

29th January, 2026

To

The Manager - Listing,
BSE Limited,
Rotunda Building,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001
Scrip Code: 543276

The Manager - Listing,
National Stock Exchange of India Limited,
Exchange Plaza,
Bandra Kurla Complex,
Bandra (East),
Mumbai - 400 051
Stock Code: CRAFTSMAN

Dear Sir/Madam,

Sub: Intimation under Regulation 30 and Regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;

Pursuant to Regulation 30 read with Part A of Schedule III and Regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and our Earnings Conference Call intimation letter dated 5th January, 2026, we are enclosing herewith an Investor Presentation for the quarter and nine months ended 31st December, 2025.

The presentation is made available at the Company's website and can be accessed through the link www.craftsmanautomation.com.

We request you to kindly take the aforesaid information on record and disseminate the same on your respective websites.

Thanking you.

Yours faithfully,
for CRAFTSMAN AUTOMATION LIMITED

Shainshad Aduvanni
Company Secretary & Compliance Officer

Encl: As above

An aerial photograph of the Craftsman Automation building, a modern multi-story structure with a white facade and large glass windows. The building is surrounded by a well-maintained landscape featuring manicured hedges, palm trees, and a parking lot with several cars. A large, curved graphic element in shades of grey and blue separates the image from the text on the right.

Craftsman
— AUTOMATION —

FY2026-Q3
Investor Presentation

This presentation and the accompanying slides (the “Presentation”), which have been prepared by Craftsman Automation Limited (the “Company”), have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded. Certain matters discussed in this Presentation may contain statements regarding the Company’s market opportunity and business prospects that are individually and collectively forward-looking statements. Such forward looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. These risks and uncertainties include, but are not limited to, the performance of the Indian economy and of the economies of various international markets, the performance of the tire industry in India and world-wide, competition, the company’s ability to successfully implement its strategy, the Company’s future levels of growth and expansion, technological implementation, changes and advancements, changes in revenue, income or cash flows, the Company’s market preferences and its exposure to market risks, as well as other risks.

The Company’s actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third party statements and projections.



Content

- 1. Overview: Craftsman Automation**
- 2. Corporate Structure & Journey**
- 3. Financial Performance**
- 4. Business Segments**
- 5. Manufacturing Capabilities & Footprints**
- 6. Management Team**



Company Overview – Introduction



3 Business Verticals

Diversified Engineering Company Primarily engaged in - **Powertrain, Aluminum Products and Industrial Engineering**

End to End Solution Provider

Strong inhouse capabilities spanning across design, process engineering & manufacturing including foundry, surface treatment, fabrication, machining and assembly.



4 Decades of Experience

Commenced operations in **1986** in Coimbatore, Tamil Nadu and led by Mr. Srinivasan Ravi a first generation entrepreneur with 40 years of industry experience

Long Standing Customer Relationships

Strong and well established relationships with several marquee domestic and global OEMs as well as component manufacturers



25 Manufacturing Facilities

24 vertically integrated manufacturing facilities across 9 states in India & 1 Plant in Germany

₹ 182.61 Billion Market Capital

Equity shares of the company listed on 25th Mar 21 and are being traded on "A" Group in BSE & NSE Market capital increased from ₹ 2,996 Crores to ₹ 18,261 crores*



3.4 Million Sq. Ft

having total built up area of over 3.4 million sq.ft. which are Strategically located close to key customers.

₹ 5,843 Crores of Revenue

Strong financial performance with Highest ever revenue from operations of 9M FY26 – ₹ 5,843 crores with EBITDA of ₹ 922 crores



END USER SECTORS



Commercial Vehicles



Passenger Vehicles



Two Wheelers



Farm Equipment



Off-highway vehicles



Power Transmission



Genset / Gas Engines

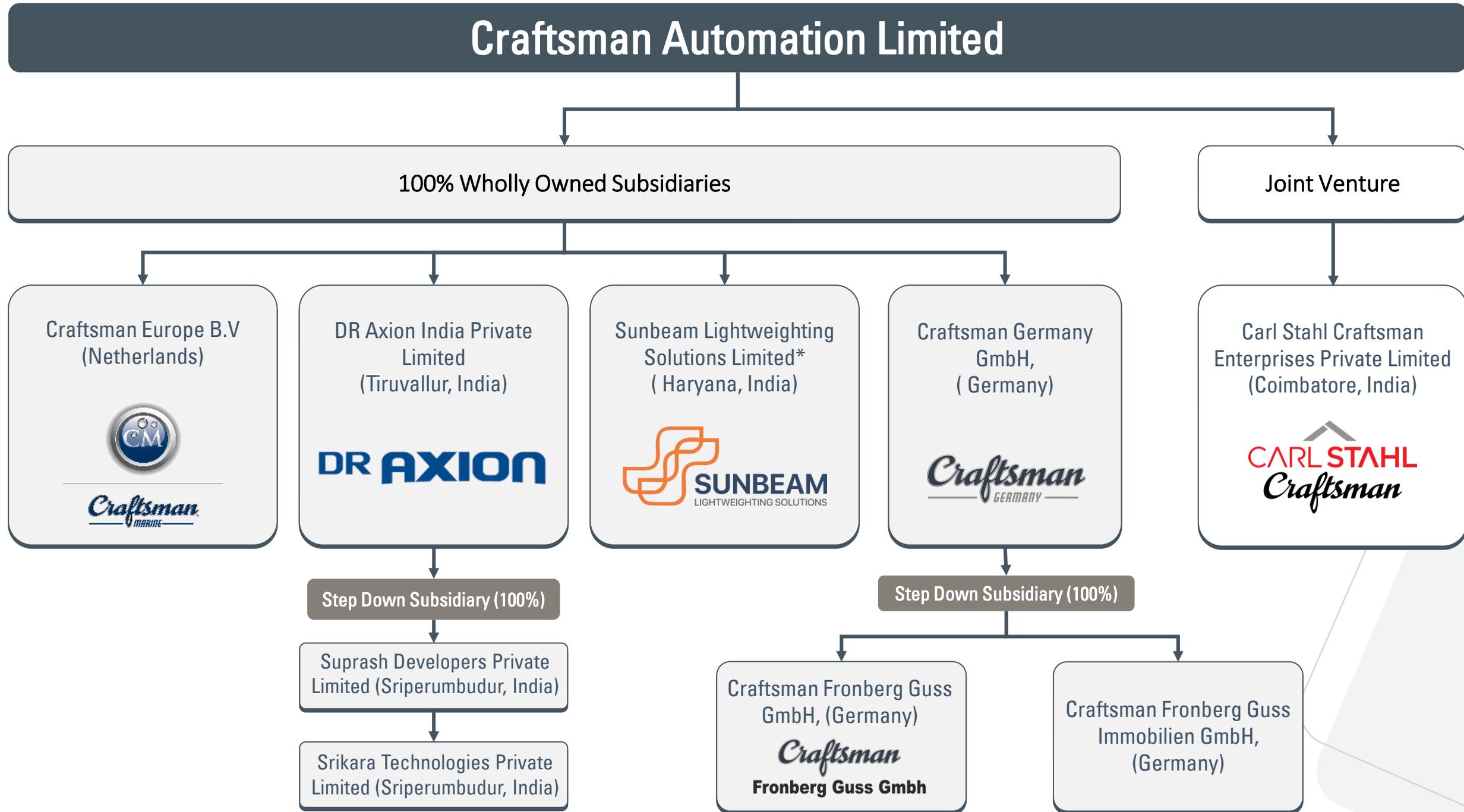


Material Handling



Warehousing

* Market capital as on 31st December 2025



* Formerly Known as Sunbeam Lightweighting Solutions Private Limited

Our Journey



THE INITIAL DAYS

1986

Established "Craftsman Automation Pvt. Ltd."

2001-2006

- Aluminium Foundry Unit at Kurichi
- Satellite Unit at Pithampur
- ISO 9001: 2000 & ISO/ TS 16949:2002 registration certification
- Satellite units at Sriperumbudur, Jamshedpur, Pune & Faridabad.

2007-2011

- Joint Ventures With Carl Stahl.
- 'Star Export House' registration certification.
- Subsidiary Craftsman Europe B.V, Netherlands
- Satellite units at Sriperumbudur, Jamshedpur, Pune & Faridabad.



STRENGTHENING THE ENTERPRISE



WIDENING OUR HORIZON

2012-2016

- Storage Solutions in Arasur, Coimbatore.
- Second satellite unit at Pune.
- Technology Division & HPDC Foundry at Bengaluru Aluminium Sand Foundry, HPDC & LPDC In Arasur, Coimbatore.

2017-2020

- Machining Services at Bengaluru.
- Converted into public limited company "Craftsman Automation Limited".
- Storage product manufacturing plant at Pune.



MOVING INTO A HIGHER ORBIT

2021-2023

- IPO launched in March 2021
- Equity shares listed on BSE & NSE
- Acquired 76% of the equity share capital of DR Axion India Pvt Ltd
- New greenfield facilities at Kothavadi and Bhiwadi



STRATEGIC EXPANSION

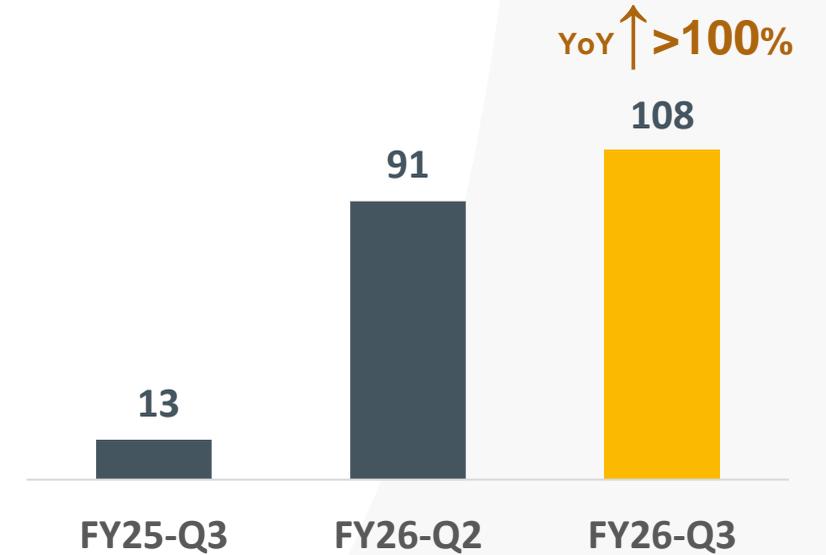
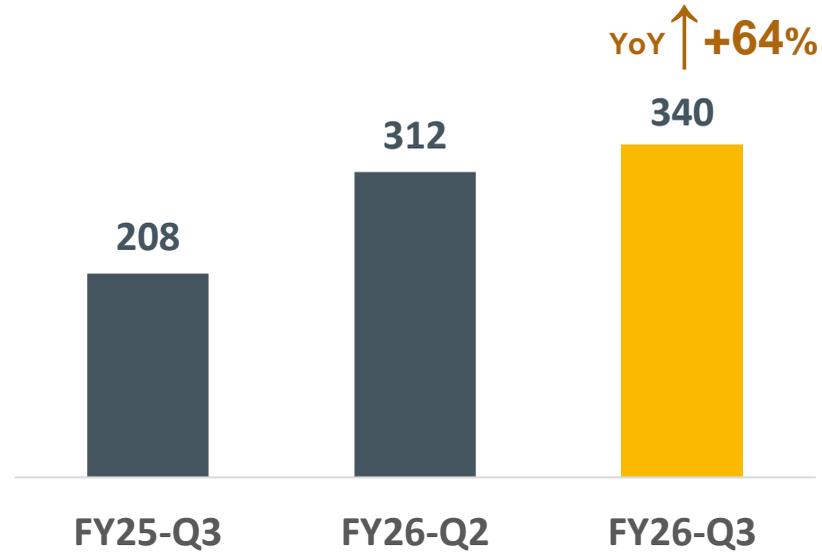
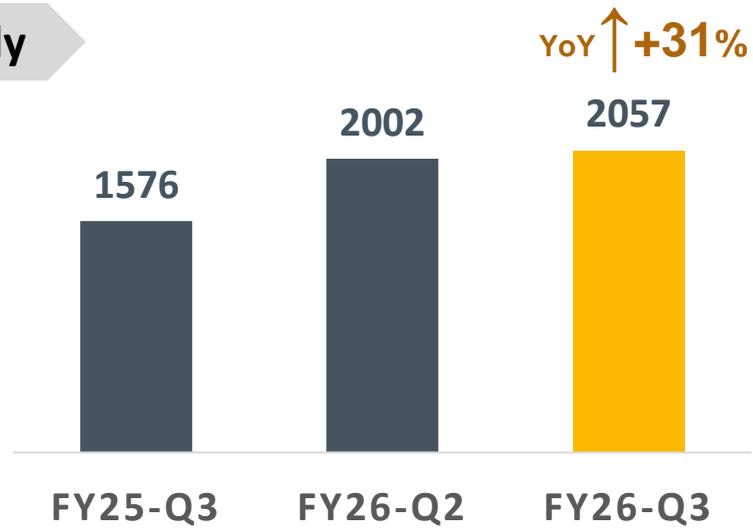
2024-2026

- Balance (24%) Acquisition of DR Axion India & 100 % Sunbeam Light weighting Solutions Limited.
- Acquisition of Craftsman Fronberg Guss GmbH (German Sub) and Craftsman Germany GmbH (German Holdco).
- Additional Greenfield facility at Bhiwadi, Kothavadi & Hosur.
- DR Axion India Private Limited acquired Suprash Developers Private Limited along with its wholly owned subsidiary Srikara Technologies Private Limited for green field expansion at Sriperumbudur.

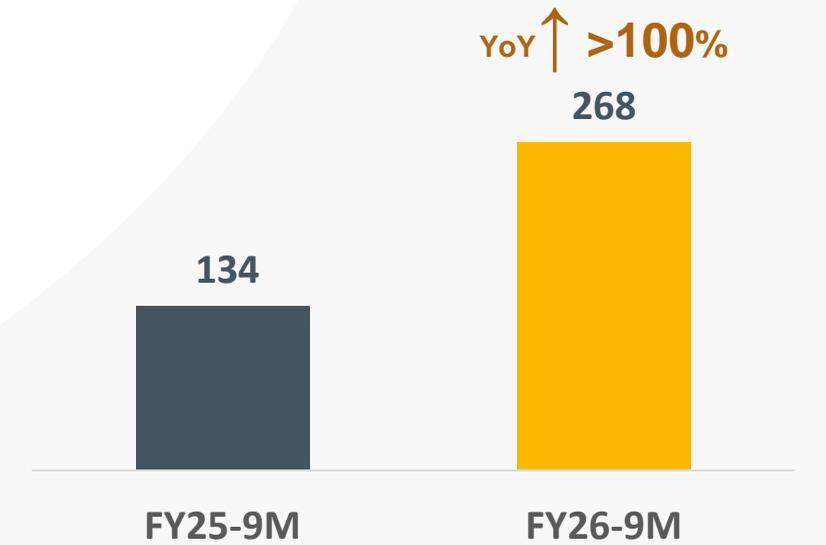
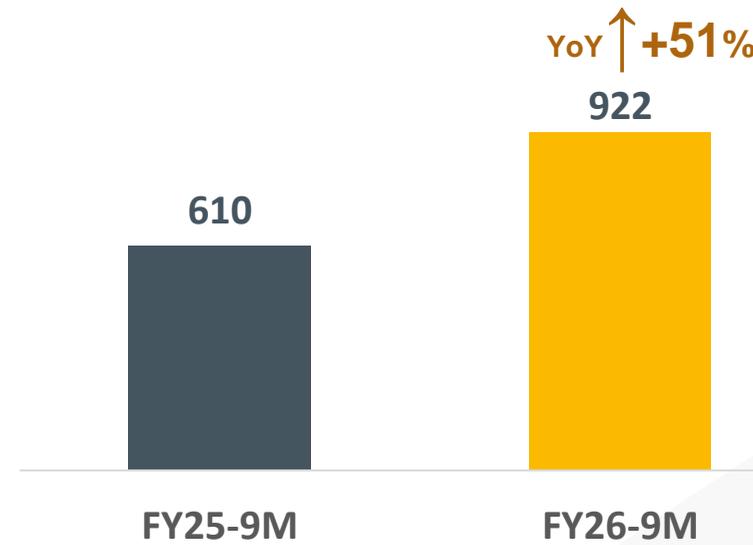
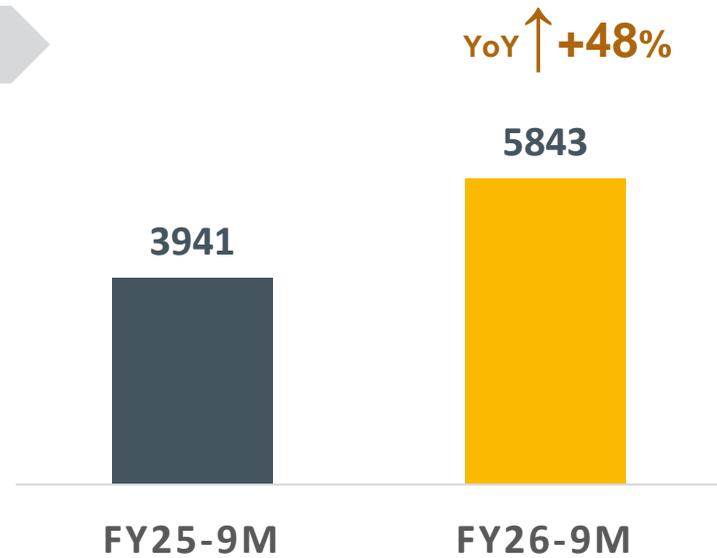


Consolidated - Financial Performance

Quarterly



9 Months



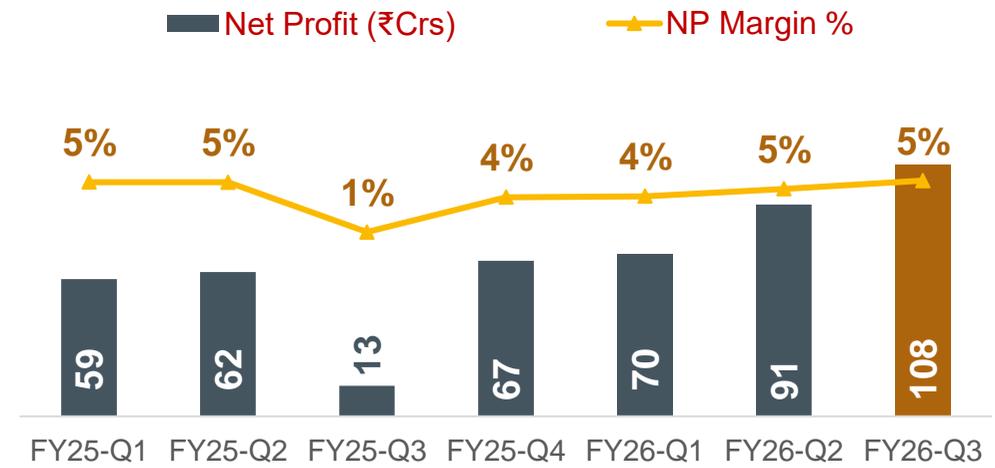
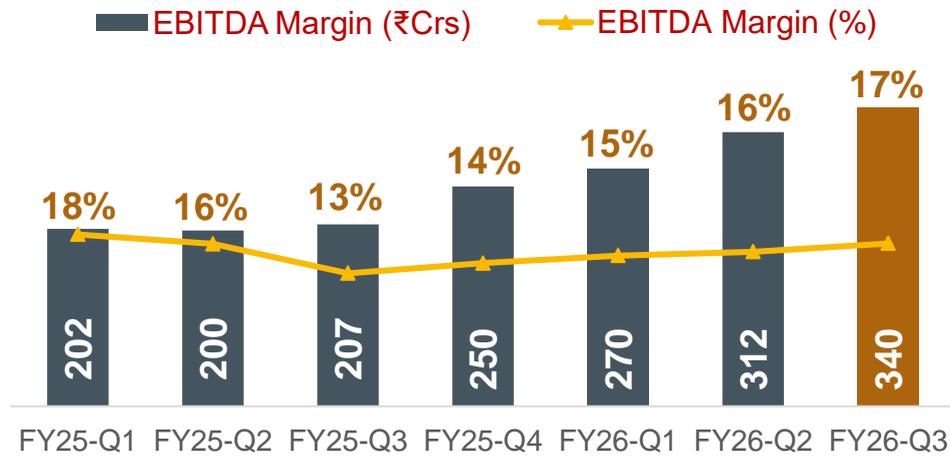
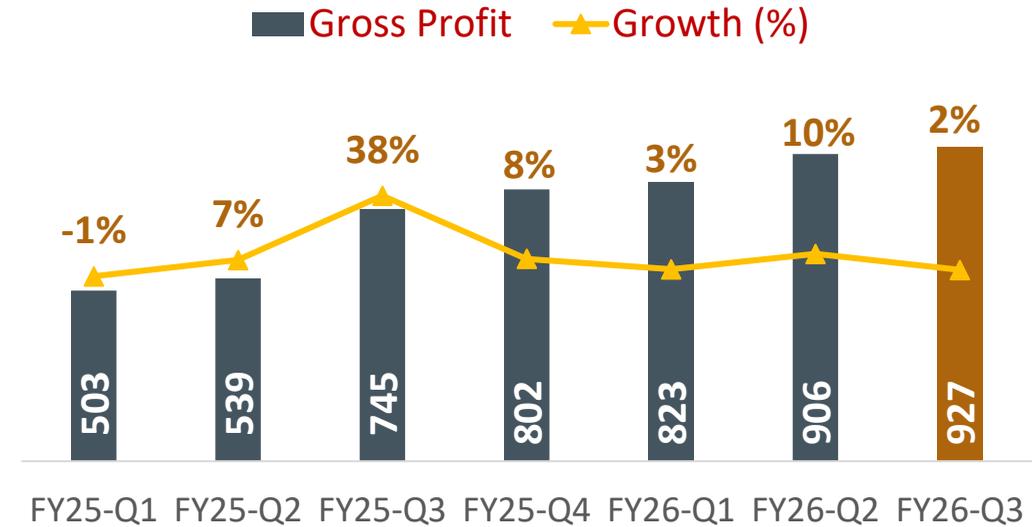
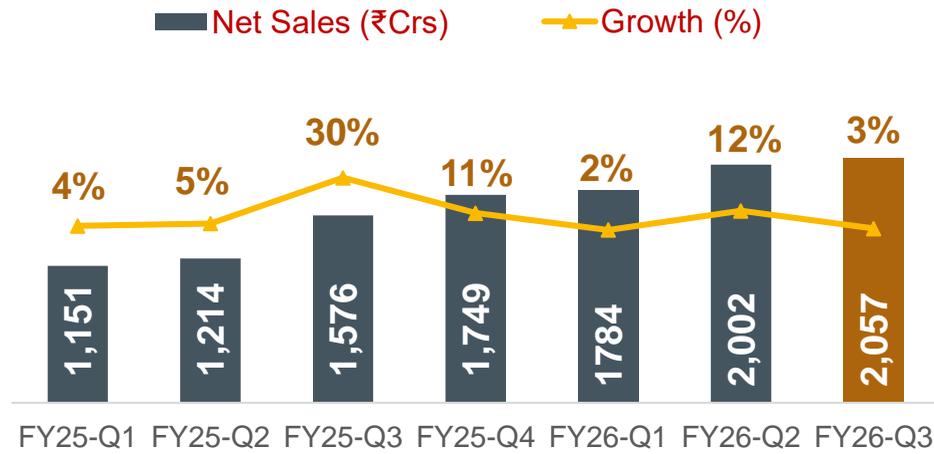
REVENUE (₹ Crores)

EBITDA (₹ Crores)

PAT (₹ Crores)

Note: On account of acquisition of the entities during the year ended 31 March 2025 and 9 months ended 31 December 2025, the consolidated financial results for the quarter / 9 months ended 31 December 2025 are not comparable with those of the quarter / 9 months ended 31 December 2024 to that extent.

Consolidated - Key Financial Performance Indicators



Consolidated - Business Segments

Business Segments

Powertrain

Aluminium Products

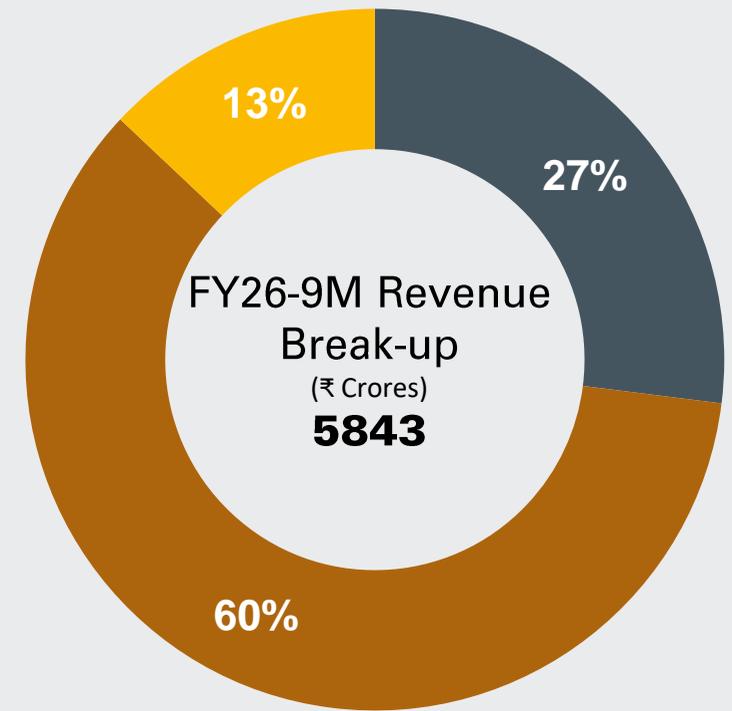
Industrial and Engineering

	FY25-9M	FY26-9M		FY25-9M	FY26-9M		FY25-9M	FY26-9M	
Revenue (₹ Crores)	1305	1571	↑ 20%	2027	3479	↑ 72%	609	793	↑ 30%
EBIT (₹ Crores)	185	245	↑ 32%	223	360	↑ 62%	5	30	↑ >100%

**High End Sub-assembly,
Contract Manufacturing & Others**

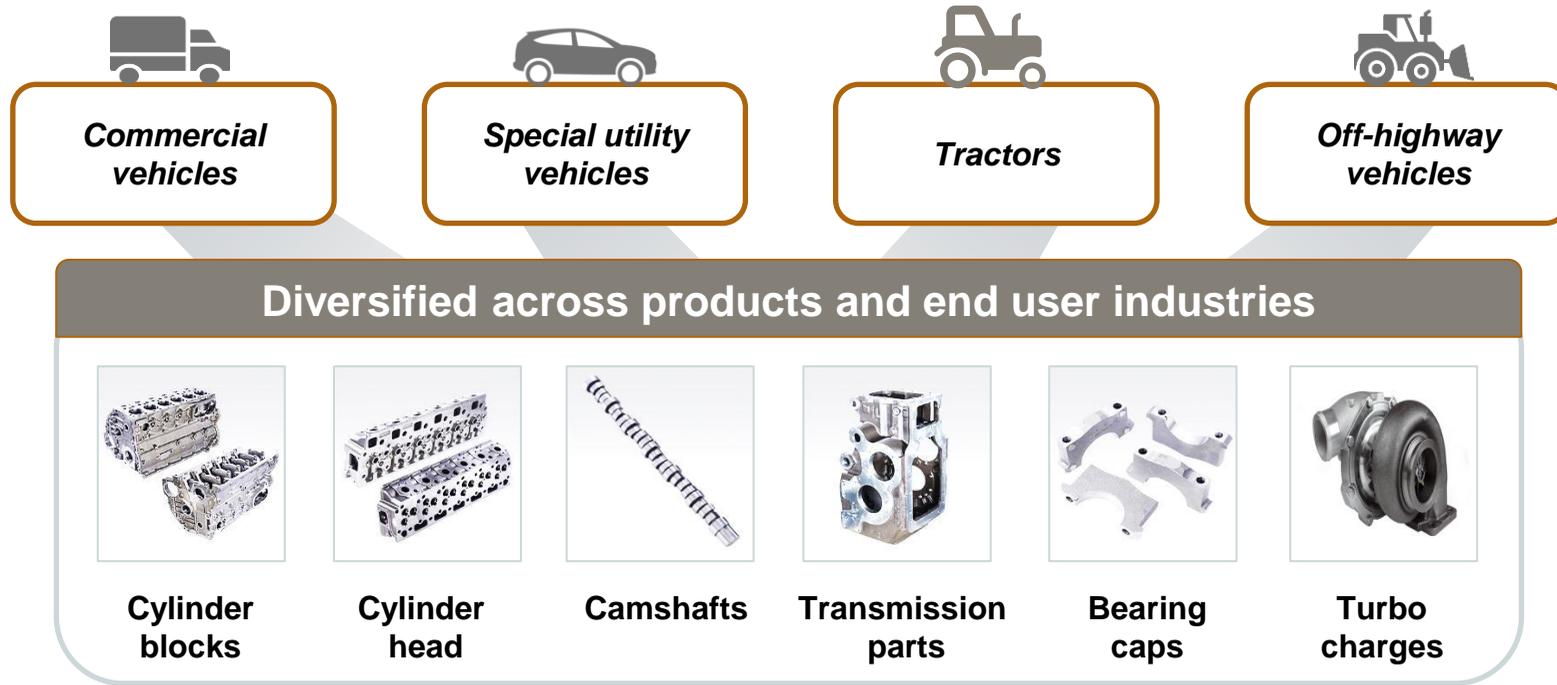
Storage Solutions

FY26-9M Consolidated Revenue Mix by business Segment



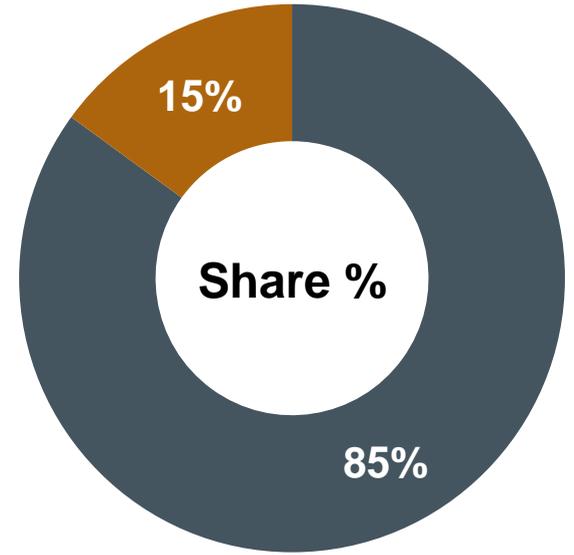
- Powertrain
- Aluminium Products
- Industrial & Engineering

Powertrain – Segment Overview (Consolidated)



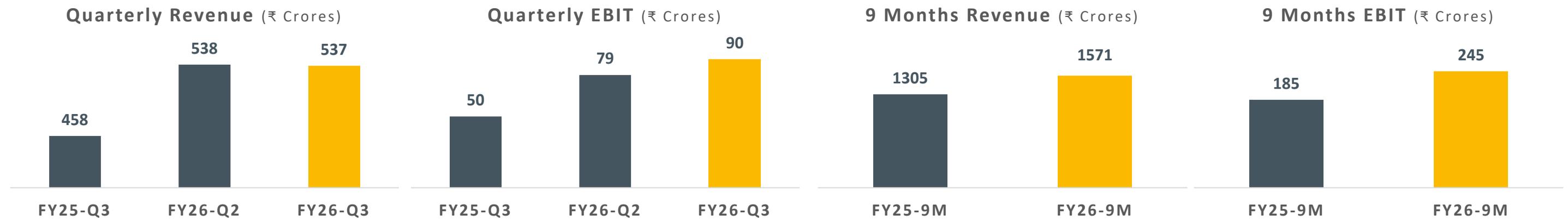
Craftsman has been instrumental in import substitution for critical powertrain parts

FY26-9M Revenue Mix



- 14** Strategically Located Plants in India & Germany
- 2** Cast Iron Foundries for Larger parts
- 35+** Years Expertise in Machining Cylinder Blocks and Heads for Powertrain Applications

Key financial metrics



Aluminium Products - Segment Overview (Consolidated)

Highly engineered light-weighting solutions



Mobility

such as Crankcase, Covers, Cylinder Head, Transmission housing, Etc..



Structural parts

such as Cradle, intake manifold, camcover & oil filter housing Etc..



Other Engineering Parts

Aluminium castings for Power transmission parts, Locomotive, Oil & Gas etc..



E-Vehicle Parts

such as Battery Housings, Cooling Trays, motor housing etc.,

Manufacturing process capabilities



Design & Development

- Toolroom
- Fixture
- SPM



Foundry & Casting

- High Pressure Die Casting
- Low Pressure Die Casting
- Gravity Die Casting
- Sand Casting

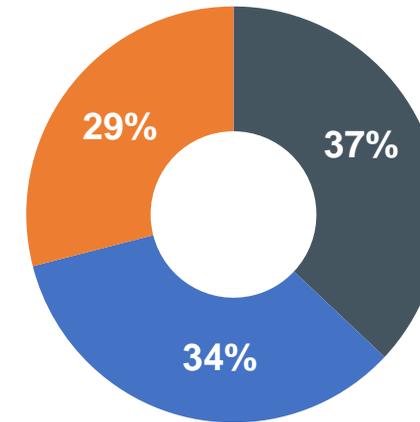


Precision Machining & Assembly

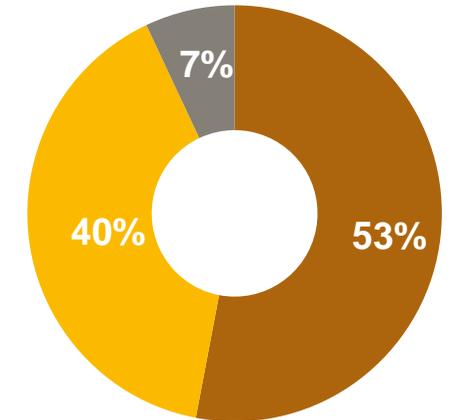


Surface Finishing & Delivery

FY26-9M Revenue Mix by Subsidiary & Industry Segment



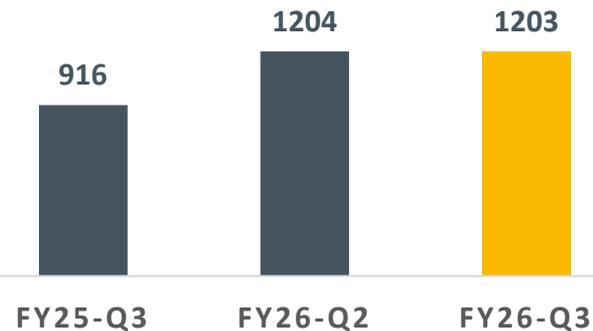
■ Craftsman ■ DR Axion ■ Sunbeam



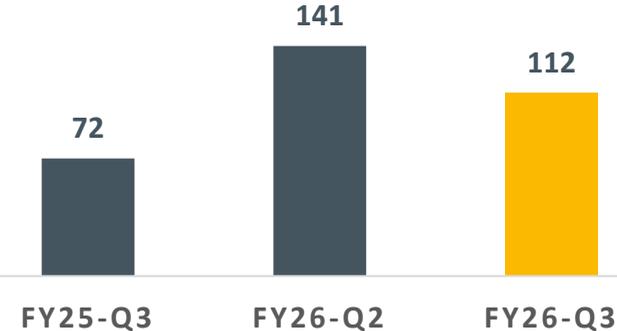
■ 4W ■ 2W ■ Others

Key financial metrics

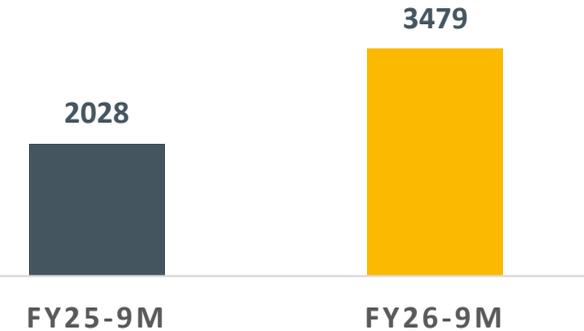
Quarterly Revenue (₹ Crores)



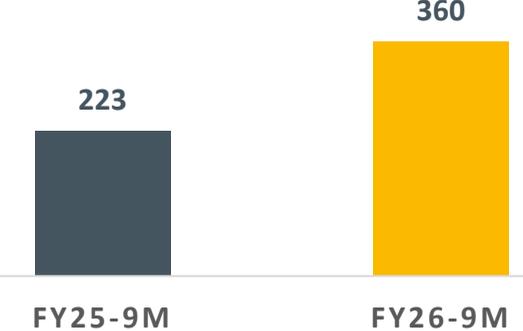
Quarterly EBIT (₹ Crores)



9 Months Revenue (₹ Crores)



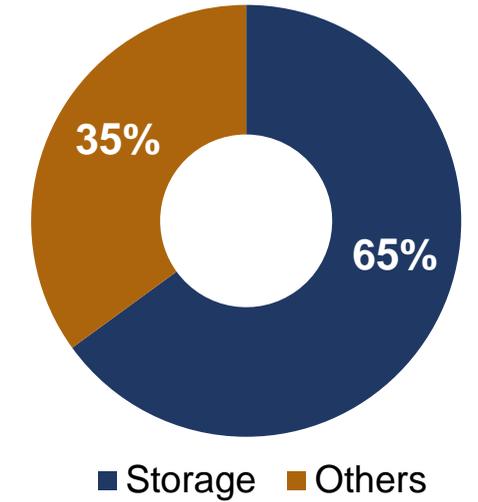
9 Months EBIT (₹ Crores)



Industrial and Engineering - Segment Overview (Consolidated)



FY26-9M Revenue Mix by Segment

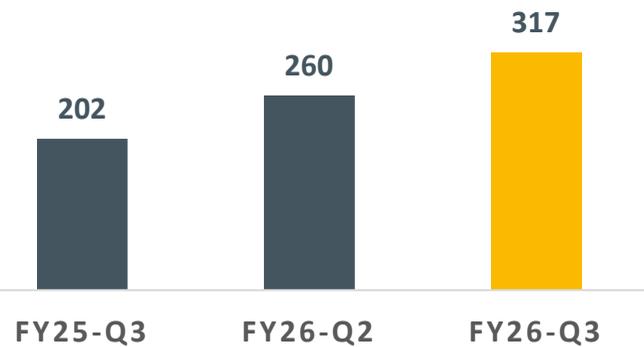


4

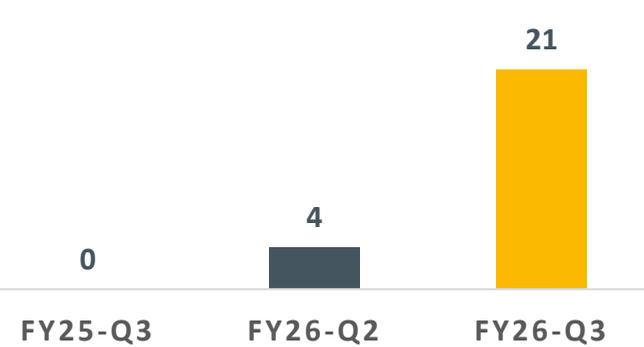
Strategically Located Plants in India
(Coimbatore, Bangalore & Pune)

Key financial metrics

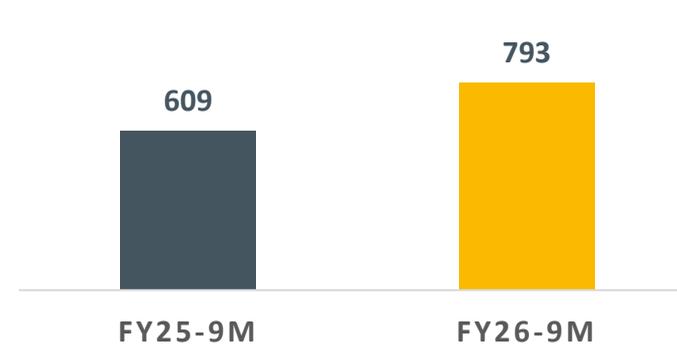
Quarterly Revenue (₹ Crores)



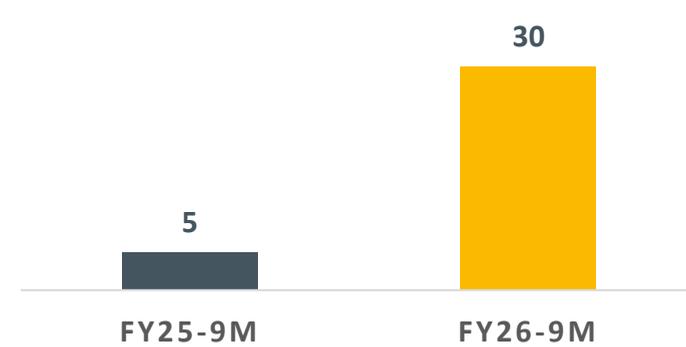
Quarterly EBIT (₹ Crores)



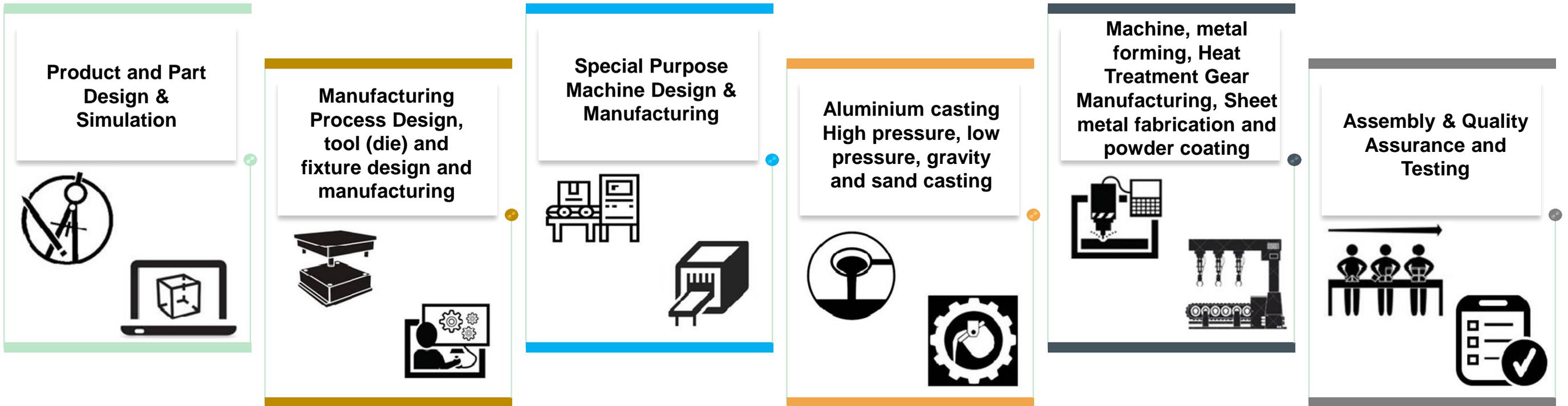
9 Months Revenue (₹ Crores)



9 Months EBIT (₹ Crores)



Inhouse Manufacturing Capabilities



Presence across value chain

Product design, prototyping, tool development, manufacturing, assembly and production of integrated components

Flexible plant configuration

Machinery is equipped for both individual and diversified processes

Interchangeable usage of machinery

Enables company to optimize machine tool productivity, operational efficiency and time management

Dedicated production lines

Based on the size and frequency of the orders of their customers



Certified for international quality management systems ISO 9001:2008, ISO/TS 16949:2009, and SO 14001 2004 by TUV Nord, and have implemented environmental management system ISO 14001:2004

Our Footprint



Total built up area of over 3.4 million sq. ft



Strategically located plants for Just-in-time delivery schedules



Insulate customers from local supply or other disruptions, Tier 2 & 3 Export supply to developed nations.



State of the art equipment, engineered layout with process controls and necessary automations for quality and productivity.



Proposed New project at Ludhiana (Craftsman) & Sriperumbudur (DR Axion).

Craftsman continues to upgrade and modernize their manufacturing facilities, infrastructure, machines, equipment and technology

Plants in Europe - Germany

Plants in Asia - India



Management Team



SRINIVASAN RAVI
Chairman and Managing Director

- Ravi holds a bachelor's degree in mechanical engineering from PSG College of Technology, Coimbatore.
- He is the Promoter of the company and has been associated with the Company since incorporation with more than 35+ years of experience in the automotive industry.



RAVI GAUTHAMRAM
Whole-time Director

- Gauthamram holds a bachelor's degree in mechanical engineering from PSG College of Technology.
- He has been on our Board since February 20, 2014. He is engaged in building the product strategy in the industrial and engineering segment of our Company.

Board of Directors



VIJAYA SAMPATH
Independent Director

- Vijaya Sampath holds a bachelor's degree in arts from the University of Madras and a bachelor's degree in law from the University of Mysore.
- She has been on our Board since April 30, 2018. She has experience in corporate laws and advisory and chairs the FICCI committee on corporate laws.



T.S.V. RAJAGOPAL
Independent Director

- TSV. Rajagopal is a Practicing Chartered Accountant by qualification and profession and possesses more than 30 years of experience.
- He has presented several papers on corporate audit and taxation at the ICAI, Coimbatore.



RAJESWARI KARTHIGEYAN
Independent Director

- Rajeswari Karthigeyan has an overall 30 years of experience in CRISIL Ltd.,
- She has functional expertise in Credit appraisal of large manufacturing entities.
 - She has meaningfully contributed to sustainability and risk management of numerous large corporates.



SUNDARARAMAN KALYANARAMAN
Independent Director

- Sundararaman holds a bachelor's degree in mechanical engineering from the University of Madras.
- He has been on our Board since June 30, 2017. He has rich experience in the automotive industry.

Key Managerial Personnel



C.B. Chandrasekar
Chief Financial Officer



Shainshad Aduvanni
Company Secretary and Compliance Officer



Thiyagaraj Damodharaswamy
Chief Operating Officer



Thank You

ENGINEERING ADVANTAGE



www.craftsmanautomation.com

Craftsman Automation Limited
123/4, Sangothipalayam Road,
Arasur Post, Coimbatore – 641 407
Tamilnadu, India
info@craftsmanautomation.com