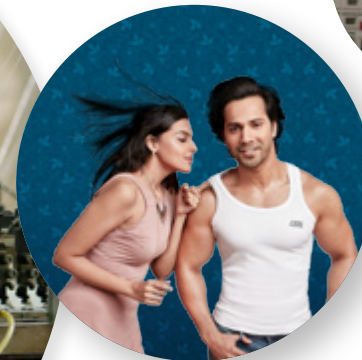




Lux Industries Limited



Investor Presentation

Stock code: BSE: 539542 NSE: LUXIND



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Quick glance

03

About Lux Industries

04

Lux's journey so far

06

Leveraging strong manufacturing capabilities

08

Strengthening Brand Lux

09

Brand Architecture

10

Going Far and Wide

11

Strong Brand Recall

13

Unmatched Quality

14

Innovation that Excels

15

Growing Global Presence

16

Reducing Carbon footprint

17

Growing Market Opportunity

19

Leadership & Management Team

21

Financial Highlights (Standalone)

26

Awards & Accreditations

About Lux Industries

3

Founded in 1957 by Late Shri Girdhari Lalji Todi, and incorporated in 1995, we are one the leading innerwear manufacturing companies in India with a dominant share in domestic market and a growing export presence.



Vision

To keep **creating new benchmarks** for **quality and comfort**, the two fundamentals that lay the foundation of our company and take it to the epitome of success.



Mission

To be recognized as the **best Indian hosiery company** globally and to drive the industry towards sustainable growth and development.

100+

Product range across ages, genders, geographies and seasons

₹ **30572.0** Mn

Market capitalization as on 30 September, 2019

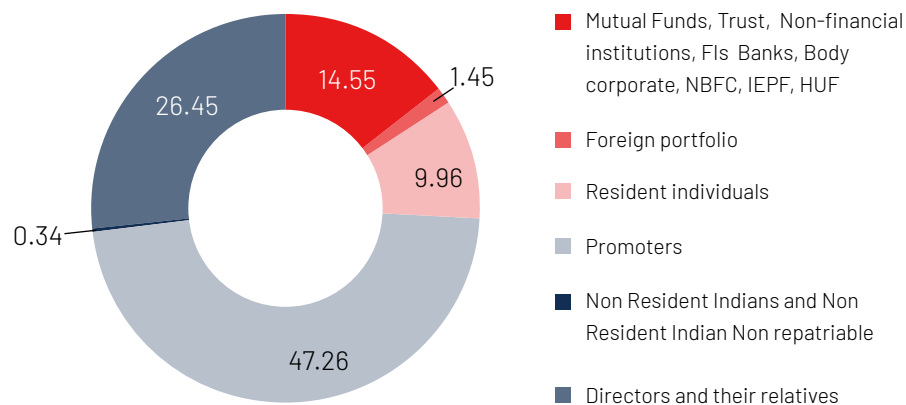
11.91%

3-year CAGR in revenues leading to 2018-19

26.97%

3-year CAGR in PAT leading to 2018-19

Shareholding pattern (%)



Lux's journey so far

4

1957

▶ Mr. Girdhari Lal Todi set out to make everyday innerwear comfort a reality for Indians through the establishment of the Biswanath Hosiery Mills

»

1964

▶ The second generation of entrepreneurs assumed management.

»

1993

▶ Lux began to export products to the Middle East, Africa and Europe.

»

1998

▶ With its pan-India footprint, Lux established its Delhi office.

»

2003

▶ The Lux IPO was launched and oversubscribed.

2015

▶ The shares of Lux were listed on the NSE and the BSE.

»

2016

▶ Eastern India's largest hosiery product manufacturing plant was set up at Dankuni, West Bengal.

»

2019

▶ Launched India's first scented vest under the brand Lux Cozi.

Revenue (In Mn)

1000



2004

2000



2008

5000



2011

8000



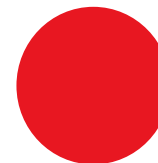
2014

10000



2018

12000



2019

Production Dominance



Leveraging strong manufacturing capabilities



200 Mn

Garment pieces manufactured a year [up from **175 Mn** pieces in FY15]



5,000+

SKU's



100%

Quality checks at all levels of manufacturing cycle



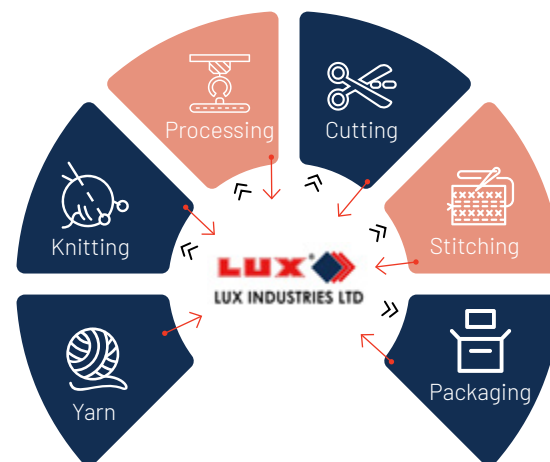
1,496

People employed directly



Our differentiators

- Among the **lowest manufacturing costs** in the industry
- A **complete control** over job workers
- Flexibility in **core manufacturing processes** allows increase / decrease in production aligning to market demand





Sales and Marketing



My Life My
Lyra

Strengthening Brand Lux

8

"Ye Andar Ki Baat Hai "

1992

First innerwear company to start television advertisement



2000

First Innerwear company to sign the Bollywood actor as its brand ambassador- Sunny Deol



2010

Shah Rukh Khan was engaged as brand ambassador for ONN.



2013

First innerwear company to endorse a sporting league with a global presence-IPL



2017

Varun Dhawan was signed as Lux Cozi brand ambassador.

Lux Glo, a sub-brand of Lux Cozi, was launched.



2018

Amitabh Bachchan was appointed brand ambassador for Lux Venus and Lux Inferno.

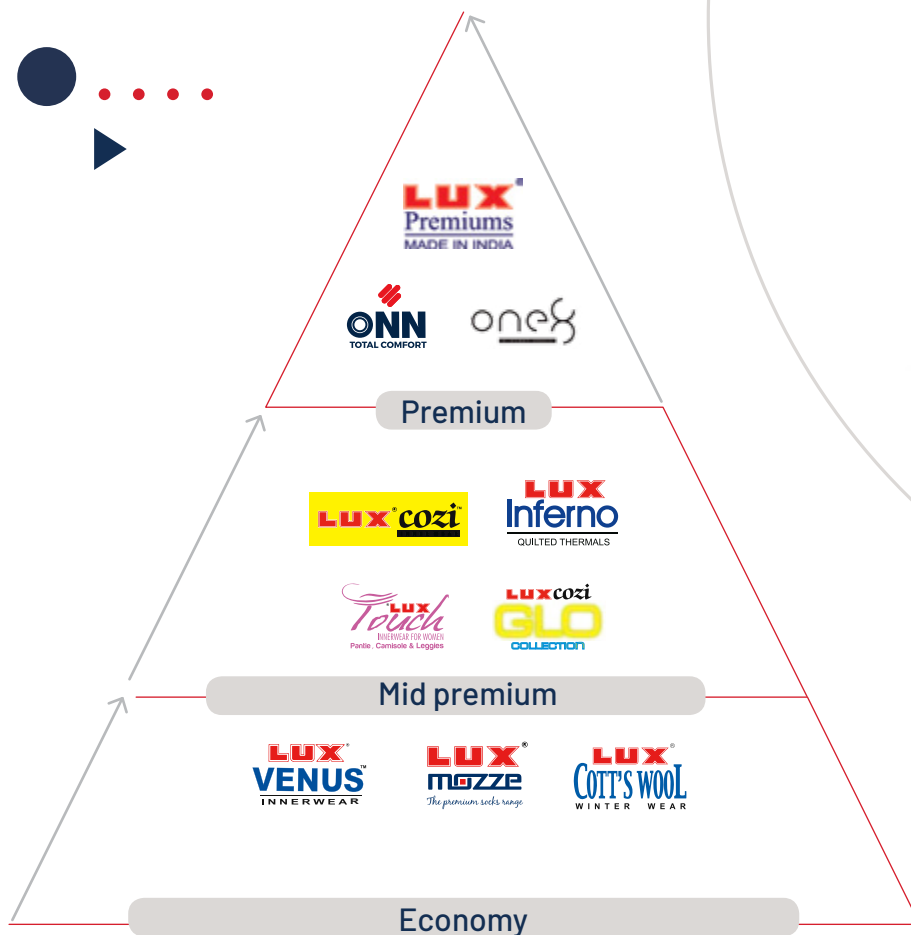


2019

Launched One8 in a brand licensing agreement with Virat Kohli.

Brand Architecture

9



Mid premium segment

Going Far and Wide



Trust

of decades enjoyed with
distributors / dealers and
sub-dealers



<1%

Attrition among the
distributors



>35 years

of relationship with
distributors



13

Depots spread across India,
enabling faster distribution



950+

Distributors, Dealer
and sub-dealer
network

9

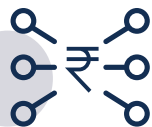
Exclusive Brand
Outlets (EBO)*

160

Large store formats*
to showcase entire
product range under
single roof

*For our premium offering

Strong Brand Recall



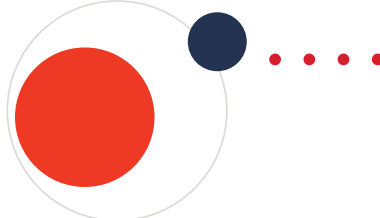
7.47%

Brand investments as a percentage of turnover in FY19



3805.6 Mn

Invested in brand strengthening in last 5 years leading to FY19



Premier

Sponsor of KKR team in IPL – an international cricketing event



An abstract graphic featuring a central white circle with a thin blue outline. To its left is a red circle partially inside a larger light gray circle. To its right is a larger light gray circle with three black diagonal lines. Further right is a red circle with a blue triangle above it. At the top right, there is a small dark blue circle followed by four dots. In the top left corner, a red circle is partially visible, also inside a light gray circle.

Market Opportunity

Unmatched Quality

Best-in-class

Accredited with **ISO 9001:2015** certification
for qualitative consistency



Automated

In-house cutting units



Best in class

Renowned for its good
quality



Imported

Machineries from Germany,
Singapore, Italy from
reputed manufacturers



350

Circular knitting fully
automated stitching
machines



Innovation that Excels

Creating value based products keeping in mind the essential necessity and aspirational style quotient of India



Unique

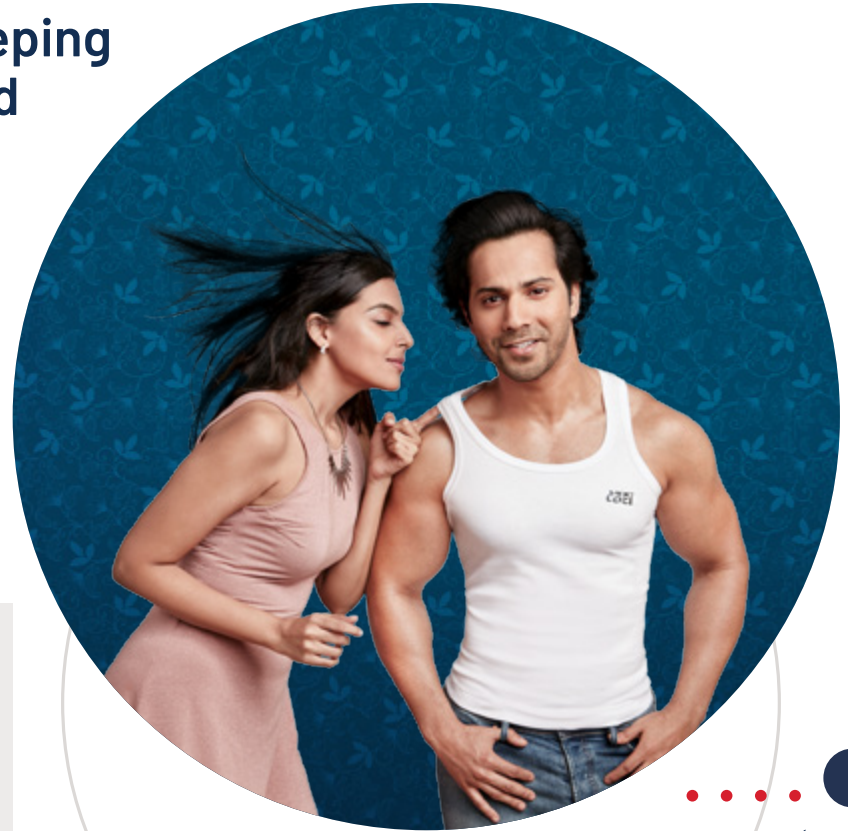
Feature of these vests help retain their fragrance even after continued washes

“

Lux Cozi has been synonymous with quality, comfort and durability. I am very excited to be a part of the launch of their next big product - India's first scented vests. With the onset of summer, this innovative product will revolutionise the vest game

- Varun Dhawan

”



First

To launch a scented vest in the country

Growing Global Presence



Rs. 1360 Mn

Of exports in FY19, comprising
11.20% of total revenue



28%

Increase in export sales
over FY18



47

Countries of export presence
[up from 22 countries in FY14]

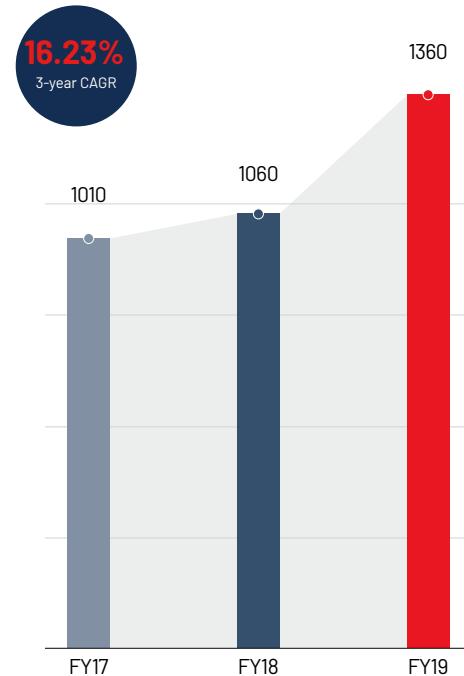


1st

Ranked Indian exporter of
Innerwear



Revenue from Exports (Rs. Mn)



Reducing Carbon footprint

We have setup a solar panel system at Dankuni which will help meet up our 45-50% of energy requirements. This will help to reduce our carbon footprint and enhance operational efficiencies.



Growing Market Opportunity

Innerwear

Rs. Mn

11288.3

Revenue

Rs. Mn

390

Revenue

Outerwear

Rs. Mn

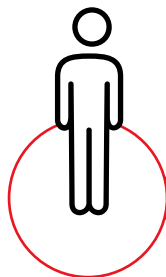
501

Revenue

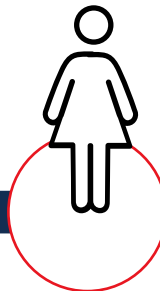
Rs. Mn

0.7

Revenue



Men



Women

Key points

- Implementation of GST has created a shift in demand from unorganised to organised sector.
- A growing preference towards premium products.
- A huge opportunity remains untapped in womens outerwear and innerwear sector
- Company is creating an online presence through e-commerce websites, enhancing access and product visibility



Leadership & Management Team

Leadership & Management Team



Mr. Ashok Kumar Todi
Chairman

- His forte lies in Marketing of the products and formulating various policies for Growth & Expansion of the business on pan India basis
- He has rejuvenated with exploring schemes for distributors, retailers and even for consumers
- Has also been associated with various philanthropic organizations of the country



Mr. Pradip Kumar Todi
Managing Director

- Presently looking after the Product Development and Production
- His forte is in developing new patterns, yarn combinations, knitting technologies
- His forte is in developing new patterns, yarn combinations, knitting technologies
- He has immense acquaintance in technical know-how in hosiery industry
- His contribution in decreasing production costs helped the Company to enhance profits



Mr. Saket Todi
President - Marketing

- Son of Shri Ashok Kumar Todi, aged 30 years
- Post Gratution in Brand Management from MICA, Ahmedabad.
- His contribution towards strengthening the premiumisation of brand "Lux" is significant
- Has been associated with the Company since 2014 with his in-depth knowledge in marketing which has helped the Company to achieve greater success and increase profitability



Mr. Udit Todi
President - Strategy

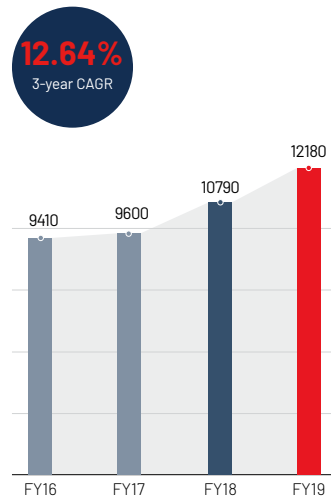
- Son of Shri Pradip Kumar Todi, aged 30 years
- He is Master of Science in Finance from The London School of Economics and Political Science (LSE)
- Has been associated with the Company since 2014 and has expertise in the field of finance and his proficiency in the management of marketing area of the Company is remarkable



Financial Highlights

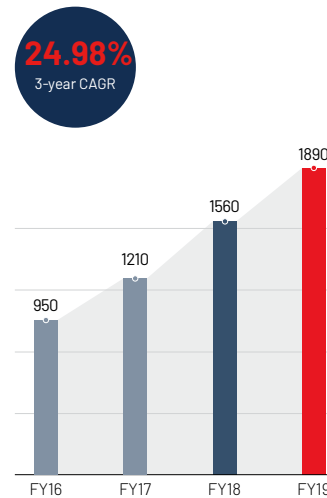
Financial Highlights (Standalone)

Revenue (Rs. Mn)



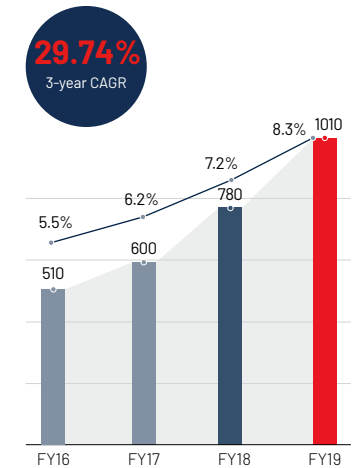
Strong growth in revenue observed due to innovative products and strong market presence

EBIDTA (Rs. Mn)



The Company has managed to constantly increase its operational efficiency via effective cost management and reducing overheads.

— PAT (Rs. Mn)
--- PAT Margin (%)

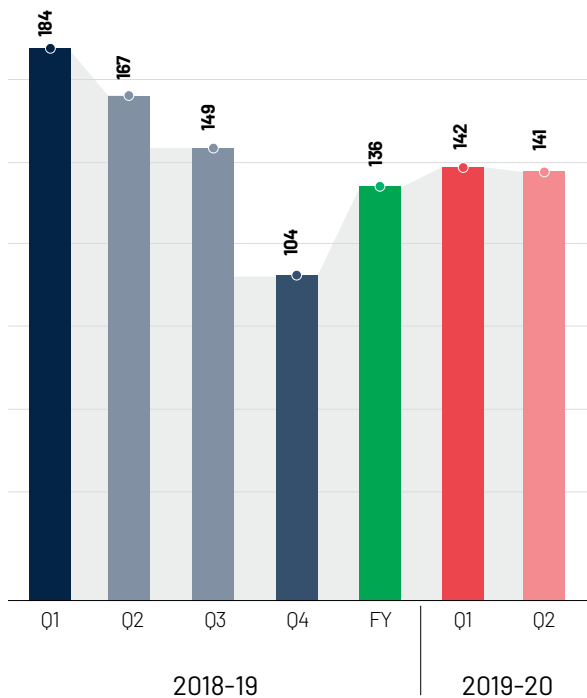


Operational efficiency and cost control has ensured that the shareholders of the Company enjoy better dividend payouts through increasing PAT levels.

Financial Highlights (Standalone)

Working capital

In Days



Particulars (Rs. In Mn)	As on 30.09.2018	As on 31.03.2019	As on 30.09.2019
Debtor	3020	3680	3630
Inventory	3580	2510	2790
Creditor	1450	1630	1430
Net working Capital	5150	4560	4990

- Working constantly towards reducing debtor days by tightening credit period managed by a strong sales team.
- Better inventory planning

Financial Highlights (Standalone)



The Company has managed to utilise its funds more efficiently over the years, thus ensuring better capital management.

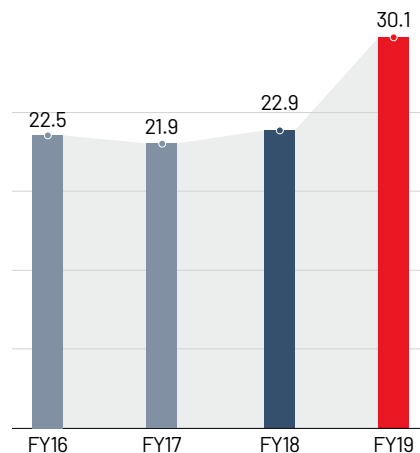


The Company has managed to significantly reduce its debt levels, wherein the major debt is on account of working capital loans.

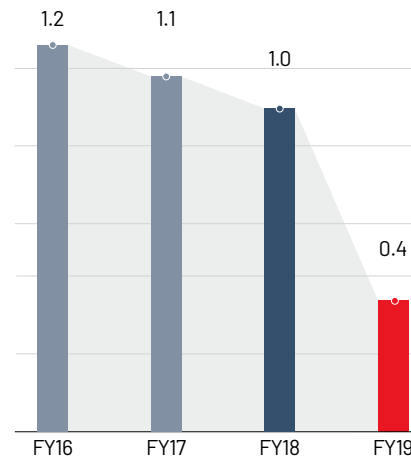
Key points

- The debt-equity ratio as on 30th September 2019 stood at 0.4, validating the continuous efforts by the company to maintain a strong financial position

ROCE (%)



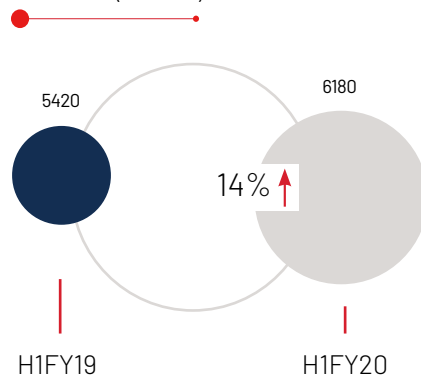
Debt-equity ratio



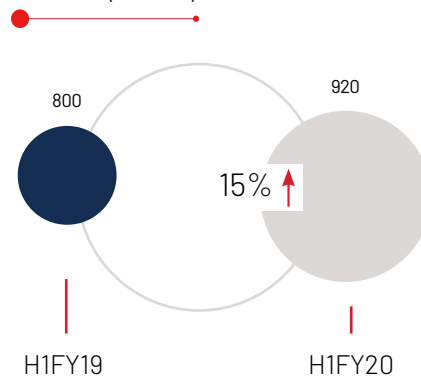
Financial Highlights (Standalone)

Half-yearly Review

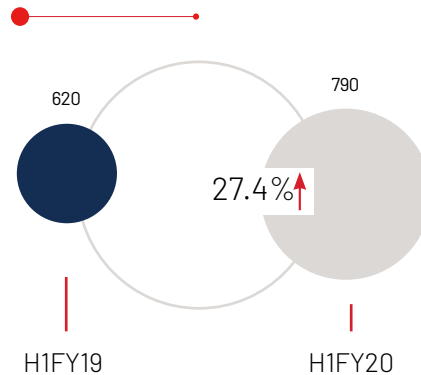
Revenue (Rs. Mn)



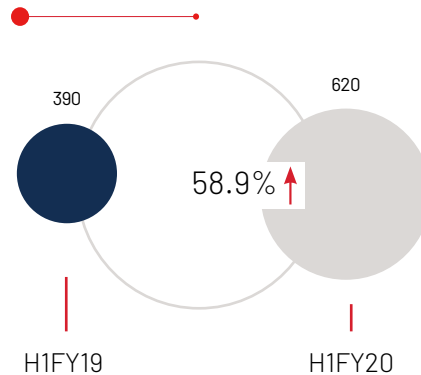
EBIDTA (Rs. Mn)



PBT (Rs. Mn)



PAT (Rs. Mn)



Financial Highlights (Standalone)

Summary of Profit and Loss Statement

Particulars (Rs. In Mn)	H1FY20	H1FY19	Y-o-Y	FY19
Total Income from Operations	6178	5421	14%	12180
Raw Material Cost	2690	2209		5770
Employee Expenses	231	212		435
Subcontracting / Jobbing expenses	1377	1352		2406
Other Expenses	959	839		1675
EBITDA	921	809	14%	1894
EBITDA Margin %	14.9%	14.9%		15.6%
Depreciation	58	55		112
EBIT	862	754	14%	1782
EBIT Margin %	14.0%	13.9%		14.6%
Finance Cost	65	132		236
Profit before Tax	797	622		1546
Tax	176	227		533
Profit After Tax	620	394	57%	1013
PAT Margin %	10.0%	7.3%		8.3%
EPS (Rs.)	24.57	15.61		40.1

* - Ind-AS Financials

Awards & Accreditations



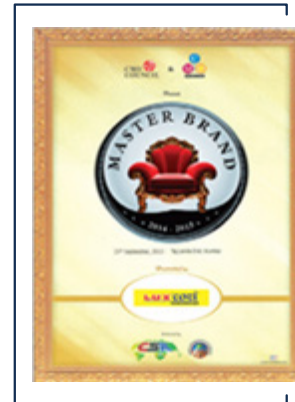
2012-13

Asia's Most Promising Brands



2013

The Master Brand



2014

The Master Brand



2014-15

The Admired Brand of India



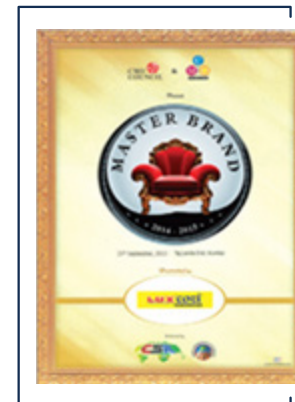
2015

The World's Greatest Brands



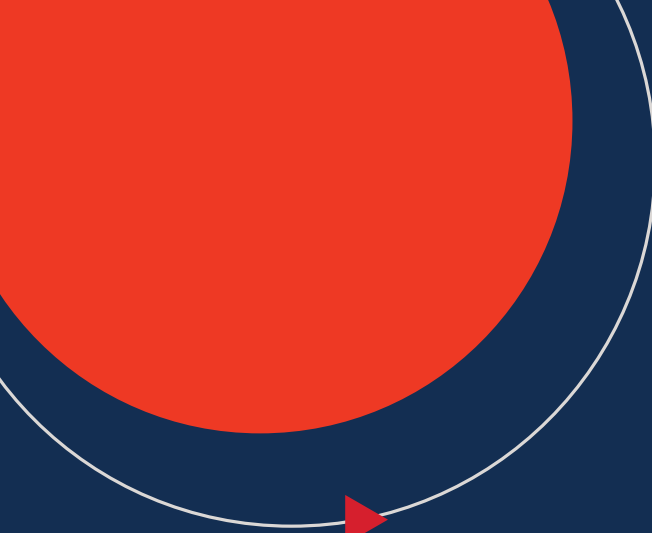
2016

Asia's Greatest Brands



2018

Lux Cozi - Best Brand of the Year



Thank You



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