

November 12, 2025

Corporate Relationship Department
BSE Limited
PJ Towers, Dalal Street
Mumbai-400 001
Scrip Code: 544322

The Listing Department
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G, Bandra Kurla
Complex, Bandra (E) Mumbai - 400 051
Symbol: UNIMECH

Dear Sir/Madam,

Sub: Intimation of Investor Presentation

In continuation to our letter dated November 07, 2025, pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby enclose the copy of Earnings Presentation on Un-Audited Financial Results of the Company for the Quarter ended September 30, 2025, which will be placed on the Company's website, for the Earnings Conference Call scheduled on Thursday, November 13, 2025.

Kindly take the above on record

Thanking You,

For Unimech Aerospace and Manufacturing Limited

Akash Shetty
Company Secretary & Compliance Officer
M. No: F11314

Encl: A/a





unimech

Unimech Aerospace and Manufacturing Limited

Investor Presentation

Q2 FY26 – November 2025

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Anil Kumar P

Chairman & Managing Director

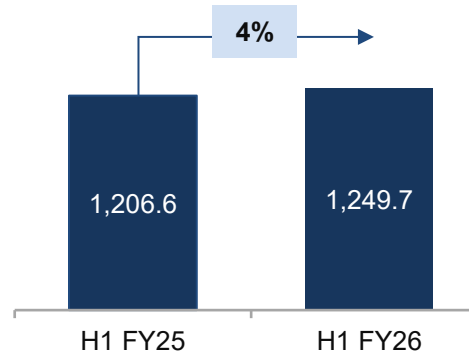
"This quarter performance emerged better than our initial expectations. Considering tariff induced challenges appearing in one of our largest export markets. Resultantly growth remained soft for the quarter with revenues at INR 620 mn.

We continue to diversify business, strengthening customer connect and build a pipeline of new customers & orders across aerospace, defense, energy, semiconductors etc, demonstrated by our new GSE order wins worth INR 350 mn during the quarter. This adds to the outstanding order book of INR 1,048 mn, end of first week of Nov'25.

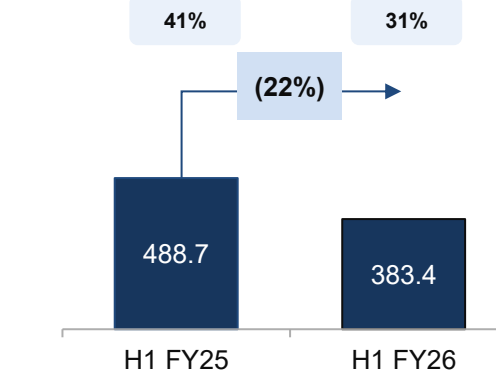
Our objective remains intact utilizing capacity, strengthening order book, offer solutions to customers and develop a sustainable business."

Financial Performance – H1 FY26 vs H1 FY25

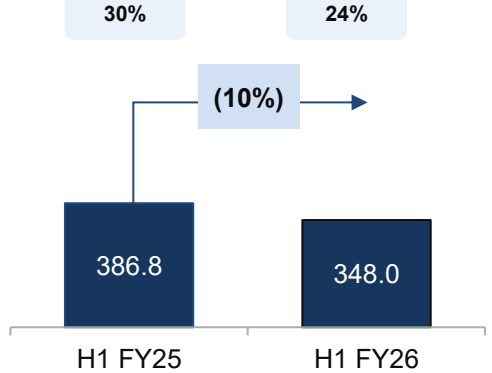
Revenue (INR Mn)



EBITDA (INR Mn) & Margins (%)

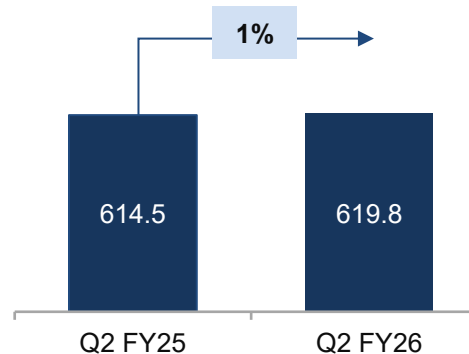


PAT (INR Mn) & Margins (%)

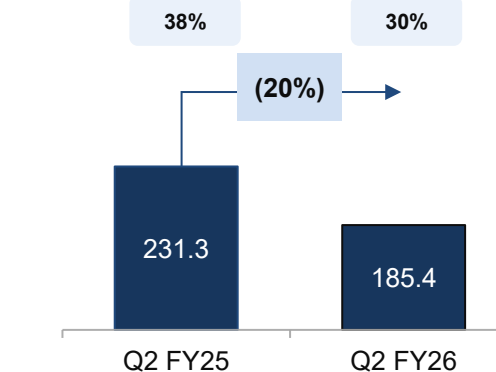


Financial Performance – Q2 FY26 vs Q2 FY25

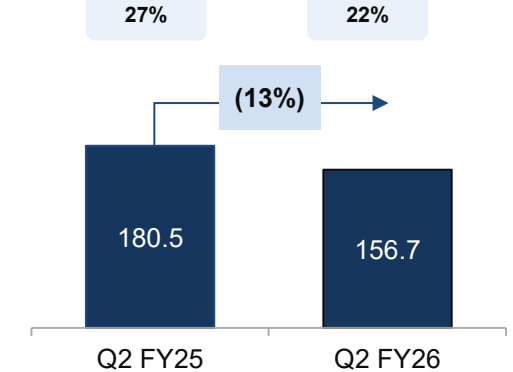
Revenue (INR Mn)



EBITDA (INR Mn) & Margins (%)



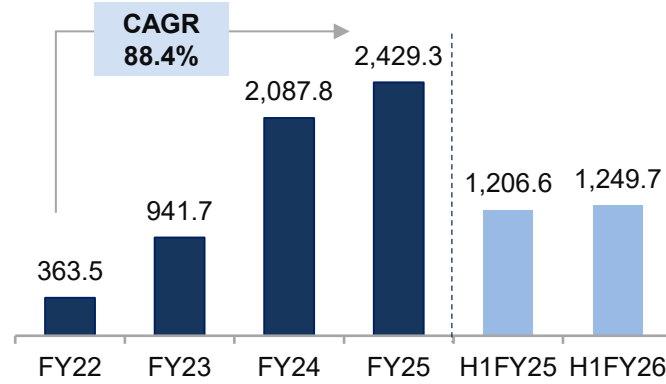
PAT (INR Mn) & Margins (%)



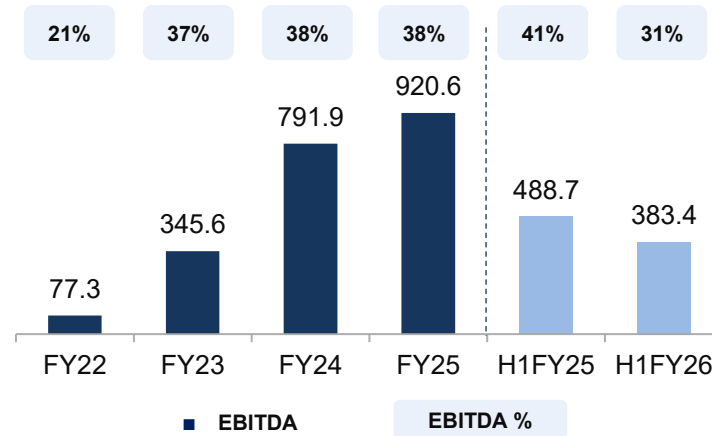
Note: Figures in parenthesis denotes negative numbers

Financial Highlights - Consolidated Trend

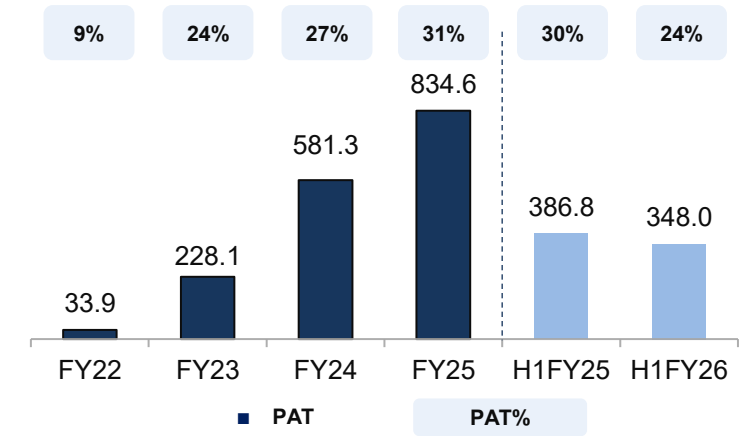
Revenue from operations (INR Mn)



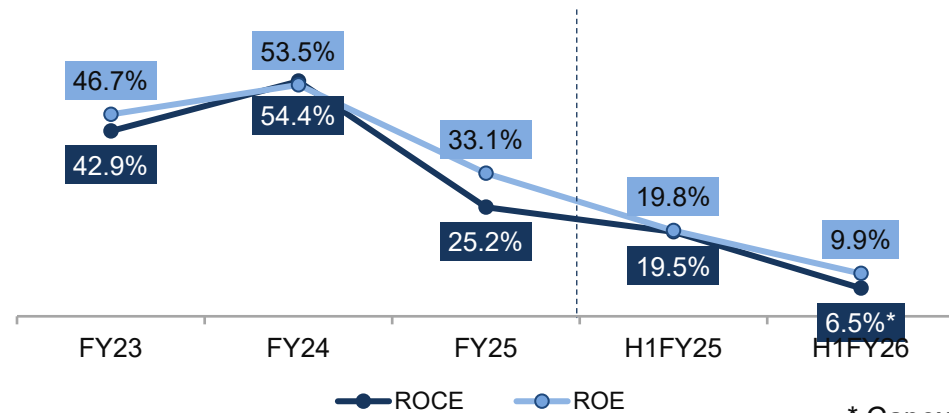
EBITDA (INR Mn) and EBITDA Margin (%)



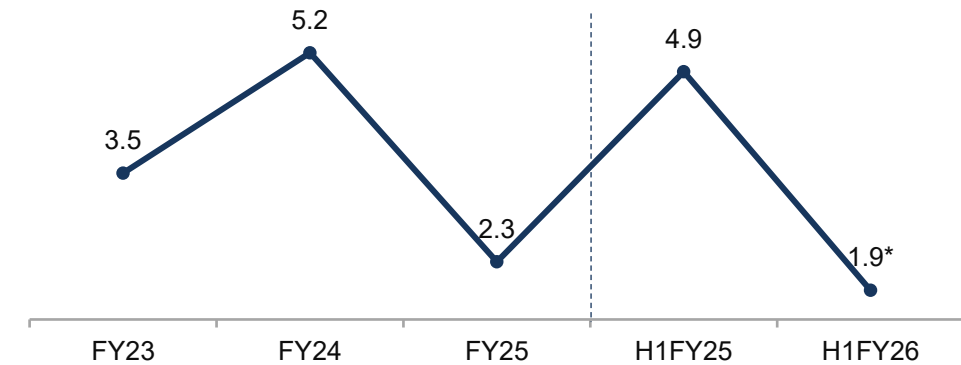
PAT (INR Mn) and PAT Margin (%)



ROCE¹ & ROE¹ (%)



Fixed Asset Turnover Ratio (times)



* Capex addition in H1FY26 – Rs 38.9 cr (Op Gross Block- Rs 157.4 cr PY) has pulled down ROCE, ROE and FA turnover

Business Overview

Unimech specializes in precision engineering and manufactures and supplies critical parts and components such as aero tooling, ground support equipment, electro-mechanical sub-assemblies and other such components for the aerospace, defence, energy, and semiconductor industries

Our Businesses

1

Aero Tooling / MRO Tooling

Manufacturing Aero Engine and Air-Frame Tools; Facility at KIADB Aerospace SEZ. Manufactures specialized aero engine tools for LEAP, Pratt & Whitney and Rolls Royce engines; airframe tools for Airbus & Boeing

2

Precision Parts and Assemblies

Manufacturing of precision parts and assemblies for Nuclear, Aero, Defence and other Emerging Industries; Facility at Peenya industrial Area, Bengaluru

Key Industries Served



Aerospace



Nuclear



Defence



Semi - Conductors



Energy

Capabilities



High mix medium & low volume Products



Build to Print

Build to Spec.

Geographical Presence



- Catering to 7 countries
- Serving 35 customers
- 90% export revenue

Key Customers



Tier-1 Engine Tool Licensees



Engine OEMs



Aircraft OEMs



MRO shops



Nuclear PSU



Defence Cos



Semi-conductor equipment's OEMs

Qualified Delivery parts



4,202 SKUs

tooling and precision complex sub-assemblies

1,023 SKUs

precision machined parts

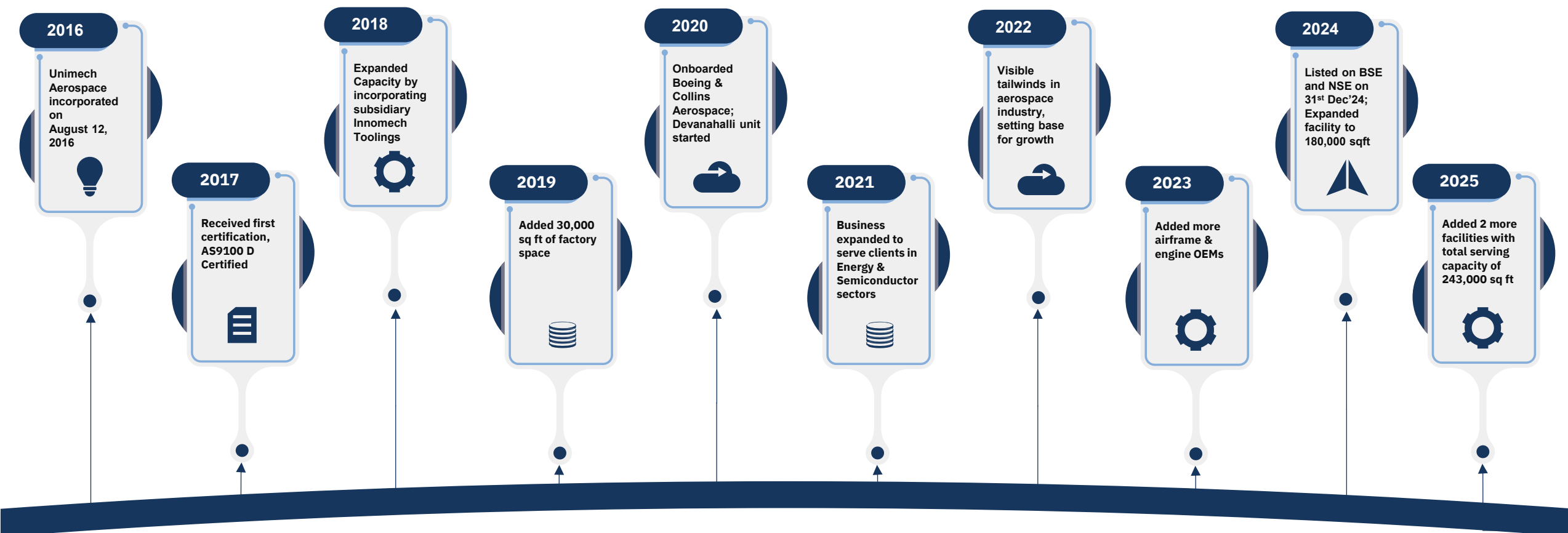
Capacity



2,43,000 sq ft across 4 manufacturing units



886 employees



FY 2025-26 : Serving capacity of 2,43,000 sq ft, expandable to ~3,00,000 sq ft

Product Portfolio | Aero Engine and Airframe tooling for Aero Engine OEMs, Airframe OEMs, and their licensees





Aero-engine tools



Aero-frame tools



Customers

-  Tier-1 Engine Tool Licensees
-  Engine OEMs
-  Aircraft OEMs
-  MRO shops




Business expansions highlights

- **Capacity** – Created Capacity of 5,01,570 hours (4% growth since Mar'25)
- **Talent pool** – 655 employees as on Sep'25
- **Customers** – Currently serving 18 customers as of Sep'25

Growth Strategies

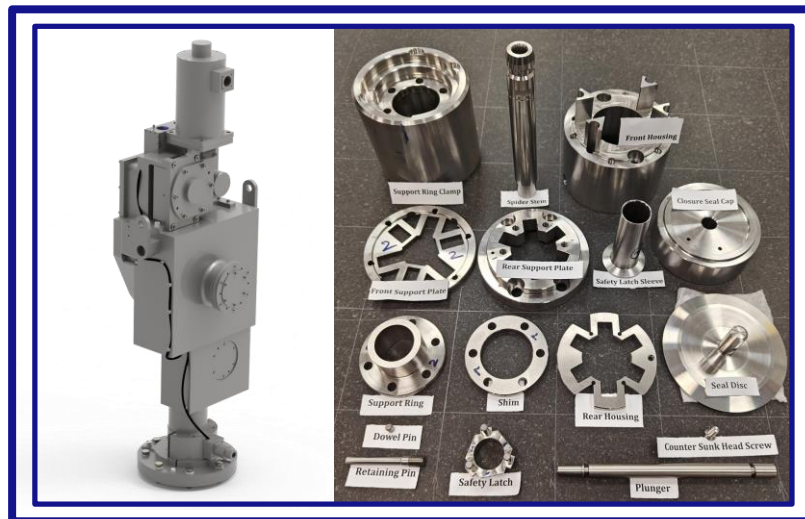
- Qualify for high volume and more complex tools
- Increase exclusive contracts with clients
- Target larger wallet share with clients with increased capacity
- Increasing capacity for faster execution.

Industry Growth Factors

-  Increase in global aircraft fleet
-  Increase in demand for MRO services and MRO centres
-  Ageing aircraft and replacement cycles

Product Portfolio | Precision parts, components and assemblies for the Nuclear, aerospace, defense and other emerging segments

Nuclear



Aerospace, Defence, Missile, Semi-conductor and other emerging segments



Customers



Nuclear PSU



Defence Cos



Semi-conductor
equipment's OEMs

Business expansion highlights

- **Capacity** - Capacity expanded to 1,81,770 hours (24% growth since Mar'25); Added new facility of 30,000 sq ft
- **Talent pool** - Total employee strength of 181 employees as of Sep'25
- **Customers** - Currently serving 17 customers, onboarded 2 new customers in the quarter

Growth Strategies

- Increasing capacity
- Completing approval process for more sub-systems and components
- Diversifying across industries by onboarding new clients
- More focus on new Nuclear projects

Industry Growth Factors



Growth of end-user industries



Growing procurement from India for Precision Components



Global shift towards renewable energy, Installations of additional nuclear plants and capacity addition in existing plants

3 manufacturing facilities situated in Bangalore, Karnataka



Innomech: Devanahalli, SEZ, Bangalore

Area (H1FY26) 150,000 sq ft



Unimech

Plant 1 : Peenya

Area (H1FY26) 30,000 sq ft

Plant 2 : Devanahalli, General industrial Area






Area (H1FY26) 33,000 sq ft*

Plant 3 : Devanahalli, General industrial Area

Area (H1FY26) 30,000 sq ft

Upcoming collaborative manufacturing and technology park (“**Tech Park**”) in the pipeline at **KIADB** general industrial area spread across an area of 4 acres of land

Manufacturing Capabilities

-  **Capabilities** include (i) design and engineering, (ii) manufacturing, (iii) fabrication, (iv) special process, (v) electrical and electronic integration, (vi) assembly, and (vii) quality inspection
-  **Manufacturing capabilities** include turning, milling, double column milling, electro discharge machining and grinding
-  **Special process** capability includes painting, polymer- based coatings, NADCAP certified process including heat treatment and anodizing, through third party vendors.
-  **Assembly capabilities** include different types of assemblies such as interference, transition fits, heli-coil assemblies, smooth sealing application
-  **Testing capabilities** include load testing capabilities, helium leak testing, NDT tests like ultrasonic tests, die-penetrant test, drive mechanism testing amongst others

*Expandable upto 95,000 sq ft

Details of installed capacity and capacity utilization



Innomech: Devanahalli, SEZ, Bangalore

Particulars	Installed Capacity (Hours)	Utilization (Hours)	Capacity Utilization (%)
FY23	81,930.00	77,441.88	94.52%
FY24	1,79,820.00	1,68,348.85	93.62%
FY25	4,86,720.00	2,84,598.00	58.47%
H1FY26	5,01,570.00	2,70,493.00	53.93%



Unimech: Peenya, & Devanahalli, General industrial Area Bangalore

Particulars	Installed Capacity (Hours)	Utilization (Hours)	Capacity Utilization (%)
FY23	43,170.00	40,963.61	94.89%
FY24	43,170.00	41,113.64	95.24%
FY25	1,47,120.00	80,433.00	54.67%
H1FY26	1,81,770.00	1,08,818.00	59.87%

Note: The installed capacity is on annualized basis whereas the utilization is for current quarter. Further percentages are derived basis current quarter available hours and utilization

Strategic Initiatives – Inorganic growth by way of M&A

Strategic Investment – Dheya Engineering Technologies Pvt Ltd



Acquired 16% stake in Dheya Engineering with a roadmap to acquire 30%

Exclusive manufacturing agreement for the production of micro gas turbine engines developed by Dheya and manufactured by Unimech, including orders for sub systems

Board representation



Anil Kumar P
Chairman & Managing Director

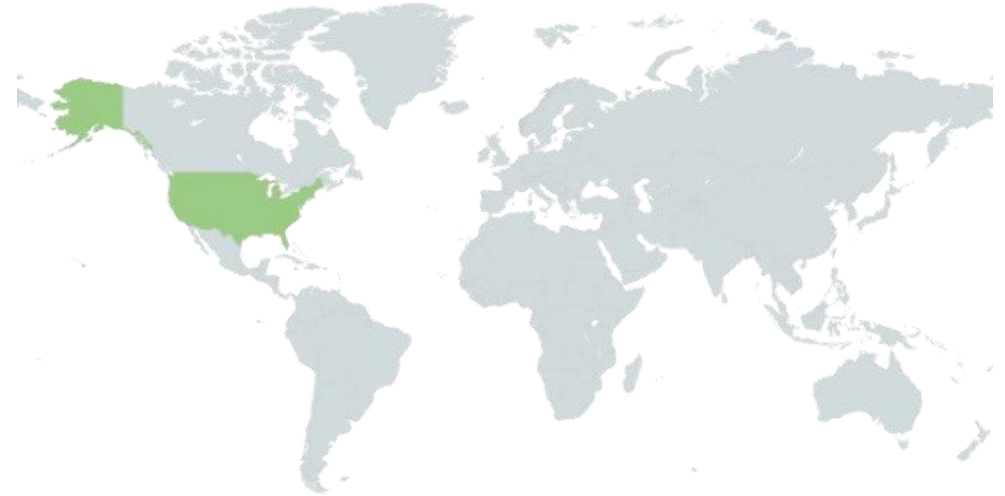
Rajanikanth Balaraman
Whole-Time Director



M&A Opportunity

We continue to explore inorganic expansion opportunities that align with our long-term vision. We are in the process of evaluating targets and looking for strategic and operational synergies.

New Initiatives – Geographical expansion



Expanding presence into the **USA and European countries** by onboarding new customers and increasing wallet share with existing customers



Establishment of **free-trade warehouses** in India to reduce tariff impact and improve our responsiveness to customer demands



Collaborating with global players to serve customers more effectively, reduce lead times, access new markets, and meet specific customer requirements

01



Market Development

Enhancing our global footprints in strategic regions thereby enriching customer experience for exiting clients and expanding reach to new markets

02



Market Penetration

Capturing higher market shares and increase the wallet size from the current customers.

- Opportunities of growth :
- Growth in MRO industry
 - Growth in aircraft fleet
 - Opportunities in nuclear industry

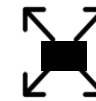
03



Product Development

Manufacturing of high precision products thereby enhance our ability to manufacture components for nuclear, semi-conductors , robotics which are high mix & low volume category products

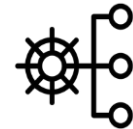
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Capacity Expansion

Increase in manufacturing capacity to serve the increasing demand both internationally and domestically

05



Diversification

Focus on growth by undertaking opportunistic inorganic acquisitions and partnerships with customers

Summary of Financial Statements

Consolidated Statement of Profit & Loss

Particulars	Q2 FY26	Q2 FY25	Y-o-Y	Q1 FY26	Q-o-Q	6M FY26	6M FY25	Y-o-Y
Revenue from operations	619.8	614.5	1%	629.9	(2%)	1,249.7	1,206.6	4%
Expenditure								
Material & Conversion cost	199.4	167.4	19%	213.3	(6%)	412.7	352.5	17%
Employee benefit expenses	130.6	128.9	1%	126.7	3%	257.3	233.5	10%
Other expenses	104.3	86.9	20%	92.0	13%	196.3	132.0	49%
Total Operating Expenses	434.4	383.2	13%	432.0	1%	866.3	718.0	21%
EBITDA	185.4	231.3	(20%)	197.9	(6%)	383.4	488.5	(22%)
Depreciation and amortisation expense	63.4	14.3	343%	58.9	8%	122.3	37.7	224%
Finance cost	13.9	19.6	(29%)	11.5	21%	25.4	21.7	17%
EBT	108.1	197.4	(45%)	127.6	(15%)	235.7	429.1	(45%)
Other income	98.7	50.8	94%	114.4	(14%)	213.0	69.0	209%
PBT	206.8	248.2	(17%)	242.0	(15%)	448.8	498.1	(10%)
Tax Expense	49.0	67.6	(28%)	50.4	(3%)	99.4	111.3	(11%)
Profit after tax for the year	156.7	180.5	(13%)	191.2	(18%)	348.0	386.8	(10%)
Materials %	26.4%	18.8%		27.0%		26.7%	21.4%	
Sub-contracting %	5.7%	8.5%		6.9%		6.3%	7.8%	
Employee Benefit %	21.1%	21.0%		20.1%		20.6%	19.4%	
Other expenses %	16.8%	14.1%		14.6%		15.7%	10.9%	
EBDIT%	29.9%	37.6%		31.4%		30.7%	40.5%	
PBT%	28.8%	37.3%		32.5%		30.7%	39.1%	
PAT%	21.8%	27.1%		25.7%		23.8%	30.3%	

Consolidated Balance Sheet

EQUITY AND LIABILITIES (INR in million)	Sep-25	Mar-25
Equity		
Equity share capital	254.3	254.3
Other equity	6,808.5	6,434.8
Total equity	7,062.8	6,689.1
Liabilities		
Non-current liabilities		
Financial liabilities		
Borrowings	326.6	341.8
Lease liabilities	138.9	103.7
Provisions	9.1	8.4
Deferred tax liability (net)	7.5	5.5
Total non-current liabilities	482.1	459.3
Current liabilities		
Financial liabilities		
Borrowings	634.5	374.4
Lease liabilities	35.2	23.2
Trade payables	142.6	161.0
Other financial liabilities	174.6	267.0
Provisions	46.9	80.6
Current tax liabilities (net)	93.5	26.8
Other current liabilities	30.3	16.3
Total current liabilities	1,157.6	949.3
Total equity and liabilities	8,702.4	8,097.7

ASSETS (INR in million)	Sep-25	Mar-25
Non-current assets		
Property, plant and equipment	1,718.3	1,427.8
Right-of-use assets	219.5	177.9
Capital work-in-progress	118.2	50.2
Intangible assets	17.6	15.9
Financial assets		
Investments	47.9	49.3
Other financial assets	24.6	16.8
Non Current tax assets (net)	24.6	25.2
Other non-current assets	31.1	278.9
Total non-current assets	2,201.7	2,042.0
Current assets		
Inventories	172.0	197.5
Financial assets		
Investments	4,375.7	3,385.8
Trade receivables	712.9	549.8
Cash and cash equivalents	220.8	1,417.7
Bank balances other than cash & cash eq.	508.1	7.5
Other financial assets	369.4	359.1
Current tax assets (net)	40.6	24.8
Other current assets	101.3	113.5
Total current assets	6,500.7	6,055.7
Total Assets	8,702.4	8,097.7

Our Founding Team & Board Members



Anil Kumar P
Co-Founder, CEO & Chairman

- Oversees strategic initiative for business growth and overall business
- **Over 20 years** of experience in manufacturing sector
- B.Tech from Indira Gandhi National Open University, New Delhi
- Previous experience includes **Quality Engineering & Software Technologies Pvt Ltd, CIM Tools Pvt. Ltd etc.**



Ramakrishna Kamojhala
Co-Founder & CFO

- Oversees finance, investor relations and compliance functions.
- **Over 24 years** of experience in the financial and secretarial field in the aerospace manufacturing sector
- Member of ICAI,ICMAI & ICSI, MBA degree from NIBM, Chennai
- Previous experience includes **International Aerospace Manufacturing Pvt. Ltd , GE etc**



Mani P
Co-Founder & Head of Component & Assembly Business

- Oversees operations and delivery
- **Over 30 years** of experience in business operations
- B.tech degree from Indira Gandhi National Open University, New Delhi and MBA from Toulouse Business School, France
- Previous experience includes with **International Aerospace Manufacturing Pvt. Ltd and Maini Precisions Products Pvt. Ltd. , Toyota etc**



Rajanikanth Balaraman
Co-Founder & Chief Growth / Technology Officer

- Oversees strategic growth initiatives, technology and business development functions
- **Around 28 years** of experience in software engineering
- B.tech degree from Bangalore University, Karnataka
- Previous experience includes **MD at National Instruments Ltd, Robert Bosch India Ltd etc.**



Preetham S V
Co-Founder & Head of Tooling Division

- Oversees the aero tooling business
- **Over 19 years** of experience in manufacturing
- B.tech degree from Kuvempu University, Karnataka
- Previous experience includes with **GE Aerospace, Quest Global, Wipro etc**



Ashok Tandon

Non-Executive - Independent Director

Renowned management professional with over four decades of experience at the board various industries serving Aerospace/ Defense, Mining/ Metals, Fertilizer, Sugar, and Machine Tool sectors. A law graduate and Fellow Member of The ICSI. Previously he has served as the Executive Director (Company Secretary) at Hindustan Aeronautics Limited (HAL).



Mr. Mukund Srinath

Non-Executive - Independent Director

Seasoned corporate professional with over 35 years of expertise in Legal and Corporate Secretarial matters. A Fellow Member of The ICSI, a law graduate, and a postgraduate in Commerce. He has held leadership roles Capgemini Technology Services India Ltd., iGATE Group, SmithKline Pharmaceuticals Ltd., BPL Ltd., and DISA Ltd. Currently a Corporate Consultant, he brings unparalleled experience in corporate governance and legal affairs.



Ms. Vidya Rajarao

Non-Executive - Independent Director

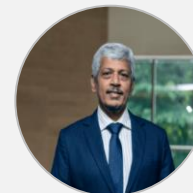
An extraordinary leader in the field of forensic accounting, She is a Chartered Accountant and a Certified Fraud Examiner from the Association of Certified Fraud Examiners (ACFE), USA. Mrs Rajarao has 25 years of experience and has played a pivotal role in numerous forensic accounting assignments, fraud investigations, and regulatory proceedings across India, the USA, UK, and Germany. She was the first Indian elected to the Board of Regents of the ACFE.



Mr. Pavan Krishnamurthy

Non-Executive - Independent Director

Distinguished venture investor and advisor with over 25 years of experience in venture capital, family offices, and advisory services. He is a Chartered Accountant and a graduate in Mathematics, Statistics, and Economics. He has been associated with prominent organizations like Ojas Venture Fund, Nadathur Family Office, Ernst & Young, PricewaterhouseCoopers, and as an advisor to several family offices and businesses.



Mr. Sridhar Ranganathan

Non-Executive - Independent Director

Co-Founder & Director of multiple innovative ventures, including Helyxon, Pristine Concepts, Jokesapart, and the IIT Madras Research Park, Chennai. He has over 30 years experience in health care industry and has served at key roles. He also serves as a Member of the Steering Committee of HRD, Department of Biotechnology, Ministry of Science and Technology, Government of India.

Thank You



unimech

For any investor queries, please contact:

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Phone: 080 4204 6782

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