Sihora
INDUSTRIES LIMITED

Date: 03-09-2026

To,
BSE Limited,
P.J. Towers,
Dalal Street, Fort,
Mumbai - 400 001

Dear Sir/Madam,

Subject: **Submission of Annual Report for the Financial Year 2025-26.**

Reference: **Sihora Industries Limited (Symbol: SIHORA; Scrip Code: 544585)**

This is with reference to captioned subject and pursuant to Regulation 34(1) of Securities Exchange Board of India (Listing Obligations and Disclosures requirements) Regulations, 2015, we hereby enclosed herewith Annual Report for the financial year 2025-26.

Kindly take the same on your record and oblige us.

Thanking you.

For, Sihora Industries Limited
(Formerly known as Sihora Industries Private Limited)

SIHORA GAUTAM VALLABHBHAI

Digitally signed by SIHORA GAUTAM VALLABHBHAI
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SIHORA INDUSTRIES LIMITED SURAT

Gautam Vallabhbhai Sihora
Chairman & Managing Director
DIN: 10275231
Place: Surat

Sihora
INDUSTRIES LIMITED

Annual Report

2025-26

SIHORA INDUSTIRES LIMITED

• Rapier Lace • Woven Elastic • Jacquard Lace • Woven Label
• Zipper • Digital Printed Ribbon • Garment Accessories

INSIDE THIS REPORT

SIHORA INDUSTRIES LIMITED

CIN: L13999GJ2023PLC143747

CORPORATE INFORMATION

SIHORA INDUSTRIES LIMITED

(Formerly known as Sihora Industries Private Limited)

CIN: L13999GJ2023PLC143747

BOARD OF DIRECTORS

Mr. Gautam Vallabhbhai Sihora	Chairman & Managing Director
Mrs. Priyal Gautamkumar Sihora	Whole-Time Director
Mr. Chirag Rameshbhai Dhameliya	Non-Executive Director
Mr. Pratik Mansukhbhai Radadiya	Independent Director
Mr. Rajesh Kalubhai Mepani	Independent Director

CHIEF FINANCIAL OFFICER

Mr. Paresh Haribhai Mangukiya

COMPANY SECRETARY & COMPLIANCE OFFICER

Mrs. Dhara Jatin Vaghasiya

REGISTERED OFFICE

Registered Office: PL 34/D/1 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat, India, 394210

Tel No.: 98241 52000; **Email:** info@sihoragroup.com

MANUFACTURING UNIT

Manufacturing Unit: PL 34/D/1/2/3 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat, India, 394210

Tel No.: 98241 52000; **Email:** info@sihoragroup.com

REGISTRAR & SHARE TRANSFER AGENT

Bigshare Services Private Limited

A-802, Samudra Complex, Near Klassic Gold Hotel, Off C.G Road, Navrangpura, Ahmedabad – 380 009

Tel No.: +91 79 4002 4135; **Email:** bssahd@bigshareonline.com

AUDIT COMMITTEE

Mr. Pratik Mansukhbhai Radadiya	Chairperson
Mr. Rajesh Kalubhai Mepani	Member
Mr. Gautam Vallabhbhai Sihora	Member

STAKEHOLDERS' RELATIONSHIP COMMITTEE

Mr. Pratik Mansukhbhai Radadiya	Chairperson
Mr. Rajesh Kalubhai Mepani	Member
Mr. Gautam Vallabhbhai Sihora	Member

NOMINATION AND REMUNERATION COMMITTEE

Mr. Pratik Mansukhbhai Radadiya	Chairperson
Mr. Rajesh Kalubhai Mepani	Member
Mr. Chirag Rameshbhai Dhameliya	Member

BANKERS

ICICI BANK LTD

STATUTORY AUDITOR

M/s. Lakhankiya & Dosi LLP

5th Floor, Bungalow No. 07, Sadhna Society, Opp. SMC Parking, Mini Bazar, Varachha, Surat – 395006, Gujarat

Tel No.: +91 97251 90123; **E-mail:** cashailesh@hotmail.com

SECRETARIAL AUDITOR

M/s. Hardik Jetani & Associates, Practising Company Secretaries,

317, Vishala Supreme, S P Ring Road, Nikol, Ahmedabad – 382 350, Gujarat, India

Tel No.: +91 72288 27019; **E-mail:** cshardik241@gmail.com

INTERNAL AUDITOR

M/s. N. A. Vakharia & Co., Chartered Accountants,

305, Rajhans-2, Civil Char Rasta, Ring Road, Surat – 395002, Gujarat

Tel No.: +91 94281 49448; **E-mail:** nileshavakharia@gmail.com

BOARD OF DIRECTORS' REPORT

Dear Shareholders,

The Board of Directors hereby submits the report of the business and operations of Sihora Industries Limited ("the Company"), along with the audited financial statements, for the financial year ended March 31, 2026.

CORPORATE OVERVIEW

Sihora Industries Limited ("the Company" or "Sihora") is engaged in the manufacturing and sale of narrow woven fabrics, lace, digitally printed narrow fabrics, woven labels, tapes, zippers, elastics, and other textile products, including technical textiles, catering to the requirements of the fashion and industrial sectors.

The Company was originally incorporated as "Sihora Industries Private Limited" under the provisions of the Companies Act, 2013, vide Certificate of Incorporation dated August 10, 2023, issued by the Registrar of Companies, Central Registration Centre. The Company was incorporated with the objective of taking over and continuing the existing business operations of "Sihora Narrow Fabrics", a proprietary firm owned by the Promoter, Mr. Gautam Vallabhbhai Sihora. The business of Sihora Narrow Fabrics, along with all its assets and liabilities, was taken over by the Company on October 17, 2023.

Subsequently, pursuant to a special resolution passed at the Extra-Ordinary General Meeting held on June 12, 2024, the Company was converted from a private limited company into a public limited company. Accordingly, the name of the Company was changed from "Sihora Industries Private Limited" to "Sihora Industries Limited", and a fresh Certificate of Incorporation dated July 17, 2024, was issued by the Registrar of Companies, Ahmedabad. The Corporate Identification Number ("CIN") of the Company is L13999GJ2023PLC143747.

With the objective of raising equity capital to support its growth and expansion plans, the Company initiated the process for an Initial Public Offering (IPO) by approaching BSE Limited (BSE). Pursuant to its application, the Company received the In-Principle Approval from BSE on September 22, 2025, for the proposed IPO. Thereafter, upon completion of the requisite regulatory and procedural formalities, the Company's equity shares were successfully listed on the SME Platform of BSE Limited on October 17, 2025.

The Promoters of the Company, Mr. Gautam Vallabhbhai Sihora and Mrs. Priyal Gautamkumar Sihora, are the original subscribers to the Memorandum of Association of the Company. The Promoters possess combined experience of more than 10 years in the textile industry, providing the Company with valuable industry knowledge and operational expertise.

Headquartered in Surat, Gujarat, the Company is engaged in the manufacturing and sale of woven fabrics, woven labels, fancy lace, zippers, elastics, and other textile products. The Company primarily caters to domestic markets, supplying products that are widely used across the fashion industry, packaging industry, and various industrial applications.

The Company's manufacturing facility is equipped with modern technology and machinery designed to meet quality standards and support efficient production processes. The manufacturing operations are carried out in accordance with stringent quality control measures to ensure consistency, durability, and reliability of products. The manufacturing unit of the Company is located at PL 34/D/1/2/3 Laxminarayan, BRC Compound, Udhna, Mangrol, Surat-394210, Gujarat, India.

The Company focuses on understanding customer requirements and considers various factors, including customer preferences, end-use applications, climate conditions, budget considerations, and quality expectations, while developing and delivering textile solutions. The selection of appropriate raw materials plays a critical role in manufacturing specialized textile products, as it directly influences the comfort, durability, performance, and overall quality of the finished products.

FINANCIAL YEAR 2025-26 AT GLANCE

Financial Highlights **INR In Lakhs**

Particulars	F.Y. 2025-26	F.Y. 2024-25
Revenue from Operations	1,891.98	1,456.20
Other Income	61.28	50.26
Total Income	1,953.26	1,506.46
Less: Total Expenses before Depreciation, Finance Cost and Tax	1,694.42	1,126.99
Profit before Depreciation, Finance Cost and Tax	258.84	379.47
Less: Depreciation	97.50	42.24
Less: Finance Cost	31.36	86.99
Profit Before Extraordinary & Exceptional Items and Tax	129.98	250.24
Less: Prior Period Item	0.00	0.00
Profit before tax	129.98	250.24
Less: Current Tax	39.18	66.61
Less: Deferred tax Liability (Asset)	(5.70)	(3.16)
Less: Excess/Short Provision Written back/off	0.00	0.00
Profit after Tax	96.50	186.79

Financial Performance

The company's Revenue from Operations increased by 29.9% from ₹1,456.20 lakhs in FY 2024–25 to ₹1,891.98 lakhs in FY 2025–26, reflecting strong top-line growth. Total Income also rose by 29.7% to ₹1,953.26 lakhs, supported by a modest increase in other income.

Profit before Tax for the financial year 2025-26 stood at INR 129.98 Lakhs as against Profit before Tax of INR 250.24 Lakhs for the financial year 2024-25.

Overall, while the company achieved healthy revenue growth during FY 2025–26, profitability weakened due to a substantial increase in operating expenses and depreciation, resulting in significantly lower pre-tax and post-tax earnings compared to the previous year.

The Board is making its continuous efforts for re-visiting the policies of the Company and increasing the capacity utilization of manufacturing capacity. The Board expects a growth in the Revenue from operations and ultimately an increase in the Net Profit over the upcoming years.

DIVIDEND

With view to save the profit for future expansion purpose, the Board of Directors regret to recommend any dividend (Previous Year Nil).

TRANSFER TO GENERAL RESERVE

Your Directors do not propose to transfer any amount to the General Reserves. The Board of Directors of the Company have decided to carry the entire amount of Net profit to the Balance Sheet.

CHANGE IN NATURE OF BUSINESS

During the year, your Company has not changed its business and continues to be in the same line of business as per the main object of the Company.

LISTING OF COMPANY

Pursuant to the special resolution passed by the Members at the Extraordinary General Meeting held on December 12, 2024, the Company approved the issuance of fresh equity shares to the public through an Initial Public Offering (IPO). During the year under review, the Company's equity shares were successfully listed on the SME Platform of BSE Limited on October 17, 2025.

SHARE CAPITAL

During the year under review, following changes were carried out in the share capital of the Company:

Authorized Capital

There were no changes in the Authorized Capital of your Company during the period under review. The Authorized Share Capital of the Company, as at closure of financial year 2025-26, was INR 6,00,00,000/- (Rupees Six Crores Only) divided into 6000000 (Sixty Lakhs) Equity Shares of INR 10.00 each.

There were no other changes took place in the Authorized Share Capital of the Company during the period beginning from closure of financial year 2025-26 to till the date of this report.

Issued, Subscribed & Paid-up Capital

During the year under review, the company had made an initial public offering (IPO) cum offer for sale of 1600000 equity shares in aggregate of face value of Rs.10/- each fully paid up for cash at a price of Rs.66/- per equity share (including share premium of Rs. 56 per equity share) aggregating to Rs. 1,056.00/- Lakhs. The equity shares were allotted on October 15, 2025. The equity shares of the company got listed on BSE SME Platform on October 17, 2025.

Therefore, Issued, Subscribed & Paid-up share Capital of the Company as at closure of financial year 2025-26, was INR 5,32,74,000.00 divided into 5327400 Equity Shares of INR 10.00 each.

There were no other changes took place in the Issued, Subscribed & Paid-up share Capital of the Company during the period beginning from closure of financial year 2025-26 till the date of this report.

BOARD OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

Constitution of Board

The composition of Board complies with the requirements of the Companies Act, 2013 (“Act”). Further, in pursuance of Regulation 15(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”), the Company is exempted from requirement of having composition of Board as per Regulation 17 of Listing Regulations.

None of the Directors of Board is a member of more than ten Committees or Chairperson of more than five committees across all the Public companies in which they are Director. The necessary disclosures regarding Committee positions have been made by all the Directors.

None of the Director of the Company is serving as a Whole-Time Director in any Listed Company and is holding position of Independent Director in more than 3 Listed Company. Neither any of the Director of the Company is holding position as Director in more than 7 listed entities nor any of the Director of the Company serve as Independent Director in more than 7 listed entities.

The Board of the Company comprises five Directors out of which two are Promoter Executive Directors and one is Professional Non-Executive Non-Independent Director and two are Non-Executive Independent Directors.

The Board comprise following Directors;

Name of Director	Category Cum Designation	Date of Appointment at current Term	Total Directorship~	No. of Committee^ in which Director is Member	No. of Committee^ in which Director is Chairperson	No. of Shares held as on March 31, 2026
Mr. Gautam Vallabhbhai Sihora$	Chairman & Managing Director	October 25, 2024	1	2	0	3132900
Mrs. Priyal Gautamkumar Sihora	Whole-Time Director	October 25, 2024	1	0	0	588225
Mr. Chirag Rameshhai Dhameliya	Non-Executive Director	September 30, 2024	1	0	0	0
Mr. Rajesh Kalubhai Mepani	Independent Director	November 11, 2024	4	6	3	0
Mr. Pratik Mansukhbhai Radadiya	Independent Director	November 11, 2024	1	2	2	0

^ Committee includes Audit Committee and Shareholders’ Grievances Committee across all Public Companies.

~ Excluding Foreign Companies, Section 8 Companies & struck off Companies.

$ Acting as the Chairperson of the Board.

Disclosure by Directors

The Directors on the Board have submitted notice of interest under Section 184(1) i.e. in Form MBP 1, intimation under Section 164(2) i.e. in Form DIR 8 and declaration as to compliance with the Code of Conduct of the Company. None of the Directors of the Company is disqualified for being appointed as Director as specified in Section 164 (2) of the Companies Act, 2013.

Board Meeting

Regular meetings of the Board are held, inter-alia, to review and discuss the various businesses that require the approval of the Board. Additional Board meetings are convened, as and when required, to discuss and decide on various business policies, strategies and other businesses. The Board meetings are generally held at registered office of the Company.

During the year under review, Board of Directors of the Company met 13 (Thirteen) times, viz April 02, 2025, June 18, 2025, June 23, 2025, July 01, 2025, July 10, 2025, August 08, 2025, September 01, 2025, September 25, 2025, September 29, 2025, October 01, 2025, October 06, 2025, November 12, 2025 and January 31, 2026. The gap between two consecutive meetings was not more than one hundred and twenty days as provided in section 173 of the Act.

The details of attendance of each Director at the Board Meeting and Annual General Meeting are given below.

Name of Director	Gautam Sihora	Priyal Sihora	Chirag Dhameliya	Rajesh Mepani	Pratik Radadiya
Number of Board Meeting held	13	13	13	13	13
Number of Board Meetings Eligible to attend	13	13	13	13	13
Number of Board Meeting attended	13	13	13	13	13
Presence at the previous AGM	Yes	Yes	Yes	Yes	Yes

Independent Directors

In terms of Section 149 of the Companies Act, 2013 and rules made there under, the Company had two Non-Executive Independent Directors in line with the Companies Act, 2013. Further, both the Independent Directors of the Company had registered themselves in the Independent Directors' Data Bank.

A separate meeting of Independent Directors was held on March 06, 2026 to review the performance of Non-Independent Directors, Board as whole and performance of Chairperson of the Company including assessment of quality, quantity and timeliness of flow of information between Company management and Board.

The terms and conditions of appointment of Independent Directors and Code for Independent Director are incorporated on the website of the Company at www.sihoragroup.com.

The Company has received necessary declaration from each independent director under Section 149 (7) of the Companies Act, 2013 that they meet the criteria of independence laid down in Section 149 (6) of the Companies Act, 2013.

Information on Directorate

During the year under review, there were no changes in the constitution of the Board of Directors.

In accordance with the provisions of the Articles of Association and Section 152 of the Companies Act, 2013, Mr. Chirag Rameshbhai Dhameliya, Non-executive Director of the Company retires by rotation at the ensuing annual general meeting. He, being eligible, has offered himself for re-appointment as such and seeks re-appointment. The Board of Directors recommend his re-appointment as such on the Board.

The relevant details, as required under Secretarial Standards-II issued by ICSI, of the person seeking re-appointment as Director is annexed to the Notice convening the Annual General Meeting.

Key Managerial Personnel

During the year under review, there were no changes in the constitution in the Key Managerial Personnel of the Company except the following:

Name	Date of Change/ Appointment	Date of Approval by the Board	Date of Approval by the Shareholders	Nature of Change
Dhara Vaghasiya	June 18, 2025	June 18, 2025	NA	Appointment as Company Secretary & Compliance Officer

In accordance with Section 203 of the Companies Act, 2013, during the year under review, the Company had appointed Mrs. Dhara Vaghasiya as Company Secretary & Compliance Officer (w.e.f. June 18, 2025) of the Company, who were acting as Key Managerial Personnel in accordance with Section 203 of the Companies Act, 2013.

As on date of this report, the Company has Mr. Gautam Sihora as Chairman and Managing Director, Mrs. Priyal Sihora as Whole-Time Director, Mr. Paresh Mangukiya as Chief Financial Officer and Mrs. Dhara Vaghasiya as Company Secretary and Compliance Officer who are acting as Key Managerial Personnel in accordance with Section 203 of the Companies Act, 2013.

Performance Evaluation

The Board of Directors in consultation with Nomination and Remuneration Committee has come up with the methodology and policy for annual evaluation of its own performance, board committees and individual directors pursuant to the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 in the following manners;

- The performance of the board shall be evaluated by the board, after seeking inputs from all the directors, on the basis of the criteria such as the board composition and structure, effectiveness of board processes, information and functioning etc.

- The performance of the committees shall be evaluated by the board after seeking inputs from the committee members on the basis of the criteria such as the composition of committees, effectiveness of committee meetings, etc.

- The board and the nomination and remuneration committee shall review the performance of the individual directors on the basis of the criteria such as the contribution of the individual director to the board and committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc.

- In addition, the performance of chairperson shall also be evaluated on the key aspects of his role.

Separate meeting of independent directors was held on March 06, 2026 to evaluate the performance of non-independent directors, performance of the board as a whole and performance of the chairperson, considering the views of executive directors and non-executive directors. Performance evaluation of independent directors was done by the entire board, excluding the independent director being evaluated.

Directors' Responsibility Statement

Pursuant to section 134(5) of the Companies Act, 2013, the board of directors, to the best of their knowledge and ability, confirm that:

a) In preparation of annual accounts for the year ended March 31, 2026, the applicable accounting standards have been followed and that no material departures have been made from the same;

b) The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit or loss of the Company for that year;

c) The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d) The Directors had prepared the annual accounts for the year ended March 31, 2026 on going concern basis.

e) The Directors had laid down the internal financial controls to be followed by the Company and that such Internal Financial Controls are adequate and were operating effectively; and

f) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

COMMITTEES OF BOARD

The Board of Directors, in line with the requirement of the act, has formed various committees, details of which are given hereunder.

1. Audit Committee

2. Stakeholders Relationship Committee

3. Nomination and Remuneration Committee

The composition of each of the above Committees, their respective role and responsibility are detailed in the Report on Corporate Governance annexed to this Report.

1. Audit Committee

The Board of Directors of our Company has, in pursuance to provisions of Section 177 of the Companies Act, 2013 and rules made thereunder, as amended from time to time, read with SEBI (Listing Obligations and Disclosures Requirement) Regulations, 2015, as applicable, in its meeting held on November 18, 2024 constituted Audit Committee.

During the year under review, nine meetings of the Committee were held viz. April 02, 2025, June 23, 2025, July 01, 2025, July 10, 2025, September 25, 2025, September 29, 2025, October 01, 2025, November 12, 2025 and March 06, 2026.

The composition of the Committee during the year and the details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Pratik Mansukhbhai Radadiya	Non-Executive Independent Director	Chairperson	9	9	9
Rajesh Kalubhai Mepani	Non-Executive Independent Director	Member	9	9	9
Gautam Vallabhbhai Sihora	Chairman and Managing Director	Member	9	9	9

Company Secretary and Compliance officer of the Company shall provide secretarial support to the Committee.

Terms of Reference of the Audit Committee:

i. Recommendation for the appointment, re-appointment and if required, the replacement or removal of the statutory auditor, their remuneration and fixation of terms of appointment of the Auditors of the Company;

ii. Review and monitor the auditors' independence and performance, and effectiveness of audit process;

iii. Examination of financial statement and auditors' report thereon including interim financial result before submission to the Board of Directors for approval, particularly with respect to;

   a. Changes, if any, in accounting policies and practices and reasons for the same,

   b. Major accounting entries involving estimates based on the exercise of judgment by management,

   c. Significant adjustments made in the financial statements arising out of audit findings,

d. Compliance with listing and other legal requirements relating to financial statements,

e. Disclosure of any related party transactions,

f. Modified opinion(s) / Qualifications in the draft audit report.

iv. Approval or any subsequent modification of transactions of the Company with related party, subject following conditions;

- The Audit Committee may make omnibus approval for related party transactions proposed to be entered in to by the Company subject to such conditions provided under the Companies Act, 2013 or any subsequent modification(s) or amendment(s) thereof;
- In case of transaction, other than transactions referred to in section 188 of Companies Act 2013 or any subsequent modification(s) or amendment(s) thereof, and where Audit Committee does not approve the transaction, it shall make its recommendations to the Board;
- In case any transaction involving any amount not exceeding one crore rupees is entered into by a director or officer of the company without obtaining the approval of the Audit Committee and it is not ratified by the Audit Committee within three months from the date of the transaction, such transaction shall be voidable at the option of the Audit Committee;

v. Reviewing, with the management, and monitoring the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document/ prospectus, and making appropriate recommendations to the Board to take up steps in this matter;

vi. Scrutiny of Inter-corporate loans and investments;

vii. Reviewing and discussing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;

viii. To review the functioning of the Whistle Blower mechanism, in case the same is existing;

ix. Valuation of undertakings or assets of the company, where ever it is necessary;

x. Evaluation of internal financial controls and risk management systems and reviewing, with the management, performance of internal auditors, and adequacy of the internal control systems; and

xi. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;

xii. To monitor the end use of fund invested or given by the Company to Subsidiary Companies; and

xiii. Carrying out any other function as assigned by the Board of Directors from time to time.

Review of information to be done by the Audit Committee:

i. Statement of significant related party transactions (as defined by the audit committee), submitted by management;

ii. Management letters / letters of internal control weaknesses issued by the statutory auditors;

iii. Internal audit reports relating to internal control weaknesses; and

iv. The appointment, removal and terms of remuneration of the Internal Auditor.

v. Quarterly / half yearly statement of deviation(s), if applicable, submitted to stock exchange(s) in terms of Regulation 32(1);

vi. Annual statement of funds utilized for purposes other than those stated in the offer document/ prospectus.

Powers of the Audit Committee:

i. To investigate any activity within its terms of reference;

ii. To seek information from any employees;

iii. To obtain outside legal or other professional advice; and

iv. To secure attendance of outsiders with relevant expertise, if it considers necessary.

v. Call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors and review of financial statement before their submission to the Board and may also discuss any related issues with the internal and statutory auditors and the management of the company.

vi. To investigate into any matter in relation to the items specified in sub-section (4) of Section 177 of the Companies Act, 2013 or referred to it by the Board and for this purpose shall have power to obtain professional advice from external sources and have full access to information contained in the records of the company.

Quorum and Meetings

The committee shall meet at least four times in a financial year and not more than 120 days shall elapse between any two meetings. The quorum of the meeting of the Audit Committee shall be one third of total members of the Audit Committee or 2, whichever is higher, subject to minimum two Independent Director shall be present at the Meeting.

Vigil Mechanism

The Company has established a vigil mechanism and accordingly framed a Whistle Blower Policy. The policy enables the employees to report to the management instances of unethical behavior, actual or suspected fraud or violation of Company's Code of Conduct. Further the mechanism adopted by the Company encourages the Whistle Blower to report genuine concerns or grievances and provide for adequate safe guards against victimization of the Whistle Blower who avails of such mechanism and also provides for direct access to the Chairperson of the Audit Committee, in exceptional cases. The functioning of vigil mechanism shall be reviewed by the Audit Committee from time to time. None of the Whistle blowers shall be denied access to the Audit Committee of the Board. The Whistle Blower Policy of the Company is available on the website of the Company at www.sihoragroup.com.

2. Nomination and Remuneration Committee:

The Board of Directors of our Company has, in pursuance to provisions of Section 178 of the Companies Act, 2013 and rules made thereunder, as amended from time to time, read with SEBI (Listing Obligations and Disclosures Requirement) Regulations, 2015, as applicable, in its meeting held on November 18, 2024 constituted Nomination and Remuneration Committee.

During the year under review, two meetings of the Committee were held viz. June 18, 2025 and January 31, 2026.

The composition of the Committee during the year and the details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Pratik Mansukhbhai Radadiya	Non-Executive Independent Director	Chairperson	2	2	2
Rajesh Kalubhai Mepani	Non-Executive Independent Director	Member	2	2	2
Chirag Rameshbhai Dhameliya	Non-executive Director	Member	2	2	2

Company Secretary and Compliance officer of the Company shall provide secretarial support to the Committee.

Terms of reference

Role of Nomination and Remuneration Committee shall include but not limited to: -

i. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;

ii. Formulation of criteria for evaluation of Independent Directors and the Board;

iii. To ensure that the relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and

iv. Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board of Directors their appointment and removal and shall carry out evaluation of every director's performance.

v. To specify the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out either by the Board, by the Nomination and Remuneration Committee or by an independent external agency and review its implementation and compliance.

Quorum and Meetings

The Committee is required to meet at least once in a financial year. The quorum necessary for a meeting of the Nomination and Remuneration Committee is one third of total members of the Nomination and Remuneration Committee or 2 members, whichever is higher, including atleast one independent director in attendance.

Nomination and Remuneration Policy:

Nomination and Remuneration Policy in the Company is designed to create a high-performance culture. It enables the Company to attract motivated and retained manpower in competitive market, and to harmonize the aspirations of human resources consistent with the goals of the Company. The Company pays remuneration by way of salary, benefits, perquisites and allowances to its Executive Directors and Key Managerial Personnel. Annual increments are decided by the Nomination and Remuneration Committee within the salary scale approved by the members and are effective from April 1, of each year.

Key points of the Nomination and Remuneration Policy are;

a. Policy on Appointment of Directors, Key Managerial Personnel and Senior Management Personnel:

- The policy is formulated to identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, Key Managerial Personnel and Senior Management personnel and recommend to the Board for his / her appointment.
- A person should possess adequate qualification, expertise and experience for the position he/ she is considered for appointment.
- In case of appointment of Independent Director, the Committee shall satisfy itself that number of Boards on which such Independent Director serves, is restricted to applicable regulations in force.

b. Policy on remuneration of Director, KMP and Senior Management Personnel:

The Company's remuneration policy is driven by the success and performance of Director, KMP and Senior Management Personnel vis-à-vis the Company. The Company follows mixed of fixed pay, benefits and performance based variable pay. The Company pays remuneration by way of salary, benefits, perquisites and allowance. The remuneration and sitting fees paid by the Company are within the salary scale approved by the Board and Shareholders.

The Nomination and Remuneration Policy, as adopted by the Board of Directors, is placed on the website of the Company at https://sihoragroup.com/wp-content/uploads/2025/07/Nomination-and-Remuneration-Policy.pdf.

Remuneration of Directors:

(INR in Lakhs)

Name of Directors	Designation	Salary	Sitting Fees	Perquisite	Total
Mr. Gautam Vallabhbhai Sihora	Chairman & Managing Director	36.00	-	-	**36.00**
Mrs. Priyal Gautamkumar Sihora	Whole-Time Director	24.00	-	-	**24.00**
Mr. Chirag Rameshhai Dhameliya	Non-Executive Director	-	0.27	-	**0.27**
Mr. Rajesh Kalubhai Mepani	Independent Director	-	0.43	-	**0.43**
Mr. Pratik Mansukhbhai Radadiya	Independent Director	-	0.43	-	**0.43**

3. Stakeholder's Relationship Committee

The Board of Directors of our Company has, in pursuance to provisions of Section 178 of the Companies Act, 2013 and rules made thereunder, as amended from time to time, read with SEBI (Listing Obligations and Disclosures Requirement) Regulations, 2015, as applicable, in its meeting held on November 18, 2024 constituted Stakeholders Relationship Committee.

During the year under review, two meetings of the Committee were held viz. November 12, 2025 and January 31, 2026.

The composition of the Committee during the year and the details of meetings attended by its members are given below:

Name of Members	Category	Designation in Committee	Number of meetings during the financial year 2025-26		
			Held	Eligible to attend	Attended
Pratik Mansukhbhai Radadiya	Non-Executive Independent Director	Chairperson	2	2	2
Rajesh Kalubhai Mepani	Non-Executive Independent Director	Member	2	2	2
Gautam Vallabhbhai Sihora	Chairman and Managing Director	Member	2	2	2

Company Secretary and Compliance officer of the Company shall provide secretarial support to the Committee.

Terms of Reference

To supervise and ensure;

i. Efficient transfer of shares; including review of cases for refusal of transfer / transmission of shares;

ii. Redressal of shareholder and investor complaints like transfer of Shares, non-receipt of balance sheet, non-receipt of declared dividends etc.;

iii. Issue duplicate/split/consolidated share certificates;

iv. Dematerialization/Rematerialization of Share;

v. Review of cases for refusal of transfer / transmission of shares and debentures;

vi. Reference to statutory and regulatory authorities regarding investor grievances and to otherwise ensure proper and timely attendance and redressal of investor queries and grievances; Provided that inability to resolve or consider any grievance by the Stakeholders Relationship Committee in good faith shall not constitute a contravention of Section 178 of Companies Act, 2013 or any subsequent modification(s) or amendment(s) thereof.

vii. Such other matters as may be required by any statutory, contractual or other regulatory requirements to be attended to by such committee from time to time.

Quorum and Meetings

The Stakeholders Relationship Committee shall meet at least once in a financial year. The quorum shall be one third of total members of the Stakeholders Relationship Committee or 2 members, whichever is higher.

UTILIZATION OF PROCEEDS OF PREFERENTIAL ISSUE / IPO:

During the year under review, the Company had made an initial public offering (IPO) of 1600000 equity shares in aggregate of face value of Rs.10/- each fully paid up for cash at a price of Rs.66/- per equity share. (Including share premium of Rs. 56 per equity share) aggregating to Rs. 1,056.00/- Lakhs.

The proceeds of said issue have been utilized by the Company till the date of this report as under in the manner given below:

Sr. No.	Particulars of Object(s)	Total Amount Raised and to be Funded from the Issue Proceeds	Amount Utilized	Unutilized Amount	Status
1.	Funding Capital Expenditure towards purchase of additional plant & machinery	200.00	122.92	77.08	Unutilized amount is kept as Fixed Deposit with ICICI Bank Limited
2.	Repayment or prepayment, in full or in part, of borrowings availed by our Company from banks and financial Institutions	257.63	257.63	-	-
3.	To meet additional working capital requirements	350.00	350.00	-	-
4.	General Corporate Purposes	155.00	155.00	-	-
5.	Public Issue Related Expenses	93.37	84.14	9.24	Unutilized amount is kept as Fixed Deposit with ICICI Bank Limited
	Total	**1,056.00**	**969.69**	**86.32**	-

Following the period under review, the Company, pursuant to a Special Resolution passed through Postal Ballot on August 17, 2026, approved the following alteration to the terms of the objects of the Public Issue as stated in the Company's Prospectus dated October 6, 2025:

Sr. No.	Particulars of Object(s)	Total Estimated Cost (₹ in Lakhs)	Total amount to be funded from Issue Proceeds (₹ in Lakhs)	Amount to be spent out of Internal Accruals (₹ in Lakhs)	Amount Spent as on Date (₹ in Lakhs)	Amount to be spent in upcoming time period (₹ in Lakhs)	Amount for which Variation proposed (₹ in Lakhs)	Status
1.	Capital Expenditure for plant and machineries	203.34	200.00	3.34	122.92	16.57	60.50	Entire amount of ₹ 77.08 Lakh has been kept as Fixed Deposit with ICICI Bank Limited
2.	Public Issue Related Expenses	93.37	93.37	-	84.14	6.00	3.24	Entire amount of ₹ 9.24 Lakh has been kept as Fixed Deposit with ICICI Bank Limited
	Total	**296.71**	**293.37**	**3.34**	**207.06**	**22.57**	**63.74**	

Out of the aggregate unutilised Issue Proceeds of ₹ 86.32 lakh, an amount aggregating to ₹ 22.57 lakh is proposed to be utilised during the upcoming period towards the purposes for which such funds were originally raised, comprising: (i) ₹ 16.57 lakh towards Capital Expenditure for plant and machinery; and (ii) ₹ 6.00 lakh towards Public Issue Related Expenses. Accordingly, the balance unutilised Issue Proceeds aggregating to ₹ 63.74 lakh, comprising ₹ 60.50 lakh allocated towards Capital Expenditure for plant and machinery and ₹ 3.24 lakh allocated towards Public Issue Related Expenses, are proposed to be varied and utilised for acquisition of new machineries.

PUBLIC DEPOSIT

The Company has not accepted any deposits from Shareholders and Public falling within the ambit of Section 73 of the Companies Act, 2013 and rules made there under. Hence, the directives issued by the Reserve Bank of India & the Provision of Section 73 to 76 of the Company Act, 2013 or any other relevant provisions of the Act and the Rules there under are not applicable.

PARTICULARS OF LOANS, GUARANTEES, INVESTMENTS & SECURITY

Details of Loans, Guarantees, Investments and Security covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statement.

LOANS FROM DIRECTORS:

The Company had accepted loan of INR 38.10 Lakhs during the financial year 2025-26 from Promoter - Directors of the Company out of which INR 22.10 Lakhs was repaid.

WEB LINK OF ANNUAL RETURN

The link to access the Annual Return is https://sihoragroup.com/wp-content/uploads/2026/09/Annual-Return-2025-26.pdf.

RELATED PARTIES TRANSACTION

There are no materially significant Related Party Transactions made by the Company with Promoters, Directors, Key Managerial Personnel which may have a potential conflict with the interests of the Company at large. All Related Party Transactions shall be placed before the Audit Committee and the Board for approval, if required. Prior omnibus approval of the Audit Committee shall be obtained for the transactions which are of a foreseen and repetitive in nature.

All Related Party Transactions entered into during the period under Report were on an arm's length basis and were in the ordinary course of business. Your Company had not entered into any transactions with the related parties which could be considered material in terms of Section 188 of the Companies Act, 2013. Particulars of contracts or arrangements with related parties referred to in Section 188(1) of the Companies Act, 2013, in the prescribed Form AOC-2 is annexed to this Report as **Annexure – 1**.

There were no contracts, arrangements or transactions which was not executed in ordinary course of business and/or at arm's length basis.

SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

To foster a positive workplace environment, free from harassment of any nature, we have institutionalized the Anti-Sexual Harassment Initiative (ASHI) framework, through which we address complaints of sexual harassment at all the workplaces of the Company. Our policy assures discretion and guarantees non-retaliation to complainants. We follow a gender-neutral approach in handling complaints of sexual harassment and we are compliant with the law of the land where we operate. The Company has setup an Internal Complaints Committee (ICC) for redressal of Complaints.

During the financial year 2025-26, the Company has received Nil complaints on sexual harassment, out of which Nil complaints have been disposed-off and Nil complaints remained pending as of March 31, 2026.

MATERNITY BENEFITS:

The Company has complied with the provisions related to the Maternity Benefit Act, 1961.

DEBENTURES:

As on March 31, 2026, the Company does not have any debentures.

CREDIT RATING:

The Company has not availed any rating.

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

A. Conservation of energy –

i.) The steps taken or impact on conservation of energy:

No major steps have been taken by the Company. However, the Company continues its endeavor to improve energy conservation and utilization.

ii.) The steps taken by the Company for utilizing alternate sources of energy:

The Company has continued its focus on energy conservation efforts through up-gradation of process with new technology. The technology installed by the Company has provided better results in quality and production and also reducing the overall cost of production and maintenance which effect production scheduling and various energy saving initiatives in all areas of production. However, the Company has not installed any alternate source of energy running on renewable energy source.

iii.) The capital investment on energy conservation equipment: Nil

B. Technology absorption –

i.) The effort made towards technology absorption

The Company always keeps itself updated with all the latest technological innovation by way of constant communications with consulting experts. Efforts are being made to make maximum use of available infrastructure, at the same time innovating new techniques to bring efficiency and economy in different areas.

ii.) The benefit derived like product improvement, cost reduction, product development or import substitution

Not Applicable

iii.) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year)

There is no import of technology since incorporation of Company. Hence information as required to be provided under rule 9.8 (3) (B) (iii) of Companies (Accounts) Rules, 2014, is NIL.

iv.) The expenditure incurred on Research and Development.

NIL

C. Foreign Exchange Earnings & Expenditure –

The Foreign Exchange earned during the period under Report was NIL.

The Foreign Exchange outgo during the period under Report was INR 116.84 Lakhs for import of Capital Goods.

PARTICULAR OF EMPLOYEES

The ratio of the remuneration of each executive director to the median of employees' remuneration as per Section 197(12) of the Companies Act, 2013, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is annexed to this Report as **Annexure – 2**.

The statement containing names of top ten employees in terms of remuneration drawn and the particulars of employees as required under Section 197(12) of the Act read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is provided in a separate annexure forming part of this report. Further, the report and the accounts are being sent to the Members excluding the aforesaid annexure. In terms of Section 136 of the Act, the said annexure is opened for inspection in electronic form. Any Member interested in obtaining a copy of the same may write to the Company Secretary.

MAINTENANCE OF COST RECORDS

The maintenance of cost records is not specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013 accordingly, such records are not made and maintained by the Company.

MATERIAL CHANGES AND COMMITMENT

There have been no material changes and commitments for the likely impact affecting financial position between end of the financial year and the date of the report.

SIGNIFICANT AND MATERIAL ORDERS

There are no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operations in future.

SUBSIDIARIES/JOINT VENTURE/ASSOCIATE COMPANY

Your Company does not have any Subsidiaries/Joint Venture/Associate Company.

CORPORATE GOVERNANCE

Your Company strives to incorporate the appropriate standards for corporate governance. However, pursuant to Regulation 15(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Company is not required to mandatorily comply with the provisions of certain regulations of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and therefore the Company has not provided a separate report on Corporate Governance. However, Company is complying with few of the exempted regulations voluntarily and details of same are provided in this report under the respective heading.

DETAILS OF DIFFERENCE BETWEEN VALUATION AMOUNT ON ONE TIME SETTLEMENT AND VALUATION WHILE AVAILING LOAN FROM BANKS AND FINANCIAL INSTITUTIONS:

During the year under review, the company has not entered into any one-time settlement with banks or financial institutions and accordingly, the provisions of the said section are not applicable.

DETAILS OF THE DESIGNATED OFFICER:

Ms. Dhara Jatin Vaghasiya, Company Secretary & Compliance officer of the company is acting as Designated officer under Rule (9) (5) of the Companies (Management and Administration) Rules, 2014.

RISK MANAGEMENT

A well-defined risk management mechanism covering the risk mapping and trend analysis, risk exposure, potential impact and risk mitigation process is in place. The objective of the mechanism is to minimize the impact of risks identified and taking advance actions to mitigate it. The mechanism works on the principles of probability of occurrence and impact, if triggered. A detailed exercise is being carried out to identify, evaluate, monitor and manage both business and non-business risks.

INTERNAL FINANCIAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company acknowledges that while business risks cannot be eliminated entirely, they can be effectively managed through a comprehensive risk management and internal control framework. Accordingly, continuous efforts are made to identify, evaluate, and mitigate risks so as to minimize their impact on the Company's operations.

The Company has established adequate internal control systems across all functional areas to ensure the orderly and efficient conduct of business, safeguarding of assets, compliance with applicable laws and regulations, accuracy and reliability of financial reporting, and optimum utilization of resources in achieving the Company's objectives.

To further strengthen the internal control framework, the Company has implemented a well-defined internal audit mechanism. The Internal Auditor conducts independent reviews of the adequacy and effectiveness of the internal control systems, risk management processes, and governance practices. The internal audit is carried out in accordance with an annual audit plan, which is reviewed and approved by the Audit Committee in consultation with the Statutory Auditor, wherever considered necessary.

The Internal Auditor submits periodic reports to the Audit Committee, highlighting key audit observations and recommendations. These reports are reviewed by the Audit Committee, and significant findings, along with the status of corrective actions, are placed before the Board of Directors for its consideration and guidance.

The Company has also established adequate internal financial controls over financial reporting, commensurate with the size, scale, and nature of its operations. During the year under review, the effectiveness of these controls was assessed and tested. Based on such evaluation, no material weaknesses or significant deficiencies in the Company's internal financial controls over financial reporting were identified.

STATUTORY AUDITOR AND THEIR REPORT

M/s. Lakhankiya & Dosi LLP, Chartered Accountant, Surat (FRN: 154114W/W100873) was appointed as Statutory Auditor of the Company for the financial years starting from 2024-25 upto the financial year 2028-29 and they shall hold the office from the conclusion of 1st Annual General Meeting till the conclusion of 6th Annual General Meeting of the Company.

The observation and comments given in the report of the auditors read together with notes to accounts are self-explanatory and hence do not call for any further explanation or comments under the provisions of the Companies Act, 2013.

The Notes to the financial statements referred in the Auditors Report are self-explanatory and therefore do not call for any comments under Section 134 of the Companies Act, 2013. The Auditors' Report does not contain any qualification, reservation or adverse remark. The Auditors' Report is enclosed with the financial statements in this Annual Report.

SECRETARIAL AUDITOR AND THEIR REPORT

The Company has appointed M/s. Hardik Jetani & Associates, Practicing Company Secretary, to conduct the secretarial audit of the Company for the financial year 2025-26, as required under Section 204 of the Companies Act, 2013 and Rules thereunder.

The Secretarial Audit Report for the financial year 2025-26 is annexed to this report as an **Annexure – 3**.

There are few observations of the Secretarial Auditor, to which the Board hereby submit its response as under;

The Company has generally filed the forms and returns required under the Act with the Registrar of Companies and other statutory authorities within the prescribed timelines, except for certain filings made with delay due to inadvertent administrative oversight and, in some instances, technical issues on the MCA portal. The applicable additional fees, wherever required, have been duly paid. Further, certain UPSI entries in the SDD Software were captured with a delay from the actual date of sharing, primarily due to occasional technical glitches in the network/software.

INDUSTRIAL RELATIONS (IR)

The Company continues to maintain harmonious industrial relations. Company periodically reviews its HR policies and procedures to aid

INTERNAL AUDITORS AND REPORT

M/s. N. A. Vakharia & Co., Chartered Accountants, (FRN: 0140594W) is acting as Internal Auditors of the Company and has conducted periodic audit of all operations of the Company. The Audit Committee of the Board of Directors has reviewed the findings of Internal Auditors regularly.

REPORTING OF FRAUD

The Auditors of the Company have not reported any fraud as specified under Section 143(12) of the Companies Act, 2013.

PROCEEDINGS INITIATED/PENDING AGAINST YOUR COMPANY UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

There are no proceedings initiated/pending against your Company under the Insolvency and Bankruptcy Code, 2016 which materially impact the Business of the Company.

LISTING FEES

The Equity Shares of the Company are listed on SME Platform of BSE Limited and the Company has paid the applicable listing fees to the Stock Exchange till date.

WEBSITE

As per Regulation 46 of SEBI (LODR) Regulations, 2015, the Company has maintained a functional website namely "www.sihoragroup.com" containing basic information about the Company. The website of the Company is also containing information like Policies, Shareholding Pattern, Financial Results and information of the designated officials of the Company who are responsible for assisting and handling investor grievances for the benefit of all stakeholders of the Company, etc.

INSURANCE

The assets of your Company have been adequately insured.

COMPLIANCE WITH THE PROVISIONS OF SECRETARIAL STANDARD 1 AND SECRETARIAL STANDARD 2

The applicable Secretarial Standards, i.e. SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively, have been duly complied by your Company.

PREVENTION OF INSIDER TRADING

The Company has adopted a Code of Conduct for Prevention of Insider Trading with a view to regulate trading in securities by the Directors and designated employees of the Company. The Code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed. The Board is responsible for implementation of the Code.

DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS:

There are no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status and company's operations in future.

and improve the living standards of its employees, and to keep them motivated and involved with the larger interests of the organisation. The Company has systems and procedures in place to hear and resolve employees' grievances in a timely manner, and provides avenues to its employees for their all-round development on professional and personal levels. All these measures aid employee satisfaction and involvement, resulting in good Industrial Relations.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

In terms of Regulation 34, and Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a review of the performance of the Company, for the year under review, Management Discussion and Analysis Report, is presented in a separate section forming part of this Annual Report.

CORPORATE SOCIAL RESPONSIBILTY

The Company is not required to constitute a Corporate Social Responsibility Committee as it does not fall within the purview of Section 135 (1) of the Companies Act, 2013.

GENERAL DISCLOSURE

Your Directors state that the Company has made disclosures in this report for the items prescribed in section 134 (3) of the Act and Rule 8 of The Companies (Accounts) Rules, 2014 and other applicable provisions of the act and listing regulations, to the extent the transactions took place on those items during the year.

APPRECIATIONS AND ACKNOWLEDGEMENT

Your Directors wish to place on record their sincere appreciation for significant contributions made by the employees at all levels through their dedication, hard work and commitment, enabling the Company to achieve good performance during the year under review.

Your Directors also take this opportunity to place on record the valuable co-operation and support extended by the banks, government, business associates and the shareholders for their continued confidence reposed in the Company and look forward to having the same support in all future endeavors.

Registered office:
PL 34/D/1 Laxminarayan, BRC Compound,
Udhna, Surat, Mangrol, Gujarat, India,
394210

By order of the Board of Directors
For, **Sihora Industries Limited**
CIN: L13999GJ2023PLC143747

-- sd --

Gautam Sihora
Chairman & Managing Director
DIN: 10275231

-- sd --

Priyal Sihora
Whole-Time Director
DIN: 10275230

Place: Surat
Date: September 02, 2026

Annexure – 1

FORM NO. AOC-2 - PARTICULARS OF CONTRACTS / ARRANGEMENTS MADE WITH RELATED PARTIES

Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in Section 188(1) of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

a) Details of contracts or arrangements or transactions not at arm's length basis:

There were no contracts or arrangements or transactions entered in to by the Company during the period ended on March 31, 2026, which were not at arm's length basis.

b) Details of material contracts or arrangement or transactions at arm's length basis:

S. No.	Particulars	RPT – 1	RPT – 2
1.	**Name(s) of the related party and nature of relationship**	Gautam Vallabhbhai Sihora (Promoter and Chairman & Managing Director of the Company)	Shloka International (Partnership Firm of Gautam Vallabhbhai Sihora)
2.	**Nature of contracts/ arrangements/ transactions**	Payment of Rent	Purchase of Goods
3.	**Duration of the contracts / arrangements/ transactions**	FY 2025-26	FY 2025-26 (Till December 31, 2025)
4.	**Salient terms of the contracts or arrangements or transactions including the value, if any**	i. For the period from April 2025 to July 2025, the transactions were governed by the terms and conditions of the Rent Agreement dated 28 February 2025. ii. The aforesaid Rent Agreement was subsequently cancelled, following which the parties executed and registered a fresh Lease Deed containing separate and independent terms and conditions. The total value of the transactions under the aforesaid arrangements amounted to ₹44.00 lakhs.	Salient terms of the contracts or arrangements or transactions: in the ordinary course of business and on an arm's length basis M/s. Shloka International was a related party only up to December 31, 2025. Accordingly, only transactions up to that date have been considered as related party transactions. Transactions undertaken thereafter have not been classified as related party transactions, as M/s. Shloka International ceased to be a related party with effect from January 1, 2026. Total value of Transaction ₹ 261.37 lakhs
5.	**Date(s) of approval by the Board**	02-04-2025 Subsequently, the Board of Directors approved the Lease Deed vide a Board Resolution dated 10 July 2025.	02-04-2025
6.	**Amount paid as advances, if any**	₹ 9,00,000.00 As per the terms and conditions of the fresh Lease Deed, a sum of ₹6,00,000 was refunded to the Company out of the security deposit of ₹15,00,000 originally paid under the Rent Agreement.	Not Applicable

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Udhna, Surat, Mangrol, Gujarat, India,
394210

By order of the Board of Directors
For, **Sihora Industries Limited**
CIN: L13999GJ2023PLC143747

-- sd --

-- sd --

Place: Surat
Date: September 02, 2026

Gautam Sihora
Chairman & Managing Director
DIN: 10275231

Priyal Sihora
Whole-Time Director
DIN: 10275230

PARTICULARS OF EMPLOYEES

(Pursuant to Section 197(12) read with Rules made thereunder)

Disclosures pertaining to remuneration and other details as required under

Section 197(12) of the Companies Act, 2013 read with Rules made there under

Information as per Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014:

a) The ratio of remuneration of each director to the median remuneration of employees for the financial year and the Percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year:

Sr. No.	Name	Designation	Nature of Payment	Ratio against median employee's remuneration	Percentage Increase
1.	Mr. Gautam Vallabhbhai Sihora	Chairman & MD	Remuneration	12.82:1	-
2.	Mrs. Priyal Gautamkumar Sihora	Wholetime Director	Remuneration	8.55:1	-
3.	Mr. Chirag Rameshbhai Dhameliya	Non-Executive Director	Sitting Fees	Not Applicable	-
4.	Mr. Pratik Mansukhbhai Radadiya	Independent Director	Sitting Fees	Not Applicable	-
5.	Mr. Rajesh Kalubhai Mepani	Independent Director	Sitting Fees	Not Applicable	-
6.	Mrs. Dhara Jatin Vaghasiya	Company Secretary	Salary	Not Applicable	-
7.	Mr. Paresh Haribhai Mangukiya	Chief Financial Officer	Salary	Not Applicable	-

b) The percentage increase in the median remuneration of employees in the financial year:

The median remuneration of the employees in current financial year was decreased by 3.02% over the previous financial year.

c) The number of permanent employees on the rolls of the Company: 15 Employees

d) Average percentile increases already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The Average salary was decreased by 8.55% whereas there were no change in the average remuneration of the Executive Directors over the previous financial year. The decreased in salary of Employees was as per Human Resource Policy of the Company.

The Board of Directors of the Company affirmed that remuneration of all the Key Managerial Personnel of the Company are as per the Remuneration Policy of the Company.

Registered office:
PL 34/D/1 Laxminarayan, BRC Compound,
Udhna, Surat, Mangrol, Gujarat, India,
394210

By order of the Board of Directors
For, **Sihora Industries Limited**
CIN: L13999GJ2023PLC143747

-- sd -- **-- sd --**

Place: Surat
Date: September 02, 2026

Gautam Sihora
Chairman & Managing Director
DIN: 10275231

Priyal Sihora
Whole-Time Director
DIN: 10275230

Form No. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED MARCH 31, 2026

[Pursuant to Section 204 (1) of the Companies Act, 2013 and

Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
SIHORA INDUSTRIES LIMITED
PL 34/D/1 Laxminarayan, BRC Compound,
Udhna, Surat, Mangrol, Gujarat, India, 394210.

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Sihora Industries Limited** (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of secretarial audit and the representations made by the Company, we hereby report that in our opinion, the Company has, during the audit period covering the Financial Year ended on March 31, 2026 generally complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records made available to us and maintained by **Sihora Industries Limited** for the Financial Year ended on March 31, 2026 according to the provisions of:

I. The Companies Act, 2013 (the Act) and the rules made there under;

II. The Securities Contract (Regulation) Act, 1956 ('SCRA') and the rules made there under;

III. The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;

IV. Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; (during the year under review not applicable to the Company);

V. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

   a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

   b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

   c. The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018

   d. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations 2018;

   e. The Securities and Exchange Board of India (The Listing Obligations and Disclosure Requirements) Regulations, 2015;

   f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

   g. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (during the year under review not applicable to the Company);

   h. The Securities and Exchange Board of India (Issue and Listing of Securitised Debt Instruments and Security Receipts) Regulations, 2008 (during the year under review not applicable to the Company);

   i. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (during the year under review not applicable to the Company); and

   j. The Securities and Exchange Board of India (Buy-back of Securities) Regulations 2018 (during the year under review not applicable to the Company);

We have also examined compliance with the applicable clauses of the following:

I. Secretarial Standards of the Institute of Company Secretaries of India,

II. The Listing Agreements entered into by the Company with BSE-SME Stock Exchange.

During the year under review, the company has complied with the provisions of the act, rules, regulations and guidelines mentioned above, to the extent applicable, subject to following observations;

→ The Company has generally filed the forms and returns required to be filed under the Act with the Registrar of Companies and other statutory authorities within the prescribed time, except for certain forms/returns which were filed beyond the prescribed time. The applicable additional fees, wherever required, have been duly paid.

→ The capturing of some of the UPSI entries in the SDD Software has been done with a delay from the actual date of sharing of UPSI.

We further report that based on the information provided by the company, its officers and authorised representative during the conduct of the audit, and also on the review of reports by CS/MD/CFO of the company, in our opinion, adequate systems and processes and control mechanism exist in the company to monitor and ensure compliance with applicable general laws listed out below;

a. Employees' State Insurance Act, 1948, and rules made there under;

b. The Employees' Provident Fund and Miscellaneous Provisions Act, 1952, and rules made there under;

c. The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013;

d. Payment of Wages Act, 1936, and rules made there under;

e. The Minimum Wages Act, 1948, and rules made there under;

f. Maternity Benefit Act, 1961;

g. The payment of Bonus Act, 1965;

h. The Payment of Gratuity Act, 1972;

i. The Equal Remuneration Act, 1976;

j. The Factories Act, 1948; *The Manufacturing division of Sihora Industries Limited is located PL 34/D/1/2/3 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat, India, 394210.*

k. The Air (Prevention & Control of Pollution) Act, 1981;

l. The Water (Prevention & Control of Pollution) Act, 1974;

m. The Hazardous and other Waste (Management and Trans Boundary Movement) Rules, 2016;

n. The Environment (Protection) Act, 1986 read with The Manufacture, storage and Import of Hazardous Chemicals Rules, 1989;

We further report that the compliance by the company of applicable financial laws, like direct and indirect tax laws, has not been reviewed in this audit since the same have been subject to review by statutory financial audit and other designated professionals.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

As per the minutes of the meetings duly recorded and signed by the chairman, the decisions of the board were unanimous and no dissenting views were required to be recorded.

We further report that during the audit period,

→ The Company has approached capital market with IPO by offer and allotment of 1600000 Equity Shares of INR 10.00 each at a premium of INR 56.00 and securities of the Company were listed on BSE-SME segment w.e.f. October 17, 2025.

→ The Company has made allotment of equity shares on October 15, 2025 pursuant to Initial Public Offer of 1600000 Equity Shares. The entire Paid-up Equity shares of the Company was then listed at SME Platform of BSE Limited.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines. Our examination was limited to the verification of procedures on test basis and the report provides not absolute but, reasonable assurance.

-sd-

Hardikkumar Jetani
Company Secretary in Practice
M. No. F13678 COP No. 22171
Peer Review Certificate No.: 4579/2023
UDIN: F013678H001325230

Place: Ahmedabad
Date: 01/09/2026

This report is to be read with our letter of even date which is annexed as **"Annexure A"** and forms an integral part of this report.

"Annexure - A"

To,
The Members,
SIHORA INDUSTRIES LIMITED
PL 34/D/1 Laxminarayan, BRC Compound,
Udhna, Surat, Mangrol, Gujarat, India, 394210.

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.

4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

-sd-

Hardikkumar Jetani
Company Secretary in Practice
M. No. F13678 COP No. 22171
Peer Review Certificate No.: 4579/2023
UDIN: F013678H001325230

Place: Ahmedabad
Date: 01/09/2026

INDUSTRY STRUCTURE AND DEVELOPMENT

GLOBAL ECONOMY

The global textile market size was valued at USD 1,065.45 billion in 2025. The market is projected to grow from USD 1,065.45 billion in 2026 to USD 1,955.50 billion by 2034, exhibiting a CAGR of 7.11% during the forecast period. Asia Pacific dominated the adventure tourism market with a market share of 44.17% in 2025.

Textile products mainly include flexible materials made from natural and synthetic fibers, yarns, and fabrics. The materials can be woven or knitted into different forms and are widely used in clothing, home furnishings, medical use, and other sectors. The increasing consumer shift from traditional synthetic fabric materials toward organic cotton, recycled polyester, and biodegradable fabrics is further driving the global textiles market.

Key companies such as Hengli Textile, Shenzhou International Group Holdings Ltd, Toray Industries, Inc., and Chargeurs SA are focusing on the development of wearable textiles and antibacterial fabrics, which are contributing to the growth of the global textile market. Furthermore, innovations in smart textiles, 3D printing, and automation technologies are further promoting the expansion of the textile industry.

Source: https://www.fortunebusinessinsights.com/textile-market-103879

INDIAN ECONOMY

India's exports of textiles and apparel, including handicrafts, stood at ₹3,25,339 crore in 2025-26, registering a growth of 1.8 per cent over ₹3,19,573.2 crore in 2024-25 with export growth recorded in over 100 countries.

The Government has implemented several schemes and undertaken various initiatives to strengthen the global competitiveness and export preparedness of the Textile and Apparel sector. These inter-alia includes the PM Mega Integrated Textile Regions and Apparel Parks Scheme (including at Amravati, Maharashtra), the Production Linked Incentive Scheme for Textiles, the National Technical Textiles Mission, SAMARTH - Scheme for Capacity Building in the Textile Sector, and the launch of various components including Market Access Support and interest subvention under the Export Promotion Mission etc. In addition, several measures have recently been undertaken to support the Textile and Apparel exports and address emerging global challenges. These include the extension of Remission of Duties and Taxes on Exported Products Scheme up to 30 September 2026; the temporary exemption from customs duty on import of Cotton falling under Customs Tariff Heading 5201 from 1 June to 31 October 2026; the temporary exemption from customs duties on key inputs in the man-made fibre (MMF) value chain, including Purified Terephthalic Acid and Mono-Ethylene Glycol ; rationalisation of GST rates for correcting of the inverted duty structure in the MMF value chain; and the launch of the Resilience & Logistics Intervention for Export Facilitation (RELIEF) initiative to support exporters affected by disruptions arising from the evolving geopolitical situation in West Asia and its continuing impact on maritime logistics across the Gulf and adjoining regions.

The Rebate of State and Central Taxes and Levies (RoSCTL) Scheme, operational since March 2019, provides for the rebate of embedded State and Central taxes and levies on the export of garments and made-ups, with a view to enhancing the competitiveness of these sectors. The Scheme has been extended for a further period of six months, up to 30 September 2026, to ensure policy predictability and stability for exporters in these sectors.

The Government has also adopted a focused export-promotion and market-diversification strategy covering 40 priority countries. Sixteen Free Trade Agreements (FTAs), including the India-United Kingdom Comprehensive Economic and Trade Agreement (CETA), are already in force. In addition, the FTA negotiations with the European Union have been successfully concluded, while India has signed an FTA with New Zealand. These agreements provide an opportunity for Indian textiles and apparel sector to enhance their exports and undertake market diversification.

To further enhance textile sector competitiveness and export preparedness, the Ministry of Textiles has established six Textile Export Facilitation Centres (TEFCs), including at Ichalkaranji, Maharashtra, launched India Immersive Experience Programme through National Institute of Fashion Technology to showcase India's textiles, handicrafts, culture and design ecosystem to international institutions of designs/fashions. The Ministry of Textiles successfully concluded the Textiles Summit in June 2026 which brought together representatives from State Governments/ UTs, industry, and academia to foster collaborative dialogue on the growth of the textile sector and unlock the potential of districts. The products of textiles & handicraft were exported from more than 500 districts in 2025-26. The district led focused approach with 100 champion & 100 aspirational Textiles Districts has been adopted to facilitate better improved planning and implementation support. The third edition of Bharat Tex, a global mega textiles event was held from 14th-17th July, 2026 to showcase India's entire textile value chain, foster global business partnerships, and position India as a leading global sourcing and manufacturing hub for textiles and apparel.

Collectively, these measures have helped diversify export markets, strengthen supply-chain resilience, improve market access including through e-commerce and enhance the competitiveness of Indian exporters, particularly MSMEs including Maharashtra.

Source: https://ebs.publicnow.com/

India’s Textile Exports Register Growth of 2.1% in FY 2025–26

India’s textile sector continued to demonstrate resilience in global markets during FY 2025–26. Total textile exports, including handicrafts, increased from ₹3,09,859.3 crore in FY 2024–25 to ₹3,16,334.9 crore in FY 2025–26, registering a growth of 2.1%. This performance reflects steady global demand for Indian textile products and the continued competitiveness of the sector across major product categories.

Among the major segments, Ready-Made Garments (RMG) of all textiles remained the largest contributor to textile exports, rising from ₹1,35,427.6 crore to ₹1,39,349.6 crore, an increase of 2.9%. Cotton yarn, fabrics, made-ups and handloom products recorded exports of ₹1,02,399.7 crore in FY 2025–26 as against ₹1,02,002.8 crore in FY 2024–25, reflecting stable growth of 0.4%. Man-made yarn, fabrics and made-ups posted a stronger growth of 3.6%, with exports increasing from ₹41,196.0 crore to ₹42,687.8 crore.

Among value-added segments, handicrafts excluding handmade carpets recorded the highest growth among major categories, rising by 6.1% from ₹14,945.5 crore to ₹15,855.1 crore.

Export growth was registered in more than 120 destinations during April 2025 to February 2026 over the corresponding period of the previous year, indicating broad-based geographical expansion in India’s textile export basket. A notable growth has been observed in key markets such as UAE (22.3%), UK (7.8%), Germany (9.9%), Spain (15.5%), Japan (20.6%), Egypt (38.3%), Nigeria (21.4%), Senegal (54.4%), and Sudan (205.6%) etc

The Government has continued to support the sector through key export facilitation and remission measures, including the extension of the Rebate of State and Central Taxes and Levies (RoSCTL) Scheme and the RoDTEP Scheme beyond 31.03.2026.

India’s FTA agenda also saw major progress during 2025–26, with important implications for the textile and apparel sector. The India–EFTA TEPA entered into force on 1 October 2025; the India–UK CETA was signed in July 2025; the India–Oman CEPA in December 2025; the India–New Zealand FTA was announced on 22 December 2025; and the India–EU FTA was concluded on 27 January 2026. Collectively, these FTA developments are expected to improve preferential market access, reduce tariff disadvantages, support supply-chain integration, and open new opportunities for textiles, apparel, handicrafts and technical textiles, thereby aiding market diversification, export growth, investment, technology partnerships, and India’s deeper integration into global value chains.

The continued growth in textile exports, coupled with sustained policy support, underlines the Government’s commitment to strengthening the sector, promoting employment, and advancing the goal of higher value-added exports.

Source: www.pib.gov.in

MARKET DYNAMICS

Market Drivers

Growing Demand for Technical Textiles from Different Sectors to Foster Market Growth

The expansion of technical textiles is driven by their enhanced functional properties and wide-ranging applications across different industries, such as automotive, agriculture, healthcare, and others. Furthermore, technological advancements in the production of fabric products, including smart, multi-functional, and sustainable fiber products, are expected to drive the textile market growth in the long run. For instance, according to the India Brand Equity Foundation data, published in July 2023, the import value of technical textiles in India reached USD 2.46 billion in FY 2021-2022.

Market Restraints

Fluctuation in the Prices of Cotton to Limit Market Growth

The price instability of cotton acts as a restraining factor for the overall textile market. Cotton is one of the most essential raw materials that is used to produce different types of fabric products. Therefore, when cotton prices rise, fabric manufacturers face increasing production costs, often leading to higher prices of the final products. This situation reduces profit margins, particularly for smaller firms, thus restricting market growth.

Market Opportunities

Rapid Establishment of Online Sales Channels by Textile Manufacturers to Augment Growth

Recently, fabric brands have been leveraging online sales platforms to reach global buyers and distributors, tapping into new markets beyond their traditional reach and overcoming geographical barriers. Digital transformation also enables small manufacturers to diversify their sales channels and attract both buyers and suppliers. For instance, in September 2023, Mango, a European fashion brand, expanded its online sales by launching in twenty-two new markets, particularly across Africa and several emerging regions.

TEXTILE MARKET TRENDS

Inclination of Consumers toward Sustainable and Organic Fabrics to Support Market Development

In recent times, consumers have increasingly favored fabrics that reduce environmental impact, such as organic cotton, biodegradable fibers, and recycled materials that help minimize waste. Fabric manufacturers and brands are investing in research and development to innovate new bio-fabricated and circular economy-driven fabrics. This sustainability trend is opening new growth opportunities across markets such as fashion apparel, home textiles, sportswear, and others. For instance, in April 2023, Zara, a global fashion retail company, launched a ‘first of its kind’ women's capsule collection made with recycled polycotton blended textiles, in partnership with Circ, a fashion technology company specializing in recycling polycotton waste.

SEGMENTATION ANALYSIS

By Product Type

Extensive Retail Ecosystem Boosted Apparel Textiles Segment Growth

Based on product type, the market is divided into technical textiles, home textiles, apparel textiles, and industrial textiles. The apparel textiles segment is expected to dominate the market, capturing a share of 30.30% in 2026. Apparel encompasses a broad range of products and styles for men, women, and kids, supported by advanced manufacturing capabilities and extensive retail ecosystems globally. Continuous innovation in smart clothing products with advanced features is further boosting segment growth.

For instance, according to the India Brand Equity Foundation, in FY 2022, Indian fabrics and apparel exports increased by 41%, reaching a value of USD 44.40 billion in 2022.

The technical textiles segment is expected to grow at the fastest CAGR during the forecast period.

By Textile Form

Increased Demand for Durable Fibers to Boost the Growth of the Synthetic Segment

Based on textile form, the market is divided into synthetic fibers and natural fibers. The synthetic fibers segment is expected to hold the majority share of the market, accounting for 68.05% in 2026. Synthetic fibers such as polyester, nylon, and acrylic are more cost-effective to produce compared to natural fibers. Furthermore, these fibers offer superior strength, durability, and elasticity, making them highly suitable for various industrial applications, thus supporting the growth of the segment.

The natural fibers segment is expected to grow at the fastest CAGR of 8.65% during the forecast period.

By Fabric Type

Growing Application of Woven Fabrics Boosts the Growth of the Segment

Based on fabric type, the market is divided into woven and non-woven. The woven segment is expected to lead the market, accounting for an estimated 66.53% share in 2026. The interlacing of yarns in woven fabrics provides high performance and resistance to wear, making them suitable for apparel and technical textile applications, such as airbags, seat belts, and medical products, boosting the segment growth.

For instance, according to the National Cotton Council of America, textile mills in the U.S. typically manufacture approximately 8 billion square yards of woven cotton goods and 3 billion square yards of knitted cotton goods annually.

The non-woven is estimated to be the fastest-growing segment with a CAGR of 8.43% during the forecast period.

By End-user

Rising Prevalence of Home Décor and Renovations to Boost the Fabric Demand within the Residential Sector

Based on end-user, the market is divided into residential and commercial. The commercial segment is further divided into hospitality, healthcare, corporate offices, and others.

The residential segment is expected to lead the market, accounting for 64.03% in 2026. The increasing consumer spending on home décor and renovations makes textiles a suitable option to upgrade living spaces. Moreover, higher urban populations and increasing disposable income allow consumers to invest in quality and stylish products, further driving growth in the residential sector.

For instance, according to a report published by the Government of India in August 2024, by 2030, it is projected that over 40 percent of India's population will reside in urban areas.

The commercial segment is expected to grow at the fastest CAGR of 7.98% during the forecast period.

By Distribution Channel

Easy Accessibility Boosts the Growth of Supermarkets/Hypermarkets Segment

Based on distribution channel, the market is divided into specialty stores, supermarkets & hypermarkets, online stores, and others.

The supermarkets/hypermarkets segment led the global market with a share of 37.57% in 2024. Supermarkets/hypermarkets are widely accessible and attract regular foot traffic, making it easier for shoppers to purchase apparel, home textiles, and other fabrics in one place. Additionally, their large-scale buying power allows supermarkets to offer textiles at lower prices, attracting price-sensitive consumers and fueling segment growth.

The online stores segment is expected to grow at the fastest CAGR of 9.79% during the forecast period.

Source: https://www.fortunebusinessinsights.com/textile-market-103879

KEY INDUSTRY DEVELOPMENTS

- August 2025 – The Kerala Industries Department of India launched a new online platform to market products from state-run textile public sector undertakings (PSUs), with the aim of modernizing sustainable production, expanding market reach, and boosting profitability for these enterprises.
- June 2025 – Sanathan Textiles Limited, an Indian fabric manufacturing company, marked World Environment Day 2025 with its 'Plastic-to-Plant' Exchange Drive, an initiative designed to foster circularity and community-driven climate action.
- May 2025 – TechnoSport, an Indian activewear company, launched its revolutionary Cotflex collection, a sustainable and high-performance activewear line designed for men, women, and children.
- March 2024 – Kyocera, a Japanese ceramics and electronics manufacturer, launched the 'TRUE BLUE TEXTILE' project to promote its 'Wear to Save Water' fashion concept, aiming to spotlight the environmental impact of textile production and champion water conservation in the industry.
- March 2024 – Hologenix, a materials science company, expanded its partnership with Decathlon for a second product launch, introducing a new activewear set that integrates Hologenix's 'CELLIANT' infrared technology with 'REPREVE' recycled polyester fibers.

Source: https://www.fortunebusinessinsights.com/textile-market-103879

OPPORTUNITIES:

Immense growth potential

- The Indian textile industry is set for strong growth, buoyed by both strong domestic consumption as well as export demand.
- The textile and apparel industry is expected to grow to US$ 190 billion by FY26.

Bilateral relations

- India is actively pursuing diversification of its textile export markets, including engagement with the European Union and other emerging economies, in response to global trade challenges such as recent tariffs imposed by the US.
- The India-UK FTA signed on July 24, 2025, grantsduty-free access to 99% of India's textile exports, removing the 10-12% tariff gap with rivals. This is expected to boost India's textile exports to the UK, currently at US$ 1.79 billion, by upto US$ 5 billion. The deal supports growth in hubs like Tirupur and traditional clusters, promotes joint ventures, and aims to double bilateral trade to US$ 112 billion by 2030.

Proposed FDI in multi-brand retail

- For the textile industry, the proposed hike in FDI limit in multi-brand retail will bring in more players, thereby providing more options to consumers.
- It will also bring in greater investment along the entire value chain-from agricultural production to final manufactured goods.
- With global retail brands assured of a domestic foothold, outsourcing will also rise significantly.

Union Budget 2026-27

- Under the Union Budget 2026-27, the government has allocated:
  - Rs. 5,279.01 crore (US$ 597.34 million) to the Ministry of Textiles.
  - Rs. 1,500 crore (US$ 169.73 million) for the Integrated Textile Programme.
  - Rs. 405 crore (US$ 45.83 million) for Production-Linked Incentive (PLI) Scheme for Textiles.
  - Rs. 300 crore (US$ 33.95 million) for PM MITRA Parks Scheme.
  - Rs. 256 crore (US$ 28.97 million) for National Technical Textiles Mission.
  - Rs. 16 crore (US$ 1.81 million) for Integrated Processing Development Scheme.
- The Textile Ministry's allocation increased marginally, rising from Rs. 5,272 crore (US$ 623.46 million) in 2025–26 to Rs. 5,279.01 crore (US$ 597.34 million) in 2026–27, indicating continued government support toward strengthening the textile sector and sustaining growth momentum.
- An Integrated Programme for the Textile Sector has been introduced, comprising components such as the National Fibre Scheme, Textile Expansion and Employment Scheme, initiatives for handloom and handicrafts, sustainability (Tex-Eco), and Samarth 2.0, aimed at improving productivity, employment generation, and competitiveness.
- The budget allocates Rs. 256 crore (US$ 28.97 million) for the National Technical Textiles Mission to promote innovation and indigenous development of technical textiles.
- The budget allocates Rs. 405 crore (US$ 45.83 million) for the Production-Linked Incentive (PLI) Scheme to boost large-scale manufacturing and exports in MMF and technical textiles. • The initiative promotes global agronomy best practices and clean cotton production to secure a steady raw material supply, reduce imports, enhance competitiveness, and improve farmer incomes.
- The Basic Customs Duty on knitted fabrics is revised from "10% or 20%" to "20% or Rs. 115 (US$ 1.32) per kg, whichever is higher," aimed at curbing cheap imports and supporting domestic manufacturers.
- Support for the handicrafts sector is strengthened by extending the duty-free export period to one year (extendable by three months) and adding nine new duty-free input items to reduce costs for exporters and promote traditional arts.
- Enhanced credit access and revised MSME classification, along with initiatives like the Bharat Trade Net digital platform, are introduced to support the predominantly MSME-driven textile industry.

Foreign investments

- The Government is taking initiatives to attract foreign investment in the textile sector through promotional visits to countries such as Japan, Germany, Italy and France.
- According to the new Draft of the National Textile Policy, the Government is planning to attract foreign investment and creating employment opportunities for 35 million people.
- India can become the one-stop sourcing destination for companies from Association of Southeast Asian Nations (ASEAN) as there exist several opportunities for textile manufacturing companies from 10-nation bloc to invest in India.

ADVANTAGE

Competitive Advantage

►Abundant availability of raw materials such as cotton, wool, silk and jute.

►India enjoys a comparative advantage in terms of skilled manpower and in cost of production relative to other major textile producers.

►Union Minister of Commerce and Industry, Mr. Piyush Goyal, emphasised that the India-United Kingdom (UK) Free Trade Agreement (FTA) opens transformative opportunities for wellestablished sectors of India such as textiles, leather, and footwear sectors, enhancing competitiveness and visibility in the UK market.

Robust Demand

►The Indian technical textiles market is expected to expand to US$ 23.3 billion by 2027, driven by increased awareness of goods and higher disposable incomes.

►Cotton production in India is projected to reach 7.2 million tonnes (~43 million bales of 170 kg each) by 2030, driven by increasing demand from consumers.

►The total textile and apparel exports (including handicrafts) stood at US$ 35.52 billion during FY26, as compared to US$ 36.62 billion in FY25.

Policy Support

►100% FDI (automatic route) is allowed in the Indian textile sector.

►The Union Budget 2026–27 allocated Rs. 5,279.01 crore (US$ 597.34 million) to the Ministry of Textiles, compared to the revised estimate of Rs. 5,766.68 crore (US$ 652.52 million) in FY25–26. The budget also continued key initiatives such as the Cotton Mission and broader integrated programmes aimed at enhancing productivity, dependence, and reducing strengthening import MSME competitiveness across the textile value chain.

►The Indian Council of Agricultural Research (ICAR)–Central Institute for Cotton Research (CICR) is implementing a special cotton project under the National Food Security and Nutrition Mission across eight major cotton-growing states, with an outlay of Rs. 6,032.35 lakh (US$ 6.83 million) allocated for FY25–26 to promote best practices and enhance cotton productivity.

Increasing Investments

►Total FDI inflows in the textiles (including Dyed, printed) sector stood at Rs. 33,512.66 crore (US$ 5,073.03 million) between April 2000March 2026.

►According to Apparel Export Promotion Council (APEC), significant opportunities exist to deepen collaboration between Indian and Japanese firms in the textiles sector, with Tokyo-based companies expressing keen interest to invest in India.

THREATS, RISKS AND CHALLENGES

1. Volatility in Raw Material Prices

The primary raw materials used in the manufacture of zippers, laces and narrow woven fabrics include polyester yarn, nylon yarn, cotton yarn, metal components, dyes, chemicals and other textile inputs. Prices of these materials are influenced by crude oil prices, supply-demand dynamics, global commodity markets and foreign exchange movements. Significant fluctuations in input costs may adversely affect profit margins, particularly where cost increases cannot be fully passed on to customers due to competitive market conditions.

2. Intense Industry Competition

The textile accessories market is highly competitive with the presence of numerous organised and unorganised domestic manufacturers, as well as international players. Competition is based on pricing, quality, delivery schedules, product innovation and customer service. Continuous pricing pressure may impact margins and necessitate ongoing investments in product development, operational efficiency and customer relationship management.

3. Dependence on the Textile and Apparel Industry

Demand for zippers, laces and narrow woven fabrics is closely linked to the performance of the textile, garment, footwear, luggage and fashion industries. Any slowdown in these sectors due to economic downturns, reduced consumer spending or changes in fashion trends may adversely affect demand for textile accessories.

4. Global Economic Uncertainties

Macroeconomic challenges such as inflationary pressures, high interest rates, geopolitical conflicts, trade restrictions and recessionary conditions in major export markets may impact international demand for textile and apparel products. Such developments may result in lower export orders, reduced capacity utilisation and pricing pressures across the textile value chain.

5. Foreign Exchange Risk

Manufacturers engaged in exports or dependent on imported raw materials and machinery are exposed to foreign currency fluctuations. Volatility in exchange rates may increase procurement costs, affect export realisations and impact overall profitability if not effectively managed through appropriate hedging strategies.

6. Supply Chain Disruptions

The industry depends on timely availability of raw materials, transportation networks and logistics infrastructure. Disruptions arising from geopolitical tensions, shipping delays, port congestion, natural disasters or global supply chain constraints may increase procurement costs, delay deliveries and affect customer commitments.

7. Changing Fashion Trends and Consumer Preferences

The lace and fashion accessories segment is significantly influenced by evolving fashion trends, seasonal demand patterns and changing consumer preferences. Rapid shifts in design, colour and styling may lead to inventory obsolescence and require continuous investment in product innovation and market intelligence.

8. Technological Advancements

Advancements in manufacturing technologies, automation and digital textile production require continuous capital investment to remain competitive. Failure to adopt modern production technologies may result in lower productivity, higher manufacturing costs and reduced competitiveness in domestic and international markets.

9. Labour Availability and Skill Development

The textile industry remains labour-intensive despite increasing automation. Availability of skilled labour, rising wage costs, employee retention and continuous skill development remain key operational challenges. Labour shortages or industrial disruptions may adversely affect production schedules and operational efficiency.

10. Regulatory and Compliance Risks

The industry is subject to various laws and regulations relating to environmental protection, labour welfare, product quality, exports, taxation and corporate governance. Changes in government policies, trade regulations, customs duties or environmental norms may increase compliance costs and require operational adjustments.

11. Credit and Customer Concentration Risk

Delayed payments, customer defaults or concentration of revenue from a limited number of customers may affect working capital and cash flows. Companies are required to maintain prudent credit evaluation processes, diversify their customer base and monitor receivable cycles to mitigate such risks.

12. Rising Energy and Utility Costs

Manufacturing operations are energy intensive and dependent on continuous availability of electricity, fuel and other utilities. Increases in power tariffs, fuel prices or utility costs may adversely impact manufacturing costs and operating margins.

13. Import Competition

Indian manufacturers continue to face competition from low-cost imports, particularly from countries with lower manufacturing costs and larger production capacities. Aggressive pricing by imported products may exert pressure on domestic pricing and market share, especially in commodity product categories.

14. Customer Expectations on Quality and Delivery

Customers increasingly demand consistent product quality, shorter delivery timelines, customised solutions and competitive pricing. Failure to meet quality standards or delivery commitments may impact customer relationships, repeat business and market reputation.

15. Cybersecurity and Digital Risks

With increasing digitalisation of manufacturing, supply chain management and business operations, organisations face growing risks relating to cybersecurity breaches, ransomware attacks, data privacy and system failures. Robust information technology infrastructure and cybersecurity frameworks are becoming increasingly important for business continuity.

16. Climate Change and Natural Disasters

Extreme weather events, water scarcity, floods, heat waves and other climate-related disruptions may affect raw material availability, manufacturing operations and logistics. Increasing regulatory focus on climate-related disclosures also requires businesses to strengthen sustainability and risk management practices.

17. Geopolitical and Trade Policy Risks

Changes in international trade policies, sanctions, tariff structures, free trade agreements and geopolitical developments may impact export competitiveness and global supply chains. Businesses engaged in international markets must continuously monitor evolving trade dynamics and diversify export destinations to reduce dependency on specific regions.

STRENGTHS

1. Experienced promoters

The promoters have over 17 years of experience in the textile industry, providing strong industry knowledge, expertise, and established business relationships.

2. High-quality specialized products

The company has the capability to manufacture high-quality specialized products while maintaining consistent standards, supporting customer satisfaction and repeat business.

3. Wide product range

The company offers specialized products in various materials, sizes, and designs, enabling it to cater to diverse customer requirements and preferences.

4. Strong operational network

A well-established network of operations supports efficient procurement, manufacturing, and distribution, contributing to smooth business operations.

5. Strategic manufacturing location

The manufacturing unit is located in Surat, Gujarat, a major textile hub with excellent connectivity. This provides convenient access to suppliers, skilled manpower, transportation, and key markets.

WEAKNESSES

1. Dependence on suppliers

The company depends on external suppliers for essential raw materials, making it vulnerable to supply chain disruptions, delays, and price fluctuations. This may affect production and increase operational costs.

2. Fluctuating demand

Demand for certain specialized products varies due to seasonal factors and changing customer preferences. This can create challenges in production planning, inventory management, and resource utilization

3. Geographical market dependence

Heavy reliance on a specific geographical market limits the company's growth potential and increases exposure to regional economic changes. Expanding into new markets could help diversify revenue and reduce this risk.

SEGMENT–WISE OR PRODUCT-WISE PERFORMANCE

During the financial year ended 31 March 2026, the Company recorded a significant improvement in its product portfolio performance, with total revenue from products increasing to ₹1,891.98 Lakhs as against ₹1,456.20 Lakhs in the previous financial year, representing an overall growth of approximately 29.93%. The growth was primarily driven by increased demand for the Company's core textile accessory products, expansion of the customer base and improved production efficiencies.

Narrow Woven Fabrics

Narrow Woven Fabrics continued to be one of the Company's principal revenue contributors during the year. Revenue from this product category stood at ₹796.14 Lakhs in FY 2025-26 as compared to ₹1,000.50 Lakhs in FY 2024-25. Although the segment witnessed a decline in revenue, it continued to account for a substantial portion of the Company's overall product mix. The decline was primarily attributable to changes in product mix and increased focus on higher value-added products.

Zipper Sales

Revenue from Zipper Sales increased significantly to ₹777.78 Lakhs during FY 2025-26 from ₹416.11 Lakhs in the previous year, registering an impressive growth of approximately 86.92%. The strong performance reflects higher market demand, expansion of the customer base and the Company's continued focus on value-added fastening solutions. The zipper segment emerged as one of the fastest-growing product categories during the year.

Elastic Products

Revenue from Elastic products increased sharply to ₹168.20 Lakhs during FY 2025-26 as against ₹6.98 Lakhs in FY 2024-25. This substantial increase indicates the successful expansion of the

Company's product portfolio and growing acceptance of its elastic products in the apparel and textile accessories market. The segment is expected to contribute positively to future revenue growth.

Viscose Suit

Revenue from Viscose Suit products increased to ₹149.86 Lakhs during FY 2025-26 from ₹32.61 Lakhs in the previous year, reflecting a growth of approximately 359.56%. The increase was driven by higher customer demand and improved market penetration, demonstrating the Company's ability to diversify its product offerings and capitalise on emerging market opportunities.

Overall Performance

The Company's product portfolio remained well diversified across multiple textile accessory categories during the year. While the Narrow Woven Fabrics segment continued to maintain a significant contribution to revenue, the substantial growth in Zipper Sales, Elastic products and Viscose Suit products reflects the Company's strategic emphasis on expanding its value-added product portfolio and responding to evolving customer requirements. The balanced product mix is expected to strengthen the Company's market position, reduce dependence on any single product category and support sustainable long-term growth.

OUTLOOK

The outlook for India's textile accessories industry remains favourable, supported by increasing domestic demand, improving export opportunities and sustained government support for manufacturing. The implementation of PM MITRA Parks, PLI Scheme, National Technical Textiles Mission and various export promotion measures is expected to strengthen India's competitiveness in the global textile value chain.

Growing demand for branded apparel, sportswear, technical textiles, sustainable products and premium fashion accessories is expected to drive consumption of zippers, laces and narrow woven fabrics. Increasing investments in automation, innovation and environmentally sustainable manufacturing practices are also expected to improve operational efficiencies and product quality.

However, the industry may continue to face challenges arising from raw material price volatility, geopolitical developments, freight costs and global demand fluctuations. Despite these challenges, the long-term growth prospects remain encouraging owing to India's strong manufacturing ecosystem, expanding export markets and favourable demographic trends.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company recognizes that effective risk management and a robust internal control framework are essential for achieving its strategic and operational objectives. While risks inherent to the business cannot be eliminated entirely, the Company continuously endeavors to identify, assess, and mitigate such risks through appropriate policies, processes, and control mechanisms.

The Company has established an adequate system of internal controls commensurate with the nature, size, and complexity of its business operations. These controls are designed to safeguard the Company's assets, ensure the accuracy and reliability of financial and operational information, promote operational efficiency, ensure compliance with applicable laws and regulations, and facilitate the achievement of organizational objectives through the optimal utilization of resources.

To strengthen the effectiveness of its internal control framework, the Company has instituted an independent internal audit function. The Internal Auditor conducts periodic audits based on a risk-based internal audit plan, which is reviewed annually in consultation with the Audit Committee and the Statutory Auditors. The scope of internal audits includes an evaluation of the adequacy and effectiveness of internal controls, review of operational processes, assessment of risk management practices, and verification of compliance with applicable policies and regulatory requirements.

The observations and recommendations of the Internal Auditor are placed before the Audit Committee for review. The Audit Committee monitors the implementation of corrective actions, and significant findings are periodically reported to the Board of Directors for its review and guidance.

The Company has also established adequate internal financial controls over financial reporting, which are commensurate with the size and nature of its operations. During the financial year under review, these controls were tested and evaluated, and no material weakness or significant deficiency in the design or operating effectiveness of the Company's internal financial controls was observed.

HUMAN RESOURCES AND INDUSTRIAL RELATIONS

The Company recognizes that its employees are its most valuable asset and believes that a motivated, skilled, and engaged workforce is fundamental to achieving sustainable growth. The Company's human resource philosophy is centred on fostering an inclusive, collaborative, and performance-driven work environment that encourages continuous learning, innovation, and professional development.

As an equal opportunity employer, the Company is committed to providing a workplace that promotes fairness, diversity, and mutual respect. The Company complies with all applicable labour and employment laws and ensures that its human resource practices are free from discrimination. Employment decisions are based solely on merit, qualifications, and business requirements, without regard to race, religion, caste, colour, gender, age, disability, marital status, ethnicity, language, sexual orientation, gender identity, or any other characteristic protected under applicable laws.

The Company continues to strengthen its human capital through structured talent acquisition, employee engagement initiatives, capability enhancement programmes, learning and development opportunities, and performance management systems. It also promotes a healthy work-life balance and a collaborative work culture to enhance employee productivity, innovation, and overall organizational effectiveness.

The Company believes that aligning individual performance with organizational objectives is essential for achieving long-term success. Accordingly, it has established a structured performance appraisal system that facilitates goal alignment, recognizes employee contributions, identifies development opportunities, and supports career progression. The Company remains committed to investing in the continuous development and well-being of its employees to build a competent and future-ready workforce.

As on March 31, 2025, the Company had 15 permanent employees on its rolls.

COMPANY PROFILE

Sihora Industries Limited ("the Company" or "Sihora") is engaged in the manufacturing and sale of narrow woven fabrics, woven labels, lace, digitally printed narrow fabrics, tapes, zippers, elastics, technical textiles, and other value-added textile products catering to the fashion, apparel, packaging, and industrial sectors.

The Company was originally incorporated as Sihora Industries Private Limited under the provisions of the Companies Act, 2013, pursuant to a Certificate of Incorporation dated August 10, 2023, issued by the Registrar of Companies, Central Registration Centre. The Company was incorporated with the primary objective of acquiring and continuing the business operations of Sihora Narrow Fabrics, a proprietary concern owned by its Promoter, Mr. Gautam Vallabhbhai Sihora. Pursuant to the business transfer arrangement, the entire business undertaking of the proprietorship, including its assets and liabilities, was taken over by the Company with effect from October 17, 2023.

Subsequently, pursuant to a Special Resolution passed at the Extra-Ordinary General Meeting held on June 12, 2024, the Company was converted into a public limited company. Consequently, its name was changed from Sihora Industries Private Limited to Sihora Industries Limited, and a fresh Certificate of Incorporation reflecting the change in name was issued by the Registrar of Companies, Ahmedabad, on July 17, 2024. The Corporate Identification Number (CIN) of the Company is L13999GJ2023PLC143747.

As part of its long-term growth strategy and to strengthen its capital base, the Company undertook an Initial Public Offering (IPO) of its equity shares. Pursuant to its application, the Company received the In-Principle Approval from BSE Limited on September 22, 2025, for listing on the SME Platform. Following the completion of all applicable regulatory and procedural requirements, the Company's equity shares were successfully listed on the BSE SME Platform on October 17, 2025.

The Company is promoted by Mr. Gautam Vallabhbhai Sihora and Mrs. Priyal Gautamkumar Sihora, who are also the original subscribers to the Memorandum of Association. Together, the Promoters possess more than a decade of experience in the textile industry, providing strategic leadership, operational expertise, and extensive industry knowledge that have contributed to the Company's growth and development.

Headquartered in Surat, Gujarat, the Company manufactures a diverse range of textile products, including narrow woven fabrics, woven labels, fancy lace, zippers, elastics, tapes, and other textile accessories. These products are primarily supplied to customers across the domestic market and find applications in the fashion and apparel industry, packaging solutions, and various industrial segments.

The Company's manufacturing facility is located at Plot No. 34/D/1/2/3, Laxminarayan BRC Compound, Udhna, Mangrol, Surat – 394210, Gujarat, India. The facility is equipped with modern manufacturing machinery and technology that enable efficient production while maintaining stringent quality standards. Comprehensive quality control procedures are implemented throughout the manufacturing process to ensure consistency, durability, reliability, and customer satisfaction.

The Company places significant emphasis on understanding customer requirements and delivering customized textile solutions. Product development is driven by various factors, including customer preferences, end-use applications, quality expectations, climatic conditions, and commercial considerations. The careful selection of raw materials forms an integral part of the manufacturing process, as it directly influences the performance, durability, comfort, and overall quality of the finished products. Through its customer-centric approach, manufacturing capabilities, and commitment to quality, the Company strives to strengthen its position as a reliable supplier of specialized textile products across diverse industry segments.

FINANCIAL PERFORMANCE AND HIGHLIGHTS

Financial Highlights

INR In Lakhs

Particulars	F.Y. 2025-26	F.Y. 2024-25
Revenue from Operations	1,891.98	1,456.20
Other Income	61.28	50.26
Total Income	1,953.26	1,506.46
Less: Total Expenses before Depreciation, Finance Cost and Tax	1,694.42	1,126.99
Profit before Depreciation, Finance Cost and Tax	258.84	379.47
Less: Depreciation	97.50	42.24
Less: Finance Cost	31.36	86.99
Profit Before Extraordinary & Exceptional Items and Tax	129.98	250.24
Less: Prior Period Item	0.00	0.00
Profit before tax	129.98	250.24
Less: Current Tax	39.18	66.61
Less: Deferred tax Liability (Asset)	(5.70)	(3.16)
Less: Excess/Short Provision Written back/off	0.00	0.00
Profit after Tax	96.50	186.79

Financial Performance

During the financial year 2025–26, the Company's Revenue from Operations increased by 29.92%, rising from ₹1,456.20 lakhs in the previous financial year to ₹1,891.98 lakhs, reflecting healthy growth in its core business operations. Total Income also increased by 29.67% to ₹1,953.26 lakhs, supported by higher operating revenue and a modest increase in other income.

Despite the strong growth in revenue, the Company's profitability was impacted during the year. Profit Before Tax (PBT) stood at ₹129.98 lakhs for FY 2025–26 as compared to ₹250.24 lakhs in FY 2024–25. The decline in profitability was primarily attributable to a significant increase in operating expenses, employee benefit costs, finance costs, and depreciation arising from business expansion and capacity enhancement initiatives undertaken during the year.

Overall, while the Company delivered robust top-line growth, the increase in operating costs moderated its earnings during the year. The management remains focused on improving operational efficiencies, optimizing cost structures, and enhancing capacity utilization to strengthen margins and improve profitability.

The Board of Directors continues to review and refine the Company's business strategies and operational policies with the objective of maximizing manufacturing capacity utilization and improving overall operational performance. The Board remains confident that these initiatives, together with continued demand for the Company's products, will support sustained growth in revenue from operations and contribute to improved profitability in the coming years.

TURNOVER FROM MANUFACTURING AND TRADING ACTIVITIES

(INR In Lakhs)

Particulars	31 March 2026	31 March 2025
Manufacturing		
Elastic	168.20	6.98
Narrow Woven Fabrics	796.14	1,000.50
Zipper Sales	777.78	416.11
Viscouse Suit	149.86	32.61
Total	1,891.98	1,456.20

RATIO ANALYSIS

Particulars	Numerator/Denominator	31 March 2026	31 March 2025	Change in %	Reason
Current Ratio	Current Assets / Current Liabilities	4.09	1.85	121.08%	The improvement is due to higher current assets and/or lower current liabilities, strengthening the company's short-term liquidity.
Debt-Equity Ratio	Total Debts / Shareholder's Equity	0.09	0.96	-90.63%	This has resulted from debt repayment, debt-to-equity conversion, or an increase in shareholders' funds through retained profits or capital infusion.
Debt Service Coverage Ratio	Earnings available for Debt Service / Debt Service	0.74	-	-	This is due to lower EBITDA, higher interest costs, or increased principal repayments, indicating that earnings are insufficient to fully cover debt-servicing obligations.
Return on Equity Ratio	Profit after Tax / Average Shareholder's Equity	9.06%	42.81%	-78.97%	The probable reasons include lower profit after tax and/or higher shareholders' equity due to fresh capital infusion or retained earnings.
Inventory turnover ratio	Cost of Goods Sold / Average Inventories	2.10	3.21	-34.62%	Possible reasons include higher inventory accumulation, slower sales, lower production/utilisation, product-mix changes, or reduced demand.
Trade receivables turnover ratio	Total Turnover / Average Trade Receivable	8.25	9.54	-13.50%	This is due to extended customer credit periods, delayed payments, higher receivables, or lower turnover.
Trade payables turnover ratio	Total Purchases / Average Trade Payable	13.24	7.19	83.89%	This is due to lower outstanding creditors, shorter supplier credit periods, faster payments, or reduced purchases relative to average payables.
Net capital turnover ratio	Total Turnover / Closing Working Capital	1.91	4.35	-56.09%	The decline indicates inefficient deployment of working capital, with higher net working capital relative to turnover and possible excess funds tied up in current assets.
Net profit ratio	Net Profit / Total Turnover	5.10%	12.83%	-60.49%	Possible reasons include lower gross margins, higher operating/finance costs, depreciation, employee costs, overheads, adverse product mix, lower selling prices, or exceptional expenses.
Return on Capital employed	Earnings before interest and taxes / Capital Employed	9.23%	28.14%	-67.31%	This is due to lower EBIT, higher capital employed, asset/capacity under-utilisation, or reduced operating margins.

Return on Net Worth

Particulars	Numerator/Denominator	31 March 2026	31 March 2025
Return on Net Worth	Net Profit / Net Worth	6.01	35.54

The Return on Net Worth (RoNW) of the Company decreased from 40.22% in FY 2024-25 to 9.06% in FY 2025-26. The decline was mainly due to the substantial increase in the Company's Net Worth following the Initial Public Offering (IPO), along with a decrease in profitability during the year.

The Company's Net Worth increased from ₹525.55 lakhs to ₹1,604.41 lakhs, representing an increase of approximately 205.29%, primarily due to the increase in equity share capital and Securities Premium arising from the IPO. On the other hand, Profit After Tax decreased from ₹186.79 lakhs to ₹96.50 lakhs, resulting in lower returns generated on the significantly enlarged shareholders' funds.

Accordingly, the reduction in RoNW is primarily attributable to the significant expansion of the Company's equity base pursuant to the IPO, coupled with lower profitability during the year, rather than a decline in the Company's Net Worth.

CAUTIONARY NOTE

Statements in this Report, describing the Company's objectives, projections, estimates and expectations may constitute 'forward looking statements' within the meaning of applicable laws and regulations. Forward looking statements are based on certain assumptions and expectations of future events. These statements are subject to certain risks and uncertainties. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results may be different from those expressed or implied since the Company's operations are affected by many external and internal factors, which are beyond the control of the management. Hence the Company assumes no responsibility in respect of forward looking statements that may be amended or modified in future on the basis of subsequent developments, information or events.

INDEPENDENT AUDITOR'S REPORT

To The Members of SIHORA INDUSTRIES LIMITED Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of M/s **SIHORA INDUSTRIES LIMITED**, ("the Company") (Formally known as Sihora Industries Private Limited) which comprise the Balance Sheet as at 31 March 2026, and the Statement of Profit and Loss and Cash Flow Statement for the period ended and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to me, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, and profit for the period ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to **Note 39** of the financial statements, which describes the contingent liabilities related to ongoing Disputed tax liabilities. Our opinion is not modified in respect of this matter.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Director's report but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility of Management for Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, (changes in equity) and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor’s Report) Order, 2020 (“the Order”), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the “Annexure A” a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

   b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;

   c) The Balance Sheet, the Statement of Profit and Loss, Statement of changes in Equity and the Cash Flow Statement dealt with by this Report are in agreement with the books of account;

   d) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014;

   e) On the basis of the written representations received from the directors as on 31 March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act;

f) With respect to the adequacy of the Internal Financial Controls over financial reporting of the company and operating effectiveness of such controls are given in separate Annexure-B;

g) In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the year ended March 31, 2026, is in accordance with the provisions of Section 197 of the Companies Act, 2013. The remuneration paid to any director is not in excess of the limit laid down under this section and Schedule V of the Act. Accordingly, reporting under Section 197(16) is applicable, and the Company has complied with the prescribed provisions.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to me:

i. The Company does not have any pending litigations which would impact its financial position.

ii. The Company does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused me to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. The company did not declare any dividend during the year.

vi. Based on our examination, which includes test checks, the Company has used accounting software for maintaining its books of account for the period ended March 31, 2026, which has a feature of recording audit trail (edit log) facility. The same has been operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with.

As the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014, is applicable from April 1, 2023, reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014, on the preservation of audit trail as per the statutory requirements for record retention is applicable for the period ended March 31, 2026.

For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No.: 154114W/W100873

-sd-

CA Shailesh Lakhankiya
Partner
Membership No.: 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT: CARO, 2020

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

In terms of the information and explanations sought by us and given by **SIHORA INDUSTRIES LIMITED**, ("the Company") (Formally known as Sihora Industries Private Limited) and the books of account and records examined by us in the normal course of audit for the year ended March 31, 2026 and to the best of our knowledge and belief, we state that:

i)

(a) (A) The Company has maintained proper records showing particulars, including quantitative details and situation of property, plant and equipment.

(B) The Company has maintained proper records showing full particulars of intangible assets.

(b) All assets have been acquired or capitalized during the year after following diligence process of verification by management.

(c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the company do not hold any immovable property as on date of balance sheet. However, in respect of immovable properties taken on lease and disclosed as right-of-use-assets in the financial statements, the lease agreements are in the name of the Company.

(d) The Company has not revalued any of its property, plant and equipment including Right of Use assets and intangible assets during the year.

(e) Based upon the audit procedures performed and the information and explanations given by the Management no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

ii)

(a) As explained to us & on the basis of the records examined by us, in our opinion, physical verification of inventory has been conducted at reasonable intervals by the management. In our opinion, the coverage and procedure of such verification by the management is appropriate. No discrepancy of 10% or more in the aggregate for each class of inventory was noticed on physical verification of stocks by the management as compared to book records.

(b) According to information and explanation to us, the Company has not been sanctioned working capital limits in excess of Rs. 5 Crores, in aggregate, at any time during the year, from banks or financial institutions on the basis of security of the current assets of the Company and hence reporting under clause 3(ii)(b) of the Order is not applicable.

iii) The Company has not made any investments in, not provided any guarantee or security, and not granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year. Therefore, the provisions of sub clause (a), (b), (c) (d), (e), and (f) of paragraph 3(iii) of the order, are not applicable.

iv) According to the information and explanation given to us and as per scrutiny of accounts done by us, it was affirmed that the company does not have any grant of loan, making investment and providing guarantee and security as per the provision of section 185 and 186 of the Companies Act, 2013.

v) The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause (v) of the Order is not applicable.

vi) The maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013 for the business activities carried out by the Company. Hence, reporting under clause (vi) of the Order is not applicable to the Company.

vii) According to the information and explanations given to us, in respect of statutory dues:

(a) Undisputed statutory dues, including Goods & Service Tax, Provident Fund, and Employees' State Insurance, Income Tax, Customs Duty, cess and other material statutory dues applicable to the Company have generally been regularly deposited by it with the appropriate authorities.

There were no undisputed amounts payable in respect of Goods & Service Tax, Provident Fund, Employees' State Insurance, Income Tax, Customs Duty, cess and other material statutory dues in arrears as at 31st March, 2026 for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us, there are no statutory dues of Goods and Service Tax, Provident Fund, Employees' State Insurance, Income-tax, Service tax, Duty of Customs, Value added tax, Cess or other statutory dues which have not been deposited by the Company on account of any dispute.

viii) There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.

ix)

(a) In our opinion, the Company has not defaulted in the repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.

(b) The Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.

(c) To the best of our knowledge and belief, in our opinion, during the year, loan availed by the Company were applied for the purposes for which the loans were obtained.

(d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, *prima facie*, not been used during the year for long-term purposes by the Company.

(e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries and associates. The Company does not have any joint ventures.

(f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries or associate companies and hence, reporting on clause 3(ix)(f) of the Order is not applicable.

x)

(a) During the year, the Company has raised funds through Initial Public Offering (IPO) by issuing 16,00,000 equity shares of face value Rs.10 each at an issue price of Rs.66 per share aggregating to Rs.10.56 Crores. In our opinion and according to the information and explanations given to us, the funds so raised were applied for the purposes for which they were raised.

The unutilised amount as at 31 March 2026 has been temporarily invested in fixed deposits accounts pending utilisation.

(b) During the year the Company has not made preferential allotment. In our opinion and according to the information and explanations given to us, the requirements of section 62 of the companies act, 2013 have been duly complied with and the fund raised have been used for the purposes for which the fund were raised.

The company has not made private placement of shares or convertible debentures (fully or partly or optionally) during the year.

xi)

(a) To the best of our knowledge, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

(b) To the best of our knowledge, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.

(c) As represented to us by the Management, there were no whistle blower complaints received by the Company during the year.

xii) The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.

xiii) In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the financial statements etc. as required by the applicable accounting standards.

xiv) The company is covered under Section 138 of the Companies Act, 2013 and rules made thereunder, and has duly appointed an Internal Auditor during the year under review. Accordingly, the requirements of clause (a) & (b) relating to Internal Audit are applicable and have been complied with by the Company.

xv) In our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.

xvi) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause (xvi)(a), (b) and (c) of the Order is not applicable.
The Group does not have any CIC as part of the group and accordingly reporting under clause (xvi)(d) of the Order is not applicable.

xvii) Based on our examination, the company has not incurred cash losses in the financial year.

xviii) There has been no resignation of the statutory auditors of the Company during the year. clause 3(xviii) of the Order is not applicable

xix) According to the Information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx) (a) & (b) The provisions of Section 135 towards corporate social responsibility is not applicable on the company. Accordingly, the reporting provisions of clause 3(xx)(a) & (b) of the Order is not applicable.

For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No.: 154114W/W100873

-sd-

CA Shailesh Lakhankiya
Partner
Membership No.: 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

ANNEXURE “B” TO THE INDEPENDENT AUDITOR’S REPORT

(Referred to in paragraph 2(f) under ‘Report on Other Legal and Regulatory Requirements’ section of our report of even date)

Report on the Internal Financial Controls Over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

We have audited the internal financial controls over financial reporting of **SIHORA INDUSTRIES LIMITED** (“the Company”) (Formally known as Sihora Industries Private Limited) as of 31st March, 2026 in conjunction with our audit of the Financial Statements of the Company for the period Ended 31st March, 2026.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the criteria for internal financial control over financial reporting established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No.: 154114W/W100873

-sd-

CA Shailesh Lakhankiya
Partner
Membership No.: 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

SIHORA INDUSTRIES LIMITED
(CIN: L13999GJ2023PLC143747)
(Address: PL 34/D/1 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat,India, 394210)
Balance Sheet as at 31 March 2026

(Rs. In Lakhs)

Particulars	Note	31 March 2026	31 March 2025
I. EQUITY AND LIABILITIES			
(1) Shareholders' funds			
(a) Share Capital	3	532.74	372.74
(b) Reserves and Surplus	4	1,071.67	152.81
Total		**1,604.41**	**525.55**
(2) Non-current liabilities			
(a) Long-term Borrowings	5	-	243.52
(b) Long-term Provisions	6	22.29	14.17
Total		**22.29**	**257.69**
(3) Current liabilities			
(a) Short-term Borrowings	7	143.29	270.47
(b) Trade Payables	8		
- Due to Micro and Small Enterprises		70.64	88.14
- Due to Others		38.15	35.98
(c) Other Current Liabilities	9	4.25	2.49
(d) Short-term Provisions	10	64.18	84.60
Total		**320.51**	**481.68**
Total Equity and Liabilities		**1,947.21**	**1,264.92**
II. ASSETS			
(1) Non-current assets			
(a) Property, Plant and Equipment and Intangible Assets			
(i) Property, Plant and Equipment	11	477.72	492.05
(ii) Capital Work-in-progress		123.71	10.68
(b) Deferred Tax Assets (net)	12	14.76	9.06
(c) Long term Loans and Advances	13	19.48	21.26
Total		**635.67**	**533.05**
(2) Current assets			
(a) Current Investments	14	150.00	-
(b) Inventories	15	744.87	308.32
(c) Trade Receivables	16	213.69	244.70
(d) Cash and cash equivalents	17	5.05	3.60
(e) Short-term Loans and Advances	18	46.88	35.60
(f) Other Current Assets	19	151.05	139.65
Total		**1,311.54**	**731.87**
Total Assets		**1,947.21**	**1,264.92**

The above Financial Statement of Assets and Liabilities should be read with the accompanying notes 1-41 forming an integral part of financial information.

As per our report of even date
For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No. 154114W/W100873
-Sd-
CA Shailesh Lakhankiya
PARTNER
Membership No. 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

For and on behalf of the Board of
SIHORA INDUSTRIES LIMITED

-Sd-
Gautam Sihora
Chairman & Managing Director
DIN: 10275231

-Sd-
Priyal Sihora
Whole Time Director
DIN: 10275230

-Sd-
Pareshbhai Mangukiya
Chief Financial Officer

-Sd-
Dhara Vaghasiya
Company Secretary
Place: Surat
Date: 19/05/2026

SIHORA INDUSTRIES LIMITED
(CIN: L13999GJ2023PLC143747)
(Address: PL 34/D/1 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat,India, 394210)
Statement of Profit and Loss for the period ended on 31 March 2026

(Rs. In Lakhs)

Particulars	Note	31 March 2026	31 March 2025
Revenue from Operations	20	1,891.98	1,456.20
Other Income	21	61.28	50.26
Total Income		**1,953.26**	**1,506.46**
Expenses			
Purchases of Raw material	22	1,541.78	879.40
Change in Inventories of work in progress and finished goods	23	(436.55)	(181.72)
Employee Benefit Expenses	24	292.26	206.04
Direct Expenses	25	231.28	190.56
Finance Costs	26	31.36	42.24
Depreciation and Amortization Expenses	27	97.50	86.99
Other Expenses	28	65.65	32.71
Total expenses		**1,823.28**	**1,256.22**
Profit/(Loss) before Exceptional and Extraordinary Item and Tax		**129.98**	**250.24**
Exceptional Item		-	-
Profit/(Loss) before Extraordinary Item and Tax		**129.98**	**250.24**
Extraordinary Item		-	-
Profit/(Loss) before Tax		**129.98**	**250.24**
Tax Expenses	29		
- Current Tax		39.18	66.61
- Deferred Tax		(5.70)	(3.16)
Profit/(Loss) after Tax		**96.50**	**186.79**
Earnings Per Share (Face Value per Share Rs.10 each)			
-Basic (In Rs)	30	2.16	5.01
-Diluted (In Rs)	30	2.16	5.01

See accompanying notes to the financial statements

As per our report of even date
For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No. 154114W/W100873
-Sd-
CA Shailesh Lakhankiya
PARTNER
Membership No. 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

For and on behalf of the Board of SIHORA INDUSTRIES LIMITED

-Sd-
Gautam Sihora
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Place: Surat
Date: 19/05/2026

SIHORA INDUSTRIES LIMITED
(CIN: L13999GJ2023PLC143747)
(Address: PL 34/D/1 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat,India, 394210)

Cash Flow Statement for the year ended 31 March 2026

(Rs. In Lakhs)

Particulars	Note	31 March 2026	31 March 2025
CASH FLOW FROM OPERATING ACTIVITIES			
Net Profit befor tax		129.98	250.24
Adjustment for:			
Depreciation and Amortisation Expense		97.50	86.99
Gratuity Expense		7.80	3.68
Interest Income		(38.19)	(28.23)
Finance Costs		31.36	41.42
Operating Profit before working capital changes		**228.45**	**354.10**
Changes in working capital :			
Inventories		(436.55)	(181.72)
Trade Receivables		31.01	(184.22)
Loans and Advances		(3.33)	(3.79)
Other Current Assets		(17.24)	(38.51)
Trade Payables		(15.33)	3.85
Other Current Liabilities		1.76	1.21
Short-term Provisions		7.34	6.64
Cash (Used in)/Generated from Operations		**(203.90)**	**(42.44)**
Direct Tax paid(Net)		66.61	4.76
Net Cash (Used in)/Generated from Operating Activities		**(270.51)**	**(47.20)**
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Property, Plant and Equipment		(196.19)	(206.18)
Investment in Term Deposits		(150.00)	-
Interest received		37.84	28.23
Net Cash (Used in)/Generated from Investing Activities		**(308.35)**	**(177.96)**
CASH FLOW FROM FINANCING ACTIVITIES			
Proceeds from Issue of Share Capital		982.36	-
Proceeds from Long Term Borrowings		-	70.38
Repayment of Long Term Borrowings		(243.52)	-
Proceeds from Short Term Borrowings		-	196.25
Repayment of Short Term Borrowings		(127.17)	-
Interest Paid		(31.36)	(41.42)
Net Cash (Used in)/Generated from Financing Activities		**580.30**	**225.21**
Net Increase/(Decrease) in Cash and Cash Equivalents		1.45	0.05
Opening Balance of Cash and Cash Equivalents		**3.60**	**3.56**
Closing Balance of Cash and Cash Equivalents	17	**5.05**	**3.60**

The above Financial Statement of Cash flow should be read with the accompanying notes 1-40 forming an integral part of financial information.

Notes:

Components of cash and cash equivalents	31 March 2026	31 March 2025
Cash on hand	5.05	3.60
Cheques, drafts on hand	-	-
Balances with banks in current accounts	-	-
Bank Deposit having maturity of less than 3 months	-	-
Others	-	-
Cash and cash equivalents as per Cash Flow Statement	**5.05**	**3.60**

Cash flows are reported using the indirect method, whereby profit before tax is adjusted for the effects of transactions of a non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from regular revenue generating, financing and investing activities of the company are segregated.

As per our report of even date
For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No. 154114W/W100873

For and on behalf of the Board of SIHORA INDUSTRIES LIMITED

-Sd-
CA Shailesh Lakhankiya
PARTNER
Membership No. 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

-Sd-
Gautam Sihora
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Pareshbhai Mangukiya
Chief Financial Officer

-Sd-
Dhara Vaghasiya
Company Secretary
Place: Surat
Date: 19/05/2026

SIHORA INDUSTRIES LIMITED
(CIN: L13999GJ2023PLC143747)
Notes forming part of the Financial Statements

1 COMPANY INFORMATION

The financial statements comprise financial statements of Sihora Industries Limited (CIN: L13999GJ2023PLC143747) (the company) for the year ended 31 March 2026. The Company is a Company Limited by Shares and is incorporated as on 10th August, 2023 under the provisions of the Companies Act applicable in India. The registered office of the company is located at PL 34/D/1 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat, India, 394210.

During the year, the equity shares of the Company were listed on the SME Platform of BSE SME with effect from 17 October 2025.

The Company is principally engaged in the Textile Manufacturing Industry and Manufacturing specialised textiles to include Narrow Woven Fabrics, fancy laces, borders, lables, zipper, elastic,etc.

The financial statements were approved for issue in accordance with a resolution of the directors.

2 SIGNIFICANT ACCOUNTING POLICIES

a Basis of Preparation

These financial statements have been prepared in accordance with the Generally Accepted Accounting Principles in India ('Indian GAAP') to comply with the Accounting Standards specified under Section 133 of the Companies Act, 2013, as applicable. The financial statements have been prepared under the historical cost convention on accrual basis, except for certain financial instruments which are measured at fair value.

b Use of Estimates

The preparation of financial statements requires the management of the Company to make estimates and assumptions that affect the reported balances of assets and liabilities and disclosures relating to the contingent liabilities as at the date of the financial statements and reported amounts of income and expense during the year. Examples of such estimates include provisions for doubtful receivables, provision for income taxes, the useful lives of depreciable fixed assets and provision for impairment. Future results could differ due to changes in these estimates and the difference between the actual result and the estimates are recognised in the period in which the results are known / materialise.

c Tangible assets and capital work-in-progress

Fixed assets are stated at cost, less accumulated depreciation and impairment, if any. Direct costs are capitalized until fixed assets are ready for use. Capital work-in-progress comprises of the cost of fixed assets that are not yet ready for their intended use at the reporting date.

d Depreciation and amortization

Depreciation has been provided on the Fixed Asset on the WDV method and in accordance with the useful life of the Asset as prescribed under Schedule II of the Companies Act, 2013.

The useful life of the Assets has been taken as below;

Type of Assets	Useful Life
Buildings	30 Years
Plant and Equipment	15 Years
Furniture and Fixtures	10 Years
Vehicles	8 Years
Office equipment	5 Years
Computers	3 Years

e **Impairment of assets**

At each balance sheet date, the management reviews the carrying amounts of its assets included in each cash generating unit to determine whether there is any indication that those assets were impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of impairment. Recoverable amount is the higher of an asset's net selling price and value in use. In assessing value in use, the estimated future cash flows expected from the continuing use of the asset and from its disposal are discounted to their present value using a pre-tax discount rate that reflects the current market assessments of time value of money and the risks specific to the asset. Reversal of impairment loss is recognised as income in the statement of profit and loss.

f **Investment**

Long-term investments and current maturities of long-term investments are stated at cost, less provision for other than temporary diminution in value. Current investments, except for current maturities of long-term investments, comprising investments in mutual funds, government securities and bonds are stated at the lower of cost and fair value.

g **Inventories**

Raw materials are carried at the lower of cost and net realisable value. Cost is determined on a weighted average basis. Purchased goods-in-transit are carried at cost. Work-in-progress is carried at the lower of cost and net realisable value. Stores and spare parts are carried at lower of cost and net realisable value. Finished goods produced or purchased by the Company are carried at lower of cost and net realisable value. Cost includes direct material and labour cost and a proportion of manufacturing overheads.

The valuation for inventories is as follows;

Classification	Valuation Policy
Finished Goods	At lower of cost or net realizable value.
Raw Material	At lower of cost or net realizable value.
Work In Progress	At lower of cost or net realizable value.

h **Cash and cash equivalents**

The Company considers all highly liquid financial instruments, which are readily convertible into known amount of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents.

i **Revenue recognition**

Revenue from sale of goods is recognized at the point in time when significant risks and rewards of ownership are transferred to the customer, generally upon delivery of goods and acceptance by the customer. Revenue is measured net of returns, trade discounts, rebates, Goods and Services Tax (GST), and other similar levies collected on behalf of the government.

Dividend is recorded when the right to receive payment is established. Interest income is recognised on time proportion basis taking into account the amount outstanding and the rate applicable.

j **Borrowing Cost**

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

k **Foreign currency transactions**

Income and expense in foreign currencies are converted at exchange rates prevailing on the date of the transaction. Foreign currency monetary assets and liabilities other than net investments in non-integral foreign operations are translated at the exchange rate prevailing on the balance sheet date and exchange gains and losses are recognised in the statement of profit and loss. Exchange difference arising on a monetary item that, in substance, forms part of an enterprise's net investments in a non-integral foreign operation are accumulated in a foreign currency translation reserve.

l Taxation

Current income tax expense comprises taxes on income arising from operations in India. Income tax payable is determined in accordance with the provisions of the Income Tax Act, 1961, as amended from time to time.

Deferred tax expense or benefit is recognised on timing differences being the difference between taxable income and accounting income that originate in one period and is likely to reverse in one or more subsequent periods. Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date.

Advance taxes and provisions for current income taxes are presented in the balance sheet after off-setting advance tax paid and income tax provision arising in the same tax jurisdiction for relevant tax paying units and where the Company is able to and intends to settle the asset and liability on a net basis.

The Company offsets deferred tax assets and deferred tax liabilities if it has a legally enforceable right and these relate to taxes on income levied by the same governing taxation laws.

m Earnings Per Shares

Basic earning per share is computed by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Diluted earning per share is computed by taking into account the weighted average number of equity shares outstanding during the period and the weighted average number of equity shares which would be issued on conversion of all dilutive potential equity shares into equity shares.

n Gratuity

The Company provides for gratuity, a defined benefit retirement plan ('the Gratuity Plan') covering eligible employees. The Gratuity Plan provides a lump-sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of employment with the Company. Liabilities with regard to the Gratuity Plan are determined by actuarial valuation at each Balance Sheet date using the projected unit credit method.

o Provident fund

Eligible employees receive benefits from a provident fund, which is a defined benefit plan. Both the employee and the Company make monthly contributions to the provident fund plan equal to a specified percentage of the covered employee's salary.

p Provisions, Contingent liabilities and Contingent assets

A provision is recognised when the Company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which reliable estimate can be made. Provisions (excluding retirement benefits and compensated absences) are not discounted to its present value and are determined based on best estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates. Contingent liabilities are not recognised in the financial statements. A contingent asset is neither recognised nor disclosed in the financial statements.

As per our report of even date
For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No. 154114W/W100873
-Sd-
CA Shailesh Lakhankiya
PARTNER
Membership No. 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

For and on behalf of the Board of
SIHORA INDUSTRIES LIMITED

-Sd-
Gautam Sihora
Chairman & Managing Director
DIN: 10275231

-Sd-
Priyal Sihora
Whole Time Director
DIN: 10275230

-Sd-
Pareshbhai Mangukiya
Chief Financial Officer

-Sd-
Dhara Vaghasiya
Company Secretary
Place: Surat
Date: 19/05/2026

3 Share Capital

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Authorised Share Capital		
Equity Shares, of Rs. 10 each, 6000000 (Previous Year -6000000) Equity Shares	600.00	600.00
Issued, Subscribed and Fully Paid up Share Capital		
Equity Shares, of Rs. 10 each, 5327400 (Previous Year -3727400) Equity Shares paid up	532.74	372.74
Total	**532.74**	**372.74**

During the financial year 2025-26, the Company came out with an Initial Public Offering (IPO) comprising fresh issue of 16,00,000 equity shares of face value Rs.10 each at an issue price of Rs.66 per share aggregating to Rs.10.56 Crores. The shares were listed on the SME Platform of BSE Limited with effect from 17 October 2025.

(i) Reconciliation of number of shares

Particulars	31 March 2026		31 March 2025	
Equity Shares	**No. of shares**	**(Rs in lacs)**	**No. of shares**	**(Rs in lacs)**
Opening Balance	37,27,400	372.74	6,77,709	67.77
Issued during the year(IPO)	16,00,000	160.00	30,49,691	304.97
Deletion	-	-	-	-
Closing balance	**53,27,400**	**532.74**	**37,27,400**	**372.74**

(ii) Rights, preferences and restrictions attached to shares

Equity Shares: The Company has one class of equity shares. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

(iii) Details of Shares held by shareholders holding more than 5% of the aggregate shares in the company

Equity Shares	31 March 2026		31 March 2025	
Name of Shareholder	**No. of shares**	**In %**	**No. of shares**	**In %**
Gautam Vallabhbhai Sihora	31,32,900	58.81%	31,32,900	84.21%
Priyal Gautam Sihora	5,88,225	11.04%	5,88,225	15.78%

(iv) Shares held by Promoters at the end of the year 31 March 2026

Name of Promoter	Class of Shares	No. of Shares	% of total shares	% Change during the year
Gautam Vallabhbhai Sihora	Equity	31,32,900	58.81%	-25.24%
Priyal Gautam Sihora	Equity	5,88,225	11.04%	-4.74%
Gautam Vallabhbhai Sihora Huf	Equity	55	0.00%	0.00%
Pinal Pragnesh Patel	Equity	2,055	0.04%	-0.02%
Saritabahen Rajeshkumar Mangukiya	Equity	2,055	0.04%	-0.02%
Minakshi Vipul Vaghani	Equity	2,055	0.04%	-0.02%
Vasantben Vallabhbhai Sihora	Equity	55	0.00%	0.00%

Shares held by Promoters at the end of the year 31 March 2025

Name of Promoter	Class of Shares	No. of Shares	% of total shares	% Change during the year
Gautam Vallabhbhai Sihora	Equity	31,32,900	84.05%	0.00%
Priyal Gautam Sihora	Equity	5,88,225	15.78%	0.00%
Gautam Vallabhbhai Sihora Huf	Equity	55	0.00%	0.00%
Pinal Pragnesh Patel	Equity	2,055	0.06%	0.00%
Saritabahen Rajeshkumar Mangukiya	Equity	2,055	0.06%	0.00%
Minakshi Vipul Vaghani	Equity	2,055	0.06%	0.00%
Vasantben Vallabhbhai Sihora	Equity	55	0.00%	0.00%

(v) In the event of liquidation of the Company, the holders of equity shares shall be entitled to receive any of the remaining assets of the Company, after distribution of all preferential amounts. The amount distributed will be in proportion to the number of equity shares held by the shareholders.

4 Reserves and Surplus

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Securities Premium		
Opening Balance	-	248.79
Add: Issue of Shares(IPO)	896.00	-
Less: written off for Exps.	73.64	-
Less: bouns share issue	-	248.79
Closing Balance	822.36	-
Statement of Profit and loss		
Balance at the beginning of the year	152.81	30.61
Add: Profit/(loss) during the year	96.50	186.79
Less: bouns share issue	-	56.18
Less: Appropriation	-	8.41
Balance at the end of the year	249.31	152.81
Total	**1,071.67**	**152.81**
Notes:		
a) Company does not have any Revaluation Reserve.		

5 Long term borrowings

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
a) Secured Term Loans		
-From Banks	-	243.52
Total		**243.52**

Notes:

a) The Company had outstanding long-term borrowings at the beginning of the year. During the year, the Company repaid a substantial portion of these borrowings out of the proceeds received from the Initial Public Offering (IPO). The balance outstanding as at 31 March 2026 is repayable within twelve months from the reporting date and has accordingly been classified under Current Borrowings. Consequently, there are no outstanding Long-Term Borrowings as at 31 March 2026.

b) The Company does not have any continuing default in repayment of loans and interest as on the reporting date.

c) The Company was required to file the satisfaction of the relevant charge with the Registrar of Companies upon repayment/discharge of the secured borrowing. However, as at 31 March 2026, the Company had not filed the necessary forms for registration of satisfaction of the said charge with the Registrar of Companies.

d) The company is not declared as "willful defaulter" by any bank or financial Institution or other lender as on the reporting date.

6 **Long term provisions** (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Provision for Gratuity	22.29	14.17
Total	**22.29**	**14.17**

7 **Short term borrowings** (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Secured		
- Current Maturity of Long Term Loans	11.20	84.62
- Working Capital Facilities from Bank	116.09	185.85
Unsecured		
- From Related Parties	16.00	-
Total	**143.29**	**270.47**

Notes:

a) Overdraft & Term Loan Facility ICICI Bank

The Overdraft Facility is repayable on demand and carries interest at the rate of Repo Rate + 2.65% spread per annum. The facility is secured by the corporate guarantee of Sihora Narrow Fabrics and the personal guarantees of Mr. Gautam Vallabhbhai Sihora (Chairman & Managing Director), Mrs. Priyal Gautam Sihora (Whole-Time Director), Mr. Ramesh Nagjibhai Dhameliya (Third-Party Guarantor), and Mrs. Bhavnaben Dhameliya (Third-Party Guarantor).

b) Particulars of Current maturities of long-term loans

Name of Lender	Nature of Security	Rate of Interest	Monthly Instalments	No of Instalment	Outstanding as on 31.03.2026
ICICI Bank Limited	Industrial Building, Plot No. 34/D-1 to 3, Laxminarayan Industrial Park, Udhna, Suart-394210	8.05%	197449.87	12	1120253

c) Plot No. 34/D-1 & 34/D-2, owned by Mr. Gautam Vallabhbhai Sihora (Chairman & Managing Director), and Plot No. 34/D-3, owned by Mr. Ramesh Nagjibhai Dhameliya (Third-Party Mortgagor).

8 **Trade payables** (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Due to Micro and Small Enterprises	70.64	88.14
Due to others	38.15	35.98
Total	**108.79**	**124.12**

8.1 **Trade Payable ageing schedule as at 31 March 2026** (Rs in lacs)

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
MSME	70.64				70.64
Others	37.38	0.77			38.15
Disputed dues- MSME					-
Disputed dues- Others					-
Sub total					**108.79**

8.2 **Trade Payable ageing schedule as at 31 March 2025** (Rs in lacs)

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
MSME	88.14				88.14
Others	35.98				35.98
Disputed dues- MSME					-
Disputed dues- Others					-
Sub total					124.12

Notes:

a) The figures disclosed above are based on the summary statement of assets and liabilities of the Company.

b) Amount due to entities covered under Micro, Small and Medium Enterprises as defined in the Micro, Small, Medium Enterprises Development Act, 2006, have been identified on the basis of information available with the Company.

c) Ageing of the Supplier, with or without any amount in disputes, is as required by Schedule III of Companies Act, 2013 as disclosed above after it becomes due for payment. In case of no credit terms defined, the break-up of age wise supplier balance is given above after the date of transactions.

d) Based on the information and records made available by the management, there were no dues payable to Micro and Small Enterprises outstanding for more than the prescribed period under the MSMED Act, 2006 as at 31 March 2026. Accordingly, no interest was due, accrued, paid, or payable under Section 16 of the MSMED Act, 2006 during the year. Consequently, the disclosures relating to interest under clauses (b) to (e) above are Nil.

9 **Other current liabilities** (Rs in lacs)

Particulars	31 March 2026	31 March 2025
GST Payable	0.18	-
TDS Payable	4.07	2.49
Total	**4.25**	**2.49**

10 **Short term provisions** (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Provision for employee benefits	22.07	16.48
Provision for Gratuity	0.42	0.75
Provision for income tax	39.18	66.61
Provision for others	2.51	0.76
Total	**64.18**	**84.60**

11 **Property, Plant and Equipment** (Rs in lacs)

Name of Assets	Gross Block				Depreciation and Amortization				Net Block	Net Block
	As on	Addition	Deduction	As on	As on	Addition	Deduction	As on	As on	As on
	01-Apr-25			31-Mar-26	01-Apr-25			31-Mar-26	31-Mar-26	31-Mar-25
(i) Property, Plant and Equipment										
Building	11.70	20.71	-	32.41	1.33	1.31	-	2.64	29.77	10.37
Plant and Equipment	566.78	33.69	-	600.47	112.13	86.48	-	198.62	401.86	454.65
Furniture and Fixtures	22.93	26.76	-	49.70	6.83	5.09	-	11.92	37.78	16.11
Vehicles	11.79	-	-	11.79	4.83	2.17	-	7.01	4.78	6.95
Office equipment	7.38	0.81	-	8.19	3.97	1.69	-	5.67	2.52	3.41
Computers	2.14	1.19	-	3.34	1.58	0.75	-	2.33	1.00	0.56
Total	622.73	83.16	-	705.89	130.67	97.50	-	228.17	477.72	492.05
Previous Year	427.22	195.50	-	622.72	43.68	86.99	-	130.67	492.05	383.54

Name of Assets	Gross Block				Depreciation and Amortization				Net Block	Net Block
	As on 01-Apr-25	Additions During the year	Transfer to fixed asset During the Year	As on 31-Mar-26	As on 01-Apr-25	Additions During the year	Transfer to fixed asset During the Year	As on 31-Mar-26	As on 31-Mar-26	As on 31-Mar-25
(ii) Capital Work-in-progress	10.68	123.74	10.71	123.71	-	-	-	-	123.71	10.68
Previous Year	-	10.68	-	10.68	-	-	-	-	10.68	-

Capital Work-in-Progress Aging Schedule

Capital Work-in-Progress	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 Years	2-3 Years	More than 3 Years	
Projects in progress	123.71	-	-	-	123.71
Projects temporarily suspended	-	-	-	-	-

Notes:

1. The Company has not revalued its Property Plant & Equipment.
2. Capital Work-in-Progress amounting to Rs. 10.71 lakhs has been completed and put to use during the year. Accordingly, the same has been capitalized under Plant and Machinery.
3. During the year, the Company acquired certain Plant and Machinery. As these assets were not put to use as at 31 March 2026, the related expenditure has been classified under Capital Work-in-Progress (CWIP). The assets will be capitalized under the appropriate class of Property, Plant and Equipment upon being put to use.
4. The Company does not have any Intangible Assets under Development as at 31 March 2026.
5. The Foreign Exchange outgo during the period under Report was Rs. 116.84 Lakhs for Import of Capital Goods.

12 Deferred tax assets net

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Opening Balance of Deferred Tax Asset (A)	9.06	3.07
DTA/ (DTL) on account of Depreciation and expenses allowed on payment basis (B)	5.70	5.99
Closing Balance of Deferred Tax Asset (A+B)	**14.76**	**9.06**
Notes:		
a) The company has created/reversed DTA/DTL as per "AS 22" issued by ICAI.		
b) The figures disclosed above are based on the summary statement of assets and liabilities of the Company.		

13 Long term loans and advances

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Security Deposits	7.48	4.26
Rent Deposit	12.00	17.00
Total	**19.48**	**21.26**

14 Current investments

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Fixed Deposit	150.00	-
Total	**150.00**	**-**
Note:		
a) During the year, the Company raised funds through an Initial Public Offering (IPO). Pending their utilization for the intended objects of the issue, the unutilized proceeds have been temporarily invested in fixed deposits with scheduled banks having short-term maturities.		

15 Inventories

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Work-in-progress	111.73	46.25
Finished goods	372.43	77.08
Raw Material	260.70	184.99
Stock-in-trade	-	-
Total	**744.87**	**308.32**

16 Trade receivables

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Secured Considered good	-	-
Unsecured considered good	213.69	244.70
Doubtful	-	-
Total	**213.69**	**244.70**

16.1 Trade Receivables ageing schedule as at 31 March 2026

(Rs in lakhs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade receivables- considered good	208.59	5.10	-	-	-	213.69
Undisputed Trade Receivables- considered doubtful						-
Disputed Trade Receivables considered good						-
Disputed Trade Receivables considered doubtful						-
Total						**213.69**

16.2 Trade Receivables ageing schedule as at 31 March 2025

(Rs in lakhs)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
Undisputed Trade receivables- considered good	244.70	-	-	-	-	244.70
Undisputed Trade Receivables- considered doubtful						-
Disputed Trade Receivables considered good						-
Disputed Trade Receivables considered doubtful						-
Total						**244.70**

Notes:

1. List of persons/entities classified as 'Promoters' and 'Group Companies' has been determined by the Management and relied upon by the Auditors.

2. Ageing of debtors is based on the date of transaction in case there is no credit period agreed at the time of supply.

3. There are no un-billed trade receivables.

17 Cash and cash equivalents

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Balances with Banks	-	-
Cash on hand	5.05	3.60
Total	**5.05**	**3.60**

18 Short term loans and advances

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Advance Tax	46.00	35.00
TCS Receivable	-	0.16
TDS Receivable	0.88	0.44
Total	**46.88**	**35.60**

19 Other current assets

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Interest accrued on FDR	0.34	-
Duties & Taxes Receivable	150.71	139.65
Total	**151.05**	**139.65**

20 Revenue from operations

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Domestic Sales		
-Manufactured Goods	1891.98	1456.2
-Traded Goods	-	-
Export sales		
-Manufactured Goods	-	-
Total	**1,891.98**	**1,456.20**

Notes:

a) Sale of product doesn’t include the GST amount.

b) Details of Revenue Product Wise

Particulars	31 March 2026	31 March 2025
-Elastic	168.20	6.98
-Narrow Woven Fabrics	796.14	1,000.50
-Zipper Sales	777.78	416.11
-Viscouse Suit	149.86	32.61
Total	**1,891.98**	**1,456.20**

21 Other Income (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Interest Income	38.19	50.26
Subsidy Income	23.09	-
Total	**61.28**	**50.26**

22 Purchases of Raw Material (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Purchases of goods	1541.78	879.4
Total	**1,541.78**	**879.40**

23 Change in Inventories of work in progress and finished goods (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Opening Inventories		
Finished Goods	77.08	63.31
Work-in-progress	46.25	37.99
Raw Material	184.99	25.30
Stock-in-trade	-	-
Less: Closing Inventories		
Finished Goods	111.73	77.08
Work-in-progress	372.43	46.25
Raw Material	260.70	184.99
Stock-in-trade	-	-
Increase/(Decrease) in Stock	**(436.55)**	**(181.72)**

24 Employee benefit expenses (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Salaries and wages	224.1	141.59
Contribution to provident and other funds	0.36	0.77
Directors Remunerations	60.00	60.00
Gratuity Expense	7.80	3.68
Total	**292.26**	**206.04**

25 Direct Expenses (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Electricity Expenses	99.96	74.43
Job Charges	73.32	44.13
Machinery Rent	2.00	-
Factory Rent	56.00	72.00
Total	**231.28**	**190.56**

26 Finance costs

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Interest expense on Borrowing form Banks	30.48	41.42
Other Borrowing costs	0.88	0.82
Total	**31.36**	**42.24**

27 Depreciation and amortization expenses

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Depreciation on property, plant and equipment	97.50	86.99
Total	**97.50**	**86.99**

28 Other expenses

(Rs in lacs)

Particulars	31 March 2026	31 March 2025
Packing and Transportation Expenses	18.98	0.66
Advertisement and Business Promotion Expenses	12.75	-
Duty and other Taxes	10.86	7.10
Legal & Professional Charges (including Audit Fees)	8.25	14.12
Commission and Brokerage	2.36	3.60
Repairs and Maintenance	2.59	0.76
Travelling Expenses	2.70	2.53
Insurance Expenses	0.45	1.80
Software and IT Expenses	0.43	0.35
Bank Charges	0.12	0.41
Director Sitting Fees	1.14	-
Miss. Exps. (Other Administrative Expenses)	5.02	1.38
Total	**65.65**	**32.71**

29 Tax Expenses (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Current Tax		
-Income Tax	39.18	66.61
Deferred Tax		
-Deferred Tax Income	(5.70)	(3.16)
Total	**33.48**	**63.45**

30 Statement of Mandatory Accounting Ratio

Particulars	31 March 2026	31 March 2025
Net Worth (A)	1,604.41	525.55
Adjusted Profit after Tax (B)	96.50	186.79
Number of Equity Share outstanding as on the End of Year (C)	53,27,400.00	37,27,400.00
Weighted average no of Equity shares at the End of the Year (D)	44,55,071	37,27,400
Weighted average no of Equity shares outstanding during the year	44,55,071	6,77,709
Add: effect of bonus share issue	-	30,49,691
Total Number of Equity Share outstanding as on the End of Year/Period Ended (E)	44,55,071	37,27,400
Face Value per Share	10	10
Basic & Diluted Earnings per Equity Share (Rs.) (B/D) - Pre Bonus	2.16	5.01
Basic & Diluted Earnings per Equity Share (Rs.) (B/E) (Post Bonus with retrospective effect)	-	5.01
Return on Net worth (%) (B/A)	6.01	35.54
Net asset value per share (A/C) (Face Value of Rs. 10 Each) (Based on Actual Number of Shares) -Pre Bonus	30.12	14.10
EBITDA	258.84	379.47

31 Auditors' Remuneration (Rs in lacs)

Particulars	31 March 2026	31 March 2025
Payments to auditor as		
- Statutory Auditor	1.25	0.22
- Tax Auditor	0.20	0.15
- for other services	0.10	0.03
Total	**1.55**	**0.40**

32 Related Party Disclosure

Names of the related parties with whom transactions were carried out during the years and description of relationship:

(i) List of Related Parties

List of Related Parties	Relationship
Gautam Vallabhbhai Sihora HUF	Share Holder & Promoter Group
Gautam Vallabhbhai Sihora	Share Holder & Director
Pinal Pragnesh Patel	Share Holder & Relative Of Director
Priyal Gautam Sihora	Share Holder & Director
Saritabahen Rajeshkumar Mangukiya	Share Holder & Relative Of Director
Vaghani Minakshi Vipul	Share Holder & Relative Of Director
Vasantben Vallabhbhai Sihora	Share Holder & Relative Of Director
Shloka International	Director Having Significant Share In The Firm (Director Retired From Firm With The Effect From 31st December 2025)
Anaadi Global Co.	Director Having Significant Share In The Firm

(ii) Related Party Transactions **(Rs in lacs)**

Particulars	Relationship	31 March 2026	31 March 2025
UNSECURED LOANS			
- Gautam Vallabhbhai Sihora	Share Holder & Director	22.45	14.00
- Priyal Gautam Sihora	Share Holder & Director	15.65	-
DIRECTOR REMUNERATION			
- Priyal Gautam Sihora	Share Holder & Director	24.00	24.00
- Gautam Vallabhbhai Sihora	Share Holder & Director	36.00	36.00
RENT DEPOSIT			
- Gautam Vallabhbhai Sihora	Share Holder & Director	(6.00)	5.00
PURCHASE OF GOODS			
- Shloka International	Director Having Significant Share In The Firm	261.37	21.44
RENTANL SERVICE			
- Gautam Vallabhbhai Sihora	Share Holder & Director	44.00	60.00

During the year, the lease agreement was revised and, accordingly, Rs. 6 Lakhs out of the security deposit was refunded by the related party. Consequently, the closing security deposit outstanding as on 31.03.2026 is Rs. 9 Lakhs.

M/s. Shloka International was a related party only up to 31.12.2025. Accordingly, related party transactions have been considered only up to 31.12.2026. Although transactions were carried out after the said date, the same have not been considered as related party transactions since M/s. Shloka International ceased to be a related party with effect from 01.01.2027.

(iii) **Related Party Balances** (Rs in lacs)

Particulars	Relationship	31 March 2026	31 March 2025
UNSECURED LOANS			
- Gautam Vallabhbhai Sihora	Share Holder & Director	9.50	-
- Priyal Gautam Sihora	Share Holder & Director	6.50	-
DIRECTOR REMUNERATION			
- Priyal Gautam Sihora	Share Holder & Director	1.70	-
- Gautam Vallabhbhai Sihora	Share Holder & Director	1.65	-
RENT DEPOSIT			
- Gautam Vallabhbhai Sihora	Share Holder & Director	9.00	15.00
PURCHASE OF GOODS			
- Shloka International	Director Having Significant Share In The Firm	-	3.64

Rent Deposit to Gautam Vallabhbhai Sihora on property being situated at Plot No. 34, D-1/2 Shree Laxminarayan Industries, Opp. Solapur Compound, Udhana Road No. 6, Surat, Gujarat - 394210

33 GRATUITY PLAN

(i) Present Value of Benefit Obligations - changes over the valuation period

Particulars	31 March 2026
Present Value of Benefit Obligation on 1-10-2025	16.85
Current Service Cost	4.96
Past Service Cost	-
Interest cost	0.63
Benefits paid	-
Actuarial losses (gains) arising from change in financial assumptions	-2.82
Actuarial losses (gains) arising from change in demographic assumptions	-
Actuarial losses (gains) arising from experience adjustments	3.09
Present Value of Benefit Obligation on 31-3-2026	**22.71**

(ii) Bifurcation of Present Value of Benefit Obligation

Particulars	31 March 2026
Current - Amount due within one year	0.42
Non-Current - Amount due after one year	22.29
Total	**22.71**

(i) Present Value of Benefit Obligations - changes over the valuation period

Particulars	31-Mar-25
Present Value of Benefit Obligation on 1-04-2024	11.24
Current Service Cost	4.77
Past Service Cost	-
Interest cost	0.76
Benefits paid	-
Actuarial losses (gains) arising from change in financial assumptions	0.75
Actuarial losses (gains) arising from change in demographic assumptions	-
Actuarial losses (gains) arising from experience adjustments	-2.6
Present Value of Benefit Obligation on 31-3-2025	**14.92**

(ii) Bifurcation of Present Value of Benefit Obligation

Particulars	31-Mar-25
Current - Amount due within one year	0.75
Non-Current - Amount due after one year	14.17
Total	**14.92**

34 Ratio Analysis

Particulars	Numerator/Denominator	31 March 2026	31 March 2025	Change in %
(a) Current Ratio	Current Assets / Current Liabilities	4.09	1.85	121.08%
(b) Debt-Equity Ratio	Total Debts / Shareholder's Equity	0.09	0.96	-90.63%
(c) Debt Service Coverage Ratio	Earning available for Debt Service / Debt Service	0.74	-	-
(d) Return on Equity Ratio	Profit after Tax / Average Shareholder's Equity	9.06%	42.81%	-78.97%
(e) Inventory turnover ratio	Cost of Goods Sold / Average Inventories	2.10	3.21	-34.62%
(f) Trade receivables turnover ratio	Total Turnover / Average Trade Receivable	8.25	9.54	-13.50%
(g) Trade payables turnover ratio	Total Purchases / Average Trade Payable	13.24	7.19	83.89%
(h) Net capital turnover ratio	Total Turnover / Closing Working Capital	1.91	4.35	-56.09%
(i) Net profit ratio	Net Profit / Total Turnover	5.10%	12.83%	-60.49%
(j) Return on Capital employed	Earning before interest and taxes / Capital Employed	9.23%	28.14%	-67.31%

35 STATEMENT OF UTILIZATION OF ISSUE PROCEEDS

Sr. No.	Objects of the Issue as per Offer Document	Amount as per Offer Document (Rs. in Lakhs)	Modified Allocation (Rs. in Lakhs)	Amount Utilised (Rs. in Lakhs)	Unutilised Amount (Rs. in Lakhs)	Remarks
1	Funding capital expenditure towards purchase of additional plant & machinery	200.00	NA	117.41	82.59	The unutilised amount has been placed in Fixed Deposits with scheduled banks pending utilisation for the stated object.
2	Repayment/prepayment of borrowings	257.63	NA	255.46	2.17	The unutilised amount has been placed in Fixed Deposits with scheduled banks pending utilisation.
3	Meeting additional working capital requirements	350.00	NA	350.00	Nil	Fully utilised.
4	General Corporate Purposes	155.00	158.23	98.99	59.24	Pursuant to lower utilisation of issue-related expenses, an amount of Rs.3.23 lakhs has been reallocated to General Corporate Purposes, which is within the permissible limit prescribed under the SEBI ICDR Regulations. The unutilised amount has been placed in Fixed Deposits pending utilisation.
5	Public Issue Related Expenses	93.37	90.14	84.14	6.00	The actual issue expenses were lower than estimated. Accordingly, Rs.3.23 lakhs has been reallocated to General Corporate Purposes. The balance unutilised amount has been placed in Fixed Deposits pending utilisation.
Total		**1,056.00**	**1,056.00**	**906.00**	**150.00**	-

Note:

Based on the books of account, supporting documents and information and explanations provided by the management, we observe that the Company has utilised Rs.906.00 lakhs out of the total IPO proceeds of Rs.1,056.00 lakhs up to the reporting date. The balance unutilised amount of Rs.150.00 lakhs has been invested in Fixed Deposits with scheduled banks pending utilisation for the respective objects of the issue. Further, an amount of Rs.3.23 lakhs, originally earmarked for Public Issue Related Expenses, has been reallocated to General Corporate Purposes due to lower actual issue expenses. Such reallocation is within the limits prescribed under the applicable SEBI (Issue of Capital and Disclosure Requirements) Regulations.

36 Other Statutory Disclosures as per the Companies Act, 2013

No dividend has been declared or paid by the Company during the financial year ended 31 March 2026.

The Company do not have any immovable properties not held in the name of company.

The Company has not granted Loans or Advances in the nature of loan to any promoters, Directors, KMPs and the related parties (As per Companies Act, 2013) , which are repayable on demand or without specifying any terms or period of repayments.

The Company has not defaulted in on loans payable and have not be declared as wilful defaulter.

The Company do not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

The Company have not revalued its Property, Plant & Equipments, Intangible Assets and Right to Use Assets during the year.

During the year the Company has not disclosed or surrendered, any income other than the income recognized in the books of accounts in the tax assessments under Income Tax Act, 1961.

The Company was required to file the satisfaction of the relevant charge with the Registrar of Companies upon repayment/discharge of the secured borrowing. However, as at 31 March 2026, the Company had not filed the necessary forms for registration of satisfaction of the said charge with the Registrar of Companies.

The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (ultimate beneficiaries) or b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiary.

The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

The Company has not traded or invested in any crypto currency or Virtual Currency transactions.

Audit Trail Reporting - The Company has been maintaining its books of accounts in the Tally Prime which has feature of recording audit trail of each and every transaction, creating an edit log of each change made in books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled, throughout the year as required by proviso to sub rule (1) of Rule 3 of The Companies (Accounts) Rules, 2014 known as the Companies (Accounts) Amendment Rules, 2021.

The Company has no relationship or transactions with any struck off company during the year ended 31 March 2026.

37 Segment Information

Since Company Operates in single segment, therefore segment reporting is not applicable to the company in Accordance with AS-17.

38 Subsequent Events

There is no any event which requires adjustment to account between balance sheet date and date on which financials have been approved by board of directors.

39 Capacity and Production Metrics

Sr No	Name Of Product	Install Capacity	Actual Production	Efficiency
1	Zipper	11,85,600 Kgs	9,91,880 Kgs	83.66%
2	Elastic	99,840 Kgs	76,440 Kgs	76.56%
3	Needle Loom (lace)	1,71,280 Kgs	1,17,140 Kgs	68.39%
4	Rapier (Lace and viscous and nylon dupatta)	7,75,150 Meter	6,20,120 Meter	80%

40 Contingent Liability

The Company has taken over the running business of “Sihora Narrow Fabrics,” a proprietary concern of the promoter, Mr. Gautam Vallabhbhai Sihora, in the year 2023. The State Tax Officer, Ghatak 62 (Surat), Range-16, Division-7, Gujarat, has raised a demand of Rs.11,74,875 for FY 2019-20 under Section 73 of the CGST Act, 2017, alleging ineligible claim of Input Tax Credit (ITC) under Section 17(5) of the Act. An appeal against the said order was filed on 28.11.2024, along with a pre-deposit of Rs.56,175. As on the date of signing of the financial statements, the matter is pending adjudication, and no hearing has taken place. The Company believes it has a valid case and the liability, if any, is contingent in nature.

41 GST Refund Claims

The Company has filed an appeal in respect of GST refund claims for period Aug-24 to Sep-24 amounting to Rs. 4,20,427/-before the appropriate appellate authorities. Pending final outcome of the matter, no adjustment has been made in the financial statements.

As per our report of even date
For Lakhankiya & Dosi LLP
Chartered Accountants
Firm's Registration No. 154114W/W100873
-Sd-
CA Shailesh Lakhankiya
PARTNER
Membership No. 147112
UDIN: 26147112CXNQLJ6135
Place: Surat
Date: 19/05/2026

For and on behalf of the Board of
SIHORA INDUSTRIES LIMITED

-Sd-
Gautam Sihora
Chairman & Managing Director
DIN: 10275231

-Sd-
Priyal Sihora
Whole Time Director
DIN: 10275230

-Sd-
Pareshbhai Mangukiya
Chief Financial Officer

-Sd-
Dhara Vaghasiya
Company Secretary
Place: Surat
Date: 19/05/2026

NOTICE OF 3RD ANNUAL GENERAL MEETING

NOTICE is hereby given that the 3rd (Third) Annual General Meeting (AGM) of the Members of Sihora Industries Limited will be held on Saturday, September 26, 2026 at 03:00 P.M. through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") to transact the following businesses:

ORDINARY BUSINESSES:

1. To consider and adopt the audited financial statements of the Company for the financial year ended March 31, 2026 and the reports of the Board of Directors and Auditors thereon and in this regard, to consider and if thought fit, to pass, with or without modification(s), the following resolutions as Ordinary Resolution.

   "RESOLVED THAT the audited financial statements of the Company for the financial year ended March 31, 2026 and the reports of the Board of Directors and Auditors thereon, as circulated to the members, be and are hereby considered and adopted."

2. **To appoint a Director in place of Mr. Chirag Rameshhai Dhameliya (DIN: 10622026), who retires by rotation and being eligible, seeks re-appointment.**

Explanation: Based on the terms of appointment, executive and non-executive directors, other than Managing Director, are subject to retirement by rotation. Mr. Chirag Rameshhai Dhameliya (DIN: 10622026), who was appointed as Non-Executive Director is the longest-serving member on the Board, retires by rotation and, being eligible, seeks re-appointment.

To the extent that Mr. Chirag Rameshhai Dhameliya (DIN: 10622026) is required to retire by rotation, he would need to be reappointed as such. Therefore, shareholders are requested to consider and if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT, pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, the approval of the members of the Company be and is hereby accorded for the reappointment of Mr. Chirag Rameshhai Dhameliya (DIN: 10622026) as such, to the extent that he is required to retire by rotation."

Registered office:
PL 34/D/1 Laxminarayan, BRC Compound,
Udhna, Surat, Mangrol, Gujarat, India,
394210

By order of the Board of Directors
For, **Sihora Industries Limited**
CIN: L13999GJ2023PLC143747

-- sd --

Gautam Sihora
Chairman & Managing Director
DIN: 10275231

Place: Surat
Date: September 02, 2026

IMPORTANT NOTES:

1. The Government of India, Ministry of Corporate Affairs has allowed conducting the General Meeting ("Meeting") through Video Conferencing ("VC") or Other Audio-Visual Means ("OAVM"), and dispended the personal presence of the members at the meeting. Accordingly, the Ministry of Corporate Affairs issued the General Circular No. 14/2020 dated April 8, 2020, the General Circular No. 17/2020 dated April 13, 2020 in relation to "Clarification on passing of ordinary and special resolutions by companies under the Companies Act, 2013 and the rules made thereunder", and General Circular No. 20/2020 dated May 5, 2020 read with General Circular No. 02/2021 dated January 13, 2021, General Circular No. 2/2022 dated May 5, 2022, General Circular No. 09/2023 dated September 25, 2023,General Circular No. 09/2024 dated September 19, 2024 and General circular No. 03/2025 dated September 22, 2025 prescribing the procedures and manner of conducting the Annual General Meeting through VC/ OAVM. In terms of the said circulars, the Annual General Meeting (AGM) of the members will be held through VC/OAVM. Hence, members can attend and participate in the AGM through VC/OAVM only.

   The detailed procedure for participation in the meeting through VC/OAVM is as per note no. 16 and available at the Company's website www.sihoragroup.com. The deemed venue for the AGM shall be the Registered Office of the Company.
2. The relative Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ("Act") setting out material facts concerning the businesses are not annexed as there is no special businesses to consider in the AGM.
3. The relevant details, pursuant to Regulations 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and Secretarial Standard II on General Meetings issued by the Institute of Company Secretaries of India, in respect of Director seeking re-appointment at this Annual General Meeting ("AGM") is also annexed.
4. Though, pursuant to the provisions of the Act, a Member is entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf, since this AGM is being held pursuant to the Circular No. 14/2020 dated April 8, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.
5. Institutional/Corporate Shareholders (i.e. other than individuals/HUF, NRI, etc.) are required to send a scanned copy (PDF/JPEG Format) of its Board Resolution or governing body Resolution/Authorization etc., authorizing its representative to attend the AGM through VC/OAVM on its behalf and to vote through remote e-voting. The said Resolution/Authorization shall be sent to the Scrutinizer by email through their registered email address to hardikjetaniandassociates@gmail.com with copies marked to the Company at compliance@sihoragroup.com and to National Securities Depository Limited (NSDL) at evoting@nsdl.com
6. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
7. Since, all the equity shares of the Company are held in the Demat form, the Register of Members and Share Transfer Books of the Company will not be closed and the Members whose names are recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off date i.e. Saturday, September 19, 2026, will be entitled to vote at the AGM.
8. Since the AGM will be held through VC/OAVM, the route map of the venue of the Meeting is not annexed hereto.
9. In line with the aforesaid Ministry of Corporate Affairs (MCA) Circulars and SEBI Circular dated May 12, 2020 read with Circular dated January 15, 2021, the Notice of AGM along with Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Member may note that Notice and Annual Report 2025-26 has been uploaded on the website of the Company at www.sihoragroup.com. The Notice can also be accessed from the websites of the Stock Exchange i.e. BSE Limited at www.bseindia.com and the AGM Notice is also available on the website of NSDL i.e. www.evoting.nsdl.com. The Company proposes to send documents, such as the Notice of the AGM and Annual Report etc. henceforth to the Members in electronic form at the e-mail address provided by them and made available to the Company by the Depositories from time to time. The un-audited half-yearly Financial Results of the Company are uploaded on the website of the Company.
10. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which Directors are interested, maintained under Section 189 of the Companies Act, 2013, will be available for inspection by the members at the AGM.
11. In case of joint holders attending the AGM together, only holder whose name appearing first will be entitled to vote.
12. Members seeking any information with regard to the accounts or any matter to be placed at the AGM or who would like to ask questions or registered themselves as Speaker, are requested to write to the Company mentioning their name, demat account number/folio number, email id, mobile number at compliance@sihoragroup.com on or before Saturday, September 19, 2026 so as to enable the management to keep the information ready. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.
13. Those shareholders who have not yet registered their e-mail address are requested to get their e-mail addresses submitted, by following the procedure given below;
    (a) In case shares are held in physical mode, please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to compliance@sihoragroup.com.
    (b) In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to compliance@sihoragroup.com.
    (c) Alternatively, member may send an e-mail request to evoting@nsdl.com for obtaining User ID and Password by proving the details mentioned in Point (a) or (b) as the case may be.
14. Members are requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/ mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc., to their DPs in case the shares are held in electronic form and to RTA of the Company i.e. Bigshare Services Private Limited (BSPL) in case the shares are held in physical form.
15. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in address or demise of any member as soon as possible. Members are also advised not to leave their demat account(s) dormant for long period of time. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified.
16. **PROCESS AND MANNER FOR MEMBERS OPTING FOR VOTING THROUGH ELECTRONIC MEANS AND PARTICIPATING AT THE ANNUAL GENERAL MEETING THROUGH VC/OAVM:**

(a) Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 8, 2020, April 13, 2020, May 5, 2020 and SEBI Circular dated May 12, 2020 along with other relevant Circulars, the Company is providing facility of remote e-voting to its Members in respect of the businesses to be transacted at the AGM. For this purpose, the Company has entered into an agreement with NSDL, as the Authorised e-voting agency for facilitating voting through electronic means. The facility of casting votes by a member using remote e- voting as well as e-voting system on the date of the AGM will be provided by NSDL.

(b) Members whose names are recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as the Cut-off date i.e. Saturday, September 19, 2026, shall be entitled to avail the facility of remote e- voting as well as e-voting system on the date of the AGM. Any recipient of the Notice, who has no voting rights as on the Cut-off date, shall treat this Notice as intimation only. A person who has acquired the shares and has become a member of the Company after the dispatch of the Notice of the AGM and prior to the Cut-off date i.e. Saturday, September 19, 2026, shall be entitled to exercise his/her vote either electronically i.e. remote e- voting or e-voting system on the date of the AGM by following the procedure mentioned in this part.

(c) Members may cast their votes on electronic voting system from any place (remote e-voting). The remote e-voting period will commence at 09:00 A.M. on Wednesday, September 23, 2026 and will end on 05:00 P.M. on Friday, September 25, 2026. In addition, the facility for voting through electronic voting system shall also be made available during the AGM. Members attending the AGM who have not cast their vote by remote e-voting shall be eligible to cast their vote through e-voting during the AGM. Members who have voted through remote e-voting shall be eligible to attend the AGM, however, they shall not be eligible to vote at the meeting.

(d) Once the vote on a resolution is cast by the member, he/she shall not be allowed to change it subsequently or cast the vote again.

(e) The voting rights of the members shall be in proportion to their share in the paid-up equity share capital of the Company as on the Cut-off date i.e. Saturday, September 19, 2026.

(f) The Company has appointed M/s Hardik Jetani & Associates, Practicing Company Secretary (Membership No. FCS: 13678; CP No: 22171), to act as the Scrutinizer for conducting the remote e-voting process as well as the e- voting system on the date of the AGM, in a fair and transparent manner.

INSTRUCTIONS FOR CASTING VOTES BY REMOTE E-VOTING

Step 1: Access to NSDL e-voting system:

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	A. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period. B. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/ mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. C. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp D. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen-digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. E. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience.

Type of shareholders	Login Method
	NSDL Mobile App is available on App Store Google Play
Individual Shareholders holding securities in demat mode with CDSL	A. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. B. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. C. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. D. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. Upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

A. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.

B. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.

C. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

D. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

E. Password details for shareholders other than Individual shareholders are given below:

a) If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.

b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.

c) How to retrieve your 'initial password'?

- If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

- If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered.

F. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:

a) Click on "Forgot User Details/Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.

b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.

c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

G. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

H. Now, you will have to click on "Login" button.

I. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system:

How to cast your vote electronically on NSDL e-Voting system?

1) After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle.

2) Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.

3) Now you are ready for e-Voting as the Voting page opens.

4) Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

5) Upon confirmation, the message "Vote cast successfully" will be displayed.

6) You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7) Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

GENERAL GUIDELINES FOR SHAREHOLDERS

Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to hardikjetaniandassociates@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on **"Upload Board Resolution / Authority Letter"** displayed under **"e-Voting"** tab in their login.

It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

In case of any query relating to remote e-voting you may refer the FAQs for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no. 022 - 4886 7000 or send a request at evoting@nsdl.com

Important note: Members who are unable to retrieve User ID/ Password are advised to use "Forget User ID" and "Forget Password" option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL:

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at toll free no.: 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1) Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM link" placed under "Join General meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.

2) Members are encouraged to join the Meeting through Laptops for better experience.

3) Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

4) Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

5) Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at compliance@sihoragroup.com. The same will be replied by the company suitably.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER:

1) The procedure for e-Voting on the day of the EGM/AGM is same as the instructions mentioned above for remote e-voting.

2) Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not

barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.

3) Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.

4) The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

CONTACT DETAILS

Company	**SIHORA INDUSTRIES LIMITED** PL 34/D/1 Laxminarayan, BRC Compound, Udhna, Surat, Mangrol, Gujarat, India, 394210 **Mob No**.: +91 98241 52000; **Web:** www.sihoragroup.com ; **Email:** compliance@sihoragroup.com
Registrar and Transfer Agent	**BIGSHARE SERVICES PRIVATE LIMITED** A-802, Samudra Complex, Near Klassic Gold Hotel, Off C.G Road, Navrangpura, Ahmedabad – 380 009 **Tel No.:** +91-79-4002 4135; **Email:** bssahd@bigshareonline.com ; **Web:** www.bigshareonline.com
E-Voting Agency & VC / OAVM	**Email:** evoting@nsdl.com NSDL help desk 022 - 4886 7000
Scrutinizer	**M/s Hardik Jetani & Associates** **Email:** hardikjetaniandassociates@gmail.com**; Tel No.:** +91 94082 30805

DISCLOSURE UNDER REGULATION 36 (3) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SECRETARIAL STANDARDS-II ISSUED BY ICSI FOR ITEM NO. 2:

Name	Mr. Chirag Rameshbhai Dhameliya
Date of Birth	March 25, 1993
Qualification	Bachelor of Engineering (Civil Engineering)
Experience - Expertise in specific functional areas - Job profile and suitability	Mr. Chirag Rameshbhai Dhameliya (DIN: 10622026) is Bachelor of Engineering (Civil Engineering) from Gujarat Technological University. He has rich experience of over 6 years in textiles and narrow woven fabrics business. He was associated with Sihora Narrow Fabrics in Job Contract works till September 2023. He is currently associated with Sihora Industries Limited as Non-Executive Director w.e.f. 08-05-2024. Since, Mr. Chirag Rameshbhai Dhameliya has in-depth understanding of Indian Textiles Market; his rich experience will benefit the Company in exploring new potential for expanding its business. His leadership skill will support the Company in an efficient management of its resources.
No. of Shares held as on March 31, 2026	Nil
Terms & Conditions	No change in terms and conditions which is approved by the Shareholders at their meeting held on September 30, 2024.
Remuneration Last Drawn	Nil
Remuneration sought to be paid	Nil
Number of Board Meetings attended during the Financial Year 2025-26	13 out of 13
Number of Board Meetings attended during the Financial Year 2026-27 (Up to 02-09-2026)	4 out of 4
Date of Original Appointment	May 08, 2024
Date of Appointment in current terms	September 30, 2024
Directorships held in public companies including deemed public companies	Nil
Memberships / Chairmanships of committees of public companies*	Nil
Inter-se Relationship with other Directors.	NA

Includes only Audit Committee and Stakeholders' Grievances & Relationship Committee

NOTES

Sihora®

INDUSTRIES LIMITED

SIHORA INDUSTIRES LIMITED

Plot No. 34, D-1/2/3, Laxminarayan industrial Estate,
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