

May 27, 2025

The National Stock Exchange of India Ltd Exchange Plaza, C-1, Block G Bandra – Kurla Complex Mumbai 400051 The Department of Corporate Services BSE Limited, P.J. Towers, Dalal Street Mumbai 400001

Scrip Symbol: SANSERA

Scrip Code: 543358

Dear Sir/ Madam

### **Subject: Investors Presentation**

Please find attached a copy of Investors presentation that would be used in the earnings call scheduled on May 28, 2025, at 9.30 am (IST) on the audited financial results of the Company for the guarter and year ended March 31, 2025.

The above presentation will also be made available on the website of our Company at <a href="https://www.sansera.in.">www.sansera.in.</a>

Kindly take the same on your record.

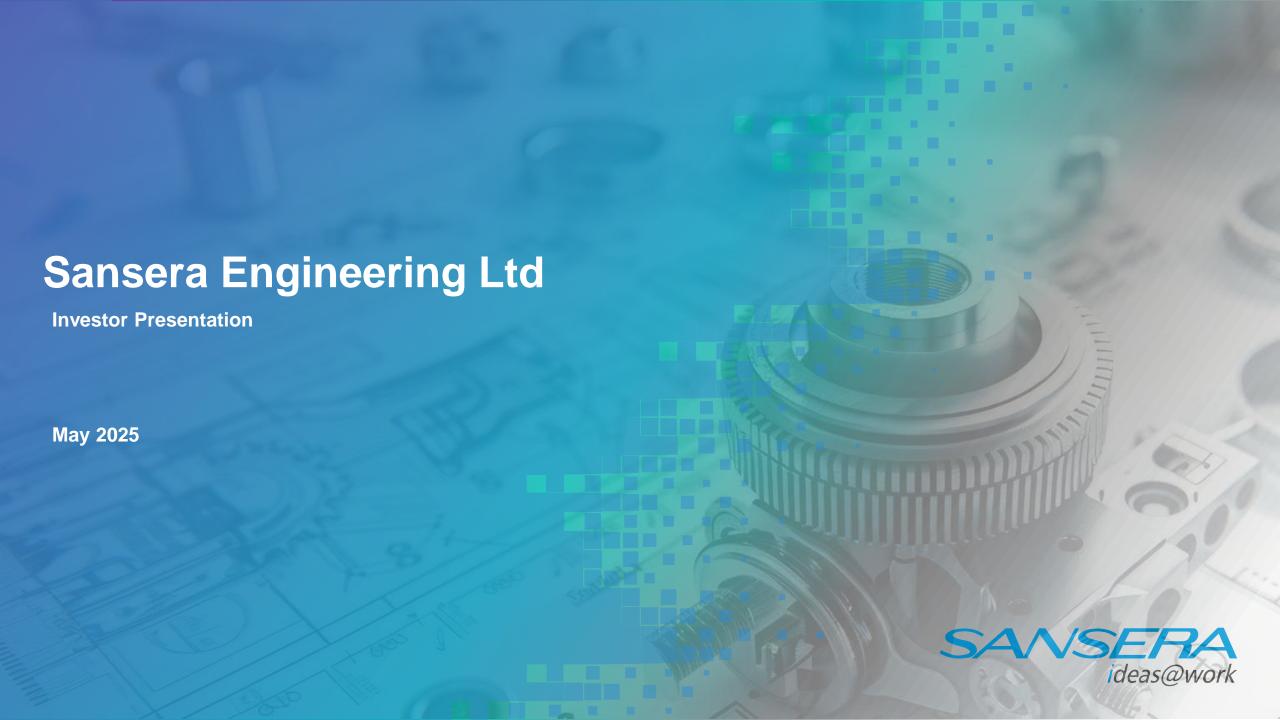
Thanking you,

for Sansera Engineering Limited

BANGALORE G

Rajesh Kumar Modi Company Secretary and Compliance Officer M.No. F5176

Encls: a/a



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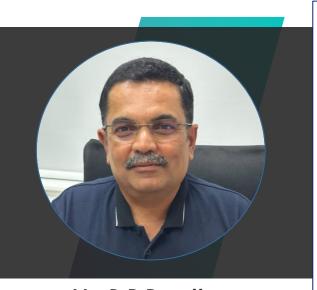






# **Management Commentary**





Mr. B R Preetham
Executive Director & CEO

### Commenting on the performance Mr. B R Preetham Executive Director & CEO, Sansera Engineering Limited said,

"Despite various headwinds, the company surpassed its previous year's results in FY25, recording revenues of INR 30,168 Mn, EBITDA of INR 5,148 Mn, and PAT of INR 2,169 Mn. A similar trend was observed in our Q4FY25 performance, although our exports business was somewhat impacted due to policy decisions.

These results reflect the success of our ongoing diversification strategy across customers, product categories, applications, and geographies. We have made significant strides in emerging segments, particularly in ADS (aerospace, defense, and semiconductor), leading to non-auto business revenues of INR 3,279 million in FY25 and surpassing the INR 1,000 million mark in Q4FY25.

During the year, we undertook a capex of INR 5,911 Mn to strengthen and future-proof our operations. This included the acquisition of land near Bengaluru, a facility in Pantnagar, and investments in plant and equipment especially the new forging facility and press at one of our existing facilities.

Our team's relentless focus on performance and operational excellence has helped us stay focused on our cash flow objectives. In a rapidly evolving environment, we continue to engage proactively with customers worldwide to seize opportunities across both established and emerging product lines."

# **Performance Highlights**

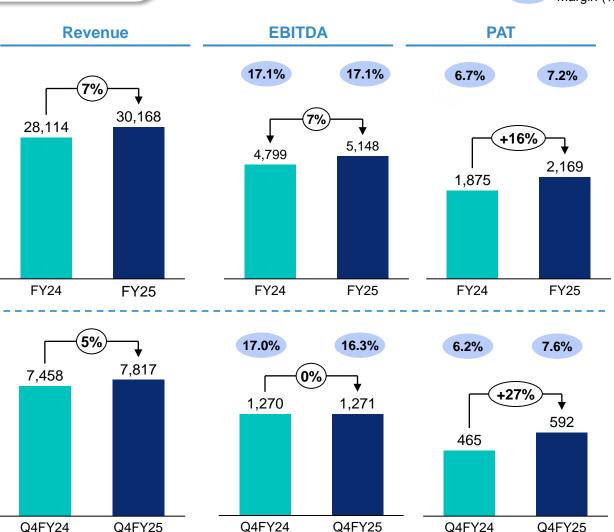


# Highest ever quarterly and annual performance

Margin (%)

INR in Mn

- > During the quarter, the company witnessed mixed performance across segments.
  - > The Non-Auto segment came in as the fastest growing segment during the quarter reporting a YoY growth of 15.6%, primarily driven by strong performance in the ADS (Aerospace, defense and semiconductor) segment. This growth is primarily on account of higher production schedules for our existing customers.
  - Auto Tech-agnostic & xEV segment saw a 7.2% on YoY growth, driven by of healthy order execution in the xEV segment.
  - The Auto ICE segment registered a 2.6% YoY growth. A healthy performance was seen in the HCV segment followed by 2W segments. PV segment continued to see a lackluster performance.
- > Financial performance of the Swedish subsidiary has improved due to pricing and volume improvement. This subsidiary continues to have one-off impact resulting in a relatively higher profit due to certain pricing actions. It is expected stabilize from Q3FY26.
- > The contribution of top 5 customers has reduced from 47.3% in FY24 to 46.2% in FY25.
- Order book which represents peak annual revenues for new business stood at INR 18,511 Mn as on 31st March 2025 (Post reset). Approximately 28% of the total order wins during the year came from the ADS segment.
- > In FY25, the company invested INR 5,911 Mn towards capex.
- > Cash flow from operations net of tax stood at INR 3,766 Mn for FY25.
- The Board of Directors has recommended a dividend of 3.25 per equity share for FY25



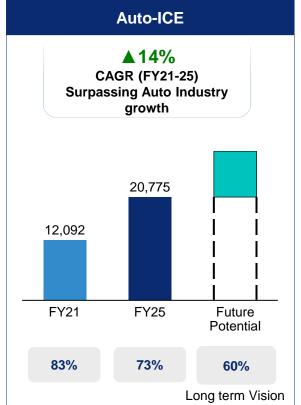
# Solid growth across end-markets

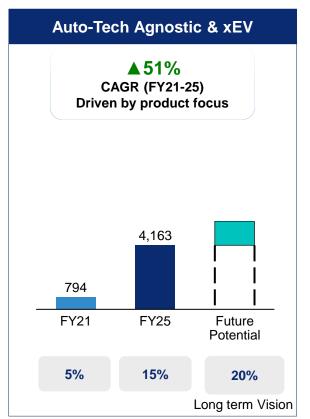


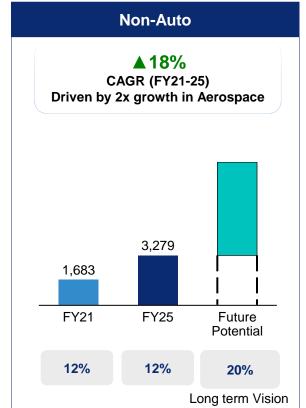
INR in Mn

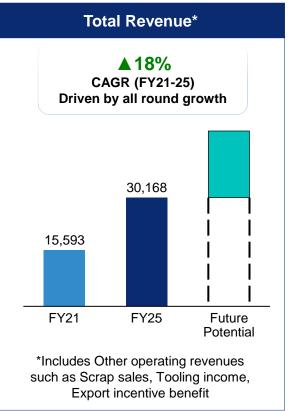
Order Book

Contribution to sales









Robust Growth Witnessed in the Emerging Business Segments



Dedicated facility for hybrid and electric components for mass production



Winning multiple orders for Aluminum forged and machined components



Global player serving aerospace, defense & semiconductor (ADS) sectors



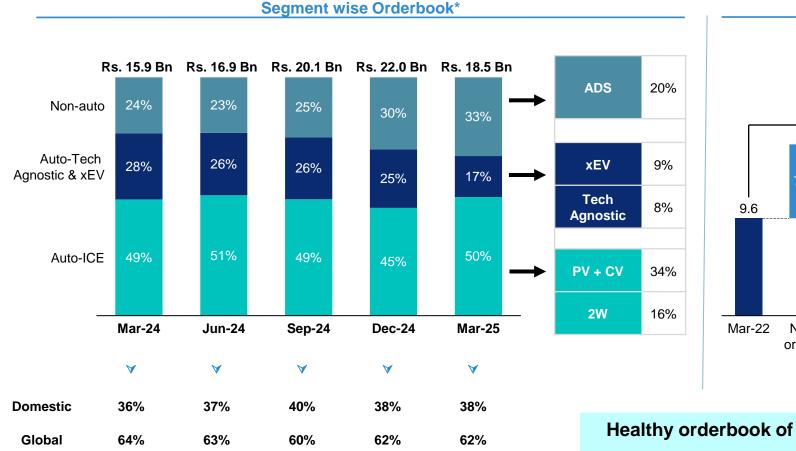
Strategy towards increasing the contribution of overall revenue

# Strong and Diverse Business Pipeline for Future Growth



### Expanding product portfolio and customer base with a focus on capitalizing on the high-growth emerging segments

Rs. 18,511 Mn



### Orderbook Build-up\* +16% +21% 18.5 -6.0 +38% 15.9 13.2 Received major 9.6 order in ADS in Sep-24 Mar-22 Orders Mar-23 New Orders Mar-24 Orders Mar-25 New New orders moved to orders moved to orders moved to mass mass mass production production production

Represent orders which moved to mass

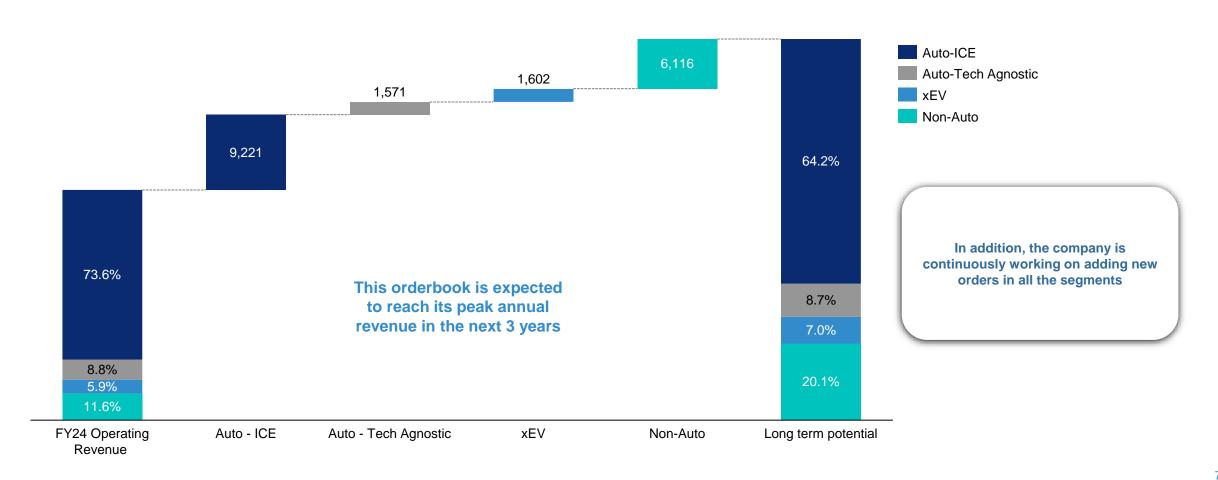
production as on 1-Apr-25, peak value of these orders shall reflect in the topline once they reach maturity

# **Growth Path**



### 249 LOIs/Purchase Orders from 71 customers in the auto and 33 customers in the non-auto sector (Post Annual Reset)

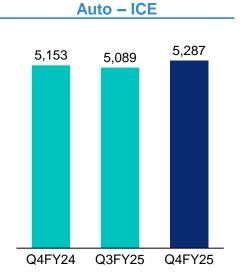
### INR in Mn

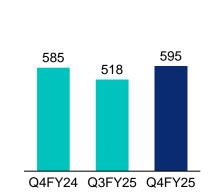


# Sales Mix Trends

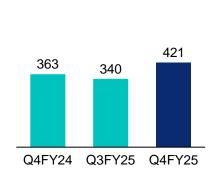


INR in Mn

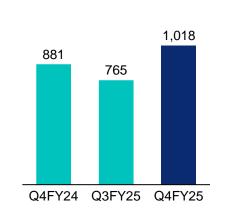




**Auto-Tech Agnostic** 



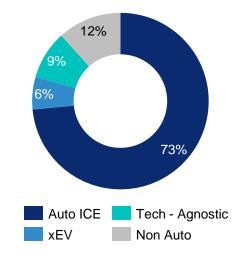
**xEV** 



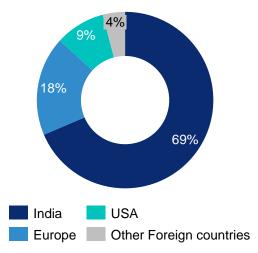
**Non-Auto** 

Sales mix (%)	Q4FY25	Q4FY24	Q3FY25	FY25
India	66.6%	66.8%	69.5%	68.4%
Europe	18.0%	19.7%	17.8%	18.3%
USA	10.6%	9.9%	7.7%	9.2%
Other Foreign Countries	4.8%	3.6%	5.0%	4.1%
International	33.4%	33.2%	30.5%	31.6%
Exports from India	26.8%	28.1%	24.0%	26.0%
Sweden Sales	6.6%	5.1%	6.5%	5.6%
TOTAL	100.0%	100.0%	100.0%	100.0%





### **FY25 Geographical Mix**





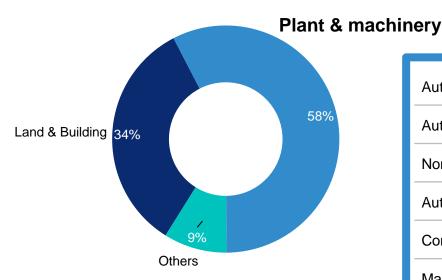


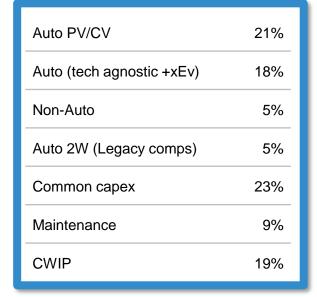
By investing in innovation, expanding footprint and increasing automation, Sansera intends to capitalize on opportunities across diverse sectors in the engineering landscape

### Capex Breakdown (FY25)

### Total capex of

**INR 5,911 Mn** 





# Greenfield expansions to support growing production needs

### MoU with the Govt. of Karnataka

- Invested ~Rs. 1,000 Mn towards this land in FY25
- Invested in a very large piece of land **55 acres** in Karnataka.
- Plan to start construction in FY27

### **Pantnagar Investment**

- Invested ~Rs. 350 Mn towards acquiring a land and building in Pantnagar
- Bought a built-up facility spread on 6+ acres land
- Domestic 2W Component
- Commencement from Q2FY26

### Invested in strengthening core manufacturing capabilities

Invested in capacity expansion at various plants including Sweden ADS facility, amongst others

# **Consolidated Profit & Loss**





Particulars (INR in Mn)	Q4FY25	Q4FY24	YoY	FY25	FY24	YoY
Revenue From Operation	7,817	7,458	5%	30,168	28,114	7%
Cost of goods sold (incl power & fuel cost)	4,660	4,488		17,682	16,877	
Gross Profit	3,157	2,971	6%	12,485	11,237	11%
Gross Profit Margin	40.4%	39.8%		41.4%	40.0%	
Employee benefit expenses	1,143	999		4,427	3,798	
Other Expenses	744	701		2,911	2,641	
EBITDA	1,271	1,270	0%	5,148	4,799	7%
EBITDA Margin	16.3%	17.0%		17.1%	17.1%	
Other Income	99	-3		203	24	
Depreciation and amortisation expense	468	397		1,738	1,495	
EBIT	901	870	4%	3,612	3,328	9%
EBIT Margin	11.5%	11.7%		12.0%	11.8%	
Finance Cost	96	225		700	770	
Profit before Tax	805	645	25%	2,912	2,558	14%
Share of net profit of associates accounted for using the equity method, net of tax	4	5		8	5	
Tax	217	185		751	687	
Profit After Tax	592	465	27%	2,169	1,875	16%
Profit After Tax Margin	7.6%	6.2%		7.2%	6.7%	
EPS – Basic (Rs.)	9.60	8.60		37.41	34.83	
EPS – Diluted (Rs.)	9.57	8.52		37.18	34.40	







Assets INR in Mn)	Mar-25	Mar-24
Non - Current Assets	22,777	17,932
Property Plant & Equipments	17,780	14,625
Right of use assets	1,195	842
CWIP	1,945	835
Goodwill	361	343
Intangible assets	40	30
Investments accounted for using the equity method	313	205
Financial Assets		
i) Investments	195	195
ii) Loans	2	18
iii) Other Financial Assets	312	295
Current tax assets (Net)	91	88
Other Non Current Assets	542	456
Current Assets	14,594	9,995
Inventories	5,010	4,189
Financial Assets		
(i) Investments	9	10
(ii) Trade receivables	4,546	4,622
(iii) Cash and cash equivalents	515	486
(iv) Bank balances other than cash and cash equivalents	3,715	143
(v) Loans	33	25
(vi) Other financial assets	90	78
Other Current Assets	675	441
Total Assets	37,372	27,927

Equity & Liabilities (INR in Mn)	Mar-25	Mar-24	
Total Equity	27,669	13,633	
Equity Share Capital	124	107	
Instruments entirely equity in nature	0	0	
Other Equity	27,372	13,367	
Non Controlling Interests	173	159	
Non-Current Liabilities	3,960	4,529	
Financial Liabilities			
(i) Borrowings	1,713	2,516	
(i) Lease liabilities	944	796	
(iii) Other Financial Liabilities			
Provisions	45	27	
Deferred Tax Liabilities (Net)	799	692	
Other non-current liabilities	458	497	
Current Liabilities	5,743	9,765	
Financial Liabilities			
(i) Borrowings	1,269	5,495	
(ia) Lease liabilities	129	100	
(iii) Trade payables	3,623	3,558	
(iv) Other financial liabilities	282	248	
Other Current Liabilities	371	308	
Provisions	23	16	
Current tax liabilities (Net)	45	41	
Total Equity & Liabilities	37,372	27,927	







Particulars (INR in Mn)	FY25	FY24
Profit Before Tax from continuing operations	2,920	2,563
Adjustments to reconcile profit before tax to net cash flows	2,306	2,230
Operating profit before working capital adjustments	5,226	4,793
Working capital adjustments	-810	-396
Cash generated from Operations	4,416	4,398
Direct taxed paid (net)	-650	-654
Net Cash generated from Operating Activities	3,766	3,743
Net Cash used in Investing Activities	-9,548	-3,661
Net cash (used in)/generated from financing activities	5,834	-102
Net increase/(decrease) in cash and cash equivalents	52	-20
Add: Cash & Cash equivalents at the beginning of the period	486	496
Effect of exchange differences on translation of foreign currency cash and cash equivalents	-23	10
Cash & Cash equivalents at the end of the period	515	486

# **Current Status on MMRFIC (1/2)**



### Strategic investment in MMRFIC for optimizing on advancing radar technology

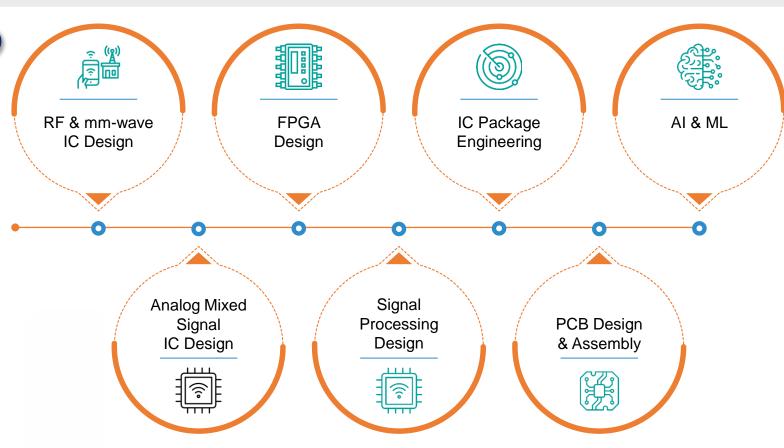




The partnership presents a significant opportunity in advanced radar technologies

Create powerful synergies

Create and unlock new opportunities



Complete Silicon-to-Systems expertise to accelerate Product Time To Market!

# **Current Status on MMRFIC (2/2)**



### **Qualified technologies for Aerospace & Defense**

- > mmW Radar
  - Smallest RF payload with Integrated RF gating switch
- FMCW Based RF Radar
  - DBF(Digital Beam Former) Based Radar
  - PoE (Power over Ethernet) enabled Sensor
- Wide Band AESA Radar
  - 192 Elements
  - One of the Thinnest TRM plank

- Radio Proximity Sensor
  - Smallest form factor
- Direct Digital Sampling Radar Processor Card
  - Upto C-Band Enabled Direct Digital Sampling Card
  - One of the Lowest Form factor (3U-VPX or smaller)

### **Govt Orders & Grants Under Development**

### **ISRO**

Order Driven Development of RF Solutions for ISTRAC

### **DRDO**

Order Driven Development for DRDO

Labs for mmWave RF

Radar Solution & Systems

### **IDEX-DIO**

Funds worth 20Cr for Development of next Gen system for Defence and Space Comm.

### **DRDO-TDF**

Technology Fund worth 10Cr for SOC Development of Secure solutions

# **Recent Award Wins During The Quarter**















**Company Overview** 



# **Company Overview**



Engineering-led integrated manufacturer of complex and critical precision forged and machined components catering to OEMs globally



**More than 40 years of expertise** through its diversified business model, engineering capabilities & long-standing customer relationships



**Strong execution capabilities** with 17 integrated manufacturing units and 575 dedicated engineering team<sup>1</sup>



Caters to multiple industry verticals across Auto and Non-Auto segments



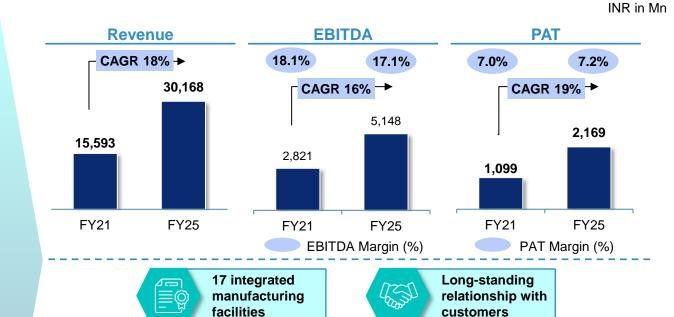
**In-house machine building & automation capabilities**, leading to increased operating efficiency and cost control



Company has visible growth in xEV, Tech Agnostic & Non-Auto products, encompassing strong order book alongside increasing contribution to sales

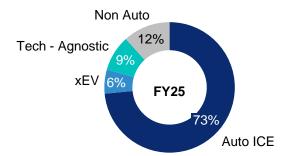


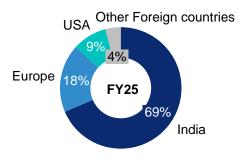
**Sound Performance**– 18% CAGR in revenue & 16% CAGR in EBITDA (FY21-25)





### Revenue Across Geographies

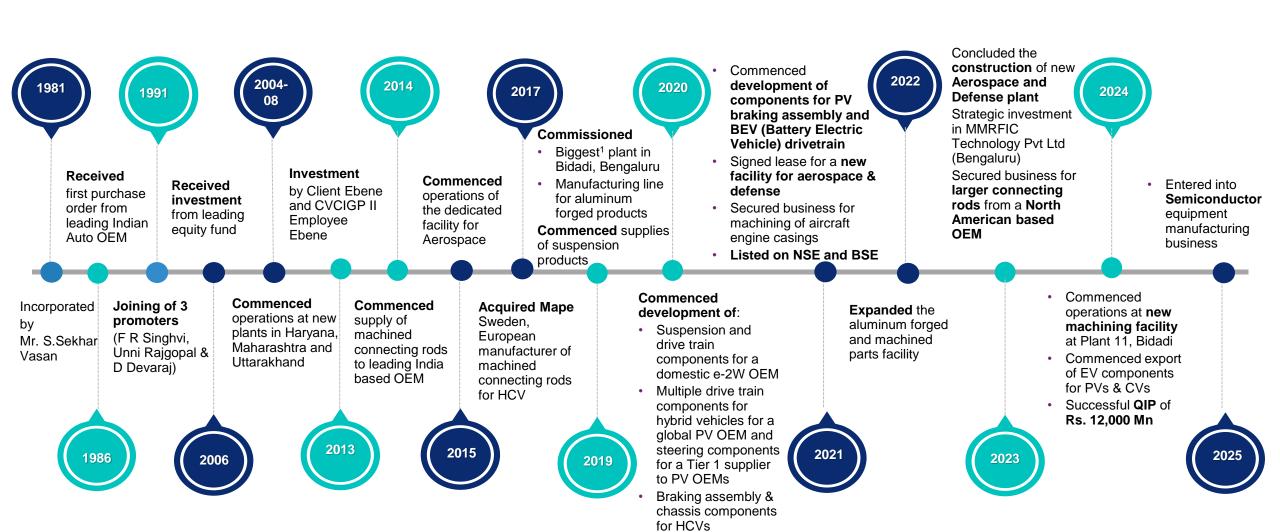




# **Track Record of Growth & Diversification**



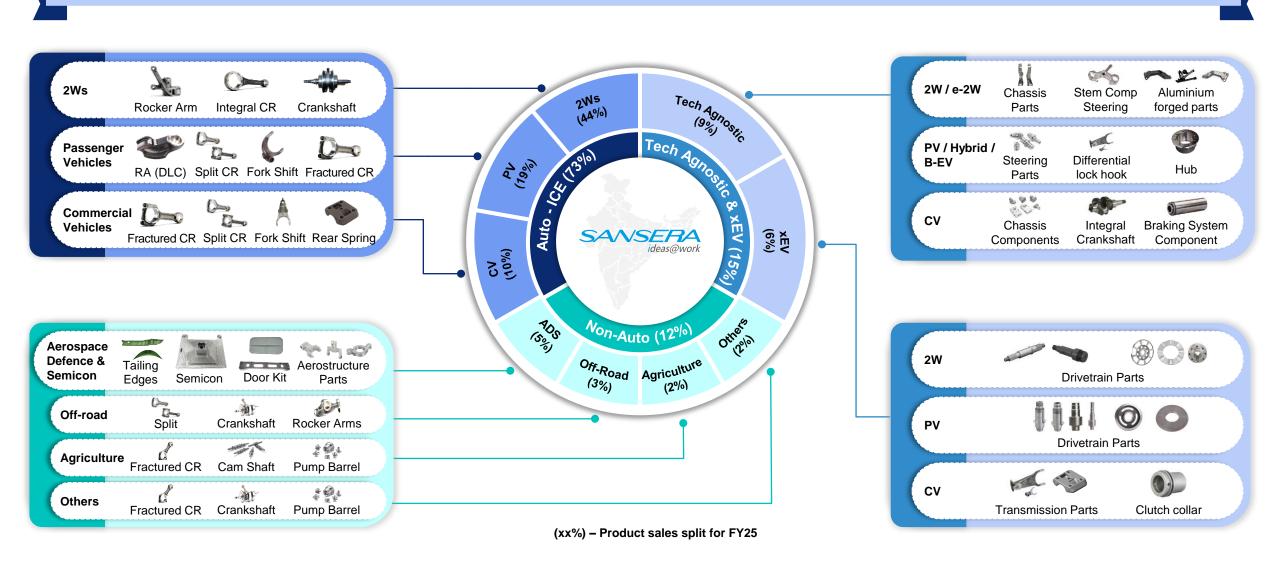
Over the 40 years, Sansera has created differentiated products and has diversified across product categories and geographies



# **Extensive Product Portfolio (1/2)**



"80+ product families" and an expanding product portfolio with a wide range of engineering solutions tailored to meet the needs of various industries







Sales MIX	Q4FY25	Q4FY24	FY25	FY24
Auto-ICE	72.2%	73.8%	73.6%	75.4%
2W-Motorcycles	36.9%	37.0%	37.1%	36.1%
2W-Scooters	6.4%	6.0%	6.7%	5.8%
3W	0.7%	0.7%	0.7%	0.8%
PV	17.0%	21.3%	18.6%	22.8%
HCV	11.2%	8.9%	10.5%	9.9%
Auto-Tech Agnostic & xEV	13.9%	13.6%	14.8%	12.3%
Auto-Tech Agnostic	8.1%	8.4%	8.8%	7.6%
xEV	5.8%	5.2%	5.9%	4.7%
Non-Auto	13.9%	12.6%	11.6%	12.3%
Aerospace	5.9%	4.3%	4.4%	4.1%
Off-road	4.0%	4.2%	3.4%	4.3%
Agriculture	2.0%	2.0%	2.1%	2.1%
Others	2.0%	2.0%	1.8%	1.7%
Total	100.0%	100.0%	100.0%	100.0%

# Robust Infrastructure Catering to Clientele across Continents



Robust infrastructure & fungible manufacturing capabilities catering to 97<sup>1</sup> auto and non-auto customers across 27 countries<sup>2</sup>

# **Global Presence** Countries<sup>2</sup> **Manufacturing Facilities 2W OEM Clientele PV OEM Clientele Client Presence**

# Manesar (Gurgaon) (1) Mehsana (1) Chakan (Pune) (1) Bengaluru and Bidadi (10) Tumkur (2)





17

Integrated Manufacturing Facilities



575+

Dedicated Engineering Team



Fungible Production Lines

Interchangeable capacity across auto and non-auto



32%

Total Product Sales from Exports (FY25)

Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

# **Core Strengths**



### **Versatile Manufacturing Processes**





Specialization in steel and aluminum forgings



Production of high-end precision engineering components

# Proficiency in Machine Building & Automation





Advanced automation, machine design & building capabilities to improve precision, efficiency and quality



Reduce costs, lead times and strengthen competitive edge



### **Adaptability and Optimisation**





Continuous optimisation of processes and materials through in house simulation & testing



Adaptability to trends like aluminium forging components for lightweighting in xEVs

# Diversified & Expanding Product Portfolio





Strong presence in precision hot forging, a growing segment

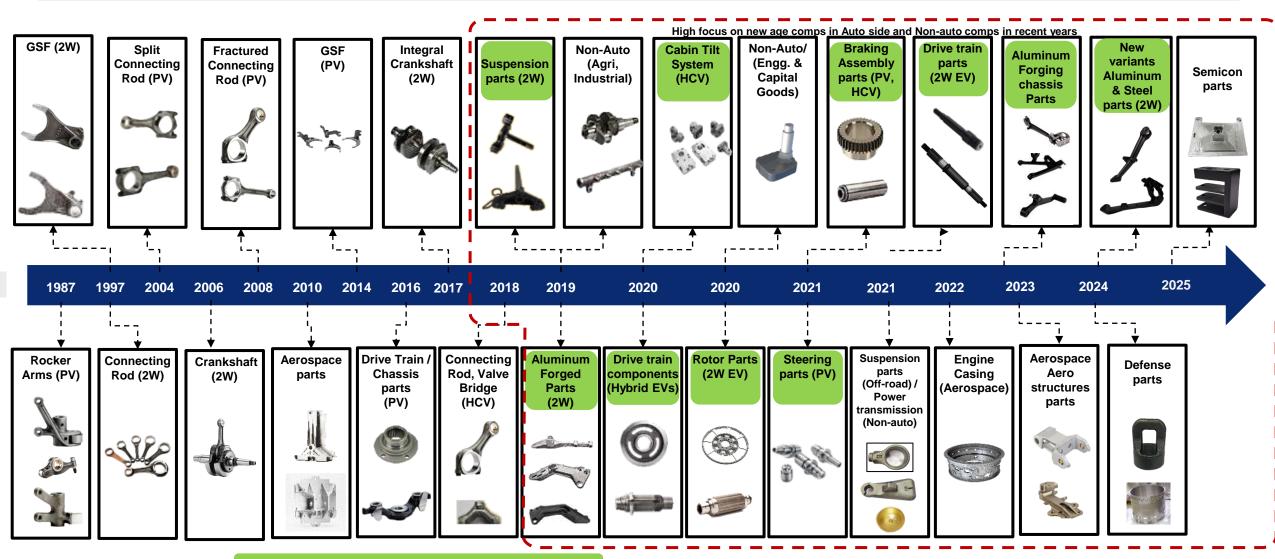


Steady expansion marked by strategic entry into new markets and product categories

# Strategic entry into new markets and product categories



Aggressively expanding the product range into fast growing and trending space EV & Tech-Agnostic and Defense & Aerospace

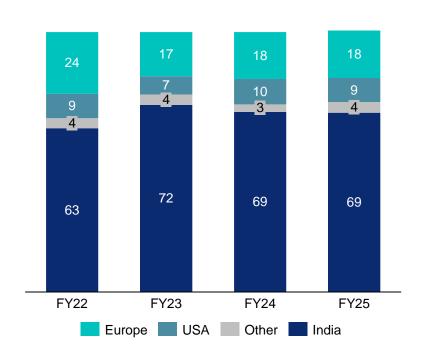


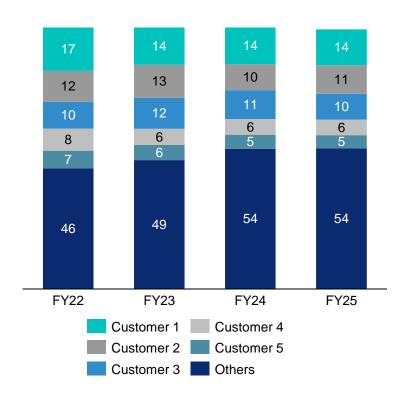
# Diverse revenue profile



### A wide portfolio of products across 80+ product families catering to 97\* auto and non-auto customers across 27 countries

By Geography By Customer By Product





Products	FY23	FY24	FY25
Auto ICE	78%	75%	73%
Connecting rods - ICE	34%	34%	32%
Rocker arms	16%	15%	16%
Crank shaft assembly	18%	16%	14%
Gear shifter forks	5%	5%	5%
Others	5%	5%	6%
Non Auto & Tech Agnostic	18%	20%	22%
Connecting rods - Non-Auto	4%	5%	4%
Crank shaft	2%	1%	1%
Stem comp	4%	3%	4%
Others	8%	10%	13%
ADS	4%	5%	5%
Total	100%	100%	100%

Based on sale of products

\*Some customers may appear in more than one category

Added multiple customers resulting in diversified customer base, hence lowering the contribution from top customers

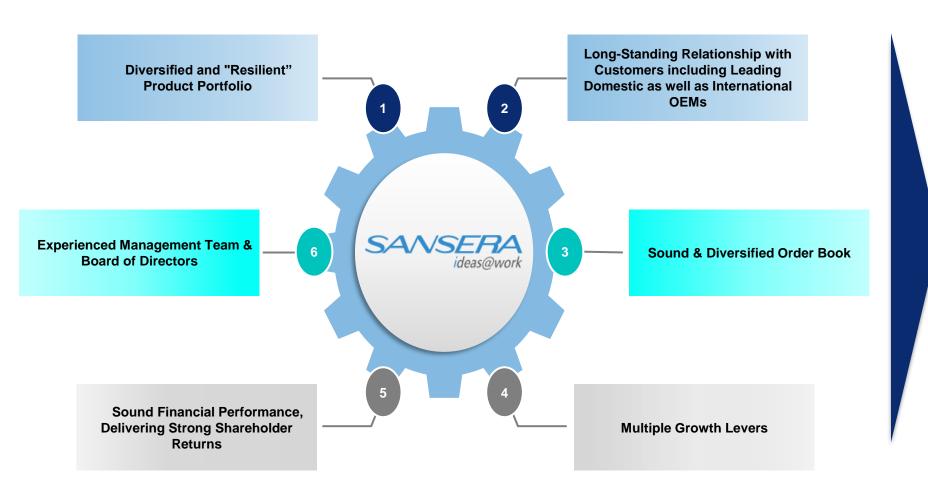


**Key Highlights** 



# Building blocks in place for accelerated growth





Fuelling growth through capital investments

Leveraging opportunity in the promising EV & Hybrid space

Amplifying efficiency through digitalisation and innovation

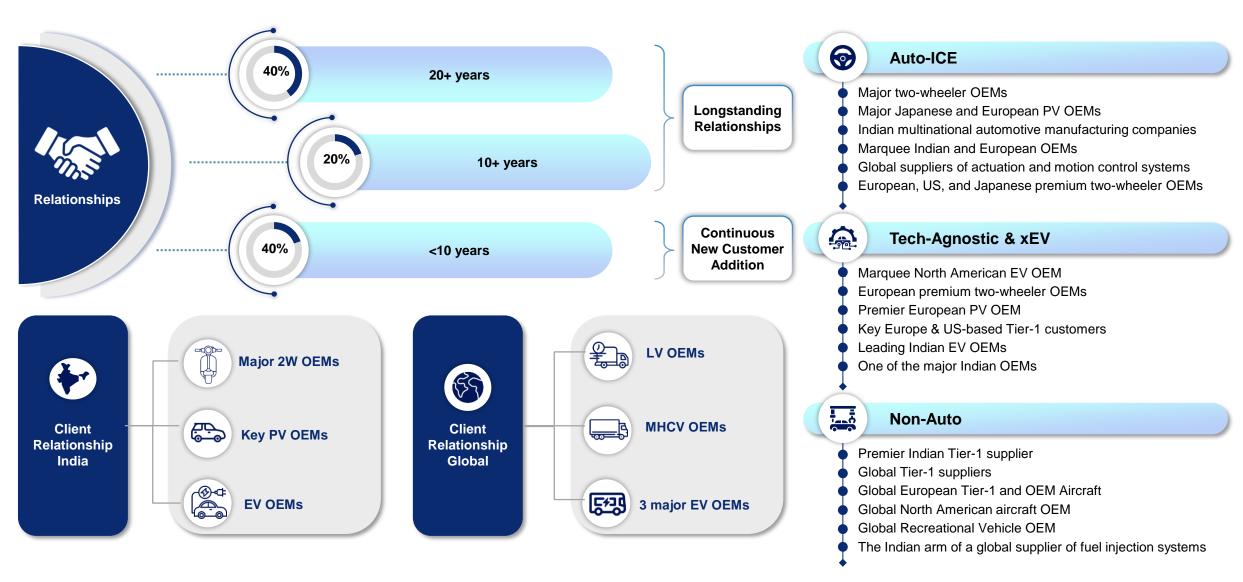
Bolstering prospects with strategic investments

Strategic diversification

# Long-Standing Relationship with Customers including Leading Domestic as well as International OEMs







# **Multiple Growth Levers**

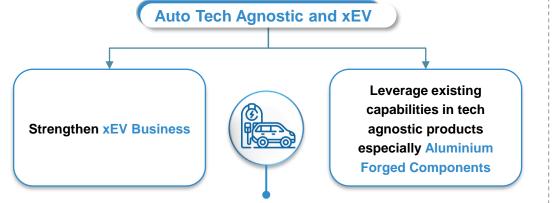


Leverage existing capabilities coupled with a strategic reach to ensure robust growth and resilience in multiple categories

### **Auto ICE**

Consolidate and strengthen global market share in existing portfolio





### **Non-Auto**

Diversify further into non-automotive businesses and expand addressable market



### Indian Market<sup>1</sup>

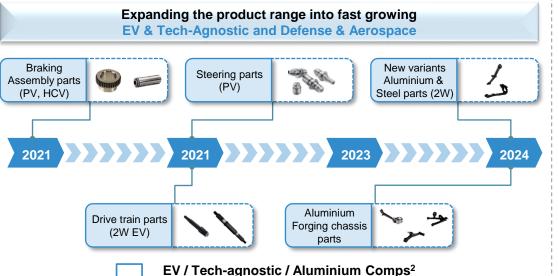
2Ws



**Light Vehicles** 

One of the Leading suppliers of connecting rods, rocker arms and gear shifter forks

One of the Leading suppliers of connecting rods and rocker arms





Maintain momentum to grow non-auto business



Enhance **exports** in non-auto space

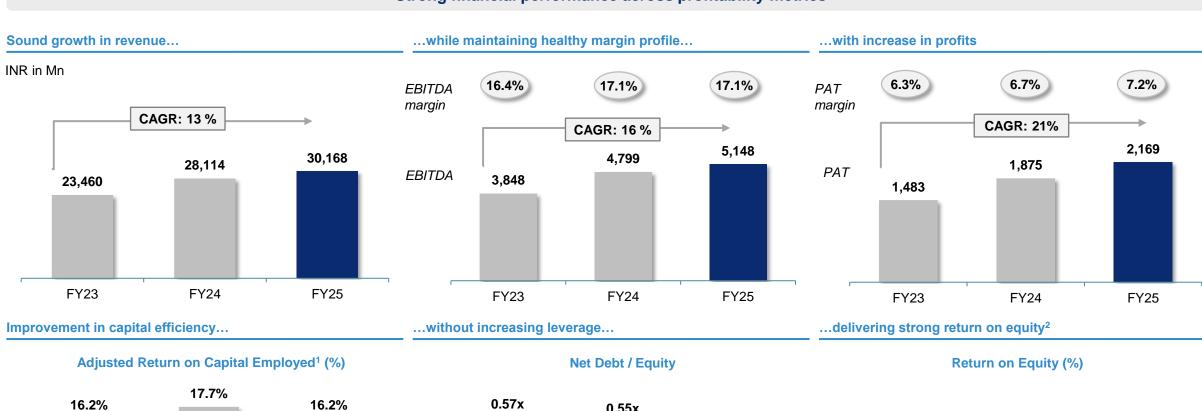


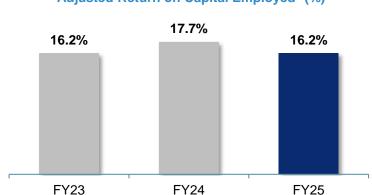
Secured business for larger connecting rods from a North America based OEM

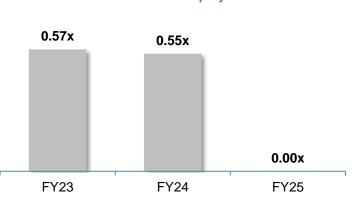
# **Sound Financial Performance**

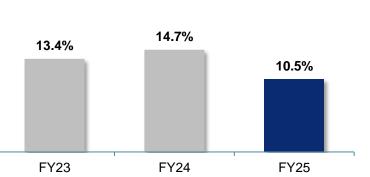


### Strong financial performance across profitability metrics









# **Experienced Management Team & Board of Directors...**





### **Experienced Professional Management Team**



Praveen Chauhan Head of Corporate Strategy



Vikas Goel Chief Financial Officer



Rahul Kale Chief Operating Officer



Hari Krishnan
CEO – Aerospace, Defence &
Semiconductor (ADS) division.



Satish Kumar
Chief Engineering & Technical
Services Officer



P R Suresh
Chief Risk officer & Head Corp
Training & Quality Systems



Rakesh S B Head Aerospace Division



Rajesh Kumar Modi Chief Legal Officer, Company Secretary & Compliance Officer



Pattabhiraman Raghuraman Chief - Strategic Sourcing and Supply Chain Management Officer



Madhukar Bhat Chief Human Resources Officer



Anil Patil
Chief Quality Officer

### **Distinguished Board of Directors**



S Sekhar Vasan Chairman and Managing Director



F R Singhvi

Joint Managing Director



B R Preetham

Executive Director & Group CEO



Muthuswami Lakshminarayan Non-Executive, Independent Director



Revathy Ashok
Non-Executive,
Independent Director



Samir Purushottam Inamdar
Non-Executive,
Independent Director



Proficient Strategic Thinking, Planning and Management



Global Exposure



Long-Standing Entrepreneurial and Leadership Skills



Deep Automobile Company Expertise

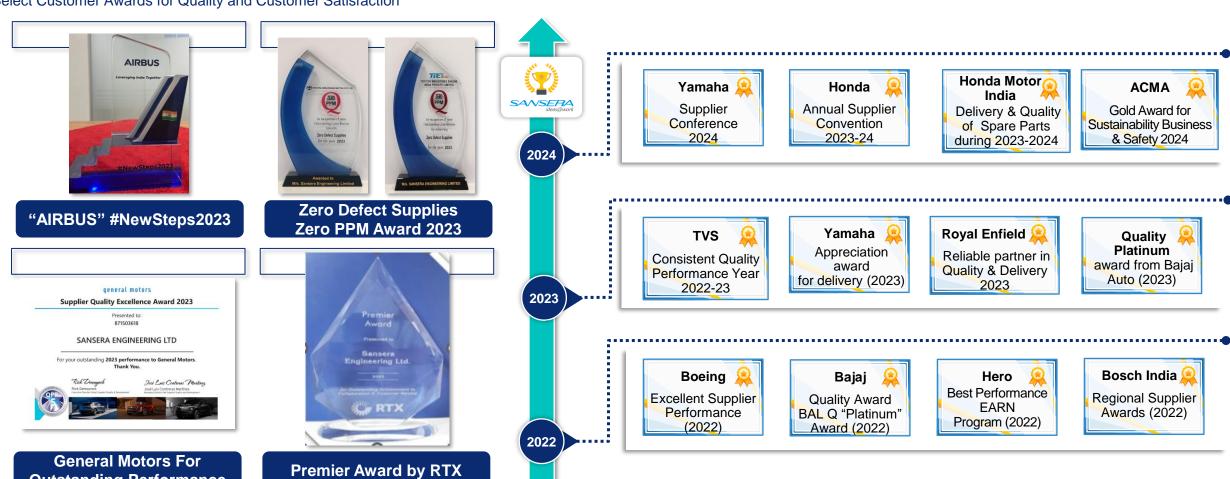
# ...Well Recognized for Achievements in the Sector





### Numerous awards over years bear testimony for the quality of products

Select Customer Awards for Quality and Customer Satisfaction



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**Outstanding Performance** 



# **Annexures**







Particulars (INR in Mn)	FY25	FY24	FY23	FY22	FY21
Revenue From Operation	30,168	28,114	23,460	19,975	15,593
Cost of goods sold (incl power & fuel cost)	17,682	16,877	14,162	11,896	9,167
Gross Profit	12,485	11,237	9,299	8,079	6,425
Gross Profit Margin	41.4%	40.0%	39.6%	40.4%	41.2%
Employee benefit expenses	4,427	3,798	3,180	2,774	2,138
Other Expenses	2,911	2,641	2,272	1,885	1,467
EBITDA	5,148	4,799	3,848	3,421	2,821
EBITDA Margin	17.1%	17.1%	16.4%	17.1%	18.1%
Other Income	203	24	101	70	131
Depreciation and amortisation expense	1,738	1,495	1,301	1,197	1,017
EBIT	3,612	3,328	2,647	2,294	1,935
EBIT Margin	12.0%	11.8%	11.3%	11.5%	12.4%
Finance Cost	700	770	615	510	474
Profit before Tax	2,912	2,558	2,032	1,784	1,461
Share of net profit of associates accounted for using the equity method, net of tax	8	5	-	-	-
Tax	751	687	549	465	363
Profit After Tax	2,169	1,875	1,483	1,319	1,099
Profit After Tax Margin	7.2%	6.7%	6.3%	6.6%	7.0%
EPS – Basic (Rs.)	37.41	34.83	27.74	25.27	21.02
EPS – Diluted (Rs.)	37.18	34.40	27.17	24.36	20.55

# **Recent CSR Activities Conducted In School**





# **Industry Visit**









- Engineering college professors visited Plant-7 through IIMB as part of an industry visit
- 28 Students from MV Shetty College, Mangalore, visited Plant-9
- 30 Students from Roshni Nilaya, Mangalore, visited Plant-9
- 50 students from SVVN College, Neraluru, Bangalore, visited Plant-7

# **Career Counselling**





Covered 2 schools and 548 students were benefited

## **National Automobile Olympiad 2024**









# Recent CSR Activities Conducted In School: Co-curricular Activities







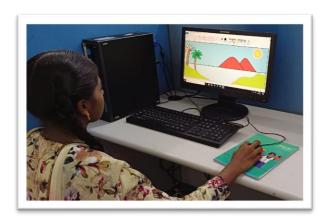


Music

Yoga

Computer







**Subject Allocation** 

Computer Training Center at Sansera Gurubhavan Provides Training for Students

# Recent CSR Activities Conducted In School: Other Activities







After Plumbing Work

**5S Awareness Training Conducted by Sansera** 





5S Plumbing Renovation Work At Ghps Hennagara







**5S Training Conducted To Govt. School Teachers** 

5S Plumbing Renovation Work At Ghps Hennagara

# Recent CSR Activities Conducted In School: Other Activities











Sponsoring For Slum Children Education





**Sponsoring For Slum Children Education** 



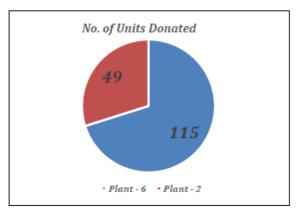
Sankalp Science Flash Book Distribution

# **Recent CSR Activities Conducted: Blood Donation**





Sl. No.	Date	Plant	No. of Units donated	Event Partner
1	17-04-2024	Plant – 6	115	MAA Bhuvneshwari C S
2	19-04-2024	Plant – 2	49	Sankalpa Foundation
Grand Total		164	-	











# Highly involved in ESG Practices (1/3)









Support To Rotary Club - Bangalore Midtown Charitable Trust





Support To Sports Rotary Club Of Bangalore And The Indian Golf Union



Scientific initiatives as part of commitment to the Agumbe rainforest and king Cobra surveillance vision.







Supporting to Sports player

# Highly involved in ESG Practices (2/3)













Initiatives taken in **Health** Sector

**International Yoga day Celebration** 









**BP Awareness Program in Bengur School** 





ADOPTION OF TB PATIENTS OF ANEKAL TALUK - TB **Elimination program** 

Health care program at Sansera supported schools & event partners - Narayana Netralaya & KMYF

# Highly involved in ESG Practices (3/3)



Initiatives taken for Environment

### KYALASANAHALLI LAKE







January 2017

**Present** 

### **TRASHBOT**

A de-centralised automated mixed waste segregator at

BOMMASANDRA LAKE

- Hands-free Waste Processing
- Segregates into bio and Non-bio Components
- Handles all kinds of Mixed Waste
- Output Efficiency of up to 99.7%
- Highly Scalable
- Huge Capacities Handles 100s of Tons
- Very Low Power Consumption





Present

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# **Other ESG Activities**









### Sansera Sustainable programs shared at a State level meeting by Sansera's JMD









### For more information please contact:

Company:



### **Sansera Engineering Limited**

CIN: L34103KA1981PLC004542

Mr. Rajesh Kumar Modi, Company Secretary & Compliance Officer

Email id: rajesh.modi@sansera.in

### **Investor Relations Advisor:**

 $SGA \underline{^{Strategic\ Growth\ Advisors}}$ 

### **Strategic Growth Advisors Pvt Ltd.**

CIN: U74140MH2010PTC204285

Shikha Puri / Dharmik Kansara

Email id: <a href="mailto:shikha.puri@sgapl.net">shikha.puri@sgapl.net</a> / <a href="mailto:dharmik.k@sgapl.net">dharmik.k@sgapl.net</a>

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