

February 12, 2026

Corporate Relationship Department  
BSE Limited  
PJ Towers, Dalal Street  
Mumbai-400 001  
Scrip Code: 544322

The Listing Department  
National Stock Exchange of India Ltd.  
Exchange Plaza, C-1, Block G, Bandra Kurla  
Complex, Bandra (E) Mumbai - 400 051  
Symbol: UNIMECH

Dear Sir/Madam,

**Sub: Intimation of Investor Presentation**

In continuation to our letter dated February 09, 2026, pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby enclose the copy of Earnings Presentation on Un-Audited Financial Results of the Company for the Quarter ended December 31, 2025, which is being placed on the Company's website, for the Earnings Conference Call scheduled on Friday, February 13, 2026.

Kindly take the above on record.

Thanking You,

For **Unimech Aerospace and Manufacturing Limited**

Ramakrishna Kamojhala  
a Kamojhala

Digitally signed by  
Ramakrishna Kamojhala  
Date: 2026.02.12  
18:13:23 +05'30'

Ramakrishna Kamojhala  
**Whole-time Director**  
DIN No.-07004517

Encl: A/a





unimech

# Unimech Aerospace and Manufacturing Limited

Investor Presentation

Q3 FY26 – February 2026

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**Anil Kumar P**  
Chairman & Managing Director

***“The first nine months of this fiscal presented challenging market conditions, yet they also highlighted the strength and ongoing progress of your Company. While we experienced a softer phase in revenue and profitability during the period, our strategic execution and business development efforts have advanced meaningfully.***

***We expanded our international footprint through a joint venture in Saudi Arabia, strengthened our precision manufacturing capacity, and built a solid nuclear order pipeline of about ~Rs 68 crore, establishing a strong foundation in a high-potential segment. Our overall order book stands near ~Rs 210 crore as on February 12, 2026, providing healthy medium-term visibility.***

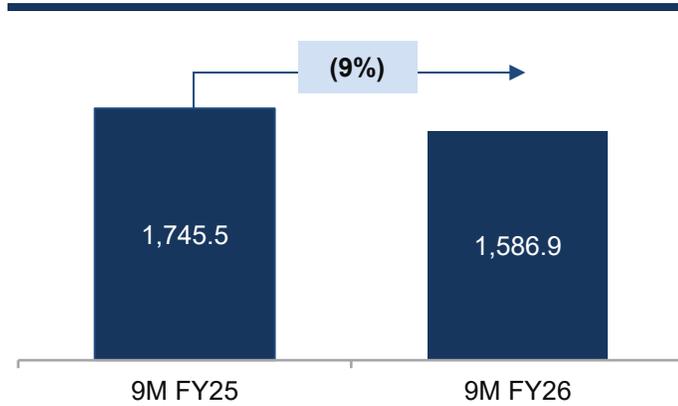
***A key overhang on the business viz. elevated U.S. tariffs, has now eased significantly, restoring customer confidence and procurement activity. Alongside this, our FTWZ initiative will further de-risk aero-tooling business performance and deepen customer stickiness.***

***With improving external conditions, diversified growth drivers, and strong technical credentials, we believe better and more stable growth phases lie ahead. We remain committed to building a stronger, more globally competitive Unimech and delivering long-term value to all shareholders.”***

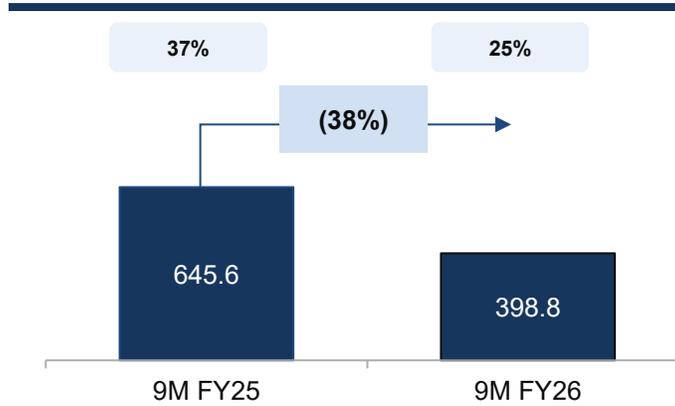
# Financial Highlights – 9M FY26

## Financial Performance – 9M FY26 vs 9M FY25

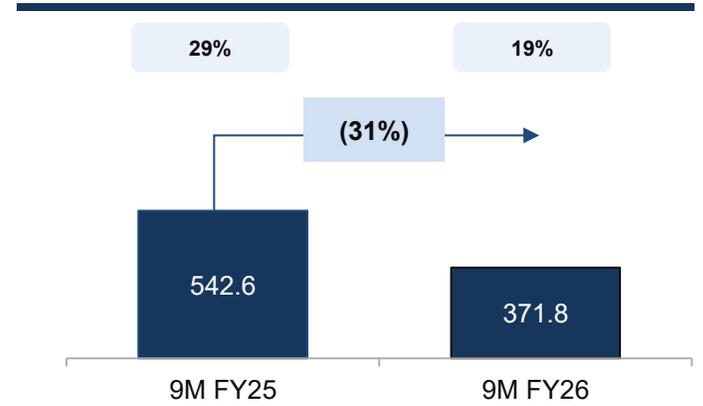
Revenue (INR Mn)



EBITDA (INR Mn) & Margins (%)

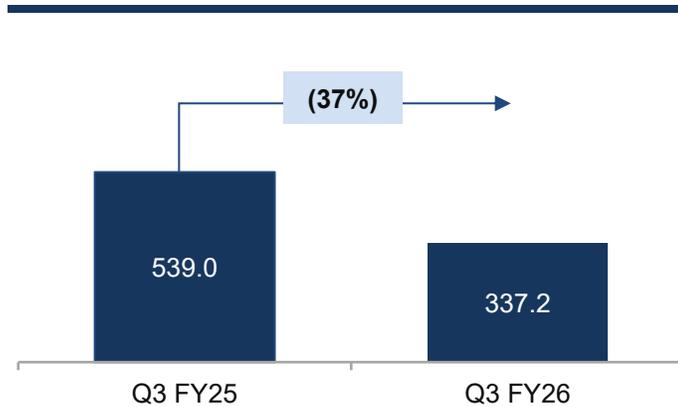


PAT (INR Mn) & Margins (%)

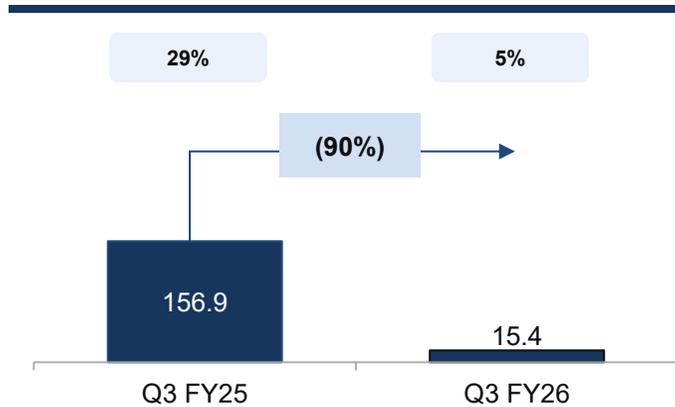


## Financial Performance – Q3 FY26 vs Q3 FY25

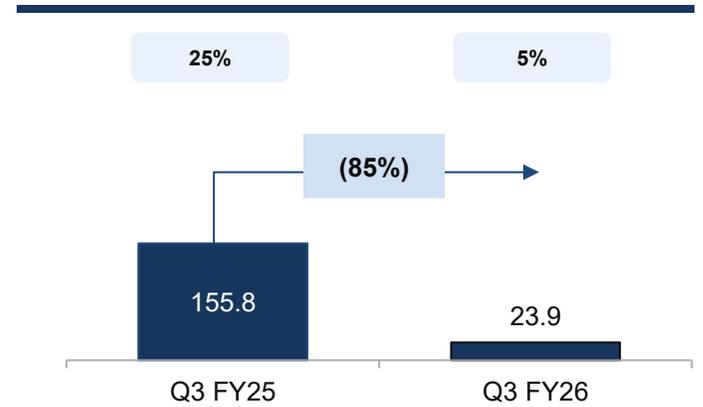
Revenue (INR Mn)



EBITDA (INR Mn) & Margins (%)



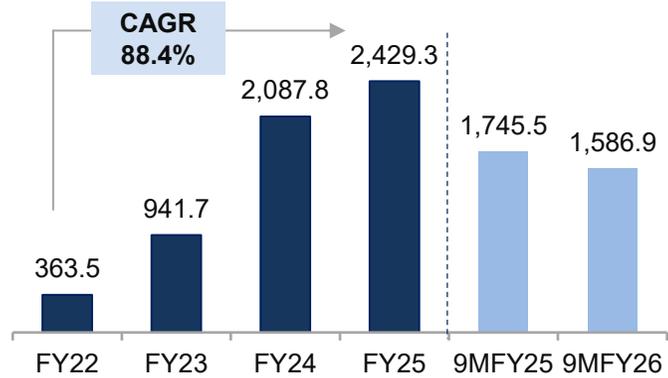
PAT (INR Mn) & Margins (%)



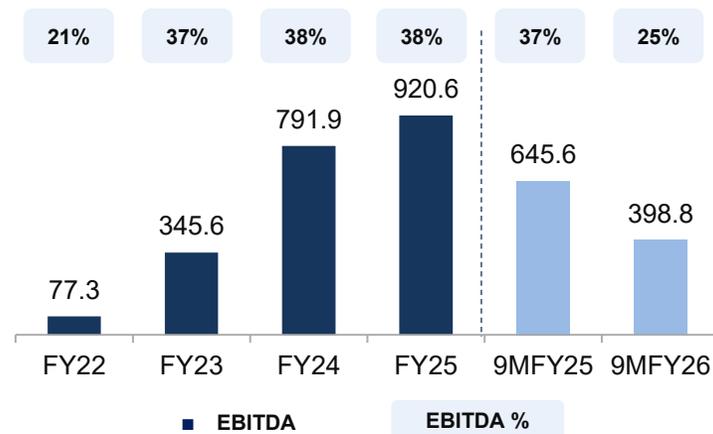
Note: Figures in parenthesis denotes negative numbers

# Financial Highlights - Consolidated Trend

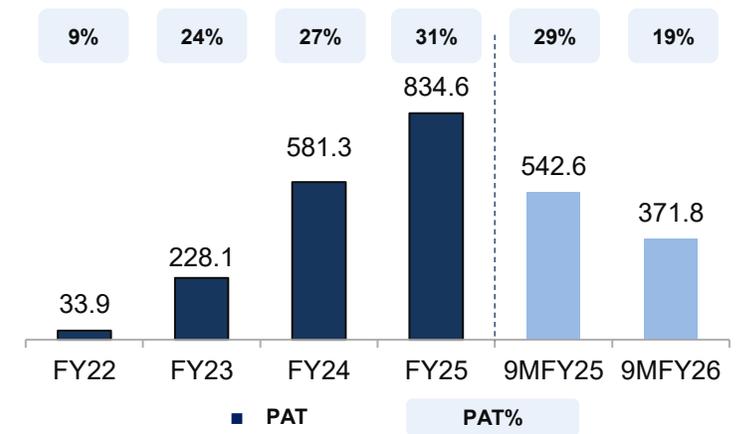
### Revenue from operations (INR Mn)



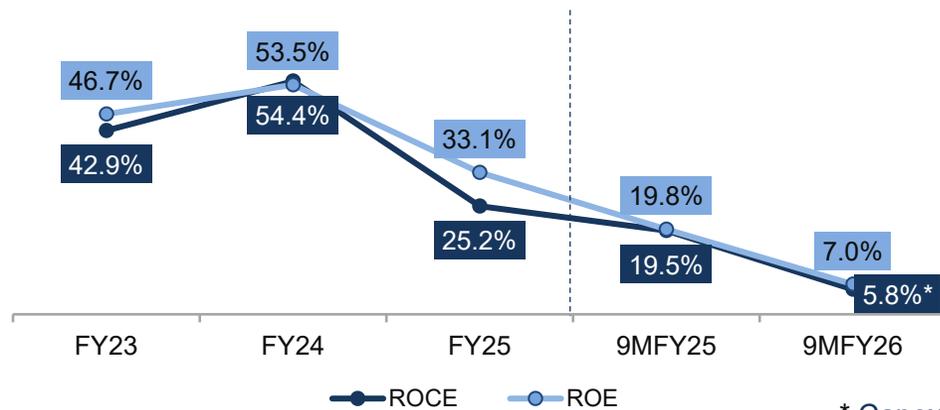
### EBITDA (INR Mn) and EBITDA Margin (%)



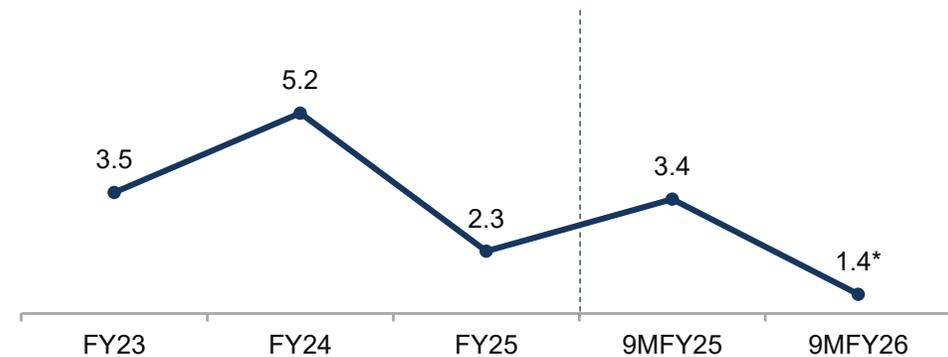
### PAT (INR Mn) and PAT Margin (%)



### ROCE<sup>1</sup> & ROE (%)

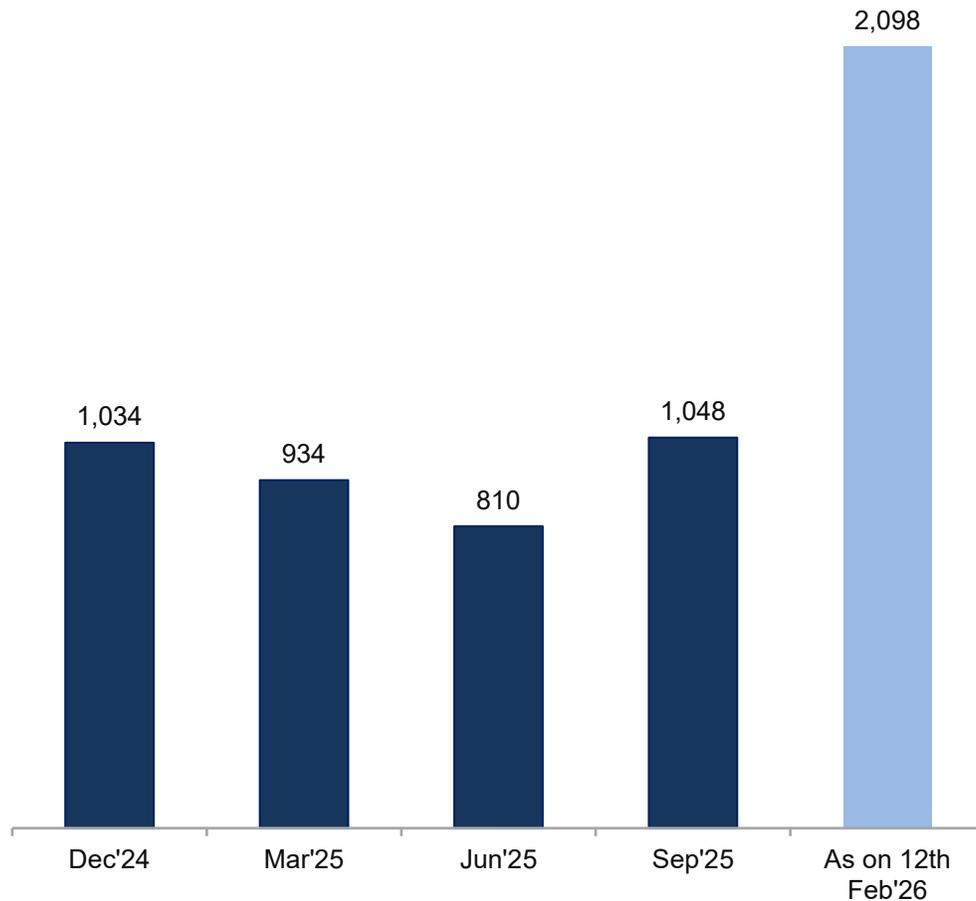


### Fixed Asset Turnover Ratio (times)



\* Capex addition in 9MFY26 – INR 56.3 cr (Op Gross Block- INR 157.4 cr PY) has pulled down ROCE, ROE and FA turnover

## Improving Order Book (INR Mn)



### Order Book highlights

- ❑ Order Book as on 10<sup>th</sup> February 2026 is INR 2,098 million
- ❑ Strong order book flow – For the month of February 2026 till date, we have received customer orders aggregating to over USD 1.2 million.
- ❑ Order wins in Nuclear business this quarter – INR 680 million
- ❑ Expecting more order wins by end of this financial year
- ❑ Apr'25-Jan'26 received orders worth INR 3,010 million, much higher than corresponding period last year

# Business Overview

# Business Overview

Unimech specializes in precision engineering and manufactures and supplies critical parts and components such as aero tooling, ground support equipment, electro-mechanical sub-assemblies and other such components for the aerospace, defence, energy, and semiconductor industries

## Our Businesses

### 1 Aero Tooling / MRO Tooling

Manufacturing Aero Engine and Air-Frame Tools; Facility at KIADB Aerospace SEZ. Manufactures specialized aero engine tools for LEAP, Pratt & Whitney and Rolls Royce engines; airframe tools for Airbus & Boeing

### 2 Precision Parts and Assemblies

Manufacturing of precision parts and assemblies for Nuclear, Aero, Defence and other Emerging Industries; Facility at Peenya industrial Area, Bengaluru

## Key Industries Served



Aerospace



Nuclear



Defence



Semi - Conductors



Energy

## Capabilities



High mix medium & low volume Products



Build to Print

Build to Spec.

## Geographical Presence



- Catering to 7 countries
- Serving 35 customers
- 86% export revenue

## Key Customers



Tier-1 Engine Tool Licensees



Engine OEMs



Aircraft OEMs



MRO shops



Nuclear PSU



Defence Cos



Semi-conductor equipment's OEMs

## Qualified Delivery parts



4,511 SKUs

tooling and precision complex sub-assemblies

1,094 SKUs

precision machined parts

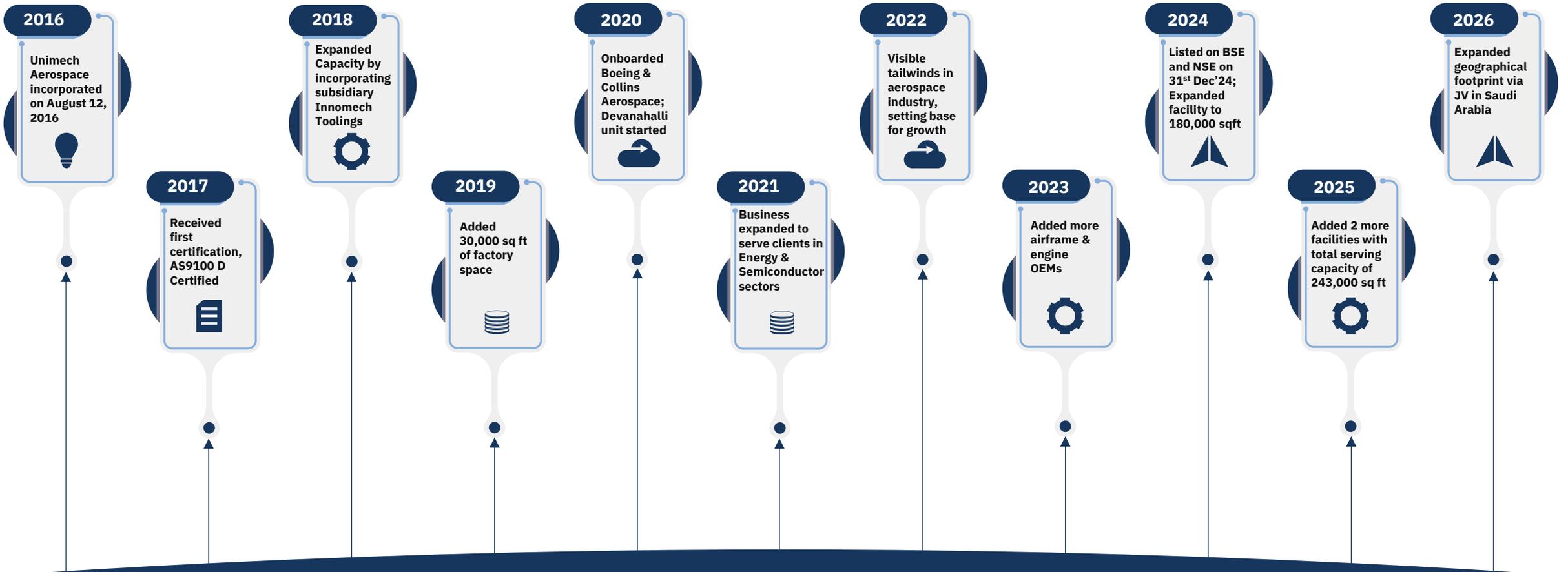
## Capacity



2,75,000 sq ft across manufacturing units



806 employees



**FY 2025-26 : Added 2 new facilities | Expanded Geographical footprint via JV in Saudi Arabia**

## Product Portfolio | Aero Engine and Airframe tooling for Aero Engine OEMs, Airframe OEMs, and their licensees

### Aero-engine tools



### Aero-frame tools



### Customers

-  Tier-1 Engine Tool Licensees
-  Engine OEMs
-  Aircraft OEMs
-  MRO shops

### Business expansions highlights

- **Capacity** – Created Capacity of 5,16,420 hours (7% growth since Mar'25)
- **Talent pool** – 679 employees as on Dec'25
- **Customers** – Currently serving 18 customers

### Growth Strategies

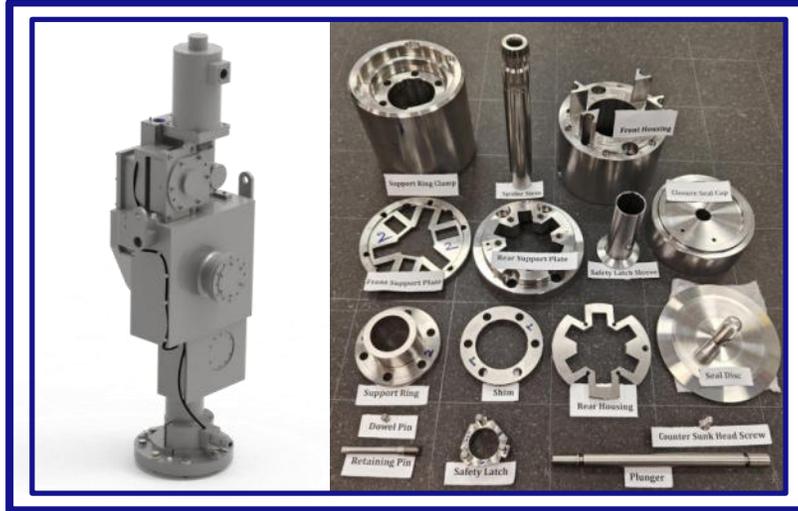
- Qualify for high volume and more complex tools
- Increase exclusive contracts with clients
- Target larger wallet share with clients with increased capacity
- Increasing capacity for faster execution.

### Industry Growth Factors

-  Increase in global aircraft fleet
-  Increase in demand for MRO services and MRO centres
-  Ageing aircraft and replacement cycles

Product Portfolio | Precision parts, components and assemblies for the Nuclear, aerospace, defense and other emerging segments

## Nuclear



## Aerospace, Defence, Missile, Semi-conductor and other emerging segments



### Customers



Nuclear PSU



Defence Cos



Semi-conductor equipment's OEMs

### Business expansion highlights

- **Capacity** - Capacity expanded to 1,91,670 hours (30% growth since Mar'25); Expanded facility by 62,000 sq ft in the qtr.
- **Talent pool** - Total employee strength of 127 employees as of Dec'25
- **Customers** - Currently serving 17 customers

### Growth Strategies

- Increasing capacity
- Completing approval process for more sub-systems and components
- Diversifying across industries by onboarding new clients
- More focus on new Nuclear projects

### Industry Growth Factors



- Growth of end-user industries
- Growing procurement from India for Precision Components
- Global shift towards renewable energy, Installations of additional nuclear plants and capacity addition in existing plants

# Advanced production facilities with efficient machining capabilities

## 3 manufacturing facilities situated in Bangalore, Karnataka



	<b>Innomech</b>
<b>Area (Dec'25)</b>	150,000 sq ft
	<b>Unimech</b>
<b>Area (Dec'25)</b>	125,000 sq ft

Upcoming collaborative manufacturing and technology park (“Tech Park”) in the pipeline at KIADB general industrial area spread across an area of 4 acres of land

### Manufacturing Capabilities

-  **Capabilities** include (i) design and engineering, (ii) manufacturing, (iii) fabrication, (iv) special process, (v) electrical and electronic integration, (vi) assembly, and (vii) quality inspection
-  **Manufacturing capabilities** include turning, milling, double column milling, electro discharge machining and grinding
-  **Special process** capability includes painting, polymer- based coatings, NADCAP certified process including heat treatment and anodizing, through third party vendors.
-  **Assembly capabilities** include different types of assemblies such as interference, transition fits, heli-coil assemblies, smooth sealing application
-  **Testing capabilities** include load testing capabilities, helium leak testing, NDT tests like ultrasonic tests, die-penetrant test, drive mechanism testing amongst others

## Details of installed capacity and capacity utilization



**Innomech**

Particulars	Installed Capacity (Hours)	Utilization (Hours)	Capacity Utilization (%)
FY23	81,930.00	77,441.88	94.52%
FY24	1,79,820.00	1,68,348.85	93.62%
FY25	4,86,720.00	2,84,598.00	58.47%
9MFY26	5,16,420.00	2,58,820.00	50.12%



**Unimech**

Particulars	Installed Capacity (Hours)	Utilization (Hours)	Capacity Utilization (%)
FY23	43,170.00	40,963.61	94.89%
FY24	43,170.00	41,113.64	95.24%
FY25	1,47,120.00	80,433.00	54.67%
9MFY26	1,91,670.00	96,193.00	50.19%

*Note: The installed capacity is on annualized basis whereas the utilization is for current quarter. Further percentages are derived basis current quarter available hours and utilization*

## Strategic Initiatives – Inorganic growth by way of M&A

### Strategic Investment – Dheya Engineering Technologies



#### Acquired ~30% stake in Dheya Engineering

Exclusive manufacturing agreement for the production of micro gas turbine engines developed by Dheya and manufactured by Unimech, including orders for sub systems



#### Key Highlights

- ✓ Unimech increased stake to ~30% from 16%
- ✓ Technical Milestones achieved-
  - Bench test for 65,000 RPM achieved for DET500
  - Advancement in hydrogen and propulsion programs for NMRL\*

#### M&A Opportunity

We continue to explore inorganic expansion opportunities that align with our long-term vision. We are in the process of evaluating targets and looking for strategic and operational synergies.

# Strategic and New Initiatives (2/2)

## Kanoo–Unimech Joint Venture LLC - Advanced Machining & Remanufacturing Platform | Saudi Arabia

### Strategic JV Formation

51:49 JV between Unimech Aerospace (India) and Kanoo Group (Saudi Arabia) to establish an advanced machining & remanufacturing facility at MODON, Dammam Industrial Area.

### Target Markets

Upstream & downstream oil & gas, utilities, and mining, addressing growing localization demand for precision engineering services.

### Investment & Capabilities

USD 30 million project with 23 advanced CNC machines deployed over three years and API / ISO-certified processes.

### Financial Profile

~USD 30 million revenue by Year 5; ~35% EBITDA, ~20% PAT by end of year 5; expected break-even in Year 3

### Strategic Significance

Establishes Unimech’s energy-sector platform beyond nuclear, anchoring long-term presence in Saudi Arabia’s industrial ecosystem.



**Unimech and Yusuf Bin Ahmed Kanoo (YBAK) enters a strategic Joint Venture to build advanced precision manufacturing platform in Saudi Arabia, on January 20<sup>th</sup> , 2026**

Strong Partnership synergies

Policy-Backed Demand Tailwinds

Attractive, Capital Efficient Returns

Scalable Regional Platform

**About The Yusuf Bin Ahmed Kanoo (YBAK)** - YBAK group of companies founded in the Kingdom of Bahrain in 1890, is one of the oldest, most respected and diversified family-owned business conglomerates in the Middle East. With a legacy spanning over 135 years, YBAK operates across multiple sectors including shipping & logistics, travel & leisure, industrial & energy solutions, machinery, chemicals, oil & gas services, power & water, and real estate. The Group has a strong regional footprint across Saudi Arabia, Bahrain, UAE, Oman, and Qatar, supported by global partnerships with leading international companies. Known for its emphasis on long-term partnerships, operational excellence, and ethical business practices, the YBAK has evolved into a globally connected enterprise, committed to innovation and sustainability.

01



## Market Development

Enhancing our global footprints in strategic regions thereby enriching customer experience for exiting clients and expanding reach to new markets

02



## Market Penetration

Capturing higher market shares and increase the wallet size from the current customers.

- Opportunities of growth :
- Growth in MRO industry
  - Growth in aircraft fleet
  - Opportunities in nuclear industry

03



## Product Development

Manufacturing of high precision products thereby enhance our ability to manufacture components for nuclear, semi-conductors , robotics which are high mix & low volume category products

04



## Capacity Expansion

Increase in manufacturing capacity to serve the increasing demand both internationally and domestically

05



## Diversification

Focus on growth by undertaking opportunistic inorganic acquisitions and partnerships with customers

# Summary of Financial Statements

# Consolidated Statement of Profit & Loss

Particulars (INR in million)	Q3 FY26	Q3 FY25	Y-o-Y	Q2 FY26	Q-o-Q	9M FY26	9M FY25	Y-o-Y
<b>Revenue from operations</b>	<b>337.2</b>	<b>539.0</b>	<b>(37%)</b>	<b>619.8</b>	<b>(46%)</b>	<b>1,586.9</b>	<b>1,745.5</b>	<b>(9%)</b>
<b>Expenditure</b>								
Material & Conversion cost	98.3	168.1	(42%)	199.4	(51%)	511.0	520.7	(2%)
Employee benefit expenses	121.1	132.8	(9%)	130.6	(7%)	378.4	366.3	3%
Other expenses	102.3	81.2	26%	104.3	(2%)	298.6	213.1	40%
<b>Total Operating Expenses</b>	<b>321.8</b>	<b>382.1</b>	<b>(16%)</b>	<b>434.4</b>	<b>(26%)</b>	<b>1,188.1</b>	<b>1,100.1</b>	<b>8%</b>
<b>EBITDA</b>	<b>15.4</b>	<b>156.9</b>	<b>(90%)</b>	<b>185.4</b>	<b>(92%)</b>	<b>398.8</b>	<b>645.4</b>	<b>(38%)</b>
Depreciation and amortisation expense	68.8	28.5	141%	63.4	8%	191.0	66.2	188%
Finance cost	16.0	11.5	39%	13.9	15%	41.4	33.2	25%
<b>EBT</b>	<b>(69.4)</b>	<b>116.9</b>	<b>(159%)</b>	<b>108.1</b>	<b>(164%)</b>	<b>166.4</b>	<b>546.0</b>	<b>(70%)</b>
Other income	109.0	77.1	41%	98.7	11%	322.1	146.0	121%
<b>PBT</b>	<b>39.7</b>	<b>194.0</b>	<b>(80%)</b>	<b>206.8</b>	<b>(81%)</b>	<b>488.5</b>	<b>692.1</b>	<b>(29%)</b>
<b>Tax Expense</b>	<b>14.9</b>	<b>38.2</b>	<b>(61%)</b>	<b>49.0</b>	<b>(70%)</b>	<b>114.2</b>	<b>149.5</b>	<b>(24%)</b>
<b>Profit after tax for the year</b>	<b>23.9</b>	<b>155.7</b>	<b>(85%)</b>	<b>156.7</b>	<b>(85%)</b>	<b>371.8</b>	<b>542.5</b>	<b>(32%)</b>
Materials %	21.9%	22.5%		26.4%		25.7%	21.7%	
Sub-contracting %	7.3%	8.7%		5.7%		6.5%	8.1%	
Employee Benefit %	35.9%	24.6%		21.1%		23.8%	21.0%	
Other expenses %	30.4%	15.1%		16.8%		18.8%	12.2%	
EBITDA%	4.6%	29.1%		29.9%		25.1%	37.0%	
PBT%	8.9%	31.5%		28.8%		25.6%	36.6%	
PAT%	5.3%	25.3%		21.8%		19.5%	28.7%	

## Our Founding Team & Board Members



**Anil Kumar P**  
Co-Founder, CEO & Chairman

- Oversees strategic initiative for business growth and overall business
- **Over 20 years** of experience in manufacturing sector
- B.Tech from Indira Gandhi National Open University, New Delhi
- Previous experience includes **Quality Engineering & Software Technologies Pvt Ltd, CIM Tools Pvt. Ltd etc.**



**Ramakrishna Kamojhala**  
Co-Founder & CFO

- Oversees finance, investor relations and compliance functions.
- **Over 24 years** of experience in the financial and secretarial field in the aerospace manufacturing sector
- Member of ICAI,ICMAI & ICSI, MBA degree from NIBM, Chennai
- Previous experience includes **International Aerospace Manufacturing Pvt. Ltd , GE etc**



**Mani P**  
Co-Founder & Head of Component & Assembly Business

- Oversees operations and delivery
- **Over 30 years** of experience in business operations
- B.tech degree from Indira Gandhi National Open University, New Delhi and MBA from Toulouse Business School, France
- Previous experience includes with **International Aerospace Manufacturing Pvt. Ltd and Maini Precisions Products Pvt. Ltd. , Toyota etc**



**Rajanikanth Balaraman**  
Co-Founder & Chief Growth / Technology Officer

- Oversees strategic growth initiatives, technology and business development functions
- **Around 28 years** of experience in software engineering
- B.tech degree from Bangalore University, Karnataka
- Previous experience includes **MD at National Instruments Ltd, Robert Bosch India Ltd etc.**



**Preetham S V**  
Co-Founder & Head of Tooling Division

- Oversees the aero tooling business
- **Over 19 years** of experience in manufacturing
- B.tech degree from Kuvempu University, Karnataka
- Previous experience includes with **GE Aerospace, Quest Global, Wipro etc**



**Ashok Tandon**  
Non-Executive - Independent Director

Renowned management professional with over four decades of experience at the board various industries serving Aerospace/ Defense, Mining/ Metals, Fertilizer, Sugar, and Machine Tool sectors. A law graduate and Fellow Member of The ICSI. Previously he has served as the Executive Director (Company Secretary) at Hindustan Aeronautics Limited (HAL).



**Mr. Mukund Srinath**  
Non-Executive - Independent Director

Seasoned corporate professional with over 35 years of expertise in Legal and Corporate Secretarial matters. A Fellow Member of The ICSI, a law graduate, and a postgraduate in Commerce. He has held leadership roles Capgemini Technology Services India Ltd., iGATE Group, SmithKline Pharmaceuticals Ltd., BPL Ltd., and DISA Ltd. Currently a Corporate Consultant, he brings unparalleled experience in corporate governance and legal affairs.



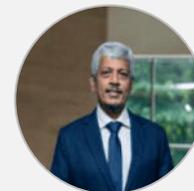
**Ms. Vidya Rajarao**  
Non-Executive - Independent Director

An extraordinary leader in the field of forensic accounting, She is a Chartered Accountant and a Certified Fraud Examiner from the Association of Certified Fraud Examiners (ACFE), USA. Mrs Rajarao has 25 years of experience and has played a pivotal role in numerous forensic accounting assignments, fraud investigations, and regulatory proceedings across India, the USA, UK, and Germany. She was the first Indian elected to the Board of Regents of the ACFE.



**Mr. Pavan Krishnamurthy**  
Non-Executive - Independent Director

Distinguished venture investor and advisor with over 25 years of experience in venture capital, family offices, and advisory services. He is a Chartered Accountant and a graduate in Mathematics, Statistics, and Economics. He has been associated with prominent organizations like Ojas Venture Fund, Nadathur Family Office, Ernst & Young, PricewaterhouseCoopers, and as an advisor to several family offices and businesses.



**Mr. Sridhar Ranganathan**  
Non-Executive - Independent Director

Co-Founder & Director of multiple innovative ventures, including Helyxon, Pristine Concepts, Jokesapart, and the IIT Madras Research Park, Chennai. He has over 30 years experience in health care industry and has served at key roles. He also serves as a Member of the Steering Committee of HRD, Department of Biotechnology, Ministry of Science and Technology, Government of India.

# Thank You



unimech

**For any investor queries, please contact:**

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Phone: 080 4204 6782

[investorrelations@unimechaerospace.com](mailto:investorrelations@unimechaerospace.com)