# **CORPORATE PRESENTATION**

October 2018



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Q2 FY19 means the period Jul 1, 2018 to Sep 30, 2018 FY19 or FY 18-19 or FY 2019 means the Financial Year starting Apr 1, 2018 and ending Mar 31, 2019



Justdial's services connect sellers of products & services with potential buyers/ users



High user engagement, 88 million ratings & reviews

131.3 million quarterly unique visitors in Q2 FY19



Database of 23.8 million listings

Scalable and profitable business model



~470,620 active paid campaigns

Figures as on Sep 30, 2018



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## KEY STRENGTHS

First Mover Advantage in Indian Local Search Market Strong Brand Recognition with 131.3 million unique quarterly visitors in Q2 FY19 Comprehensive database of 23.8 million listings Attractive Value Proposition For Local SMEs Experience and Expertise in Local Indian Market Advanced and Scalable Technology Platform Efficient & Profitable Business Model

Strong & Experienced Management Team

Strong Financial Profile



<sup>^</sup> Unique visitors are aggregated across various mediums – Voice, Desktop/ PC, Mobile; these may not necessarily be mutually exclusive

## NATION WIDE PRESENCE



Nationwide coverage, branches in 11 cities across India



Corporate Headquarters in Mumbai, Technology operations and R&D division in Bengaluru

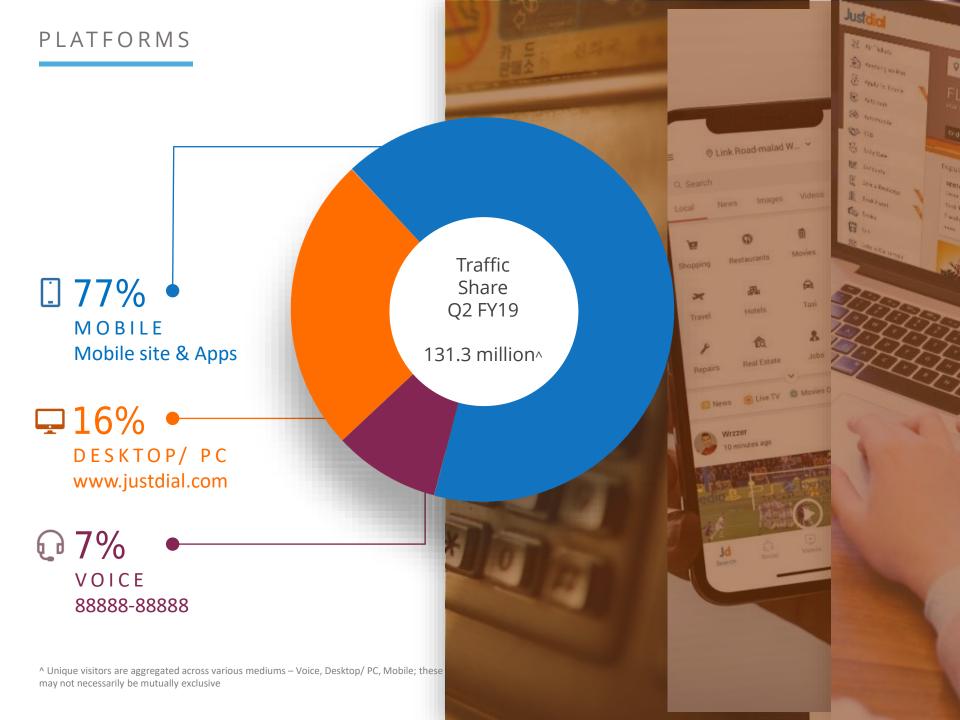


4,312 employees in tele-sales, 4,854 feet-on-street sales force



On-the-ground presence in 250+ cities pan India, covering 11,000+ pin codes





## MOBILE







Android, iOS & Windows Apps

Predictive Auto-Suggest

Company, Category, Product Search

Map View of Category Search

**Location Detection** 

Voice Search

**App Notifications** 

JD Pay

JD Social

Maps & directions

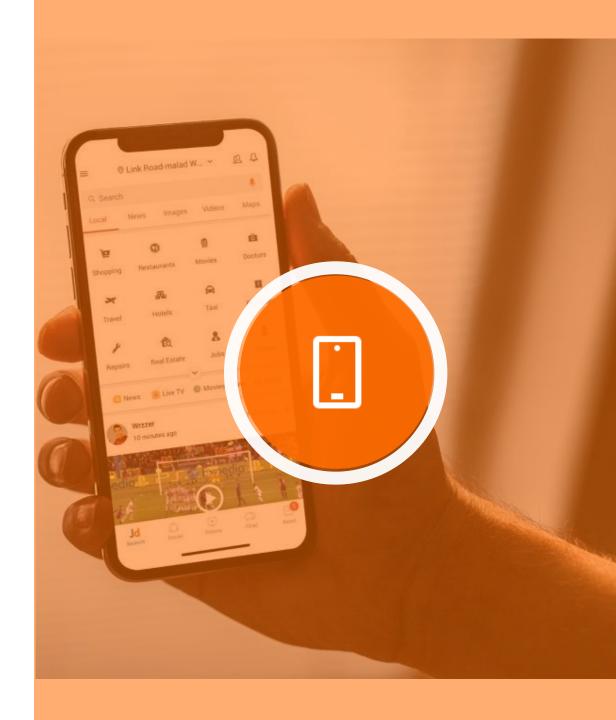
Location-based search service

Ratings & Reviews

Friends' Ratings

Favorites

Search Plus



## WEBSITE

Predictive Auto-Suggest

Company, Category, Product Search

**Location Detection** 

Maps & directions

Operating hours

Business logos

Pictures & videos

Ratings & reviews

Friends' Ratings

Favorites

Search Plus

Popular Category Searches



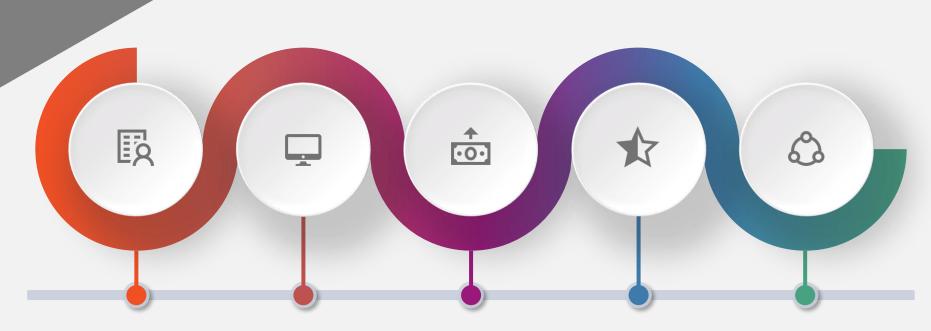
# VOICE



Operator-assisted Hotline Number
One number across India
24 Hours a day x 7 Days a week
Multi-lingual support
Zero-ring Pickup
Personalized Greeting
Multiple queries in one call
Instant Email & SMS



# VALUE PROPOSITION FOR SMEs



#### **LISTING**

Every SME should be listed on Justdial - India's leading local search engine & online marketplace

#### **OWN WEBSITE**

Justdial can create websites for SMEs instantly, which are mobile-ready, dynamic & have transactional capabilities

#### **PAYMENTS**

SMEs can accept digital payments from their customers - via JD Pay, an online payment mechanism

#### **RATINGS**

Ratings are key to users' decisionmaking, JD Ratings tool helps SMEs gather more ratings & reviews

#### **REACH**

JD Social, a social media platform with curated content, provides great visibility to businesses rated by users

#### USER ENGAGEMENT



88 million Ratings & Reviews

Mobile-verified, unbiased ratings

Friends' Ratings

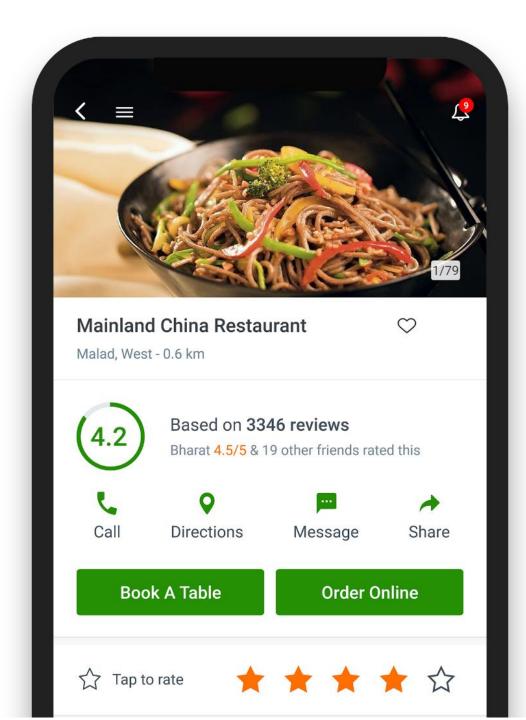
10-Point Rating Scale

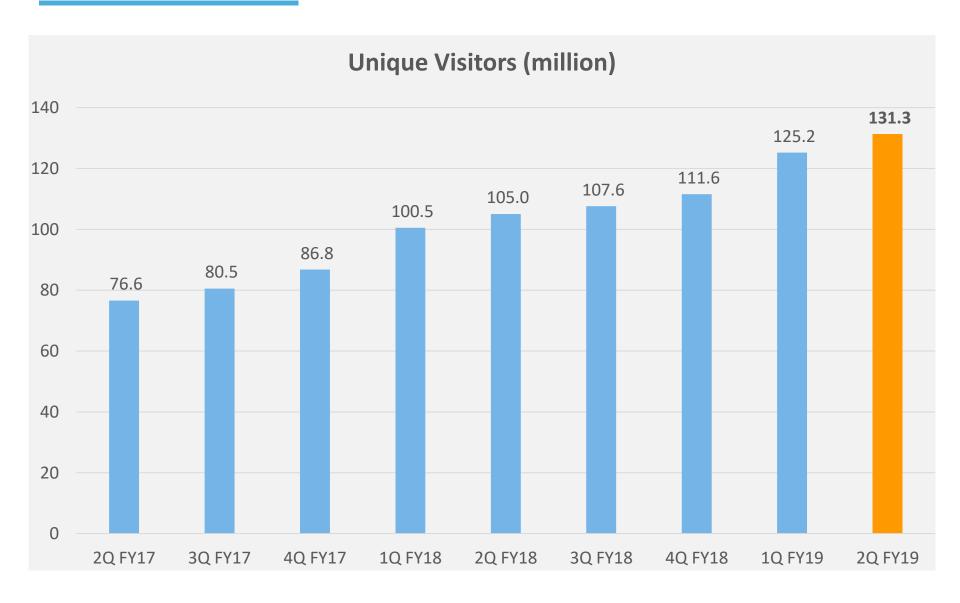
Facebook & Twitter-shareable

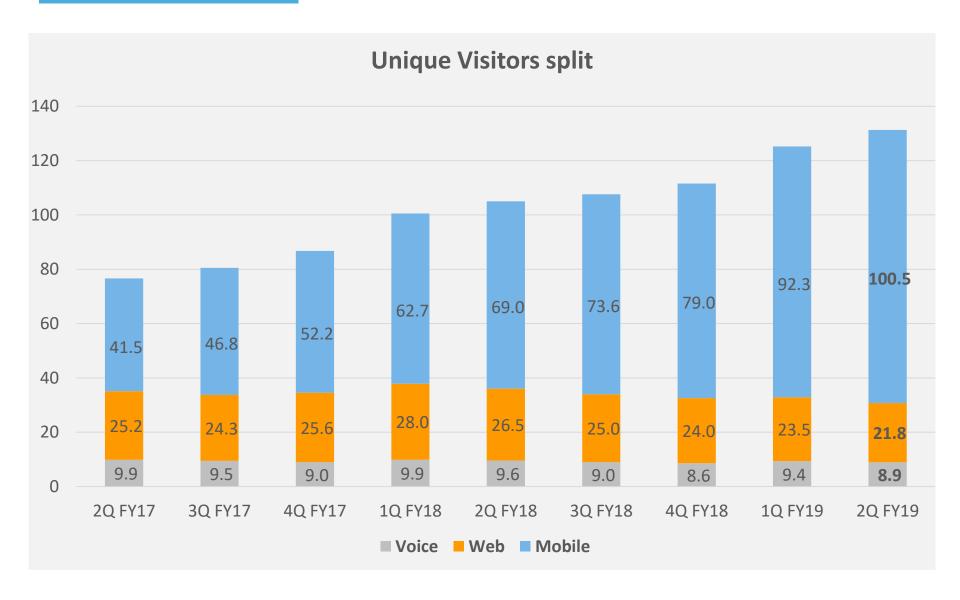
Photos Upload with Review

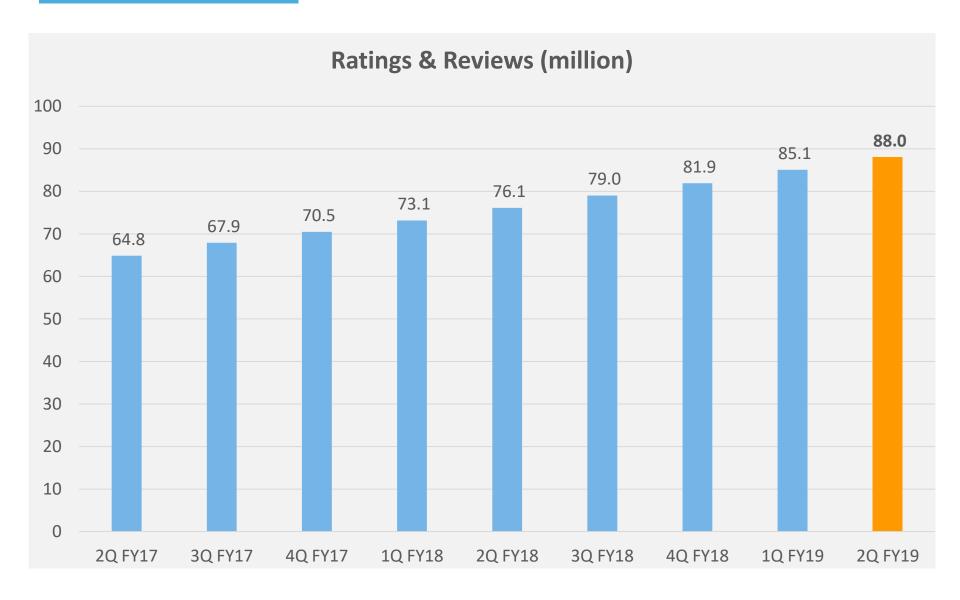
Ratings shared on JD Social

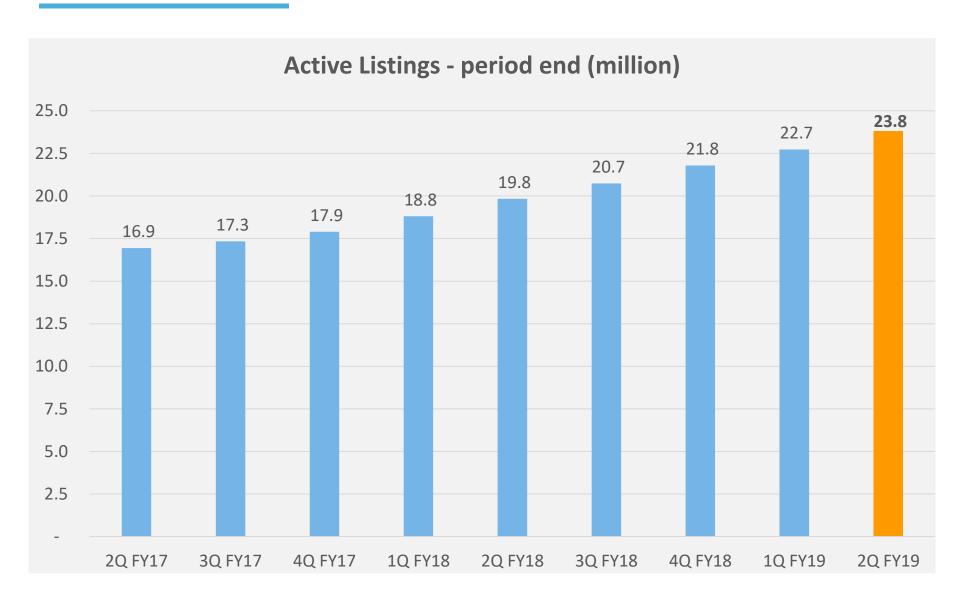
Robust Audit Mechanism

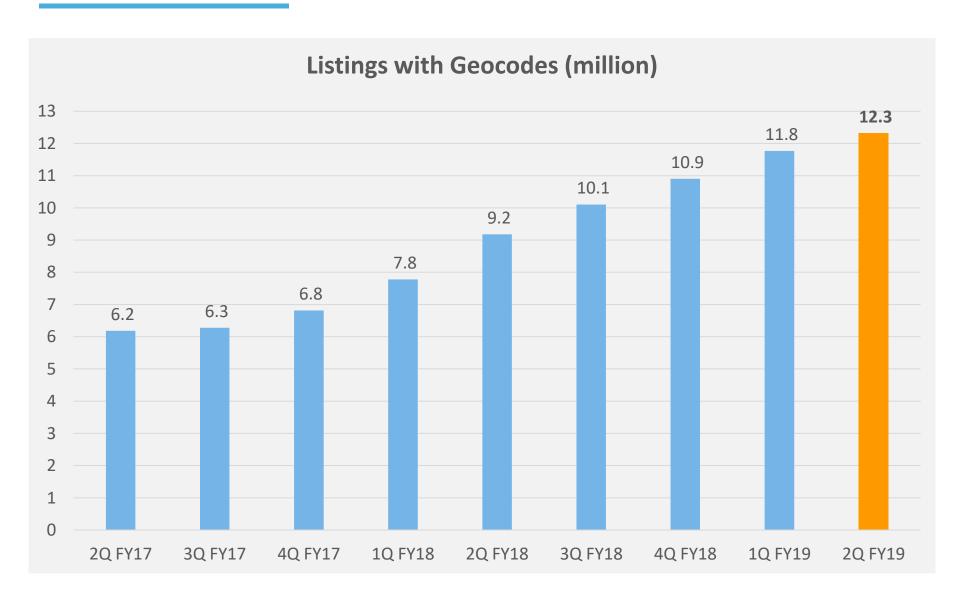


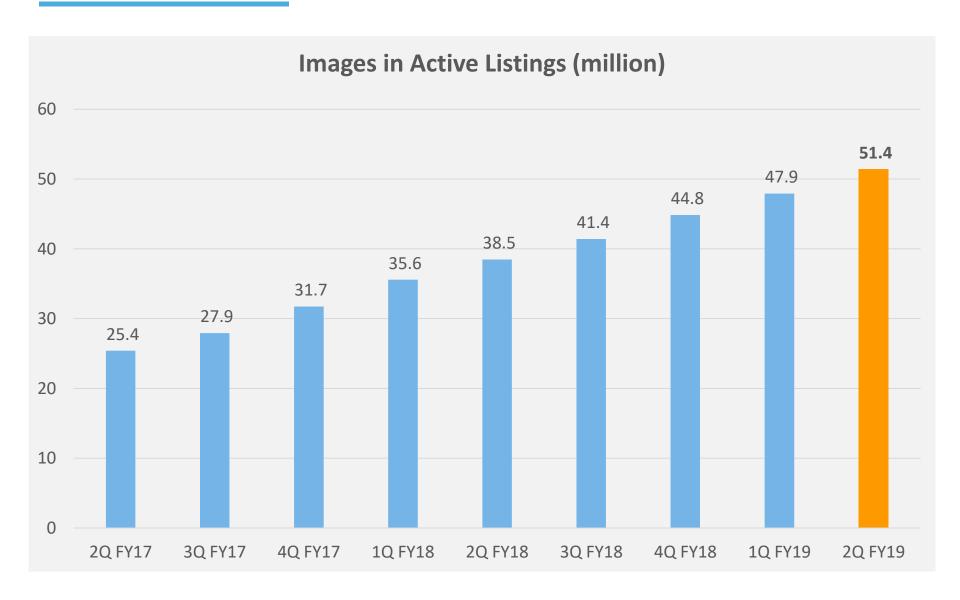


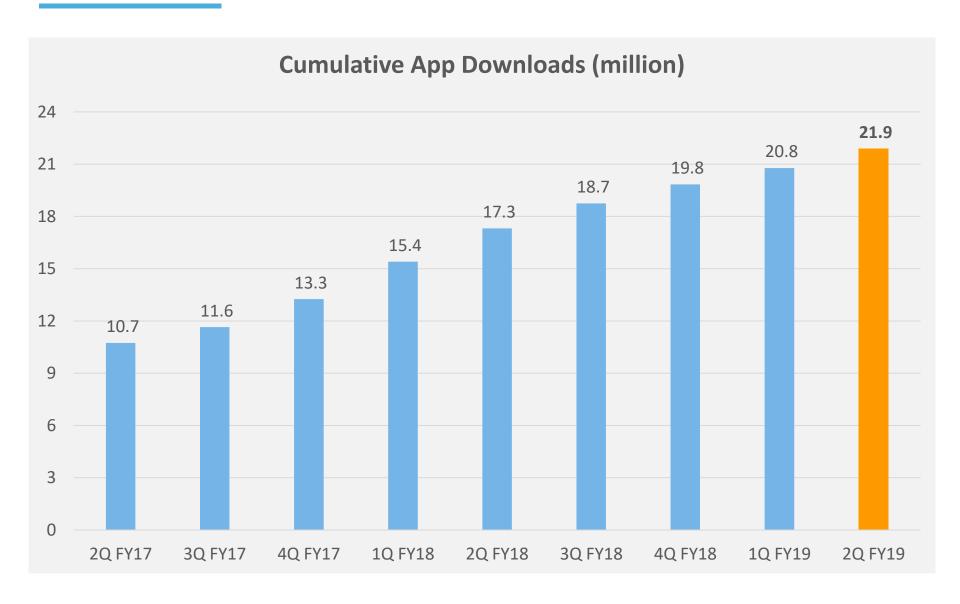




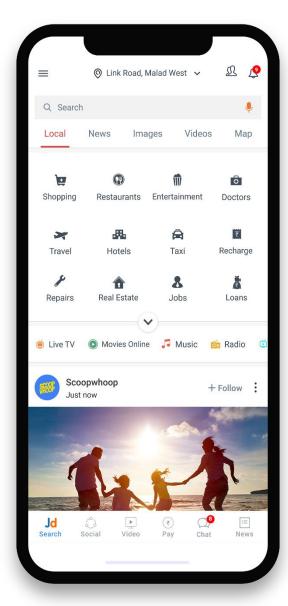


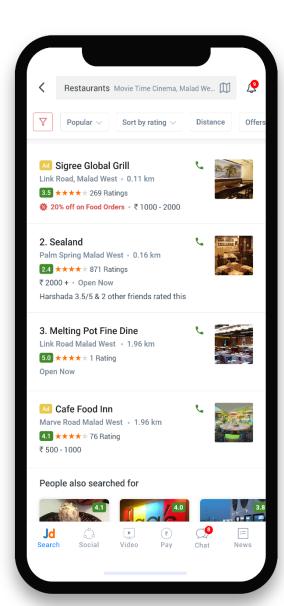


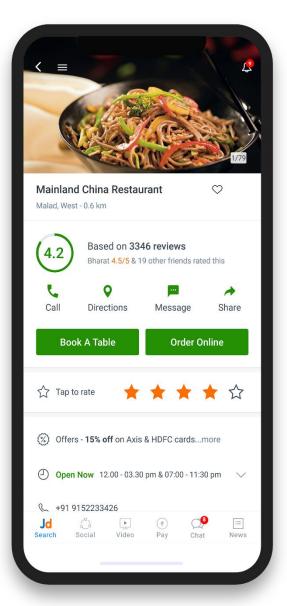


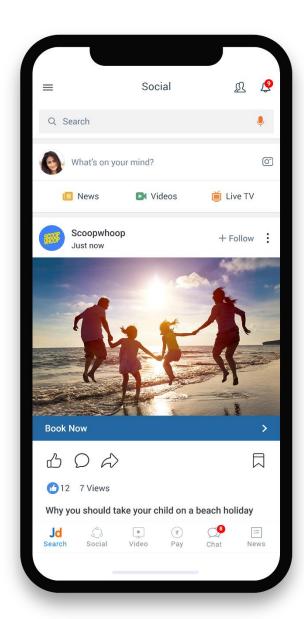


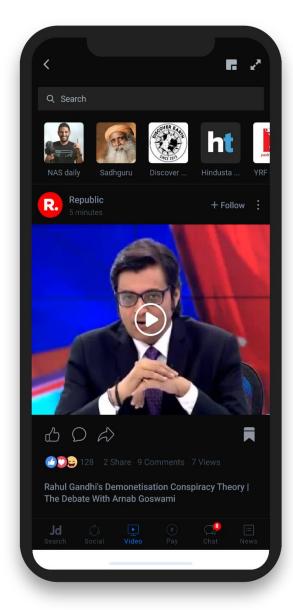


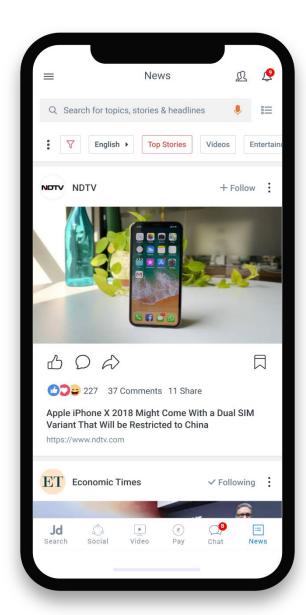


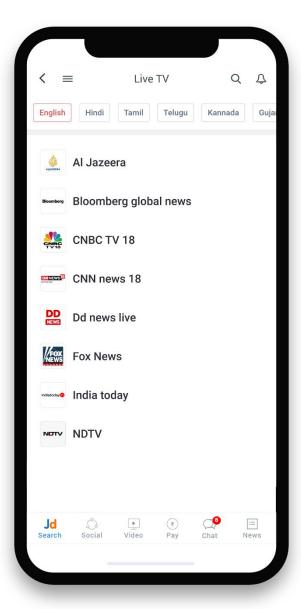




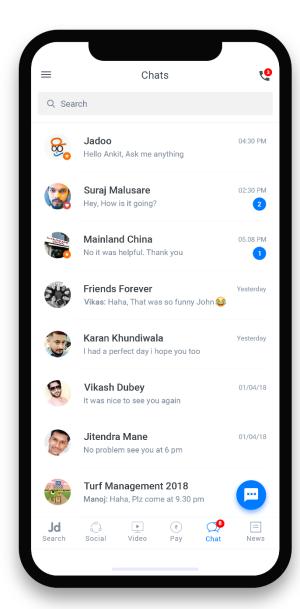


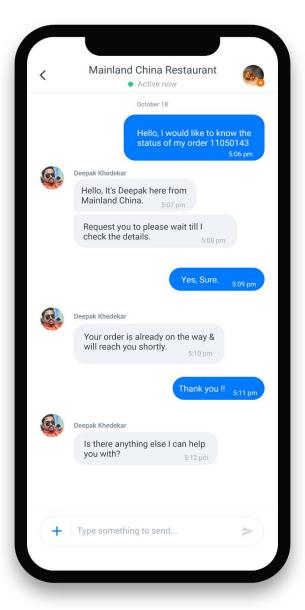


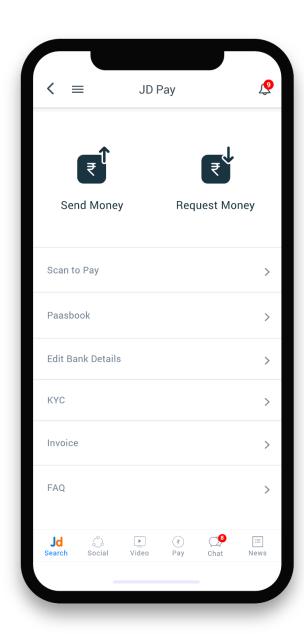


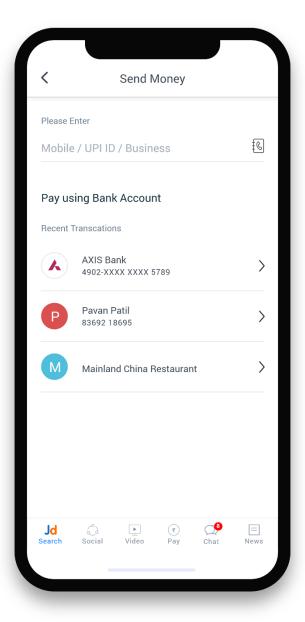


#### CHAT MESSENGER











## **Price Comparison**

Hail a Cab

Flight Tickets

Train Tickets

**Bus Tickets** 

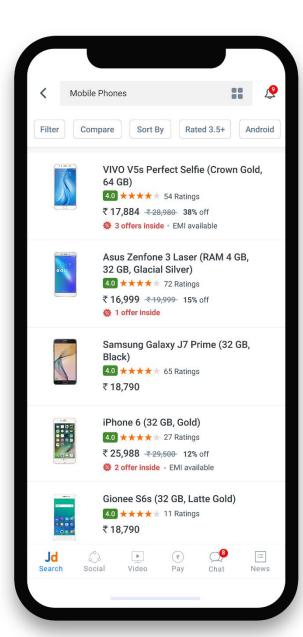
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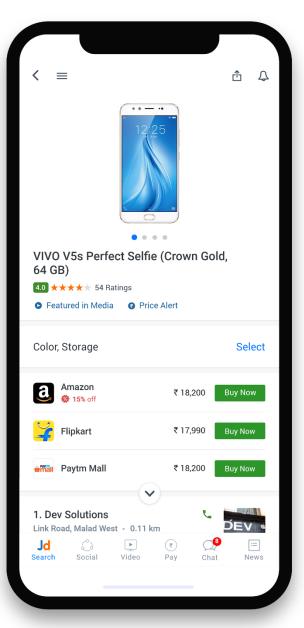
Bills & Recharge

**Movie Tickets** 

Loans

**Wallet Options** 





## **Price Comparison**



#### Hail a Cab

Flight Tickets

Train Tickets

**Bus Tickets** 

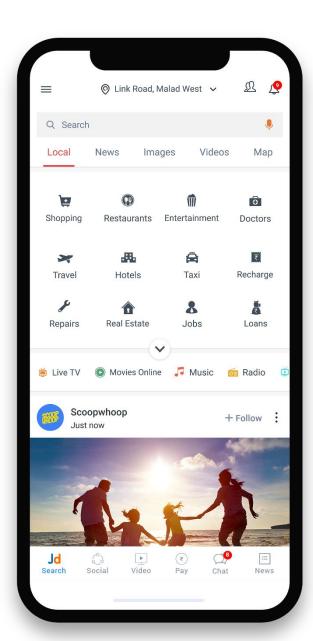
**Hotel Bookings** 

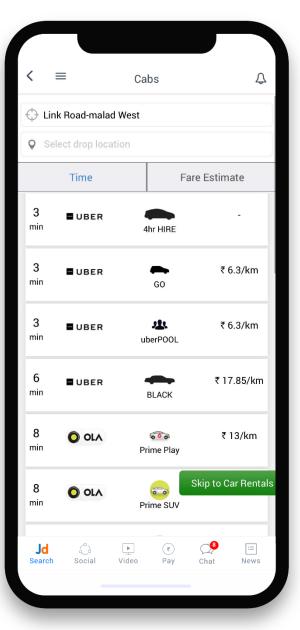
Bills & Recharge

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**Price Comparison** 

Hail a Cab



#### Flight Tickets

**Train Tickets** 

**Bus Tickets** 

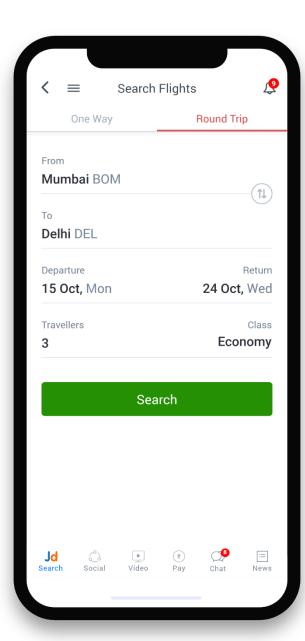
**Hotel Bookings** 

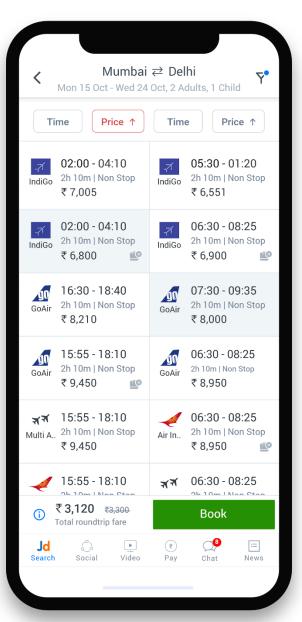
Bills & Recharge

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**Price Comparison** 

Hail a Cab

Flight Tickets



**Bus Tickets** 

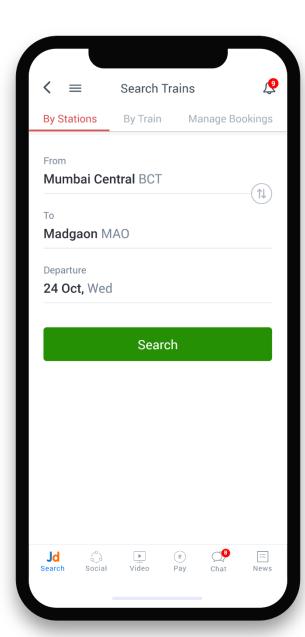
**Hotel Bookings** 

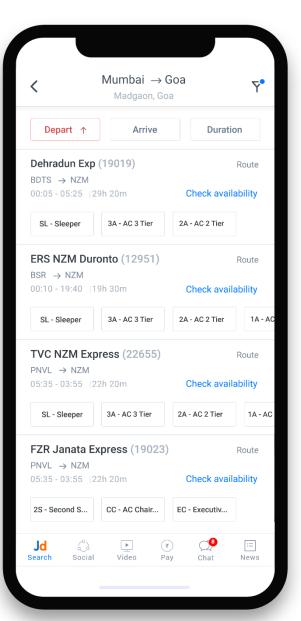
Bills & Recharge

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**Price Comparison** 

Hail a Cab

Flight Tickets

**Train Tickets** 



#### **Bus Tickets**

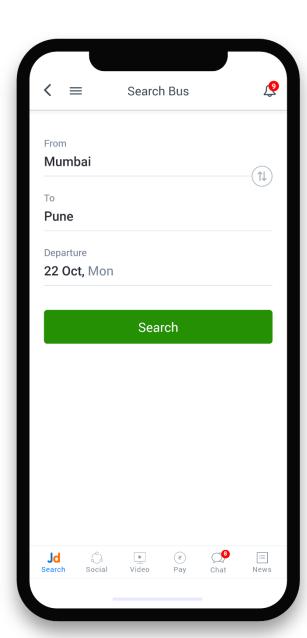
**Hotel Bookings** 

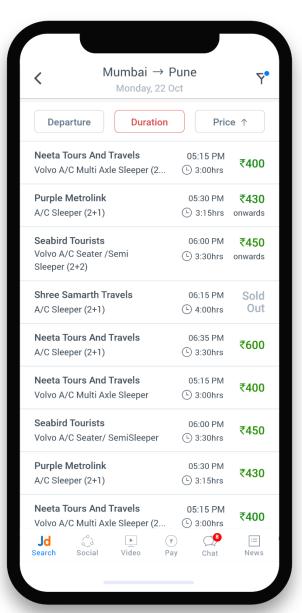
Bills & Recharge

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**Price Comparison** 

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**Train Tickets** 

**Bus Tickets** 



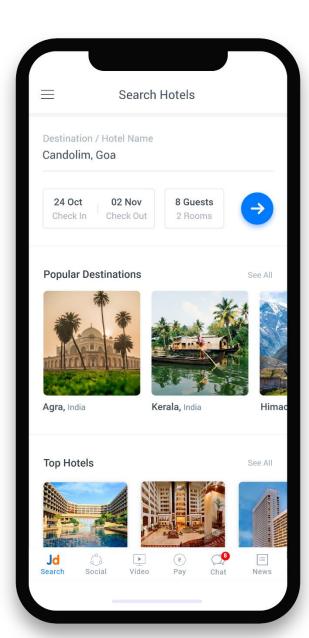
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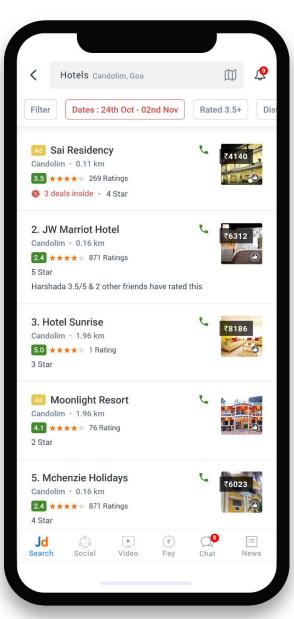
Bills & Recharge

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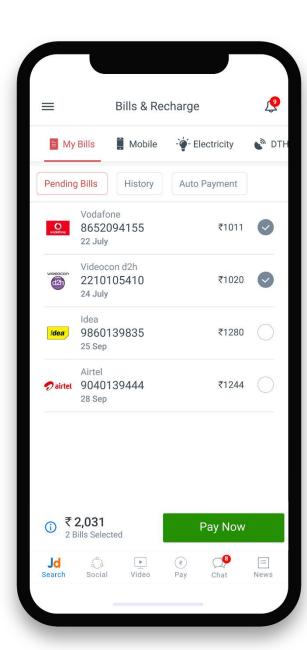


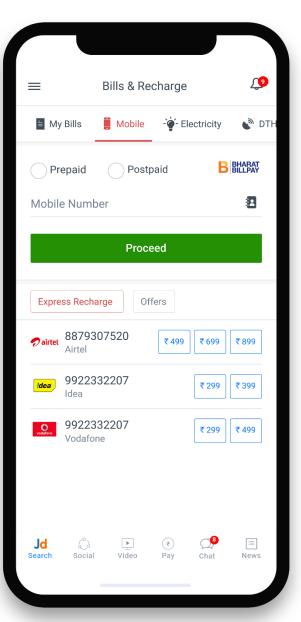
## Bills & Recharge

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**Train Tickets** 

**Bus Tickets** 

**Hotel Bookings** 

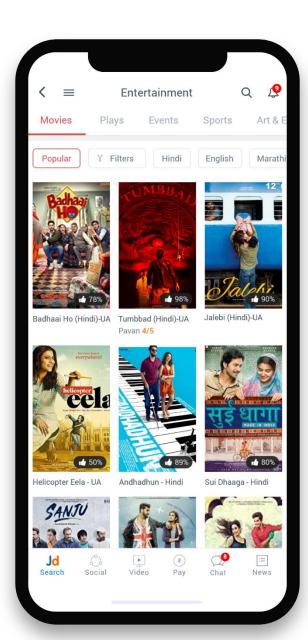
Bills & Recharge

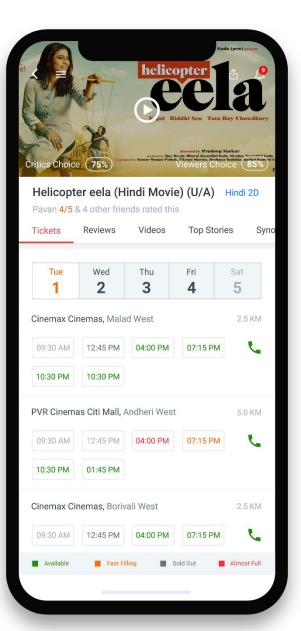


#### **Movie Tickets**

Loans

**Wallet Options** 





**Price Comparison** 

Hail a Cab

Flight Tickets

**Train Tickets** 

**Bus Tickets** 

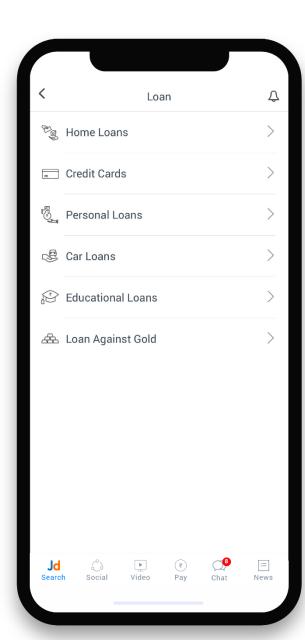
**Hotel Bookings** 

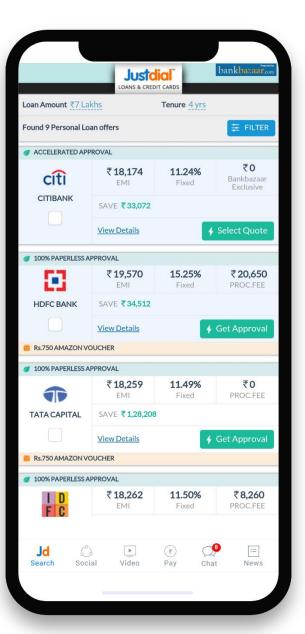
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**Wallet Options** 





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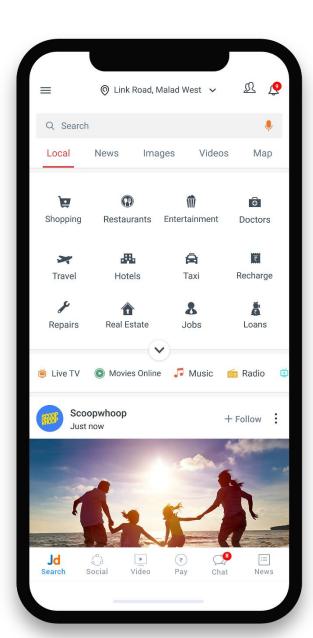
**Hotel Bookings** 

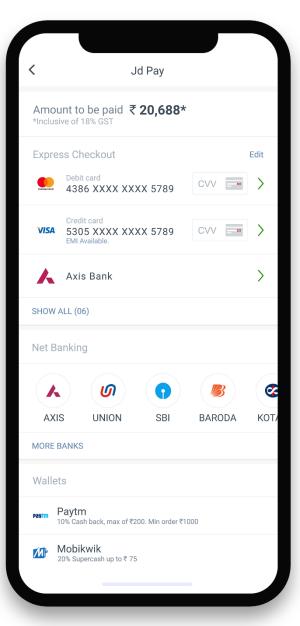
Bills & Recharge

**Movie Tickets** 

Loans



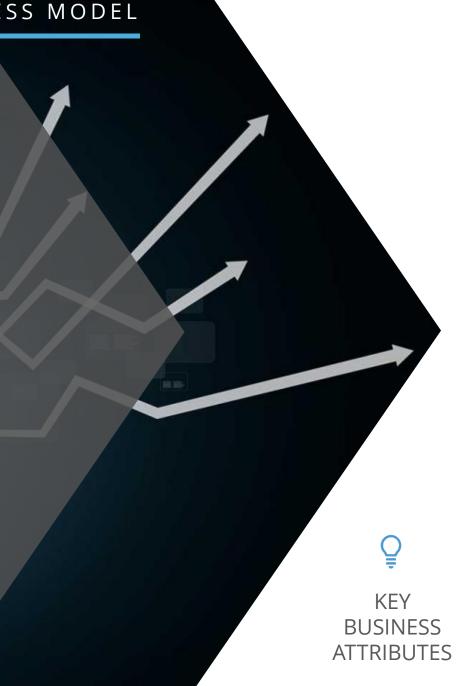


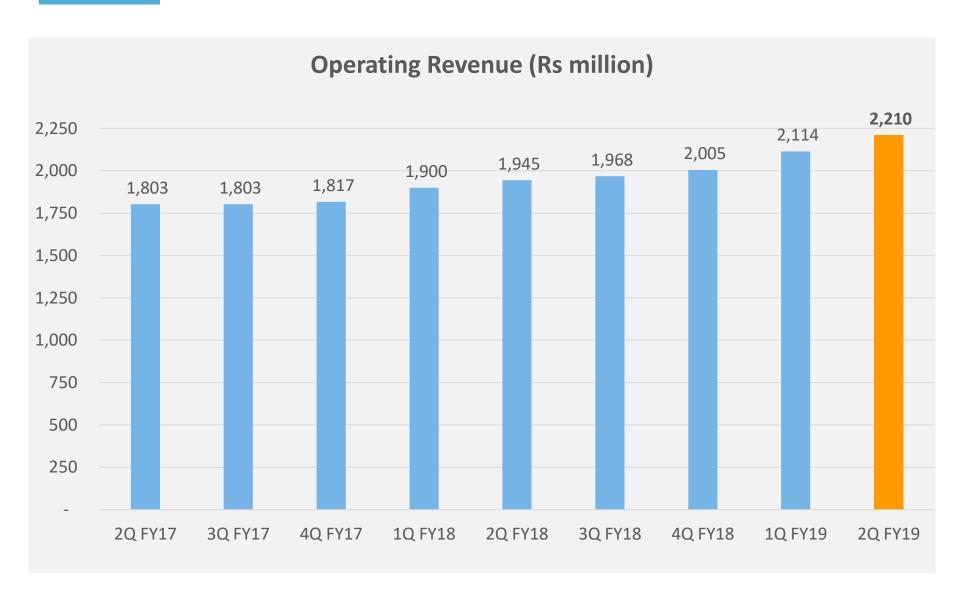


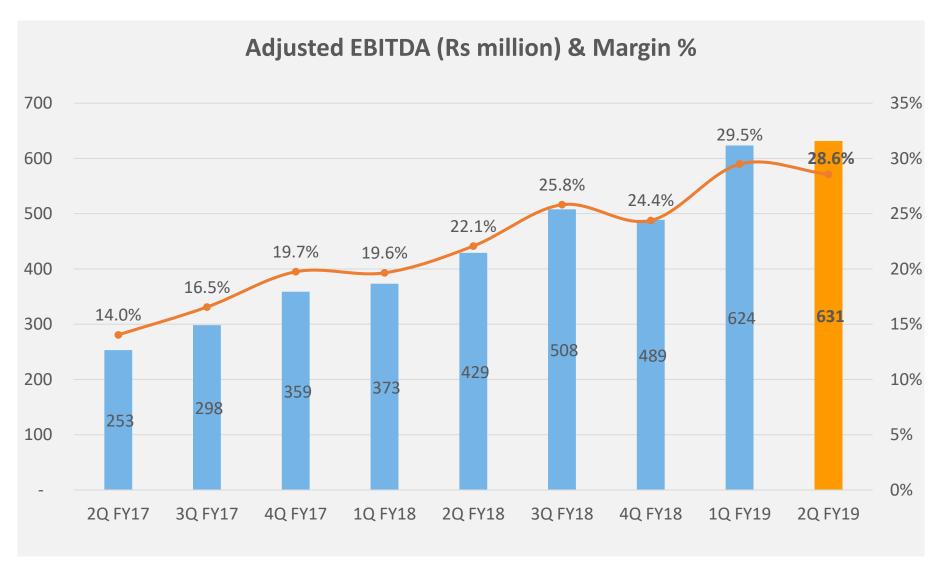


#### EFFICIENT & PROFITABLE BUSINESS MODEL

- Paid Advertisers pay fixed monthly or annual fees to run search-led advertising campaigns for their businesses on Justdial's platforms
- Various premium (Platinum, Diamond, Gold) & non-premium packages available which determine placements in search results
- Multiple factors determine pricing, such as business categories of advertiser, geographies targeted, type of package
- Add-on products such as website banner, own website, JD Pay, JD Ratings, etc. available
- Advertisers can pay annual amount upfront or through monthly payment plans, ability to manage campaign online
- Justdial also runs multi-city/ national campaigns for pan-India advertisers
- Sales team comprises of 4,312 employees in tele-sales, 1,467 feet-on-street (marketing), and 3,387 feet-on-street (JDAs - Just Dial Ambassadors) as on Q2 FY19

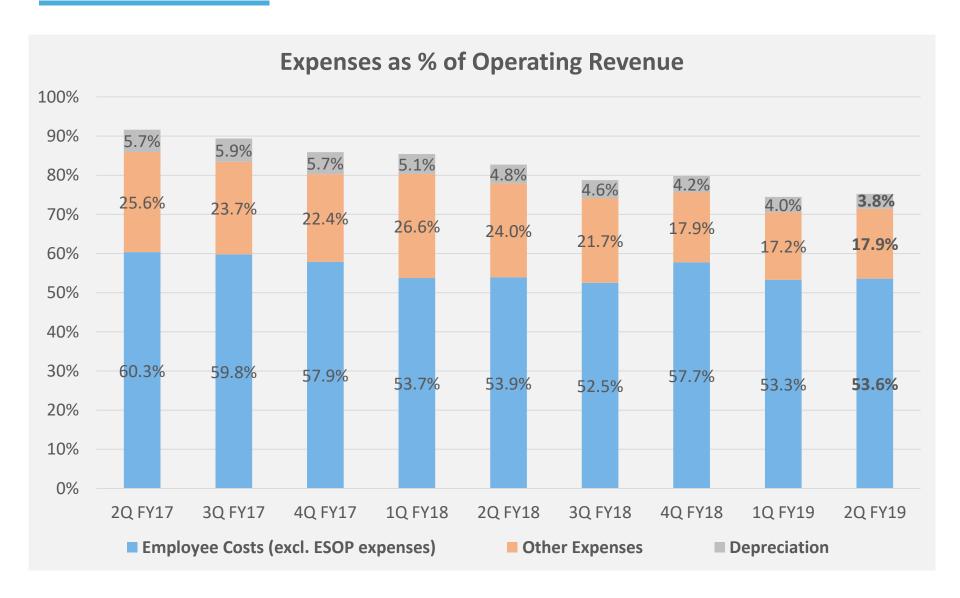




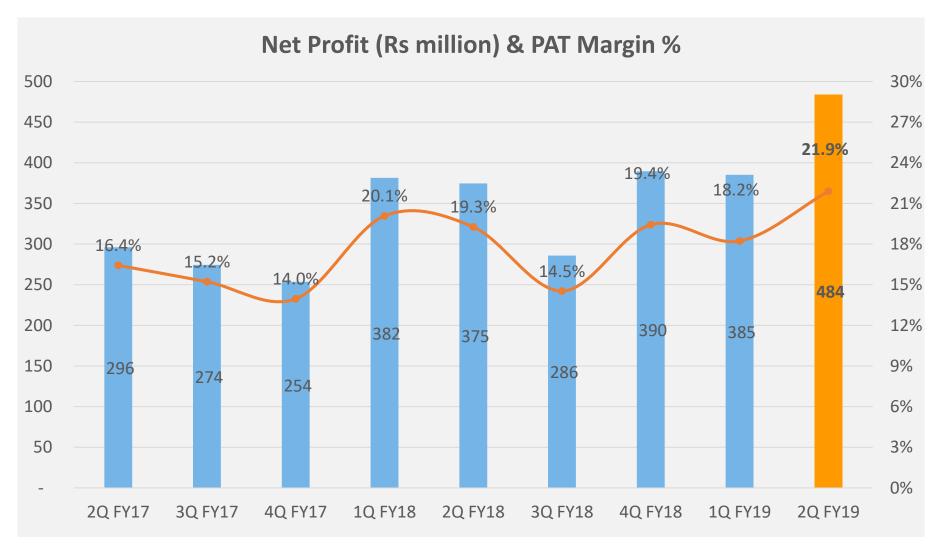


Note: Adjusted EBIDTA arrived after adjusting for ESOP & one-time expenses, if any. Numbers from 1Q FY19 onwards are based on IND AS 115. Due to application of Ind AS 115 from 1 April 2018 onwards, there has been an impact on sales incentives expense recognition. Consequently, Employee Benefit Expense for 1Q FY19 and 2Q FY19 is lower by Rs26.8 million and Rs15.7 million, respectively, vis-à-vis the amounts if erstwhile standards were applicable.

#### COST STRUCTURE

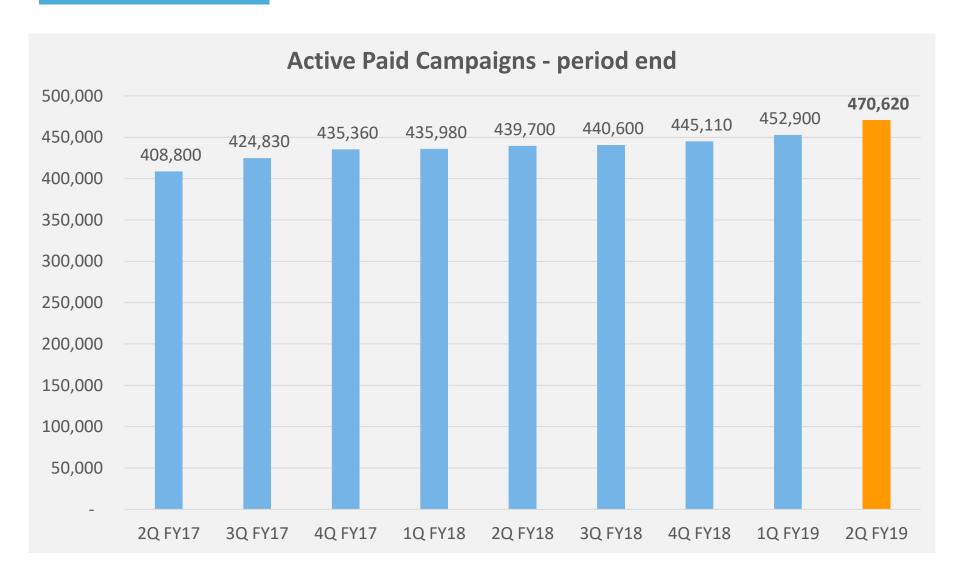


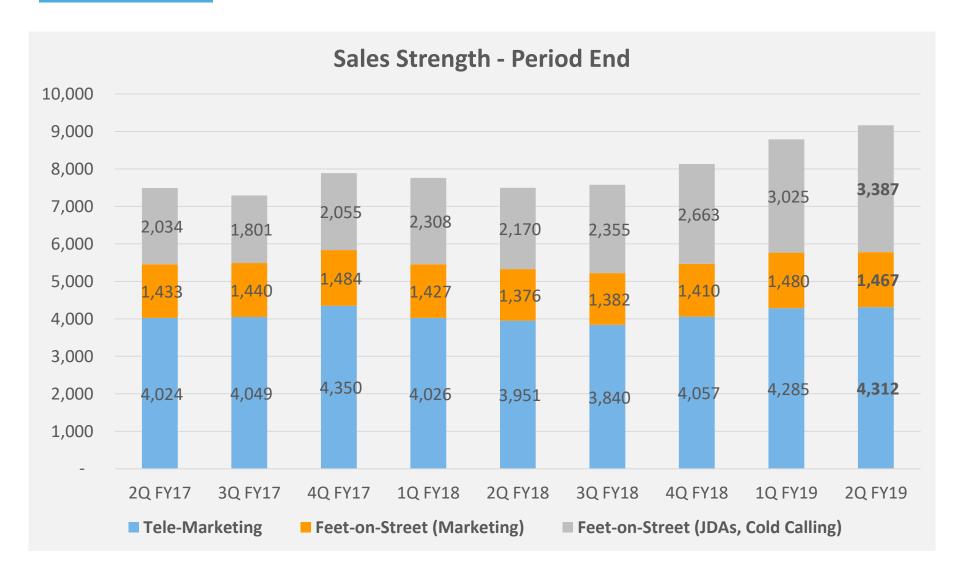
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Note 1: Numbers from 1Q FY19 onwards are based on IND AS 115. Due to application of Ind AS 115 from 1 April 2018 onwards, there has been an impact on sales incentives expense recognition. Consequently, Profit after Taxes for 1Q FY19 and 2Q FY19 is higher by Rs17.5 million and Rs10.1 million, respectively, vis-à-vis the amounts if erstwhile standards were applicable.

Note 2: PAT Margin is calculated as Net Profit (Profit After Taxes) as a percentage of Operating Revenue for the quarter





| JUST DIAL LTD - 2Q FY19 (Quarter ended September 30, 2018) PERFORMANCE SUMMARY |             |         |         |            |         |            |
|--|-------------|---------|---------|------------|---------|------------|
| Metric   | Unit        | 2Q-FY19 | 2Q-FY18 | YoY change | 1Q-FY19 | QoQ change |
| Operating Revenue  | (₹ million) | 2,210   | 1,945   | 13.7%      | 2,114   | 4.5%       |
|  |             |         |         |            |         |            |
| Operating EBITDA   | (₹ million) | 575     | 396     | 45.0%      | 574     | 0.1%       |
| Operating EBITDA Margin  | %           | 26.0%   | 20.4%   | 563 bps    | 27.2%   | -116 bps   |
|  |             |         |         |            |         |            |
| Adjusted EBITDA (excl. ESOP exp.)  | (₹ million) | 631     | 429     | 47.1%      | 624     | 1.3%       |
| Adjusted EBITDA Margin (excl. ESOP exp.)                                       | %           | 28.6%   | 22.1%   | 650 bps    | 29.5%   | -93 bps    |
|  |             |         |         |            |         |            |
| Other Income, net  | (₹ million) | 184     | 200     | -8.2%      | 82      | 123.7%     |
| Profit Before Taxes  | (₹ million) | 674     | 503     | 34.0%      | 573     | 17.8%      |
|  |             |         |         |            |         |            |
| Net Profit   | (₹ million) | 484     | 375     | 29.2%      | 385     | 25.6%      |
| Net Profit Margin  | %           | 21.9%   | 19.3%   | 263 bps    | 18.2%   | 367 bps    |
|  |             |         |         |            |         |            |
| Unearned Revenue (period end)  | (₹ million) | 3,749   | 2,774   | 35.1%      | 3,713   | 1.0%       |
| Cash & Investments (period end)  | (₹ million) | 13,585  | 10,453  | 30.0%      | 12,888  | 5.4%       |

| JUST DIAL LTD - 2Q FY19 (Quarter ended September 30, 2018) PERFORMANCE SUMMARY |           |           |           |            |         |            |  |
|--|-----------|-----------|-----------|------------|---------|------------|--|
| Metric   | Unit      | 2Q-FY19   | 2Q-FY18   | YoY change | 1Q-FY19 | QoQ change |  |
| Unique Visitors  | (million) | 131.3     | 105.0     | 25.0%      | 125.2   | 4.8%       |  |
| - Mobile   | (million) | 100.5     | 69.0      | 45.7%      | 92.3    | 8.9%       |  |
| - Desktop/ PC  | (million) | 21.8      | 26.5      | -17.5%     | 23.5    | -7.1%      |  |
| - Voice  | (million) | 8.9       | 9.6       | -6.9%      | 9.4     | -4.8%      |  |
|  |           |           |           |            |         |            |  |
| - Mobile   | % share   | 76.6%     | 65.7%     | 1090 bps   | 73.7%   | 283 bps    |  |
| - Desktop/ PC  | % share   | 16.6%     | 25.2%     | -857 bps   | 18.8%   | -214 bps   |  |
| - Voice  | % share   | 6.8%      | 9.1%      | -233 bps   | 7.5%    | -69 bps    |  |
|  |           |           |           |            |         |            |  |
| Total Listings (period end)  | (million) | 23.8      | 19.8      | 20.0%      | 22.7    | 4.7%       |  |
| Net Listings Addition  |           | 1,073,032 | 1,021,158 | 5.1%       | 943,367 | 13.7%      |  |
| Total Images in Listings (period end)  | (million) | 51.4      | 38.5      | 33.6%      | 47.9    | 7.2%       |  |
| Listings with Geocodes (period end)  | (million) | 12.3      | 9.2       | 34.2%      | 11.8    | 4.7%       |  |
| Ratings & Reviews  | (million) | 88.0      | 76.1      | 15.7%      | 85.1    | 3.5%       |  |
|  |           |           |           |            |         |            |  |
| Paid campaigns (period end)  |           | 470,620   | 439,700   | 7.0%       | 452,900 | 3.9%       |  |
|  |           |           |           |            |         |            |  |
| Total App Downloads (period end)   | (million) | 21.9      | 17.3      | 26.3%      | 20.8    | 5.3%       |  |
| App Downloads per day  |           | 13,555    | 23,871    | -43.2%     | 14,351  | -5.5%      |  |
| Number of Employees (period end)   |           | 12,417    | 10,892    | 14.0%      | 12,281  | 1.1%       |  |

#### **Executive Directors**

#### Independent

# Non-Executive Directors Non-Independent

# V S S Mani

Founder, Managing
Director and Chief
Executive Officer of
Justdial with over 30 years
of experience in the field
of media and local search
services.



#### **B** Anand

CEO of Essar Oil, previously
CFO of Trafigura, with 31
years of experience in
corporate finance, strategy
& investment banking. He is
a Commerce graduate from
Nagpur University and an
associate member of ICAL



#### Pulak Prasad

Pulak is Founder & MD of Nalanda Capital and has over 26 years of experience in management consulting & investing. He holds B. Tech. from IIT Delhi and is an IIM Ahmedabad alumni.



#### Ramani Iyer

Non-Independent,
Whole-time Director
with 25 years of
experience, working
with Justdial in the field
of strategic planning
and execution.



# Sanjay Bahadur

Sanjay is CEO of Pidilite Industries for its Global Constructions & Chemicals division and has over three decades of experience. He holds a degree from Delhi College of Engineering.



#### Anita Mani

She has 25 years of experience in the field of general management. She is a history graduate from University of Delhi.



Non-Independent, Whole-time Director with 25 years of experience, working with Justdial in strategic planning and execution.



#### Malcolm Monteiro

Malcolm is CEO India, DHL eCommerce & member of DHL eCommerce Management Board. He holds a degree from IIT Mumbai & IIM Ahmedabad.

## LEADERSHIP TEAM

| Name                | Designation                    | Experience | Functional Areas  |
|---------------------|--------------------------------|------------|---|
| V S S Mani          | Chief Executive Officer        | 30 Years   | Overall growth strategy, planning, execution & management   |
| Shreos Roychowdhury | Chief Technology Officer       | 21 Years   | Technological Innovation and R&D  |
| Abhishek Bansal     | Chief Financial Officer        | 10 Years   | Finance, Strategy, Accounting, Treasury, Audit, Legal, Compliance & Traffic                       |
| Vishal Parikh       | Chief Product Officer          | 17 Years   | Leads Product, Design & Technology teams, Project Management, Payments Product & Voice Operations |
| Sumeet Vaid         | Chief Revenue Officer          | 22 Years   | Revenue growth & Business development   |
| Rajesh Madhavan     | Chief People Officer           | 22 Years   | Human Resource Functions  |
| Jaimin Shah         | Chief Technology Officer, Omni | 18 Years   | Leads Omni & related products   |
| Ajay Mohan          | Group Vice President, Sales    | 22 Years   | Sales platform management, Strategic alliances,<br>Corporate partnerships & Business expansion    |
| Rakesh Ojha         | Group Vice President, Sales    | 23 Years   | Sales & Expansion (West Region)   |
| Prashant Nagar      | Vice President, Sales          | 18 Years   | Sales & Expansion (Delhi, Just Dial Ambassadors)  |
| Suhail Siddiqui     | Vice President, Sales          | 21 Years   | Sales & Expansion (North & East Region)   |
| Rajiv Nair          | Vice President, Sales          | 18 Years   | Sales & Expansion (South Region)  |
| Shwetank Dixit      | AVP & Head, Database & Content | 6 Years    | Database augmentation, Curation & Content enrichment  |

## SHAREHOLDING PATTERN

