

# **Company Presentation**

August 2013

**SEARCH** 



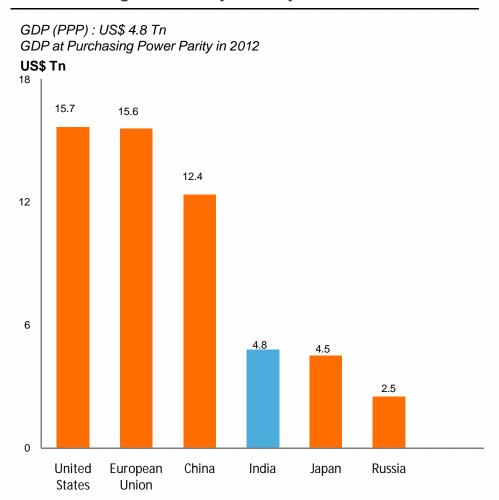


**Untapped User Base** 

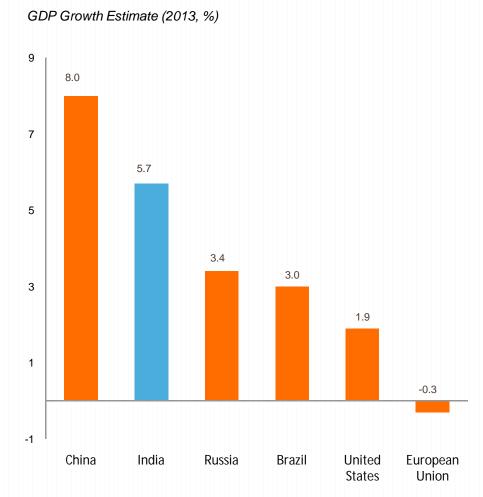
## India: One of the Largest Consumer Economies



India: 4th Largest Economy Globally



India: 2nd Fastest Economic Growth



India is expected to become the world's fifth largest consumer market by 2025

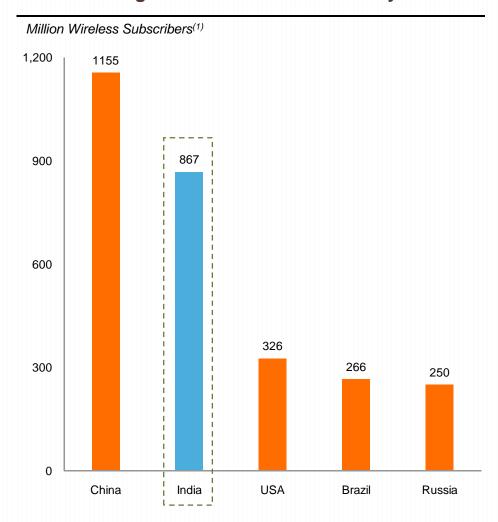
### India: Least Penetrated Internet/ Mobile Markets with Growth Potential



**Low Internet Penetration Presents Further Upside** 

Internet Penetration (%), As on June 30, 2012 100 78 80 60 40 28 20 11 0 USA Russia Brazil China World Asia India No. of Internet 245 Users (Million)

India: 2<sup>nd</sup> Largest Wireless Market Globally



Source: Internet World Stats, Regulator Websites and annual filings of public companies

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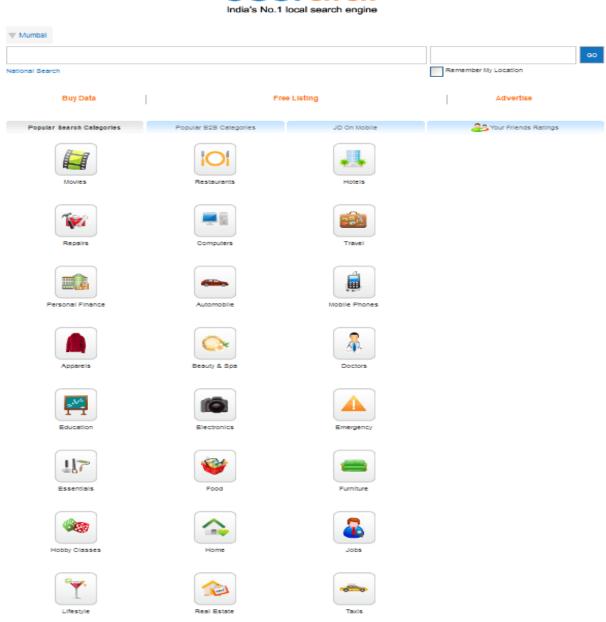
**Business Overview** 

## India's Leading Local Search Engine





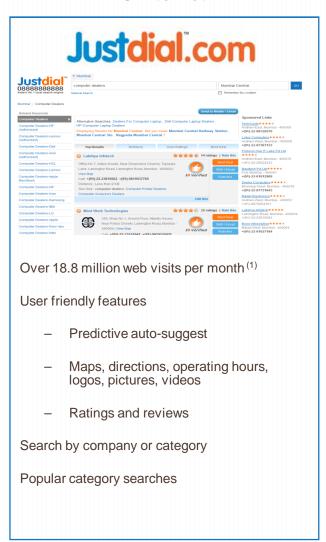
- We are India's leading local search engine
- Approximately 364 million usages<sup>(1)</sup> in FY 13 from users as they are potentially making purchase decision
- We are a well established Indian local search brand
- Currently we have approximately 28 million ratings and reviews published on the website
- Over 16 years of operating history; efficient and profitable business model



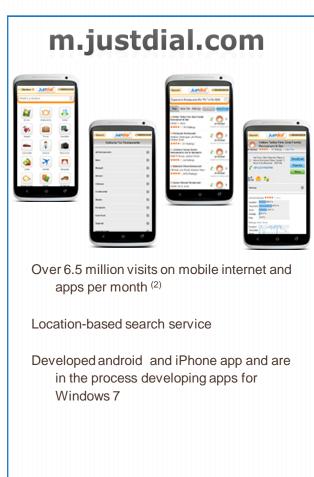
### Justdial Everywhere: Connecting With Users Anytime, Anywhere



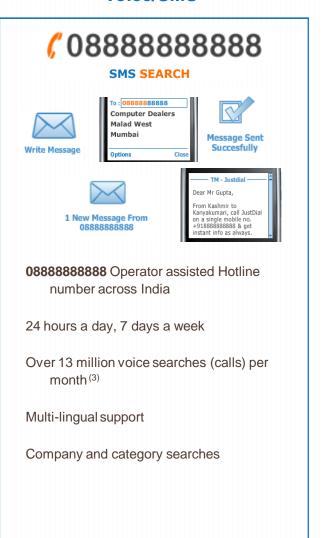
#### **PC Internet**



#### **Mobile Internet**



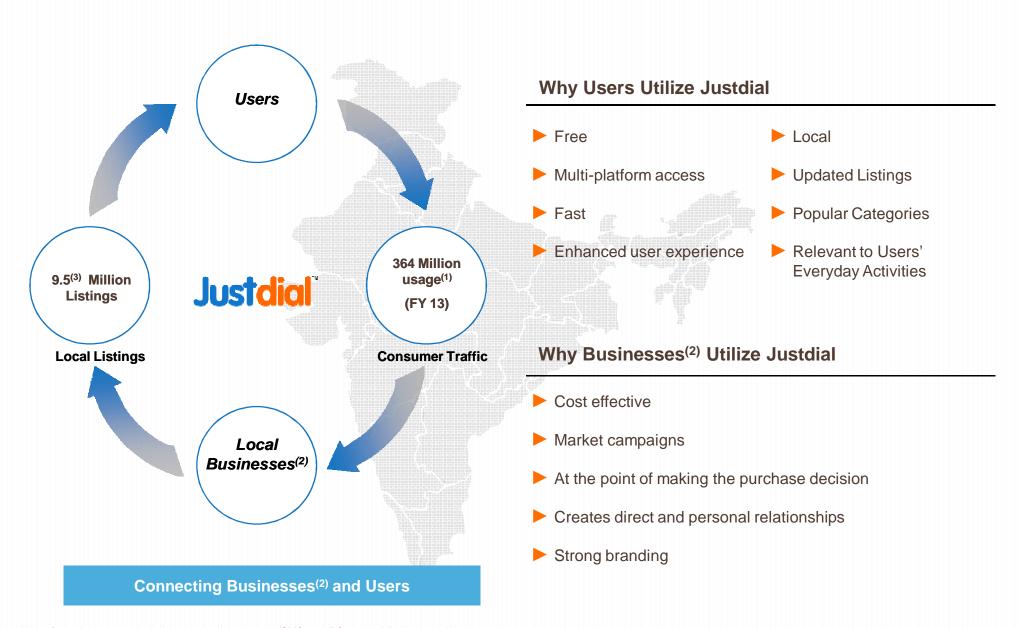
#### Voice/SMS



- 1. Based on 56.4 million visits for 3 months ending June 30, 2013; 18.8 million derived by dividing 56.4 million by 3
- 2. Based on 19.5 million visits for 3 months ending June 30, 2013; 6.5 million derived by dividing 19.5 million by 3
- 3. Based on 39.3 million visits for 3 months ending June 30, 2013; 13 million derived by dividing 39.3 million by 3

## Easy Way for Local SMEs and Users to Connect

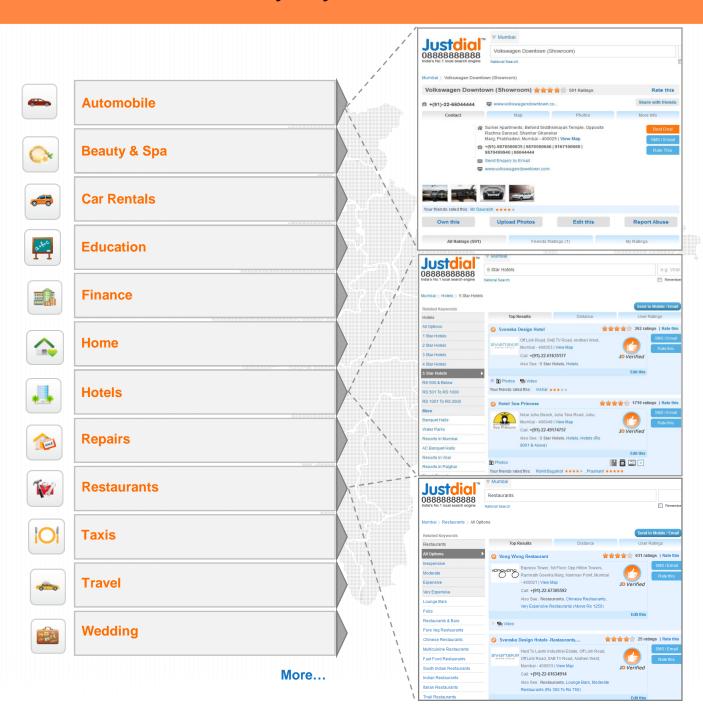




- 1. Usage/search requests, includes search through voice/SMS and PC and mobile internet visits
- 2. Businesses include SMEs and larger enterprises/businesses
- 3. As of June 30,2013

## Relevant to Users' Everyday Activities

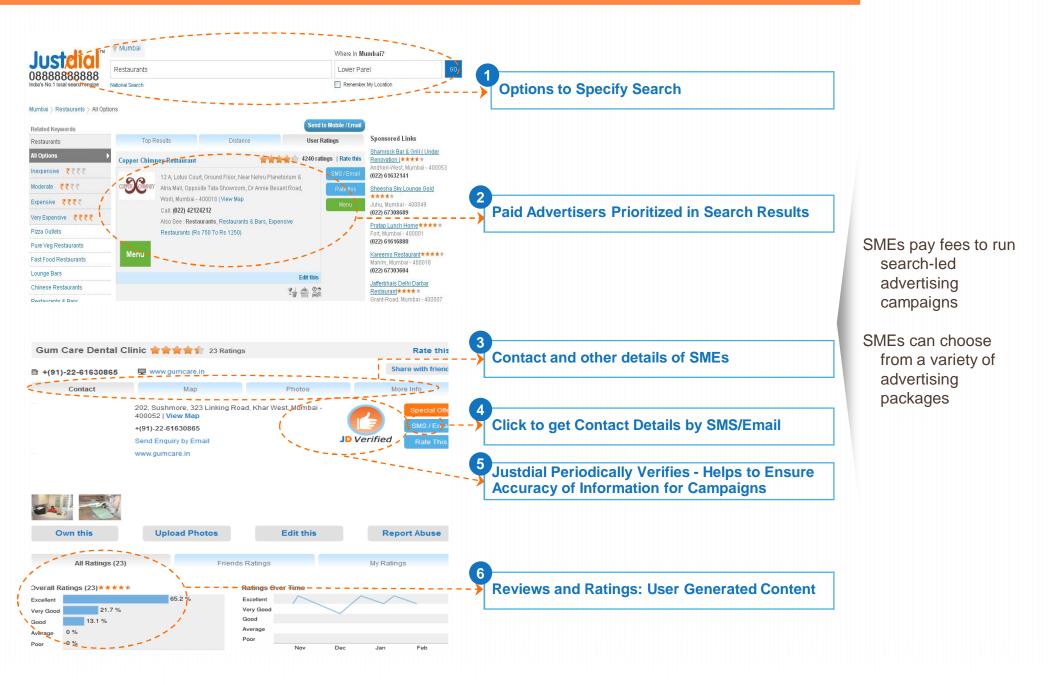




Local
Updated Listings
Popular Categories

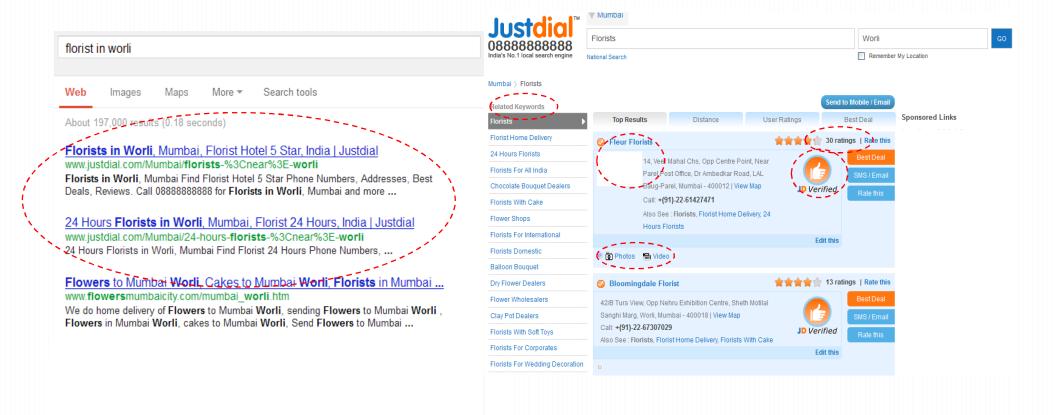
### Provides Access to Millions of SMEs and User Reviews





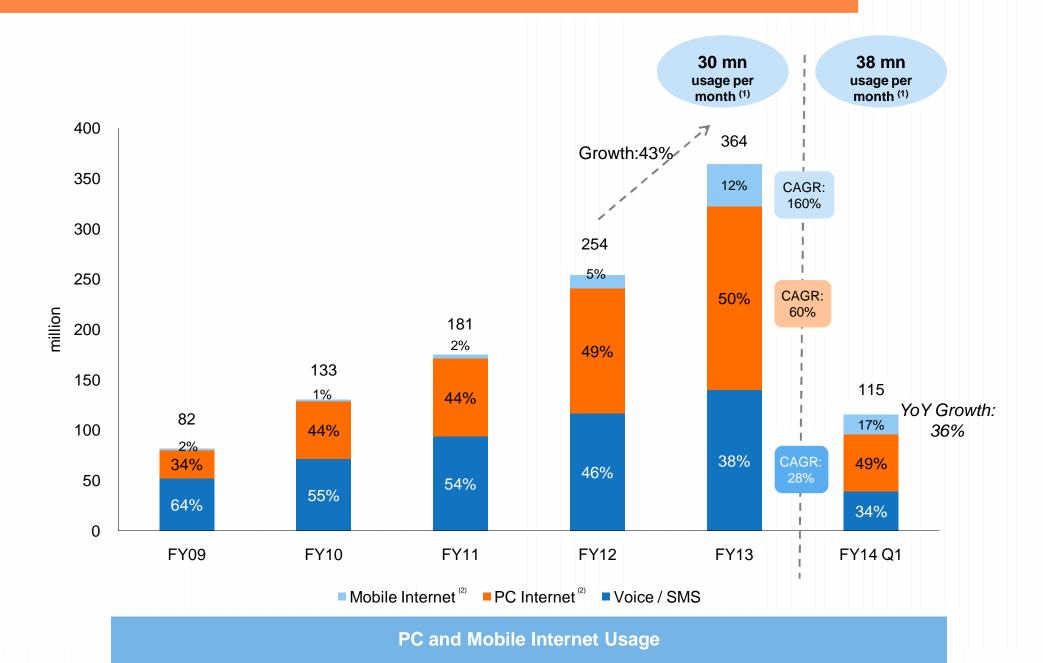
## Helping Local Commerce Across India





# India's Leading Local Search Engine





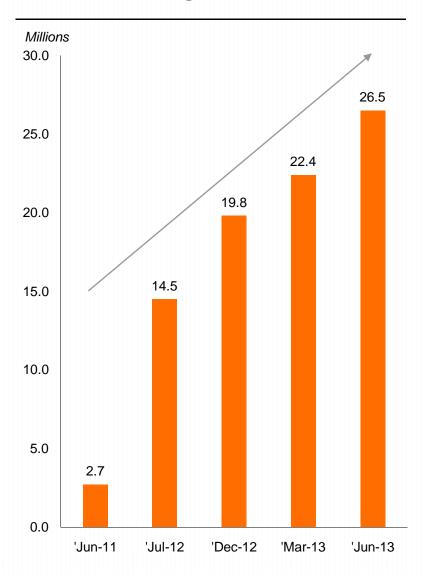
<sup>1.</sup> Usage/search requests, includes search through voice/SMS and PC and mobile internet visits. 30 million is arrived at by dividing 364 by 12 and 38 million by dividing 115 by 3

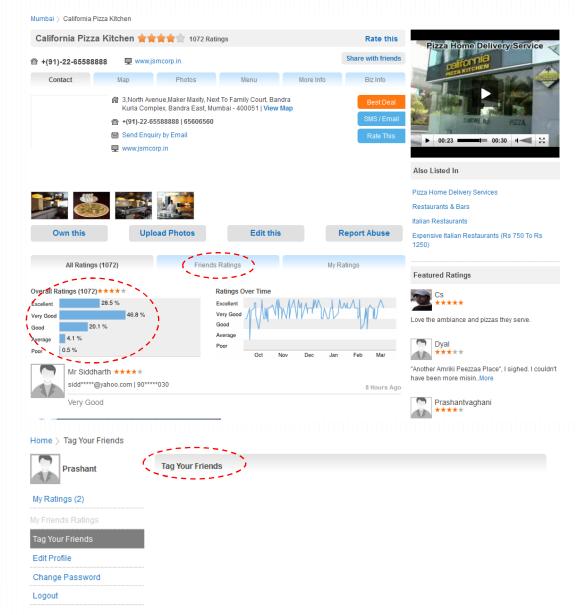
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# User Community and Reviews Drive Engagement



### **Reviews and Ratings**

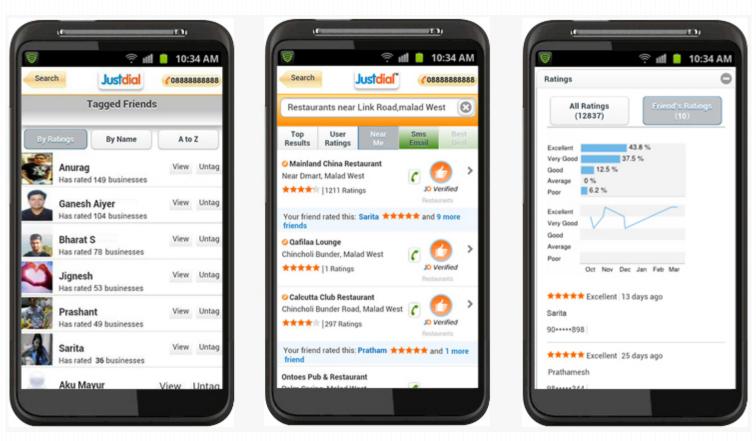




## **Engagement Driven Through Innovative Mobile Applications**



### Justdial -Smart Phone Application With A Unique Social Interface

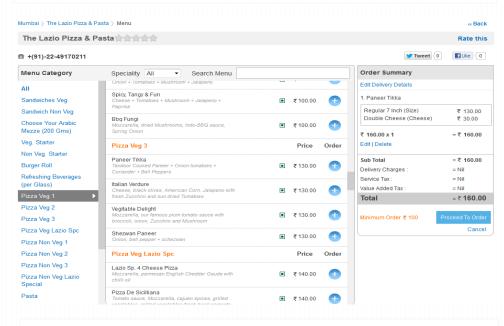


Tag Search Rate & Review

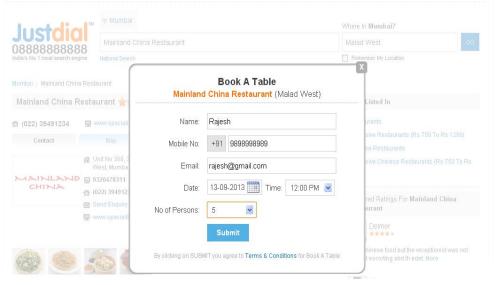
### **New Products and Services**



#### **Order Food Online**



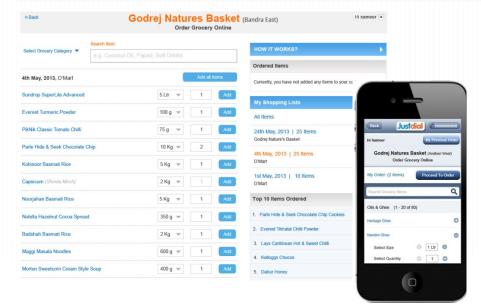
### **Book A Table**<sup>(1)</sup>



### **Book Doctors Appointments**(1)



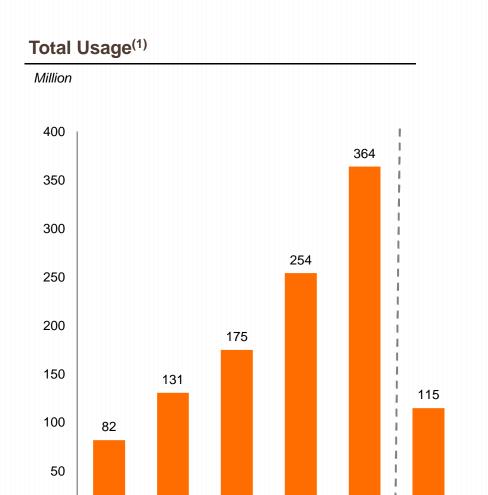
### Order Grocery and Staple Purchases<sup>(1)</sup>

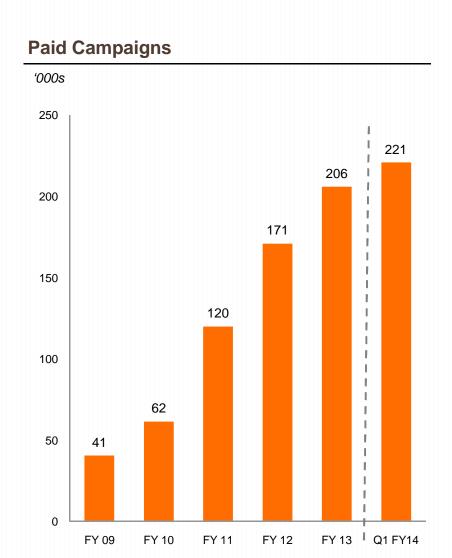


1. Under Development, Pictures for representation only

### Track Record of Consistent Growth







FY11

FY12

FY 13 | Q1 FY 14

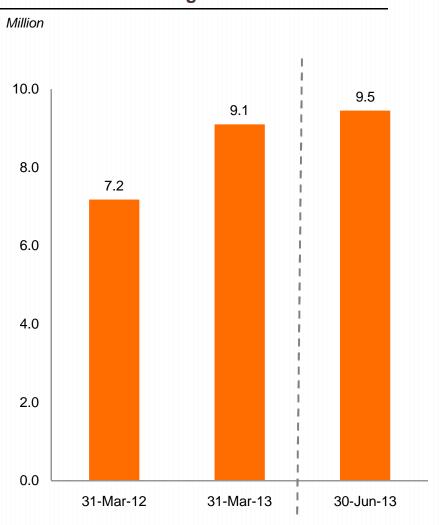
FY09

FY10

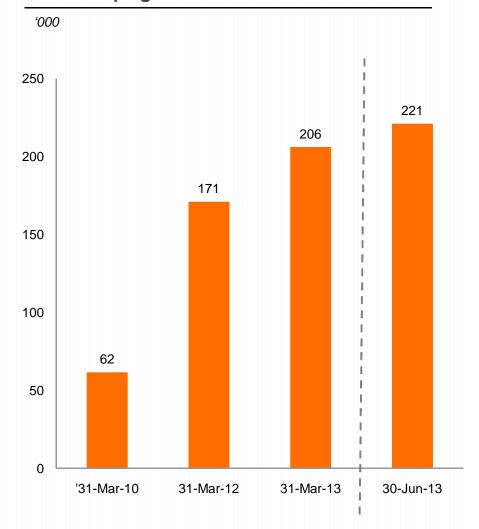
# Attractive Value Proposition for Local SMEs



### **Total Business Listings**



### **Paid Campaigns**



# Multiple Strategies for Growth





# **Experienced Management Team**





V. S. S. Mani
Founder, Managing Director &CEO
Years of Experience: 25 years in the field
of media and local search services



Sandipan Chattopadhyay
Chief Technology Officer
Years of Experience: 16 years in field
of technology



V. Krishnan
Chief Operating Officer
Years of Experience: 20 years in the field
of strategic planning and execution



Ramkumar Krishnamachari
Chief Financial Officer
Years of Experience: 22 years in the field of finance and accounting



Shreos Roy Chowdhury
Chief Technical Architect
Years of Experience: 16 years in the field of technology



Koora Srinivas
Deputy Chief Financial Officer and
Senior Vice President Human
Resources

Years of Experience : 13 years in the field of finance and accounting

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**Financial Overview** 

### We Have an Efficient and Profitable Business Model



Growth

- Total Usage grew from 82 MM in FY2009 to 364 MM in FY2013
- Paid Campaigns grew from 41,000 at FYE March 2009 to 206,500 at FYE March 2013
- ► Search Revenue grew from INR 735 MM in FY2009 to INR 3,627 MM in FY2013

Profitability

- Operating leverage driving margin expansion
- Net Income margin at 8% for FY2009 and 18% for FY2013

Efficiency

- Continuity in subscriptions and cash flows
- Negligible receivables; no long term debt
- Positive return metrics

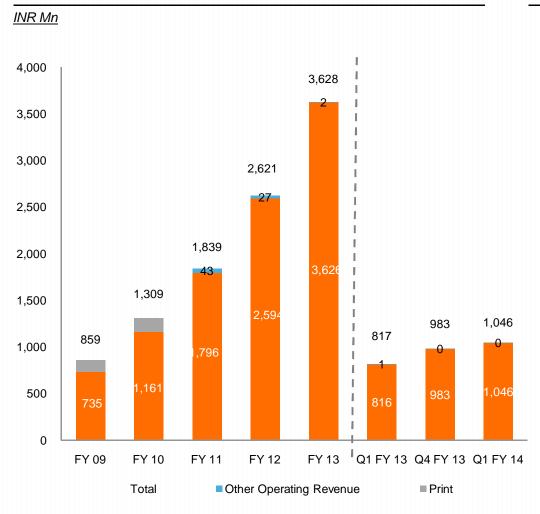
#### Quarter ended June 30, 2013 highlights:

- Total revenue: INR 1,119 MM (including search revenue: INR 1,046 MM and other revenue: INR 73 MM)
- Operating EBITDA margin at 35% for 3 months ending June 30, 2013
- ▶ Net Income margin at 25% for 3 months ending June 30, 2013

### Rapid Revenue Growth



### **Operating Revenue**



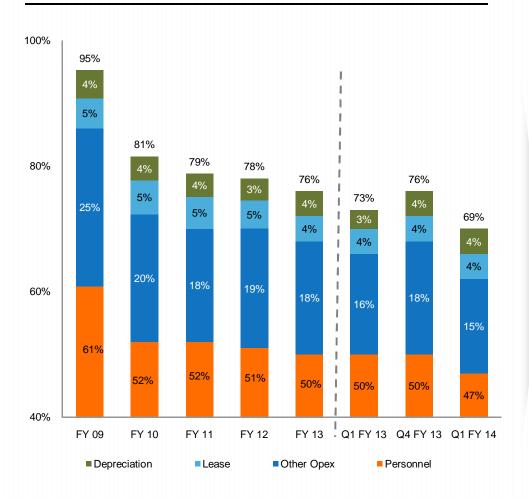
#### **Key Business Model Attributes**

- Paid Advertisers primarily across 11 large Indian cities (Contributes substantially to all of the company's campaigns)
- Paid Advertisers pay fixed monthly or annual fees to run search-led advertising campaigns for their businesses on Justdial's platform
- Two types of premium memberships: Platinum, Diamond and non-premium packages determine priority of placement in search results
  - Get direct leads to consumers (actual buyers)
  - Paid in advance
  - Automatic renewal
- Justdial also runs multiple city campaigns for pan-India customers
- 2,734 tele-sales executives and 996 feet on street selling to SMEs (1)

# Margin Expansion and Operating Leverage



#### **Key Expenses % of Operating Revenue**



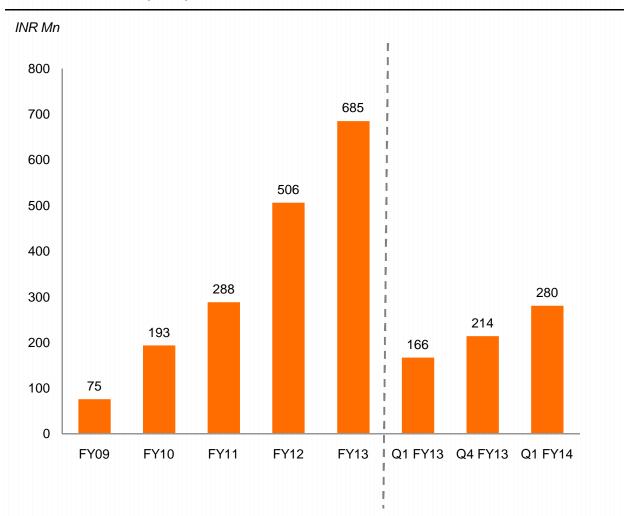
#### **Key Drivers**

- ▶ More paid campaigns
- Improved package pricings, increasing and upgrading contracts
- ▶ Deepen and broaden SME coverage
- New categories, new products and services
- Increasing PC Internet and mobile internet usage volume
- Increased brand awareness

# **Driving Profitability Growth**

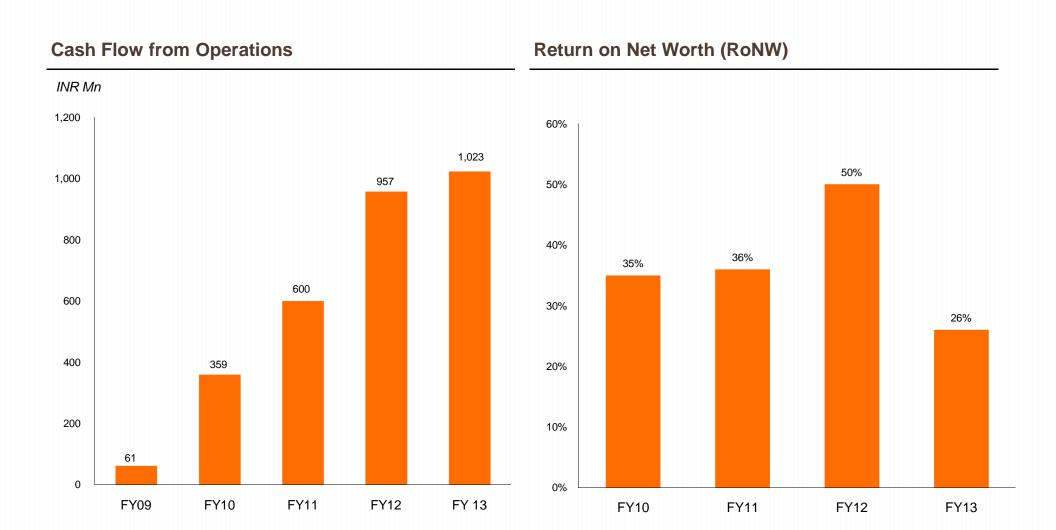


### **Profit after Tax (PAT)**



# Growing Cash Flows and Return on Capital





## **Key Strengths**



First Mover Advantage in the Indian Local Search Market

**Strong Brand Recognition** 

**Attractive Value Proposition For Local SMEs** 

**Experience and Expertise in Local Indian Markets** 

**Advanced and Scalable Technology Platform** 

**An Efficient and Profitable Business Model**