

# **Company Presentation**

September 2014

**SEARCH** 





Untapped User Base - Market Potential

### India: One of the Largest Consumer Economies

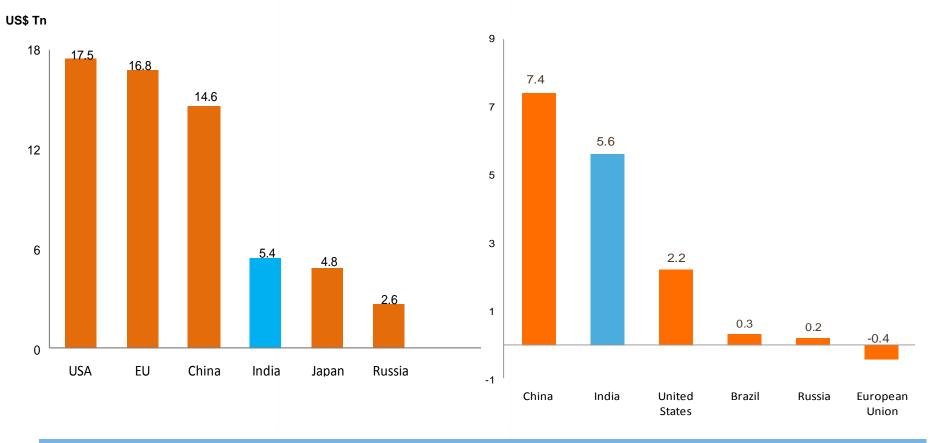


India: 4th Largest Economy Globally

GDP at Purchasing Power Parity in 2014

#### India: 2nd Fastest Economic Growth

GDP Growth Estimate (2014, %)



India is expected to become the world's fifth largest consumer market by 2025

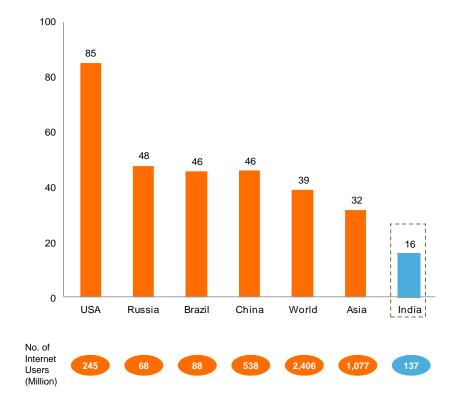
Source: The World Bank data, World Economic Outlook –International Monetary Fund, 2014

# India: One of the Largest Consumer Economies



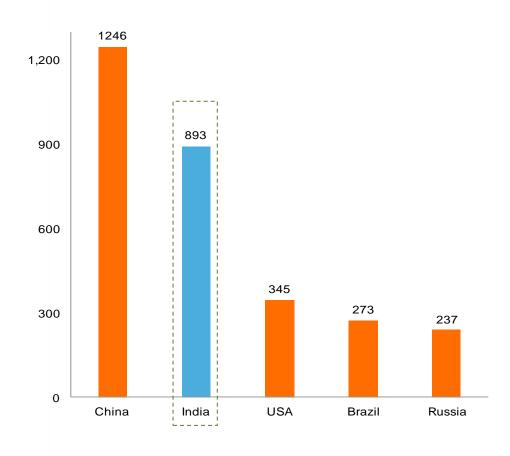
#### **Low Internet Penetration Presents Further Upside**

#### Internet Penetration (%), As on June 30, 2014



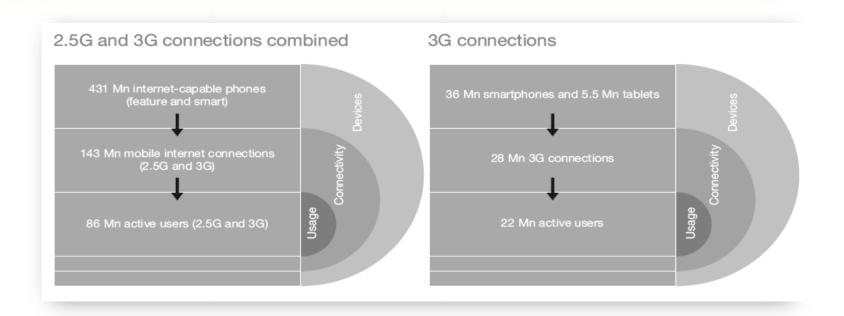
#### India: 2<sup>nd</sup> Largest Wireless Market Globally

Million Wireless Subscribers(1)

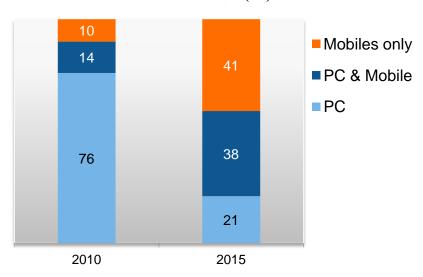


# Current status of Mobile Internet usage in India

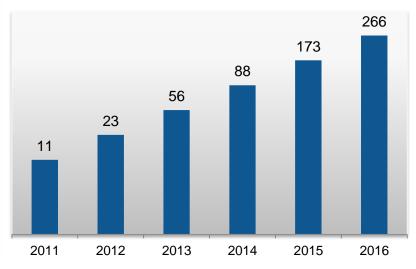




#### Share of Internet Use in India (%)



#### **3G Subscriptions in India (Mn)**



Source: McKinsey Report | Avendus Report

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**Business Overview** 

# **Company Overview**







India's only Search Plus engine (Search & Transact)

94MM searches per month (1)

Multi platform search engine

45MM reviews and ratings(2)

14.5MM total business listings<sup>(2)</sup>

296,100 active paid campaigns  $^{(2)}$ 

High rates of direct, mobile and repeat traffic

Profitable business model

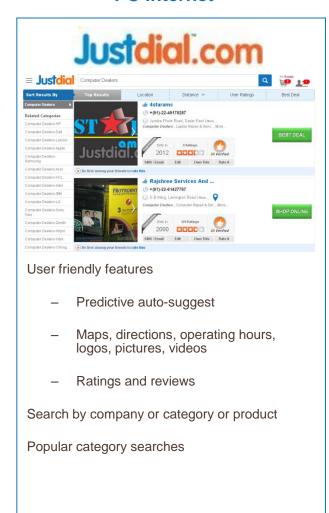
#### Notes

- 1. Based on FY14 average
- 2. As on 30 September, 2014

### Justdial Everywhere: Connecting With Users Anytime, Anywhere



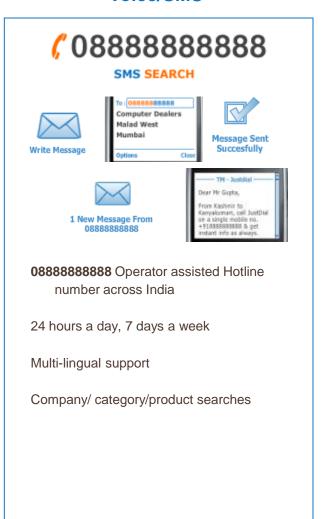
#### **PC** Internet



#### **Mobile Internet**



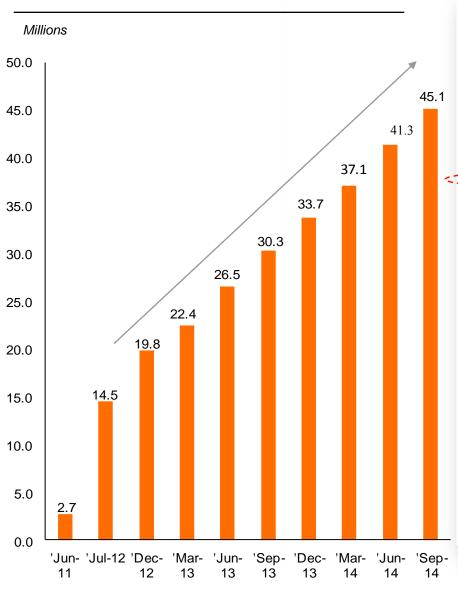
#### Voice/SMS

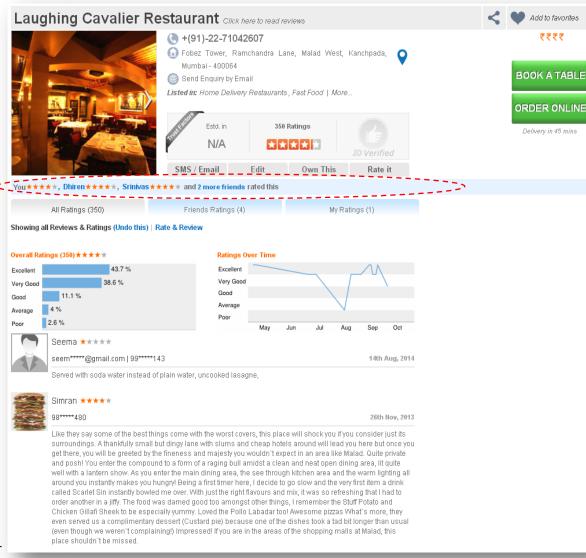


# User Community and Reviews Drive Engagement



#### **Reviews and Ratings**

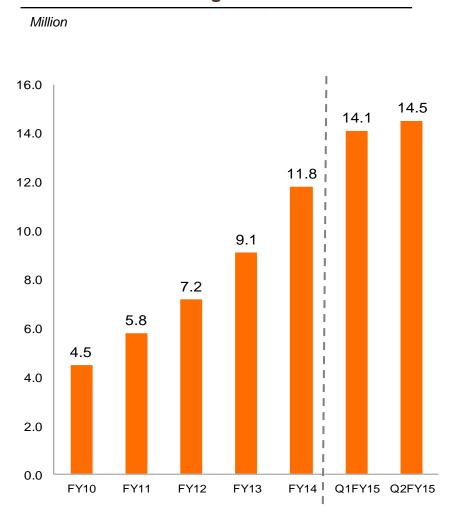




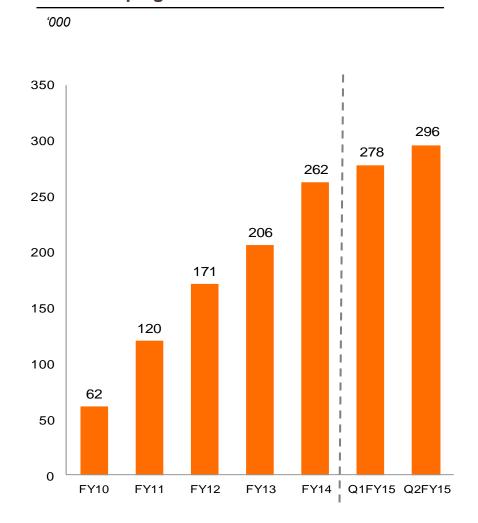
# Attractive Value Proposition for Local SMEs



**Total Business Listings\*** 



**Paid Campaigns\*** 



# Multiple Strategies for Growth

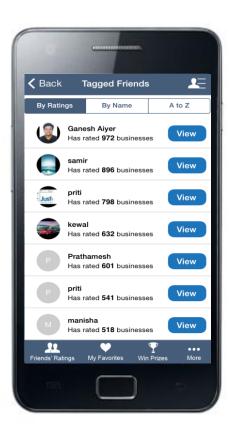




# **Engagement Driven Through Innovative Mobile Applications**



### Justdial – Smart Phone Application With A Unique Social Interface







Tag Friends

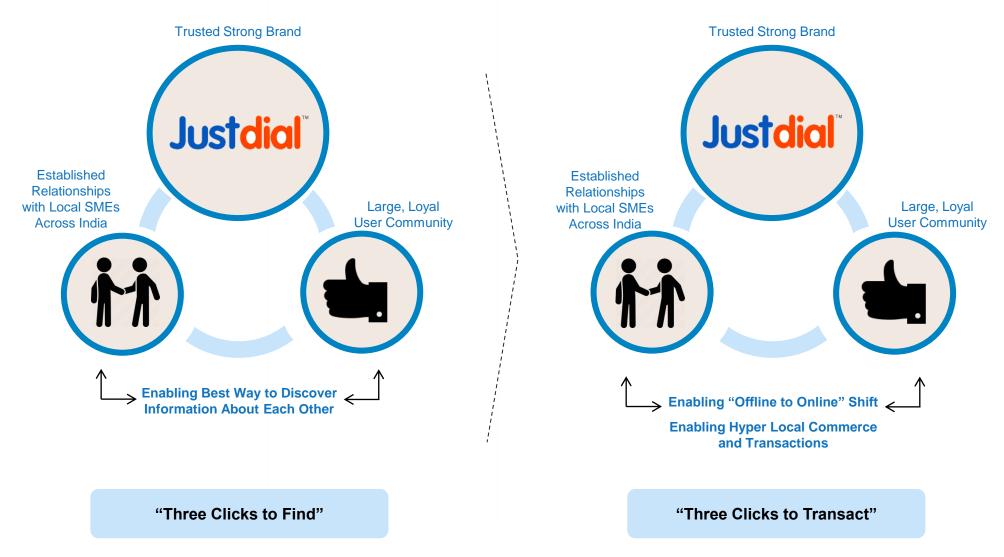
Search & Transact

Rate & Review

### Search Plus – A natural extension of our core search business



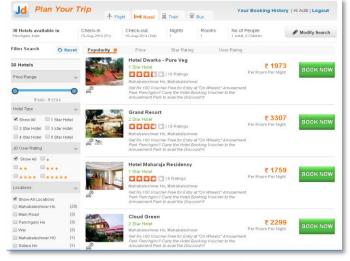
#### **Leveraging The Three Cornerstones of Our Success to Do More**



### Products and Services – Search Plus



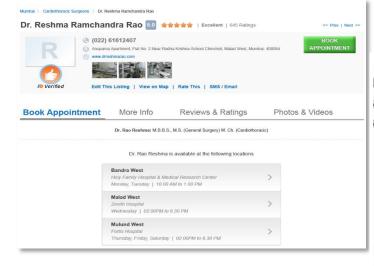
#### **Book Hotels**





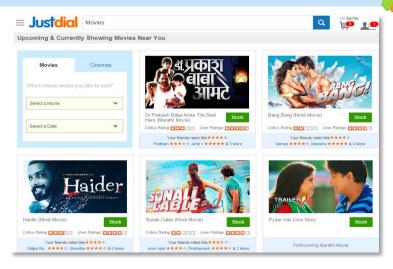
### **Book A Doctors' Appointment**





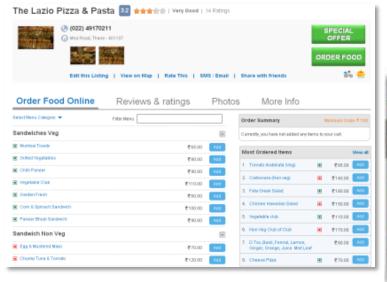


#### **Book Movie Tickets**



### **Restaurant Reservation/ Ordering**







### Products and Services - Search Plus



### **Pharmacy Online**

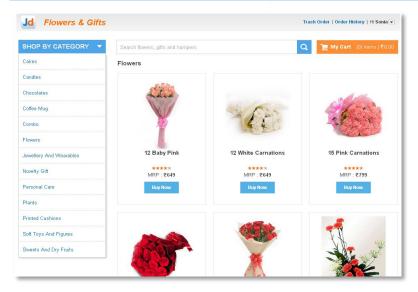


<ul> <li>9987996046</li> <li>Shop No 5, Near Justdial,</li> </ul>	Link Road, Malad West, Mumbai - 400084		ORDER	ONLINE
Edit this Listing   View	on Map   Rate This   SMS / Emai	il   Share with friends	:	
Order Online	Reviews & ratings	More Info		
	Search Item :			
Select Menu Category	e.g Rantac (150 Mg), Clean & Clear Fairness Cream			
				GO
				90
ategories				
		•	Ordered items	
Medicines		• >	Order ed Items  Currently, you have not added any items to you	-1
Medicines Beauty				-1
Medicines Beauty Personal & Baby Care		>	Currently, you have not added any items to you	ur eart.
Medicines Beauty Personal & Baby Care Sports Ilutrition		>	Currently, you have not added any items to you  Top 10 Items Ordered	ur cart. View all
Medicines Beauty Personal & Baby Care Sports Hutrition		>	Currently, you have not added any items to you  Top 10 Items Ordered  1. Divo Asanti Natural Bristles Round Brush	ur cart. View all



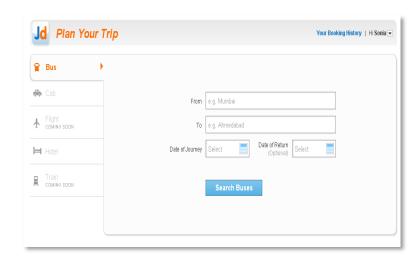
#### **Order Flowers**





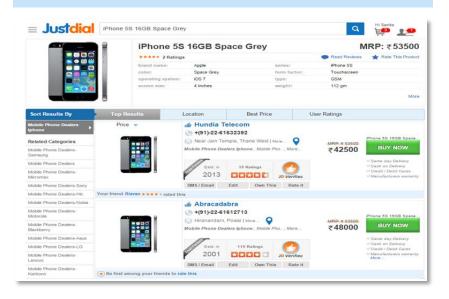
#### Book a Cab / Bus





### **Shop Online**





### Search Plus: Win-Win for Users and SMEs



- Enable O2O transformation
- App to better manage business
- Shop front for customer acquisition in local markets
- Enhance trust online (via JD guarantee)
- Leverage existing hyper local delivery network

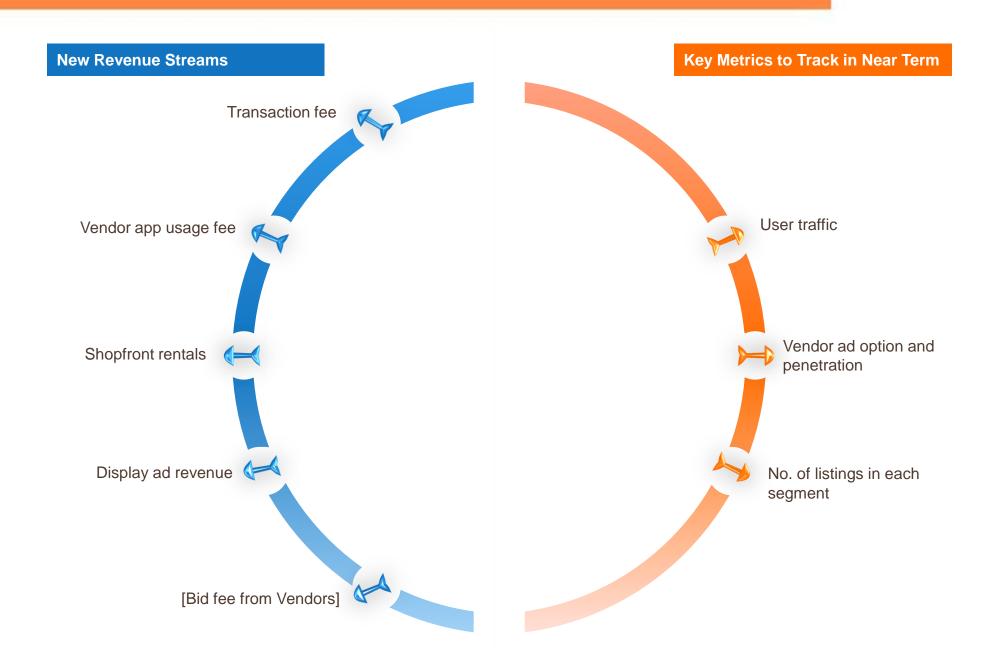
SWES Just Dial

- Choose vendor in local neighborhood for product of choice
- Convenience of 'master app', look no further
- Personalized door-step service experience
- Real-time price discovery

- Increased engagement and stickiness of users
- Increase in monetization streams from SMEs
- Natural extension of core search business

### The Search Plus Model





# **Experienced Management Team**





V. S. S. Mani
Founder, Managing Director &CEO
Years of Experience: 26 years in the field
of media and local search services



Sandipan Chattopadhyay
Chief Technology Officer
Years of Experience: 17 years in field
of technology



V. Krishnan
Chief Operating Officer
Years of Experience: 21 years in the field
of strategic planning and execution



Ramkumar Krishnamachari
Chief Financial Officer
Years of Experience: 23 years in the field of finance and accounting



Shreos Roy Chowdhury
Chief Technical Architect
Years of Experience: 17 years in the field
of technology



Koora Srinivas
Deputy Chief Financial Officer
Years of Experience: 14 years in the
field of finance and accounting

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**Financial Overview** 

### We have an Efficient and Profitable Business Model



	FY2009	FY2014
Total Searches	82 MM	1125 MM
Paid Campaigns	40,500	262,150
Search Revenue	INR 735 MM	INR 4,613 MM
Operating EBIDTA	INR 79 MM	INR 1,422 MM
Operating EBIDTA Margin	9%	31%
PAT	INR 75 MM	INR 1206 MM
PAT Margin	8%	24%

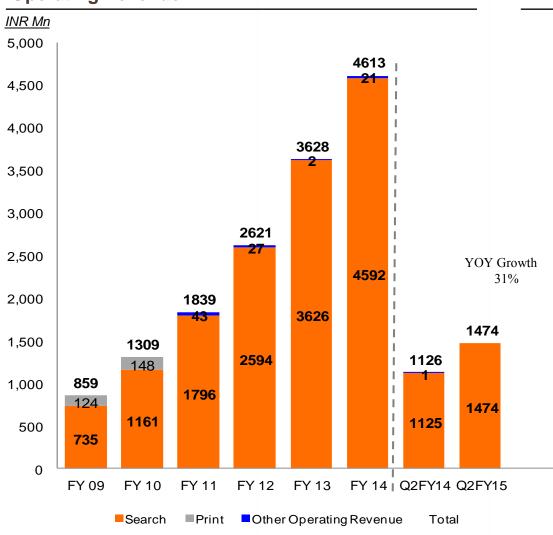
#### **Quarter ended September 30, 2014 highlights:**

- Total operating revenue: INR 1,474 MM
- Adjusted Operating EBITDA margin at 31% for quarter ending September 30, 2014\*
- ▶ PAT margin at 20% for quarter ending September 30, 2014
- \* Note: Adjusted Operating EBIDTA is excluding ESOP expenses incurred during the quarter

### Rapid Revenue Growth



### **Operating Revenue**



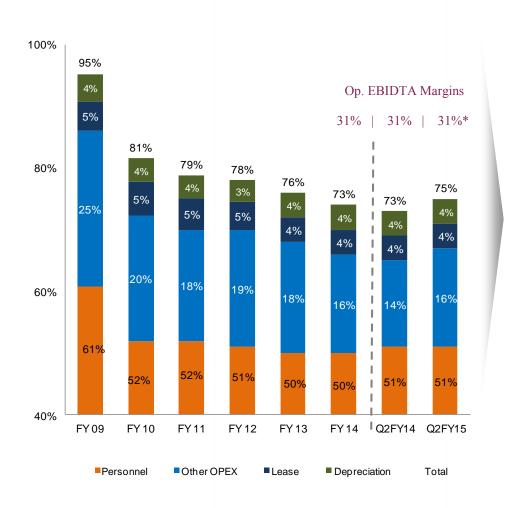
#### **Key Business Model Attributes**

- Paid Advertisers primarily across 11 large Indian cities
   (Contributes substantially to all of the company's campaigns)
- Paid Advertisers pay fixed monthly or annual fees to run search-led advertising campaigns for their businesses on Justdial's platform
- ➤ Three types of premium memberships: Platinum, Diamond, Gold and non-premium packages determine priority of placement in search results
  - Get direct leads to consumers (actual buyers)
  - Paid in advance
  - Automatic renewal
- Justdial also runs multiple city campaigns for pan-India customers
- → 3,044 tele-sales executives and 1,072 feet on street selling to SMEs and 926 Just Dial Ambassadors (JDAs)

# Margin Expansion and Operating Leverage



#### Key Expenses as a % of Operating Revenue



#### **Key Drivers**

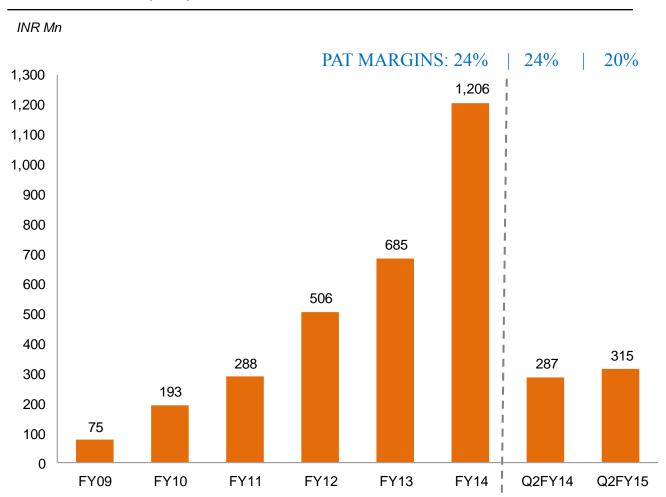
- More paid campaigns
- Improved package pricings, increasing and upgrading contracts
- ► Deepen and broaden SME coverage
- New categories, new products and services
- Increasing PC Internet and mobile internet usage volume
- Increased brand awareness

<sup>\*</sup> Note: For Q2FY15 Adjusted Operating EBIDTA margin excluding ESOP expenses is considered

# **Driving Profitability Growth**



### **Profit after Tax (PAT)**

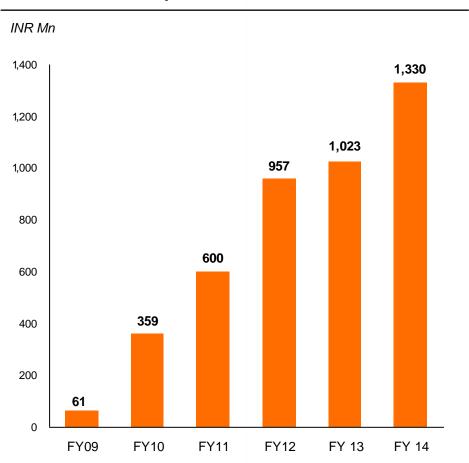


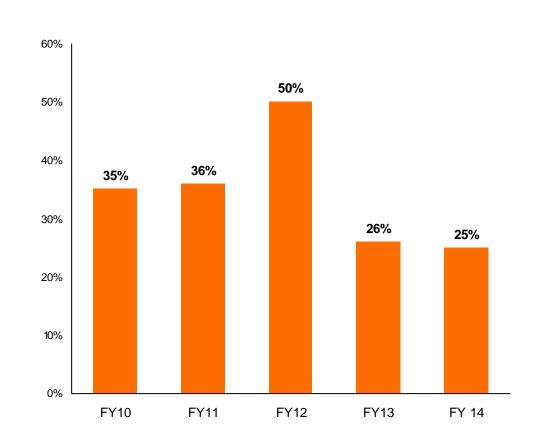
# Growing Cash Flows and Return on Capital



### **Cash Flow from Operations**

### Return on Net Worth (RoNW)





### **Key Strengths**



First Mover Advantage in the Indian Local Search Market

**Strong Brand Recognition** 

**Attractive Value Proposition For Local SMEs** 

**Experience and Expertise in Local Indian Markets** 

**Advanced and Scalable Technology Platform** 

**An Efficient and Profitable Business Model**