





#### TC - 6078

#### INTERNATIONAL GEMMOLOGICAL INSTITUTE (INDIA) LIMITED

Registered Office:

702, The Capital, Bandra Kurla Complex, Bandra (E), Mumbai 400 051 Tel: +91 22 4035 2550 Email: india@igi.org

CIN: U46591MH1999PLC118476

March 03, 2025

To,

BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers,	Exchange Plaza, C-1, Block G
Dalal Street, Fort,	Bandra Kurla Complex
Mumbai - 400 001	Bandra (East), Mumbai - 400 051
BSE Scrip Code: 544311	NSE Symbol: IGIL

**Subject: Revised Investor Presentation** 

Dear Sir/ Madam,

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), read with Part A of Schedule III of the Listing Regulations, we are enclosing herewith the revised Investors Presentation on financial performance of the Company for the quarter and year ended December 31, 2024.

In this connection, please find enclosed herewith revised Investor presentation, for the purpose of revision carried out in the following slide:

Slide	Particulars	Old Disclosure	New Disclosure
No.		(Erroneous)	
7	Growth - CY24 Reports	27% YoY	26% YoY
9	Number of Reports (in MM) for CY24	10.4 MM	9.3 MM
	CAGR - Number of Reports (in MM)	34.3%	29.5%
12	Number of Reports (in MM) for CY24	27%	26%

The aforesaid information will be made available on the Company's website at www.igi.org.

This is for your information and record.

Thanking you, Yours faithfully,

For International Gemmological Institute (India) Limited

Hardik Desai

Company Secretary and Compliance Officer

Membership No.: A35491 Encl: a/a

THE GLOBAL CERTIFICATION AUTHORITY



#### Safe harbor



This presentation and the accompanying slides (the "Presentation"), which have been prepared by **International Gemmological Institute (India) Limited** (the "Company"), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment what so ever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Certain matters discussed in this Presentation may contain statements regarding the Company's market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the industry in India and world-wide, competition, the company's ability to successfully implement its strategy, the Company's future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company's market preferences and its exposure to market risks, as well as other risks. The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections



# India's largest diamond and jewelry certifying body A first mover advantage in India and a strong position in the global market



50%

India
Market Share<sup>(1)</sup>

33%

Global Market Share<sup>(2)</sup> 65%

Global Lab-Grown
Diamond Market Share<sup>(3)</sup>

Source: Redseer Industry Report, August 2024

Note: 1. IGI is the largest independent certification and accreditation services provider in India holding approximately 50% market share in terms of number of certifications for diamonds, studded jewelry and colored stones for CY23 2. IGI is the world's second largest independent certification and accreditation services provider based on revenue for CY23 among global peers for diamonds, studded jewelry and colored stones certifications, with a global market share of approximately 33% based on the number of certifications of diamonds, studded jewelry and colored stones performed in CY23

<sup>3.</sup> IGI is the global leader in the certification and accreditation of laboratory-grown diamonds with approximately 65% of the market share based on the number of certifications for CY23

## Performance highlights - CY24 standalone results





7,854 / 23%

Revenue (INR MM) / YoY Growth %



5,721 / 26%

EBITDA (INR MM) /
YoY Growth %



4,392 / 33%

PAT (INR MM) / YoY Growth %



70% / 68%

**ROCE** % (1,2) / **ROE**% (1,3)

**Delivered Strong ROCE and ROE** 



**73**%

EBITDA Margin %

2% YoY Margin Improvement



**56%** 

PAT Margin %

**4% YoY Margin Improvement** 

Note: 1. Adjusted for fresh equity issuance in December 2024

<sup>2.</sup> Return on capital employed (RoCE)(%) is calculated as EBITDA less depreciation and amortization / capital employed. Capital employed is calculated as total equity plus total borrowings plus total lease liabilities and deferred tax liabilities (net) minus deferred tax assets (net)

3. Return on equity refers to restated profit after tax divided by average total equity for the year. Profit after tax means profit for the year as appearing in the Financial statement. Average total equity is the sum of opening and closing total equity divided by two

## Performance highlights - CY24 consolidated<sup>(1)</sup> results





10,532 / 17%

Revenue (INR MM) /
YoY Growth %



5,997 / 21%

EBITDA (INR MM) /
YoY Growth %



4,273 / 29%

PAT (INR MM) / YoY Growth %



48% / 47%

**ROCE** % (2,3,4) / **ROE**% (2,3,5)

**57%** 

EBITDA Margin %

2% YoY Margin Improvement

41%

PAT Margin %

**4% YoY Margin Improvement** 

**Delivered Strong ROCE and ROE** 

Note: 1. Consolidation refers to the combined operations of India, Belgium, Netherlands and Turkey

- 2. Removed capital reserve on account of common control acquisition of subsidiaries
- 3. Adjusted for fresh equity issuance in December 2024
- 4. Return on capital employed (RoCE)(%) is calculated as EBITDA less depreciation and amortization / capital employed. Capital employed is calculated as total equity plus total borrowings plus total lease liabilities and deferred tax liabilities (net) minus deferred tax assets (net)
- 5. Return on equity refers to restated profit after tax divided by average total equity for the year/period. Restated profit of the period/year as appearing in the Restated Financial Information. Average total equity is the sum of opening and closing total equity divided by two

## IGI - CY24 key highlights



#### World's premier diamond accreditation agency leveraging global reach, expertise and technology











**672 Experienced Gemologists** 

**14 Step Grading Process** 

**ISO 17025 Certified Labs** 

**Proprietary Technology** 



## **CY24 financial performance**

3,297

CY23

**CY24** 

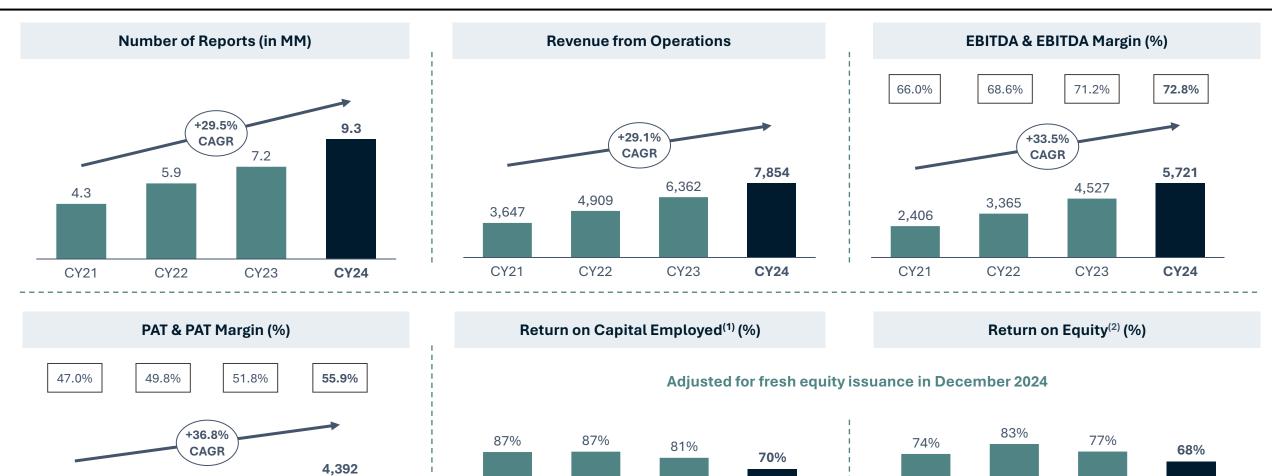
2,443

CY22

1.715

CY21





Note: 1. Return on capital employed (RoCE)(%) is calculated as EBITDA less depreciation and amortization / capital employed. Capital employed is calculated as total equity plus total lease liabilities and deferred tax liabilities (net) minus deferred tax assets (net) 2. Return on equity refers to restated profit after tax divided by average total equity for the year. Profit after tax means profit for the year as appearing in the Financial statement. Average total equity is the sum of opening and closing total equity divided by two

CY22

CY23

**CY24** 

**CY21** 

CY22

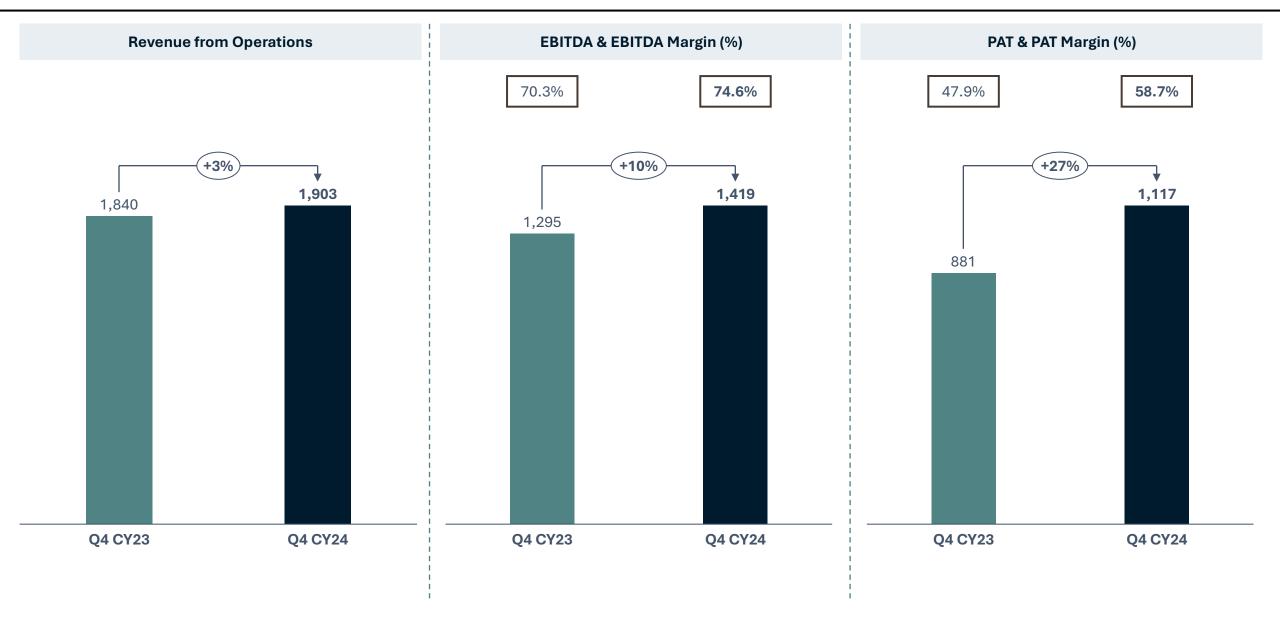
**CY21** 

CY24

CY23

## **Q4 CY24 financial performance**

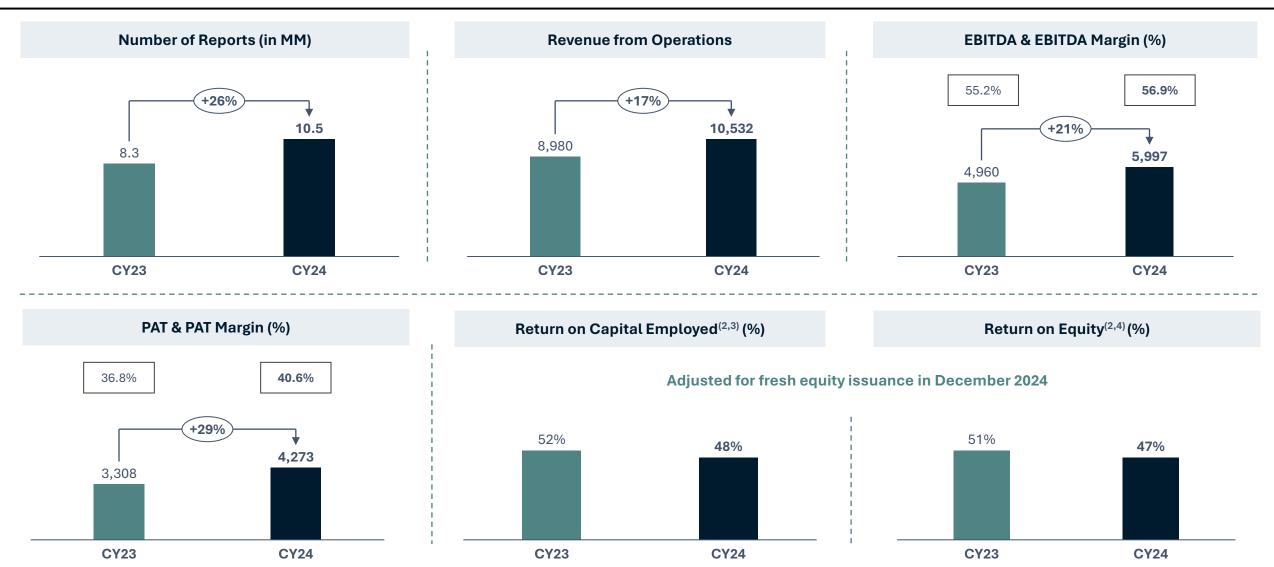






## CY24 financial performance<sup>(1)</sup>





Note: 1. Consolidation refers to the combined operations of India, Belgium, Netherlands and Turkey

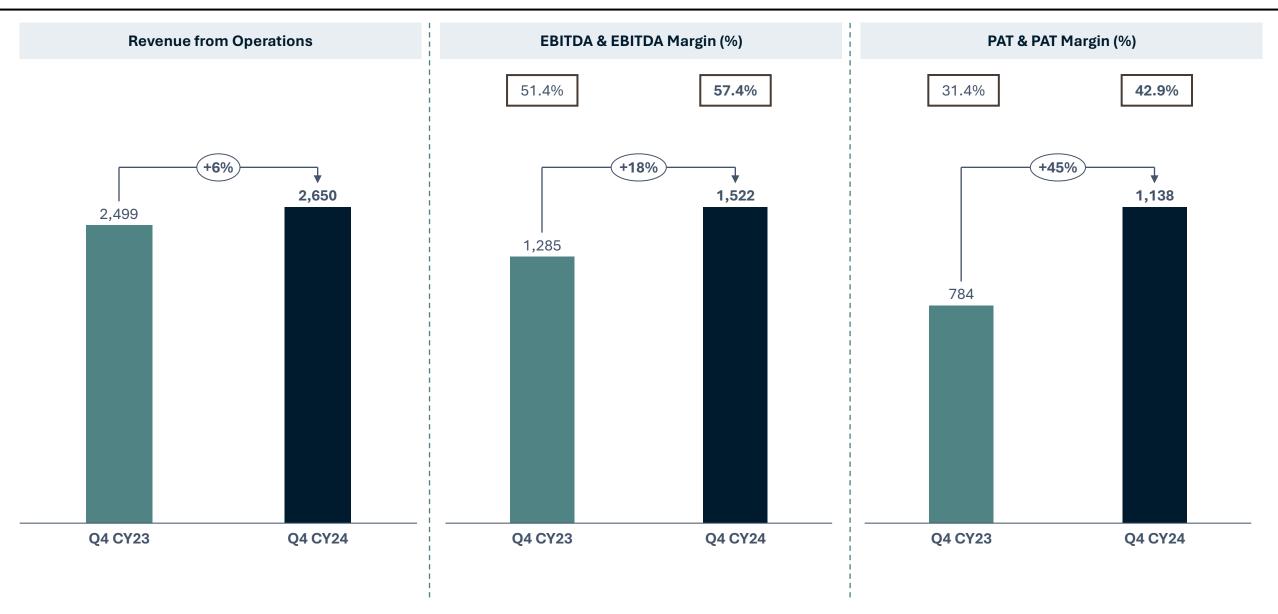
<sup>2.</sup> Removed capital reserve on account of common control acquisition of subsidiaries

<sup>3.</sup> Return on capital employed (RoCE)(%) is calculated as EBITDA less depreciation and amortization / capital employed. Capital employed is calculated as total equity plus total borrowings plus total lease liabilities and deferred tax liabilities (net) minus deferred tax assets (net)

<sup>4.</sup> Return on equity refers to restated profit after tax divided by average total equity for the year/period. Restated profit after tax means restated profit a

## **Q4 CY24 financial performance**





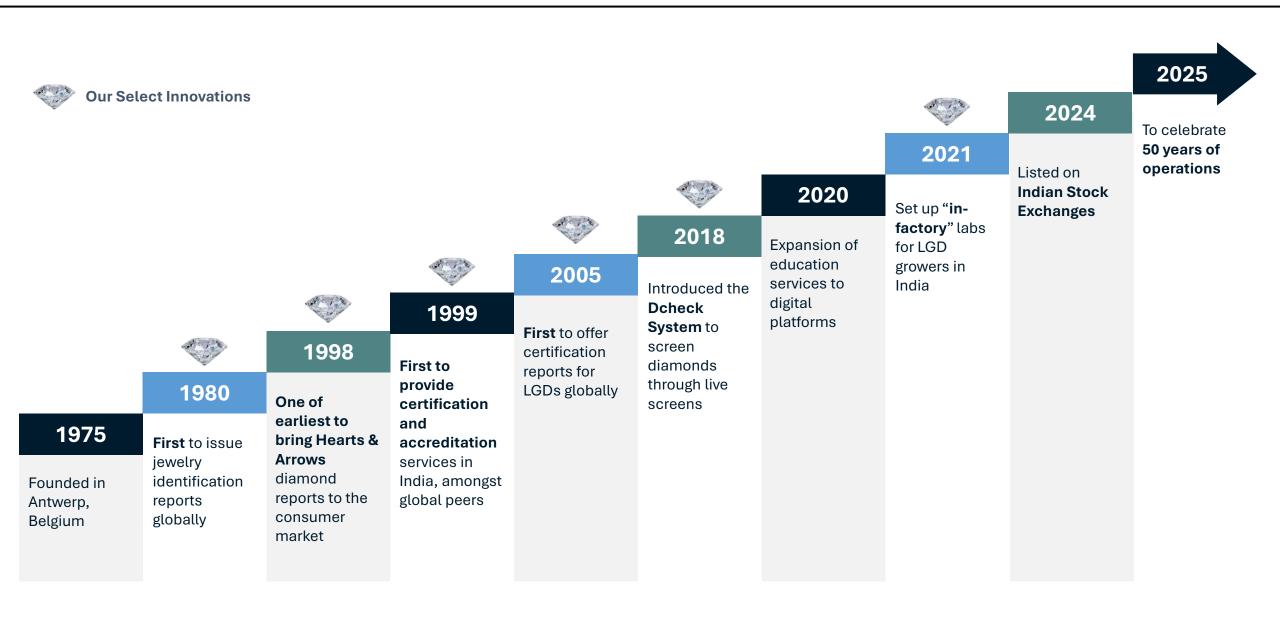


**COMPANY OVERVIEW** 



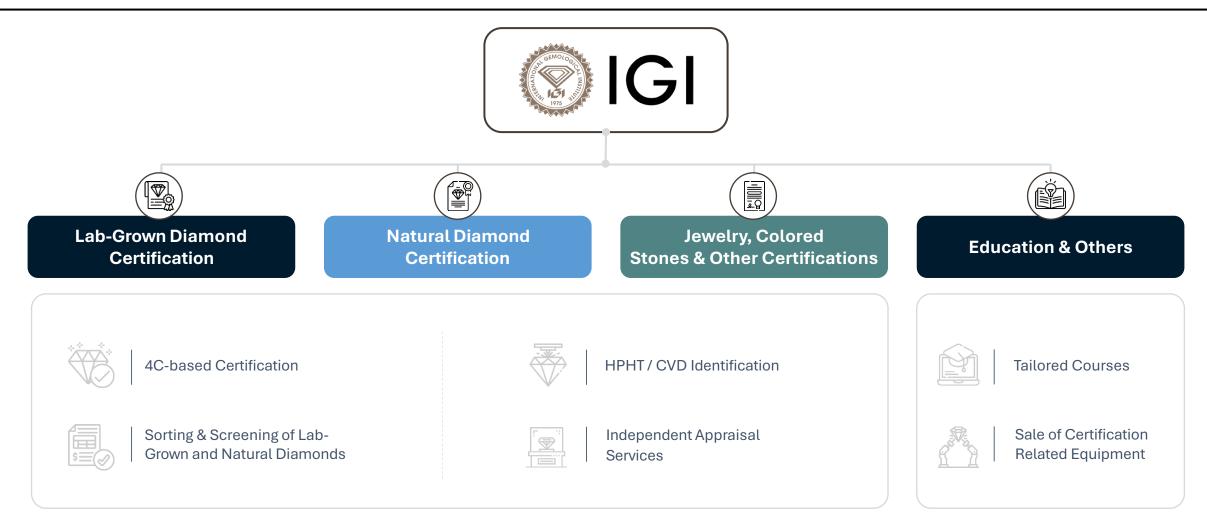
## A rich legacy of 50 years globally & 25 years in India





## Providing a full stack of comprehensive service offerings to customers





Our extensive industry knowledge and experience fuels our ability to pioneer initiatives to continuously expand our service offering

## We serve every customer category in the jewelry value chain



Consumers



#### **Jewelry Value Chain**



Wholesalers



Retailers and Brands

**Diamond Manufacturers** and Growers

**Jewelry Manufacturers** 

#### Multiple Service Delivery Formats Strengthen Customer Relationships



**IGI Labs** 

In-house labs serving as full-service centers with a range of technologically advanced equipment



**In-factory Labs** 

Integrated into facilities of select, high volume LGD growers, improving operational efficiency and reducing TAT



**Mobile Labs** 

Onsite services provided to jewelry manufacturers for more efficient service delivery



**IGI School of Gemology** 

Retail support programs for sales teams of brands and retailers

Serving 7,500+ customers globally and 9 of the top 10 jewelry chains in India

Source: Redseer Industry Report, August 2024

## Our global presence



Largest Global Network<sup>(1)</sup> with High-Quality Talent

31

**IGI Labs** 

**12** 

In-Factory Lab
Set-ups

18

IGI Schools of Gemology **672** 

**Experienced Gemologists** 





Seeking to provide seamless services to customers through our global presence

Source: Redseer Industry Report, August 2024

- 1. IGI has the largest number of laboratories globally and the largest number of schools established, among our global peers, as of March 31, 2024
- 2. India is the world's largest center for cutting and polishing diamonds, accounting for ~95% of the world's total polished diamonds in volume terms in CY23

## **Experienced, professional management team**





**Tehmasp Nariman Printer** MD & Global Chief Executive Officer

25+ years with IGI



**Lata Manghnani** Business Head - India



Van Es Robert Country Head - Hong Kong & Thailand



Eashwar Subramanian lyer
Global Chief Financial Officer



Kareena Shahani India Head - Laboratory & Operations



**Johan Roy Dsouza** Country Head - Middle East & Africa



**Pooja Sahgal** Global Chief Marketing Officer



**Tiffany Stevens**Chief Business Officer and Head
Sustainability - North America



**Michael Majorovic** Business Head - Belgium



**Benaifer Palsetia**Global Chief Human Resources
Officer



**Sim Woon Yong** Country Head - China



**Edva Cohen**Country Head - Israel

## Pedigreed and independently-led board of directors





#### **BIMAL TANNA**

Chairman and Independent Director Ex-Partner, PwC (20+ years of experience)

Director on Boards of **Jio Financial Services**, **Kirloskar Pneumatic**, **Kalpataru Projects International** 



**TEHMASP NARIMAN PRINTER** 

Managing Director & Chief Executive Officer
25+ years with IGI



**MUKESH MEHTA** 

Non-Executive (Nominee) Director
Senior Managing Director, Blackstone (1)



#### **SANGEETA TANWANI**

**Independent Director** 

CEO, Pantaloons and Former MD, Kellogg India

Director on Boards of Aditya Birla Fashion and Retail, Sula Vineyards and Signify Innovations India



**PRATEEK ROONGTA** 

Non-Executive (Nominee) Director

Managing Director, Blackstone<sup>(1)</sup>



**TEJAS NAPHADE** 

Non-Executive (Nominee) Director

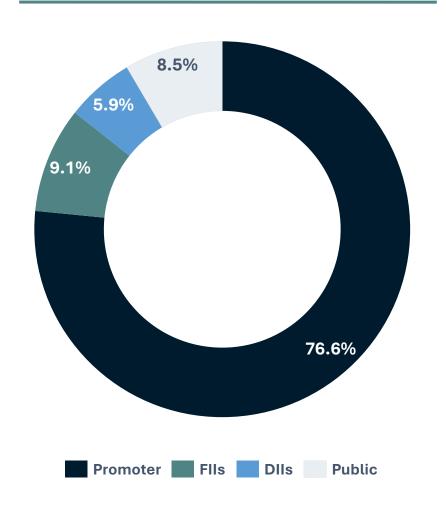
Principal, Blackstone<sup>(1)</sup>

Note: 1) Refers to Blackstone Advisors India Private Limited

## **Shareholding pattern**



### **Shareholding Pattern (31st December 2024)**



## **Key Institutional Investors**

Investor	% Holding
Promoter (Blackstone)	76.6%
Top DIIs (Banks, MFs, AIFs and Insurance)	5.9%
ICICI Prudential AMC	1.3%
Motilal Oswal AMC	0.9%
SBI Life Insurance	0.7%
Top FPIs / FIIs	9.1%
Government of Singapore	1.4%
Nomura Funds	0.9%
Abu Dhabi Investment Authority	0.8%

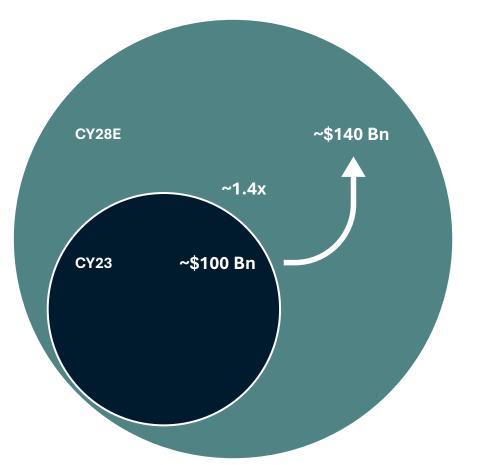


## Diamond jewelry is the fastest growing in the global gems and jewelry market



Overall global retail diamond jewelry consumption<sup>(1,2)</sup>

USD Bn



#### Key growth drivers



#### **Increasing Consumer Adoption of LGDs**

Driven by increasingly aspirational purchase choices and higher jewelry wallet share



#### **Entry of Brands & Retailers Into New Categories**

Increasing certification penetration establishing trust in new jewelry categories



#### **Evolving Trends & Preferences**

Greater acceptance of colored stones, new styles and sustainable jewelry options



#### **Greater Accessibility to Affordable Options**

Affordable daily-wear jewelry driving larger and varied stone purchases, with increased frequency

Source: Redseer Industry Report, August 2024

Note: US\$ 1 = INR 83 as per Redseer Industry Report, August 2024

- 1. Includes natural and lab-grown diamond jewelry retail consumption
- 2. Market size of ~\$106 Bn and ~\$136 Bn in CY23 and CY28E respectively basis 33% (CY23) and 34% (CY28E) contribution to the overall jewelry market with a CAGR of ~6% which is the highest within the Global Gems and Jewelry Market

## Gems and jewelry certification is a fast-growing market with high barriers to entry





Source: Redseer Industry Report, August 2024

Note: US\$ 1 = INR 83 as per Redseer Industry Report, August 2024

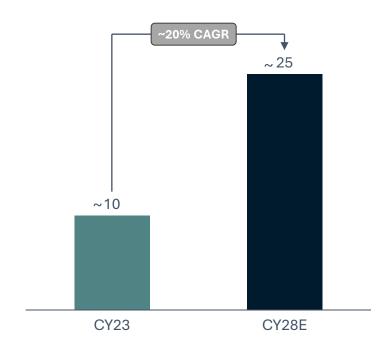
<sup>1.</sup> In terms of global presence, GIA and IGI are the leading players, with a presence in 10+ countries and multiple laboratories across countries as of March 2024 and a presence of approximately 50 years

<sup>2.</sup> India is the world's largest center for cutting and polishing diamonds, accounting for ~95% of the world's total polished diamonds in volume terms in CY23

## India - The heart of the global diamond jewelry industry







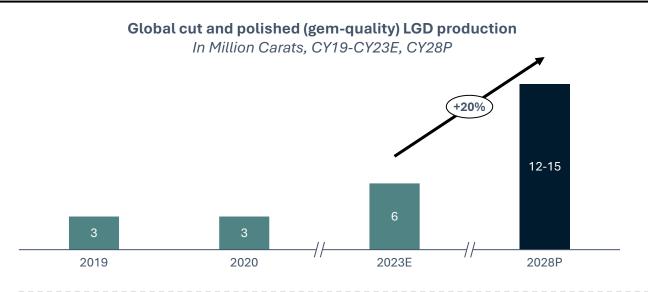
~ 80% lower jewelry consumption per capita than the US Significant scope for growth in jewelry consumption



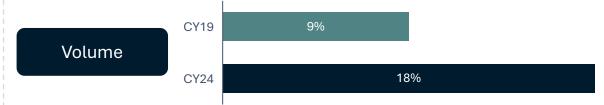
Note: US\$ 1= INR 83 as per Redseer Industry Report, August 2024

## Lab-grown diamond market presents significant growth opportunities









#### **Key Drivers of LGD Consumption**

#### **Consumer Preference Shift**

Increasing awareness of ethical sourcing and environmental impacts has led consumers to favor LGD over mined options

#### **Affordable Luxury**

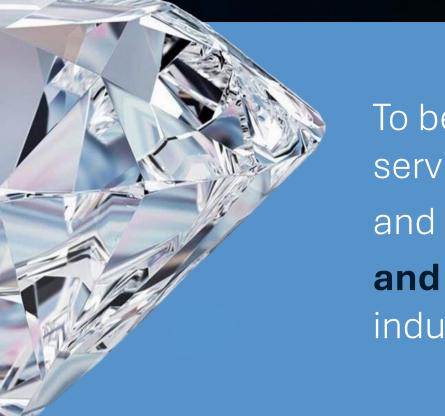
LGD offer a cost-effective alternative, allowing consumers to purchase larger or higher-quality stones without the premium price tag associated with NDs



Source: Redseer Industry Report, August 2024



# Vision statement



To become the **global leader** in accreditation services, **leveraging cutting-edge technology** and innovation to ensure **trust, transparency, and excellence** in the diamond and jewelry industry

# Our value proposition

With over 50 years of expertise, IGI is a trusted authority in certifying diamonds, jewelry and colored stones, ensuring quality and integrity. By empowering consumers with reliable information, IGI fosters trust and value in every purchase

#### Established financial track record



Strong brand association with trust and transparency

Robust revenue growth prospects with high profitability

## **Strategic imperatives**

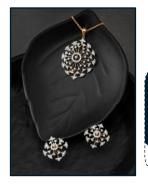




## Maintain Leadership in Lab-grown Diamond Segment



Leverage the **1**<sup>st</sup> **mover** advantage in the fast-growing LGD segment



# Continue to Expand Presence in Natural Diamond, Jewelry & Colored Stones



Through **partnerships** and by serving as a "**one-stop solution**" for all **certification needs** 



#### **Expand Global Lab Network**



Serve increasing demand while improving customer accessibility and satisfaction



#### Leverage Educational Platform to Fuel Expansion



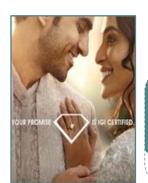
Increase engagement with potential customers and cultivate talent pipeline



#### **Continued Investment in Technology**



Drive operational efficiencies through technology e.g. **Artificial Intelligence and Machine Learning** 



#### **Continue to Invest in Brand Salience**



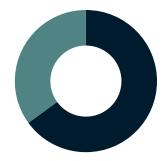
Enhance customer recognition of the IGI brand through B2B and B2B2C initiatives

## Maintain leadership in lab-grown diamond segment



#### **Global Market Leader**

~2 out of 3 Lab-grown
Diamonds are Certified by IGI



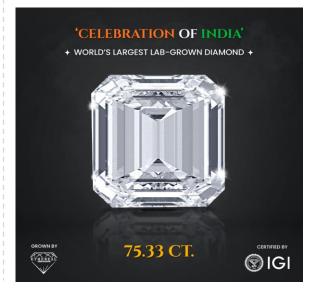
Global LGD Market Share of IGI ~65%





IGI is the #1 accreditation agency for Lab- Grown Diamond globally with a 65% market share

We are integrated into facilities of select, high volume LGD growers, improving operational efficiency and reducing TAT





## Continue to expand presence in natural diamond, jewelry & colored stones









- IGI is one of the largest independent certification and accreditation services providers holding approximately 50% market share in India and 33% market share globally in terms of number of certifications for diamonds, studded jewelry and colored stones
- We serve 9 out of the top 10 jewelry chains in India
- Leverage our global presence and establish IGI as the laboratory of choice to the large retailers & brands







The jewelry adorning Ram Lalla's idol enshrined in the Ayodhya Ram Mandir has been certified by IGI





## Leverage educational platform to fuel expansion



## Our Schools of Gemology are a Critical Component of Our Value Proposition



Drives IGI's brand awareness

Expands market opportunity

Enables **new customer acquisition** 

Retail **support programs** for sales teams of brands and retailers





**Education is the Precursor to Certification. 18 Schools Across 6 Countries** 

## Best-in-class technical capabilities and highest grading standards





#### First ISO-certified lab in both Natural Diamond & LGD



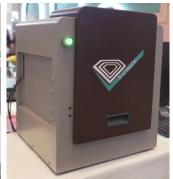




#### State-of-the-art technology

**D-Check Machine** – A screening instrument that can identify laboratory grown diamonds. It can be used for loose diamonds as well as diamonds mounted in jewelry



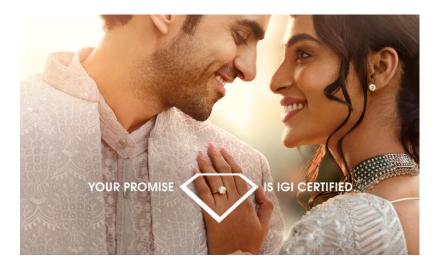


**Raman Microscope** – A sophisticated instrument that allows users to pinpoint specific areas on a diamond or colored gemstone for detailed chemical analysis. It can be used to aid in the detection of diamonds, diamonds treatments and colored gemstones

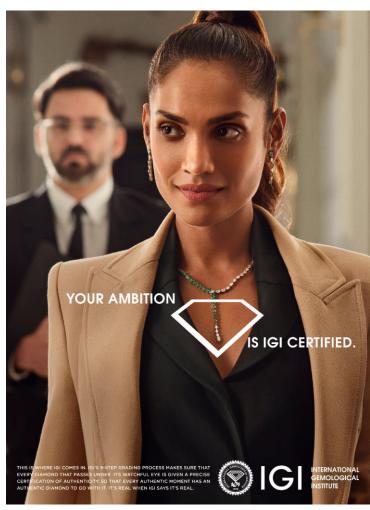


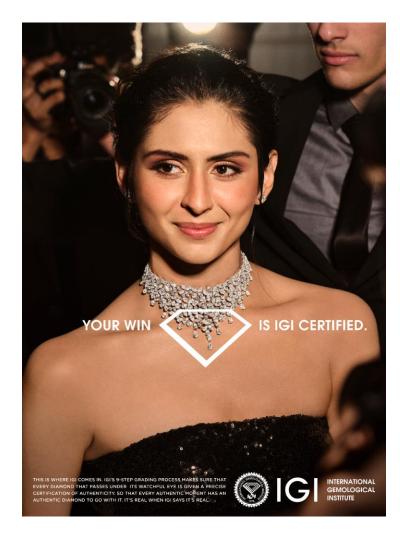
## Scale up investments for brand salience











**IGI: Trust, Certified** 

Brand campaign initiated in January 2025, In India before we scale it up across geographies during the year **Objective:** Build on the IGI brand strength & enlarge the scope to engage with the retailers & the final consumers



## **Standalone income statement**



Particulars (in INR MM)	Q4 CY24	Q4 CY23	YoY	Q3 CY24	QoQ	CY24	CY23	YoY
Revenue from Operations	1,902.9	1,840.4	3.4%	1,892.4	0.6%	7,854.2	6,362.0	23.5%
Purchases of stock in trade	3.7	4.1		14.8		36.5	39.1	
Change in inventories of stock-in-trade	8.0	1.1		-4.9		1.0	-6.1	
Employee Expenses	230.5	255.3		246.9		1,060.5	957.6	
Other Expenses	241.9	285.4		222.1		1,035.4	844.0	
EBITDA	1,418.9	1,294.6	9.6%	1,413.6	0.4%	5,720.7	4,527.3	26.4%
EBITDA Margin (%)	74.6%	70.3%		74.7%		72.8%	71.2%	
Other Income	78.5	52.8		48.0		311.1	112.3	
Depreciation and amortization	34.9	31.4		22.5		139.6	128.1	
EBIT	1,462.5	1,316.0		1,439.1		5,892.1	4,511.6	
EBIT Margin (%)	76.9%	71.5%		76.0%		75.0%	70.9%	
Finance Cost	6.0	7.6		5.7		23.8	24.6	
Profit before Tax	1,456.5	1,308.4		1,433.4		5,868.3	4,487.0	
Profit before Tax(%)	76.5%	71.1%		75.7%		74.7%	70.5%	
Tax	339.7	427.7		355.3		1,475.8	1,190.4	
Profit After Tax	1,116.8	880.8	26.8%	1,078.1	3.6%	4,392.5	3,296.6	33.2%
PAT Margin (%)	58.7%	47.9%		57.0%		55.9%	51.8%	
EPS (Basic) <sup>(1)</sup>	2.81	2.22	26.4%	2.72	3.3%	11.04	8.31	32.9%

Note: 1. Basic EPS for the current period and previous periods / year has been calculated/ restated after considering the share split and bonus issue

## **Consolidated income statement**



Particulars (in INR MM)	Q4 CY24	Q4 CY23	YoY	Q3 CY24	QoQ	CY24	CY23	YoY
Revenue from Operations	2,650.0	2,499.2	6.0%	2,501.3	5.9%	10,531.6	8,980.1	17.3%
Purchases of stock in trade	3.7	4.1		14.8		36.5	39.1	
Change in inventories of stock-in-trade	8.0	1.1		-4.9		1.0	-6.1	
Employee Expenses	664.9	656.6		638.7		2,651.0	2,350.6	
Other Expenses	451.2	552.8		380.4		1,845.9	1,636.4	
EBITDA	1,522.3	1,284.6	18.5%	1,472.4	3.4%	5,997.1	4,960.1	20.9%
EBITDA Margin (%)	57.4%	51.4%		58.9%		56.9%	55.2%	
Other Income	118.7	91.4		85.6		353.3	117.0	
Depreciation and amortization	103.0	126.8		59.2		414.6	418.6	
EBIT	1,538.0	1,249.3		1,498.8		5,935.8	4,658.5	
EBIT Margin (%)	58.0%	50.0%		59.9%		56.4%	51.9%	
Finance Cost	10.2	42.2		24.3		82.6	104.2	
Profit before Tax	1,527.8	1,207.1		1,474.5		5,853.2	4,554.3	
Profit before Tax(%)	57.7%	48.3%		59.0%		55.6%	50.7%	
Тах	390.0	422.8		378.6		1,580.3	1,245.8	
Profit After Tax	1,137.8	784.3	45.1%	1,096.0	3.8%	4,272.9	3,308.4	29.2%
PAT Margin (%)	42.9%	31.4%		43.8%		40.6%	36.8%	
EPS (Basic) <sup>(1)</sup>	2.86	1.98	44.6%	2.76	3.5%	10.74	8.34	28.8%

Note: 1. Basic EPS for the current period and previous periods / year has been calculated/ restated after considering the share split and bonus issue

## **Consolidated balance sheet**



Assets (in INR MM)	CY24	CY23
Non-current Assets		
Property, plant and equipment	1,457.1	1,436.0
Right-of-use Assets	1,303.6	1,329.9
Capital Work-in-Progress	360.9	201.6
Investment property	16.4	18.6
Goodwill	1,005.8	1,014.2
Other Intangible assets	53.4	37.7
Financial Assets		
Other non-current financial assets	130.4	941.3
Income tax assets (net)	210.2	185.7
Deferred tax asset (net)	172.9	70.9
Other non current assets	139.2	140.9
<b>Total Non-Current Assets</b>	4,849.9	5,376.6
Current Assets		
Inventories	6.5	7.5
Financial Assets		
(i) Trade Receivable	1,635.3	1,255.0
(ii) Cash and Cash Equivalents	1,394.9	1,914.3
(iii) Bank balances other than above	2,487.8	1,299.5
(iv) Other financial assets	4,498.2	157.1
Current tax asset (net)	-	78.9
Other Current Assets	168.1	220.8
Total Current Assets	10,190.7	4,933.1
Total Assets	15,040.6	10,309.7

Equity & Liabilities (in INR MM)	CY24	CY23
Equity		
Equity Share Capital	864.3	3.9
Other Equity	9,763.2	-6,048.1
Total Equity	10,627.5	-6,044.1
Non-current Liabilities		
Financial liabilities		
Borrowings	-	0.3
Lease Liabilities	1,224.0	1,287.7
Employee benefit obligations	150.3	148.7
Deferred tax Liabilities (net)	-	3.7
Total Non-Current Liabilities	1,374.3	1,440.5
Current Liabilities		
Financial Liabilities		
(i) Lease Liabilities	226.5	217.8
(ii) Trade Payables		
Total outstanding dues of micro enterprises and small enterprises	14.4	27.2
Total outstanding dues of creditors other than micro enterprises and small enterprises	576.2	167.5
(iii) Other Financial Liabilities	1,730.0	13,906.8
Other Current Liabilities	449.6	490.2
Employee benefit obligations	18.8	57.5
Income Tax Liabilities (net)	23.4	46.2
Total Current Liabilities	3,038.8	14,913.2
Total Liabilities	4,413.1	16,353.8
Total Equity & Liabilities	15,040.6	10,309.7

## **Consolidated cash flow statement**



Particulars (in INR MM)	CY24	CY23
Cash Flow from Operating Activities		
Profit before Tax	5,853.2	4,554.3
Adjustment for Non-Operating Items	152.7	507.7
Operating Profit before Working Capital Changes	6,005.9	5,062.0
Changes in Working Capital	-526.0	-596.3
Cash Generated from Operations	5,480.0	4,465.7
Less: Income Tax paid	-1,546.2	-1,440.1
Net Cash from Operating Activities	3,933.8	3,025.6
Cash Flow from Investing Activities	-16,413.8	-846.5
Cash Flow from Financing Activities	11,882.6	-1,624.8
Net increase/ (decrease) in Cash & Cash equivalent	-597.4	554.3
Add: Cash and cash equivalents at the beginning of the year	1,914.3	1,361.2
Add: Foreign currency translation difference on foreign operations	77.9	-1.2
Cash and cash equivalents at the end of the year	1,394.9	1,914.3

## **Thank You**

And for Everyone...

#### **COMPANY:**



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