







EFFICIENCY

SUSTAINABILITY











DEPENDABLE PROFITABLE

OF CONTEMPORARY

ASPIRATIONAL

FAMILIAR



Safe Harbor



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Pioneering Commitment





1st Ranked innerwear company in Volume Terms

~8% of Annual revenue invested in Brand Promotion

2,000pieces sold every minute

5,000+ SKU's

1st Ranked innerwear Brand in Bengal

14-15%

Market share in

Organized

Men's

Innerwear

Market

More than

100 products

across 12

Brands

Manufacturing Capacity of **2,000 lac**

garments pieces a year

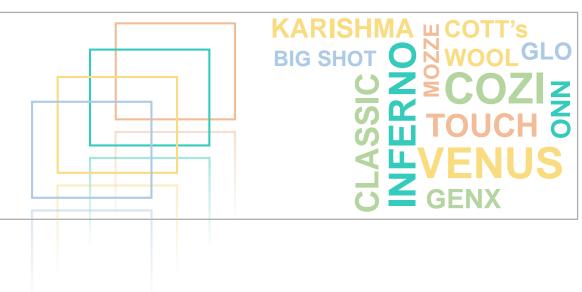
1st Ranked Indian exporter of Innerwear 47 Number of countries products are exported to

of **95%**against Industry
Avg. of **80%**

6Manufacturing
Facilities

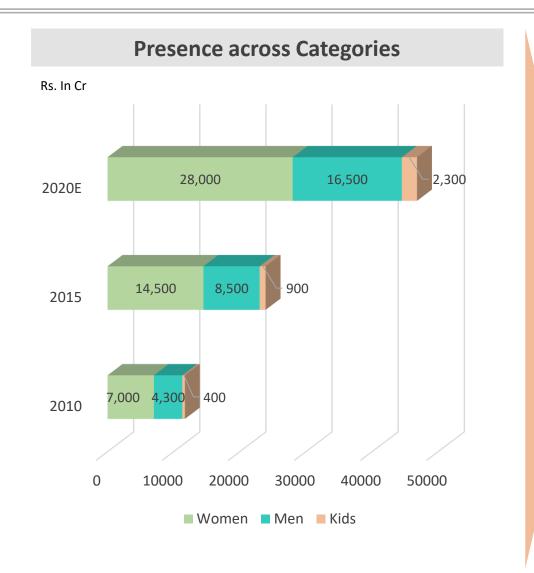






Exponential Opportunities....



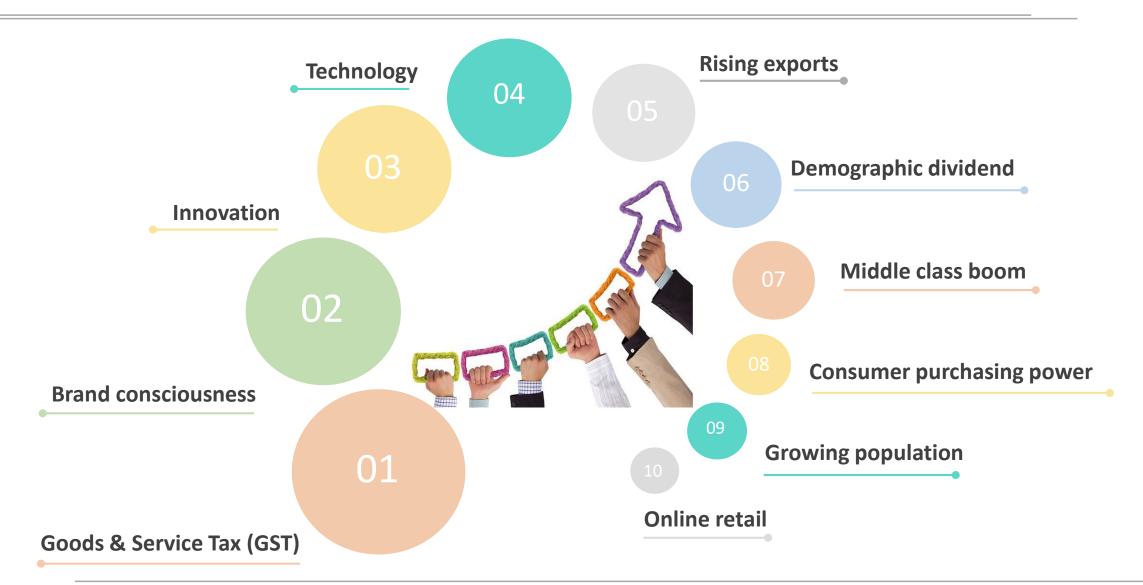


- ✓ Addressed **Men and Women** wear categories
- ✓ At the cusp of rapid growth; per capita inner wear expenditure expected to double to Rs. 300
- ✓ Innerwear market of Rs. 24,000 Cr (2015) projected to grow to Rs. 47,000 Cr by 2020
- ✓ Enhanced **Manufacturing Automation** (ultrasonic cutting systems) increasing efficiency and global competitiveness
- ✓ Emergence of purpose-specific innerwear (sporty, casual, fashionable)
 Widening the Market
- ✓ Widening Customer Needs; increasing product extensions
- ✓ Growing scope of E-commerce
- ✓ Growing traction from Africa, Arab countries and Middle East

Source: Wazir Advisors report

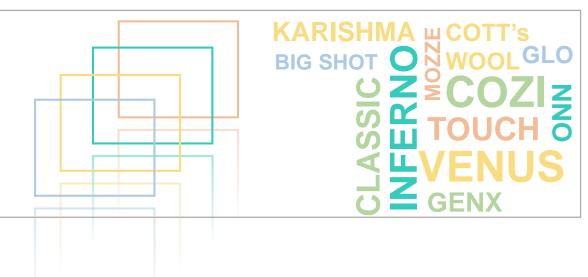
....poised to Grow















We are gaining
Market Share 99

We have created Brand Equity



Economy Segment







Mid Premium Segment











Premium Segment





Our Products are Bare Necessities



Diverse Product Portfolio

✓ Mass, Semi Premium & Premium

- ✓ Men's innerwear to Men's & Women's outerwear
- ✓ Complementary Products like socks & children's wear



Fresh Initiatives

- ✓ GLO Range underwear : Neon & Bright for increasing youth appeal
- ✓ Manufacture leggings for 02 women
 - ✓ Invested in quality material and contemporary designs (European and American influences)

Premiumization

✓ ONN Brand growing revenues at 30%

✓ Increase in Premium Brand contribution to revenue & Expanding Margins





Widest Consumer Range

✓ The Products range from Rs. 38 – Rs. 1,350

✓ Over 5,000 SKU's , among the largest innerwear ranges in the Industry, thus graduating into a onestop destination

Milestone Achieved

- ✓ Lux Cozi helped sectorial transformation from unorganized to brand driven
- ✓ Enjoys the recall of being a Pioneer in the launch & styling of premium products
- ✓ Largest in the space of Semi-premium Indian Brands which contributes 10% to revenue for FY17





05



Our Products satisfy Customer needs



Presence across Categories

Revenue : 21% EBITDA Margin :

15-18%

Revenue: 34% EBITDA Margin: 8-10%

Premium

CAGR of

Premium

Med Premium

Economy

Premium products to grow at a CAGR of 30% in the next 2-3 years

Revenue : 45%

EBITDA Margin:

13-15%

Presence across various Price Points



... From Semi Premium to Premium

... From Men's innerwear to Men's and Women's outerwear

Lux Cozi is one of the strongest and fastest growing men's innerwear brands (economy and midsegment)

Lux Cozi GLO is a durable player in the economy to mid-brand segment

Lux Venus is one of the largest vest brands in the economy category

Lux Cozi Bigshot is a preferred consumer brand in the boxer/ briefs segment

ONN is emerging as one of the most promising mid-to-premium men's innerwear brands

We manufacture to maintain High Quality Standards





Process

Raw material → Yarn

Step - 1 → Knitting

Step - 2 → Pocessing

Step - 3 → Cutting

Step - 4 → Stiching

Step - 5 → Packaging

100% Knitting, Cutting done in-house

One of Lowest Manufacturing Cost

- ☐ 100% of our products in-house with zero Outsourcing
- ☐ Invested extensively in manufacturing integration and scale with the objective to reduce costs

Largest Employer in Sector

Our pool of 1,496 employees (as on 31 March 2019) makes us one of the largest employers in the sector

Critical Processes done in-house

- Lux has concentrated on large, technology driven manufacturing
- Outsourcing processes such as stitching, we are able to keep our asset profile and employee base light

We have advanced Manufacturing Facilities





State-of-the-art Equipment in creating Topnotch Products for consumers 350 circular Knitting machines Fully
Automated
in-house
Stitching
units

Ahead of the trends due to the expertise of its in-house design team

- 1. Ludhiana
- 2. Agarpara 3. B.T.Road
- 4. Dankuni
- 5. Dhulagarh
- 6. Tiruppur

"

Manufactured 20 crore garment pieces a year which is one of the largest in the Indian innerwear sector



We deliver Quality to generate Loyalty





Manufacture 100% of our products inhouse with zero outsourcing

State-of-the-art Machines from









Up-gradation and replacement of old machines is done as and when required in order to maintain high quality of output



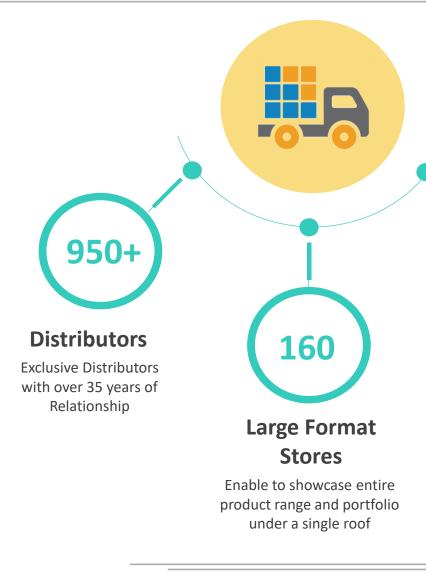
To keep creating **new benchmarks for quality and comfort,** the two fundamentals that lay the foundation of our company and take it to the epitome of success.



MORE THAN PRODUCTS; A QUALITY ASSURANCE OF THE BEST MANUFACTURING AND QUALITY STANDARDS

We have right distribution setup to Support Growth





Exclusive Brand
Outlets
Amongst the few
companies in Innerwear

Sector to have presence

through EBOs

Merchandise Strength ☐ Core strength lies in the go

☐ Core strength lies in the goodwill that we enjoy among distributors, dealers and retailers rather than machines and products

Capitalizing Opportunity

☐ First Indian innerwear company to organize distributor and owner conferences within and outside India



"There is less than 1% attrition among distributors"

"Available from Distributors ,Retailers to small clusters in India"

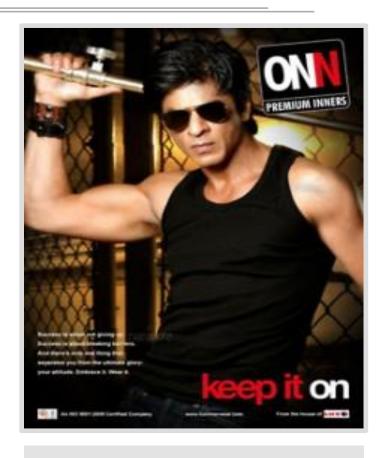
LUX is available where customers are...

We have Celebrity Endorsements









Lux's profit from every rupee invested in brand spending increased from **5.74%** in FY13 to **7.47%** in FY19

We are led by Experienced Leadership



Mr. Ashok Kumar Todi

- His forte lies in Marketing of the products and formulating various policies for Growth & Expansion of the business on pan India basis
- He has rejuvenated with exploring schemes for distributors, retailers and even for consumers
- □ Has also been associated with various philanthropic organizations of the country



MR. ASHOK KUMAR TODI CHAIRMAN

MR. PRADIP KUMAR TODI
MANAGING DIRECTOR

Mr. Pradip Kumar Todi

- Presently looking after the Product Development and Production
- His forte is in developing new patterns, yarn combinations, knitting technologies
- He has helped the Company to introduce new products with new styles from time to time
- ☐ He has immense acquaintance in technical know-how in hosiery industry
- ☐ His contribution in decreasing production costs helped the Company to enhance profits

We are supported by Strong Management Team



Mr. Saket Todi Sr. Vice President (Marketing) Mr. Saket Todi, son of Shri Ashok Kumar Todi, aged 27 years Has done his post graduation in Brand Management and has eminent knowledge in marketing His contribution towards strengthening the premiumisation of brand "Lux" is significant Has been associated with the Company since 2014 with his in-depth knowledge in marketing which has helped the Company to achieve greater success and increase profitability				
Mr. Udit Todi Sr. Vice President (Strategy)	 Mr. Udit Todi, son of Shri Pradip Kumar Todi, aged 27 years He is Master of Science in Finance from The London School of Economics and Political Science (LSE) Has been associated with the Company since 2014 and has expertise in the field of finance and his proficiency in the management of marketing area of the Company is remarkable 			
Mr. Ajay Patodia Chief Financial Officer	 He is qualified as FCA, FICWA, DISA (ICAI), SAP (FI), and IFRS(C) He has expertise in the field of finance along with high command in the area of taxation He is associated with the Company since 2005 	Mrs. Smita Mishra Company Secretary & Compliance Officer	 □ She is an Associate Member of The Institute of Company Secretaries of India (ICSI) □ She ensures efficient administration of the company with regard to compliance of statutory and regulatory requirements □ She is associated with the Lux group since 2009 	
Mr. Narendra Panjwani Head Of Quality Control	 He has many years of experience in hosiery industry, as he had worked with Maxwell Industries Limited for 21 years He has done Bachelor of Science He is associated with the Company since 2013 	Mr. Surendra Kumar Bajaj Vice President (Marketing)	 □ He has worked with Khaitan Group of Companies before joining Lux and has an extensive experience in marketing □ He is associated with the Company since 2014 	

We are supported by Strong Management Team



Mr. Sanjay Mittal Vice President (Sales)	 □ He heads the Sales function and plays an important role in formulating the Sales Strategy □ He is associated with the Company since 1996 IT Head 	ekananda He has done post graduation in MBA & MCA and has more than 22 years of experience in IT function of manufacturing sector He is associated with the Company since 2015
Mr. Manoj Ghiya Production Manager	 □ He formulates the Strategy to run the manufacturing processes reliably and efficiently □ He is associated with the Company since 1989 HR Ma	. Bhutoria ☐ He plays a major role formulating Strategy for Employee Engagement and Empowerment ☐ He is associated with the Company since 2004

We are honoured by Awards & Recognitions



2012-13



Asia's Most Promising Brands

2013



The Master Brand

2016



The Master Brand

2018

VWP WORLD BRANDS
is front to homore of certify that
LEVE COZI
is borney foliated as
THE ADMIRED BRAND OF INIDI 2014-15
in recognition to its Comed Soldier Surfacilities,
O'Richalong Comment of Openiculation,
Which are to the comment of Openiculation
Were WORLD BRANDS

The Admired Brand of India

2015



The World's Greatest Brands



2014

Asia's Greatest Brands



2014-15

Lux Cozi - Best Brand of the Year



Market Penetration Strategy



Multi-Product & Multi-Brand Approach



	Quality at Low Costs	Premiumization
Product & Quality	 100 products under 12 brands for a growing family's needs 5000 SKUs across all major brands Product offerings across ages, genders, geographies and seasons Extensive Vertical Integration with 100% manufacturing in-house Cost leadership through ability to manufacture the largest innerwear volumes at one of the lowest costs 	 Only 20% of the innerwear market accounted for by the premium and Semi-premium Segments, offering significant headroom for Premiumisation Lux's ONN is a premium brand growing at ~ 30% every year Lux GLO in the mid-premium segment introduced in January 2017 Revenues from premium brands increased from 3.9% in FY13 to 10.0% in FY19
Market Penetration	 First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products Product offerings across ages, genders, geographies and seasons Present in high-growth segments of active wear and sportswear Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks 	 Pan India Footprint – Strong Presence in Western & Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand Exports to 47 countries largely comprising the Middle East, Africa, Australia and Europe Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential
	Share of Wallet	Geographical Leadership

Technologically Advanced Expansion



Integrated Unit across knitting, processing and cutting functions which will strengthening efficiency, productivity & profitability



New state-of-the-art 12 lakh sq. ft (approx) manufacturing facility in Dankuni, West Bengal

Rs.83 Cr investment across 11.48 acres on the outskirts of Kolkata

108 stitching / sewing machines from Singapore; 11 high-speed knitting machines from Germany; 60 sock knitting machines from China and 2 cutting machines from Singapore & Italy

Has the capacity to produce 5 lakh units of finished products a day

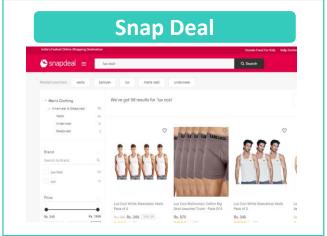
Phase-II expansion to double the production capacity over the next 3-4 years

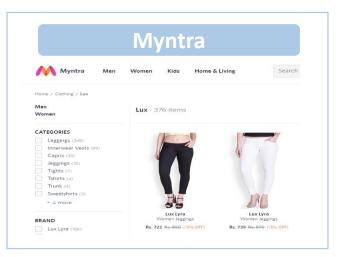
The New Age Distribution: E - Commerce

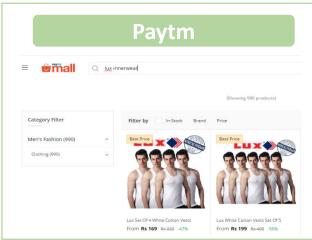


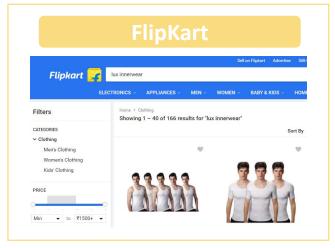
Company is creating an online presence through e-commerce websites, enhancing access and image

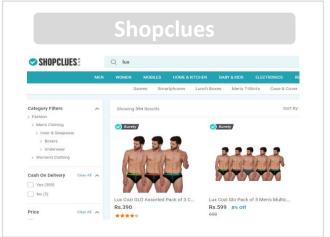










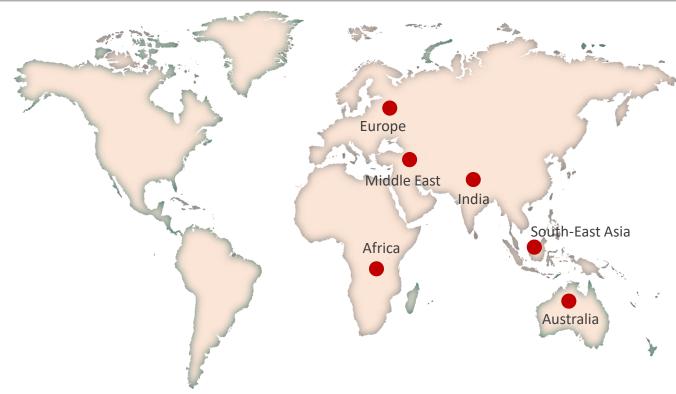


Other Presence:

- ☐ Keep It On
- ☐ Jabong
- ☐ Lime Road
- ☐ Tata Clic

Focus on Demographics with Huge Potential





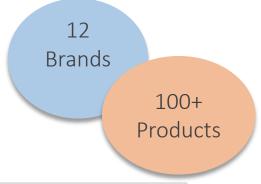
- ✓ For FY 2018-19, Export Contribution to Revenue was 11%
- ✓ Increase in the number of countries exported to from 22 to 47 over the past 5 years

Exports of Rs. 136 crores in FY19 to reach Rs. 175 crores in FY20

- ✓ First Indian innerwear brand to extend its product portfolio from innerwear vests to outerwear cum related products
- ✓ Product offerings include Vests, briefs, trunks, boxers, thermal wear, Panties, camisoles, leggings, lounge wear, t-shirts and socks across ages, genders and seasons
- ✓ Present in high-growth segments of active wear and sportswear
- ✓ Pan India Footprint Strong Presence in Western & Central India with highest absolute sales from Madhya Pradesh, U. P. and Uttarakhand
- ✓ Sales focussed in tropical countries with demographics similar to India thereby offering a huge potential

Sustained Brand Investments







Lux sponsored the KKR team in the IPL, now an international cricket event, enhancing visibility and respect



Lux also sponsored the Bollywood Awards Ceremony TOIFA in Vancouver in 2016, strengthening its pan-India visibility



Ye Andar Ki Baat Hai the first television advertisement featuring Sunny Deol was launched.



Face of Lux Sunny Deol was signed as Lux Cozi's brand ambassador



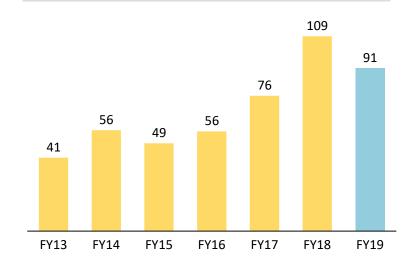
New look - Indian film icon Shah Rukh Khan was engaged as brand ambassador for ONN



Varun Dhawan was signed as Lux Cozi brand ambassador; Lux Glo, a sub brand of Lux Cozi was launched the capability to conceive, invest and mature brands

Amitabh Bachchan was signed August 2017

Marketing Spend (Rs. In Cr)



- ✓ Invested Rs. 477 Cr in our brands across the 7-years ending FY18
- ✓ Sustained brand investments at 8% of turnover

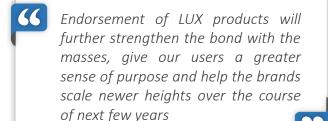
Capturing Market Share of the Unorganised Space



GST to aid faster customer transition from the Unorganised Space to the Organised one...



- ✓ Have signed Mr. Amitabh Bachchan as the Brand Ambassador for our brand 'Venus'. It is one of the largest innerwear brands in India. We have also signed him for our winter wear brand 'Inferno'
- ✓ Launched Mr. Bachchan as its ambassador through an extensive campaign from January 2018 across a mix of media like Television, Online, Print and Out-of-Home media
- ✓ Mr. Bachchan's iconic legacy as an actor, the brand appeal synergizes with his personality which is liked by people of all demographics





- ✓ Have signed Mr. Varun Dhawan as the new brand ambassador for LUX Cozi. By signing Dhawan, LUX Cozi is repositioning itself within the young audience
- ✓ LUX Cozi is one of the most popular and the largest market share holder in the economy to the mid-segment of men's innerwear.
- ✓ The style and fashion sense makes him endearing to all sections of the audience cutting across age groups, especially the youth

I am delighted to be the brand ambassador for LUX Cozi; their innerwear products stand for comfort and quality and I really liked the vibe of the ad campaign when I met with the creative team.

- Varun Dhawan 🖣

Product Innovation – India's First Scented Vest



INDIA looks good, feels good and smells good!!

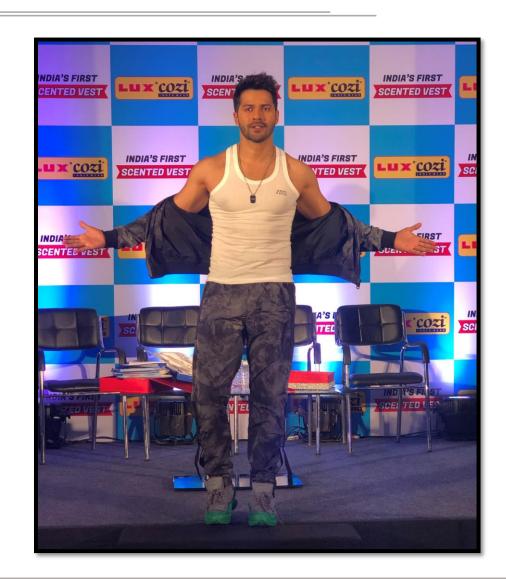
Landmark Product in the Men's Innerwear Category

Creating value based products keeping in mind the essential necessity and aspirational style quotient of India

Unique feature of these vests is the fact that they retain their fragrance even after continued washes

Lux Cozi has been synonymous with quality, comfort and durability. I am very excited to be a part of the launch of their next big product - India's first scented vests. With the onset of summer, this innovative product will revolutionise the vest game

- Varun Dhawan



Continuous Strategic Innovation



Artimas Fashions
Private Limited
(Wholly Owned
Subsidiary of Lux
Industries)



CSE Consulting
LLP
(License Owner of
One8) – Brand of Virat
Kohli

LUX Industries will be manufacturing and marketing a unique collection of socks, innerwear and sleepwear for One8, globally



Synergies

- ✓ Aim at providing superior product quality coupled with comfortable feel that will grab instant attention of the youth
- ✓ Fill the need-based vacuum that is created in the premium innerwear
- ✓ Provide knowledge and expertise in manufacturing, designing, marketing and retail for the brand

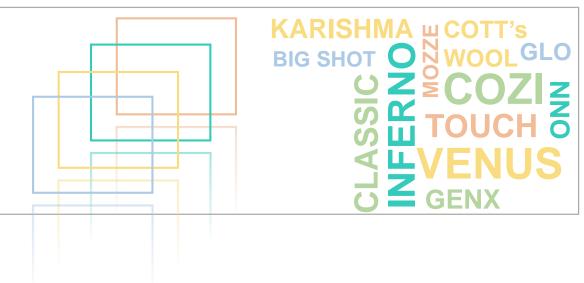


With One8, we aim to disrupt the premium innerwear segment through innovative product offerings. We feel extremely confident that the about our distribution and resource strength, coupled with the youth appeal of Virat Kohli will make One8 the most preferred brand in the premium category



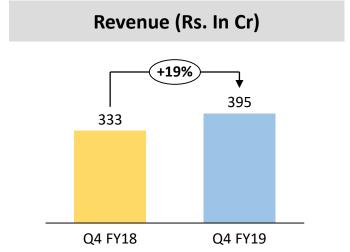


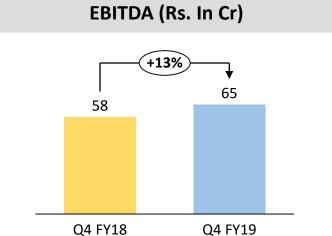


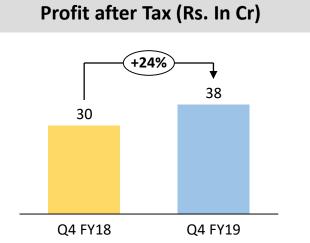


Q4 FY19 Financial Highlights*

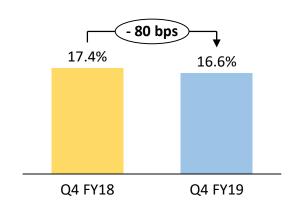




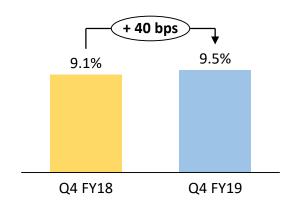




EBITDA Margins (%)



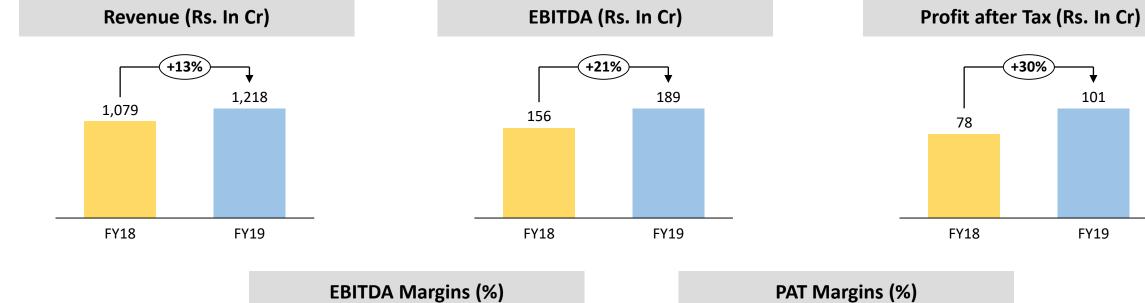
PAT Margins (%)

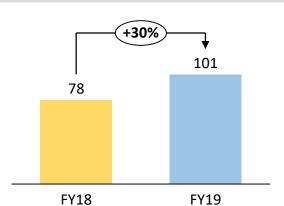


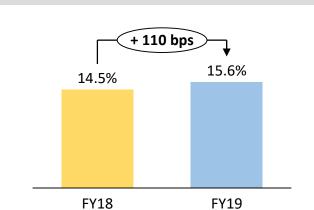
^{* -} Ind-AS Financials

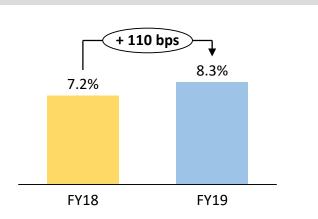
FY19 Financial Highlights*









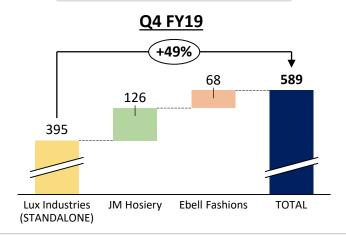


^{* -} Ind-AS Financials

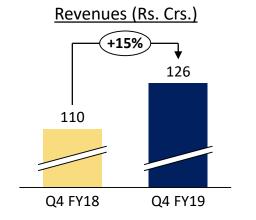
Proforma Financials



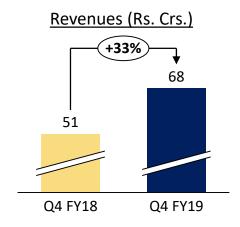
Revenue (Rs. In Cr)



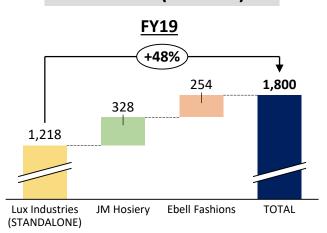
J. M. Hosiery*



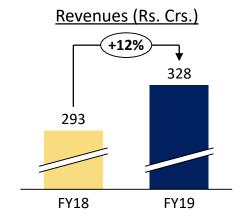
Ebell Fashions*



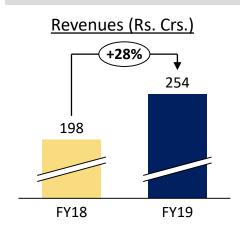
Revenue (Rs. In Cr)



J. M. Hosiery*



Ebell Fashions*



Financial Performance*



Particulars (Rs. In Cr)	Q4 FY19	Q4 FY18	Y-o-Y	FY19	FY18	Y-o-Y
Total Income from Operations	394.6	332.9	19%	1217.9	1079.4	13%
Raw Material Cost	221.9	157.7		577.0	485.5	
Employee Expenses	11.0	8.2		43.5	37.5	
Subcontracting / Jobbing expenses	56.9	67.0		240.6	221.6	
Other Expenses	39.4	42.1		167.3	178.8	
EBITDA	65.4	57.9	13%	189.5	156.1	21%
EBITDA Margin %	16.6%	17.4%		15.6%	14.5%	
Depreciation	2.9	2.6		11.2	9.6	
EBIT	62.5	55.4	13%	178.2	146.4	22%
EBIT Margin %	15.8%	16.6%		14.6%	13.6%	
Finance Cost	5.1	7.2		23.6	25.4	
Profit before Tax	57.4	48.1	19%	154.6	121.0	28%
Tax	19.8	17.7		53.3	43.1	
Profit After Tax	37.6	30.4	24%	101.3	77.9	30%
PAT Margin %	9.5%	9.1%		8.3%	7.2%	
Other Comprehensive Income	0.2	-0.2		0.1	-0.2	
Total Comprehensive Income	37.9	30.2	25%	101.4	77.7	31%
EPS	14.90	12.04		40.12	30.84	

^{* -} Ind-AS Financials

Balance Sheet*



Equity & Liabilities (Rs. Crs.)	Mar-19	Mar-18
Equity	413.9	318.6
Equity Share capital	5.3	5.3
Other Equity	408.6	313.3
Non-Current Liabilities	15.8	13.4
Borrowings	5.3	4.9
Deferred tax liabilities (Net)	7.6	6.2
Provisions	2.9	2.3
Current Liabilities	373.7	540.0
Borrowings	172.4	316.5
Trade Payables	162.7	188.6
Other financial liabilities	25.0	24.1
Provisions	0.6	0.5
Other current liabilities	7.4	9.9
Current tax liabilities (Net)	5.6	0.5
TOTAL EQUITY & LIABILITIES	803.4	872.1

Assets (in Rs. Crs.)	Mar-19	Mar-18
Non-current assets	140.6	135.9
Property, Plant and Equipment	131.8	125.3
Capital work-in-progress	0.4	5.3
Intangible assets	0.4	1.1
Investments	4.6	0.8
Other financial assets	3.3	2.9
Other non-current assets	0.1	0.5
Current assets	662.8	736.1
Inventories	251.0	299.2
Trade receivables	368.3	389.1
Cash and cash equivalents	1.9	2.1
Other bank balances	0.1	0.1
Loans	3.9	0.8
Other financial assets	2.6	2.4
Other current assets	35.1	42.4
TOTAL ASSETS	803.4	872.1

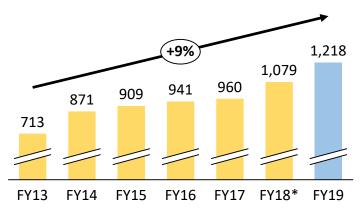
35

^{*} Ind-AS Financials

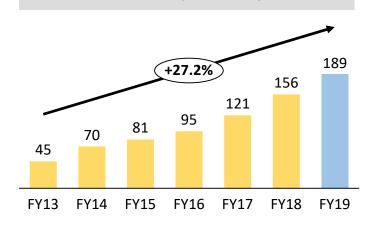
Operating Performance



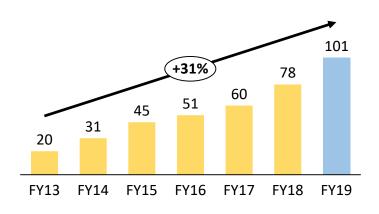




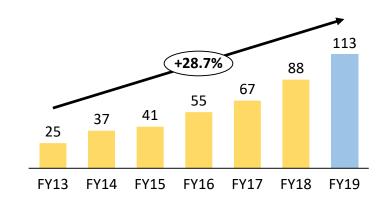
EBITDA (Rs. In Cr)



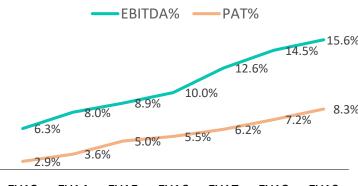
PAT (Rs. In Cr)



Cash PAT (Rs. In Cr)

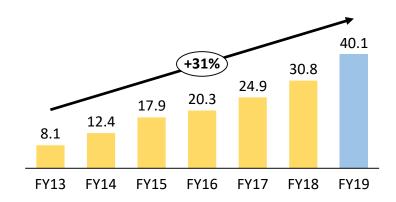


EBITDA & PAT Margins (%)



FY13 FY14 FY15 FY16 FY17 FY18 FY19

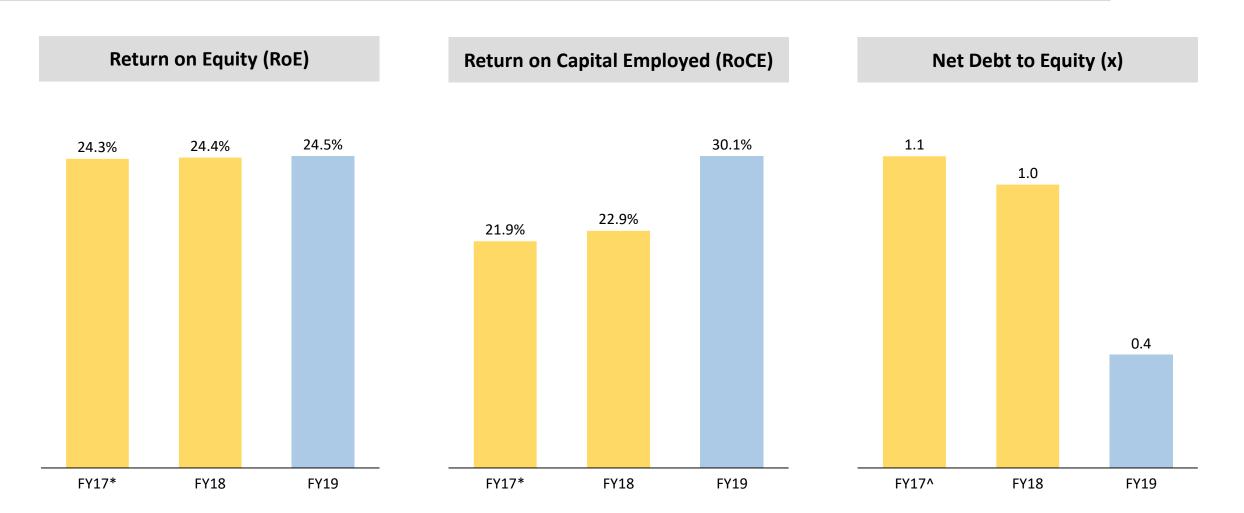
EPS



^{*} The Revenues stated for FY18 have been restated as per IND AS 115

Lean Balance Sheet & Sustained Returns





^{* -} Excl. Preference Share Capital of Rs. 56 crores considered as Debt and is excl. from Shareholders' Fund

FY17 & FY18 numbers are as per Ind-AS Financials

Vision 2020....





To achieve Revenue of Rs. 1,500 crores; having 13% - 15% annual growth rate



Maintaining sustainable growth in EBITDA Margin of 100 to 150 basis points



To constantly add new and innovative products for gaining significant market share and to capture various other countries in the world to increase export contribution



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