

# **Company Presentation**

March 2014

**SEARCH** 



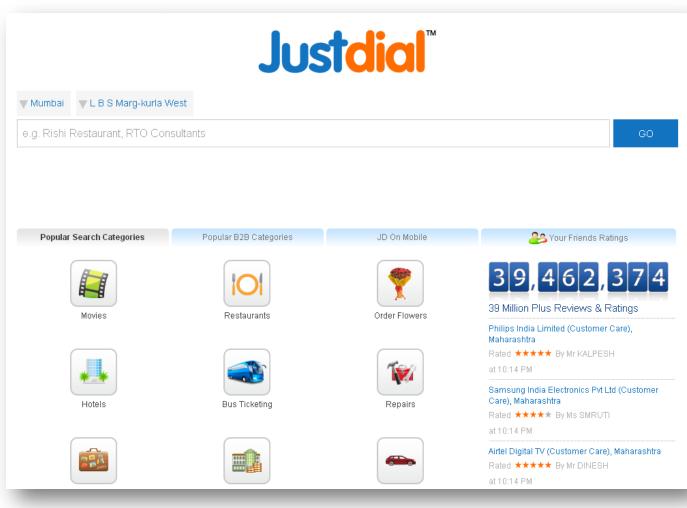


**Business Overview** 

## India's Leading Local Search Engine



- We are India's leading local search engine
- Approximately 1125 million searches in FY 14 from users as they are potentially making a purchase decision
- We are a well established Indian local search brand
- Currently, we have more than 39 million ratings and reviews published on the website
- Over 16 years of operating history; efficient and profitable business model



### Justdial Everywhere: Connecting With Users Anytime, Anywhere



#### **PC** Internet



Over 58.7 million web searches per month (1)

#### User friendly features

- Predictive auto-suggest
- Maps, directions, operating hours, logos, pictures, videos
- Ratings and reviews

Search by company or category or product

Popular category searches

#### **Mobile Internet**

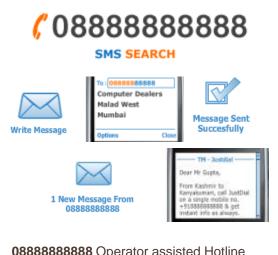


Over 26 million searches on mobile internet and apps per month (2)

Location-based search service

Developed Android, iOS, Windows & WP7 apps

#### Voice/SMS



0888888888 Operator assisted Hotline number across India

24 hours a day, 7 days a week

Over 12 million voice searches (calls) per month (3)

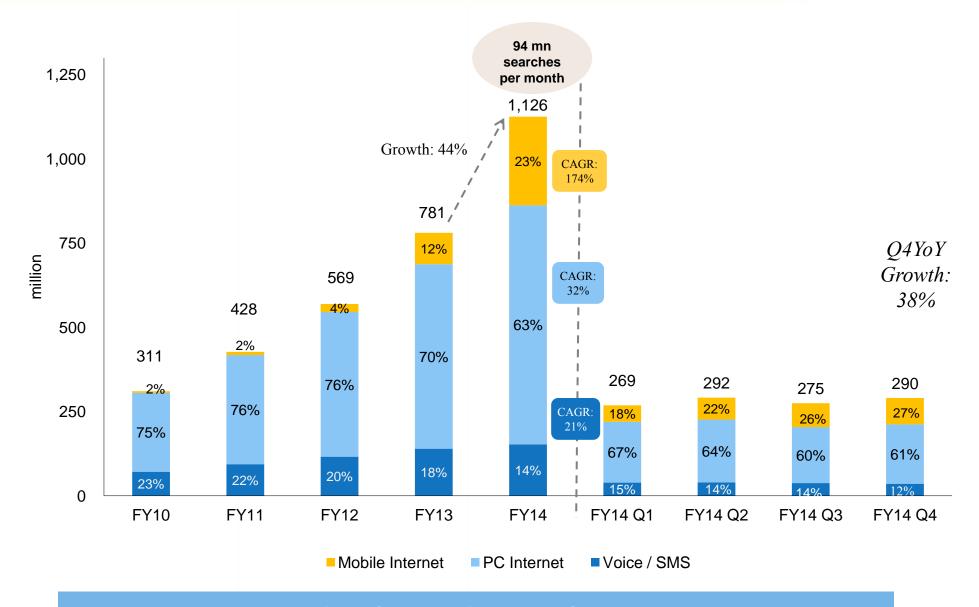
Multi-lingual support

Company/ category/product searches

- 1. Based on 176.2 million searches for 3 months ending March 31, 2014; 58.7 million derived by dividing 176.2 million by 3
- 2. Based on 78.1 million searches for 3 months ending March 31, 2014; 26 million derived by dividing 78.1 million by 3
- 3. Based on 36.1 million visits for 3 months ending March 31, 2014; 12 million derived by dividing 36.1 million by 3

## India's Leading Local Search Engine – Searches



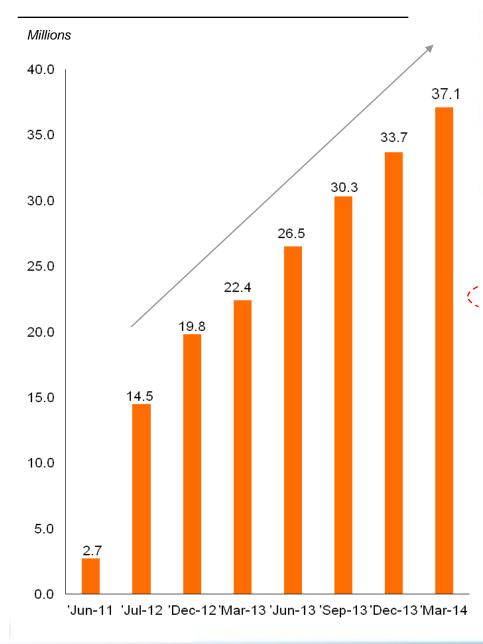


**Voice, PC and Mobile Internet Searches** 

## User Community and Reviews Drive Engagement



### **Reviews and Ratings**



Mumbai > Laughing Cavalier > Laughing Cavalier Restaurant Laughing Cavalier Restaurant Click here to read reviews (022) 71042607 Fobez Tower, Kanchpada, Ramchandra Lane, Malad West, Mumbai - 400064 💡 Send Enquiry by Email Trust Factors Estd. in Overall Ratings No. of Ratings N/A 331 Listed in: Home Delivery Restaurants , Restaurants , More... Rate This | Edit this MENU 329 Reviews & Ratings | Read Reviews Write a Review Your Friends Simran \*\*\* \*\*\* & Cs \*\*\*\* \*\*\* have rated this Simran \*\*\*\* 98\*\*\*\*\*480 2 Months Ago Like they say some of the best things come with the worst covers, this place will shock you if you consider just its surroundings. A thankfully small but dingy lane with slums and cheap hotels around will lead you here but once you get there, you will be greeted by the finene...more View All Ratings Overall Ratings (331) \*\*\* Ratings Over Time 44.7 % Excellent Excellent Very Good 38.7 % Very Good Good 10.6 % Good Average 4.2 % Average Poor

Sep

Oct Nov Dec Jan

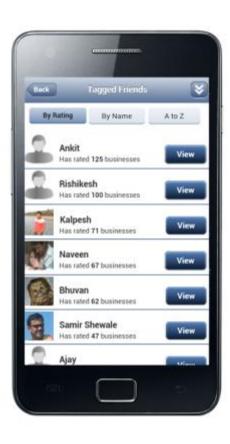
1.8 %

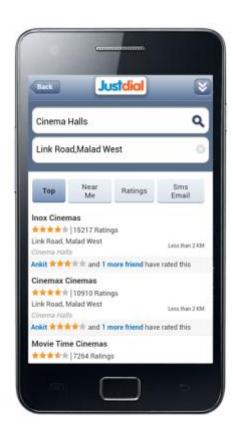
Poor

## **Engagement Driven Through Innovative Mobile Applications**



### Justdial – Smart Phone Application With A Unique Social Interface







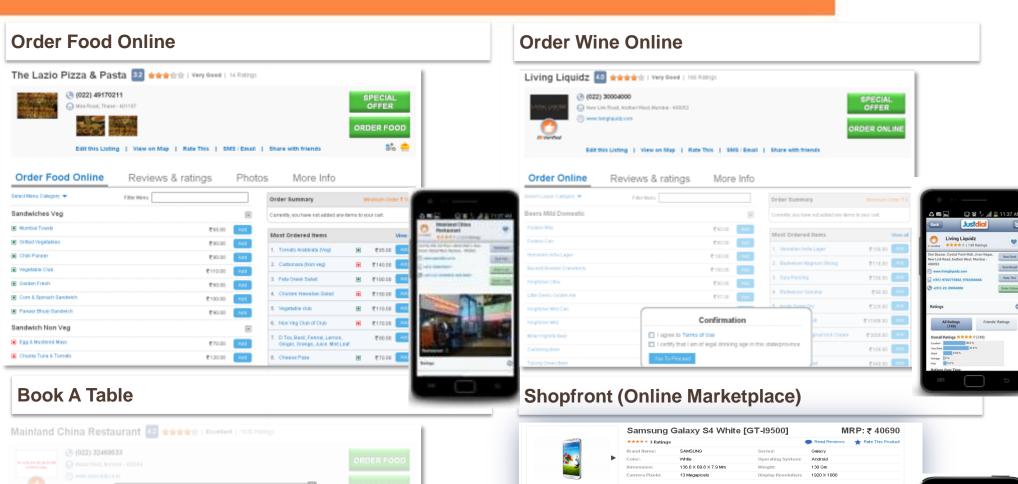
Tag

Search

Rate & Review

### New Products and Services – Search Plus





Mittal Enterprises

Goregaon East | More. Mobile Phone Dealers-Samsi Mobile Phone Dealers-Blackb (Authorised), More...

0000

☐ Thane West | More...

0000

\*\* 74 ratings (022) 67732661

Mobile Phone Dealers-Samsung Mobile Phone Dealers , More...

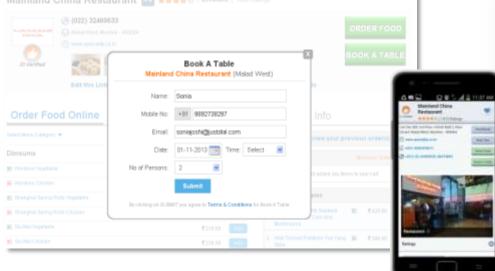
\*\*\* 126 ratings (022) 67689822

₹ 36921

₹ 38188

√ Same day Delivery

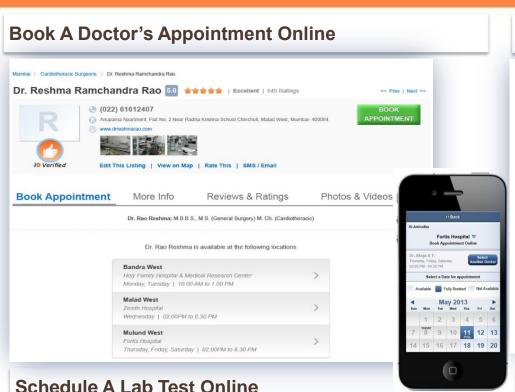
√ Cash on Delivery

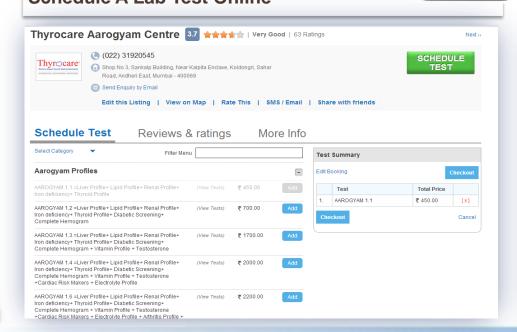


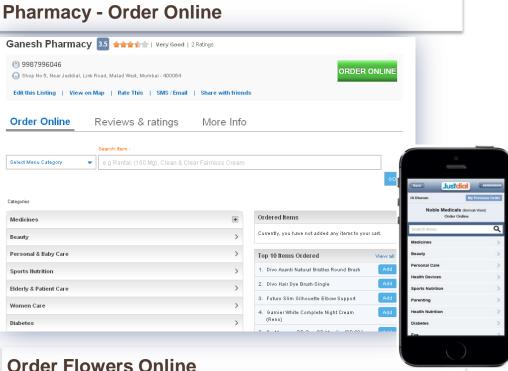


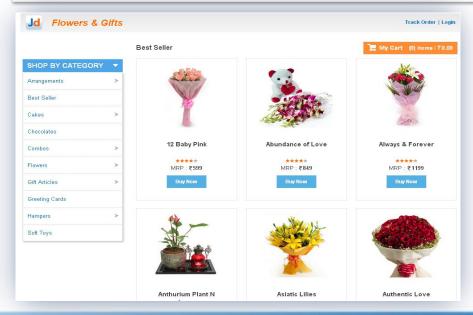
### New Products and Services – Search Plus







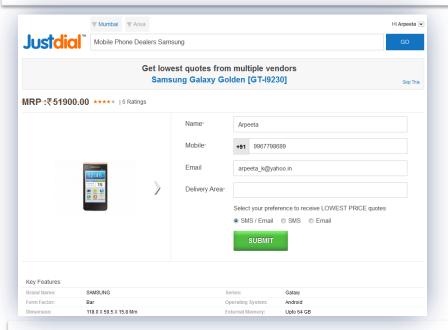




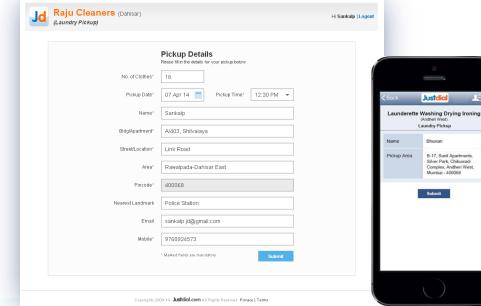
### New Products and Services – Search Plus



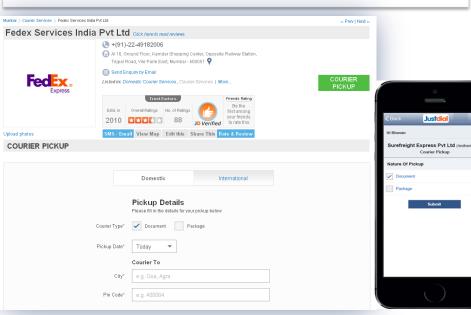
#### **Reverse Auction**



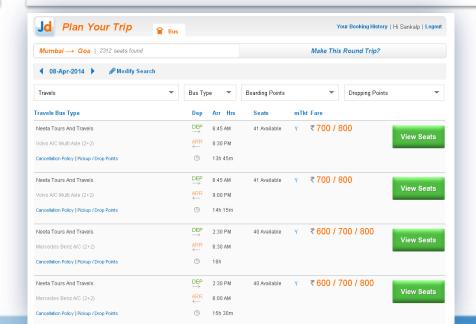
### **Laundry Pick-Up**



### **Courier Pick-Up**



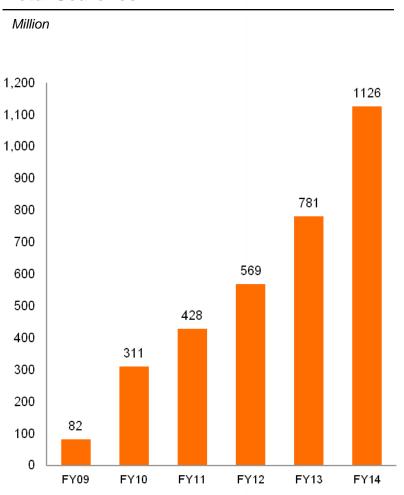
#### **Book Bus Tickets**



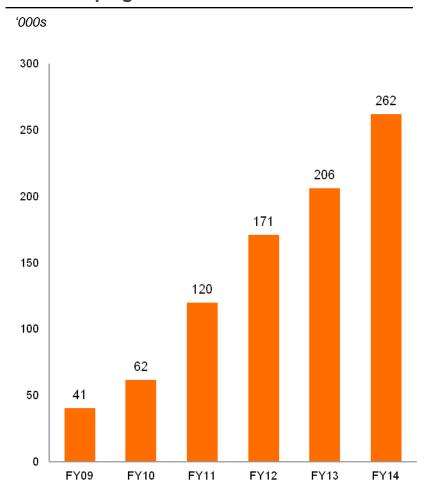
### Track Record of Consistent Growth



#### **Total Searches**



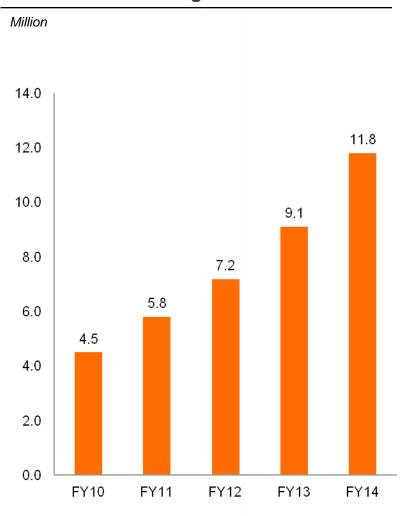
### **Paid Campaigns\***



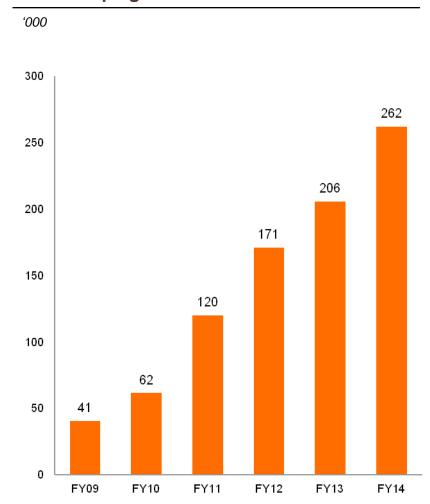
## Attractive Value Proposition for Local SMEs



**Total Business Listings\*** 



### **Paid Campaigns\***



## Multiple Strategies for Growth





## **Experienced Management Team**





V. S. S. Mani
Founder, Managing Director &CEO
Years of Experience: 25 years in the field
of media and local search services



Sandipan Chattopadhyay
Chief Technology Officer
Years of Experience: 16 years in field
of technology



V. Krishnan
Chief Operating Officer
Years of Experience: 20 years in the field
of strategic planning and execution



Ramkumar Krishnamachari
Chief Financial Officer
Years of Experience: 22 years in the field of finance and accounting



Shreos Roy Chowdhury
Chief Technical Architect
Years of Experience: 16 years in the field
of technology



Koora Srinivas
Deputy Chief Financial Officer
Years of Experience: 13 years in the
field of finance and accounting

**SEARCH** 





**Financial Overview** 

### We have an Efficient and Profitable Business Model



	FY2009	FY2014
Total Searches	82 MM	1125 MM
Paid Campaigns	40,500	262,150
Search Revenue	INR 735 MM	INR 4,613 MM
Operating EBIDTA	INR 79 MM	INR 1,422 MM
Operating EBIDTA Margin	9%	31%
PAT	INR 75 MM	INR 1206 MM
PAT Margin	8%	24%

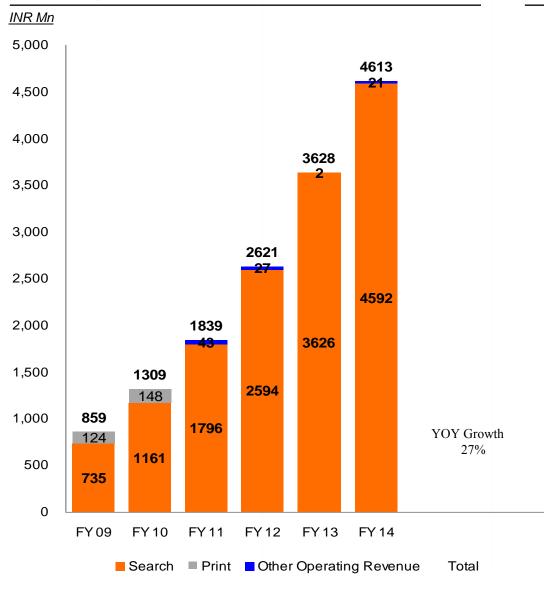
#### **Quarter ended March 31, 2014 highlights:**

- ► Total operating revenue: INR 1,242 MM
- ▶ Operating EBITDA margin at 30% for quarter ending March 31, 2014
- ▶ Net Income margin at 25% for quarter ending March 31, 2014

## Rapid Revenue Growth



### **Operating Revenue**



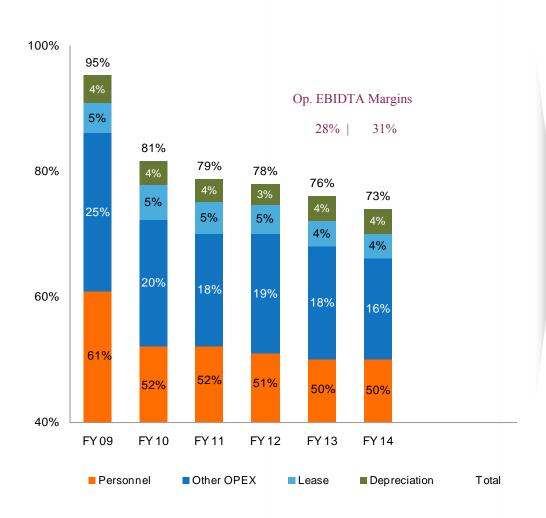
#### **Key Business Model Attributes**

- Paid Advertisers primarily across 11 large Indian cities (Contributes substantially to all of the company's campaigns)
- Paid Advertisers pay fixed monthly or annual fees to run search-led advertising campaigns for their businesses on Justdial's platform
- Two types of premium memberships: Platinum, Diamond and non-premium packages determine priority of placement in search results
  - Get direct leads to consumers (actual buyers)
  - Paid in advance
  - Automatic renewal
- Justdial also runs multiple city campaigns for pan-India customers
- 2979 tele-sales executives and 1076 feet on street selling to SMEs (1)

## Margin Expansion and Operating Leverage



#### **Key Expenses % of Operating Revenue**



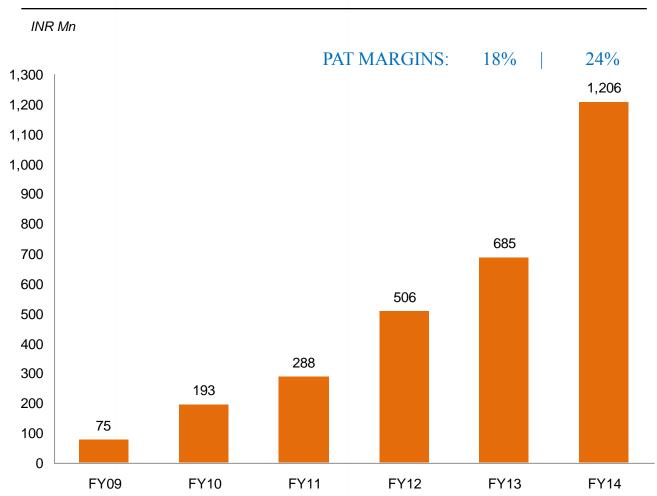
#### **Key Drivers**

- More paid campaigns
- Improved package pricings, increasing and upgrading contracts
- ► Deepen and broaden SME coverage
- New categories, new products and services
- Increasing PC Internet and mobile internet usage volume
- Increased brand awareness

## **Driving Profitability Growth**



### **Profit after Tax (PAT)**

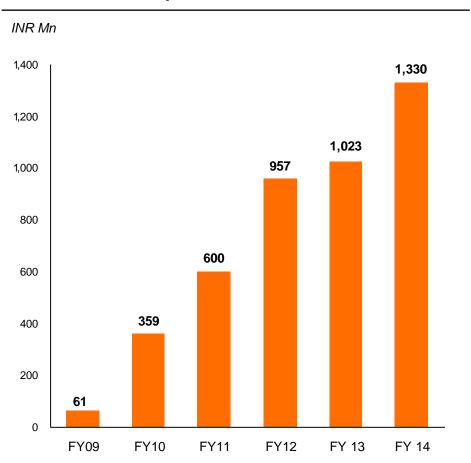


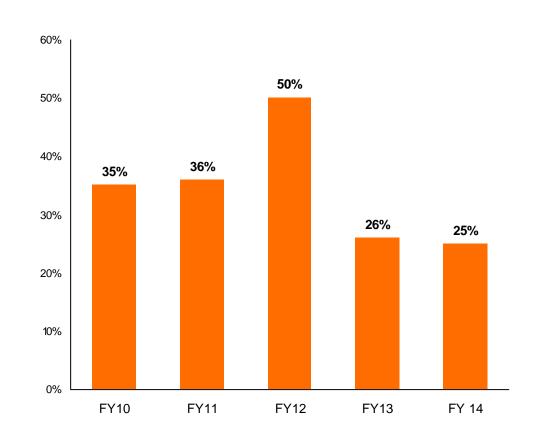
## Growing Cash Flows and Return on Capital



### **Cash Flow from Operations**

# Return on Net Worth (RoNW)





## **Key Strengths**



First Mover Advantage in the Indian Local Search Market

**Strong Brand Recognition** 

**Attractive Value Proposition For Local SMEs** 

**Experience and Expertise in Local Indian Markets** 

**Advanced and Scalable Technology Platform** 

**An Efficient and Profitable Business Model**