(Please Scan this QR Code to view RHP)

Red Herring Prospectus
Dated: September 22, 2026.
100% Book Building Offer
(This Red Herring Prospectus will be updated upon filing with the RoC)
Please read Section 26 and 32 of Companies Act, 2013

PARAMOUNT SYNTEX LIMITED

(Formerly known as Paramount Syntex Private Limited)
Corporate Identification Number: U17110MH1996PLC097972

BB	CORPORATE OFFICE	CONTACT PERSON	EMAIL & TELEPHONE	WEBSITE
32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai- 400 009, Maharashtra, India.	Khasra No. 22//l9, 22//21, 22//22 Khata No. 2641312 Jamabandi Year-2019-20 Situated at Village Mangarh, Machiwara Road, Kohara, 141 112, India.	**Ms. Bharti Singh** Company Secretary and Compliance Officer	**Email:-** paramountsyntexp@gmail.com **Tel No:** +91-99155-77902	www.paramountsyntex.com

NAME OF PROMOTER(S) OF OUR COMPANY

MR. PUNIT ARORA AND MRS. KUMKUM ARORA

DETAILS OF OFFER TO PUBLIC, PROMOTERS/ SELLING SHAREHOLDERS

Type	Fresh Issue Size (by No. of Shares)	OFS* Size (by No. of Shares)	Total Issue Size (by No. of Shares)	Eligibility & Share Reservation among NII & RII
Fresh Issue	Up to 64,40,000 equity shares of face value of ₹ 10 each aggregating up to ₹ [●] Lakhs.	NIL	Up to 64,40,000 equity shares of face value of ₹ 10 each aggregating up to ₹ [●] Lakhs.	The Issue is being made pursuant to Regulation 229(2) of SEBI (ICDR) Regulations. For details of Share reservation among QIBs, NIIs and RIIs, see "Issue Structure" beginning on page 295
Type	**Fresh Issue Size (by No. of Shares)**	**OFS* Size (by No. of Shares)**	**Total Issue Size (by No. of Shares)**	**Eligibility & Share Reservation among NII & RII**
Fresh Issue	Up to 64,40,000 equity shares of face value of ₹ 10 each aggregating up to ₹ [●] Lakhs.	NIL	Up to 64,40,000 equity shares of face value of ₹ 10 each aggregating up to ₹ [●] Lakhs.	The Issue is being made pursuant to Regulation 229(2) of SEBI (ICDR) Regulations. For details of Share reservation among QIBs, NIIs and RIIs, see "Issue Structure" beginning on page 295

**OFS: Offer for Sale*

Details of OFS by Promoter(s)/ Promoter Group/ Other Selling Shareholders (upto maximum of 10 shareholders)

Name	Type	No. of shares offered/ Amount in Rs.	WACA in Rs. Per Equity Shares
N.A.			

P: Promoter, PG: Promoter Group, OSS: Other Selling Shareholders, WACA: Weighted Average Cost of Acquisition on fully diluted basis

RISKS IN RELATION TO THE FIRST ISSUE

This being the first public issue of our Company, there has been no formal market for the Equity Shares The face value of our Equity Shares is ₹10 each and the Floor Price and Cap Price are [●] times and [●] times of the face value of the Equity Shares, respectively. The Floor Price, Cap Price and Issue Price (determined and justified by our Company in consultation with the Book Running Lead Manager as stated in "Basis for Issue Price" on page 128 of this Red Herring Prospectus should not be taken to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active or sustained trading in the Equity Shares or regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISK

Investments in Equity and Equity related securities involve a degree of risk and investors should not invest any funds in this issue unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Issue. For taking an investment decision, investors must rely on their own examination of our Company and the Issue including the risks involved. The Equity Shares issued in the Issue have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the Red Herring Prospectus. Specific attention of the investors is invited to the section "Risk Factors" beginning on page 20 of this Red Herring Prospectus.

ISSUER'S ABSOLUTE RESPONSIBILITY

Our Company, having made all reasonable inquiries, accepts responsibility for and confirms that this Red Herring Prospectus contains all information with regard to our Company and the Issue which is material in the context of this Issue, that the information contained in this Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which make this Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions misleading in any material respect.

LISTING

The Equity Shares of our Company offered through this Red Herring Prospectus are proposed to be listed on the SME Platform of BSE Limited in terms of the Chapter IX of the SEBI (ICDR) Regulations, 2018 as amended from time to time. Our Company has received an approval letter dated December 02,2025 from BSE Limited for using its name in the Red Herring Prospectus for listing of our shares on the SME Platform of BSE Limited. For the purpose of this Issue, BSE Limited shall be the Designated Stock Exchange.

BOOK RUNNING LEAD MANAGER TO THE ISSUE

SOBHAGYA CAPITA
A SEBI Registered Merchant Banking Company

Address: C-7 & 7A, Hosiery Complex, Phase-II Extension, NOIDA - 201 305, Uttar Pradesh, India.
Tel. No.: +91 99203 79029/ +91 78360 66001
Email: cs@sobhagyacap.com
Investor Grievance Email: delhi@sobhagyacap.com
Website: www.sobhagyacapital.com
Contact Person: Mrs. Menka Jha/ Mr. Rishabh Singhvi
SEBI Registration No.: MB/INM000008571
CIN: U74899DL1994PTC060089

REGISTRAR TO THE ISSUE

BIGSHARE SERVICES PRIVATE LIMITED
Address: S6-2, 6th Floor Pinnacle Business Park, Mahakali Caves Road, next to Ahura Centre, Andheri East, Mumbai- 400093, Maharashtra, India.
Tel. Number: +91 22 6263 8200.
Email Id: ipo@bigshareonline.com
Website: www. Bigshareonline.com
Contact Person: Mr. Babu Rapheal C
SEBI Reg. No.: INR000001385
CIN No: U99999MH1994PTC076534

BID/ISSUE PERIOD	
BID/ ISSUE OPEN ON:WEDNESDAY, SEPTEMBER 30, 2026	BID/ ISSUE CLOSES ON: TUESDAY, OCTOBER 06, 2026

(Please Scan this QR Code to view RHP)

Red Herring Prospectus
Dated: September 22, 2026.
100% Book Building Offer
(This Red Herring Prospectus will be updated upon filing with the RoC)
Please read Section 26 and 32 of Companies Act, 2013

PARAMOUNT SYNTEX LIMITED

(Formerly known as Paramount Syntex Private Limited)

Our Company was originally incorporated on March 08, 1996 as a Private Limited Company as "*Paramount Syntex Private Limited*" via Registration No. 11-97972 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai. Our Company converted from a Private Limited Company to Public Limited Company, pursuant to a Special Resolution passed by the Shareholders at their Extra-Ordinary General Meeting held on May 23, 2024. Consequently, the name of our Company was changed to "*Paramount Syntex Limited*" and a Fresh Certificate of Incorporation consequent to Conversion was issued on July 18, 2024, by the Registrar of Companies, Central Processing Centre. The Corporate Identification Number of our Company is U17110MH1996PLC097972. *For details of change in registered office of our Company, please see -Our History and Certain Other Corporate Matters on page 176 of this Red Herring Prospectus.*

Registered Office: 32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai, Maharashtra, India, 400009.
Tel: +91-99155-77902, **Website:** www.paramountsyntex.com; **E-mail:** paramountsyntexp@gmail.com
Contact Person: Mrs. Bharti Singh, Company Secretary and Compliance Officer
OUR PROMOTERS: Mr. Punit Arora and Mrs. Kumkum Arora

THE ISSUE

PUBLIC ISSUE OF UP TO 64,40,000 EQUITY SHARES OF FACE VALUE ₹ 10 EACH ("EQUITY SHARES") OF PARAMOUNT SYNTEX LIMITED ("OUR COMPANY" OR THE "ISSUER" OR "PSPL") FOR CASH AT A PRICE OF ₹[●] PER EQUITY SHARE (INCLUDING A SECURITIES PREMIUM OF ₹[●] PER EQUITY SHARE) ("ISSUE PRICE"), AGGREGATING UP TO ₹ [●] LAKHS (THE "ISSUE"). UP TO 3,23,000 EQUITY SHARES AGGREGATING TO ₹[●] LAKHS WILL BE RESERVED FOR SUBSCRIPTION BY MARKET MAKER ("MARKET MAKER RESERVATION PORTION"). THE ISSUE LESS THE MARKET MAKER RESERVATION PORTION I.E. NET ISSUE OF 61,17,000 EQUITY SHARES OF FACE VALUE OF ₹ 10 EACH AT AN ISSUE PRICE OF ₹[●] PER EQUITY SHARE AGGREGATING TO ₹ [●] LAKHS IS HEREINAFTER REFERRED TO AS THE "NET ISSUE". THE ISSUE AND THE NET ISSUE WILL CONSTITUTE [●] % AND [●] % RESPECTIVELY OF THE POST-ISSUE PAID-UP EQUITY SHARE CAPITAL OF OUR COMPANY.

THE FACE VALUE OF THE EQUITY SHARES IS RS.10/- EACH AND THE FLOOR PRICE AND CAP PRICE ARE [●] TIMES AND [●] TIMES OF THE FACE VALUE OF THE EQUITY SHARES, RESPECTIVELY.

The price band and the minimum bid lot will be decided by our company, in consultation with the book running lead manager and will be advertised in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located, at least two working days prior to the bid/ offer opening date and shall be made available to Bombay Stock Exchange of India Limited ("BSE", "stock exchange") for the purpose of uploading on their respective website.

In case of any revision in the Price Band, the Bid/OFFER PERIOD shall be extended for at least three additional Working Days after such revision of the Price Band, subject to the total Bid/OFFER PERIOD not exceeding 10 Working Days. In cases of force majeure, banking strike or similar circumstances, our Company may, for reasons to be recorded in writing extend the Bid/OFFER PERIOD for a minimum of one Working Day, subject to the Bid/OFFER PERIOD not exceeding 10 Working Days. Any revision in the Price Band, and the revised Bid/OFFER PERIOD, if applicable, shall be widely disseminated by notification to the Stock Exchanges by issuing a press release and also by indicating the change on the website of the BRLM and at the terminals of the Members of the Syndicate and by intimation to Designated Intermediaries and Sponsor Bank as applicable.

This offer is being made through the Book Building Process, in terms of Rule 19(2)(b) of the Securities Contracts (Regulation) Rules, 1957, as amended (the "SCRR") read with Regulation 229 of the SEBI ICDR Regulations and in compliance with Regulation 253 (1) and 253 (2) of the SEBI ICDR Regulations 2018 and as amended, wherein not more than 50.00% of the Net Offer was available for allocation on a proportionate basis to Qualified Institutional Buyers ("QIBs") (the "QIB Portion"), provided that our Company and the selling shareholder in consultation with the BRLM may allocate up to 60.00% of the QIB Portion to Anchor Investors on a discretionary basis ("Anchor Investor Portion"). With effect from December 1, 2025, pursuant to the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2025, 40% of the Anchor Investor Portion was reserved for, (i) 33.33% was available for allocation to domestic Mutual Funds and (ii) 6.67% was available for allocation to life insurance companies and pension funds, subject to valid Bids being received from domestic Mutual Funds, life insurance companies, and pension funds at or above the Anchor Investor Allocation Price. In the event of under-subscription under (ii) above, the allocation may be made to domestic Mutual Funds. Further, 5.00% of the QIB Portion (excluding the Anchor Investor Portion) was available for allocation on a proportionate basis only to Mutual Funds, and the remainder of the QIB Portion was available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Offer Price. Further, the SEBI ICDR Regulations 2018 and as amended, states that not less than 35% of the Net Offer was available for allocation to Individual Investors who applies for minimum application size. Not less than 15% of the Net Offer was available for allocation to Non-Institutional Investors of which one-third of the Non-Institutional Portion was available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹ 10.00 Lakhs and two-thirds of the Non-Institutional Portion was available for allocation to Bidders with an application size of more than ₹ 10.00 Lakhs and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of shares in non-institutional investors' category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, was allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI (ICDR) (Amendment) Regulations, 2025. All Potential Bidders, other than Anchor Investors, are required to participate in the Offer by mandatorily utilising the Application Supported by Blocked Amount ("ASBA") process by providing details of their respective ASBA Account (as defined hereinafter) in which the corresponding Bid Amounts was blocked by the Self-Certified Syndicate Banks ("SCSBs") or under the UPI Mechanism, as the case may be, to the extent of respective Bid Amounts. Anchor Investors are not permitted to participate in the Offer through the ASBA process. For details, please refer to the chapter titled "Issue Procedure" on page 271 of this Red Herring Prospectus.

RISKS IN RELATION TO FIRST ISSUE

This being the first public issue of our Company, there has been no formal market for our Equity Shares. The face value of the Equity Shares of our Company is Rs.10/**.** The Issue Price, Floor Price or the Price band as stated under the chapter titled "Basis for the Issue Price" beginning on page 128 of this Red Herring Prospectus should not be taken to be indicative of the market price of the Equity Shares after such Equity Shares are listed. No assurance can be given regarding an active and/or sustained trading in the Equity Shares or regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISKS

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in this Issue unless they can afford to take the riskof losing their investment. Investors are advised to read the risk factors carefully before taking an investment decision in this Issue. For taking an investment decision, investors must rely on their own examination of our Company and this Issue, including the risks involved. The Equity Shares have not been recommended or approvedby the Securities and Exchange Board of India ("**SEBI**"), nor does SEBI guarantee the accuracy or adequacy of the contents of this Red Herring Prospectus. Specific attention of the investors is invited to the section titled "Risk Factors" beginning on page 20 of this Red Herring Prospectus.

ISSUER'S ABSOLUTE RESPONSIBILITY

Our Company, having made all reasonable inquiries, accepts responsibility for and confirms that this Red Herring Prospectus contains all information with regard to our Company and the Issue which is material in the context of this Issue, that the information contained in this Red Herring Prospectus is true and correct in all material aspects and is not misleading in any material respect, that the opinions and intentions expressed herein are honestly held and that there are no other facts, the omission of which make this Red Herring Prospectus as a whole or any of such information or the expression of any such opinions or intentions misleading in any material respect.

LISTING

The Equity Shares of our Company offered through this Red Herring Prospectus are proposed to be listed on the SME Platform of Bombay Stock Exchange of India Limited in terms of the Chapter IX of the SEBI (ICDR) Regulations, 2018 as amended from time to time. Our Company has received an approval letter dated December 02, 2025 from Bombay Stock Exchange of India Limited for using its name in the Red Herring Prospectus for listing of our shares on the SME Platform of BSE Limited. For the purpose of this Issue, BSE Limited shall be the Designated Stock Exchange.

BOOK RUNNING LEAD MANAGER TO THE ISSUE	REGISTAR TO THE ISSUE

SOBHAGYA CAPITAL OPTIONS PRIVATE LIMITED **Address:** C-7 & 7A, Hosiery Complex, Phase-II Extension, NOIDA - 201 305, Uttar Pradesh, India. **Tel. No.:** +91 99203 79029/ +91 78360 66001 **Email:** cs@sobhagyacap.com **Investor Grievance Email:** delhi@sobhagyacap.com **Website:** www.sobhagyacapital.com **Contact Person:** Mrs. Menka Jha/ Mr. Rishabh Singhvi **SEBI Registration No.:** MB/INM000008571 **CIN:** U74899DL1994PTC060089	**BIGSHARE SERVICES PRIVATE LIMITED** **Address:** S6-2, 6th Floor Pinnacle Business Park, Mahakali Caves Road, next to Ahura Centre, Andheri East, Mumbai- 400093, Maharashtra **Tel. Number:** + 91 – 22 – 6263 8200 **Email Id:** ipo@bigshareonline.com **Website:** www. Bigshareonline.com **Contact Person:** Mr. Babu Rapheal C **SEBI Reg. No.:** INR000001385 **CIN No:** U99999MH1994PTC076534
BID/ISSUE PERIOD	
BID/ ISSUE OPEN ON:WEDNESDAY, SEPTEMBER 30, 2026	**BID/ ISSUE CLOSES ON: TUESDAY, OCTOBER 06, 2026**

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SECTION I- GENERAL

DEFINITIONS AND ABBREVIATIONS

This Red Herring Prospectus uses certain definitions and abbreviations which, unless the context otherwise indicates or implies or unless otherwise specified, shall have the meaning as provided below. References to any legislation, act, regulations, rules, guidelines or policies shall be to such legislation, act, regulations, rules, guidelines or policies as amended, supplemented, or re-enacted from time to time and any reference to a statutory provision shall include any subordinate legislation made from time to time under that provision.

The words and expressions used in this Red Herring Prospectus, but not defined herein shall have, to the extent applicable, the meaning ascribed to such terms under SEBI ICDR Regulations, the Companies Act, the SCRA, the listing Regulations, the Depositories Act, and the rules and regulations made thereunder.

Notwithstanding the foregoing, the terms not defined but used in the chapters titled *"Statement of Possible Tax Benefits"*, *"Restated Financial Statements"*, *"Outstanding Litigations and Material Developments"*, *"Key Industry Regulations"* and section titled *"Main Provisions of the Articles of Association"* beginning on page no. 137, 208, 223, 168 and 303 respectively of this Red Herring Prospectus, shall have the meanings ascribed to such terms in the respective sections.

GENERAL TERMS

Term	Description
Our Company/ we/ us/ our / the Company/ the Issuer Company/ or the Issuer.	Paramount Syntex Limited, a Public Limited Company, Registered Under the Companies Act, 2013 and having its Registered Office at 32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai 400 009, Maharashtra, India.
We/ us/ our / Group	Unless the context otherwise indicates or implies, refers to our Company.
You/ your or yours	Prospective Investors in this Issue.
Our Promoter	Mr. Punit Arora and Mrs. Kumkum Arora
Promoters' Group	Companies, Individuals and entities (other than companies) as defined under Regulation 2(1) (pp) of the SEBI (ICDR) Regulations, 2018 which is provided in the chapter titled *"Our Promoters and Promoter's Group"* beginning on page no. 194 of this Red Herring Prospectus.

COMPANY RELATED TERMS

Term	Description
Articles / Articles of Association / AOA	Unless the context otherwise requires, refers to Articles of Association of our Company, Paramount Syntex Limited.
Audit Committee	The Audit Committee of our Company, constituted on October 23, 2024 in accordance with Section 177 of the Companies Act, 2013, For details refer section titled *"Our Management"* beginning on page no. 179 of this Red Herring Prospectus.
Auditor of our Company / Statutory Auditor / Peer Review Auditor	The Statutory Auditors of our Company, being M/s Aggarwal Pawan & Associates, , Chartered Accountants holding a valid peer review certificate as mentioned in the section titled *"General Information"* beginning on page no. 58 of this Red Herring Prospectus.
Bankers to the Company	HDFC Bank Ltd and Axis Bank Limited.
Board of Directors / Board / BOD	The Board of Directors of our Company, including all duly constituted committees thereof. For further details of our director, please refer to chapter titled "Our Management" beginning on Page 179 of this Red Herring Prospectus.
CIN	Corporate Identification Number of our Company i.e. U17110MH1996PLC097972
CMD	Chairman and Managing Director.
Companies Act	The Companies Act, 2013, as amended from time to time.
Corporate Social Responsibility Committee	The Corporate Social Responsibility Committee of our Company, constituted on October 23, 2024 in accordance with Section 135 of the Companies Act, 2013. For details refer section titled *"Our Management"* beginning on page no. 179 of this Red Herring Prospectus.
Chief Financial Officer (CFO)	The Chief Financial officer of our Company, being Mr. Sharad Kumar Srivastava as mentioned in the chapter titled "General Information" beginning on page 58 of this Red Herring Prospectus.

Term	Description
Company Secretary and Company Officer	The Company Secretary and Company Officer of our Company, being Ms. Bharti Singh, as mentioned in the chapter titled "General Information" beginning on page 58 of this Red Herring Prospectus.
Depositories Act	The Depositories Act, 1996, as amended from time to time.
DIN	Directors Identification Number.
Equity Shares	Equity Shares of our Company of Face Value of ₹10/- each unless otherwise specified in the context thereof.
Equity Shareholders	Persons/ Entities holding Equity Shares of Our Company.
ED	An Executive Director of our Company, as appointed from time to time.
Group Companies	Group Companies as defined under Regulation 2(1)(t) of the SEBI (ICDR) Regulations, 2018, "Group companies shall include such companies (other than our Promoters and Subsidiary) with which there were related party transactions as disclosed in the Restated Financial Statements as covered under the applicable accounting standards, and as disclosed in *"Our Group Companies"* beginning on page no.199 of this Red Herring Prospectus.
Independent Director	Independent directors on the Board, and eligible to be appointed as an independent director under the provisions of Companies Act and SEBI Listing Regulations. For details of the Independent Directors, please refer to the chapter titled *"Our Management"* beginning on page 179 of this Red Herring Prospectus.
Indian GAAP	Generally Accepted Accounting Principles in India.
ISIN	INE0TBC01014
Key Managerial Personnel / Key Managerial Employees	The officer vested with executive power and the officers at the level immediately Below the Board of Directors as described in the section titled *"Our Management"* beginning on page no. 179 of this Red Herring Prospectus.
Key Performance Indicators" or "KPIs"	Key financial and operational performance indicators of our Company, as included in *"Basis for Issue Price"* beginning on page no. 128 of this Red Herring Prospectus.
Materiality Policy	The policy adopted by our Board on August 28, 2025, for identification of Group Companies, material outstanding litigation and outstanding dues to material creditors, in accordance with the disclosure requirements under the SEBI ICDR Regulations.
Market maker	The market maker of our Company being MNM Stock Broking Pvt Ltd. The Market Making Agreement dated September 12, 2026 executed between our Company, Book Running Lead Manager and Market Maker.
MD	Managing Director.
MOA / Memorandum / Memorandum of Association	Memorandum of Association of our Company, as amended from time to time.
Monitoring Agency	Monitoring Agency being CARE Ratings Limited, registered with SEBI.
Monitoring Agency Agreement	The agreement dated May 29, 2026 entered into between our Company and the monitoring agency, pursuant to the requirements of the SEBI ICDR Regulations
NRIs / Non-Resident Indian	A person resident outside India, as defined under FEMA Regulation and who is a citizen of India or a Person of Indian Origin under Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2000
Nomination and Remuneration Committee	The Nomination and Remuneration Committee, constituted on October 23, 2024 in accordance with Section 178 of the Companies Act, 2013. For details refer section titled *"Our Management"* beginning on page no. 179 of this Red Herring Prospectus.
Non-Executive Director	A Director not being an Executive Director or an Independent Director.
NRIs / Non Resident Indians	A person resident outside India, as defined under FEMA and who is a citizen of India or a Person of Indian Origin under Foreign Outside India Regulation, 2000.
Peer Review Auditors	Auditor having a valid Peer Review certificate in our case being M/s Aggarwal Pawan & Associates, Chartered Accountants.
Person or Persons	Any individual, sole proprietorship, unincorporated association, unincorporated organization, body corporate, corporation, company, partnership, limited liability company, joint venture, or trust or any other entity or organization validly constituted and/or incorporated in the jurisdiction in which it exists and operates, as the context requires.
Promoters	Shall mean promoters of our Company i.e., Mr. Punit Arora and Mrs. Kumkum Arora for further details, please refer to section titled *"Our Promoters and Promoter Group"* beginning on page no. 194 of this Red Herring Prospectus.
Promoters Group	Includes such Persons and entities constituting our promoter group covered under Regulation 2(1)(pp) of the SEBI (ICDR) Regulations as enlisted in the section titled *"Our Promoter and Promoter Group"* beginning on page no. 194 of this Red Herring

Term	Description
	Prospectus.
Registered Office	The Registered office of our Company located at 32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Raod, 3Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai, 400 009, Maharashtra, India.
Restated Financial Statements	The Restated Financial information of our Company, which comprises the Restated Statement of Assets and Liabilities, the Restated Statement of Profit and Loss, the Restated statement of cash flows for the financial year ended March 31,2026, March 31, 2025 and March 31, 2024 and the summary statement of significant accounting policies read together with the annexures and notes thereto and other restated financial information, prepared in terms of the requirements of Section 26 of the Companies Act, the SEBI (ICDR) Regulations, 2018 and the Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the ICAI, as amended from time to time.
ROC/Registrar of Companies	Registrar of Companies, Mumbai.
Shareholders	Shareholders of our Company.
Stock Exchange	Unless the context requires otherwise, refers to, BSE Limited/ BSE SME.
Subscriber to MOA/Initial Promoters	Initial Subscriber to MOA & AOA being Mr. Ramesh Arora and Mr. Virander Behl.
Stakeholders' Relationship Committee	The Stakeholders' Relationship Committee, constituted on October 23, 2024 in accordance with Section 178 of the Companies Act, 2013. For details refer section titled *"Our Management"* beginning on page no. 179 of this Red Herring Prospectus.
WTD	Whole-Time Director (s) of our company.

ISSUE RELATED TERMS

Term	Description
Abridged Prospectus	Abridged prospectus means a memorandum containing such salient features of a prospectus as may be specified by the SEBI in this behalf.
Acknowledgement Slip	The slip or document issued by the relevant Designated Intermediary(ies) to a Bidder as proof of registration of the Bid cum Application Form.
Allot/ Allotment/ Allotted	Unless the context otherwise requires, allotment of Equity Shares pursuant to the Issue.
Allotment Advice	Note or advice or intimation of Allotment sent to the Bidders who have been or are to be Allotted the Equity Shares after the Basis of Allotment has been approved by the Designated Stock Exchange.
Allottee	A successful Bidder to whom the Equity Shares are Allotted.
Anchor Investor	A Qualified Institutional Buyer, applying under the Anchor Investor Portion in accordance with the requirements specified in the SEBI ICDR Regulations and the Red Herring Prospectus who has Bid for an amount of at least ₹1,000 lakhs.
Anchor Investor Allocation Price	The price at which Equity Shares will be allocated to Anchor Investors in terms of the Red Herring Prospectus and Prospectus, which will be decided by our Company, in consultation with the BRLM, on the Anchor Investor Bidding Date.
Anchor Investor Application Form	The application form used by an Anchor Investor to make a Bid in the Anchor Investor Portion, and which will be considered as an application for Allotment in terms of the Red Herring Prospectus and Prospectus.
Anchor Investor Bidding Date/ Anchor Investor Bid/ Issue Period	The date, being one Working Day prior to the Bid/Issue Opening Date, on which Bids by Anchor Investors shall be submitted, prior to and after which the BRLM will not accept any Bids from Anchor Investors, and allocation to Anchor Investors shall be completed.
Anchor Investor Issue Price	Final price at which the Equity Shares will be issued and Allotted to Anchor Investors in terms of the Red Herring Prospectus and the Prospectus, which price will be equal to or higher than the Issue Price but not higher than the Cap Price. The Anchor Investor Issue Price will be decided by our Company, in consultation with the BRLM.
Anchor Investor Pay-in Date	With respect to Anchor Investor(s), it shall be the Anchor Investor Bidding Date, and in the event the Anchor Investor Allocation Price is lower than the Issue Price, not later than two Working Days after the Bid/Issue Closing Date.

Term	Description
Anchor Investor Portion	Up to 60% of the QIB Portion which may be allocated by our Company in consultation with the BRLM, to Anchor Investors on a discretionary basis, in accordance with the SEBI ICDR Regulations. One-third of the Anchor Investor Portion shall be reserved for domestic Mutual Funds, subject to valid Bids being received from domestic Mutual Funds at or above the Anchor Investor Allocation Price, in accordance with the SEBI ICDR Regulations.
Application Supported by Blocked Amount/ ASBA	An application, whether physical or electronic, used by ASBA Bidders to make a Bid and authorize an SCSB to block the Bid Amount in the ASBA Account and will include applications made by UPI Bidders using the UPI Mechanism where the Bid Amount will be blocked upon acceptance of UPI Mandate Request by the UPI Bidders using the UPI Mechanism.
ASBA Account	A bank account maintained by an ASBA Bidder with a SCSB and specified in the ASBA Form submitted by such ASBA Bidder in which funds will be blocked by such SCSB to the extent of the specified in the ASBA Form submitted by such ASBA Bidder and includes a bank account maintained by a UPI Bidder linked to a UPI ID, which will be blocked by the SCSB upon acceptance of the UPI Mandate Request in relation to a Bid by a UPI Bidder Bidding through the UPI Mechanism.
ASBA Bid	A Bid made by an ASBA Bidder.
ASBA Bidders	All Bidders except Anchor Investors.
ASBA Form	An application form, whether physical or electronic, used by ASBA Bidders to submit Bids which will be considered as the application for Allotment in terms of the Red Herring Prospectus and the Prospectus.
Banker(s) to the Issue	Collectively, the Escrow Collection Bank(s), Refund Bank(s), Sponsor Bank(s) and Public Issue Account Bank(s), as the case may be.
Basis of Allotment	Basis on which Equity Shares will be Allotted to successful Bidders under the Issue, as described in *"Issue Procedure"* on page 266.
Bid	An indication to make an offer during the Bid/Issue Period by an ASBA Bidder pursuant to submission of the ASBA Form, or on the Anchor Investor Bidding Date by an Anchor Investor pursuant to submission of the Anchor Investor Application Form, to subscribe to or purchase the Equity Shares at a price within the Price Band, including all revisions and modifications thereto as permitted under the SEBI ICDR Regulations. The term "*Bidding*" shall be construed accordingly.
Bid Amount	The highest value of optional Bids indicated in the Bid cum Application Form and payable by the Bidder and, in the case of RIIs Bidding at the Cut off Price, the Cap Price multiplied by the number of Equity Shares Bid for by such RIIs and mentioned in the Bid cum Application Form and payable by the Bidder or blocked in the ASBA Account of the ASBA Bidders, as the case maybe, upon submission of the Bid in the Issue, as applicable.
Bid cum Application Form	The Anchor Investor Application Form or the ASBA Form, as the context requires.
Bid Lot	[●] Equity Shares and in multiples of [●] Equity Shares thereafter.
Bid/Issue Closing Date	The date after which the Designated Intermediaries will not accept any Bids, being [●], which shall be published in all editions of all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located. In case of any revisions, the extended Bid/Issue Closing Date shall also be notified on the websites and terminals of the members of the Syndicate, as required under the SEBI ICDR Regulations and communicated to the Designated Intermediaries and the Sponsor Bank. Our Company, in consultation with the BRLM, may consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations. In case of any revision, the extended Bid/ Issue Closing Date shall be widely disseminated by notification to the Stock Exchanges, and also be notified on the websites of the BRLM and at the terminals of the Syndicate Members and by intimation to the Designated Intermediaries and the Sponsor Bank(s), which shall also be notified in an advertisement in same newspapers in which the Bid/ Issue Opening Date was published, as required under the SEBI ICDR Regulations.

Term	Description
Bid/Issue Opening Date	The date on which the Designated Intermediaries shall start accepting Bids for the Issue, being [●], which shall be published in all editions of all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located.
Bid/ Issue Period	The period between the Bid/Issue Opening Date and the Bid/Issue Closing Date, inclusive of both days, during which prospective Bidders can submit their Bids, including any revisions thereof, in accordance with the SEBI ICDR Regulations and in terms of the Red Herring Prospectus. Provided that the Bidding shall be kept open for a minimum of three Working Days for all categories of Bidders, other than Anchor Investors. In cases of force majeure, banking strike or similar circumstances, our Company may, for reasons to be recorded in writing, extend the Bid/Issue Period for a minimum of One Working Day, subject to the Bid/Issue Period not exceeding 10 Working Days.
Bidder	Any prospective investor who makes a Bid pursuant to the terms of the Red Herring Prospectus and the Bid cum Application Form and unless otherwise stated or implied, includes an Anchor Investor.
Bidding Centers	Centers at which the Designated Intermediaries shall accept the ASBA Forms, i.e., Designated SCSB Branches for SCSBs, Specified Locations for Syndicate, Broker Centers for Registered Brokers, Designated RTA Locations for RTAs and Designated CDP Locations for CDPs.
Book Building Process	Book building process, as provided in Schedule XIII of the SEBI ICDR Regulations, in terms of which the Issue is being made.
Book Running Lead Manager/ BRLM/Manager	The book running lead manager to the Issue namely, Sobhagya Capital Options Private Limited.
Broker Centers	Broker Centers of the Registered Brokers where ASBA Bidders can submit the ASBA Forms, provided that UPI Bidders may only submit ASBA Forms at such broker Centers if they are Bidding using the UPI Mechanism. The details of such broker Centers, along with the names and contact details of the Registered Brokers, are available on the respective websites of the Stock Exchanges (www.bseindia.com and www.nseindia.com).
CAN/ Confirmation of Allocation Note	Notice or intimation of allocation of the Equity Shares sent to Anchor Investors, who have been allocated the Equity Shares, on/after the Anchor Investor Bidding
Cap Price	The higher end of the Price Band, above which the Issue Price and the Anchor Investor Issue Price will not be finalised and above which no Bids will be accepted, including any revisions thereof. The Cap Price shall be at least 105% of the Floor Price and shall be less than or equal to 120% of the Floor Price.
Cash Escrow and Sponsor Bank(s) Agreement	The agreement to be entered into amongst our Company, the Registrar to the Issue, the BRLM, the Syndicate Members and Banker(s) to the Issue in accordance with the UPI Circulars, collection of the Bid Amounts from Anchor Investors, transfer of funds to the Public Issue Account(s) and where applicable remitting refunds, if any, to Bidders, on the terms and conditions thereof.
Client ID	Client identification number maintained with one of the Depositories in relation to the Bidder's beneficiary account.
Collecting Depository Participant/ CDP	A depository participant as defined under the Depositories Act, 1996, registered with SEBI and who is eligible to procure Bids at the Designated CDP Locations in terms of the SEBI circular no. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015, and the SEBI UPI Circulars, issued by SEBI and as per the list available on the websites of BSE and NSE.
Collecting Registrar and Share Transfer Agents/ CRTAs	Registrar and share transfer agents registered with SEBI and eligible to procure Bids at the Designated RTA Locations in terms of, among others, SEBI circular no. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015, issued by SEBI.
Cut-off Price	Issue Price, finalised by our Company, in consultation with the BRLM, which shall be any price within the Price Band. Only Individual Bidders bidding in the Retail Portion are entitled to Bid at the Cut-off Price. QIBs (including Anchor Investors) and Non-Institutional Investors are not entitled to Bid at the Cut-off Price.
Demographic Details	Details of the Bidders including the Bidder's address, name of the Bidder's father/husband, investor status, occupation and bank account details and UPI ID, where applicable.

Term	Description
Designated CDP Locations	Such locations of the CDPs where Bidders (other than Anchor Investors) can submit the ASBA Forms. The details of such Designated CDP Locations, along with names and contact details of the Collecting Depository Participants eligible to accept ASBA Forms are available on the respective websites of the Stock Exchanges (www.bseindia.com and www.nseindia.com).
Designated Date	The date on which funds are transferred from the Escrow Account(s) and the amounts blocked are transferred from the ASBA Accounts, as the case may be, to the Public Issue Account(s) or the Refund Account(s), as appropriate, in terms of the Red Herring Prospectus and the Prospectus, after the finalisation of the Basis of Allotment in consultation with the Designated Stock Exchange, following which Equity Shares may be Allotted to successful Bidders in the Issue.
Designated Intermediaries	In relation to ASBA Forms submitted by UPI Bidders (not using the UPI Mechanism) authorizing an SCSB to block the Bid Amount in the ASBA Account, Designated Intermediaries shall mean SCSBs. In relation to ASBA Forms submitted by UPI Bidders where the Bid Amount will be blocked upon acceptance of UPI Mandate Request by such UPI Bidders using the UPI Mechanism, Designated Intermediaries shall mean Syndicate, sub- syndicate, Registered Brokers, CDPs and RTAs. In relation to ASBA Forms submitted by QIBs and NIIs (not using the UPI Mechanism), Designated Intermediaries shall mean SCSBs, Syndicate, sub- syndicate, Registered Brokers, CDPs and CRTAs.
Designated RTA Locations	Such locations of the CRTAs where Bidders (other than Anchor Investors) can submit the ASBA Forms to CRTAs. The details of such Designated CRTA Locations, along with names and contact details of the CRTAs eligible to accept ASBA Forms are available on the respective websites of the Stock Exchanges (www.bseindia.com and www.nseindia.com) and updated from time to time.
Designated SCSB Branches	Such branches of the SCSBs which shall collect the ASBA Forms, a list of which is available on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes or at such other website as may be prescribed by SEBI from time to time.
Designated Stock Exchange	BSE Limited.
Draft Red Herring Prospectus/ DRHP	The draft red herring prospectus dated September 30, 2025 issued in accordance with the SEBI ICDR Regulations, which does not contain complete particulars of the price at which the Equity Shares will be Allotted and the size of the Issue including any addendum or corrigendum thereto.
Eligible FPI(s)	FPI(s) that are eligible to participate in the Issue in terms of applicable law and from such jurisdictions outside India where it is not unlawful to make an offer / invitation under the Issue and in relation to whom the Bid cum Application Form and the Red Herring Prospectus constitutes an invitation to subscribe or purchase the Equity Shares.
Eligible NRI(s)	A non-resident Indian, resident in a jurisdiction outside India where it is not unlawful to make an offer or invitation under the Issue and in relation to whom the Red Herring Prospectus and the Bid Cum Application Form constitutes an invitation to subscribe or purchase for the Equity Shares.
Escrow Account(s)	Account(s) opened with the Escrow Collection Bank(s) and in whose favour the Anchor Investors will transfer money through direct credit/NEFT/RTGS/NACH in respect of the Bid Amount when submitting a Bid.
Escrow Collection Bank(s)	The Bank(s) which are clearing members and registered with SEBI as bankers to an issue under the SEBI BTI Regulations and with whom the Escrow Account(s) will be opened, in this case being Axis Bank Limited.
First Bidder	Bidder whose name shall be mentioned in the Bid cum Application Form or the Revision Form and in case of joint Bids, whose name shall also appear as the first holder of the beneficiary account held in joint names.
Floor Price	The lower end of the Price Band, subject to any revision(s) thereto, at or above which the Issue Price and the Anchor Investor Issue Price will be finalised and below which no Bids will be accepted.
Fugitive Economic Offender	An individual who is declared a fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018.
Fresh Issue	The fresh issue of 64,40,000 Equity Shares of face value of ₹ 10 each for cash at a price of ₹ [●] each (including a share premium of ₹ [●] each), aggregating up to ₹ [●] lakhs.

Term	Description
General Information Document or GID	The General Information Document for investing in public offers, prepared and issued in accordance with the SEBI circular (SEBI/HO/CFD/DIL1/CIR/P/2020/37) dated March 17, 2020, issued by SEBI, suitably modified and updated pursuant to, among others, the UPI Circulars and any subsequent circulars or notifications issued by SEBI from time to time.
Gross Proceeds	The gross proceeds of the Issue that will be available to our Company.
ISIN	International Securities Identification Number of our Company being INE0TBC01014.
Issue	The initial public offering of 64,40,000 Equity Shares of face value of ₹ 10/- each for cash at a price of ₹ [●] each (including a share premium of ₹ [●] each), aggregating up to ₹ [●] lakhs by our Company.
Issue Agreement	The agreement dated September 25, 2025 amongst our Company and the BRLM, pursuant to which certain arrangements are agreed to in relation to the Issue.
Issue Price	₹ [●] per Equity Share, being the final price within the Price Band, at which Equity Shares will be Allotted to successful Bidders, other than Anchor Investors as determined in accordance with the Book Building Process and determined by our Company, in consultation with the Book Running Lead Manager, in terms of the Red Herring Prospectus on the Pricing Date. Equity Shares will be Allotted to Anchor Investors at the Anchor Investor Issue Price in terms of the Red Herring Prospectus. The Issue Price will be decided by our Company, in consultation with the BRLM on the Pricing Date, in accordance with the Book Building Process and in terms of the Red Herring Prospectus.
Issue Proceeds	The proceeds of the Issue which shall be available to our Company. For further information about use of the Issue Proceeds, see *"Objects of the Issue"* on page 85.
June 2021 Circular	SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021.
March 2021 Circular	SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021.
Market Maker	The Market Maker to the Issue, in this case being MNM Stock Broking Pvt Ltd.
Mobile App(s)	The mobile applications listed on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId= 4 or such other website as may be updated from time to time, which may be used by UPI Bidders to submit Bids using the UPI Mechanism.
Mutual Fund Portion	The portion of the Issue being 5% of the Net QIB Portion consisting of 3,000 Equity Shares which shall be available for allocation to Mutual Funds only on a proportionate basis, subject to valid Bids being received at or above the Issue Price.
Mutual Funds	Mutual funds registered with SEBI under the Securities and Exchange Board of India (Mutual Funds) Regulations, 1996.
Net QIB Portion	The portion of the QIB Portion less the number of Equity Shares Allotted to the Anchor Investors.
Net Proceeds	Proceeds of the Issue less our Company's share of the Issue expenses. For further details regarding the use of the Net Proceeds and the Issue expenses, see "*Objects of the Issue*" beginning on page 85.
Non-Institutional Bidders/ Non- Institutional Investors/ NIIs	All Bidders that are not QIBs or Individual Investors and who have Bid for Equity Shares for an amount more than ₹ 2.00 lakhs (but not including NRIs other than Eligible NRIs).
Non-Institutional Portion	The portion of the Issue being not more than 15% of the Issue, consisting of 30,15,000 Equity Shares, which shall be available for allocation to Non-Institutional Investors in accordance with the SEBI ICDR Regulations, subject to valid Bids being received at or above the Issue Price, out of which i) one third shall be reserved for Bidders with Bids exceeding ₹2.00 lakhs up to ₹10.00 lakhs; and ii) two-thirds shall be reserved for Bidders with Bids exceeding ₹10.00 lakhs. Provided that the unsubscribed portion in either of the sub-categories specified in clauses (i) or (ii), may be allocated to Bidders in the other sub-category of Non- Institutional Bidders.
Non-Resident/NR	A person resident outside India, as defined under FEMA and includes NRIs, FPIs and FVCIs.

Term	Description
Price Band	Price band of a minimum price of ₹[●] per Equity Share (Floor Price) and the maximum price of ₹ [●] per Equity Share (Cap Price) including any revisions thereof. The Cap Price shall be at least 105% of the Floor Price and shall be less than or equal to 120% of the Floor Price. The Price Band and the minimum Bid Lot for the Issue will be decided by our Company, in consultation with the BRLM, and will be advertised in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our Registered and Corporate Office is situated) at least two Working Days prior to the Bid/Issue Opening Date, with the relevant financial ratios calculated at the Floor Price and at the Cap Price, and shall be made available to the Stock Exchanges for the purpose of uploading on their respective websites.
Pricing Date	The date on which our Company, in consultation with the BRLM, will finalize the Issue Price.
Prospectus	The Prospectus to be filed with the RoC in accordance with the Companies Act, 2013, and the SEBI ICDR Regulations containing, inter alia, the Issue Price that is determined at the end of the Book Building Process, the size of the Issue and certain other information, including any addenda or corrigenda thereto.
Public Issue Account(s)	Bank account(s) to be opened with the Public Issue Account Bank(s) under Section 40(3) of the Companies Act, 2013, to receive monies from the Escrow Account(s) and ASBA Accounts on the Designated Date.
Public Issue Account Bank(s)	The banks with which the Public Issue Account(s) is opened for collection of Bid Amounts from Escrow Account(s) and ASBA Accounts on the Designated Date, in this case being Axis Bank Limited.
QIB Category/ QIB Portion	The portion of the Issue (including the Anchor Investor Portion being not less than 75% of the Issue comprising not more than 66,000 Equity Shares, which shall be Allotted to QIBs (including Anchor Investors) on a proportionate basis, including the Anchor Investor Portion (in which allocation shall be on a discretionary basis, as determined by our Company, in consultation with the BRLM), subject to valid Bids being received at or above the Issue Price.
Qualified Institutional Buyers/ QIBs/ QIB Bidders	Qualified institutional buyers as defined under Regulation 2(1) (ss) of the SEBI ICDR Regulations.
Red Herring Prospectus/ RHP	The red herring prospectus to be issued in accordance with Section 32 of the Companies Act, 2013 and the provisions of the SEBI ICDR Regulations, which will not have complete particulars of the price at which the Equity Shares will be offered and the size of the Issue including any addenda or corrigenda thereto. The Bid/Issue Opening Date shall be at least three Working Days after the filing of Red Herring Prospectus with the RoC. The Red Herring Prospectus will become the Prospectus upon filing with the RoC after the Pricing Date, including any addendum or corrigendum thereto.
Refund Account(s)	The account(s) opened with the Refund Bank(s), from which refunds, if any, of the whole or part of the Bid Amount to the Anchor Investors shall be made.
Refund Bank(s)	The Banker(s) to the Issue which are a clearing member registered with SEBI under the SEBI BTI Regulations with whom the Refund Account(s) will be opened, in this case being Axis Bank Limited.
Registered Brokers	Stockbrokers registered with the stock exchanges having nationwide terminals, other than the members of the Syndicate and eligible to procure Bids in terms of SEBI circular number CIR/CFD/14/2012 dated October 4, 2012, and the UPI Circulars, issued by SEBI.
Registrar Agreement	The agreement dated September 06, 2025 between our Company and the Registrar to the Issue in relation to the responsibilities and obligations of the Registrar to the Issue pertaining to the Issue.
Registrar to the Issue/ Registrar	Bigshare Services Private Limited
Individual Bidders/ Individual Investors(s)/ II(s) / IB(s)	Individual Bidders, who have Bid for the Equity Shares for an amount not more than ₹ 2.00 lakhs in any of the bidding options in the Issue (including HUFs applying through their Karta and Eligible NRIs and does not include NRIs other than Eligible NRIs).
Revision Form	Form used by the Bidders to modify the quantity of the Equity Shares or the Bid Amount in any of their ASBA Form(s) or any previous Revision Form(s). QIB Bidders and Non-Institutional Investors are not allowed to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage. Retail Individual Investors can revise their Bids during the Bid/Issue Period and withdraw their Bids until Bid/Issue Closing Date.
SCORES	Securities and Exchange Board of India Complaints Redress System.

Term	Description
Self-Certified Syndicate Bank(s)/ SCSB(s)	(i) The banks registered with SEBI, offering services in relation to ASBA (other than through UPI Mechanism), a list of which is available on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=34 or www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=35, as applicable, or such other website as updated from time to time, and (ii) The banks registered with SEBI, enabled for UPI Mechanism, a list of which is available on the website of SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=4 or such other website as updated from time to time.
Specified Locations	Bidding Centers where the Syndicate shall accept ASBA Forms from Bidders, a list of which will be included in the Bid cum Application Form.
Sponsor Bank(s)	Axis Bank Limited, being Bankers to the Offer registered with SEBI, appointed by our Company to act as conduits between the Stock Exchanges and NPCI (National Payments Corporation of India) in order to push the mandate collect requests and / or payment instructions of the Individual Investors using the UPI Mechanism, in terms of the UPI Circulars.
Stock Exchanges	BSE Limited.
Sub-syndicate Members	The sub syndicate members, if any, appointed by the BRLM and the Syndicate Members, to collect ASBA Forms and Revision Forms.
Syndicate Agreement	The agreement to be entered into amongst our Company, the BRLM, the Syndicate Members and the Registrar, in relation to collection of Bids by the Syndicate.
Syndicate Members	Syndicate members as defined under Regulation 2(1)(hhh) of the SEBI ICDR Regulations.
Syndicate/ members of the Syndicate	Together, the BRLM and the Syndicate Members.
Systemically Important Non- Banking Financial Company/ NBFC-SI	Systemically important non-banking financial company as defined under Regulation 2(1)(iii) of the SEBI ICDR Regulations.
Underwriter	The BRLM and Underwriter who has underwritten this Issue pursuant to the provisions of the SEBI (ICDR) Regulations and the Securities and Exchange Board of India (Underwriters) Regulations, 1993, as amended from time to time. i.e. Sobhagya Capital Options Private Limited and MNM Stock Broking Pvt Ltd.
Underwriting Agreement	The agreement dated September 12, 2026 entered among the Underwriters and our Company to be entered into on or after the Pricing Date, but prior to filing of the Prospectus with RoC.
UPI	Unified Payments Interface, which is an instant payment mechanism, developed by NPCI.
UPI Bidder(s)	Collectively, individual investors applying as Retail Individual Investors in the Retail Portion, and individuals applying as Non-Institutional Investors with a Bid Amount of up to ₹ 5.00 lakhs in the Non-Institutional Portion and Bidding under the UPI Mechanism through ASBA Form(s) submitted with Syndicate Members, Registered Brokers, Collecting Depository Participants and Collecting Registrar and Share Transfer Agents. Pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022, all individual investors applying in public issues where the application amount is up to ₹ 5.00 lakhs shall use UPI and shall provide their UPI ID in the bid- cum- application form submitted with: (i) a syndicate member, (ii) a stock broker registered with a recognized stock exchange (whose name is mentioned on the website of the stock exchange as eligible for such activity), (iii) a depository participant (whose name is mentioned on the website of the stock exchange as eligible for such activity), and (iv) a registrar to an issue and share transfer agent (whose name is mentioned on the website of the stock exchange as eligible for such activity).

Term	Description
UPI Circulars	SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, SEBI circular number SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2020 dated March 30, 2020, SEBI circular number SEBI/HO/CFD/DIL- 2/CIR/P/2021/2480/1/M dated March 16, 2021, SEBI circular no. SEBI/HO/CFD/DIL1/CIR/P/2021/47 dated March 31, 2021, SEBI circular number SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2022/45 dated April 5, 2022, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 (to the extent these circulars are not rescinded by the SEBI RTA Master Circular), SEBI circular number SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022, SEBI RTA Master Circular (to the extent that such circular pertains to the UPI Mechanism), SEBI ICDR Master Circular, SEBI circular number SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023, along with the circular issued by the National Stock Exchange of India Limited having reference no. 25/2022 dated August 3, 2022 and the circular issued by BSE Limited having reference no. 20220803-40 dated August 3, 2022 and any subsequent circulars or notifications issued by SEBI and Stock Exchanges in this regard.
UPI ID	ID created on Unified Payment Interface (UPI) for single-window mobile payment system developed by the NPCI.
UPI Mandate Request	A request (intimating the UPI Bidders, by way of a notification on the UPI linked mobile application as disclosed by SCSBs on the website of SEBI and by way of an SMS directing the UPI Bidders to such UPI linked mobile application) to the UPI Bidders using the UPI Mechanism initiated by the Sponsor Banks to authorize blocking of funds equivalent to the Bid Amount in the relevant ASBA Account through the UPI linked mobile application, and the subsequent debit of funds in case of Allotment.
UPI Mechanism	The Bidding mechanism that may be used by UPI Bidders to make Bids in the Issue in accordance with UPI Circulars.
UPI PIN	Password to authenticate UPI transaction.
Wilful Defaulter or Fraudulent Borrower	Wilful defaulter or a fraudulent borrower as defined under Regulation 2(1)(lll) of the SEBI ICDR Regulations.
Working Day	All days on which commercial banks in Maharashtra, India are open for business, provided however, for the purpose of announcement of the Price Band and the Bid/Issue Period, "Working Day" shall mean all days, excluding all Saturdays, Sundays and public holidays on which commercial banks in Mumbai, India are open for business and the time period between the Bid/Issue Closing Date and listing of the Equity Shares on the Stock Exchanges, "Working Day" shall mean all trading days of the Stock Exchanges excluding Sundays and bank holidays in India in accordance with circulars issued by SEBI, including UPI Circulars.

CONVENTIONAL AND GENERAL TERMS AND ABBREVIATIONS

Term	Description
A/c	Account.
AGM	Annual general meeting.
AIF	Alternate Investment Fund.
AY	Assessment Year.
BSE	BSE Limited.
CAGR	Compounded Annual Growth Rate .
Category I AIF	AIFs registered as "Category I alternative investment funds" under the SEBI AIF Regulations.
Category I FPIs	FPIs registered as "Category I foreign portfolio investors" under the SEBI FPI Regulations.
Category II AIF	AIF AIFs registered as "Category II alternative investment funds" under the SEBI AIF Regulations.
Category II FPIs	FPIs registered as "Category II foreign portfolio investors" under the SEBI FPI Regulations.
Category III AIF	AIFs registered as "Category III alternative investment funds" under the SEBI AIF Regulations.

Term	Description
Calendar Year or year	Unless the context otherwise requires, shall refer to the twelve-month period ending December 31.
CDSL	Central Depository Services (India) Limited.
CIN	Corporate Identity Number.
Companies Act, 1956	Companies Act, 1956, and the rules, regulations, notifications, modifications and clarifications made thereunder, as the context requires.
Companies Act, 2013/ Companies Act	Companies Act, 2013 and the rules, regulations, notifications, modifications and clarifications thereunder.
FDI Policy	The FDI Policy, effective from October 15, 2020, issued by the DPIIT, and any amendments or substitutions thereof, issued from time to time.
COVID-19	A public health emergency of international concern as declared by the World Health Organization on January 30, 2020, and a pandemic on March 11, 2020.
CSR	Corporate Social Responsibility.
Demat	Dematerialized
Depositories Act	Depositories Act, 1996 read with the rules and regulations thereunder.
Depository or Depositories	NSDL and CDSL.
DIN	Director Identification Number.
DP ID	Depository Participant's Identification Number.
DP/ Depository Participant	A depository participant as defined under the Depositories Act.
DPIIT	The Department for Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India.
EGM	Extraordinary general meeting.
FDI	Foreign direct investment.
FEMA	SEBI/HO/CFD/DIL2/CIR/P/2022/45 dated April 5, 2022, SEBI circular number SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 (to the extent these circulars are not rescinded by the SEBI RTA Master Circular), SEBI circular number SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022, SEBI RTA Master Circular (to the extent that such circular pertains to the UPI Mechanism), SEBI ICDR Master Circular, SEBI circular number SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023, along with the circular issued by the National Stock Exchange of India Limited having reference no. 25/2022 dated August 3, 2022 and the circular issued by BSE Limited having
FEMA Rules	reference no. 20220803-40 dated August 3, 2022 and any subsequent circulars or notifications issued by SEBI and Stock Exchanges in this regard.
Financial Year, Fiscal, FY/ F.Y.	Period of twelve months ending on March 31 of that particular year, unless stated otherwise.
FI	Financial institutions.
FPI(s)	A foreign portfolio investor who has been registered pursuant to the SEBI FPI Regulations.
FVCI	Foreign Venture Capital Investors (as defined under the Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000) registered with SEBI.
GoI / Central Government	Government of India.
GST	Goods and services tax.
HUF	Hindu undivided family.
ICAI	The Institute of Chartered Accountants of India.
IFRS	International Financial Reporting Standards.
Ind AS	Accounting Standards notified under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.
Ind AS Rules	Companies (Indian Accounting Standards) Rules, 2015.
Indian GAAP	Generally Accepted Accounting Principles in India, being, accounting principles generally accepted in India including the accounting standards specified under Section 133 of the Companies Act, 2013 read with Rule 7 of the Companies (Accounts) Rules, 2014, as amended.
IPO	Initial public offer.
IT	Information technology.
IT Act	The Information Technology Act, 2000.

Term	Description
I.T. Act	The Income Tax Act, 1961.
MCA	Ministry of Corporate Affairs, Government of India.
MCLR	Marginal cost of fund-based lending rate.
N.A. or NA	Not applicable.
NACH	National Automated Clearing House.
NAV	Net asset value.
NEFT	National electronic fund transfer.
Non-Resident	A person resident outside India, as defined under FEMA.
NPCI	National Payments Corporation of India.
NRE Account	Non-resident external account established in accordance with the Foreign Exchange Management (Deposit) Regulations, 2016.
NRI/ Non-Resident Indian	A person resident outside India who is a citizen of India as defined under the Foreign Exchange Management (Deposit) Regulations, 2016 or is an 'Overseas Citizen of India' cardholder within the meaning of section 7(A) of the Citizenship Act, 1955.
NRO Account	Non-resident ordinary account established in accordance with the Foreign Exchange Management (Deposit) Regulations, 2016.
NSDL	National Securities Depository Limited.
NSE	National Stock Exchange of India Limited.
OCB/ Overseas Corporate Body	A company, partnership, society or other corporate body owned directly or indirectly to the extent of at least 60% by NRIs including overseas trusts in which not less than 60% of the beneficial interest is irrevocably held by NRIs directly or indirectly and which was in existence on October 3, 2003, and immediately before such date had taken benefits under the general permission granted to OCBs under the FEMA. OCBs are not allowed to invest in the Issue.
P/E Ratio	Price/earnings ratio.
PAN	Permanent account number allotted under the I.T. Act.
R&D	Research and development.
RBI	Reserve Bank of India.
Regulation S	Regulation S under the U.S. Securities Act.
RONW	Return on net worth.
Rs. / Rupees/ ₹ / INR	Indian Rupees.
RTGS	Real time gross settlement.
SCRA	Securities Contracts (Regulation) Act, 1956.
SCRR	Securities Contracts (Regulation) Rules, 1957.
SEBI	Securities and Exchange Board of India constituted under the SEBI Act.
SEBI Act	Securities and Exchange Board of India Act, 1992.
SEBI AIF Regulations	Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012.
SEBI BTI Regulations	Securities and Exchange Board of India (Bankers to an Issue) Regulations, 1994.
SEBI FPI Regulations	Securities and Exchange Board of India (Foreign Portfolio Investors) Regulations, 2019.
SEBI FVCI Regulations	Securities and Exchange Board of India (Foreign Venture Capital Investors) Regulations, 2000.
SEBI ICDR Master Circular	SEBI master circular bearing reference number SEBI/HO/CFD/PoD- 2/P/CIR/2023/00094, dated June 21, 2023.
SEBI ICDR Regulations	Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.
SEBI Insider Trading Regulations	Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.
SEBI Listing Regulations	Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
SEBI Merchant Bankers Regulations	Securities and Exchange Board of India (Merchant Bankers) Regulations, 1992.

Term	Description
SEBI Mutual Funds Regulations	Securities and Exchange Board of India (Mutual Funds) Regulations, 1996.
SEBI RTA Master Circular	SEBI master circular bearing number SEBI/HO/MIRSD/POD-1/P/CIR/2024/37 dated May 7, 2024.
SEBI Takeover Regulations	Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011.
SEBI VCF Regulations	Securities and Exchange Board of India (Venture Capital Fund) Regulations, 1996 as repealed pursuant to SEBI AIF Regulations.
State Government	Government of a state of India.
STT	Securities Transaction Tax.
SUSML	Sachin Udhyognagar Sahkari Mandli Limited.
U. S. Securities Act	United States Securities Act of 1933, as amended.
US GAAP	Generally Accepted Accounting Principles in the United States of America.
USA/ U.S. / US	The United States of America.
USD / U.S.$	United States Dollars.
VAT	Value added tax.
VCFs	Venture capital funds as defined in, and registered with SEBI under, the SEBI VCF Regulations or the SEBI AIF Regulations, as the case may be.
WACA	Weighted Average Cost of Acquisition.

TECHNICAL AND INDUSTRY RELATED TERMS OR ABBREVIATIONS

Term	Description
Acrylic	A lightweight and warm synthetic fiber often used as a substitute for wool in knitwear and home textiles.
Actual Production	The quantity of goods produced within a given period, measured in meters, reflecting the real output of a manufacturing unit compared to its installed capacity.
Athleisure	A fashion trend combining athletic and leisure apparel, emphasizing comfort and performance.
Bales	A standard measure for cotton; one bale typically weighs 170 kg.
Bamboo viscose	A fiber made from bamboo pulp, known for its softness and eco-friendliness, used in textiles and apparel.
Blended Textiles	Fabrics created by mixing two or more different types of fibers to achieve specific performance and aesthetic properties.
Blended yarn	Yarns produced from a combination of different fibers, such as polyester/cotton or polyester/viscose, offering enhanced properties like strength and comfort.
BT cotton	Genetically modified cotton that is resistant to certain pests, contributing to higher yields and reduced pesticide use.
CAGR (Compound Annual Growth Rate)	The mean annual growth rate of an investment over a specified time period longer than one year.
Calendar Year (CY)	The Calendar Year (CY) refers to the 12-month period from January 1 to December 31, commonly used for financial reporting, budgeting, and analysis across various industries.
Capacity Utilization	A measure of how much of our Company's total production capacity is being used over a specific period, expressed as a percentage of the installed capacity.
Capital Expenditure (CapEx)	Funds used by our Company to acquire or upgrade physical assets such as property, industrial buildings, or equipment.
Cotton-Polyester Blend	A common fabric blend that combines cotton's softness and breathability with polyester's durability and wrinkle resistance.
CPI (Consumer Price Index)	An index that measures changes in the price level of a basket of consumer goods and services purchased by households.
EBITDA (Earnings Before Interest, Taxes, Depreciation, and Amortization)	A financial metric used to assess our Company's operating performance by measuring its profitability before accounting for financial deductions and non- cash expenses.
EBITDA Margin (%)	A profitability ratio that indicates the percentage of revenue that exceeds the company's operating expenses, calculated as (EBITDA / Revenue from Operations)

Term	Description
	× 100.
Eco-friendly synthetic options	Synthetic fibers that are produced using sustainable practices, reducing environmental impact.
Eco-Friendly Textiles	Fabrics produced through sustainable processes, often made from recycled materials, minimizing environmental impact.
Emergency Credit Linked Guarantee Scheme (ECLGS)	A scheme by the Indian government providing guarantees to banks for loans extended to MSMEs to mitigate the impact of the pandemic.
Emerging Markets	Economies that are in the process of rapid growth and industrialization, typically characterized by lower income.
Employee Count	Employee count shows employees strength of our Company.
Export Earnings	The income generated from selling goods abroad, contributing to the overall economic performance of a country.
Fabric Processing	The treatment of fabric through dyeing, printing, and finishing to enhance its properties and appearance.
Filament Yarn	Continuous strands of fibers used in various textile applications, known for strength and versatility.
Functional Fibers	Specially designed fibers that combine materials to provide unique properties, such as stretchability or moisture-wicking.
GDP (Gross Domestic Product)	The total monetary value of all goods and services produced within a country in a specific period.
Gross Profit (Rs. In Lakhs)	Gross Profit provides information regarding the profits from manufacturing of products by our Company.
Gross Profit Margin (%)	Gross Profit Margin is an indicator of the profitability on sale of products manufactured by our Company.
Growth in Revenue from Operations	Growth in Revenue from Operations provides information regarding the growth of our business for the respective period.
GVA (Gross Value Added)	A measure of the value of goods and services produced in an area, industry, or sector of the economy.
Household Consumption	The total expenditure by households on goods and services.
IIP (Index of Industrial Production)	An index that measures the growth of various sectors in the industrial sector over time.
Industrial Production	The output of the industrial sector, including manufacturing, mining, and utilities.
Inflation	The rate at which the general level of prices for goods and services rises, eroding purchasing power.
Installed Capacity	The total production capability of a manufacturing unit or facility, typically expressed in meters for textile companies, representing the maximum output achievable under optimal conditions.
Knitting	A process of creating fabric by interlocking loops of yarn, often used for producing garments directly from yarn.
Man-made fibers (MMF)	Fibers created through chemical processes, often used to produce a variety of textile products.
Microplastics	Tiny plastic particles that result from the degradation of synthetic fabrics, posing environmental risks, particularly to marine life.
Natural Fibers	Fibers derived from plants or animals, such as cotton and jute, used extensively in textile manufacturing.
Net Fixed Asset Turnover (In Times)	Net Fixed Asset Turnover ratio is an indicator of the efficiency with which our Company is able to leverage its assets to generate revenue from operations.
Net Profit Margin	A profitability metric that shows the percentage of revenue that remains after all expenses, taxes, and costs have been deducted, reflecting the overall financial health of our Company.
Net Working Capital Days (in days)	Net working capital days indicates the working capital requirements of our Company in relation to revenue generated from operations.
Nylon	A synthetic fiber known for high strength, elasticity, and abrasion resistance, commonly used in hosiery, outerwear, and upholstery.
Operating Cash Flows (₹ in Lakhs)	Operating cash flows provides how efficiently our Company generates cash through its core business activities.
PAT (Profit After Tax)	PAT represents the net profit of our Company after all expenses, including taxes, have been deducted from total revenue, reflecting its overall profitability.

Term	Description
PAT Margin (%)	A profitability ratio that shows the percentage of revenue that remains after all expenses have been paid, calculated as (PAT / Revenue from Operations) × 100.
PLA (Polylactic Acid)	A biodegradable and bioactive thermoplastic made from renewable resources like corn starch, often used in sustainable textiles.
Power and Fuel Expenses	The expenditures related to energy consumption required for manufacturing processes, including electricity and fuel costs.
POY Yarn	Polyester oriented yarn.
Production Linked Incentive (PLI)	A government scheme aimed at boosting domestic manufacturing in various sectors, including textiles.
PTY Yarn	Polyester textured yarn
Rayon	A semi-synthetic fiber, often grouped with synthetic fabrics, made from regenerated cellulose; known for being soft and breathable.
Return on Capital Employed/ RoCE (%)	ROCE provides how efficiently our Company generates earnings from the average capital employed in the business.
Return on Equity / RoE (%)	RoE provides how efficiently our Company generates profits from average shareholders' funds.
Revenue from Operations	Revenue from operations means the total income generated by our Company from its primary business activities, excluding any income from investments or other non- operational sources.
Spandex (Lycra)	A synthetic fiber famous for its exceptional elasticity, commonly used in activewear and form-fitting garments.
Spinning	The process of converting raw fibers into yarn, influencing the quality of the final textile products.
Synthetic Fabrics	Man-made textiles produced from chemical processes, derived from synthetic fibers like polyester, nylon, acrylic, and spandex.
Synthetic Fibers	Man-made fibers, including polyester and nylon, produced from chemical processes, used for their durability and versatility.
Technical textiles	Textiles designed for specific performance characteristics and applications beyond basic clothing, including industrial and medical uses.
Urban-Friendly Textiles	Fabrics designed for city dwellers, emphasizing ease of maintenance and adaptability to urban lifestyles.
Viscose	A semi-synthetic fiber made from regenerated cellulose, often used for its silk- like feel and drape in textiles.
Weaving	A method of creating fabric by interlacing yarns at right angles, forming a textile structure.
WPI (Wholesale Price Index)	An index that measures the changes in the price of goods sold and traded in bulk by wholesalers.

The words and expressions used but not defined in this Red Herring Prospectus will have the same meaning as assigned to such terms under the Companies Act, the Securities and Exchange Board of India Act, 1992 (the **"SEBI Act"**), the SCRA, the Depositories Act and the rules and regulations made thereunder.

Notwithstanding the foregoing, terms in "*Main Provisions of The Articles of Association of Our Company*", **"*Statement of Possible Tax Benefits*", "*Industry Overview*", "*Regulations and Policies*", "*Restated Financial Statements*", "*Outstanding Litigations and Material Developments*" and "*Issue Procedure*"**, will have the meaning ascribed to such terms in these respective sections.

CERTAIN CONVENTIONS, USE OF FINANCIAL INFORMATION AND MARKET DATA AND CURRENCY OF FINANCIAL PRESENTATION

Certain Conventions

All references to "India" contained in this Red Hearing Prospectus are to the Republic of India and its territories and possessions and all references herein to the "Government", "Indian Government", "GoI", "Central Government" or the "State Government" are to the Government of India, Central or State, as applicable.

Unless otherwise specified, any time mentioned in this Red Hearing Prospectus is in Indian Standard Time ("**IST**").

Unless stated otherwise, all references to page numbers in this Red Hearing Prospectus are to the page numbers of this Red Hearing Prospectus.

In this Red Hearing Prospectus, the terms "we", "us", "our", "the Company", "our Company", "Issuer", "Issuer Company", unless the context otherwise indicates or implies, refers to "Paramount Syntex Limited ".

Financial Data

Unless the context otherwise requires or indicates, the financial information, financial ratios and any percentages amounts, as set forth in "***Risk Factor***", "***Our Business***" and "***Management's Discussion and Analysis of the Financial Condition and Results of Operations***" beginning on page 20, 149 and 211, respectively, and elsewhere in this Red Hearing Prospectus is derived from our Restated Financial Statements. Our Restated Financial Statements included in this Red Hearing Prospectus comprises of the Restated Statement of Assets and Liabilities as on financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 and the Restated Profit & Loss Account and Restated Cash Flow for the period ended financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 prepared in accordance with Indian GAAP, the Companies Act, restated in accordance with the SEBI (ICDR) Regulations, and the Revised Guidance Note on Reports in Company Prospectus (Revised 2019) issued by ICAI, together with the schedules, notes and annexure thereto.

For further information on Our Company's financial information see "Restated Financial Information" beginning on page 208. Our Company's financial year commences on April 1 of the immediately preceding calendar year and ends on March 31 of that particular calendar year; accordingly, all references to a particular financial year or fiscal, unless stated otherwise, are to the 12-month period commencing on April 1 of the immediately preceding calendar year and ending on March 31 of that particular calendar year. Reference in this Red Hearing Prospectus to the terms Fiscal or Fiscal Year of Financial Year is to the 12 months ended on March 31 of such year, unless otherwise specified.

The degree to which the financial information included in this Red Hearing Prospectus will provide meaningful information is entirely dependent on the reader's level of familiarity with Indian accounting policies and practices, Indian GAAP, the Companies Act and SEBI ICDR Regulations. Any reliance by person not familiar with the aforementioned policies and laws on the financial disclosures presented in this Red Hearing Prospectus should be limited. There are significant differences between Ind AS, U.S. GAAP and IFRS. Our Company does not provide conciliation of its financial statements with IFRS or U.S. GAAP requirements. Our Company has not attempted to explain those differences or quantify their impact on the financial data included in this Prospectus and it is urged that you consult your own advisors regarding such differences and their impact on our financial data.

In this Red Hearing Prospectus, any discrepancies in any table between the total and the sum of the amounts listed are due to rounding off. All figures in decimals have been rounded off to the second decimal place and all percentage figures have been rounded off to two decimal places and accordingly there may be consequential changes in this Red Hearing Prospectus.

Currency and Units of Presentation

All references to "₹" or "Rupees" or "**₹**" are to Indian Rupees, the official currency of the Republic of India.
All references to "**US$", "U.S. Dollar", "USD**" or "**U.S. Dollars**" are to United States Dollars, the official currency of the United States of America.

In this Red Hearing Prospectus, our Company has presented certain numerical information. All figures have been expressed in lakhs, except where specifically indicated. One lakh represents 1,00,000. However, where any figures that may have been sourced from third party industry sources are expressed in denominations other than lakhs in their respective sources, such figures appear in this Red Hearing Prospectus expressed in such denominations as provided in such respective sources.

In this Red Hearing Prospectus, unless the context otherwise requires, all references to one gender also refers to another gender and the word "Lac / Lakh" means "one hundred thousand".

Industry and Market Data

Unless stated otherwise, industry and market data and forecast used throughout this Red Hearing Prospectus has been derived from Company reports, data, websites and industry sources as well as Government publications etc. Industry publications data and website data generally state that the information contained therein has been obtained from sources believed to be reliable but that their accuracy and completeness are not guaranteed, and their reliability cannot be assured.

Although, we believe that the industry and market data used in this Red Hearing Prospectus is reliable, it has not been independently verified by us or the LM or any affiliates or advisors. Similarly, internal Company reports and data, while believed by us to be reliable, have not been verified by any independent source. The extent to which the market and industry data used in this Red Hearing Prospectus is meaningful depends on the reader's familiarity with and understanding of the methodologies used in compiling such data.

In accordance with SEBI (ICDR) Regulations, the chapter titled "***Basis of Issue Price***" beginning on page 128 includes information relating to our peer group companies. Such information has been derived from publicly available sources, and neither we, nor the LM, have independently verified such information.

Exchange Rates

This Red Hearing Prospectus may contain conversions of certain other currency amounts into Indian Rupees that have been presented solely to comply with the SEBI (ICDR) Regulations. These conversions should not be construed as a representation that these currency amounts could have been, or can be converted into Indian Rupees, at any particular rate or at all.

The following table sets forth, for the periods indicated, information with respect to the exchange rate between the Indian Rupee and other foreign currencies:

Currency*#	Exchange rate as on March 31, 2026	Exchange rate as on March 31, 2025	Exchange rate as on March 31, 2024
1 USD	94.65	85.42	83.36
1 EURO	125.63	92.32	90.22

Source: www.fbil.org.in
*The reference rates are rounded off to two decimal places.
#In case of a public holiday, the previous working day not being a public holiday has been considered

FORWARD LOOKING STATEMENTS

All statements contained in this Red Hearing Prospectus that are not statements of historical facts constitute "forward looking statements". All statements regarding our expected financial condition and results of operations, business, objectives, strategies, plans, goals and prospects are forward-looking statements. These forward-looking statements include statements as to our business strategy, our revenue and profitability, planned projects and other matters discussed in this Red Hearing Prospectus regarding matters that are not historical facts. These forward-looking statements and any other projections contained in this Red Hearing Prospectus (whether made by us or any third party) are predictions and involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward looking statements or other projections.

All forward looking statements are subject to risks, uncertainties and assumptions about us that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement. Important factors that could cause actual results to differ materially from our expectations include but are not limited to:

- General economic and business conditions in the markets in which we operate and in the local, regional, national and international economies;
- Competition from existing and new entities may adversely affect our revenues and profitability;
- Experience delays and/or defaults in client payments, we may be unable to recover all expenditures;
- Political instability or changes in the Government could adversely affect economic conditions in India and consequently our business may get affected to some extent;
- Our business and financial performance is particularly based on market demand and supply of our products/ services;
- Failure to comply with regulations prescribed by authorities of the jurisdictions in which we operate;
- Inability to successfully obtain registrations in a timely manner or at all;
- The performance of our business may be adversely affected by changes in, or regulatory policies of, the Indian national, state and local Governments;
- Any downgrading of India's debt rating by a domestic or international rating agency could have a negative impact on our business and investment returns;
- Changes in Government Policies and political situation in India may have an adverse impact on the business and operations of our Company;
- Concentration of ownership among our Promoters.
- The performance of the financial markets in India and globally;
- The occurrence of natural or man-made disasters could adversely affect our results of operations and financial condition.

For further discussion of factors that could cause the actual results to differ from the expectations, please refer to the sections / chapters titled **"Risk Factors"**, **"Our Business"** and **"Management's Discussion and Analysis of Financial Information"** beginning on page nos. 20, 149 and 211 respectively of this Red Hearing Prospectus. By their nature, certain market risk disclosures are only estimates and could be materially different from what actually occurs in the future. As a result, actual gains or losses could materially differ from those that have been estimated.

Forward looking statements reflect the current views as of the date of this Red Hearing Prospectus and are not a guarantee of future performance. These statements are based on the management's beliefs and assumptions, which in turn are based on currently available information. Although our Company believes the assumptions upon which these forward-looking statements are based are reasonable, any of these assumptions could prove to be inaccurate, and the forward-looking statements based on these assumptions could be incorrect.

None of our Company, the Directors, the LM, or any of their respective affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after the date hereof or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition. Our Company and the Directors will ensure that investors in India are informed of material developments until the time of the grant of listing and trading permission by the Stock Exchange.

SECTION II - RISK FACTORS

Any investment in equity securities involves a high degree of risk. Investors should carefully consider all the information in this Red Hearing Prospectus, including the risks and uncertainties described below, before making an investment in our Equity Shares. To obtain a more complete understanding, you should read this section together with Sections titled, ***"Business Overview"***, ***"The Issue"***, ***"Industry Overview"***, ***"Restated Financial Information"***, ***"Outstanding Litigation and Other Material Developments"***, *and* ***"Management's Discussion and Analysis of Financial Position and Results of Operations"*** *beginning on page no. 149, 48, 140, 208, 223 and 211 respectively, as well as the other financial and statistical information contained in this Red Hearing Prospectus.*

Any of the following risks, as well as the other risks and uncertainties discussed in this Red Hearing Prospectus, could have an adverse effect on our business, financial condition, results of operations and prospects and could cause the trading price of our Equity Shares to decline, which could result in the loss of all or a part of your investment. The risks and uncertainties described in this section are not the only risks that we may face. Additional risks and uncertainties not known to us or that we currently believe to be immaterial may also have an adverse effect on our business, results of operations, financial conditions and Red Hearing Prospectus.

This Red Hearing Prospectus contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in these forward-looking statements because of certain factors, including the considerations described below and elsewhere in this Red Hearing Prospectus.

The financial and other related implications of risks concerned, wherever quantifiable, have been disclosed in the risk factors mentioned below. However, there are certain risk factors where the effect is not quantifiable and hence has not been disclosed in such risk factors. You should not invest in this Issuing unless you are prepared to accept the risk of losing all or part of your investment, and you should consult your tax, financial and legal advisors about the consequences to you of an investment in the Equity Shares.

The financial information in this section is, unless otherwise stated, derived from our Restated Standalone Financial Statements prepared in accordance with Indian GAAP, as per the requirements of the Companies Act, 2013, and SEBI (ICDR) Regulations.
The Risk factors have been determined on the basis of their materiality. The following factors have been considered for determining the materiality.

1. Some risks may not be material individually but may be material when considered collectively.
2. Some risks may have material impact qualitatively instead of quantitatively.
3. Some risks may not be material at present but may have a material impact in the future.

The financial and other related implications of risks concerned, whether quantifiable have been disclosed in the risk factors mentioned below. However, there are risk factors where the impact may not be quantifiable and hence, the same has not been disclosed in such risk factors. The numbering of the risk factors has been done to facilitate ease of reading and reference and does not in any manner indicate the importance of one risk over another.

In this Red Hearing Prospectus, any discrepancies in any table between total and sums of the amount listed are due to rounding off.

In this section, unless the context requires otherwise, any reference to "we", "us" or "our" refers to Paramount Syntex Limited.

INTERNAL RISK FACTORS:

1. We have certain outstanding litigation against us, an adverse outcome of which may adversely affect our business, reputation and results of operations.

A summary of outstanding matters set out below includes details of civil and criminal proceedings, tax proceedings, statutory and regulatory actions and other material pending litigation involving us, our Subsidiary, Directors, Promoter and Group Company, as at the date of this Red Herring Prospectus.

Cases against our Company

Nature of Cases	No of Outstanding Cases	Amount involved (In Lakhs)
Criminal Complaints	--	--
Statutory/ Regulatory Authorities	--	--
Taxation Matters	9	528.92

Nature of Cases	No of Outstanding Cases	Amount involved (In Lakhs)
Other Litigation	--	--

Cases by our Company

Nature of Cases	No of Outstanding Cases	Amount involved (In Lakhs)
Criminal Complaints	-	-
Statutory/ Regulatory Authorities	--	--
Taxation Matters	--	--
Other Litigation	1	198

#Two writ petitions have been filed in the same matter. As the first one was for stopping the operation and the consecutive meeting was for refund of the bank guarantee ceased, the matter has been taken as 1 for statistical purpose.

Cases against our Director and / or Promoters

Nature of Cases	No of Outstanding Cases	Amount involved (In Lakhs)
Criminal Complaints	--	--
Statutory/ Regulatory Authorities	--	--
Taxation Matters	--	--
Other Litigation	--	--

Cases by Director and / or Promoters

Nature of Cases	No of Outstanding Cases	Amount involved (In Lakhs)
Criminal Complaints	1	2000
Statutory/ Regulatory Authorities	--	--
Taxation Matters	--	--
Other Litigation	--	--

Cases against group entities

Nature of Cases	No of Outstanding Cases	Amount involved (In Lakhs)
Criminal Complaints	--	-
Statutory/ Regulatory Authorities	--	--
Taxation Matters	15	5,066.95
Other Litigation	--	--

The amounts claimed in these proceedings have been disclosed to an extent ascertainable and include amounts claimed jointly and severally. If any new developments arise, such as a change in Indian law or rulings against us by appellate courts or tribunals, we may need to make provisions in our financial statements that could increase our expenses and current liabilities.

We cannot assure you that any of the outstanding litigation matters will be settled in our favour or that no additional liabilities will arise out of these proceedings. In addition to the above, we could also be adversely affected by complaints, claims or legal actions brought by people, including before consumer forums or sector-specific or other regulatory authorities in the ordinary course of business or otherwise, in relation to our business operations, our intellectual property, our branding or marketing efforts or campaigns or our policies. We may also be subject to legal action by our employees and/or former employees in relation to alleged grievances, such as termination of employment. We cannot assure you that such complaints, claims or requests for information will not result in investigations, enquiries or legal actions by any regulatory authority or third person against us.

For further details of certain material legal proceedings involving our Company, our Promoters, our Directors, see "*Outstanding Litigations and Material Developments*" beginning on page 223 of this Red Herring Prospectus.

2. ***Our business is dependent and will continue to depend on our manufacturing facilities, and we are subject to certain risks in our manufacturing process. Any slowdown or shutdown in our manufacturing operations or strikes, work stoppages or increased wage demands by our employees that could interfere with our operations could have an adverse effect on our business, financial condition and results of operations.***

Our Company manufacturing facilities are located at Village-Mangarh, Machiwara Road, Kohara, Ludhiana 141 112, Punjab, India. Our success depends on our ability to successfully manufacture and deliver our products to meet our customer demand. Being dependent on our sole manufacturing facility heightens our exposure to adverse developments related to regulation, as well as economic, demographic and other changes at the location as well as the occurrence of natural and manmade disasters, which may adversely affect business, results of operations and financial condition. Our business is dependent upon our ability to manage our manufacturing facilities, which are subject to various operating risks, including those beyond our control, such as the breakdown, failure of equipment or industrial accidents, severe weather

conditions and natural disasters. Any significant malfunction or breakdown of our machinery, our equipment, our reactors, our automation systems, our any other systems or any other part of our manufacturing processes or systems (together, our **"Manufacturing Assets")** may entail significant repair and maintenance costs and cause delays in our operations. While we have not had such instances during the last three financial years (Fiscal 2024 to Fiscal 2026) where our Company was affected, we cannot assure you that we shall not experience any malfunction or breakdown of our Manufacturing Assets in the future. If we are unable to repair Manufacturing Assets in a timely manner or at all, our operations may need to be suspended until we procure the appropriate Manufacturing Assets to replace them. In addition, we may be required to carry out planned shutdowns of our facilities for maintenance, statutory inspections, customer audits and testing, or may shut down certain facilities for capacity expansion and equipment upgrades.

Success of our operations depend on availability of labour and good relationships with our labour force. As of the date of this Red Herring Prospectus, our employees are not members of any organised labour unions. Strikes and lockouts as a result of disputes with our labour force may adversely affect our operations. While we have not had instance of strikes, lockouts or labour disputes in the past, we cannot assure you that we shall not experience any strikes or lockouts on account of labour disputes in the future. Such events could disrupt our operations and may have a material adverse effect on our business, financial condition and results of operations.

Further, we may be subject to manufacturing disruptions due to contraventions by us of any of the conditions of our regulatory approvals, which may require our manufacturing facilities to cease, or limit, production until the disputes concerning such approvals are resolved.

Although we have not experienced any disruptions at our manufacturing facilities in the past till the date of this Red Herring Prospectus, we cannot assure you that there will not be any disruptions in our operations in the future. Our inability to effectively respond to such events and rectify any disruption, in a timely manner and at an acceptable cost, could lead to the slowdown or shutdown of our operations or the under-utilization of our manufacturing facilities, which in turn may have an adverse effect on our business, financial condition and results of operations.

3. ***Majority of our revenue is dependent on single business segment i.e. manufacturing and trading of fiber, yarns and knitted cloth. Any adverse impact on sales of a product would adversely affect our operations and profitability.***

Majority of our revenue is dependent on single business segment i.e. manufacturing and trading of fiber, yarn and knitted cloth which comprises of 100% of our total revenue from operations for the period ended on year ended March 31, 2026 as per restated financial information. Our continued reliance on single business segment for a significant portion of our revenue exposes us to risks, including but not limited to, reduction in the demand in the future; increased competition from domestic and international manufacturers; the invention of superior and cost- effective technology; fluctuations in the price and availability of the raw materials; changes in regulations and import duties; and the cyclical nature of our customers' businesses. Any occurrences of such event could significantly reduce our revenues, thereby materially adversely affecting our results of operations and financial condition.

4. ***The top ten customers of our product and top ten suppliers for raw material contribute a substantial part of our total revenue and source of Raw Material. We do not have long term agreement with the customer or supplier. The loss of any Customer or a decrease in the volume of order by any customer or any disruption in supply of raw material by any supplier may adversely affect our revenues and profitability.***

Our business is significantly dependent on our top customers and suppliers. For the year ended March 31, 2026, March 31, 2025 and March 31, 2024 our top 10 customers contributed approximately 54.81%, 54.93% and 67.36% of our total sales respectively. Similarly, For the year ended March 31, 2026, March 31, 2025 and March 31, 2024, our top 10 suppliers accounted for approximately 62.61%, 66.63% and 78.07% of our total raw material purchases on the basis of the Restated Financial Statements.

We do not have long-term agreements with these customers or suppliers, and any reduction in the volume of orders placed by our top customers, or any disruption, delay, or change in the terms of supply from our top suppliers, could materially and adversely affect our business, revenues, and profitability. The loss of a key customer, or multiple significant customers, whether due to internal or external factors, could reduce our sales significantly. Likewise, the inability to procure raw materials on acceptable terms from our suppliers, or the failure of any key supplier to deliver, may severely affect our production and margins.

Although management is of the view that due to current high demand for our products, we may be able to replace a lost customer with other buyers, there can be no assurance that such replacement will occur quickly or at comparable terms. Further, any decline in our product quality, growing competition, changes in customer preferences, or adverse market conditions could make it more difficult for us to retain key customers. Similarly, if we are unable to identify alternative suppliers on terms and conditions comparable to our existing suppliers, our production and financial performance could be materially impacted. For further details, please refer to the chapter titled "*Our Business*" beginning on page 149 of this

Red Herring Prospectus.

The table below sets forth are significant portion of our purchase from top Ten (10) Customers (the identities of which varied between the financial years) for the year ending Fiscal 2026, Fiscal 2025and Fiscal 2024 respectively.

Customers:

(₹ in lakhs except for percentages)

Customer Name	FY 2025-26		FY 2024-25		FY 2023-24	
	Amount	% of Sales	Amount	% of Sales	Amount	% of Sales
Customer 1	1,039.57	8.52%	1,088.92	9.69%	1,181.25	12.73%
Customer 2	1,004.53	8.23%	924.76	8.23%	864.94	9.32%
Customer 3	900.98	7.38%	710.68	6.32%	727.28	7.84%
Customer 4	836.40	6.85%	673.14	5.99%	678.28	7.31%
Customer 5	644.90	5.28%	604.19	5.37%	648.36	6.99%
Customer 6	494.35	4.05%	502.08	4.47%	587.49	6.33%
Customer 7	488.54	4.00%	493.46	4.39%	537.92	5.80%
Customer 8	480.95	3.94%	425.26	3.78%	399.50	4.31%
Customer 9	413.94	3.39%	394.55	3.51%	342.08	3.69%
Customer 10	384.34	3.15%	358.10	3.19%	282.77	3.05%
Total of Top 10 Customers	**6,688.49**	**54.81%**	**6,175.15**	**54.93%**	**6,249.87**	**67.36%**
Total Sales	**12,202.99**	**100.00%**	**11,241.79**	**100%**	**9,277.86**	**100%**

Suppliers :

The table below sets forth are significant portion of our purchase from top Ten (10) suppliers (the identities of which varied between the financial years) for the year ending Fiscal 2026, Fiscal 2025 and Fiscal 2024 respectively.

(₹ in lakhs except for percentages)

Supplier Name	FY 2025-26		FY 2024-25		FY 2023-24	
	Amount	% of Total Purchases	Amount	% of Total Purchases	Amount	% of Total Purchases
Supplier 1	1,017.90	11.84%	1,124.62	12.98%	1,377.94	16.85%
Supplier 2	999.74	11.63%	1,040.00	12.01%	1,027.21	12.56%
Supplier 3	759.84	8.84%	740.71	8.55%	690.45	8.44%
Supplier 4	657.77	7.65%	616.37	7.12%	646.57	7.91%
Supplier 5	514.85	5.99%	681.02	7.86%	588.91	7.20%
Supplier 6	366.96	4.27%	462.11	5.33%	542.77	6.64%
Supplier 7	294.15	3.42%	342.63	3.96%	447.08	5.47%
Supplier 8	262.75	3.06%	326.29	3.77%	370.35	4.53%
Supplier 9	259.65	3.02%	231.78	2.68%	349.28	4.27%
Supplier 10	247.42	2.88%	206.28	2.38%	342.92	4.19%
Total of Top 10 Suppliers	**5,381.02**	**62.61%**	**5,771.82**	**66.63%**	**6,383.48**	**78.07%**
Total Purchases	**8,594.00**	**100.00%**	**8,662.47**	**100.00%**	**8,176.31**	**100.00%**

As certified by M/s. Aggarwal Pawan & Associates, Chartered Accountants vide their certificate dated 15th September,2026 with UDIN 26522474XQBTSD3574.

5. ***Certain assumptions have been made in the absence of historical data from 1996 to 2006; variations in Capital Structure and other factors could impact the accuracy of the RHP and affect Investment Decisions.***

The company has encountered significant limitations due to the unavailability of certain historical data from 1996 to 2006. To address these gaps, specific assumptions have been made regarding changes in Capital Structure, General Information, Our History, Our Management and other relevant factors while preparing the Red Herring Prospectus (RHP). These assumptions include estimates of adjustments to the Capital Structure *(Including Capital Build-up)*, General Information, Our History, Our Management as well as other financial and operational metrics based on available information and historical trends. Consequently, the financial projections, analyses, and historical performance presented in the RHP may

not fully reflect the actual data from this period. Investors should be aware that these assumptions involve inherent uncertainties, and deviations from the actual historical data could impact investment decisions and the overall reliability of the RHP.

6. ***The Company is yet to place orders for 100% of the plant & machineries for our proposed object, as specified in the Objects of the Issue. Any delay in placing orders, procurement of plant & machineries may delay our implementation schedule and may also lead to increase in price of these plant & machineries, further affecting our revenue and profitability.***

Our Company have identified the type of plant and machineries required to be bought from the proceeds of the Initial Public Offer. However, we are yet to place orders for 100% of the Plant & Machinery as detailed in the "*Objects of the Issue*" beginning on page 85 of this Red Herring Prospectus. These are based on our estimates and on third-party quotations (Which Includes KYC, GST details, and Financials), which are subject to a number of variables, including possible cost overruns, changes in management 's views of the desirability of current plans, change in supplier of plant & machineries, equipment among others, which may have an adverse effect on our business and results of operations. In addition to obtaining vendor quotations, the Company has also procured a Detailed Project Report (DPR) prepared by Garg and Associates (Government Approved Values Chartered Engineers Industry Consultants), dated September 16, 2026. This report provides an in-depth analysis and comprehensive insights into the technical, financial, and operational aspects of the proposed project, thereby serving as a key reference document to support informed decision-making and effective implementation. Further, we cannot assure that we would be able to procure these plants and machineries or procure the same within budgeted costs and timelines. Delays in acquisition of the same could result in the cost and time overrun, which would have a material adverse effect on our business, results of operations and financial condition. For further details, please refer to the chapter titled "*Objects of the Issue*" beginning on page 85 of this Red Herring Prospectus.

7. ***Within the parameters as mentioned in the chapter titled "Objects of this Issue" beginning on page 85 of this Red Herring Prospectus, the fund requirement and deployment mentioned in the Objects of this Issue have not been appraised by any bank or financial institution.***

We intend to use Net Proceeds towards meeting the funding of capital expenditure for purchase and installation of Plant and Machinery thereon at our existing manufacturing facility and General Corporate Purposes. We intend to deploy Upto Rs. 6167.71 Lakhs Net Proceeds in financial year 2026-27 and such deployment is based on certain assumptions and strategy which our Company believes to implement in future. The funds raised from the Issue may remain idle on account of change in assumptions, market conditions, strategy of our Company etc., For further details on the use of the Net Proceeds, please refer chapter titled *"Objects of the Issue"* beginning on page 85 of this Red Herring Prospectus.

In terms of Regulation 41 of the SEBI ICDR Regulations, prior to filing the Red Herring Prospectus with RoC, our Company will appoint a Monitoring Agency to monitor the utilization of the Gross Proceeds as the proposed Offer exceeds 5,000.00 lakhs. The Monitoring Agency will monitor the utilisation of the Gross Proceeds and the Monitoring Agency shall submit the report required under Regulation 41(2) of the SEBI ICDR Regulations, on a quarterly basis, until such time as the Gross Proceeds have been utilised in full and Company shall provide details / information / certifications obtained from statutory auditors on the utilization of the Net Proceeds to the Monitoring Agency. Our Company undertakes to place the report(s) of the Monitoring Agency on receipt before the Audit Committee without any delay. The fund requirement and deployment are based on internal management estimates and has not been appraised by any bank or financial institution. Accordingly, within the parameters as mentioned in the chapter titled *"Objects of the Issue"* beginning on page 85 of this Red Herring Prospectus, the Management will have significant flexibility in applying the proceeds received by our Company from the Issue. However, in accordance with Section 27 of the Companies Act, 2013, and relevant provisions of SEBI ICDR Regulations, 2018, a company shall not vary the objects of the Issue without our Company being authorised to do so by our shareholders by way of special resolution and other compliances in this regard. Our Promoters and controlling shareholders shall provide exit opportunity to such shareholders who do not agree to the proposal to vary the objects, at such price, and in such manner, as may be prescribed by SEBI, in this regard.

8. ***There are certain discrepancies and non-compliances noticed in some of our corporate records relating to forms filed with taxation authorities and other public authorities.***

In the past, there have been some instances of delays in filing statutory forms with government authorities such as GST return, EPF returns, ESIC and TDS Accordingly, we have been subjected to penalty and charged with interest for delayed deposit of tax on those instances as well. Such delay was mainly due to error in reconciliation. While our Company have already regularized the aforesaid delays, however, there can be no assurance that the regulator may not initiate proceedings against us or that we will be able to sufficiently defend against any action initiated by regulators in relation to regulatory compliances for all instances and periods. Any adverse order passed, or penalty imposed by regulators on us may adversely affect our business and results of operations.

The Followings table depicts the delays in filling of **GST** Returns by the Company:

Financial Year	Tax Period	Date Of Filing	Filing Name	Due Date	Number Of Days Delayed
2023-24	March	11-05-2024	GSTR 3B	20-04-2024	21 days delay
2024-25	December	22-01-2025	GSTR 3B	20-01-2025	2 days delay
2024-25	January	11-03-2025	GSTR 3B	20-02-2025	19 days delay
2024-25	February	11-04-2025	GSTR 3B	20-03-2025	22 days delay
2024-25	March	10-05-2025	GSTR 3B	20-04-2025	20 days delay
2024-25	July	23-08-2025	GSTR 3B	20-08-2025	3 days delay
2024-25	September	11-11-2024	GSTR 3B	20-10-2024	22 days delay
2024-25	October	10-11-2024	GSTR 3B	20-10-2024	21 days delay
2024-25	November	11-01-2025	GSTR 3B	20-12-2024	22 days delay
2025-26	April	26-05-2025	GSTR 3B	20-04-2025	36 days delay
2025-26	May	09-07-2025	GSTR 3B	20-06-2025	19 days delay
2025-26	August	04-10-2025	GSTR 3B	20-09-2025	14 days delay
2025-26	November	10-01-2026	GSTR 3B	20-12-2025	21 days delay
2025-26	December	10-02-2026	GSTR 3B	20-01-2026	21 days delay
2025-26	January	11-03-2026	GSTR 3B	20-02-2026	19 days delay
2025-26	February	09-04-2026	GSTR 3B	20-03-2026	20 days delay
2022-23	Annual	06-01-2024	GSTR-9	06-01-2024	6days delay
2022-23	Annual	06-02-2024	GSTR-9C	06-02-2024	37 days delay
2023-24	Annual	02-06-2025	GSTR-9C	02-06-2025	153 days delay

Details of payment of **EPF** dues:

Financial Year	Return Month	Return Type	Due Date	Filing date	Delayed number of days
2025-26	October	PF	15-11-2025	02-12-2025	17
2025-26	November	PF	15-12-2025	27-12-2025	12
2025-26	October	PF	15-11-2025	15-12-2025	30
2025-26	November	PF	15-12-2025	29-12-2025	14

Details of payment of **TDS** dues:

Financial Year	Return Month	Return Type	Due Date	Filing date	Delayed number of days
2023-24	Quarter 1	26Q	31-07-2023	11-09-2023	42

Details of payment of **ESIC** dues:

Financial Year	Return Month	Return Type	Due Date	Filing date	Delayed number of days
2023-24	January	ESIC	15-02-2024	17-02-2024	2
2025-26	October	ESIC	15-11-2025	15-12-2025	30
2025-26	November	ESIC	15-12-2025	29-12-2025	14

As per report from Mr. Parvindra Nautiyal the Legal advisor to issue dated September 16, 2026.

9. ***Our Company has a negative cash flow in its operating, investing activities and Net Increase / Decrease in Cash & Cash Equivalents for the financial years ended March 31, 2026, March 31, 2025, and March 31, 2024 details of which are given below. Sustained negative cash flow could impact our growth and business.***

Our Company had negative cash flows from our operating activities as well as investing activities in the previous year(s) as per the Restated Financial Statements and the same are summarized as under:

(Rs. In Lakhs)

Particulars	31.03.2026	31.03.2025	31.03.2024

Net Cash used in Operating Activities 1. Activities	590.16	(257.15)	(73.92)
Net Cash used in Investing Activities	(286.96)	(441.48)	(92.05)
Net Cash from Financing Activities	(300.98)	622.35	155.45
Net Increase / Decrease in Cash & Cash Equivalents	2.21	(76.27)	(10.51)

Cash flow of a company is a key indicator to show the extent of cash generated from operations to meet capital expenditure, pay dividends, repay loans, and make new investments without raising finance from external resources. If we are not able to generate sufficient cash flows in future, it may adversely affect our business and financial operations.

10. Non-recovery of business advances may adversely impact our Company's financial position and cash flows.

Our Company had, in the past, advanced amounts aggregating to ₹679.20 lakhs to certain suppliers / business associates towards proposed business expansion. The said arrangements did not materialize as intended, and despite our recovery efforts, the advances became doubtful of recovery. Accordingly, the entire amount was fully provided for in the Restated Financial Statements for FY 2023-24 in compliance with applicable Accounting Standards.

While provisioning reflects our commitment to fair financial reporting, this incident indicates a lapse in our assessment and monitoring of such advances. Any perception of inadequate internal controls, weak credit assessment or ineffective monitoring of counterparties could adversely affect investor confidence in our corporate governance standards.

Further, there can be no assurance that similar circumstances will not arise in the future. If the Company advances funds to third parties without sufficient safeguards, and such advances are not recoverable, it may adversely affect our financial condition, profitability, and reputation.

11. There are certain discrepancies and non-compliances noticed in some of our statutory compliances reporting and/or records relating to filing of returns with the concerned Registrar of Companies.

The Company has generally complied with certain statutory provisions and there are the following discrepancies have been mentioned in the forms filed by the company with the Registrar of Companies under provisions of Companies Act, 1956/2013:

- There were some clerical oversights in a few attachments filed with the Registrar of Companies. Our Company ensures that such mistakes will not occur in the future.
- In some of the forms filed, there were irregularities in the data entered, missing documents in the attachments, and instances of unsigned or unstamped documents. We acknowledge these oversights and are taking steps to ensure that all future submissions are accurate, complete, and properly authenticated.
- Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter.

We have obtained the search report on RoC filing from the PCS firm M/s Shivam Goyal & Associates, vide their report dated May 01, 2025. According to that report, there have been certain discrepancies in relation to statutory filings required to be made by the company with the RoC under applicable laws, as well as certain other non-compliances incurred by us under the Companies Act, 2013 details of which are provided hereunder and no action has been taken by ROC against us for such inaccurate filings. The details of such delays are provided below:

The table below depicts the details of last 5 (five) years delayed filings:

Financial Year	Form Name	Due Date	Filling Date	Delayed No. of Days
ROC FILINGS				
2020-21	DPT-3	30/06/2019	15/09/2020	443
2021-22	DPT-3	30/06/2020	17/03/2021	260
	MSME-1	30/4/2021	30/05/2021	30
	GNL-2	30/07/2021	14/09/2021	15

Financial Year	Form Name	Due Date	Filling Date	Delayed No. of Days
	CHG-1	27/07/2021	20/08/2021	24
	CHG-1	15/08/2021	29/09/2021	45
	DIR-12	30/12/2021	20/01/2022	21
	DIR-12	30/12/2021	20/01/2022	21
2022-23	AOC-4	30/10/2022	01/11/2022	3
	CHG-1	05/09/2022	07/10/2022	32
	CHG-1	06/05/2022	09/05/2022	3
	CHG-1	22/02/2023	06/03/2023	14
2023-24	AOC-4	30/10/2023	18/11/2023	19
	AOC-4 CFS	30/10/2023	24/11/2023	25
	CHG-1	07/05/2022	07/06/2022	31
	DPT-3	30/06/2023	28/10/2023	120
2024-25	CHG-1	26/03/2025	10/04/2025	14
	ADT-1	14/10/2024	22/10/2024	8
	INC-27	22/06/2024	28/06/2024	6
	MR-1	18/08/2024	03/09/2024	16
2025-26	AOC-4	30/10/2024	26/07/2025	239
	MGT-7	29/11/2024	18/08/2025	263
	ADT-1	22/07/2025	01/08/2025	8
	ADT-1	14/10/2025	19/12/2025	65
	AOC-4 XBRL	29/10/2025	05/02/2026	99
	CSR-2	29/10/2025	05/02/2026	99
	CSR-2	29/10/2024	21/01/2026	449
	MGT-14	24/10/2025	30/01/2026	98
	MGT-14	07/05/2025	27/03/2026	324
	MGT-14	04/05/2025	27/03/2026	327
	DPT-3	30/06/2025	20/03/2026	263
	MSME-1	31/10/2025	22/01/2026	83

Although no regulatory action has been taken against us with respect to the aforesaid non-compliances/errors, there can be no assurance that regulatory action shall not be taken by the relevant authorities against us in the future. In an event when such an action is taken, we may be subject to penalties and other consequences that may adversely impact our business, reputation, and results of operation and there can be no assurance that we shall be able to successfully defend any action/allegation raised by such regulatory authorities. Our compliance team meticulously follows a detailed compliance calendar providing for compliances under various applicable laws, including but not limited to the Companies Act. As we continue to grow, there can be no assurance that deficiencies in our internal controls shall not arise, or that we shall be able to implement, and continue to maintain, adequate measures to rectify or mitigate any such deficiencies in our internal controls, in a timely manner or at all. There may be recurrences of similar discrepancies/errors in the future that could subject our Company to penal consequences under applicable laws. Any such action could adversely impact our business, reputation and results of operation.

As of the date of this Red Herring Prospectus, no notices have been issued. However, notices may be issued to our Company in the future, and fines or penalties may be imposed, potentially impacting our administrative compliance. There is no assurance that regulatory authorities will not take penal action against us for any non-compliance. Such adverse actions could affect our financial results. If the Company fails to submit the requisite disclosures to regulators in the future, it may

be penalized, which could affect our operational results.

12. Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter.

Our Company was incorporated on March 08, 1996. Given the long track record of operations, certain historical documents and records were not available during the physical inspection carried out at the office of the Registrar of Companies (RoC). In view of this, for the purpose of preparing this chapter, our Company has placed reliance on the backup documents and records made available by the Company. These include, among others, minutes of meetings, statutory registers, and other supporting records maintained by the Company. While every reasonable care has been taken to ensure accuracy and completeness of disclosures, reliance has been placed on the information and documentation furnished by the Company in the absence of original filings with the RoC.

The online and physical RoC inspection are made available on the website of the company under Material Documents. We have obtained online and physical RoC inspection through independent agency i.e., from M/s. Sjkumar & Associates, Practicing Company Secretary.

Note: Physical Inspection requires an in-person visit to the RoC office and can be carried out only as per the availability of the RoC officer. The process for arranging the inspection is currently underway. Once the independent agency receives approval from the RoC officer to conduct the Physical Inspection, we will update the list of documents obtained during the search. The MB hereby undertakes to update the list of documents obtained during the search before filing the RHP.

13. High trade receivables may strain our liquidity and expose us to increased credit risk.

Our trade receivables increased significantly from ₹1,260.75 lakhs in FY 2023-24 to ₹2,114.21 lakhs in FY 2024-25 and ₹2,539.76 lakhs in FY 2025-26. This increase has resulted in a lengthening of our cash conversion cycle from 49 days in FY 2023-24 to 68 days in FY 2024-25 and 76 days in FY 2025-26 thereby delaying cash inflows from operations. A prolonged working capital cycle may increase our reliance us to rely more heavily on external borrowings to fund day-to-day operations. Our short-term borrowings stood at ₹2,769.69 lakhs as on March 31, 2026, leading to finance costs of ₹ 300.47 lakhs during FY 2025-26.

If our customers delay payments or default, it may adversely affect our cash flows, increase our reliance on bank borrowings, and negatively impact our profitability. Inadequate provisioning or ineffective monitoring of receivables could further raise concerns regarding our credit risk management and corporate governance practices.

14. We are heavily dependent on machinery for our operations. Any break-down of our machinery will have a significant impact on our business, financial results and growth prospects.

Our manufacturing facility relies heavily on plant and machinery, making us vulnerable to significant repair and maintenance costs in the event of a malfunction or breakdown. Such issues could also cause operational delays. While we strive to maintain adequate supplies of spare parts and maintenance equipment, delays in procuring necessary parts or completing repairs could disrupt our manufacturing operations, adversely affecting our operational results and financial condition. Additionally, we do not carry insurance for machinery breakdowns, meaning any associated costs would be our responsibility and could negatively impact our financial condition and operational results.

15. High Geographical Concentration of Our Business in Punjab and Limited Presence in Other States Could Adversely Affect Our Results.

A substantial portion of our revenues continues to be concentrated in the state of Punjab. For the year ended FY 2025-26 and For the year ended March 31, 2025, approximately 90.64% and 94.04% of our domestic sales were derived from Punjab, while the balance was contributed by other states including Delhi (0.76%), Maharashtra (4.40%), Haryana (0.03%), Uttar Pradesh (0.10%), Rajasthan (0.05%), Gujarat (0.01%), Himachal Pradesh (0.15%) and other smaller states in the FY 2024-25. In addition, exports contributed 0.45% of our revenues. For the year ended March 31, 2024, Punjab accounted for 98.12% of domestic sales.

This high concentration in Punjab exposes us to regional economic, competitive, regulatory, and demographic risks. Any adverse development in Punjab could disproportionately impact our business prospects, financial condition, and results of operations. Although we have made initial sales in other states and export markets, our inability to diversify revenues more significantly outside Punjab may continue to heighten this risk. Furthermore, entering new states or international markets would require us to compete against established local and national players with deeper market knowledge, stronger

distributor relationships, and potentially greater financial resources.

(₹ in Lakhs)

Particulars	FY 2025-26	% of Sales	FY 2024-25	% of Sales	FY 2023-24	% of Sales
Delhi	128.99	1.06%	85.75	0.76%	111.74	1.20%
Haryana	27.84	0.23%	3.12	0.03%	29.87	0.32%
Maharashtra	526.29	4.31%	494.96	4.40%	-	0.00%
Uttar Pradesh	403.22	3.30%	11.18	0.10%	29.84	0.32%
Rajasthan	-	-	5.35	0.05%	3.32	0.04%
Gujarat	0.74	0.01%	1.19	0.01%	-	0.00%
Bengal	0.03	0.00%	0.00	0.00%	-	0.00%
Bihar	-	-	0.00	0.00%	-	0.00%
Himachal Pradesh	54.32	0.45%	17.17	0.15%	-	0.00%
Karnataka	0.10	0.00%	-	-	-	-
Tamil Nadu	0.36	0.00%	-	-	-	-
Punjab	11,061.07	90.64%	10,572.32	94.04%	9103.09	98.12%
Telangana	-	-	0.02	0.00%	-	0.00%
Uttarakhand	0.06	0.00%	-	-	-	-
Total Domestic Sales	**12,202.99**	**100.00%**	**11,191.07**	**99.55%**	**9,277.86**	**100.00%**
Export Sales	-	-	**50.72**	**0.45%**	-	-
Total	**12,202.99**	**100.00%**	**11,241.79**	**99.55%**	**9277.86**	**100.00%**

16. ***We face competition in our business from organized and unorganized players, which may adversely affect our business operation and financial condition.***

We may have to confront pressures in respect of pricing; product quality etc. from the clients and such pressures may put strain on our profit margins which may consequently affect the financial position of our Company. Competition emerges not only from the organized sector but also from the unorganized sector and from both small and big players. We are also in direct competition with the leading units in India as well as the local units. Our Competitiveness is also measured by the technology we adopt as the industry is rapidly growing in India and in International Markets. Some of our clients might export their final products which in turn compel us to meet international standards also. Our inability to compete with this intense competition; local, national and international will have material adverse impact on our Company's financial position.

17. ***If we are unable to predict customer demands and maintain optimum inventory level there may be an adverse effect on our results of operations, financial condition, and cash flows.***

Our ability to foresee and forecast customer demands and trends is crucial to the success of our business. Any miscalculation in our forecast could lead to excess stock of our product that we may not be able to sell in a timely manner, or at all. On the other hand, understocking our inventory may interfere with our ability to fulfil customer demands during an ongoing season. Based on the predicted customer demands, requirements, and inventory needs for the upcoming season, we project our sales and plan our inventory levels accordingly. To keep our inventory at optimum levels, we hold our inventory in our manufacturing units. In case we are unable to anticipate and gauge our customer preferences, or are unable to adapt to such changes in a timely manner, or at all, we may lose existing customers or fail to attract new customers, which may render our inventory obsolete and may subject our business to pricing pressure causing us to sell our inventory at a discounted price, which may have an adverse effect on our business, results of operations and cash flows.

A decline in demand for our products or a misjudgment on our part regarding the nature in demand could lead to an increased market acceptance of our competitors' products or may result in the substitution of our product in the market, which could lead to us having lower sales and excess inventory, which may necessitate us to sell this excess inventory at cost price / lower than cost price.

We cannot assure you that we will be able to maintain an optimum inventory level in the future. Our ability to satisfy customer demands could be hampered if we understock our inventory. On the contrary, if we overstock our inventory, we run the risk of increase in capital requirements, additional financing, inventory write-offs, sale of excess inventory at discounted prices that would adversely affect our margins due to the carrying cost of inventory. Any unsold inventory may have to be disposed, and/or sold at cost price or below cost price, or both, which could result in losses. We cannot guarantee that we will be able to sell excess stock in a timely manner, or at all, which may negatively impact our business, results of

operations, cash flows and financial condition. Alternatively, in case we suffer from inventory shortages at our stores, it could result in delayed shipments to customers, negative customer experiences, lesser sales, and damage to our brand reputation, any of which may have an adverse effect on our results of operations, financial condition, and cash flows.

18. Our business operations are currently concentrated in a single region, i.e., Ludhiana, Punjab and the inability to operate and grow our business in this particular region may have an adverse effect on our business, financial condition, results of operations, cash flows and future business prospects.

All manufacturing facilities are located in Ludhiana, Punjab. Our success depends on our ability to successfully manufacture and deliver our products to meet our customer demand. Although in the past we have not experienced instances of operating risks, however our manufacturing facilities are susceptible to damage or interruption or operating risks, such as human error, power loss, breakdown or failure of equipment, power supply or processes, performance below expected levels of output or efficiency, obsolescence, loss of services of our external contractors, terrorist attacks, acts of war, break-ins, earthquakes, other natural disasters and industrial accidents and similar events. It is also subject to operating risk arising from compliance with the directives of relevant government authorities. Operating risks may result in personal injury and property damage and in the imposition of civil and criminal penalties. If our Company experiences delays in production or shutdowns at our facility due to any reason, including disruptions caused by disputes with its workforce or any external factors, our Company's operations will be significantly affected, which in turn would have a material adverse effect on its business, financial condition and results of operations.

Further, any materially adverse social, political or economic development, civil disruptions, or changes in the policies of the state government or state or local governments in this region could adversely affect our manufacturing operations, and require a modification of our business strategy, or require us to incur significant capital expenditure or suspend our operations. Any such adverse development affecting continuing operations at our manufacturing facilities could result in significant loss due to an inability to meet customer contracts and production schedules, which could materially affect our business reputation within the industry. The occurrence of or our inability to effectively respond to, any such events or effectively manage the competition in the region, could have an adverse effect on our business, results of operations, financial condition, cash flows and future business prospects. Further, continuous addition of industries in and around our manufacturing facilities without commensurate growth of its infrastructural facilities may put pressure on the existing infrastructure therein, which may adversely affect our business.

19. Orders placed by customers may be delayed, modified, cancelled or not fully paid for by our customers, which may have an adverse effect on our business, financial condition and results of operation.

We may encounter problems in executing the orders in relation to our products or executing it on a timely basis. Moreover, factors beyond our control or the control of our customers, including delays or failure to obtain necessary permits, authorizations, permissions and other types of difficulties or obstructions, may result in the postponement of the delivery of products or cause its cancellation. Further, the order could be rejected or sometimes we need to do some modification as per requirement of the customers. Accordingly, it is difficult to predict with certainty if, when, and to what extent we may be able to deliver the orders placed. Failure to deliver products on time could lead to customers delaying or refusing to pay the amount, in part or full, which may adversely affect our business. In addition, even where a delivery proceeds as scheduled, it is possible that the contracting parties may default or otherwise fail to pay amounts owed. Any such adverse event in the future could materially harm our cash flow position and income.

20. Our business and the demand for our product is reliant on the success of our customers' products with end consumers, and any decline in the demand for the end-products could have an adverse impact on our business, results of operations, cash flows and financial condition.

We are engaged in the manufacturing of high quality acrylic wool yarns, Polyester yarns, Nylon Yarn catering to the textile industry. Our manufacturing process adheres to stringent quality standards and is backed by advanced technology and machinery. Our customers primarily operate within the textile sector, where they often further process our products and sell the processed goods for use in a variety of end-user industries, including fashion, traditional textiles, home décor, and interior design. The demand for our product and margin of our product is dependent on and directly affected by factors affecting these afore stated industries. Any material downturn in any of the industries that our customers service, as a result of increased competition, seasonality of demand, our customers' failure to successfully market their products or to compete effectively, loss of market share, macro-economic conditions in the markets of our key end-customers, regulatory action, litigation, pricing fluctuation or other factors may impact us. Any of these factors could have an adverse effect on the end-use industries and sales of our product could decline substantially. While we serve an established base of customers across different end-use industries, we cannot assure you that the lack or reduction of demand from any one of these industries can be off-set by sales to other industries in which our product finds application.

21. Our Registered Office, head office, Factory unit and godown from where we operate, have been acquired on lease basis from our Promoter, third party and Group Company. There can be no assurance that the lease agreements will be

renewed upon termination or that we will be able to obtain other premises on lease on same or similar commercial terms.

We have obtained on lease the use of certain properties, including our Registered, head office, manufacturing unit from which we manufacture our product, and godown units, have been acquired on lease basis from our Promoter and third party. For details see, *"Our Business"* on page 149 of this Red Herring Prospectus. The premises have been leased to us for a period as indicated below:

S. No	Address Of Premises	Name of The Owner/ Lessor	Date Of Transfer/ Date of Agreement	Consideration	Purpose
1.	32, Floor-3, Plot 196/196, New Bhagwan Bhuvan, Hazrat Abbas Road, Samuel Street Vadgadi Masjid, Chinchh bunder, Mumbai 400009	Sanjay Vasant Dali	October 11, 2025 to October 11, 2026	₹6,000 per month	Registered Office
2.	Khasra No. 22//19, 22//21, 22//22 Khata No. 264/312 Jamabandi Year- 2019-20 Situated at Village Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India. **(Area 4,139.23 Sq Yard)**	Kumkum Arora	April 01, 2023 to March 31, 2033	₹9,000 per month	Factory Unit 1*
3	Plat No. 15, 16, 17, 18, 19 Viilage Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India. **(Area 3,129.50 Sq Yard)**	Kumkum Arora	July 18, 2024 to July 17, 2034	₹12,000 per month	Factory Unit 2*
4.	Village Mangarh, Machiwara Road Kohara, Ludhiana-141 112, India.	Punit Arora	April 01, 2023 to March 31, 2033	₹8,000 per month	Head Office
5.	Lakhowal Road, Near Kohara, Ludhiana – 141 112, Punjab, India.	Arbinder Singh	April 01, 2026 to March 31, 2027	₹1,15,000 per month	Godown
6.	Khasra No. 22//19-21, Village Mangarh, Machiwara Road, Kohara, Ludhiana 141 112, Punjab, India.	Paramount Dye Tec Limited	December 08, 2025 to November 07, 2026	₹3,60,000 per month	Work Premises
7.	Plat 150 Gaj, Sahnewal Road, Kohara, Ludhiana 141 112, Punjab, India.	Amrik Singh	October 01, 2024 to September 30, 2029	₹13,000 per month	Labour Accommodation
8.	B-23-715/474-A, Link Road, Tehsil and District Ludhiana, Punjab, India.	Kulwant Singh	February 01, 2025 to January 31, 2030	₹5,000 per month	Un-Occupied

**Both factory properties share the same building structure, so they are considered as one single factory. From now on, they will be referred to as 'the Factory.*
^As per report from Mr. Parvindra Nautiyal the Legal advisor to issued dated September 16, 2026.

We cannot assure you that we will own, or have the right to occupy, these premises in the future, or that we will be able to continue with the uninterrupted use of these premises, which may impair our operations and adversely affect our financial condition. There can be no assurance that we will be able to renew the lease agreements with our Promoters and third party in a timely manner or at all or on favourable terms. Further, identification of a new location to house our operations and relocating our manufacturing units to the new premises may disrupt our existing operations and also involve us incurring significant expenditure. Any inability on our part to timely identify a suitable location for a relocated office and/or manufacturing units could have an adverse impact on our business.

22. The average cost of acquisition of Equity shares by our Promoters is lower than the Issue price. Our promoters average cost of acquisition of Equity shares in our Company is lower than the Issue Price of Equity shares as given below.:

Sr. No.	Name of Promoters	No of Equity Shares held	Weighted Average Cost of Acquisition (in ₹) *
1.	Punit Arora	1,05,85,728	2.16
2.	Kumkum Arora	3,85,950	6.45

**The average cost of acquisition of Equity Shares by our Promoter has been calculated by taking into account the amount paid by them, by way of fresh issuance or transfer, the Equity Shares less amount received by them for the sale of Equity Shares through transfer, if any and the net cost of acquisition has been divided by total number of shares held as on date of the Red Herring Prospectus.*
**As certified by M/s Aggarwal Pawan & Associates., Chartered Accountants vide their certificate dated September 29, 2025.*

23. Our Company has a negative cash flow in its operating, investing activities and Net Increase / Decrease in Cash & Cash Equivalents for the period ended financial years ended March 31, 2026, March 31, 2025, and March 31, 2024 details of which are given below. Sustained negative cash flow could impact our growth and business.

Our Company had negative cash flows from our operating activities as well as investing activities in the previous year(s) as per the Restated Financial Statements and the same are summarized as under:

(Rs. In Lakhs)

Particulars	31.03.2026	31.03.2025	31.03.2024
Net Cash used in Operating Activities	590.16	(257.15)	(73.92)
Net Cash used in Investing Activities	(286.96)	(441.48)	(92.05)
Net Cash from Financing Activities	(300.98)	622.35	155.45
Net Increase / Decrease in Cash & Cash Equivalents	2.21	(76.27)	(10.51)

Cash flow of a company is a key indicator to show the extent of cash generated from operations to meet capital expenditure, pay dividends, repay loans, and make new investments without raising finance from external resources. If we are not able to generate sufficient cash flows in future, it may adversely affect our business and financial operations.

24. Our business is highly dependent on technology and any disruption or failure of our technology systems may affect our operations.

We believe that our technological capabilities play a key role in helping us effectively manage our operations, maintain operational and fiscal controls, and support our efforts to enhance client service levels. Our business is significantly dependent on the efficient and uninterrupted operation of our technology infrastructure and systems. For further details, see *"Our Business"* on page 149.

Our operations are vulnerable to interruption by events beyond our control such as fire, earthquake, power loss, telecommunications or internet failures, terrorist attacks and computer viruses. We are also subject to hacking or other attacks on our IT systems, and we cannot assure you that we will be able to successfully block or prevent all such attacks. Any breaches of our IT systems may require us to incur further expenditure on repairs or more advanced security systems. A significant system failure could adversely affect our ability to manage overall operations, thereby affecting our ability to deliver our services to our clients, affecting our reputation and revenues. We may also be exposed to multiple claims for failed delivery of goods. If such interruption is prolonged, our business, operations, financial condition and results of operations may be materially and adversely affected.

We expect our clients to continue to demand more sophisticated and customized solutions. We may lose clients and our business could be affected if we fail to implement and maintain our technology systems or fail to upgrade or replace our technology systems to handle increased volumes, meet the demands of our clients and protect against disruptions of our operations. Our operating efficiency may decline, and our growth may suffer if our technology systems are unable to handle additional volume of our operations as we grow. Some of our existing technologies and processes in the business may become obsolete or perform less efficiently compared to newer and better technologies and processes in the future. Certain of our competitors may have access to similar or superior technology or may have better adapted themselves to technological changes. The textile industry could also experience unexpected disruptions from technology-based start-ups. The cost of upgrading or implementing new technologies, upgrading our equipment or expanding their capacity could be significant and could adversely affect our business, operations, financial condition and results of operations.

25. We have significant power requirements for continuous running of our factories. Any disruption to our operations on account of interruption in power supply or any irregular or significant hike in power tariffs may have an effect on our business, results of operations and financial condition.

Our factory has significant electricity requirements and any interruption in power supply may disrupt our operations. Our business and financial results may be affected by any disruption of operations. We depend on third parties for all of our

power requirements. Further, we have limited options in relation to maintenance of power back-ups such as diesel generator sets and any increase in diesel prices will increase our operating expenses which may impact our business margins. Since we have significant power consumption, any unexpected or significant increase in its tariff can increase the operating cost of factories and production cost which we may not be able to pass on to our customers. There are limited number of electricity providers in area from where we operate due to which in case of a price hike we may not be able to find a cost-effective substitute, which may negatively affect our business, financial condition and results of operations.

26. We do not have long-term agreements with suppliers for our raw materials and an increase in the cost of, or a shortfall in the availability or quality of such raw materials could have an adverse effect on our business, financial condition and results of operations.

During the Financial Year ended March 31,2026, March 31, 2025 and March 31, 2024 on, our Cost of Goods Sold (cost of materials consumed, Purchase of stock in trade and changes in inventories of finished goods) was ₹9,148.25 Lakhs,₹9,306.18 Lakhs and ₹7,134.56 Lakhs respectively, which represented 74.97%, 82.78% and 76.90% of our revenue from operations. The raw materials we use in our manufacturing process are primarily sourced from third party suppliers in India and Thailand, Shanghai (China), in addition, we usually do not enter into long-term supply contracts/ agreements with any of our raw material suppliers and typically source raw materials from the open market. The absence of long-term contracts/agreements at fixed prices exposes us to volatility in the prices of raw materials that we require and we may be unable to pass these costs onto our customers, which may reduce our profit margins. We face a risk that one or more of our existing suppliers may discontinue their supplies to us, and any inability on our part to procure raw materials from alternate suppliers in a timely manner, or on commercially acceptable terms, may adversely affect our business, financial condition and results of operations.

The quality of our products is primarily derived from the quality of our raw materials, and any deterioration in the quality of raw materials supplied to us will have an adverse effect on the quality of our products, market reputation and sales volumes. There can be no guarantee that we will be able to maintain our current line-up of suppliers or adequate supply of such raw materials at all times.

Our business depends on the continuity of our relationship with our customers. There can be no assurance that we will be successful in maintaining such relationships or increasing the number of such relationships. If we are not able to maintain existing relationships with our current customers or if we are not able to develop new relationships, including if we are not able to provide services on a timely basis or offer services that meet the needs of the customers, the number of customers could decline in the future and as a result, our business, prospects, results of operations and financial condition could be adversely affected in the future.

27. Our success depends in large part upon our qualified personnel, including our senior management, directors and key personnel and our ability to attract and retain them when necessary.

Our operations are dependent on our ability to attract and retain qualified personnel. While we believe that we currently have adequate qualified personnel, we may not be able to continuously attract or retain such personnel, or retain them on acceptable terms, given the demand for such personnel. The loss of the services of our qualified personnel may adversely affect our business, results of operations and financial condition. We may require a long period of time to hire and train replacement personnel when qualified personnel terminate their employment with our Company. We may also be required to increase our levels of employee compensation more rapidly than in the past to remain competitive in attracting the qualified employees that our business requires. Furthermore, our senior management team is integral to the success of our business. However, we cannot assure you that we will be able to retain any or all of our management team. Any loss of our senior management or key personnel or our inability to recruit further senior managers or other key personnel could impede our growth by impairing our day-to-day operations and hindering our development of ongoing and planned projects and our ability to develop, maintain and expand customer relationships.

28. Any failure in our quality control and procurement process may adversely affect our business, results of operations and financial condition.

Raw material quality plays a critical role in ensuring the overall excellence of the final product, especially in the textile industry, where consistency, durability, and performance are key factors. The company relies on high-quality raw materials such as acrylic, polyester, and blended fibers to manufacture premium yarns that meet industry standards and customer expectations. If the raw materials sourced are of inferior quality contaminated, improperly processed, or inconsistent in fiber strength and texture it can significantly impact the manufacturing process and product outcome. Poor-quality fibers may lead to yarn with weak tensile strength, excessive pilling, uneven dye absorption, or reduced durability, making the end product unfit for knitting, weaving, or apparel production. Such defects can result in higher rejection rates, increased wastage, and costly rework, ultimately affecting profitability. Defective products or procurement issues can lead to increased wastage, production rework, or recalls, escalating operational costs.

A robust quality control and procurement strategy is crucial for the company to maintain product integrity, operational efficiency, and financial stability. Any failure in these areas could lead to reputational damage, customer dissatisfaction, financial strain, and regulatory non-compliance, ultimately affecting its long-term growth and sustainability.

29. We have been recently converted into public limited company and any non-compliance with the provisions of Companies Act, 2013 may attract penalties against our Company which could impact our financial and operational performance and reputation.

Our Company converted from a Private Limited Company to Public Limited Company, pursuant to a Special Resolution passed by the Shareholders at their Extra Ordinary General Meeting held on May 23, 2024. Consequently, the name of our Company was changed to *"Paramount Syntex Limited"* and a Fresh Certificate of Incorporation consequent to Conversion was issued on July 18, 2024, by the Registrar of Companies, Central Processing Centre. However, consequent to the aforesaid conversion, our Company is required to observe compliance with various provisions pertaining to public limited companies of the Companies Act. Further, our Company is going to the public for further requirement of funds and needs to comply with provisions of SEBI ICDR Regulations and SEBI (LODR) Regulations. Though our Company will take due care to comply with the provisions of the Companies Act and other applicable laws and regulations. In case of our inability to timely comply with the requirements or in case of any delay, we may be subject to penal action from the concerned authorities which may have an adverse effect on our financial and operational performance and reputation.

30. Our success largely depends upon the knowledge and experience of our Promoters, Directors, our Key Managerial Personnel and Senior Management as well as our ability to attract and retain personnel with technical expertise. Any loss of our Promoter, Directors, Key Managerial Personnel, Senior Management or our ability to attract and retain them and other personnel with technical expertise could adversely affect our business, financial condition and results of operations.

Our success largely depends upon the knowledge and experience of our Promoters, Directors, Key Managerial Personnel and Senior Management as well as our ability to attract and retain skilled personnel. Any loss of our Promoters, Directors, Key Managerial Personnel and Senior Management or our ability to attract and retain them and other skilled personnel could adversely affect our business, financial condition and results of operations. We depend on the management skills and guidance of our Promoter for development of business strategies, monitoring their successful implementation and meeting future challenges. Further, we also significantly depend on the expertise, experience and continued efforts of our Key Managerial Personnel and Senior Management. Our future performance will depend largely on our ability to retain the continued service of our management team. If one or more of our Key Managerial Personnel or Senior Management are unable or unwilling to continue in his or her present position, it could be difficult for us to find a suitable or timely replacement and our business, financial condition and results of operations could be adversely affected.

In addition, we may require a long period of time to hire and train replacement personnel when personnel with technical expertise terminate their employment with us. We may also be required to increase our levels of employee compensation more rapidly than in the past to remain competitive in attracting and retaining personnel with technical expertise that our business requires. The loss of the services of such persons could have an adverse effect on our business, results of operations, cash flows and financial condition.

There is significant competition for management and other skilled personnel in our industry in which we operate, and it may be difficult to attract and retain the personnel we require in the future. There can be no assurance that our competitors will not offer better compensation packages, incentives and other perquisites to such skilled personnel. If we are not able to attract and retain talented employees as required for conducting our business, or if we experience high attrition levels which are largely out of our control, or if we are unable to motivate and retain existing employees, our business, financial condition and results of operations may be adversely affected. For further information, see *"Our Management"* on page 179 of this Red Herring Prospectus.

31. We have to update the name of our company in some of the statutory approvals and certificates due to the Change in the name upon conversion of our Company in to Public Limited Company.

Some of our statutory approvals and certificates are in the name of "*Paramount Syntex Private Limited*". Since our Company has been converted from Private limited to Public Limited pursuant to a special resolution passed by our shareholders at the Extra-Ordinary General Meeting held on May 23, 2024 and consequently the name of our Company was changed as "*Paramount Syntex Private Limited*" we have to update the name "*Paramount Syntex Limited*" on the statutory approvals and certificates. We cannot assure that we will be able to update the said documents in a timely manner. For more information about the licenses required in our business, please refer section "Government and other approvals" beginning on page 240 of this Red Herring Prospectus.

32. Our ability to maintain our competitive position and to implement our business strategy is dependent to a significant extent on our senior management team and other key personnel, in particular, our Promoters.

We depend on our current senior management for the implementation of our strategy and the operation of our day-to-day activities. Furthermore, relationships of members of senior management are important to the conduct of our business. Competition for experienced management personnel in the business sectors we operate in is intense, the pool of qualified candidates is limited, and we may not be able to retain our senior executives or key personnel or attract and retain skilled senior executives or key personnel in the future. Consequently, there can be no assurance that these individuals will continue to make their services available to us in the future. Any significant loss of senior management or key personnel could materially and adversely affect our business, financial condition, results of operations and prospects. In addition, if any member of our senior management team or any of our other key personnel joins a competitor or forms a competing business unit, we may consequently lose our proprietary know-how for the benefit of our competitors. Our success depends heavily upon the continuing services of our Promoter who has been the leader since our inception. Our Promoter currently serves as our Managing Director and his experience and vision have played a key role in obtaining our current market position. If our Promoter is unable or unwilling to continue to serve in his present position, we may not be able to replace him with an executive of similar capacity or at all, and our business, financial condition, results of operations and prospects may be materially and adversely affected.

33. Our business requires us to obtain and renew certain registrations, licenses and permits from government and regulatory authorities and the failure to obtain and renew them in a timely manner may adversely affect our business operations.

Our business operations require us to obtain and renew certain approvals, licenses, registration and permits from time to time from the different authorities, some of which may expire and for which we may have to make an application for obtaining the approval or its renewal. If we fail to maintain such registrations and licenses or comply with applicable conditions, then such respective regulatory can impose fine on our company or suspend and/or cancel the approval/licenses which may affect our business adversely.

For more information about the licenses required in our business, please refer section "*Government and other approvals*" beginning on page 240 of this Red Herring Prospectus.

34. In addition to normal remuneration, other benefits and reimbursement of expenses to our Promoters and Directors; they are interested to the extent of their shareholding and dividend entitlement thereon in our Company and for the transactions entered into between our Company and themselves as well as between our Company and our Group Company / Entities.

Our Promoters and Directors are interested in our Company to the extent of their shareholding and dividend entitlement thereon in our Company, in addition to normal remuneration or benefits and reimbursement of expenses. Our Promoters and Directors are interested in the transactions entered into between our Company and themselves as well as between our Company and Our Group Company / Entity which may be or may not be at Arms' Length Price and in Ordinary Course of Business. If the transactions are executed not on Arms' Length Price and in Ordinary Course of Business, our financial position may get affected to that extent. For details of transactions already executed by our Company with our Promoters, Directors and Group Company / Entities during last three years, please refer to the *"Note No. 30 of RFS for -Related Party Transaction"* under the Chapter titled *"Restated Financial Statements"* beginning on page 208 this Red Herring Prospectus.

35. Our inability to successfully implement some or all our business strategies in a timely manner or at all could have an adverse effect on our business. Further, our inability to effectively manage any of these issues may adversely affect our business growth and, as a result, impact our businesses, financial condition and results of operations.

As part of our strategy aimed towards business growth and improvement of market position, we intend to implement several business strategies, which include:

- Vertical Integration;
- Focus on Innovation;
- Customer-Centric Approach;
- Market Adaptability;
- Sustainable Practices;

For further information, see "*Business Overview*" beginning on page 149 of this Red Herring Prospectus.

Our strategy may not succeed due to various factors, including our inability to reduce our debt and our operating costs, our failure to develop new products and services with sufficient growth potential as per the changing market preferences and trends, our failure to execute agreements with our technology partners, our failure to effectively market these new products and services or foresee challenges with respect to our business initiatives, our failure to

sufficiently upgrade our infrastructure, machines, automation, equipment and technology as required to cater to the requirement of changing demand and market preferences, our failure to maintain highest quality and consistency in our operations or to ensure scaling of our operations to correspond with our strategy and customer demand, changes in GoI policy or regulation, our inability to respond to regular competition, and other operational and management difficulties. Any failure on our part to implement our strategy due to many reasons as attributed aforesaid could be detrimental to our long-term business outlook and our growth prospects and may materially adversely affect our business, financial condition and results of operations. For further details of our strategies, see *"Business Overview"* beginning on page 149 of this Red Herring Prospectus.

Further, our ability to sustain growth depends primarily upon our ability to manage key issues such as our ability to sustain existing relationships with our clients, ability to obtain raw materials at better prices, ability to compete effectively, ability to scaling up our operations, adhering to high quality and execution standards, our ability to expand our manufacturing capabilities and our presence in India as well as globally, the effectiveness of our marketing initiatives, selecting and retaining skilled personnel. Sustained growth also puts pressure on our ability to effectively manage and control historical and emerging risks. Our inability to effectively manage any of these issues and implement our business strategies may adversely affect our business growth and, as a result, impact our businesses, financial condition and results of operations.

36. If we are unable to manage our growth effectively and further expand into new markets our business, future financial performance and results of operations could be materially and adversely affected.

The success of our business will depend on our ability to effectively implement our business and growth strategy. As part of our growth strategy, we aim to, among other things, continue to grow our businesses as and when opportunities exist including by Continuing to strengthen our existing product portfolio with attractive growth and profitability prospects, to strive for cost efficiency, attracting and retaining talented employees and focusing on consistently meeting quality standards.

As we continue to grow our business and expand into newer markets, we may face several challenges, including as set forth below:

- Acquiring new customers;
- Identifying customer requirements and preferences in such markets;
- Obtaining approvals and certifications for our products in such jurisdictions;
- Making accurate assessments of the resources we will require;
- Preserving a uniform culture, values and work environment;
- Developing and improving our internal administrative infrastructure, particularly our financial, operational, communications, internal control and other internal systems;
- Recruiting, training and retaining sufficient skilled management, technical and marketing personnel;
- Maintaining high levels of customer satisfaction; and
- Adhering to expected performance and quality standards.

In pursuing our growth strategy, we will require additional capital investments and cash outlays, which may have a material impact on our cash flows and results of operations.

Our operating expenses and capital requirements may increase significantly pursuant to our expansion plans. Our ability to manage our growth effectively requires us to forecast accurately our sales, growth and manufacturing capacity and to expend funds to improve our operational, financial and management controls, reporting systems and procedures. An inability to implement our future business plan, manage our growth effectively, further expand into new markets or failure to secure the required funding on favourable terms or at all could have a material and adverse effect on our business, future financial performance and results of operations.

37. Risks Relating to capital expenditure estimates, foreign currency exposure and implementation.

Our proposed capital expenditure of ₹6167.71 lakhs, which forms a significant portion of the Objects of the Issue, has been determined by our management based on budgetary quotations obtained from vendors and internal assessments. As of the date of this Red Herring Prospectus, no firm orders have been placed, and the cost estimates have not been independently appraised by a bank or technical agency. Consequently, the actual cost of procurement and installation of machinery and equipment may vary depending on supplier negotiations, changes in statutory levies, and prevailing market conditions.

A portion of the proposed machinery is sourced from overseas suppliers and quoted in foreign currencies (USD/EUR). While conversion rates have been disclosed, no hedging arrangements have been undertaken, and any adverse fluctuations in foreign exchange rates could result in increased project costs. Further, quotations obtained are valid only for a limited

period, and delays in order placement, installation, or commissioning may result in project over runs or mismatches in the planned utilization schedule of IPO proceeds. The RHP does not set out specific advance payment or supplier credit terms, and any requirement for upfront payments may also impact our working capital position. These factors, individually or collectively, may adversely affect our ability to complete the proposed expansion within estimated timelines and costs, and may have a material impact on our operations, profitability, and financial condition.

38. We have entered into certain transactions with related parties. These transactions or any future transactions with our related parties could potentially involve conflicts of interest.

Our Company has entered into various transactions with related parties. While our Company believes that all such transactions have been conducted on an arm's length basis and contain commercially reasonable terms, there can be no assurance that we could not have achieved more favourable terms had such transactions been entered into with unrelated parties. Related party transactions that entered by the Company for last three fiscals on the basis of restated financials and are legitimate business transactions conducted on an arms' length basis, in compliance with the requirements stipulated in Companies Act, 2013, and relevant Accounting Standards and other statuary compliances. The Company further confirm that they will comply with the applicable compliances pertaining to the Companies Act 2013, and relevant Accounting Standards and other statuary compliances.

It is likely that our Company may enter into related party transactions in the future. Such related party transactions may potentially involve conflicts of interest. We cannot assure you that such transaction, individually or in the aggregate, will always be in the best interests of our Company and/or that it will not have an adverse effect on our business and results of operations.

For details of transactions, please refer to *"Note 30 - Related Party Transaction"* of Standalone Restated Financial Statements of this Red Herring Prospectus.

39. Our Promoters, Directors and Key Managerial Personnel may have interest in our Company, other than reimbursement of expenses incurred or remuneration.

Our Promoters and Directors and key Managerial Personnel may be deemed to be interested to the extent of the Equity Shares held by them and benefits deriving from their shareholding in our Company. Our Promoters are interested in the transactions entered into between our Company and themselves as well as between our Company and our Group Entities. For further details, please refer to the chapters titled "*Business Overview*" and "*Our Promoters and Promoter Group*", beginning on page 149 and 194 respectively and the chapter *"Note No. 30 of RFS - Related Party Transaction"* under the Chapter titled *"Restated Financial Statements"* beginning on page 208 this Red Herring Prospectus.

40. Our insurance coverage may be inadequate to satisfy future claims against us.

We maintain insurance coverage that we believe to be commercially appropriate and in line with industry practice to mitigate risks such as fire, burglary, and other perils. As of the date of this Prospectus, we have obtained multiple insurance policies from Oriental Insurance Company Limited, including Standard Fire & Special Perils Policies, Flexi Bharat Laghu Udyam Suraksha Policy, and Burglary Standard Policies, with aggregate insured amounts of approximately ₹107.48 crore, valid up to May 30, 2027. While these policies provide coverage for certain risks relating to our plant, machinery, stocks, and other assets, they are subject to limitations, exclusions, and conditions, and may not cover all potential losses or liabilities arising from our operations. For example, risks arising out of contractual obligations, business interruptions, natural disasters, pandemics, or other unforeseen events may not be adequately insured or may fall outside the scope of our current policies.

Further, there can be no assurance that our insurance coverage will be sufficient to cover the full extent of losses or that claims made under such policies will be accepted in a timely manner or at all. Additionally, insurance coverage may not always be available at commercially viable premiums in the future, which may restrict our ability to renew or obtain adequate policies. In the event of a significant loss that is either uninsured, only partially insured, or where claims are denied, we may be exposed to substantial liabilities, which could materially and adversely affect our business, financial condition, and results of operations.

Sr. No.	Name of Insurance Company	Type of policy	Policy No.	Validity Period upto	Insured Amount in ₹
1	Paramount Syntex Limited	Oriental Insurance – Standard Fire & Special Perils Policy Schedule	233101/11/2027/49	May 30, 2027	62,48,00,000
2	Paramount Syntex	Oriental Insurance - Flexi	233101/11/2026/53	May 30,	5,00,00,000

Sr. No.	Name of Insurance Company	Type of policy	Policy No.	Validity Period upto	Insured Amount in ₹
	Limited	Bharat Laghu Udyam Suraksha Policy Schedule Uin: Irdan556rp0015v01202223		2027	
3	Paramount Syntex Limited	Oriental Insurance - Burglary – Standard Policy Schedule	233101/48/2027/162	May 30, 2027	35,00,00,000
4	Paramount Syntex Limited	Oriental Insurance - Burglary – Standard Policy Schedule	233101/48/2027/162	May 30, 2027	5,00,00,000

41. Our Promoters and members of the Promoter Group will continue jointly to retain majority control over our Company after the Issue, which will allow them to determine the outcome of matters submitted to shareholders for approval.

Post this Issue, our Promoters and Promoter Group will collectively own 59.63 % of our equity share capital. As a result, our Promoters, together with the members of the Promoter Group, will continue to exercise a significant degree of influence over Company and will be able to control the outcome of any proposal that can be approved by a majority shareholder vote, including, the election of members to our Board, in accordance with the Companies Act, 2013 and our Articles of Association. Such a concentration of ownership may also have the effect of delaying, preventing or deterring a change in control of our Company.

In addition, our Promoters will continue to have the ability to cause us to take actions that are not in, or may conflict with, our interests or the interests of some or all of our creditors or other shareholders, and we cannot assure you that such actions will not have an adverse effect on our future financial performance or the price of our Equity Shares. Sale of shares by our promoters or other significant shareholder(s) may adversely affect the trading price of the Equity Shares.

The sale of shares by the promoters or other significant shareholder(s) may significantly affect the trading price of our Equity shares. Further the market price generally may be adversely affected on account of the news about the sale of shares by the promoters. However, the closing of trading windows during the period of financial results may restrict the promoters from selling the shares in the open market.

42. The issue price of the Equity Shares may not be indicative of market price of our equity shares after the issue and the market price of our Equity shares may decline below the issue price.

The issue price of our Equity Shares is determined based on both qualitative and quantitative factors. The Company has established a strong presence in the textile industry, particularly in the manufacturing of high-quality acrylic, polyester, and blended yarns. The company's expertise in fiber processing, dyeing, spinning, and its commitment to sustainable practices have contributed to its market position. These factors, along with the company's financial performance, growth potential, and industry trends, have been considered in determining the issue price of the Equity Shares. However, the market price of our equity shares after the issue may be influenced by various factors, including overall market conditions, industry performance, investor sentiment, and the company's financial results. As a result, there is no assurance that the market price of our Equity Shares will remain at or above the issue price, and it may fluctuate or decline below the issue price.

43. Our ability to pay dividends in the future will depend upon future earnings, financial condition, cash flows, working capital requirements and capital expenditures.

Our future ability to pay dividends will depend on our earnings, financial condition and capital requirements. There can be no assurance that we will generate sufficient income to cover the operating expenses and pay dividends to the shareholders. Our ability to pay dividends will also depend on our expansion plans. We may be unable to pay dividends in the near or medium term, and the future dividend policy will depend on the capital requirements and financing arrangements for the business plans, financial condition and results of operations.

44. We have not independently verified certain data in this Red Herring Prospectus.

We have not independently verified data from the industry and related data contained in this Red Herring Prospectus and although we believe the sources mentioned in the report to be reliable, we cannot assure you that they are complete or reliable. Such data may also be produced on a different basis from comparable information compiled with regards to other countries. Therefore, discussions of matters relating to India, its economy or the industries in which we operate that is included herein are subject to the caveat that the statistical and other data upon which such discussions are based have not been verified by us and may be incomplete, inaccurate or unreliable. Due to incorrect or ineffective data collection methods or discrepancies between published information and market practice and other problems, the statistics herein may be

inaccurate or may not be comparable to statistics produced elsewhere and should not be unduly relied upon. Further, we cannot assure you that they are stated or compiled on the same basis or with the same degree of accuracy, as the case may be, elsewhere.

45. Our funding requirements and proposed deployment of the Net Proceeds are based on management estimates and have not been independently appraised, and may be subject to change based on various factors, some of which are beyond our control.

Our funding requirements and deployment of the Net Proceeds are based on internal management estimates based on current market conditions, and have not been appraised by any bank or financial institution or another independent agency. Furthermore, in the absence of such independent appraisal, our funding requirements may be change subject to the approval of shareholders by passing special resolution pursuant to Section 27 of Companies Act, 2013 through postal ballot or subject to an authority given by the Company in general meeting by way of special resolution and based on various factors which are beyond our control. For further details, please see the section titled "*Objects of the Issue*" beginning on page 85 of this Red Herring Prospectus.

46. Certain information contained in this Red Herring Prospectus is based on management estimates and we cannot assure you of the completeness or accuracy of the data.

Certain information contained in this Red Herring Prospectus like our funding requirements and our proposed use of issue proceeds is based solely on management estimates. The estimated dates as well as costs may change depending on the circumstances like changes in laws and regulations, competition, irregularities, the ability of third parties to complete their services, delays, cost overruns. Such circumstances can have an impact on our financial condition and results of operation.

47. Any variation in the utilisation of the Net Proceeds would be subject to certain compliance requirements, including prior shareholders' approval.

Our Company intends to use Net Proceeds raised pursuant to the Issue in the manner set out in the section titled "*Objects of the Issue*" beginning on page 85 of this Red Herring Prospectus. In accordance with Section 27 of the Companies Act, 2013, we cannot undertake any variation in the utilisation of the Net Proceeds as disclosed in this Red Herring Prospectus without obtaining the approval of shareholders of our Company through a special resolution. In the event of any such circumstances that require us to undertake variation in the disclosed utilisation of the Net Proceeds, we may not be able to obtain the approval of the shareholders of our Company in a timely manner, or at all. Any delay or inability in obtaining such approval of the shareholders of our Company may adversely affect our business or operations.

In light of these factors, we may not be able to undertake variation of objects of the Issue to use any unutilized proceeds of the Issue, if any, even if such variation is in the interest of our Company. This may restrict our Company's ability to respond to any change in our business or financial condition by re-deploying the unutilized portion of Net Proceeds, if any, which may adversely affect our business and results of operations.

48. Any future issuance of Equity Shares may dilute the shareholding of the Investor or any sale of Equity Shares by our Promoter or other significant shareholder(s) may adversely affect the trading price of the Equity Shares.

Any future issuance of Equity Shares by our Company could dilute the shareholding of the investor. Any such future issuance of our Equity Shares or sales of our Equity Shares by any of our significant shareholders may adversely affect the trading price of our Equity Shares and could impact our ability to raise capital through an offering of our securities. While the entire post-Issue paid-up share capital, held by our Promoters or the shareholders will be locked-in for a period of 1 (one) or 2 (two) years and minimum promoter contribution subject to a minimum of 20% of our post-Issue paid-up capital will be locked-in for a period of 3 (three) years from the date of allotment of Equity Shares in the Issue, upon listing of our Equity Shares on the Stock Exchanges. For further information, relating to such Equity Shares that will be locked-in, please refer to the section titled "*Capital Structure*" beginning on page 71 of this Red Herring Prospectus. Any future issuance or sale of the equity shares of our Company by our Promoter or by other significant shareholder(s) or any perception or belief that such sales of Equity Shares might occur may significantly affect the trading price of our Equity Shares.

49. We could be exposed to risks arising from misconduct, fraud and trading errors by our employees and Business Associates.

Frauds or other delinquencies by employees could include indulging in transactions that exceed authorized limits or present unacceptable risks to us; hiding unauthorized or unsuccessful trading activities from us; or the improper use of confidential information. Such misconduct could result in unexpected business risks, losses, invite regulatory sanctions and seriously harm our reputation and could even lead to litigation. The precautions we take to prevent and detect these activities may not be effective. Any delinquencies or trading errors on the part of our employees could materially affect our business

operations, financial position and/or reputation.

50. QIBs and Non-Institutional Investors are not permitted to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage after submitting a Bid.

Pursuant to the SEBI Regulations, QIBs and Non-Institutional Bidders are not permitted to withdraw or lower their Bids (in terms of quantity of Equity Shares or the Bid Amount) at any stage after submitting a Bid. Retail Individual Bidders can revise their Bids during the Bid/Issue Period and withdraw their Bids until Bid/Issue Closing Date. While our Company is required to complete Allotment pursuant to the Issue within three Working Days from the Bid/Issue Closing Date, events affecting the Bidders' decision to invest in the Equity Shares, including material adverse changes in international or national monetary policy, financial, political or economic conditions, our business, results of operation or financial condition may arise between the date of submission of the Bid and Allotment. Our Company may complete the Allotment of the Equity Shares even if such events occur, and such events limit the Bidders' ability to sell the Equity Shares Allotted pursuant to the Issue or cause the trading price of the Equity Shares to decline on listing.

EXTERNAL RISK FACTORS

51. After this Issue, the price of the Equity Shares may be highly volatile, or an active trading market for the Equity Shares may not develop.

The price of the Equity Shares on the stock exchange may fluctuate as a result of the factors, including:

- Volatility in the India and global capital market;
- Company's results of operations and financial performance;
- Performance of Company's competitors;
- Adverse media reports on Company;
- Changes in our estimates of performance or recommendations by financial analysts;
- Significant developments in India's economic and fiscal policies; and
- Significant developments in India's environmental regulations.

Current valuations may not be sustainable in the future and may also not be reflective of future valuations for our industry and our Company. There can be no assurance that an active trading market for the Equity Shares will develop or be sustained after this Issue or that the price at which the Equity Shares are initially traded will correspond to the price at which the Equity Shares will trade in the market subsequent to this Issue.\

50. Changes in government regulations or their implementation could disrupt our operations and adversely affect our business and results of operations.

Our business and industry are regulated by different laws, rules and regulations framed by the Central and State Government. These regulations can be amended/ changed on a short notice at the discretion of the Government. If we fail to comply with all applicable regulations or if the regulations governing our business or their implementation change adversely, we may incur increased costs or be subject to penalties, which could disrupt our operations and adversely affect our business and results of operations.

51. Malpractices by some players in the industry affect overall performance of emerging Companies

The industry in which our Company operates is subject to risk associated with unethical business practices such as unethical marketing, dishonest advertising, questionable pricing practices, inaccurate claims with regards to safety and efficacy of the product etc. Consumers' attitude toward the industry today is dominated by a sense of mistrust, paving a way for regulators for stricter entry barriers and introduction of code of conducts; making the entire industry environment regulated and controlled. Malpractices by some players in the industry affects the overall performance of the emerging Companies like us as the industry norms are applicable to all at parity. Any unethical business practices by any industry player or intermediary may impact our business and results of operations.

52. The occurrence of natural or man-made disasters could adversely affect our results of operations and financial condition.

Our business operations depend heavily on the continuous functioning of our manufacturing facilities, supply chain, distribution network, and workforce, and the occurrence of natural disasters such as floods, earthquakes, fires, explosions, or pandemic diseases, as well as man-made disasters including acts of terrorism, political unrest, and military actions, could materially and adversely impact us. Such events could cause damage to our manufacturing units, disrupt the supply and availability of key raw materials, delay transportation and delivery of finished goods, restrict workforce availability, or force temporary plant shutdowns, thereby reducing our production capacity and sales. They could also result in increased

operating costs due to emergency repairs, sourcing materials at higher costs, or reliance on alternate logistics arrangements, while at the same time adversely affecting consumer demand and purchasing power in the textile and apparel industry. Although we maintain insurance coverage, there can be no assurance that such coverage would be adequate or timely in compensating for losses. Consequently, any major natural or man-made disaster in Punjab, where a substantial portion of our business is concentrated, or elsewhere in India, could significantly disrupt our operations and have a material adverse effect on our business, financial condition, and results of operations.

53. You may be subject to Indian taxes arising out of capital gains on the sale of the Equity Shares.

Under current Indian tax laws, unless specifically exempted, capital gains arising from the sale of equity shares in an Indian company is generally taxable in India. A securities transaction tax ("STT") is levied on and collected by an Indian stock exchange on which equity shares are sold. Any gain realized on the sale of listed equity shares held for more than 12 months may be subject to long-term capital gains tax in India at the specified rates depending 75 on certain factors, such as STT paid, the quantum of gains and any available treaty exemptions. Accordingly, you may be subject to payment of long-term capital gains tax in India, in addition to payment of STT, on the sale of any Equity Shares held for more than 12 months. STT will be levied on and collected by a domestic stock exchange on which the Equity Shares are sold. Further, any gain realized on the sale of our Equity Shares held for a period of 12 months or less will be subject to short-term capital gains tax in India. While non-residents may claim tax treaty benefits in relation to such capital gains income, generally, Indian tax treaties do not limit India's right to impose tax on capital gains arising from the sale of shares of an Indian company.

In terms of the Finance Act, 2024, with effect from July 23, 2024, taxes payable by an assessee on the capital gains arising from transfer of long-term capital assets (introduced as Section 112A of the Income-Tax Act, 1961) shall be calculated on such long-term capital gains at the rate of 12.50%, where the long-term capital gains exceed ₹125,000, subject to certain exceptions in case of resident individuals and Hindu Undivided Families. The stamp duty for transfer of certain securities, other than debentures, on a delivery basis is currently specified at 0.015% and on a non-delivery basis is specified at 0.003% of the consideration amount.

The Government of India announced the Union Budget for Fiscal 2026, pursuant to which the Finance Bill 2026 proposes various amendments. Further, the Income Tax Act, 1961 is proposed to be amended. We cannot predict whether the amendments proposed to be made pursuant to the Finance Act, 2026 or the Income Tax Act, 1961 would have an adverse effect on our business, financial condition, future cash flows and results of operations. Unfavourable changes in or interpretations of existing, or the promulgation of new, laws, rules and regulations including foreign investment and stamp duty laws governing our business and operations could result in us being deemed to be in contravention of such laws and may require us to apply for additional approvals.

54. Significant differences exist between Indian GAAP and other accounting principles, such as U.S. GAAP and IFRS, which may be material to the financial statements, prepared and presented in accordance with SEBI ICDR Regulations contained in this Red Herring Prospectus.

As stated in the reports of the Auditor included in this Red Herring Prospectus under chapter "***Financial Statements as Restated***" beginning on page 208 the financial statements included in this Red Herring Prospectus are based on financial information that is based on the audited financial statements that are prepared and presented in conformity with Indian GAAP and restated in accordance with the SEBI ICDR Regulations, and no attempt has been made to reconcile any of the information given in this Red Herring Prospectus to any other principles or to base it on any other standards. Indian GAAP differs from accounting principles and auditing standards with which prospective investors may be familiar in other countries, such as U.S. GAAP and IFRS. Significant differences exist between Indian GAAP and U.S. GAAP and IFRS, which may be material to the financial information prepared and presented in accordance with Indian GAAP contained in this Red Herring Prospectus. Accordingly, the degree to which the financial information included in this Red Herring Prospectus will provide meaningful information is dependent on familiarity with Indian GAAP, the Companies Act and the SEBI ICDR Regulations. Any reliance by persons not familiar with Indian GAAP on the financial disclosures presented in this Red Herring Prospectus should accordingly be limited.

55. Political instability or a change in economic liberalization and deregulation policies could seriously harm business and economic conditions in India generally and our business.

The Government of India has traditionally exercised and continues to exercise influence over many aspects of the economy. Our business and the market price and liquidity of our Equity Shares may be affected by interest rates, changes in Government policy, taxation, social and civil unrest and other political, economic or other developments in or affecting India. The rate of economic liberalization could change, and specific laws and policies affecting the information technology sector, foreign investment and other matters affecting investment in our securities could change as well. Any significant change in such liberalization and deregulation policies could adversely affect business and economic conditions in India, generally, and our business, prospects, financial condition and results of operations.

56. Financial instability in Indian Financial Markets could adversely affect our Company's results of operation and financial condition.

In this globalized world, the Indian economy and financial markets are significantly influenced by worldwide economic, financial and market conditions. Any financial turmoil, say in the United States of America, Europe, China or other emerging economies, may have a negative impact on the Indian economy. Although economic conditions differ in each country, investors' reactions to any significant developments in one country can have adverse effects on the financial and market conditions in other countries. A loss in investor confidence in the financial systems, particularly in other emerging markets, may cause increased volatility in Indian financial markets. Indian financial markets have also experienced the contagion effect of the global financial turmoil. Any prolonged financial crisis may have an adverse impact on the Indian economy, thereby resulting in a material and adverse effect on our Company's business, operations, financial condition, profitability and price of its Shares. Stock exchanges in India have in the past experienced substantial fluctuations in the prices of listed securities.

57. We cannot guarantee the accuracy or completeness of facts and other statistics with respect to India, the Indian economy and our industry contained in this Red Herring Prospectus.

While facts and other statistics in this Red Herring Prospectus relating to India, the Indian economy and our industry has been based on various government publications and reports from government agencies that we believe are reliable, we cannot guarantee the quality or reliability of such ***materials***. While we have taken reasonable care in the reproduction of such information, industry facts and other statistics have not been prepared or independently verified by us or any of our respective affiliates or advisors and, therefore we make no representation as to their accuracy or completeness. These facts and other statistics include the facts and statistics included in the chapter titled "***Our Industry***" beginning on page 140 of this Red Herring Prospectus. Due to possibly flawed or ineffective data collection methods or discrepancies between published information and market practice and other problems, the statistics herein may be inaccurate or may not be comparable to statistics produced elsewhere and should not be unduly relied upon. Further, there is no assurance that they are stated or compiled on the same basis or with the same degree of accuracy, as the case may be, elsewhere.

58. Global economic, political and social conditions may harm our ability to do business, increase our costs and negatively affect our stock price.

Global economic and political factors that are beyond our control, influence forecasts and directly affect performance. These factors include interest rates, rates of economic growth, fiscal and monetary policies of governments, inflation, deflation, foreign exchange fluctuations, consumer credit availability, fluctuations in commodities markets, consumer debt levels, unemployment trends and other matters that influence consumer confidence, spending and tourism. Increasing volatility in financial markets may cause these factors to change with a greater degree of frequency a magnitude, which may negatively affect our stock prices.

59. Foreign investors are subject to foreign investment restrictions under Indian law that limits our ability to attract foreign investors, which may adversely impact the market price of the Equity Shares.

Under the foreign exchange regulations currently in force in India, transfers of shares between non-residents and residents are freely permitted (subject to certain exceptions) if they comply with the pricing guidelines and reporting requirements specified by the RBI. If the transfer of shares, which are sought to be transferred, is not in compliance with such pricing guidelines or reporting requirements or fall under any of the exceptions referred to above, then the prior approval of the RBI will be required. Additionally, shareholders who seek to convert the Rupee proceeds from a sale of shares in India into foreign currency and repatriate that foreign currency from India will require a no objection/ tax clearance certificate from the income tax authority. There can be no assurance that any approval required from the RBI or any other government agency can be obtained on any particular terms or at all.

60. Natural calamities could have a negative impact on the Indian economy and cause Our Company's business to suffer.

India has experienced natural calamities such as earthquakes, tsunami, floods etc. In recent years, the extent and severity of these natural disasters determine their impact on the Indian economy. Prolonged spells of abnormal rainfall or other natural calamities could have a negative impact on the Indian economy, which could adversely affect our business, prospects, financial condition and results of operations as well as the price of the Equity Shares.

61. Terrorist attacks, civil unrests and other acts of violence or war involving India or other countries could adversely affect the financial markets, our business, financial condition and the price of our Equity Shares.

Any major hostilities involving India or other acts of violence, including civil unrest or similar events that are beyond our

control, could have a material adverse effect on India's economy and our business. Incidents such as the terrorist attacks, other incidents such as those in US, Indonesia, Madrid and London, and other acts of violence may adversely affect the Indian stock markets where our Equity Shares will trade as well the global equity markets generally. Such acts could negatively impact business sentiment as well as trade between countries, which could adversely affect our Company's business and profitability. Additionally, such events could have a material adverse effect on the market for securities of Indian companies, including the Equity Shares.

62. Any downgrading of India's sovereign rating by an independent agency may harm our ability to raise financing.

Any adverse revisions to India's credit ratings for domestic and international debt by international rating agencies may adversely impact our ability to raise additional financing, and the interest rates and other commercial terms at which such additional financing may be available. This could have an adverse effect on our business and future financial performance, our ability to obtain financing for capital expenditures and the trading price of our Equity Shares.

63. Our business and activities are regulated by the Competition Act.

The Competition Act, 2002 (the "Competition Act") was enacted for the purpose of preventing practices having an adverse effect on competition in India and has mandated the Competition Commission of India (the "CCI") to regulate such practices. Under the Competition Act, any arrangement, understanding or action, whether formal or informal, which causes or is likely to adversely affect competition in India is void and may result in substantial penalties. Any agreement among competitors which directly or indirectly determines purchase or sale prices, directly or indirectly results in bid rigging or collusive bidding, limits or controls production, supply, markets, technical development, investment or the provision of services, or shares the market or source of production or provision of services in any manner, including by way of allocation of geographical area or types of goods or services or number of clients in the relevant market or any other similar way, is presumed to adversely affect competition in the relevant market in India and shall be void. The Competition Act also prohibits the abuse of dominant position by any enterprise. Further, if it is proved that any contravention committed by a company took place with the consent or connivance or is attributable to any neglect on the part of, any director, manager, secretary or other officer of such company, that person shall be guilty of the contravention and may be punished.

Consequently, all agreements entered by us may fall within the purview of the Competition Act. Further, the CCI has extraterritorial powers and can investigate any agreements, abusive conduct or combination occurring outside India if such agreement, conduct or combination adversely affects competition in India. The applicability of any provision of the Competition Act, or any enforcement proceedings initiated by the CCI, or any adverse publicity that may be generated due to scrutiny or prosecution by the CCI or if any prohibition or substantial penalties are levied under the Competition Act, may adversely affect our business, results of operations and prospects.

64. We may not receive final listing and trading approvals from the Stock Exchanges and you will not be able to sell immediately on an Indian Stock Exchange any of the Equity Shares you are allotted in the Issue.

Under the SEBI ICDR Regulations, we are permitted to list the Equity Shares within three working days of the Bid / Issue Closing Date. Consequently, the Equity Shares you purchase in the Issue may not be credited to your dematerialized electronic account with Depository Participants until approximately three working days after the Bid / Issue Closing Date. You can start trading in the Equity Shares only after they have been credited to your dematerialized electronic account and final listing and trading approvals are received from the Stock Exchanges. Further, there can be no assurance that the Equity Shares allocated to you will be credited to your dematerialized electronic account, or that trading in the Equity Shares will commence within the specified time periods. In addition, pursuant to India regulations, certain actions are required to be completed before the Equity Shares can be listed and trading may commence. Investors' book entry or dematerialized electronic accounts with Depository Participants in India are expected to be credited only after the date on which the Issue and allotment is approved by our Board of Directors. There can be no assurance that the Equity Shares allocated to prospective Investors will be credited to their dematerialized electronic accounts, or that trading will commence on time after allotment has been approved by our Board of Directors, or at all.

65. Pursuant to listing of the Equity Shares, we may be subject to pre-emptive surveillance measures like Additional Surveillance Measure (ASM) and Graded Surveillance Measures (GSM) by the Stock Exchanges in order to enhance market integrity and safeguard the interest of investors.

SEBI and Stock Exchanges in order to enhance market integrity and safeguard interest of investors, have been Introducing various enhanced pre-emptive surveillance measures. The main objective of these measures is to alert and advice investors to be extra cautious while dealing in these securities and advice market participants to carry out necessary due diligence while dealing in these securities. Accordingly, SEBI and Stock Exchanges have provided for (a) GSM on securities where such trading price of such securities does not commensurate with financial health and fundamentals such as earnings, book value, fixed assets, net-worth, price per equity multiple and market capitalization; and (b) ASM on securities with surveillance concerns based on objective parameters such as price and volume variation and volatility. On listing, we may

be subject to general market conditions which may include significant price and volume fluctuations. The price of our Equity Shares may also fluctuate after the Issue due to several factors such as volatility in the Indian and global securities market, our profitability and performance, performance of our competitors, changes in the estimates of our performance or any other political or economic factor. The occurrence of any of the abovementioned factors may trigger the parameters identified by SEBI and the Stock Exchanges for placing securities under the GSM or ASM framework such as net worth and net fixed assets of securities, high low variation in securities, client concentration and close to close price variation. In the event our Equity Shares are covered under such pre-emptive surveillance measures implemented by SEBI and the Stock Exchanges, we may be subject to certain additional restrictions in relation to trading of our Equity Shares such as limiting trading frequency (for example, trading either allowed once in a week or a month) or freezing of price on upper side of trading which may have an adverse effect on the market price of our Equity Shares or may in general cause disruptions in the development of an active market for and trading of our Equity Shares.

66. The determination of the Price is based on various factors and assumptions and the Issue Price of the Equity Shares may not be indicative of the market price of the Equity Shares after the Issue.

The determination of the Price is based on various factors and assumptions and will be determined by our Company, in consultation with the LM. Furthermore, the Issue Price of the Equity Shares will be determined by our Company in consultation with the LM, through the Book Building mechanism. These will be based on numerous factors, including factors as described under *"Basis for the Issue Price"* on page 128 and may not be indicative of the market price for the Equity Shares after the Issue. The factors that could affect the market price of the Equity Shares include, among others, broad market trends, financial performance and results of our Company post-listing, and other factors beyond our control. We cannot assure you that an active market will develop or sustained trading will take place in the Equity Shares or provide any assurance regarding the price at which the Equity Shares will be traded after listing.

67. Rights of shareholders of our Company under Indian law may be more limited than under the laws of other jurisdictions.

Our Articles of Association, composition of our Board, Indian laws governing our corporate affairs, the validity of corporate procedures, directors' fiduciary duties, responsibilities and liabilities, and shareholders' rights may differ from those that would apply to a company in another jurisdiction. Shareholders' rights under Indian law may not be as extensive and wide-spread as shareholders' rights under the laws of other countries or jurisdictions. Investors may face challenges in asserting their rights as shareholder of our Company than as a shareholder of an entity in another jurisdiction.

68. Significant differences exist between Ind AS and other accounting principles, such as U.S GAAP and IFRS, which investors may consider material to their assessment of our financial condition.

Our Restated Financial Statements for FY 2026, 2025 and 2024, have been prepared and presented in conformity with Ind GAAP. Ind GAAP differs in certain significant respects from IND AS, IFRS, U.S. GAAP and other accounting principles with which prospective investors may be familiar in other countries. If our financial statements were to be prepared in accordance with such other accounting principles, our results of operations, cash flows and financial position may be substantially different. Prospective investors should review the accounting policies applied in the preparation of our financial statements, and consult their own professional advisers for an understanding of the differences between these accounting principles and those with which they may be more familiar. Any reliance by persons not familiar with Indian accounting practices on the financial disclosures presented in this Red Hearing Prospectus should be limited accordingly.

69. A slowdown in economic growth in India could adversely affect our business.

The structure of the Indian economy has undergone considerable changes in the last decade. These include increasing importance of external trade and of external capital flows. Any slowdown in the growth of the Indian economy or any future volatility in global commodity prices could adversely affect our business, financial condition and results of operations. India's economy could be adversely affected by a general rise in interest rates, fluctuations in currency exchange rates, adverse conditions affecting housing and tourism and electricity prices or various other factors. Further, conditions outside India, such as slowdowns in the economic growth of other countries, could have an impact on the growth of the Indian economy and government policy may change in response to such conditions. The Indian economy and financial markets are also significantly influenced by worldwide economic, financial and market conditions. Any financial turmoil, especially in the United States, Europe or China or Asian emerging market countries, may have an impact on the Indian economy. Although economic conditions differ in each country, investors' reactions to any significant developments in one country can have adverse effects on the financial and market conditions in other countries. A loss of investor confidence in the financial systems, particularly in other emerging markets, may cause increased volatility in Indian financial markets, and could have an adverse effect on our business, financial condition and results of operations and the price of the Equity Shares.

70. The trading volume and market price of our Equity Shares may be volatile post the Issue.

The market price of the Equity Shares may fluctuate as a result of the following factors, some of which are beyond our control:

a) General economic and stock market conditions;
b) Quarterly variations in our results of operations;
c) Changes in expectations as to our future financial performance, including financial estimates by research analysts and investors;
d) Announcements by us or our competitors of significant acquisitions, strategic alliances, joint operations or capital commitments;
e) Announcements by third parties or governmental entities of significant claims or proceedings against us;
f) New laws and governmental regulations applicable to our industry;
g) Additions or departures of key management personnel;
h) Changes in exchange rates;
i) Public's reaction to our press releases, other public announcements and filings with the regulator;
j) Any additional investment or sale of investment by significant shareholders(s);
k) Fluctuations in stock market prices and volume. Changes as regards any of the factors above could adversely affect the price of our Equity Shares.

71. Investors may not be able to enforce a judgment of a foreign court against us, our Directors, the LM or any of their directors and executive officers in India respectively, except by way of a lawsuit in India.

Our Company is incorporated under the laws of India as a company limited by shares. As on the date of this Red Hearing Prospectus, the majority of our Directors and Key Managerial Personnel are residents of India. A substantial portion of our Company's assets and the assets of our Directors and executive officers resident in India are located in India. As a result, it may be difficult for investors to effect service of process upon us or such persons outside India or to enforce judgments obtained against our Company or such parties outside India. India is not a party to any international treaty in relation to the recognition or enforcement of foreign judgments. Recognition and enforcement of foreign judgments is provided for under section 13 of the Code of Civil Procedure, 1908 ("CPC"), on a statutory basis. Section 13 of the CPC provides that foreign judgments shall be conclusive regarding any matter directly adjudicated upon, except: (i) where the judgment has not been pronounced by a court of competent jurisdiction; (ii) where the judgment has not been given on the merits of the case; (iii) where it appears on the face of the proceedings that the judgment is founded on an incorrect view of international law or a refusal to recognize the law of India in cases to which such law is applicable; (iv) where the proceedings in which the judgment was obtained were opposed to natural justice; (v) where the judgment has been obtained by fraud; and (vi) where the judgment sustains a claim founded on a breach of any law then in force in India. Under the CPC, a court in India shall, upon the production of any document purporting to be a certified copy of a foreign judgment, presume that the judgment was pronounced by a court of competent jurisdiction, unless the contrary appears on record. However, under the CPC, such presumption may be displaced by proving that the court did not have jurisdiction. Section 44A of the CPC provides that where a foreign judgment has been rendered by a superior court, within the meaning of that section, in any country or territory outside of India which the GoI has by notification declared to be in a reciprocating territory, it may be enforced in India by proceedings in execution as if the judgment had been rendered by the relevant court in India. However, Section 44A of the CPC is applicable only to monetary decrees not being of the same nature as amounts payable in respect of taxes, other charges of a like nature or of a fine or other penalties but does not include an arbitration award, even if such an award is enforceable as a decree or judgment. The United Kingdom, United Arab Emirates, Singapore and Hong Kong, among others, have been declared by the GoI to be reciprocating territories for the purposes of section 44A of the CPC. The United States and India do not currently have a treaty providing for reciprocal recognition and enforcement of judgments, other than arbitration awards, in civil and commercial matters. Therefore, a final judgment for the payment of money rendered by any federal or state court in the United States on civil liability, whether or not predicated solely upon the federal securities laws of the United States, would not be enforceable in India. However, the party in whose favour such final judgment is rendered may bring a new suit in a competent court in India based on a final judgment that has been obtained in the United States. The suit must be brought in India within three (3) years from the date of the judgment in the same manner as any other suit filed to enforce a civil liability in India. Further, there may be considerable delays in the disposal of suits by Indian courts. It is unlikely that a court in India would award damages on the same basis as a foreign court if an action were brought in India. Furthermore, it is unlikely that an Indian court would enforce a foreign judgment if that court was of the view that the amount of damages awarded was excessive or inconsistent with public policy or Indian law. It is uncertain as to whether an Indian court would enforce foreign judgments that would contravene or violate Indian law. However, a party seeking to enforce a foreign judgment in India is required to obtain approval from the RBI under the FEMA to execute such a judgment or to repatriate any amount recovered, and we cannot assure you that such approval will be forthcoming within a reasonable period of time, or at all, or that conditions of such approvals would be acceptable. Further, any such amount may be subject to income tax in accordance with applicable laws. Any judgment awarding damages in a foreign currency is required to be converted into Rupees on the date the award becomes enforceable and not on the date of payment.

72. A third-party could be prevented from acquiring control of us post this Issue, because of anti-takeover provisions

under Indian law.

As a listed Indian entity, there are provisions in Indian law that may delay, deter or prevent a future takeover or change in control of our Company. Under the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 ("Takeover Regulations"); an 'acquirer' has been defined as any person who, directly or indirectly, acquires or agrees to acquire shares or voting rights or control over a company, whether individually or acting in concert with others. Although these provisions have been formulated to ensure that interests of investors / shareholders are protected, these provisions may also discourage a third party from attempting to take control of our Company subsequent to completion of the Issue. Consequently, even if a potential takeover of our Company would result in the purchase of the Equity Shares at a premium to their market price or would otherwise be beneficial to our shareholders, such a takeover may not be attempted or consummated because of the Takeover Regulations.

73. If security or industry analysts do not publish research, or publish unfavourable or inaccurate research about the business of our Company, the price and trading volume of the Equity Shares may decline.

The trading market for the Equity Shares may depend, in part, on the research and reports that securities or industry analysts publish about us or our business. Our Company may be unable to sustain coverage by established and / or prominent securities and industry analysts. If either none or only a limited number of securities or industry analysts maintain coverage of our Company, or if these securities or industry analysts are not widely respected within the general investment community, the trading price for the Equity Shares would be negatively impacted. In the event our Company obtains securities or industry analyst coverage, if one or more of the analysts downgrade the Equity Shares of our Company or publish inaccurate or un-favourable research about our business, the price of the Equity Shares may decline. If one or more of these analyst's cease coverage of our Company or fail to publish reports on our Company regularly, the demand for the Equity Shares of our Company could decrease, which might cause the price and trading volume of the Equity Shares of our Company to decline.

74. There are restrictions on daily movements in the trading price of the Equity Shares, which may adversely affect a shareholder's ability to sell Equity Shares or the price at which Equity Shares can be sold at a particular point in time.

Following the listing of Equity Shares through the Offer, the Equity Shares will be subject to a daily "circuit breaker" imposed on listed companies by the Stock Exchanges, which does not allow transactions beyond certain volatility in the trading price of the Equity Shares. This circuit breaker operates independently of the index-based market-wide circuit breakers generally imposed by SEBI on Indian Stock Exchanges. The percentage limit on the Equity Shares' circuit breaker will be set by the Stock Exchanges based on historical volatility in the price and trading volume of the Equity Shares. The Stock Exchanges are not required to inform our Company of the percentage limit of the circuit breaker, and they may change the limit without our knowledge. This circuit breaker would effectively limit the upward and downward movements in the trading price of the Equity Shares beyond the circuit breaker limit set by the Stock Exchanges. As a result of this circuit breaker, there can be no assurance regarding the ability of shareholders to sell Equity Shares or the price at which shareholders may be able to sell their Equity Shares.

75. There is no guarantee that the Equity Shares will be listed on the BSE in a timely manner or at all.

There is no guarantee that the Equity Shares will be listed on the BSE in a timely manner or at all. In accordance with Indian law, permission for listing and trading of the Equity Shares will not be granted until after certain actions have been completed in relation to this Offer and until Allotment of Equity Shares pursuant to this Offer. In accordance with current regulations and circulars issued by SEBI, the Equity Shares are required to be listed on the BSE within such time as mandated under UPI Circulars, subject to any change in the prescribed timeline in this regard. However, we cannot assure you that the trading in the Equity Shares will commence in a timely manner or at all. Any failure or delay in obtaining final listing and trading approvals may restrict your ability to dispose of your Equity Shares. Further, there can be no assurance that the Equity Shares once listed will continue to remain listed on the Stock Exchanges. Indian laws permit a company to delist its equity shares on compliance with prescribed procedures including the requirement to obtain the approval of its shareholders. Further, certain instances of non-compliance with applicable laws can result in the delisting of the Equity Shares. We cannot assure you, therefore, that the Equity Shares, once listed, will continue to remain listed.

76. Increasing employee compensation in India may erode some of our Company's competitive advantage and may reduce our Company's profit margins, which may have a material adverse effect on our Company's business, financial condition, cash flows and results of operations.

Employee compensation in India has historically been significantly lower than employee compensation in the United States and Western Europe for comparably skilled professionals. However, compensation increases in India may erode some of this competitive advantage and may negatively affect our Company's profit margins. Employee compensation in India is increasing at a faster rate than in the United States and Western Europe, which could result in increased costs relating to managers and other mid-level professionals. Our Company may need to continue to increase the levels of our Company's

employee compensation to remain competitive and manage attrition.

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SECTION III – INTRODUCTION
THE ISSUE

Present Issue in terms of this Red Herring Prospectus:

Particulars	Details
Equity Shares offered [(1)(2)] Present Issue of Equity Shares by our Company	Issue of up to 64,40,000* Equity Shares of face value of ₹10/- each fully paid-up of our Company for cash at a price of ₹[●] per Equity Share aggregating to ₹[●] Lakhs.
Out of which:	
Reserved for Market Makers	Up to 3,23,000 Equity Shares of face value of ₹10/- each fully paid-up of our Company for cash at a price of ₹[●] per Equity Share aggregating to ₹ [●] Lakhs.
Net Issue to the Public	Up to 61,17,000 Equity Shares of face value of ₹10/- each fully paid-up of our Company for cash at a price of ₹[●] per Equity Share aggregating to ₹ [●] Lakhs.
Out of which:	
A. QIB PORTION [(3)(4)]	Not more than 66,000 Equity Shares of ₹10/- each at an Issue Price of ₹[●]/- per Equity Share each aggregating to ₹[●] Lakhs.
Of which:	
i. Available for allocation to Mutual Funds only (5% of the Net QIB Portion)	Upto 3,000 Equity Shares aggregating up to ₹[●] lakhs.
ii. Balance of QIB Portion for all QIBs including Mutual Funds	Upto 63,000 Equity Shares aggregating up to ₹[●] lakhs.
B. NON-INSTITUTIONAL PORTION	Not less than 30,15,000 Equity Shares of ₹10/- each at an Issue Price of ₹[●]/- per Equity Share each aggregating to ₹[●] Lakhs.
Of which:	
(a) One-third of the portion available to NIBs shall be reserved for applicants with an application size of more than two lots and up to such lots equivalent to not more than ₹ 10 lakhs	Up to 10,05,000 Equity Shares having face value of ₹10 each at a price of ₹ [●] per Equity Share (including a share premium of ₹ [●] per Equity share) aggregating ₹ [●]
(b) Two-third of the portion available to NIBs shall be reserved for applicants with an application size of more than ₹ 10 lakhs	Up to 20,10,000 Equity Shares having face value of ₹10 each at a price of ₹ [●] per Equity Share (including a share premium of ₹ [●] per Equity share) aggregating ₹ [●]
C. INDIVIDUAL INVESTOR PORTION	Not less than 30,36,000 Equity Shares of ₹10/- each at an Issue Price of ₹[●]/- per Equity Share each aggregating to ₹[●] Lakhs.
Pre and Post – Issue Equity Shares	
Equity Shares outstanding prior to the Issue	*Upto 1,19,59,382 Equity Shares of ₹10/- each.
Equity Shares outstanding after the Issue	#Upto 1,83,99,382 Equity Shares of ₹10/- each.
Use of Proceeds	Please refer to the chapter titled *"Objects of the Issue"* beginning on page 85 of this Red Herring Prospectus.

** Subject to finalization of the Basis of Allotment. Number of shares may need to be adjusted for lot size upon determination of issue price.*

Assuming full allotment.

Notes:

(1) The Issue is being made in terms of Chapter IX of the SEBI (ICDR) Regulations, 2018, as amended from time to time. This Issue is being made by our company in terms of Regulation of 229 (2) and Regulation 253 (1) of SEBI ICDR Regulations read with Rule 19(2)(b)(i) of SCRR wherein not less than 25% of the post - issue paid up equity share capital of our company are being issued to the public for subscription.

(2) The Issue has been authorized by the Board of Directors vide a resolution passed at its meeting held on August 28, 2025 and by the shareholders of our Company, pursuant to section 62(1)(c) of the Companies Act, 2013, vide a special resolution passed at the Extra-Ordinary General Meeting held on August 30, 2025.

The SEBI ICDR Regulations permit the issue of securities to the public through the Book Building Process, which states that, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non Institutional Bidders and not less than 35% of the Net Issue shall be available for allocation on a proportionate basis to Retail Individual Bidders and not more than 50% of the Net Issue shall be allotted on a proportionate basis to QIBs, subject to valid Bids being received at or above the Issue Price. Accordingly, we have allocated the Net Issue i.e., not more than 50% of the Net Issue to QIB and not less than 35% of the Net Issue shall be available for allocation to Retail Individual Investors and not less than 15% of the Net Issue shall be available for allocation to non-institutional bidders.

(3) Our Company may, in consultation with the Book Running Lead Manager, allocate up to 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI ICDR Regulations. 40% of the Anchor Investor Portion shall be reserved for (i) 33.33% for domestic Mutual Fund; and (ii) 6.67% for Life Insurance Companies and Pension Funds, subject to valid bids being received from the domestic Mutual Funds and Life Insurance Companies and Pensions Funds. In the event of under- subscription in the Anchor Investor Portion specified in clause (ii) above may be allocated to domestic mutual funds in the event of under-subscription in the Anchor Investor Portion, the remaining Equity Shares shall be added to the QIB Portion. Further, 5% of the Net QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allotment in the Mutual Fund Portion will be added to the Net QIB Portion and allocated proportionately to the QIB Bidders (other than Anchor Investors) in proportion to their Bids. For further details, please refer chapter titled "Issue Procedure" beginning on page 266 of this Red Herring Prospectus.

(4) In the event of over-subscription, allotment shall be made on a proportionate basis, subject to valid Bids received at or above the Issue Price. Allocation to investors in all categories, except the Retail Portion, shall be made on a proportionate basis subject to valid bids received at or above the Issue Price. The allocation to each Retail Individual Investor shall not be less than the minimum Bid Lot, and subject to availability of Equity Shares in the Retail Portion, the remaining available Equity Shares, if any, shall be allocated on a proportionate basis.

(5) In the event of an under-subscription in the issue and compliance with Rule 19(2)(b) of the SCRR, our Company and the BRLM shall first ensure Allotment of Equity Shares offered pursuant to the Fresh Issue by the Issuer.

Subject to valid Bids being received at or above the Issue Price, under subscription, if any, in any category, except in the QIB Portion, would be allowed to be met with spill-over from any other category or combination of categories of Bidders at the discretion of our Company in consultation with the Book Running Lead Manager and the Designated Stock Exchange, subject to applicable laws.

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SUMMARY OF RESTATED FINANCIAL STATEMENTS

RESTATED STATEMENT OF ASSETS AND LIABILITIES

(Rs. in Lakhs)

S.No.	Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
I	**EQUITY AND LIABILITIES**			
1	**Shareholders' Funds**			
	(a) Share Capital	1,195.94	1195.94	1064.39
	(b) Reserves & Surplus	3,070.89	1684.08	340.33
2	**Non-current liabilities**			
	(a) Long-Term Borrowings	555.11	784.64	686.57
	(b) Deferred tax liabilities (Net)	-	-	-
	(c) Long-Term Provision	103.81	69.15	55.53
3	**Current Liabilities**			
	(a) Short-Term Borrowings	2,769.69	2,562.49	2,572.45
	(b) Trade Payables			
	(i) total outstanding dues of micro and small enterprises; and	131.74	78.91	121.73
	(ii) total outstanding dues of creditors other than micro and small enterprises	826.07	690.39	736.29
	(c) Other Current Liabilities	172.95	91.12	151.56
	(d) Short-Term Provisions	799.86	452.07	296.06
	TOTAL	**9,626.06**	**7,608.78**	**6,024.91**
II	**ASSETS**			
1	**Non-Current Assets**			
	(a) Property, Plant & Equipment & Intangible Assets			
	(i) Property, Plant and Equipment	1,329.03	932.95	987.20
	(ii) Capital Work in Progress	-	316.00	-
	(b)Non-Current Investment	-	-	-
	(c) Deferred Tax Assets (Net)	61.84	94.10	142.44
	(d)Long-Term Loan & Advances	1.03	1.03	1.03
	(e) Other Non-Current Assets	103.97	86.84	61.98
2	**Current Assets**			
	(a) Inventories	4,134.16	3,655.05	3,384.76
	(b) Trade Receivables	2,539.76	2,114.21	1,260.75
	(c) Cash and Cash Equivalents	30.77	28.56	104.83
	(d) Short-Term Loans and Advances	1,303.77	359.62	70.07
	(e) Other Current Assets	121.75	20.42	11.86
	TOTAL	**9,626.06**	**7,608.78**	**6,024.91**

RESTATED STATEMENT OF PROFIT AND LOSS

(Rs. in Lakhs)

Particulars	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
I. Revenue from Operations	12,202.99	11,241.79	9,277.86
II. Other Income	48.35	30.63	16.59
III. Total Income (I + II)	**12,251.34**	**11,272.42**	**9,294.45**
IV. Expenses:			
Cost of Materials Consumed	10,450.84	9,422.68	8,382.97
Changes in Inventories Of Finished Goods and Stock-in-trade	-1,302.58	-116.50	-1248.41
Employee Benefits Expense	364.83	320.50	305.81
Finance Costs	300.47	276.62	273.09
Depreciation and Amortisation Expense	206.34	161.19	170.20
Other Expenses	316.89	289.80	888.36
IV. Total Expenses	**10,336.78**	**10,354.30**	**8,772.02**
V. Profit before exceptional and extraordinary items and tax (III - IV)	1,914.56	918.12	522.44
VI. Exceptional items & Extraordinary Items	-	-	-
VII. Prior Periods Adjustment	-	-	-
VIII. Profit before tax (V- VI-VII)	**1,914.56**	**918.12**	**522.44**
IX. Tax expense:			
Tax of Earlier Years	54.88	-	253.71
Current Tax (Refer to Annexure-IV)	440.59	196.96	305.22
Deferred Tax	32.27	48.34	-171.21
IX. Total Tax Expense	**527.74**	**245.30**	**387.72**
X. Profit (Loss) for the year ended (VIII-IX)	**1,386.82**	**672.83**	**134.72**
X. Earnings per equity share (Refer to Annexure III):	-	-	-
Face Value of Share Rs.10 each			
(1) Basic (Amount in Rs.)	11.60	5.69	1.27
(2) Diluted (Amount in Rs.)	11.60	5.69	1.27

RESTATED CASH FLOW STATEMENT

(Rs. in Lakhs)

	Particulars	For the period ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
A	**CASH FLOW FROM OPERATING ACTIVITIES:**			
	Net Profit/(Loss) before tax	1,914.56	918.12	522.44
	Depreciation & Amortisation	206.34	161.19	170.20
	Previous Years Adjustment (Amount Written Off)	-	-	-
	Provision for Bad-Debts and Bad debts	17.71	12.39	-
	Provision for Bad Advances	-	-	679.20
	Unrealised Gain/loss on Foregin Exchange(loss)/gain	-5.31	-	-3.81
	Gratuity Expenses	36.61	19.76	26.27
	Interest Paid	286.10	268.23	269.39
	Gratuity Paid	-	-6.09	-6.97
	Amount Written off	-26.45	-	-
	Profit/Loss on sale of Fixed Assets	-	5.44	-
	Interest Income	-16.59	-0.89	0.06
	Operating Profit before Working Capital Changes	**2,412.97**	**1,367.28**	**1,656.67**
	Adjusted for:			
	(Increase)/decrease in Inventories	-479.10	-270.29	-1,880.22
	(Increase)/decrease in Trade Receivables	-443.25	-865.86	-413.58
	(Increase)/decrease in Short term Loans and Advances	-944.15	-289.55	-33.78
	(Increase)/Decrease in Other Current Assets	-101.33	-8.56	-0.20
	(Increase)/Decrease in Other Non-Current Assets	-	-	-
	Increase/(Decrease) in Trade Payable	220.26	-88.73	752.01
	Increase/(Decrease) in Other Current Liabilities	81.83	-60.43	92.60
	Increase/(Decrease) in Short term provision	8.98	-2.98	9.98
	Net Cash generated from /(utilised in) Operations	**756.20**	**-219.13**	**183.48**
	Less : Income Tax Paid	**166.05**	**38.01**	**257.40**
	Net Cash used in Operating Activities	**590.16**	**-257.15**	**-73.92**
B	**CASH FLOW FROM INVESTING ACTIVITIES:**			
	Payment for Purchase of Property, Plant & Equipment	-286.42	-427.81	-92.74
	Proceeds from Sale of Property, Plant & Equipment	-	10.30	-
	(Purchase)/Sale of Invesment in Subsidiary	-	-	0.75
	Interest Received	16.59	0.89	0.06

	Particulars	For the period ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
	Investment in Fixed Deposit	-17.13	-24.85	-0.11
	Net Cash used in / Generated from Investing Activities (B)	**-286.96**	**-441.48**	**-92.05**
C	**CASH FLOW FROM FINANCING ACTIVITIES:**			
	Proceeds from issue of Share capital	-	802.47	-
	Repayemnts of long term borrowing	-229.52	-252.42	-233.20
	Proceeds from long term borrowing	-	460.59	-
	Proceeds of short term borrowing	207.20	-	-
	Repayment of short term borrowing	-	-120.07	658.04
	Finance Cost	-278.66	-268.23	-269.39
	Net cash generated from Financing Activities (C)	**-300.98**	**622.35**	**155.45**
	Net Increase/(Decrease) in Cash and Cash Equivalents	**2.21**	**-76.27**	**-10.51**
	Cash and Cash Equivalents at the beginning of the year	**28.56**	**104.83**	**115.35**
	Cash and Cash Equivalents at the end of the year	**30.77**	**28.56**	**104.83**

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SUMMARY OF CONTINGENT LIABILITIES

A summary of our contingent liabilities for the financial year March 31,2026, March 31, 2025 and March 31, 2024 are as follows:

For further information on our contingent liabilities, see "Restated Financial Statements – Annexure VI – Contingent Liabilities" beginning on page of this Red Herring Prospectus.

Particulars	Amount as on 31.03.2026	Amount as on 31.03.2025	Amount as on 31.03.2024
Claims against the company not acknowledged as Debts	Unascertainable	Unascertainable	Unascertainable
Income Tax Demand	29.34	-	-
TDS Demand	11.09	4.64	3.02
GST Demand	90.90	-	-
Total	**131.33**	**4.64**	**3.02**

Note 1:
During the year, an intimation order dated 14 December 2025 was received for Assessment Year 2024–25 from Income Tax Department, raising a total demand of INR 3,47,98,590, which includes interest of INR 71,37,380. Out of said demand, the Company has already paid INR 1,25,00,000 in September 2025.

Against the aforesaid intimation, Company has filed a form 35 CIT(A) vide ARN 325986540310126 dated 31/01/2026 to dispute the tax liability of INR 13,49,694/- and Interest of INR 15,84,373/- .

Accordingly, the net outstanding demand showing under Provision for Tax as on the balance sheet date does not include the appealed amount (disputed with CIT(A)) INR 29,34,067/- thus the said amount is contingent liability and not provided in Books of Account.

Note 2:
Goods and Services Tax (GST): The Company has received FORM GST DRC-01 Demand-cum-Show Cause Notice dated 29th September 2025 from the GST authorities in respect of FY 2021-22, alleging excess availment of Input Tax Credit (ITC) amounting to ₹24,65,207 on account of mismatch between E-Way Bills and GSTR-3B and short payment of tax amounting to ₹18,92,534. The Company is in the process of responding to the said notice and disputes the aforesaid demand. Based on the assessment of the matter and the information presently available, the management is of the view that the matter represents a contingent liability, and accordingly, no provision has been recognized in the financial statements.

Further, on 1st June, 2026 Company received FORM GST ASMT-10 from the GST authorities in respect of FY 2022-23, wherein an alleged excess availment of IGST input tax credit amounting to ₹37,74,913 was pointed out. Further, based on comparison of the tax liability declared in GSTR-3B with the E-way Bill data, an alleged difference in tax liability amounting to ₹9,57,842.69 was identified. The Company is examining the observations and believes, based on the facts and circumstances presently available, that no provision is required in respect of the above matters. Accordingly, the aggregate amount of ₹47,32,755.69 has been disclosed as a contingent liability, to the extent considered appropriate.

SUMMARY OF RELATED PARTIES

The following transactions were carried out with the related parties in the ordinary course of business (except reimbursement of actual expenses):

For detailed information on the related party transactions executed by our Company, please refer "Annexure IV" under chapter titled "Restated Financial Statements" beginning on page 214 of this Red Herring Prospectus.

Transactions:

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
KumKum Arora	Whole Time Director	Director Remuneration	12.00	12.00	12.00
KumKum Arora	Whole Time Director	Rent Expenses	3.60	1.44	2.52
KumKum Arora	Whole Time Director	Reimb. Of Electricity expenses incurred on behalf of Paramount Syntex Ltd	7.20	19.06	9.35
KumKum Arora	Whole Time Director	Interest Paid	0.52	-	-
Punit Arora	Managing Director	Reimb. Of Electricity expenses incurred on behalf of Paramount Syntex Ltd	67.98	159.64	149.68
Punit Arora	Managing Director	Reimb. Of labour welfare fund incurred on behalf of Paramount Syntex Ltd	-	-	-
KumKum Arora	Whole Time Director	Professional Charges expenses on behalf of Paramount Syntex Ltd	-	-	-
Punit Arora	Managing Director	Interest Received	10.80	-	-
KumKum Arora	Whole Time Director	Interest Received	3.60	-	-
Punit Arora	Managing Director	Director Remuneration	36.00	36.00	36.00
Punit Arora	Managing Director	Interest Paid	-	27.48	10.33
Punit Arora	Managing Director	Commission Paid	-	-	-
Sharad Kumar Srivastava	Director	Salary to Director	9.76	7.88	7.70
Bharti Singh	Company Secretary	Salary to Company Secretary	4.20	4.20	-
Mohit Bedi	Independent Director	Director Sitting fees	0.96	0.24	-
Shilpi Jain	Independent Director	Director Sitting fees	0.96	0.24	-
Manish Chhabra	Independent Director	Director Sitting fees	0.96	0.24	-
Punit Arora	Managing Director	Rent Expenses	0.96	0.96	0.96
Ranjana Arora	Relative of Director	Salary	4.98	4.98	4.98
Punit Arora	Managing Director	Loan advanced	578.12	-	-
Punit Arora	Managing Director	Loan recovered	520.99	-	-

Punit Arora	Managing Director	Loan Availed	-	796.10	194.70
Punit Arora	Managing Director	Repayment of Loan	1.32	1075.22	318.20
Punit Arora	Managing Director	Reimbursement of Expenses	8.76	31.21	16.70
KumKum Arora	Whole Time Director	Loan advanced	229.69	-	-
KumKum Arora	Whole Time Director	Loan recovered	108.56	-	-
KumKum Arora	Whole Time Director	Loan Availed	-	114.69	33.75
KumKum Arora	Whole Time Director	Repayment of Loan	2.00	123.05	24.66
KumKum Arora	Whole Time Director	Reimbursement of Expenses	0.87	02.48	11.11
Paramount Dye tec	Group Firm	Rent Expenses	-	-	36.00
Paramount Dye tec	Group Firm	sales	-	-	2.56
Paramount Dye tec	Group Firm	Purchase	-	-	1027.21
Paramount Dye tec ltd	Group Company	Rent Expenses	43.20	43.20	7.20
Paramount Dye tec ltd	Group Company	Sales	2.04		
Punit Arora HUF	Relative of Director	Interest Paid	1.34	-	-
Punit Arora HUF	Relative of Director	Loan Availed	-	15.00	-
Punit Arora HUF	Relative of Director	Repayment of Loan	-	30.00	6.15
Winning Industries	Associate Firm	Sales	-	-	-
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances Recovered	11.82	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	348.17	-	
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Purchases	184.72	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Commission Paid	-	-	2.60
KK IMPEX	Proprietorship under same management (Common Directors)	Purchases	184.72	181.69	447.08
KK IMPEX	Proprietorship under same management (Common Directors)	Sales	-	222.85	194.78
KK IMPEX	Proprietorship under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	671.29	-	

Outstanding Balances:

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	348.17	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Trade Payable	-	48.19	86.42
Kum Kum Arora	Whole Time Director	Other Advances	112.81	-	-
Kum Kum Arora	Whole Time Director	Unsecured Loan	-	2.00	10.36
Punit Arora	Managing Director	Other Advances	06.44	-	
Punit Arora	Managing Director	Unsecured Loan	-	1.32	120.79
Punit Arora HUF	Relative of Director	Unsecured Loan	12.47	11.14	26.14
Ramesh Arora HUF	Relative of Director	Unsecured Loan	-	-	-
KK Impex	Proprietorship under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	671.29	-	-
KK Impex	Proprietorship under same management (Common Directors)	Trade Receivable	-	9.28	594.85
Bharti Singh	Company Secretary	Salary payable	0.35	0.33	-
Mohit Bedi	Independent Director	Director Sitting fees	-	0.22	-
Shilpi Jain	Independent Director	Director Sitting fees	-	0.22	-
Manish Chhabra	Independent Director	Director Sitting fees	-	0.22	-
Winning Industries	Associate Firm	Trade Receivable	-	-	0.27
Paramount Dye tec	Group Firm	Trade Receivable	-	-	-
Paramount Dye tec Ltd	Group Company	Trade Payable	222.56	180.37	258.94
PSPL Dyers and Processors Private Limited	Company under common manangement	Investment	-	-	-
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances	-	11.82	10.04

"Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter."- also refer Risk Factor no. 05 on of this Red Herring Prospectus.

GENERAL INFORMATION

Our Company was originally incorporated on March 08, 1996 as a Private Limited Company as "Paramount Syntex Private Limited" vide Registration No. 11-97972 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai. Subsequently, pursuant to a special resolution passed by the Shareholders at their Extraordinary General Meeting held on May 23, 2024, our Company was converted from a Private Limited Company to Public Limited Company and consequently, the name of our Company was changed to "Paramount Syntex Limited" and a Fresh Certificate of Incorporation consequent to Conversion was issued on July 18, 2024 by the Registrar of Companies, CPC. The Corporate Identification Number of our Company U17110MH1996PLC097972.

For further details of change in name, change in object and change in Registered office of our company, please refer to section titled "History and Certain Corporate Matters" beginning on page 176 of this Red Herring Prospectus.

BRIEF INFORMATION ON COMPANY AND ISSUE

Particulars	Details			
Name of Issuer	Paramount Syntex Limited *(Formerly known as "Paramount Syntex Private Limited")*			
Registered Office	**Address:** 32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Raod, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai, Maharashtra, India, 400009 **Telephone No.:** +011 161 230 9305 **Web site**: www.paramountsyntex.com **E-Mail:** paramountsyntexp@gmail.com **Contact Person:** Bharti Singh **Designation:** Company Secretary and Compliance Officer			
Corporate office of Our Company	**Address:** Khasra No. 22//l9, 22//21, 22//22 Khata No. 2641312 Jamabandi Year- 2019-20 Situated at Village Mangarh, Machiwara Road, Kohara, 141 112, India. **Telephone No.:** +0161-2863305			
Date of Incorporation	March 08,1996			
Company Identification Number	U17110MH1996PLC097972			
Company Registration Number	097972			
Company Category	Company Limited by Shares			
Registrar of Company	ROC Mumbai			
Address of the RoC	Maharashtra - Mumbai **Address:** Registrar Of Companies, 100, Everest, Marine Drive, Mumbai- 400002, Maharashtra.			
Company Secretary and Compliance Officer	**Bharti Singh** **Address:** 32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Raod, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai, Mumbai, Maharashtra, India, 400009. **Telephone No.:** +011 161 230 9305 **Web site**: www.paramountsyntex.com **E-Mail**: cs.paramountsyntex@gmail.com			
Designated Stock Exchange	**BSE Limited** (SME Platform) Phiroze Jeejeebhoy Towers Dalal Street, Mumbai- 400001 Phones : 91-22-22721233/4, 91-22-66545695 Fax : 91-22-22721919 CIN: L67120MH2005PLC155188 Email: corp.comm@bseindia.com			
Issue Programme	**Issue Opens On:**	September 30, 2026	**Issue Close On:**	October 06, 2026

Investor Grievances:

Investors can contact the Company Secretary and Compliance Officer, the BRLM or the Registrar to the Issue in case of any pre-Issue or post-Issue related problems, such as non-receipt of letters of allotment, non-credit of allotted equity shares in the respective beneficiary account, non-receipt of refund orders and non-receipt of funds by electronic mode.

All grievances relating to the ASBA process may be addressed to the Registrar to the Issue with a copy to the relevant Designated Intermediary with whom the ASBA Form was submitted. The Applicant should give full details such as name of the sole or first Applicant, ASBA Form number, Applicant DP ID, Client ID, PAN, date of the ASBA Form, details of UPI IDs (if applicable), address of the Applicant, number of Equity Shares applied for and the name and address of the Designated Intermediary where the ASBA Form was submitted by the ASBA Applicant.

For all Issue related queries and for redressal of complaints, investors may also write to the BRLM. Further, the investors shall also enclose the Acknowledgment Slip from the Designated Intermediaries in addition to the documents/information mentioned hereinabove.

BOARD OF DIRECTORS OF OUR COMPANY

Presently our Board of Directors comprises of the following Directors.

Sr. no.	Name of Directors	Designation	Address	DIN
1.	Punit Arora	Managing Director	House no. 797F, Pakhowal Road, SBS Nagar, Basant Avenue, Ludhiana Punjab-141013.	01137983
2.	Kumkum Arora	Whole Time Director	House no. 797 F, Pakhowal Road, S B S Nagar, Basant Avenue Ludhiana-141013	06625879
3.	Sharad Kumar Srivastava	Executive Director & Chief Financial Officer	House no.396, Nirvana Block, Chandigarh Road, Palm City, Jandiali Ludhhiyana, Punjab-141112	07807007
4.	Shilpi Jain	Non-Executive Independent Director	House no. 2002, G- Floor, Sector 66, S.A.S Nagar, (Mohali), Chandigarh Sector 62, Punjab -160062	09052552
5.	Mohit Bedi	Non-Executive Independent Director	8721,Gali no.14/B Ajmal Khan Park, Sidhipura, Karol Bagh, Central Delhi -110005, Delhi	09257854
6.	Manish Chhabra	Non-Executive Independent Director	Plot No-32, Block A-1,Sanjay Enclave, Shanti Nurshing Home, Uttam Nagar, West Delhi, Delhi -110059	10813730

For further details, pertaining to the education qualification and experience of our directors, please refer the chapter titled "*Our Management*" beginning on page no. 179 of this Red Herring Prospectus.

DETAILS OF KEY MARKET INTERMEDIARIES PERTAINING TO THIS ISSUE AND OUR COMPANY

Book Running Lead Manager	Registrar to the Issue
SOBHAGYA CAPITAL OPTIONS PVT. LTD. A SEBI Registered Merchant Banking Company	

SOBHAGYA CAPITAL OPTIONS PRIVATE LIMITED **Address:** C-7 & 7A, Hosiery Complex, Phase-II Extension, NOIDA - 201 305, Uttar Pradesh, India. **Tel. No.:** +91 99203 79029/ +91 78360 66001 **Email:** cs@sobhagyacap.com **Investor Grievance Email:** delhi@sobhagyacap.com **Website:** www.sobhagyacapital.com **Contact Person:** Mrs. Menka Jha/ Mr. Rishabh Singhvi **SEBI Registration No.:** MB/INM000008571 **SEBI Reg. No.**: INM000013110 **CIN:** U74899DL1994PTC060089	**BIGSHARE SERVICES PRIVATE LIMITED** **Address:** S6-2, 6th Pinnacle Business Park, Mahakali Caves Road, next to Ahura Centre, Andheri East, Mumbai- 400093, Maharashtra, India **Tel. Number:** +91 – 22 – 6263 8200 **Email Id:** ipo@bigshareonline.com ; **Investors Grievance Id**: investor@bigshareonline.com; **Website:** www.bigshareonline.com; **Contact Person:** Babu Raphael C **CIN No:** U99999MH1994PTC076534 **SEBI Reg. No.:** INR000001385

Peer Review Auditor and Statutory Auditor

Name of CA: AGGARWAL PAWAN & ASSOCIATES
Address: S 212, 40A, Corner Market, opp. Post Office, Malviya Nagar, New Delhi- 110017
Tel. Number: +91 99585 58840
Email: pawan@capawan.com
Contact Person: Pawan Kumar Aggarwal
Membership No: 522474
Peer Review Certificate No.: 018869
F.R.N.: 031570N

Legal Advisor

Advocate Parvindra Nautiyal
Address: 1, Birbal Road, Jungpura Extension, Delhi-110014;
Tel No.: +91 88820 17384;
Email: adv.parvindra@gmail.com

Bankers to the Company*

Axis Bank Limited **Address:** 5A, 2nd Floor, Surya Tower 108, Mall Road, Ludhiana, Punjab 141 001, India. **Tele. No.:** +91 99885 62021. **Website:** www.axisbank.com **Branch:** Mall Road, Ludhiana.	**HDFC Bank Limited** **Address:** Near Manju Cinema, Ludhiana, Punjab 141 003, India. **Tele. No.:** +91 79851 11424. **Website:** www.hdfcbank.com **Email ID:** Jinesh.dwivedi@hdfcbank.com **Contact Person:** Jinesh Dwivedi

Banker to the Issue/ Refund Banker/ Sponsor Bank**

Axis Bank Limited
Address: 457 G, Ground floor, BRS Nagar, Ferozepur Road
Telephone number: 9915591533
E-mail: Ferozepurroad.Branchhead@axisbank.com
Website: www.axisbank.com
Contact Person: Jaswinder Kaur
SEBI Registration number: INBI00000017
Corporate Identity Number (CIN): L65110GJ1993PLC020769

**Details are in accordance with the consent received from the Bankers to the Company dated September 26, 2025.*
***The Bankers to the Issue/ Refund Banker/ Sponsor Bank and Syndicate Member shall be appointed prior to filing of the Prospectus with the RoC.*

DESIGNATED INTERMEDIARIES

Self-Certified Syndicate Banks (SCSB's)
The list of SCSBs notified by SEBI, for the ASBA process is available at (i) in relation to ASBA, where the Bid Amount will be blocked by authorising an SCSB, a list of which is available on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes updated from time to time or at such other websites as may be prescribed by SEBI from time to time, (ii) A list of the Designated SCSB Branches with which an ASBA Bidder (other than a UPI Bidder using the UPI Mechanism), not bidding through Syndicate/Sub Syndicate or through Registered Broker, RTA or CDP may submit the Bid cum Application Forms, is available on the website of SEBI at https://sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40 or such other website as updated from time to time.

Self-Certified Syndicate Banks eligible as Sponsor Banks for UPI

In accordance with SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019 and SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019 read with SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2022/45 dated April 5, 2022, read with other applicable UPI Circulars, UPI Bidders, bidding using the UPI Mechanism may only apply through the SCSBs and mobile applications using the UPI handles specified on the website of the SEBI (www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=40) and (www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intmId=43) respectively, as updated from time to time.

Syndicate SCSB Branches

In relation to Bids (other than Bids by Anchor Investors and IIs) submitted to a member of the Syndicate, the list of branches of the SCSBs at the Specified Locations named by the respective SCSBs to receive deposits of Bid cum Application Forms from the members of the Syndicate is available on the website of the SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes&intmId=35 , as updated from time to time or any such other website as may be prescribed by SEBI from time to time. For more information on such branches collecting Bid cum Application Forms from the Syndicate at Specified Locations, see the website of the SEBI at www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes&intmId=35 or any such other website as may be prescribed by SEBI from time to time.

REGISTERED BROKERS

Bidders can submit ASBA Forms in the Offer using the stock broker network of the stock exchange, i.e. through the Registered Brokers at the Broker Centers. The list of the Registered Brokers, including details such as postal address, telephone number and e-mail address, is provided on the websites of the Stock Exchanges at https://www.bseindia.com , as updated from time to time.

REGISTRAR AND SHARE TRANSFER AGENTS (RTA)

The list of the RTAs eligible to accept ASBA Forms at the Designated RTA Locations, including details such as address, telephone number and e-mail address, is provided on the websites of the Stock Exchange at www.bseindia.com/Static/Markets/PublicIssues/RtaDp.aspx , respectively, as updated from time to time.

COLLECTING DEPOSITORY PARTICIAPNTS

The list of the CDPs eligible to accept ASBA Forms at the Designated CDP Locations, including details such as their name and contact details, is provided on the websites of the Stock Exchange at www.bseindia.com/Static/Markets/PublicIssues/RtaDp.aspx , respectively, as updated from time to time.

INTER-SE ALLOCATION OF RESPONSIBILITIES OF THE BOOK RUNNING LEAD MANAGER

Since Sobhagya Capital Options Private Limited is sole Book Running Lead Manager to this Issue and all the responsibilities relating to co-ordination and other activities in relation to the Issue shall be performed by them and hence a statement of inter-se allocation of responsibilities is not required.

CREDIT RATING

This being an offer of Equity Shares, credit rating is not required.

IPO GRADING

Since the offer is being made in terms of Chapter IX of the SEBI ICDR Regulations and amendments thereto, there is no requirement of appointing an IPO Grading agency.

FILING OF RED HERRING PROSPECTUS/ RED HERRING PROSPECTUS/ PROSPECTUS WITH THEM BOARD AND THE REGISTRAR OF COMPANIES

The Red Herring Prospectus along with abridged prospectus, Red Herring Prospectus and Prospectus shall be filed at the SME platform of BSE.

The Red Herring Prospectus filed with BSE will be made public for comments, if any, for a period of at least twenty-one days from the date of filing the Red Herring Prospectus, by hosting it on our Company's website paramountsyntexp@gmail.com BSE SME's website https://www.bseindia.com and Book Running Lead Manager's website www.sobhagyacapital.com.

Our Company shall, within two working days of filing the Red Herring Prospectus with BSE SME Exchange, make a public announcement in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located, disclosing the fact of filing of the Red Herring Prospectus with BSE SME and inviting the public to provide their comments to the BSE SME Exchange, our Company or the Book Running Lead Manager in respect of the disclosures made in this Red Herring Prospectus.

The Red Herring Prospectus and the abridged prospectus will not be filed with SEBI, nor will SEBI issue any observation on the Offer Document in terms of Regulation 246(2) of SEBI (ICDR) Regulations, 2018. Pursuant to Regulation 246(5) of SEBI (ICDR) Regulations and amendments thereto and SEBI Circular Number SEBI/HO/CFD/DIL1/CIR/P/2018/011 dated January 19, 2018, a copy of Red Herring Prospectus/Prospectus will be filed online through SEBI Intermediary Portal at https://siportal.sebi.gov.in.

A copy of the Red Herring Prospectus, along with the material contracts and documents required to be filed under Section 26 & 32 of the Companies Act, 2013, will be delivered to the Registrar of Companies, Mumbai through the electronic portal at http://www.mca.gov.in , at least (3) three working days prior from the date of opening of the offer.

CHANGES IN AUDITORS

Except as stated below, there has been no Change in the Auditors of our Company during the last three years:

Particulars	Date Of Appointment/ Resignation	Reasons For Change
M/s. Aggarwal Pawan & Associates **Chartered Accountants** Add: S212, 40A, Corner Market, Opp Post Office, Malviya Nagar, India, 110017 Email Id: pnkrgarg@gmail.com Membership No.: 522474 Firm Registration No: 031570N	September 30th, 2025	Reappointment as Statutory Auditor in the Annual General Meeting from the conclusion of 29th Annual General Meeting held on 30th September, 2025 for the Financial Year 2025-26 till the conclusion of Annual General Meeting held for the Financial Year 2029-30.
M/s. Aggarwal Pawan & Associates **Chartered Accountants** Add: S212, 40A, Corner Market, Opp Post Office, Malviya Nagar, India, 110017 Email Id: pnkrgarg@gmail.com Membership No.: 522474 Firm Registration No: 031570N	July 7, 2025	Appointment as Statutory Auditor to fill the casual vacancy
M/s. Rajesh Mehru & Co. **Chartered Accountants** Add: 2761/II, Gurdev Nagar, Ludhiana Punjab-141001 Email Id: rajesh_mehru@yahoo.co.in Membership No.: 090725 Firm Registration No: 011715N	July 5, 2025	Resignation as Statutory Auditor due to Pre-Occupation in other work and assignments
M/s. Rajesh Mehru & Co. **Chartered Accountants** Add: 2761/II, Gurdev Nagar, Ludhiana Punjab-141001 Email Id: rajesh_mehru@yahoo.co.in Membership No.: 090725 Firm Registration No: 011715N	September 30, 2024	Reappointment as Statutory Auditor in the Annual General Meeting from the conclusion of Annual General Meeting held for the Financial Year 2024-25 till the Annual General Meeting held for the Financial Year 2028-29.
M/s. Rajesh Mehru & Co. **Chartered Accountants** Add: 2761/II, Gurdev Nagar, Ludhiana Punjab-141001 Email Id: rajesh_mehru@yahoo.co.in Membership No.: 090725 Firm Registration No: 011715N	September 30, 2019	Reappointment as Statutory Auditor in the Annual General Meeting from the conclusion of Annual General Meeting held for the Financial Year 2019-20 till the Annual General Meeting held for the Financial Year 2023-24.

DEBENTURE TRUSTEES

Since this is not a debenture issue, appointment of debenture trustee is not required.

APPRAISAL AND MONITORING AGENCY

As per SEBI (ICDR) Regulations, 2018, appointment of monitoring agency is required only if Issue size exceeds ₹5,000 Lakhs. As the size of the Issue exceeds ₹5,000 Lakhs, our Company has appointed CARE Ratings Limited as the Monitoring Agency to monitor the utilisation of the Net Proceeds, in accordance with Regulation 262 of SEBI ICDR Regulations and amendments thereto, for monitoring of the utilization of the proceeds from the Fresh Issue. For details in relation to the proposed utilization of the proceeds from the Fresh Issue**,** *please see "Objects of the Issue" on page 85 of this Red Herring Prospectus.*

Monitoring Agency	
Name	CARE Ratings Limited
Address	4th Floor, Godrej Coliseum, Somaiya Hospital Road, Off Eastern Express Highway, Sion (East), Mumbai 400 022.
E-mail Id	Chirag.Ganguly@careedge.in
Website	www.careratings.com
Contact Person	Mr. Chirag Ganguly
SEBI Registration Number	IN/CRA/004/1999
CIN	L67190MH1993PLC071691

BOOK BUILDING PROCESS

The present offer is considered to be 100% Book-Building offer.

Book building, in the context of the offer, refers to the process of collection of Bids from bidders on the basis of the Red Herring Prospectus, the Bid Cum Application Forms and the Revision Forms, if any, within the Pre Offer and Price Band and the minimum Bid Lot, which will be decided by our company in consultation with the Book Running Lead Manager, and will be advertised in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our Registered Office is located) each with wide circulation at least two Working Days prior to the Bid/Offer Opening Date and shall be made available to the Stock Exchange for the purpose of uploading on their respective website. The offer price shall be determined by our company in consultation with the Book Running Lead Manager, after the Bid/Offer Closing Date. For details, see *"Issue Procedure"* beginning on page 266 of this Red Herring Prospectus.

All Bidders (other than Anchor Investors) shall participate in this Offer mandatorily through the ASBA process by providing the details of their respective bank accounts in which the corresponding Bid Amount will be blocked by the SCSBs. In addition to this, the Individual Investors may participate through the ASBA process by either (a) providing the details of their respective ASBA Account in which the corresponding Bid Amount will be blocked by the SCSBs; or (b) through the UPI Mechanism. Non-Institutional Investors with an application size of up to ₹5.00 Lakhs shall use the UPI Mechanism and shall also provide their UPI ID in the Bid cum Application Form submitted with Syndicate Members, Registered Brokers, Collecting Depository Participants and Registrar and Share Transfer Agents. Anchor Investors are not permitted to participate in the Offer through the ASBA process. Pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022, all individual bidders in initial public offerings whose application sizes are up to ₹5.00 Lakhs shall use the UPI Mechanism.

In terms of the SEBI ICDR Regulations and amendments thereto, QIBs and Non-Institutional Bidders are not permitted to withdraw their Bid(s)or lower the size of their Bid(s) (in terms of the number of Equity Shares or the Bid Amount) at any stage. Individual Investors can revise their Bids during the Bid / Offer Period and withdraw their Bids until the Bid / Offer Closing Date. Further, Anchor Investors in the Anchor Investor Portion cannot withdraw their Bids after the Anchor Investor Bidding Date. Allocation to QIBs (other than Anchor Investors) will be on a proportionate basis while allocation to Anchor Investors will be on a discretionary basis. Additionally, Subject to the availability of Equity Shares in the Non – Institutional investors category, allotment to each Non-Institutional Bidder shall not be less than the minimum application size, and the remaining Equity Shares, if any, shall be allotted on a proportionate basis.

Each Bidder by submitting a Bid in the Offer, will be deemed to have acknowledged the above restrictions and the terms of the Offer.

For further details, see "*Terms of the Issue*", "*Issue Structure*" and "*Issue Procedure*" beginning on page 256, 295 and 266

of this Red Herring Prospectus, respectively.

The process of Book Building under the SEBI ICDR Regulations and amendments thereto and the Bidding Process are subject to change from time to time and the investors are advised to make their own judgment about investment through this process prior to submitting a Bid in the Offer.
Bidders should note that, the Offer is also subject to obtaining:
(a) The final approval of the RoC after the Prospectus is filed with the RoC; and
(b) Final listing and trading approvals of the Stock Exchange, which our Company shall apply for after Allotment.

Principal parties involved in the Book Building Process are: -

- Our Company;
- The Book Running Lead Manager in this case being **Sobhagya Capital Options Private Limited**,
- The Syndicate Member(s) who are intermediaries registered with SEBI/ registered as brokers with BSE Limited and eligible to act as Underwriters. The Syndicate Member(s) will be appointed by the Book Running Lead Manager;
- The Registrar to the Issue and;
- The Designated Intermediaries and Sponsor bank.

The SEBI (ICDR) Regulations have permitted the Issue of securities to the public through the Book Building Process, wherein allocation to the public shall be made as per Regulation 253 of the SEBI (ICDR) Regulations.

The Issue is being made through the Book Building Process wherein not more than 50% of the Net Issue shall be available for allocation on a proportionate basis to QIBs, provided that our Company may in consultation with the Book Running Lead Manager allocate upto 60% of the QIB Portion to Anchor Investors on a discretionary basis in accordance with the SEBI (ICDR) Regulations (the "Anchor Investor Portion"), out of which one third shall be reserved for (i) 33.33% for domestic Mutual Fund; and (ii) 6.67% for Life Insurance Companies and Pension Funds, subject to valid bids being received from the domestic Mutual Funds and Life Insurance Companies and Pensions Funds. 5% of the QIB Portion shall be available for allocation on a proportionate basis to Mutual Funds only, and the remainder of the QIB Portion shall be available for allocation on a proportionate basis to all QIB Bidders, including Mutual Funds, subject to valid Bids being received at or above the Issue Price. Further, not less than 15% of the Net Issue shall be available for allocation on a proportionate basis to Non-Institutional Bidders and not less than 35% of the Net Issue shall be available for allocation to Individual Investors who applies for minimum application size, in accordance with the SEBI Regulations, subject to valid Bids being received at or above the Issue Price. All potential Bidders may participate in the Issue through an ASBA process by providing details of their respective bank account which will be blocked by the SCSBs. All Bidders are mandatorily required to utilize the ASBA process to participate in the Issue. Under-subscription if any, in any category, except in the QIB Category, would be allowed to be met with spill over from any other category or a combination of categories at the discretion of our Company in consultation with the Book Running Lead Manager and the Designated Stock Exchange.

All Bidders, except Anchor Investors, are mandatorily required to use the ASBA process for participating in the Issue. In accordance with the SEBI (ICDR) Regulations, QIBs bidding in the QIB Portion and Non-Institutional Bidders bidding in the Non-Institutional Portion are not allowed to withdraw or lower the size of their Bids (in terms of the quantity of the Equity Shares or the Bid Amount) at any stage. Individual Investors who apply for minimum application size can revise their Bids during the Bid/Issue Period and withdraw their Bids until the Bid/Issue Closing Date. Further, Anchor Investors cannot withdraw their Bids after the Anchor Investor Bid/Issue Period. Allocation to the Anchor Investors will be on a discretionary basis.

Subject to valid Bids being received at or above the Issue Price, allocation to all categories in the Net Issue, shall be made on a proportionate basis, except for Individual investor Portion where allotment to each Individual Investors who applies for minimum application size shall not be less than the minimum bid lot, subject to availability of Equity Shares in Individual investor Portion, and the remaining available Equity Shares, if any, shall be allotted on a proportionate basis. Under – subscription, if any, in any category, would be allowed to be met with spill – over from any other category or a combination of categories at the discretion of our Company in consultation with the Book Running Lead Manager and the Stock Exchange. However, under-subscription, if any, in the QIB Portion will not be allowed to be met with spill over from other categories or a combination of categories.

In terms of SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, all the investors (except Anchor Investors) applying in a public issue shall use only Application Supported by Blocked Amount (ASBA) process for application providing details of the bank account which will be blocked by the Self Certified Syndicate Banks (SCSBs) for the same. Further, pursuant to SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 01, 2018, Individual Investors applying in public issue may use either Application Supported by Blocked Amount (ASBA) facility for making application or also can use UPI as a payment mechanism with Application Supported by Blocked Amount for making application. For details in this regards, specific attention is invited to the chapter titled "*Issue Procedure*" beginning on page no. 266 of this Red Herring Prospectus.

The process of Book Building under the SEBI (ICDR) Regulations is subject to change from time to time and the investors are advised to make their own judgment about investment through this process prior to making a Bid or application in the Issue.

For further details on the method and procedure for Bidding, please see section entitled "*Issue Procedure*" beginning on page no. 266 of this Red Herring Prospectus.

Illustration of the Book Building and Price Discovery Process:

Bidders should note that this example is solely for illustrative purposes and is not specific to the Issue. Bidders can bid at any price within the Price Band. For instance, assume a Price Band of ₹20 to ₹24 per share, Issue size of 3,000 Equity Shares and receipt of five Bids from Bidders, details of which are shown in the table below. The illustrative book given below shows the demand for the Equity Shares of the Issuer at various prices and is collated from Bids received from various investors.

Bid Quantity	Bid Amount (₹)	Cumulative Quantity	Subscription
500	24	500	16.67%
1,000	23	1,500	50.00%
1,500	22	3,000	100.00%
2,000	21	5,000	166.67%
2,500	20	7,500	250.00%

The price discovery is a function of demand at various prices. The highest price at which the Issuer is able to Issue the desired number of Equity Shares is the price at which the book cuts off, i.e., ₹22.00 in the above example. The Company in consultation with the BRLM, may finalise the Issue Price at or below such Cut-Off Price, i.e., at or below ₹22.00. All Bids at or above this Issue Price and cut-off Bids are valid Bids and are considered for allocation in the respective categories.

Steps to be taken by the Bidders for Bidding:

1. Check eligibility for making a Bid (see section titled *"Issue Procedure"* beginning on page 266 of this Red Herring Prospectus);

2. Ensure that you have a demat account and the demat account details are correctly mentioned in the Bid cum Application Form;

3. Ensure correctness of your PAN, DP ID and Client ID mentioned in the Bid cum Application Form. Based on these parameters, the Registrar to the Issue will obtain the Demographic Details of the Bidders from the Depositories.

4. Except for Bids on behalf of the Central or State Government officials, residents of Sikkim and the officials appointed by the courts, who may be exempt from specifying their PAN for transacting in the securities market, for Bids of all values ensure that you have mentioned your PAN allotted under the Income Tax Act in the Bid cum Application Form. The exemption for Central or State Governments and officials appointed by the courts and for investors residing in Sikkim is subject to the Depositary Participant's verification of the veracity of such claims of the investors by collecting sufficient documentary evidence in support of their claims.

5. Ensure that the Bid cum Application Form is duly completed as per instructions given in this Red Herring Prospectus and in the Bid cum Application Form;

Bid/ Issue Program:

Events	Indicative Dates
Bid/Issue Opening Date.	Wednesday, September 30, 2026
Bid/ Issue Closing Date.	Tuesday, October 06, 2026
Finalization of Basis of Allotment with the Designated Stock Exchange.	On or before Wednesday, October 07, 2026
Initiation of Allotment / Refunds / Unblocking of Funds from ASBA Account or UPI ID linked bank account.*	Thursday, October 08, 2026
Credit of Equity Shares to Demat accounts of Allottees.	Thursday, October 08, 2026
Commencement of trading of the Equity Shares on the Stock Exchange.	Friday, October 09, 2026

1. *Our Company in consultation with the BRLM, may consider closing the Bid/Issue Period for QIBs one day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.*

2. *UPI mandate end time and date shall be at 5:00 pm IST on Bid/ Issue Closing Date, i.e. Tuesday, September 29, 2026.*

*In case of (i) any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) for cancelled / withdrawn / deleted ASBA Forms, the Applicant shall be compensated at a uniform rate of ₹100 per day or 15% per annum of the Application Amount, whichever is higher from the date on which the request for cancellation / withdrawal / deletion is placed in the Stock Exchanges Applying platform until the date on which the amounts are unblocked (ii) any blocking of multiple amounts for the same ASBA Form (for amounts blocked through the UPI Mechanism), the Applicant shall be compensated at a uniform rate ₹ 100 per day or 15% per annum of the total cumulative blocked amount except the original application amount, whichever is higher from the date on which such multiple amounts were blocked till the date of actual unblock; (iii) any blocking of amounts more than the Application Amount, the Applicant shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the difference in amount, whichever is higher from the date on which such excess amounts were blocked till the date of actual unblock; (iv) any delay in unblocking of non-allotted / partially allotted Application, exceeding four Working Days from the Issue Closing Date, the Applicant shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the Application Amount, whichever is higher for the entire duration of delay exceeding four Working Days from the Issue Closing Date by the SCSB responsible for causing such delay in unblocking. The post Issue LM shall be liable for compensating the Applicant at a uniform rate of ₹100 per day or 15% per annum of the Application Amount, whichever is higher from the date of receipt of the Investor grievance until the date on which the blocked amounts are unblocked. Further, investors shall be entitled to compensation in the manner specified in the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021 read with SEBI circular no. SEBI/HO/CFD/DIL1/CIR/P/2021/47 dated March 31, 2021, SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021 and SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 and SEBI Circular No. SEEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022, in case of delays in resolving investor grievances in relation to blocking/unblocking of funds.

The above timetable is indicative and does not constitute any obligation on our Company or the Book Running Lead Manager. Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on the Stock Exchange are taken within three Working Days of the Bid/ Issue Closing Date, the timetable may change due to various factors, such as extension of the Bid/Issue Period by our Company, revision of the Price Band or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

Bid Cum Application Forms and any revisions to the same will be accepted only between 10.00 A.M. to 5.00 P.M. (IST) during the Issue Period (except for the Bid/ Issue Closing Date). On the Bid/ Issue Closing Date, the Bid Cum Application Forms will be accepted only between 10.00 A.M. to 3.00 P.M. (IST) for Individual investor bidder and other Bidders. The time for applying for Individual Bidder on Bid/Issue Closing Date maybe extended in consultation with the Book Running Lead Manager, RTA and BSE taking into account the total number of applications received up to the closure of timings. Due to the limitation of time available for uploading the Bid Cum Application Forms on the Bid/Issue Closing Date, Bidders are advised to submit their applications one (1) day prior to the Bid/ Issue Closing Date and, in any case, not later than 3.00 P.M. (IST) on the Bid/ Issue Closing Date. Any time mentioned in this Red Herring Prospectus is IST. Bidders are cautioned that, in the event a large number of Bid Cum Application Forms are received on the Bid/Issue Closing Date, as is typically experienced in public Issue, some Bid Cum Application Forms may not get uploaded due to the lack of sufficient time. Such Bid Cum Application Forms that cannot be uploaded will not be considered for allocation under this Issue. Applications will be accepted only on Working Days, i.e., Monday to Friday (excluding any public holidays). Neither our Company nor the Book Running Lead Manager is liable for any failure in uploading the Bid Cum Application Forms due to faults in any software/hardware system or otherwise.

In accordance with SEBI (ICDR) Regulations, QIBs and Non-Institutional Bidders are not allowed to withdraw or lower the size of their Application (in terms of the quantity of the Equity Shares or the Application amount) at any stage. Individual Investors who apply for minimum application size can revise or withdraw their Bid Cum Application Forms prior to the Bid/Issue Closing Date. Allocation to Individual Investors who applies for minimum application size, in this Issue will be on a proportionate basis.

In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical Bid Cum Application Form, for a particular Bidder, the details as per the file received from Stock Exchange may be taken as the final data for the purpose of Allotment. In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical or electronic Bid Cum Application Form, for a particular ASBA Bidder, the Registrar to the Issue shall ask the relevant SCSBs/ RTAs / DPs / stock brokers, as the case may be, for the rectified data.

WITHDRAWAL OF THE ISSUE

Our Company in consultation with the BRLM, reserve the right not to proceed with the Issue at any time before the

Bid/Issue Opening Date without assigning any reason thereof.

If our Company withdraw the Issue any time after the Issue Opening Date but before the allotment of Equity Shares, a public notice within 2 (two) working days of the Issue Closing Date, providing reasons for not proceeding with the Issue shall be issued by our Company. The notice of withdrawal will be issued in the same newspapers where the pre-Issue advertisements have appeared, and the Stock Exchange will also be informed promptly. The BRLM, through the Registrar to the Issue, will instruct the SCSBs to unblock the ASBA Accounts within 1 (one) working Day from the day of receipt of such instruction.

If our Company withdraw the Issue after the Bid/Issue Closing Date and subsequently decides to proceed with an Issue of the Equity Shares, our Company will have to file a fresh Prospectus with the stock exchange where the Equity Shares may be proposed to be listed.

Notwithstanding the foregoing, the Issue is subject to obtaining (i) the final listing and trading approvals of the Stock Exchange with respect to the Equity Shares Issued through the Prospectus, which our Company will apply for only after Allotment; and (ii) the final RoC approval of the Prospectus.

UNDERWRITING AGREEMENT

This Issue is 100% Underwritten. The Underwriting agreement has been entered on September 12, 2026. Pursuant to the terms of the Underwriting Agreement, the obligations of the Underwriter are several and are subject to certain conditions specified therein. The Underwriters have indicated their intention to underwrite the following number of specified securities being offered through this Issue:

Details of the Underwriter	No. of shares underwritten*	Amount Underwritten (₹ in Lakh)	% of the total Issue Size Underwritten
Sobhagya Capital Options Private Limited C-7 & 7A, Gate No. 1, Hosiery Complex, Phase II Extd., Noida 201 305, India. Tel. No.: +91 7836066001; Fax No: N.A Email: delhi@Sobhagya.cap.com/cs@Sobhagya.cap.com Website: www.sobhagyacapotal.com SEBI Registration No: INM000008571 Contact Person: Mr. Rishabh Singhvi/ Mrs. Menka Jha	9,66,000	[●]	15%
MNM Stock Broking Private Limited 101-102, 1st Floor, J.P Complex, Opp. C N Vidhyalaya, Nr. Ambawadi Circle, Ambawadi, Ahmedabad, Gujarat-380015, India Tel.No. - 079-26464676; (M) : 7069022321 Email ID: compliance@mnmshares.com Website: www.mnmshares.com Contact person: Mr. Nilesh K Modi SEBI Registration number: INZ000001933 BSE Member Code: 6579	54,74,000	[●]	85%
Total	**64,40,000**	**[●]**	**100%**

**Includes 3,23,000 Equity shares of ₹10.00 each for cash of ₹ [●]/- the Market Maker Reservation Portion which are to be subscribed by the Market Maker in its own account in order to claim compliance with the requirements of Regulation 261 of the SEBI (ICDR) Regulations, as amended.*

In accordance with Regulation 260(2) of the SEBI ICDR Regulations and amendments thereto, this Offer has been 100% underwritten and shall not restrict to the minimum subscription level. Our Company shall ensure that the Book Running Lead Manager to the Offer have underwritten at least 15% of the total Offer Size.

In the opinion of our Board of Directors (based on a certificate given by the Underwriter), the resources of the above - mentioned Underwriter is sufficient to enable it to discharge its underwriting obligation in full. The abovementioned Underwriter is registered with SEBI under Section 12(1) of the SEBI Act – Noted for Compliance.

DETAILS OF THE MARKET MAKING ARRANGEMENT FOR THE ISSUE

Our Company and the BRLM have entered into an agreement dated September 12, 2026 with the following Market Maker to fulfil the obligations of Market Making:

The details of Market Maker set forth below:

Name	MNM Stock Broking Private Limited
Address	101-102, 101 – 102, JP Complex, Opp. C N Vidhyalaya, Nr. Ambawadi circle, Ambawadi, Ahmedabad-380015
Contact No.	079-26464676; (M): 7069022321
Email	compliance@mnmshares.com
Website	www.mnmshares.com
Contact Person	Mr. Nilesh K Modi
Investor Grievance Id	compliance@mnmshares.com
CIN	U93030GJ2010PTC062882
SEBI Registration No.	INZ000001933
BSE Clearing No.	6579

In accordance with Regulation 261 of the SEBI (ICDR) Regulations, our Company has entered into an agreement with the Book Running Lead Manager and the Market Maker (duly registered with Bombay Stock Exchange of India Limited to fulfil the obligations of Market Making) dated September 12, 2026 to ensure compulsory Market Making for a minimum period of 3 years from the date of listing of equity shares offered in this Offer.

MNM Stock Broking Private Limited, registered with SME Platform of Bombay Stock Exchange of India Limited will act as the Market Maker and has agreed to receive or deliver of the specified securities in the market making process for a period of 3 years from the date of listing of our Equity Shares or for a period as may be notified by any amendment to SEBI (ICDR) Regulations.

The Market Maker shall fulfil the applicable obligations and conditions as specified in the SEBI (ICDR) Regulations, as amended from time to time and the circulars issued by Bombay Stock Exchange of India Limited and SEBI in this matter from time to time.

Following is a summary of the key details pertaining to the Market Making Arrangement:

1. The Market Maker shall be required to provide a 2-way quote for 75% of the time in a day. The same shall be monitored by the stock exchange. Further, the Market Maker(s) shall inform the exchange in advance for each and every black out period when the quotes are not being offered by the Market Maker.

2. The minimum depth of the quote shall be ₹1.00 Lakh. However, the Investors with holdings of value less than ₹1.00 Lakh shall be allowed to offer their holding to the Market Maker in that scrip provided that he sells his entire holding in that scrip in one lot along with a declaration to the effect to the selling broker.

3. Execution of the order at the quoted price and quantity must be guaranteed by the Market Maker, for the quotes given by him.

4. After a period of three (3) months from the market making period, the market maker would be exempted to provide quote if the Shares of market maker in our Company reaches to 25% of Offer Size (Including the Includes [●] Equity Shares of face value of ₹10.00/- each fully paid-up ought to be allotted under this Issue). Any Equity Shares allotted to Market Maker under this Issue over and above Includes [●] Equity Shares of face value of ₹10.00/- each fully paid-up would not be taken into consideration of computing the threshold of 25% of Offer Size. As soon as the Shares of market maker in our Company reduce to 24% of Offer Size, the market maker will resume providing 2-way quotes.

5. There shall be no exemption/ threshold on downside. However, in the event the Market Maker exhausts his inventory through market making process, Bombay Stock Exchange of India Limited may intimate the same to SEBI after due verification.

6. There would not be more than 5 Market Maker for the Company's Equity Shares at any point of time and the

Market Maker may compete with other Market Maker for better quotes to the investors.

7. On the first day of the listing, there will be pre-opening session (call auction) and there after the trading will happen as per the equity market hours. The circuits will apply from the first day of the listing on the discovered price during the pre-open call auction. In case equilibrium price is not discovered the price band in the normal trading session shall be based on Offer price.

8. The Marker Maker may also be present in the opening call auction, but there is no obligation on him to do so.

9. There will be special circumstances under which the Market Maker may be allowed to withdraw temporarily / fully from the market – for instance due to system problems, any other problems. All controllable reasons require prior approval from the Exchange, while force-majeure will be applicable for non-controllable reasons. The decision of the Exchange for deciding controllable and non-controllable reasons would be final.

10. The Market Maker shall have the right to terminate said arrangement by giving one month notice or on mutually acceptable terms to the Book Running Lead Manager, who shall then be responsible to appoint a replacement Market Maker.

    In case of termination of the above mentioned Market Making agreement prior to the completion of the compulsory Market Making period, it shall be the responsibility of the Book Running Lead Manager to arrange for another Market Maker(s) in replacement during the term of the notice period being served by the Market Maker but prior to the date of releasing the existing Market Maker from its duties in order to ensure compliance with the requirements of Regulation 261 of the SEBI (ICDR) Regulations. Further the Company and the Book Running Lead Manager reserve the right to appoint other Market Maker(s) either as a replacement of the current Market Maker or as an additional Market Maker subject to the total number of Designated Market Makers does not exceed 5 (five) or as specified by the relevant laws and regulations applicable at that particular point of time.

11. **Risk containment measures and monitoring for Market Makers:** SME Platform of BSE will have all margins which are applicable on the BSE Main Board viz., Mark-to-Market, Value-At-Risk (VAR) Margin, Extreme Loss Margin, Special Margins and Base Minimum Capital etc. BSE can impose any other margins as deemed necessary from time-to-time.

12. **Punitive Action in case of default by Market Maker:** SME Platform of BSE will monitor the obligations on a real time basis and punitive action will be initiated for any exceptions and/or non- compliances. Penalties / fines may be imposed by the Exchange on the Market Makers, in case he is not able to provide the desired liquidity in a particular security as per the specified guidelines. These penalties/ fines will be set by the Exchange from time to time. The Exchange will impose a penalty on the Market Maker(s) in case he is not present in the market (offering two-way quotes) for at least 75% of the time. The nature of the penalty will be monetary as well as suspension in market making activities / trading membership.

13. The Department of Surveillance and Supervision of the Exchange would decide and publish the penalties/ fines/ suspension for any type of misconduct/ manipulation/ other irregularities by the Market Makers from time to time.

14. Price Band and Spreads: SEBI Circular bearing reference no: CIR/MRD/DP/ 02/2012 dated January 20, 2012, has laid down that for Offer size up to ₹250 crores, the applicable price bands for the first day shall be:

    a. In case equilibrium price is discovered in the Call Auction, the price band in the normal trading session shall be 5% of the equilibrium price.

    b. In case equilibrium price is not discovered in the Call Auction, the price band in the normal trading session shall be 5% of the Offer price.

15. Additionally, the securities of the Company will be placed in SPOS and would remain in Trade for Trade settlement for first 10 days from commencement of trading. The following spread will be applicable on the SME platform.

Sr. No.	Market Price Slab (in Rs.)	Proposed Spread (in % to Sale Price)
1	Up to 50	9

2	50 to 75	8
3	75 to 100	6
4	Above 100	5

All the above-mentioned conditions and systems regarding the Market Making Arrangement are subject to change based on changes or additional regulations and guidelines from SEBI and Stock Exchange from time to time.

16. Pursuant to SEBI Circular number CIR/MRD/DSA/31/2012 dated November 27, 2012, limits on the upper side for market makers during market making process has been made applicable, based on the Offer size, and as follows:

Issue Size	Buy quote exemption threshold (including mandatory initial inventory of5% of the Issue Size)	Re-Entry threshold for buy quote (including mandatory initial inventory of 5% ofthe Issue Size)
Up to Rs. 20 Crore	25%	24%
Rs.20 Crore to Rs.50 Crore	20%	19%
Rs.50 Crore to Rs.80 Crore	15%	14%
Above Rs.80 Crore	12%	11%

The Marketing Making arrangement, trading and other related aspects including all those specified above shall be subject to the applicable provisions of law and/or norms issued by SEBI/BSE from time to time.

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"Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter."- also refer Risk Factor no. 05 of this Red Herring Prospectus.

CAPITAL STRUCTURE

The Equity Share Capital of our Company, before the issue and after giving effect to the issue, as on the date of filing of the Red Herring Prospectus, is set forth below:

(₹ In Lakhs except no of shares)

Sr. No.	Particulars	Aggregate Value at Face Value	Aggregate Value at Issue Price*
A.	**Authorized Share Capital**		
	1,90,00,000 Equity Shares of face value of ₹ 10/- each	1,900.00	-
B.	**Issued, Subscribed and Paid-Up Equity Capital before the Issue**		
	1,19,59,382 Equity Shares of face value of ₹ 10/- each	1,195.94	-
C.	**Present Issue in Terms of this Red Herring Prospectus**		
	Issue of up to 64,40,000 Equity Shares of face value of ₹ 10/- each [(1)]	644.00	[●]
	Which Comprises:		
	Reservation for Market Maker portion 3,23,000 Equity Shares of face value of ₹10/- each at a price of ₹ [●] per Equity Share reserved as Market Maker Portion.	32.30	[●]
	Net Issue to the Public Net Issue to Public of 61,17,000 Equity Shares of ₹10/- each at a price of ₹ [●] per Equity Share to the Public.	611.70	[●]
	Net Issue to Public consists of [(2)]		
	Allocation to Qualified Institutional Buyers: Not more than 66,000 Equity Shares of ₹10/- each at an Issue Price of ₹ [●]/- per Equity Share will be available for allocation to Qualified Institutional Buyers.	6.60	[●]
	Allocation to Non-Institutional Investors: Not less than 30,15,000 Equity Shares of ₹10/- each at an Issue Price of ₹ [●]/- per Equity Share will be available for allocation to Non-Institutional Investors.	301.50	[●]
	Allocation to Retail Individual Investors: Not less than 30,36,000 Equity Shares of ₹10/- each at an Issue Price of ₹ [●]/-per Equity Share will be available for allocation to Retail Investors.	303.60	
D.	**Paid-up Equity Capital after the Issue#**		
	Up to 1,83,99,382 Equity Shares of face value of ₹ 10/- each	1839.94	
E.	**Securities Premium Account**		
	Before the Issue	895.12	
	After the Issue*	[●]**	

**To be included upon finalization of Issue Price.*
***The amount disclosed is prior to deduction of Issue expenses.*
#Assuming full subscription in the Issue.

i. *For details in relation to the changes in the authorized share capital of our Company, please refer to section titled "History and Corporate Structure" beginning on page 176 of this Red Herring Prospectus.*

ii. *The Issue has been authorized by a resolution of our Board of Directors through their meeting dated August 28, 2025 and by a special resolution of our Shareholders at Extraordinary General Meeting dated August 30, 2025.*

iii. *Allocation to all categories shall be made on a proportionate basis subject to valid Applications received at or above the Issue Price. Under subscription, if any, in any of the categories, would be allowed to be met with spill-over from any of the other categories or a combination of categories at the discretion of our Company in consultation with the Book Running Lead Manager and Designated Stock Exchange. Such inter-se spill over, if any, would be affected in accordance with applicable laws, rules, regulations and guidelines.*

CLASS OF SHARES

As on the date of Red Herring Prospectus, our Company has only one class of share capital i.e., Equity Shares of ₹10/- each. All Equity Shares issued are fully paid-up. Our Company has no outstanding convertible instruments as on the date of this Red Herring Prospectus.

NOTES TO THE CAPITAL STRUCTURE

1. Changes in Authorized Share Capital

Since incorporation, the capital structure of our Company has been altered in the following manner:

Sr. No.	Particulars of Increase	Cumulative No. of Equity Shares	Cumulative Authorized Equity Share Capital (₹)	Date of Meeting	Whether AGM/ EGM
1.	On incorporation Authorized Equity Share Capital of our Company was ₹ 10,00,000 divided into 1,00,000 Equity Shares of ₹ 10/- each	1,00,000	10,00,000	N.A.	N.A.
2.	Increase in Authorized Equity Share Capital from ₹ 10,00,000 divided into 1.00,000 Equity Shares of ₹ 10/- each to ₹25,00,000/- divided into 2,50,000 Equity Shares of ₹10/- each.	2,50,000	25,00,000	March 27, 1996	EGM
3.	Increase in Authorized Equity Share Capital from ₹25,00,000/- divided into 2,50,000 Equity Shares of ₹10/- each to ₹1,00,00,000/- divided into 10,00,000 Equity Shares of ₹10/- each.	10,00,000	1,00,00,000	September 12, 2012	EGM
4.	Increase in Authorized Equity Share Capital from ₹1,00,00,000/- divided into 10,00,000 Equity Shares of ₹10/- each to ₹19,00,00,000 /- divided into 1,90,00,000 Equity Shares of ₹10/- each	1,90,00,000	19,00,00,000	August 25, 2023	EGM

2. Equity Share Capital History of our Company

The history of the equity share capital of our Company is set forth below:

Date of Allotment	No. of Equity Shares allotted	Face Value (₹)	Issue Price (₹)	Nature of Consideration	Nature of Allotment	Cumulative No. of Equity Shares	Cumulative Paid-Up Equity Shares Capital (₹)	Share Premium (₹)
Upon Incorporation	200	10	10	Cash	Subscription to Moa [(i)]	200	2,000	Nil
31-03-1997	2,25,150	10	10	Cash	Right Issue [(ii)]	2,25,350	22,53,500	Nil
25-03-2013	48,000	10	200	Cash	Private Placement [(iii)]	2,73,350	27,33,500	91,20,000
31-03-2014	70,000	10	200	Cash	Private Placement [(iv)]	3,43,350	34,33,500	1,33,00,000
07-03-2024	1,03,00,500	10	NA	Other than cash	Bonus 30:1 [(v)]	1,06,43,850	10,64,38,500	Nil
09-05-2024	13,15,532	10	61	Cash	Preferential Allotment [(vi)]	1,19,59,382	11,95,93,820	6,70,92,132

Note-

1. *Capital Structure is prepared as per the certificate issued by the M/s Shivam Goyal & Associates (Practicing Company Secretary) dated May 01, 2026 (UDIN: A070950H000255706).*
2. *Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter - also refer Risk Factor no.05 of this Red Herring Prospectus.*

(i) Initial Subscribers to the Memorandum of Association of our company- 200 Equity Shares of face value of ₹10/- each issued at par:

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Ramesh Arora	100	10	10
2.	Virendra Bhel	100	10	10
Total		**200**		

**As per MOA of the Company, being first subscriber to MOA.*

(ii) Rights Issue of 2,25,150 Equity Shares of face value of ₹10/- each. The details of Equity Shares Offered, Received, Renounced and Subscribed by the Existing Shareholders are as under. The Rights Issue was made in the ratio of 1150 Equity Shares for every 1 Equity Share held (i.e., 1150:1).

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Ramesh Arora	1,85,150	10	10
2.	Ranjana Arora	20,000	10	10
3.	Gurdial Mal Arora	20,000	10	10
Total		**2,25,150**		

(iii) Further Issue of 48,000 Equity Shares of face value of ₹10/- each at a price of ₹200/- each:

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Punit Arora	14,500	10	200
2.	Ranjana Arora	14,000	10	200
3.	Kumkum Arora	8,000	10	200
4.	Kunal Arora	8,000	10	200
5.	Ramesh Arora	3,500	10	200
Total		**48,000**	-	-

(iv) Further Issue of 70,000 Equity Shares of face value of ₹10/- each at a price of ₹200/- each:

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Punit Arora & Sons HUF	37,500	10	200
2.	Ramesh Arora & HUF	20,500	10	200
3.	Ranjana Arora	4,500	10	200
4.	Kumkum Arora	4,450	10	200
5.	Ramesh Arora	2,250	10	200
6.	Kunal Arora	800	10	200
Total		**70,000**		

(v) Bonus Issue of 1,03,00,500 Equity Shares in the ratio of 30:1 of face value of ₹10/- each issued for consideration other than cash:

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Punit Arora	99,27,000	10	NA
2.	Kumkum Arora	3,73,500	10	NA
Total		**1,03,00,500**		

(vi) Preferential Allotment of 13,15,532 Equity Shares of face value of ₹10/- each issued at ₹61/- per share:

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Rajasthan Global Securities Private limited	13,15,532	10	61
Total		**13,15,532**	-	-

3. Our Company has not issued shares for consideration other than cash or out of revaluation of reserves at any point of time since Incorporation except the Bonus Issue dated March 07, 2024 under Bonus Issue at face value of ₹10/- each issued for consideration other than cash are as follow:

Sr. No	Name of Allottee	No of Equity Shares	Face Value per share (in ₹)	Issue Price per share (in ₹)
1.	Punit Arora	99,27,000	10	NA
2.	Kumkum Arora	3,73,500	10	NA
Total		**1,03,00,500**		

4. Our Company has not allotted any Equity Shares pursuant to any scheme approved under Section 391-394 of the Companies Act, 1956 and Section 230-234 of the Companies Act, 2013.

5. We have not re-valued our assets since inception and have not issued any equity shares (including bonus shares) by capitalizing any revaluation reserves.

6. Our Company does not have any Employee Stock Option Scheme / Employee Stock Purchase Scheme for our employees, and we do not intend to allot any shares to our employees under Employee Stock Option Scheme / Employee Stock Purchase Scheme from the proposed Issue. As and when, options are granted to our employees under the Employee Stock Option Scheme, our Company shall comply with the SEBI (Share Based Employee Benefits) Regulations, 2014.

7. Our Company has not issued any Equity Shares at a price lower than the Issue Price during a period of one year preceding the date of this Red Herring prospectus.

8. As on the date of this Red Herring Prospectus, our Company does not have any outstanding preference shares.

9. Shareholding Pattern of our Company.

The table below presents the current shareholding pattern of our Company as per Regulation 31 of SEBI LODR Regulations as on the date of this Red Herring Prospectus.

(A). Table I - Summary Statement holding of Equity Shares

Category (I)	Category of shareholder (II)	Nos. of shareholders (III)	No. of fully paid-up equity shares held (IV)	No. of Partly paid-up equity shares held (V)	No. of shares underlying Depository Receipts (VI)	Total nos. shares held (VII) = (IV)+(V)+ (VI)	Shareholding as a % of total no. of shares (calculated as per SCRR, 1957) (VIII) As a % of (A+B+C2)	Number of Voting Rights held in each class of securities (IX)				No. of Underlying Outstanding convertible securities (including Warrants) (X)	Shareholding as a % assuming full convertible securities (as a percentage of diluted share capital) (XI)= (VII)+(X) As a % of (A+B+C2)	Number of Locked in shares (XII)		Number of Shares pledged or otherwise encumbered (XIII)		Number of equity shares held in dematerialized form (XIV)
								o of Voting Rights			Total as a % of (A+B+C)			No (a)	As a % of total Shares held (b)	No (a)	As a % of total Shares held (b)	
								Class-Equity	Class	Total								
A	Promoter & Promoter Group	3	1,09,71,688	-	-	1,09,71,688	91.74%	1,09,71,688	-	1,09,71,688	91.74%	-	91.74%	-	-	-	-	1,09,71,688
B	Public	4	9,87,694	-	-	9,87,694	8.26%	13,15,562	-	9,87,694	8.26%	-	8.26%	-	-	-	-	9,87,694
C	Non – Promoter Non – Public		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
C1	Shares underlying DRs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
C2	Shares held by Employee Trusts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total	**7**	**1,19,59,382**			**1,19,59,382**	**100%**	**1,19,59,382**		**1,19,59,382**	**100%**	**-**	**100%**	**-**	**-**	**-**	**-**	**1,19,59,382**

- *As on date of this Red Herring Prospectus 1 Equity share holds 1 vote.*
- *We have only one class of Equity Shares of face value of ₹10/- each.*
- *Our Company will file the shareholding pattern in the form prescribed under Regulation 31 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, one day prior to the listing of the Equity shares. The shareholding pattern will be uploaded on the Website of the Stock Exchange before commencement of trading of such Equity Shares*

10. The shareholding pattern of our Promoters, Promoter Group, Additional Top 10 Shareholders and Other Shareholders before and after the Issue as at allotment is set forth below:

Sr. No.	Name of shareholders	Pre issue		Post issue	
		No. of equity shares	As a % of Issued Capital*	No. of equity shares	As a % of Issued Capital*
Promoters					
1.	Punit Arora	1,05,85,728	88.51%	1,05,85,728	[●]
2.	Kumkum Arora	3,85,950	3.23%	3,85,950	[●]
	Total - A	**1,09,71,678**	**91.74%**	**1,09,71,678**	[●]
Promoters' Group					
1.	Ranjana Arora	10	Negligible	10	[●]
	Total-B	10	Negligible	10	[●]
Public					
1.	Sharad Kumar Srivastava	10	Negligible	[●]	[●]
2.	Shiv Charan Singh	10	Negligible	[●]	[●]
3.	Chirag Pahwa	10	Negligible	[●]	[●]
4.	Kirti Behal	9,87,664	8.26%	[●]	[●]
	Total-C	**9,87,694**	**8.26%**	[●]	[●]
Initial Public Issue – Public		-	-	**[●]**	[●]
Total Public (C+D)		**9,87,694**	**8.26%**	[●]	[●]
Total Promoters and Promoters' Group and Public (A+B+C+D)		**1,19,59,382**	**100.00%**	[●]	[●]

a) Equity Shareholding of Directors and Key Managerial Personnel in our Company:

Except as stated below, none of our director's or Key Managerial Personnel hold any Equity Shares in our Company:

Sr. No.	Name of Shareholder	No. of Equity Shares	% of Pre-Issue Capital	No. of Equity Shares	% of Post-Issue Capital
1.	Punit Arora	1,05,85,728	88.51%	1,05,85,728	[●]
2.	Kumkum Arora	3,85,950	3.23%	3,85,950	[●]
3.	Sharad Kumar Srivastava	10	Negligible	10	[●]
	Total	**1,09,71,688**	**91.74%**	**1,09,71,688**	[●]

b) List of shareholders holding 1% or more of the paid-up capital of our Company as on the date of this Red Herring Prospectus:

Sr. No.	Name of Shareholder	Shares held (Face Value of ₹10 each)	% Pre-Issue paid up Share Capital
1.	Punit Arora	1,05,85,728	88.51%
2.	Kumkum Arora	3,85,950	3.23%
3.	Kirti Behal	9,87,664	8.26%
	Total	**1,19,59,342**	**99.99%**

c) List of shareholders holding 1% or more of the paid-up capital of our company as on date ten days prior to the date of this Red Herring Prospectus:

Sr. No.	Name of Shareholder	Shares held (Face Value of ₹10 each)	% Pre-Issue paid up Share Capital
1.	Punit Arora	1,05,85,728	88.51%
2.	Kumkum Arora	3,85,950	3.23%
3.	Kirti Behal	9,87,664	8.26%
	Total	**1,19,59,342**	**99.99%**

d) List of Shareholders holding 1% or more of the paid-up Share Capital of our Company one years prior to this Red Herring Prospectus:

Sr. No.	Name of Shareholder	Shares held (Face Value of ₹10 each)	% Pre-Issue paid up Share Capital
1.	Punit Arora	1,02,57,860	85.77%
2.	Kumkum Arora	3,85,950	3.23%

Sr. No.	Name of Shareholder	Shares held (Face Value of ₹10 each)	% Pre-Issue paid up Share Capital
3.	Rajasthan Global Securities Private Limited	13,15,532	10.99%
	Total	**1,06,43,850**	**100%**

e) List of Shareholders holding 1% or more of the paid-up Share Capital of our Company two years prior to this Red Herring Prospectus:

Sr. No.	Name of Shareholder	Shares held (Face Value of ₹10 each)	% Pre Issue paid up Share Capital
1.	Punit Arora	1,02,57,900	96.37%
2.	Kumkum Arora	3,85,950	3.63%
	Total	**1,06,43,850**	**100%**

11. Our Company has not issued any convertible instruments like warrants, debentures etc. since its Incorporation and there are no outstanding convertible instruments as on date of this Red Herring Prospectus.

12. Our Company has not made any public Issue (including any rights issue to the public) since its incorporation.

13. There will be no further issue of capital, whether by way of issue of bonus shares, preferential allotment, Right issue or in any other manner during the period commencing from the date of the Red Herring Prospectus until the Equity Shares of our Company have been listed or application money unblocked on account of failure of Issue.

14. There will be no further issue of capital, whether by way of issue of bonus shares, preferential allotment, rights issue or in any other manner during the period commencing from the date of this Red Herring Prospectus until the Equity Shares have been listed. Our Company does not have any intention or proposal to alter its capital structure within a period of 6 (six) months from the date of opening of the Issue by way of split / consolidation of the denomination of Equity Shares or further issue of Equity Shares whether preferential or bonus, rights or further public issue basis. However, Our Company is in expansion phase and may need additional capital to fund existing / and or future organic and / or inorganic expansion. Therefore, our Company may further issue Equity Shares (including issue of securities convertible into Equity Shares) whether preferential or otherwise after the issue appropriately in due compliance with the applicable statutory provisions.

15. Details of our Promoters Shareholding

As on the date of this Red Herring Prospectus, our Promoters Punit Arora and Kumkum Arora hold 1,09,71,678 Equity Shares, constituting 91.74% of the issued, subscribed and paid-up Equity Share capital of our Company. The build-up of shareholding of Promoters are as follows:

a) Build-up of the shareholding of our Promoters in our Company since incorporation:

Punit Arora

**As per gift deed between Mr. Gurdyial Mal Arora (Grandfather) and Mr. Punit Arora (Grandson). Additionally, there is Clerical Error in Filing of ROC Form as the ROC Form shows shares receiving on 04 June 2013 whereas actual date on which shares were gifted was on 04 April 2011, therefore kindly refer 04 April, 2011 as the correct date as we have also relied on Share Transfer forms, Minutes of the meeting and share transfer register.*

*** As per gift deed.*

Date of Allotment / Transfer	Nature of Issue / Transaction	Nature of Consideration	No. of Equity Shares	Cumulative No. of Equity Shares	FV (₹)	Acquisition / Transfer Price (₹)	% of Pre-Issue Equity Share Capital	Pledge
04/04/2011*	Gift from Gurdial Mal Arora*	Transfer by way of Gift	20,100	20,100	10/-	Nil	0.17%	No
25/03/2013	Further Issue	Cash	14,500	34,600	10/-	200/-	0.29%	No
31/03/2014	Gift from Punit Arora & Sons HUF**	Transfer by way of Gift	37,500	72,100	10/-	Nil	0.60%	No

Date of Allotment / Transfer	Nature of Issue / Transaction	Nature of Consideration	No. of Equity Shares	Cumulative No. of Equity Shares	FV (₹)	Acquisition / Transfer Price (₹)	% of Pre-Issue Equity Share Capital	Pledge
11/04/2016	Gift from Ramesh Arora & Sons HUF**	Transfer by way of Gift	20,500	92,600	10/-	Nil	0.77%	No
11/04/2016	Gift from Ramesh Arora**	Transfer by way of Gift	1,56,500	2,49,100	10/-	Nil	2.08%	No
01/03/2017	Gift from Ramesh Arora**	Transfer by way of Gift	34,500	2,83,600	10/-	Nil	2.37%	No
01/03/2017	Gift from Ranjana Arora	Transfer by way of Gift	38,500	3,22,100	10/-	Nil	2.69%	No
01/03/2017	Gift from Kunal Arora	Transfer by way of Gift	8,800	3,30,900	10/-	Nil	2.77%	No
07/03/2024	Bonus Issue 30:1	Other than Cash	99,27,000	1,02,57,900	10/-	Nil	85.77%	No
15/04/2024	Transfer to Ranjana Arora	Cash	(10)	1,02,57,890	10/-	130/-	85.77%	No
15/04/2024	Transfer to Palika Mittal	Cash	(10)	1,02,57,880	10/-	130/-	85.77%	No
15/04/2024	Transfer to Sharad Kumar Shrivastava	Cash	(10)	1,02,57,870	10/-	130/-	85.77%	No
15/04/2024	Transfer to Chirag Pahwa	Cash	(10)	1,02,57,860	10/-	130/-	85.77%	No
30/04/2025	Transfer from Rajasthan Global Securities Private Limited	Cash	3,27,868	1,05,85,728	10/-	61/-	88.51%	No
Total				**1,05,85,728**	**10/-**			

Kumkum Arora

Date of Allotment / Transfer	Nature of Issue / Transaction	Nature of Consideration	No. of Equity Shares	Cumulative No. of Equity Shares	FV (₹)	Acquisition / Transfer Price (₹)	% of Pre-Issue Equity Share Capital	Pledge
25/03/2013	Allotment	Cash	8,000	8,000	10/-	200/-	0.07%	No
31/03/2014	Further Issue	Cash	4,450	12,450	10/-	200/-	0.10%	No
07/03/2024	Bonus Issue 30:1	Other than Cash	3,73,500	3,85,950	10/-	NA	3.23%	No
Total				**3,85,950**			**3.23%**	

Notes:

- None of the shares belonging to our Promoters have been pledged till date.
- The entire Promoter's shares shall be subject to lock-in from the date of allotment of the equity shares issued through this Red Herring Prospectus for periods as per applicable Regulations of the SEBI (ICDR) Regulations.
- All the shares held by our Promoters, were fully paid-up on the respective dates of acquisition of such shares.

b) ***The shareholding pattern of our Promoters and Promoter Group before and after the Issue is set forth below:***

Category of Promoters	Pre-Issue		Post-Issue	
	No. of Shares	% of Pre-Issue Capital	No. of Shares	% of Post- Issue Capital
Promoters				

Category of Promoters	Pre-Issue		Post-Issue	
	No. of Shares	% of Pre-Issue Capital	No. of Shares	% of Post- Issue Capital
Punit Arora	1,05,85,728	88.51%	1,05,85,728	[●]%
Kumkum Arora	3,85,950	3.23%	3,85,950	[●]%
Promoter Group				
Ranjana Arora	10	Negligible	10	[●]%
Total	**1,09,71,688**	**91.74%**	**[●]**	**[●]%**

16. The average cost of acquisition of or subscription of shares by our Promoters is set forth in the table below:

Sr. No.	Name of Promoters	No of Equity Shares held	Average Cost of Acquisition (in ₹) *
1.	Punit Arora	1,05,85,728	2.16
2.	Kumkum Arora	3,85,950	6.45

The average cost of acquisition of Equity Shares by our Promoters has been calculated by taking into account the amount paid by them to acquire and Shares allotted to them as reduced by amount received on sell of shares i.e. net of sale consideration is divided by net quantity of shares acquired.

**As certified by M/s Aggarwal Pawan Associates, Chartered Accountants, by way of their certificate dated September 25, 2025.*

17. We have 07 (seven) Shareholders as on the date of this Red Herring Prospectus.

18. Details of Promoter's Contribution locked in for three years:

Pursuant to Regulation 236 and 238 of SEBI (ICDR) Regulations, 2018, an aggregate of 20.00% of the post issue capital held by our Promoters shall be considered as Promoter's Contribution **("Promoter's Contribution")** and shall be locked-in for a period of three years from the date of allotment of Equity shares issued pursuant to this Issue. The lock in of Promoter's Contribution would be created as per applicable law and procedure and details of the same shall also be provided to the Stock Exchange before listing of the Equity Shares.

As on the date of this Red Herring Prospectus, our Promoters hold 1,09,71,678 Equity Shares constituting 59.63% of the post-issued, subscribed and paid-up Equity Share Capital of our Company, which are eligible for the Promoter's contribution.

Our Promoters have given consent to include such number of Equity Shares held by them, in aggregate, as may constitute 20.00% of the post issue Equity Share capital of our Company as Promoters' Contribution.

Further, since the post Issue shareholding of our promoters is more than 20.00%, alternative investment funds or foreign venture capital investors or scheduled commercial banks or public financial institutions or insurance companies registered with Insurance Regulatory and Development Authority of India or any non-individual public shareholder holding at least 5.00% of the post Issue capital or any entity (individual or non-individual) forming part of our promoter group other than the promoter(s), do not require to contribute to meet the shortfall in minimum Promoters' contribution as specified in the SEBI ICDR Regulations.

Our Promoters have agreed not to dispose, sell, transfer, charge, pledge or otherwise encumber in any manner, the Equity Shares which will be locked-in for minimum Promoters' Contribution from the date of this Prospectus, until the expiry of the lock-in period specified above, or for such other time as required under SEBI ICDR Regulations, except as may be permitted, in accordance with the SEBI ICDR Regulations.

The details of Equity Shares held by our Promoters, which will be locked-in for minimum Promoters' Contribution for a period of three years, from the date of Allotment as Promoters' Contribution are as provided below:

Date of Allotment / Transfer	Date when Fully Paid-up	Nature of Issue/ Allotment / Transfer	Number of Equity shares	Face Value (in ₹) per share	Issue/ Transfer Price (in ₹) per share	Source of Contribution	Percentage of post-Offer paid up capital (%)	Date up to which Equity Shares are subject to Lock-in
Punit Arora								
07/03/2024	07/03/2024	Bonus Issue	33,14,050	10/-	Nil	Other than Cash	8.01%	3 years
Kumkum Arora								
25/03/2013	25/03/2013	Allotment	8,000	10/-	200/-	Cash	0.04%	3 years
31/03/2014	31/03/2014	Further Issue	4,450	10/-	200/-	Cash	0.02%	3 years
07/03/2024	07/03/2024	Bonus Issue	3,73,500	10/-	Nil	Other than Cash	2.03%	3 years
Total			**37,00,000**				**20.11%**	

* Assuming Full Subscription to the Issue

The minimum Promoter's contribution has been brought in to the extent of not less than the specified minimum lot and from persons defined as **"Promoters"** under the SEBI (ICDR) Regulations. All Equity Shares, which are being locked in are not ineligible for computation of Minimum Promoter's Contribution as per Regulation 237 of the SEBI (ICDR) Regulations and are being locked in for 3 years as per Regulation 238(a) of the SEBI (ICDR) Regulations i.e. for a period of three years from the date of commencement of commercial production or date of allotment of Equity Shares, whichever is later.

No Equity Shares proposed to be locked-in as Minimum Promoter's Contribution have been issued out of revaluation reserve or for consideration other than cash and revaluation of assets or capitalization of intangible assets, involved in such transactions.

The minimum Promoter's contribution has been brought in to the extent of not less than the specified minimum lot and from persons defined as "Promoter" under the SEBI (ICDR) Regulations. All Equity Shares, which are being locked in are not ineligible for computation of Minimum Promoters Contribution as per Regulation 237 of the SEBI (ICDR) Regulations, 2018 and are being locked in for 3 years as per Regulation 238(a) of the SEBI (ICDR) Regulations, 2018 i.e. for a period of three years from the date of allotment of Equity Shares in this issue.

No Equity Shares proposed to be locked-in as Minimum Promoter's Contribution have been issued out of revaluation reserve or for consideration other than cash and revaluation of assets or capitalization of intangible assets, involved in such transactions.

The entire pre-issue shareholding of the Promoters, other than the Minimum Promoter's contribution which is locked in for three years, shall be locked in a phased manner from the date of allotment in this Issue as below:

a) 50% promoters' holding shall be locked in for 1 year.

b) 50% promoters' holding shall be locked in for 2 years

Explanation: The expression "date of commencement of commercial production" means the last date of the month in which commercial production of the project in respect of which the funds raised are proposed to be utilized as stated in the offer document, is expected to commence. In our case, the company is going to utilize proceeds of issue towards existing projects of the company. Therefore, Minimum Promoters' Contribution shall be locked for a period of 3 years from date of allotment in Initial Public Issue. We further confirm that Minimum Promoters' Contribution of 20.00% of the post Issue Paid-up Equity Shares Capital does not include any contribution from Alternative Investment Fund. The Minimum Promoters' Contribution has been brought into to the extent of not less than the 20.00% of the Post Issue Capital and has been contributed by the persons defined as Promoters under the SEBI (ICDR) Regulations, 2018. The lock-in of the Minimum Promoters' Contribution will be created as per applicable regulations and procedure and details of the same shall also be provided to the Stock Exchange before listing of the Equity Shares. The details of Minimum Promoters' Contribution are as follows:

Eligibility of Share for "Minimum Promoters Contribution" in terms of clauses of Regulation 237 of SEBI (ICDR) Regulations, 2018:

Reg. No.	Promoters' Minimum Contribution Condition	Eligibility Status of Equity Shares forming part of Promoter's Contribution
237 (1) (a) (i)	Specified securities acquired during the preceding three years, if they are acquired for consideration other than cash and revaluation of assets or capitalization of intangible assets is involved in such transaction.	The Minimum Promoter's contribution does not consist of such Equity Shares which have been acquired for consideration other than cash and revaluation of assets or capitalization of intangible assets: **Hence Eligible**.
237 (1) (a) (ii)	Specified securities acquired during the preceding three years, resulting from a bonus issue by utilization of revaluation reserves or unrealized profits of the issuer or from bonus issue against Equity Shares which are ineligible for minimum promoters' contribution.	The minimum Promoter's contribution does not consist of such Equity Shares: **Hence Eligible.**
237 (1) (b)	Specified securities acquired by the promoters and alternative investment funds or foreign venture capital investors or scheduled commercial banks or public financial institutions or insurance companies registered with Insurance Regulatory and Development Authority of India, during the preceding one year at a price lower than the price at which specified securities are being offered to the public in the initial public offer. Provided that nothing contained in this clause shall apply: i. if the promoters and alternative investment funds or foreign venture capital investors or scheduled commercial banks or public financial institutions or insurance companies registered with Insurance Regulatory and Development Authority of India, as applicable, pay to the issuer the difference between the price at which the specified securities are offered in the initial public offer and the price at which the specified securities had been acquired; ii. if such specified securities are acquired in terms of the scheme under sections 230 to 234 of the Companies Act, 2013, as approved by a High Court or a tribunal, as applicable, by the promoters in lieu of business and invested capital that had been in existence for a period of more than one year prior to such approval; iii. to an initial public offer by a government company, statutory authority or corporation or any special purpose vehicle set up by any of them, which is engaged in the infrastructure sector.	The minimum Promoter's contribution does not consist of such Equity Shares: **Hence Eligible.**
237 (1) (c)	Specified securities allotted to the promoters and alternative investment funds during the preceding one year at a price less than the issue price, against funds brought in by them during that period, in case of an issuer formed by conversion of one or more partnership firms or limited liability partnerships, where the partners of the erstwhile partnership firms or limited liability partnerships are the promoters of the issuer and there is no change in the management; Provided that specified securities, allotted to the promoters against the capital existing in	The minimum Promoter's contribution does not consist of such Equity Shares: **Hence Eligible.**

Reg. No.	Promoters' Minimum Contribution Condition	Eligibility Status of Equity Shares forming part of Promoter's Contribution
	such firms for a period of more than one year on a continuous basis, shall be eligible.	
237 (1) (d)	Specified securities pledged with any creditor	Our Promoter's has not Pledged any shares with any creditors. Accordingly, the minimum Promoter's contribution does not consist of such Equity Shares: **Hence Eligible.**

All the Equity Shares allotted and held by our Promoters were fully paid at the time of allotment itself.

Our Company shall ensure that the Equity Shares held by the Promoters / members of the Promoters' Group are in already dematerialized.

19. Lock in of Equity Shares held by Promoters in excess of Minimum Promoters' contribution:

Lock in of Equity Shares held by Promoters in excess of minimum promoters' contribution as per Regulation 238 of the SEBI ICDR Regulations and amendments thereto. Pursuant to Regulation 238(b) of the SEBI ICDR (Amendment) Regulations, 2025, the Equity Shares held by our Promoters and promoters' holding in excess of minimum promoters' contribution shall be locked as follows:

- Fifty percent of promoters' holding in excess of minimum promoters' contribution shall be locked in for a period of two years from the date of allotment in the initial public offer i.e. pre-Issue of up to 36,40,000 Equity Shares shall be subject to lock-in; and
- Remaining fifty percent of promoters' holding in excess of minimum promoters' contribution shall be locked in for a period of one year from the date of allotment in the initial public offer i.e. pre- Issue of up to 36,31,678 Equity Shares shall be subject to lock-in.

20. Lock in of Equity Shares held by Persons other than the Promoters:

In terms of Regulation 239 of the SEBI (ICDR) Regulations, 2018, the entire pre-issue capital held by the Persons other than the Promoters shall be locked in for a period of one year from the date of allotment in the Initial Public Issue. Accordingly, Entire Equity shares held by the Persons other than the Promoters shall be locked in for a period of one year from the date of allotment in the Initial Public Issue.

21. Inscription or recording of non-transferability:

In terms of Regulation 241 of the SEBI (ICDR) Regulations, 2018, our Company confirms that certificates of Equity Shares which are subject to lock in shall contain the inscription **"Non-Transferable"** and specify the lock-in period and in case such equity shares are dematerialized, the Company shall ensure that the lock-in is recorded by the Depository. – **Not Applicable as all existing Equity Shares are held in dematerialized form.**

22. Pledge of Locked in Equity Shares:

In terms of Regulation 242 of the SEBI (ICDR) Regulations, 2018, the Equity Shares held by our Promoters and locked in may be pledged as a collateral security for a loan granted by a scheduled commercial bank or public financial institution or a systemically important non-banking finance company or housing finance company, subject to following;

- In case of Minimum Promoters' Contribution, the loan has been granted to the issuer company or its subsidiary (ies) for the purpose of financing one or more of the Objects of the Issue and pledge of equity shares is one of the terms of sanction of the loan.
- In case of Equity Shares held by Promoters in excess of Minimum Promoters' contribution, the pledge of equity shares is one of the terms of sanction of the loan.

However, lock in shall continue pursuant to the invocation of the pledge and such transferee shall not be eligible to transfer the equity shares till the lock in period stipulated has expired.

23. Transferability of Locked in Equity Shares:

In terms of Regulation 243 of the SEBI (ICDR) Regulations, 2018 and subject to provisions of Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 as applicable;

- The Equity Shares held by our Promoters and locked in as per Regulation 238 of the SEBI (ICDR) Regulations, 2018 may be transferred to another Promoters or any person of the Promoters' Group or to a new promoter(s) or persons in control of our Company, subject to continuation of lock-in for the remaining period with transferee and such transferee shall not be eligible to transfer them till the lock-in period stipulated has expired.

- The equity shares held by persons other than promoters and locked in as per Regulation 239 of the SEBI (ICDR) Regulations, 2018 may be transferred to any other person (including Promoter and Promoters' Group) holding the equity shares which are locked-in along with the equity shares proposed to be transferred, subject to continuation of lock-in for the remaining period with transferee and such transferee shall not be eligible to transfer them till the lock-in period stipulated has expired.

24. None of our Promoters, Promoter Group, Directors and their relatives has entered into any financing arrangement or financed the purchase of the Equity Shares of our Company by any other person during the period of six months immediately preceding the date of filing of the Red Herring Prospectus/ Red Herring Prospectus / Prospectus.

25. Neither, we nor our Promoters, Directors and the BRLM to this Issue have entered into any buyback and / or stand by arrangements and / or similar arrangements for the purchase of our Equity Shares from any person.

26. As on date of the Red Herring Prospectus, there are no Partly Paid-up Shares and all the Equity Shares of our Company are fully paid up. Further, since the entire money in respect of the Issue is being called on application, all the successful applicants will be issued fully paid-up equity shares.

27. Neither the Lead Manager, nor their associates hold any Equity Shares of our Company as on the date of the Red Herring Prospectus.

28. Prior to this Initial Public Offer, our Company has not made any public issue or right issue to public at large.

29. There are no safety net arrangements for this public issue.

30. As on the date of filing of the Red Herring Prospectus, there are no outstanding warrants, options or rights to convert debentures, loans or other financial instruments into our Equity Shares.

31. As per RBI regulations, OCBs are not allowed to participate in this offer.

32. Our Company has not raised any bridge loan against the proceeds of this Issue. However, depending on business requirements, we may consider raising bridge financing facilities, pending receipt of the Net Proceeds.

33. There are no Equity Shares against which depository receipts have been issued.

34. As on date of the Red Herring Prospectus, other than the Equity Shares, there is no other class of securities issued by our Company.

35. Our Company undertakes that at any given time, there shall be only one denomination for our Equity Shares, unless otherwise permitted by law.

36. An Applicant cannot make an application for more than the number of Equity Shares being issued through this Issue, subject to the maximum limit of investment prescribed under relevant laws applicable to each category of investors.

37. As on the date of this Red Herring Prospectus, our Company has 7 Equity Shareholders.

38. Since present issue is a fixed price issue, the allocation in the net offer to the public category in terms of Regulation 253(3) of the SEBI (ICDR) (Amendment) Regulations, 2018 shall be made as follows:

(a). Not less than thirty-five per cent to Individual Investors;

(b). Not less than fifteen per cent to Non-Institutional Investors;

(c). Not more than fifty per cent to Qualified Institutional Buyers, five per cent of which shall be allocated to mutual funds.

Provided that the unsubscribed portion in either of the categories specified in clauses (a) or (b) may be allocated to applicants in the other category.

Explanation: If the category of individual investors who applies for minimum application size is entitled to more than fifty per cent. of the Net issue size on a proportionate basis, such individual investors shall be allocated that higher percentage.

39. In case of over-subscription in all categories the allocation in the Issue shall be as per the requirements of SEBI (ICDR) Regulations, 2018 and its amendments from time to time.

40. An over-subscription to the extent of 2% of the Net Issue can be retained for the purpose of rounding off to the nearest integer during finalizing the allotment, subject to minimum allotment, which is the minimum application size in this Issue. Consequently, the actual allotment may go up by a maximum of 2% of the Net Issue. In such an event, the

Equity Shares held by the Promoters is used for allotment and lock-in for three years shall be suitably increased; so as to ensure that 20% of the post Issue paid-up capital is locked in.

41. No incentive, whether direct or indirect, in any manner, whether in cash or kind or services or otherwise shall be offered by any person connected with the distribution of the issue to any person for making an application in the Initial Public Offer, except for fees or commission for services rendered in relation to the issue.

42. At any given point of time there shall be only one denomination of the Equity Shares, unless otherwise permitted by law.

43. Our Company shall comply with such disclosure and accounting norms as may be specified by BSE, SEBI and other regulatory authorities from time to time.

44. Our Promoters and the members of our Promoters' Group will not participate in this Issue.

45. Our Company shall ensure that transactions in the Equity Shares by the Promoters and the Promoters' Group between the date of filing the Red Herring Prospectus and the Issue Closing Date shall be reported to the Stock Exchanges within twenty-four hours of such transaction.

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OBJECTS OF THE ISSUE

The Issue comprises of Fresh Issue of up to 64,40,000 Equity Shares of face value ₹10 each, aggregating up to ₹[●] Lakhs by our Company. For details, see *"The Issue"* on page 48, respectively.

Fresh Issue

The details of the proceeds from the Fresh Issue are provided in the following table:

Particulars	Estimated Amount (₹ in lakhs) [2]
Gross proceeds from the Fresh Issue [1]	[●]
Less: Issue related expenses to be borne by our Company [2][3]	[●]
Net Proceeds from the Fresh Issue (Net Proceeds) [3]	[●]

(1) Subject to full subscription of the Fresh Issue component.
(2) For details, please see "Issue expenses"
(3) To be finalised upon determination of the Issue Price and updated in the Prospectus prior to filing with the RoC.

Requirements of funds and utilization of Net Proceeds

The Net Proceeds of the Fresh Issue are proposed to be utilised in the following manner:

1. Funding of capital expenditure requirements of our Company towards purchase of Machinery at existing facilities;
2. General Corporate Purposes;

(Collectively, referred to herein as the "**Objects**")

The Company is engaged in the manufacturing of high-quality synthetic yarns, including Acrylic Wool Yarns, Polyester Yarns, and Nylon Yarns, catering to the diverse needs of the textile industry. With a strong focus on quality and innovation, our manufacturing process is backed by advanced technology and modern machinery, ensuring consistency and durability in every batch. We follow a structured production process that includes careful raw material selection, waste segregation, cleaning, resistance treatment for enhanced durability, drying, blending (where required), spinning, winding, and stringent quality control. Our in-house research team plays a key role in driving innovation and maintaining superior product standards, enabling us to meet evolving industry demands effectively.

In addition, our Company expects to receive the benefits of listing of the Equity Shares on the SME Platform of BSE Limited ("**BSE SME**") including the enhancement of our Company's visibility and brand image and creation of a public market for our Equity Shares in India.

The main objects clause and objects incidental and ancillary to the main objects as set out in the Memorandum of Association enable our Company to undertake our existing business activities and to undertake the activities for which the funds are being raised through this Issue.

Net Proceeds

(₹ in lakhs)

Sr. No.	Particulars	Estimated amount
1.	Funding of capital expenditure requirements of our Company towards purchase of Machinery at existing facilities.	6167.71
2.	General corporate purposes [1][2]	[●]
	Total	**[●]**

(1) To be finalized on determination of the Issue Price and updated in the Prospectus prior to filing with the ROC.
(2) The amount to be utilised for general corporate purposes shall not exceed 15% of the Gross Proceeds of the Issue or ₹1,000 lakhs whichever is lower.

Proposed Schedule of implementation, requirement of funds and utilization of Net Proceeds

The fund requirements, the deployment of funds and the intended use of the Net Proceeds as described herein are based on our current business plan, management estimates, and other commercial and technical factors. However, such fund requirements and deployment of funds have not been appraised by any bank, or financial institution. We may have to revise our funding requirements and deployment on account of a variety of factors such as our financial and market condition, business and strategy, competition, negotiation with vendors, variation in cost estimates on account of factors, and other external factors such as changes in the business environment and interest or exchange rate fluctuations, which may not be within the control of our management. This may entail rescheduling or revising the planned expenditure and funding requirements, including the expenditure for a particular purpose at the discretion of our management, subject to compliance

with applicable laws.

The Company has obtained to the Detailed Project Report (DPR) prepared by Garg & Associates, Government Approved Valuers, Chartered Engineers, and Industry Consultants, dated September 16, 2026.

The Net Proceeds are proposed to be utilised and are currently expected to be deployed in accordance with the schedule set forth below:

(₹ in lakhs)

Sr. No.	Particulars	Total estimated Cost	Amount which will be financed from Net Proceeds [(1)]	Estimated utilization of Net Proceeds in FY 2026-27
1.	Funding of capital expenditure requirements of our Company towards purchase of Machinery at existing facilities	6167.71	6167.71	6167.71
2.	General Corporate Purposes*	[●]	[●]	[●]
Total		[●]	[●]	[●]

** To be finalized on determination of the Issue Price and updated in the Prospectus prior to filing with the RoC. In compliance of SEBI ICDR the amount utilized for general corporate purpose shall not exceed 15% of the gross proceeds or ₹1,000 lakhs whichever is lower.*

Our Board, in its meeting dated September 16, 2026 approved the utilization of the Net Proceeds towards the above-mentioned object.

The fund requirements, the deployment of funds and the intended use of the Net Proceeds as described herein are based on our current business plan, management estimates, and other commercial and technical factors. However, such fund requirements and deployment of funds have not been appraised by any bank, or financial institution. We may have to revise our funding requirements and deployment on account of a variety of factors such as our financial and market condition, business and strategy, competition, negotiation with vendors, variation in cost estimates on account of factors, and other external factors such as changes in the business environment and interest or exchange rate fluctuations, which may not be within the control of our management. This may entail rescheduling or revising the planned expenditure and funding requirements, including the expenditure for a particular purpose at the discretion of our management, subject to compliance with applicable laws.

For further details on the risks involved in our proposed fund utilization as well as executing our business strategies, please refer the section titled *"Risk Factors"* on page 20 of this Red Herring Prospectus.

In the event that the estimated utilization of the Net Proceeds in a scheduled financial year is not completely met, due to the reasons stated above, the same shall be utilized in the next financial year, as may be determined by our Company, in accordance with applicable laws. If the actual utilization towards any of the Objects is lower than the proposed deployment, such balance will be used towards general corporate purposes, to the extent that the total amount to be utilized towards general corporate purposes is within the permissible limits in accordance with the SEBI ICDR Regulations. Further, in case of variations in the actual utilization of funds earmarked for the purposes set forth above, increased fund requirements for a particular purpose may be financed by surplus funds, if any, available in respect of the other purposes for which funds are being raised in the Issue, subject to compliance with applicable laws.

Means of finance

Since the entire fund requirement of [●] lakhs will be met from the Net Proceeds hence, no amount is proposed to be raised through any other means of finance. Accordingly, we are in compliance with the requirements prescribed under Paragraph 9(C)(1) of Part A of Schedule VI and Regulation 230 (1)(e) of the SEBI ICDR Regulations which require firm arrangements of finance to be made through verifiable means towards at least 75% of the stated means of finance, excluding the amount to be raised through the Issue and existing identifiable internal accruals. In case of a shortfall in the Net Proceeds or any increase in the actual utilisation of funds earmarked for the Objects, our Company may explore a range of options including utilizing our internal accruals.

DETAILS OF THE OBJECT OF THE FRESH ISSUE

1. **Funding of Capital Expenditure requirements of Our Company towards purchase of machinery at existing facilities.**

Present Business Activities (Current Operations):

The Company is primarily engaged in the manufacturing of premium acrylic yarns, blended yarns, and recycled acrylic fibres, serving both domestic and export markets. Over the years, we have established a fully integrated manufacturing setup that enables us to maintain end-to-end control on quality, efficiency, and delivery timelines. Our in-house facilities comprise fiber processing, tow dyeing, hank dyeing, spinning, bulking, twisting, and packing, which provide us with flexibility to manufacture a wide range of yarn varieties as per customer requirements. For further details, please see chapter title "*Business Overview*" beginning on page 149 of this Red Herring Prospectus

A distinctive feature of our operations is our focus on sustainable textile practices. We recycle waste acrylic fibres, sourced both domestically and internationally (primarily from Thailand and Shanghai, China), and convert them into high-quality, value-added yarns. This recycling-driven approach not only reduces raw material dependency but also contributes to environmental conservation by minimizing textile waste.

Through our comprehensive product range and sustainable business practices, we cater to a wide spectrum of industries including apparel, home textiles, hosiery, fashion knitting, and industrial textiles. By combining modern technology, skilled manpower, and strong process controls, we have positioned ourselves as a reliable and innovative player in the textile value chain.

Present Capacity & Utilisation:

Our existing Ludhiana facility, spread across approximately 7,268.73sq. yards (equivalent to ~65,418.57 sq. ft. of land area), is situated at Village Mangarh, Machiwara Road, Kohara, Ludhiana. The facility houses modern machinery across fibre processing, spinning, tow dyeing, and hank dyeing sections. The installed capacity is duly certified by a Chartered Engineer. Over the past years, the Company has consistently maintained healthy utilisation levels, averaging between 70 % to 83% across operations (Exculding Downtime), thereby indicating that the plant is operating near optimal levels. This sustained performance underscores the necessity of expansion to meet anticipated future demand and to further strengthen our production capabilities.

Proposed Location for Capex:

The proposed expansion will be undertaken at our existing facilities in Ludhiana, spread across Village Mangarh, Machiwara Road, Kohara and Koom Kalan properties. The Company already holds/leases sufficient land parcels and supporting infrastructure at these locations. These properties provide ample space for the seamless installation of additional machinery without any disruption to ongoing operations, ensuring continuity of current production while enabling capacity augmentation.

New Capacity After Capex:

The proposed capital expenditure entails the installation of state-of-the-art machinery in spinning and dyeing sections, designed to complement and enhance the existing infrastructure. Post-expansion, the Company's installed capacity across fibre processing, yarn spinning, tow dyeing, and hank dyeing will increase substantially, enabling it to cater to larger volumes in recycled acrylic fibre, high bulk acrylic yarns, and blended fancy yarns. The integration of these advanced machines, with higher efficiency and output levels, is expected to not only expand volumes but also improve cost efficiencies, thereby strengthening revenues and profitability while positioning the Company to serve both domestic and export markets more effectively.

Rationale for Capex:

1. Catering to Growing Domestic Demand

The Indian textile sector is witnessing sustained growth driven by rising consumer demand for quality fabrics, increasing fashion awareness, and the expansion of organized retail. By expanding our capacity, we aim to serve the growing demand for acrylic yarns and fibres within the domestic market, ensuring consistent supply and strengthening our presence among established and emerging customers.

2. Leveraging Export Opportunities

Emerging international markets are showing strong demand for acrylic-based yarns, particularly in apparel and home textiles. The proposed capex will enable us to scale up production to meet export requirements, tap new geographies, and diversify our customer base beyond India, thereby reducing dependency on domestic markets alone.

3. Enhancing Sustainability and Recycling Capabilities

A key differentiator for the Company is its recycling-based production model. By investing in upgraded machinery and processes, we plan to increase the proportion of recycled fibres in our product mix, thereby strengthening our positioning as a sustainable manufacturer. This aligns us with global trends of eco-conscious sourcing and supports our customers' sustainability goals.

4. Improving Operational Efficiency

The proposed investment in modernized and technologically advanced machinery is expected to improve productivity, reduce wastage, and lower per-unit costs. Enhanced automation and process efficiencies will allow us to achieve better economies of scale, which in turn will positively impact profitability and competitiveness.

5. Diversification of Product Portfolio

Customer preferences in the textile industry are rapidly evolving toward specialized and value-added yarns. With the additional capacity, we will be able to expand our product range to include new varieties such as premium fancy yarns, technical textiles, and performance-based blends, thereby capturing niche and higher-margin segments of the market.

6. Long-Term Growth and Competitive Advantage

Through this expansion, our Company aims to reinforce its long-term growth trajectory. The capex will strengthen our ability to compete with both domestic and global players, safeguard market share, and create a robust foundation for sustained business performance in the years ahead.

A portion of our capital expenditure will be dedicated to acquiring Plant & Machinery. This strategic investment aims to align our technological infrastructure with upgraded requirements to extent our present capacity. The acquisition of advanced machinery is particularly geared towards catering to the additional demand expected from our forthcoming sales efforts. Basis the management assessment and quotation obtained by our Company, we intend to utilize 6167.71 lakhs out of the Net Proceeds towards purchase of Plant & Machinery to empower our team to meet the evolving technological demands and efficiently support the growth generated by our sales endeavors in the market. We are yet to place orders for the purchase of these machinery, however the detailed break-down of their estimated costs is as set forth below.

The detailed break-down of these estimated costs towards machinery vendor wise are provided in the table below:

1. LMW Limited

Our Company has received quotation dated May 01, 2026 from **LMW Limited** with a validity up to 90 days details of which are set forth below:

Sr. No.	Description of Plant and Machinery	Quantity	Amount* (in ₹)
1.	**LAKSHMI BLOWROOM** Mixing bale opener model LB3/6 1600 mm working width, upright lattice with Staggered steel spikes With beater	1	18,84,500
	Ventilator Model LA5/6	1	54,100
	Control Panel (Approx)	1	4,61,000
2.	**LAKSHMI CARDING MACHINE** **CARDING MACHINE MODEL LC361** With 1000mm working width for chute feed system built in multilevel sensing, short and long term regulation with pre/post carding elements, philipson brush roller arrangement, with single lickerin arrangement, linear can changer 40 inchx48 inch conveyor web doffing system, inverter drive for cylinder, with finefeed la7/6	5	1,67,56,000
3.	**LAKSHMI DRAWFRAME MACHINE** **DRAWFRAME SINGLE DELIVERY AUTO LEVELLER LDF3S** With delivery can size upto 24 inch x 48 inch, single delivery system, digital short term auto levelling system, servo drive	2	49,10,800

Sr. No.	Description of Plant and Machinery	Quantity	Amount* (in ₹)
	for drafting, inbuilt spectrogram display, inverter controlled main drive, independent drive for coiler, with auto- piecing automatic can changer with electronic sliver cutting arrangement, power creel arrangements with upto 8 doublings suitable for feed cans upto 40 x 48 inch, Can magazine with rollers, suitable for cans with / without castors arrangement, with nt finish coiler		
4.	**LAKSHMI SPEEDFRAME** **SPEEDFRAME MODEL LF4280A** With 140 spindles, servo drive for drafting, single side Inverter controlled drive for flyer, bobbin & trough movement, suction device for broken end roving, photocell for roving stop motion for broken end and with terra spin pk1500 3 roller drafting system With automatic roving tension control, medium cradle Bobbin tilting mechanism, with empty bobbin storage With additional flyer trough support, with stripper Arrangement, with dynamic energy module, with additional roving sensor for false twister	1	50,29,300
5.	**LAKSHMI RINGFRAME** **RINGFRAME LR9/SX/SXL** 720 spindles, 70mm gauge, 43mm cage, credo+rings, hlld spindles, inverter drive for main motor common servo drive for 2nd and 3rd drafting roller to make basic slub, single side suction for pneumafil, energy module, inbuilt hpm (high performance module), basket type tube loader automatic proven peg tray type doffing system RYC, 6 Row Creel , Lmw Alucore Cots And Aprons And Provision For Link Winder, With Aluminium Separator With Hs1 Ryc, With Suction Tube With Metal Insert,190mm Lift	5	3,42,86,950
Gross Total			6,33,82,650
GST @18%			1,14,08,877
Total including GST (A)			**7,47,91,527**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

2. Vandewoele Savio

Our Company has received quotation dated February 13, 2026 from **Vandewoele Savio** with a validity up to 180 days, extended upto November 15, 2026 via mail, details of which are set forth below:

Sr. No.	Description of Plant and Machinery	Quantity	Amount
1.	**Savio Automatic Cone Winder Model Proxima M Smartconer®** Manual bobbin feeding - Round magazine type (HSN Code: 8445.4000) **Machine with 80 Spindles** **Machine with 60 Spindles** Splicer Type: Smart Jointair & Smart Lever - electronio yarn tail lever Electronic Yarn Clearer: Loepfe basic [OR] Uster basio Winding drums with 2.0/152mm [OR] 3/2 tums/153 mm traverse Take up packages with 3D 30' [OR] 4D 20: [OR] 5D 57' Canicity Pack+: Electronic anti pattering system	 1 2	 3,06,016 € 4,76,074€

Sr. No.	Description of Plant and Machinery	Quantity	Amount
	Smart Booster for yarn stress free unwinding Waxing Device with detection probe [OPT] Smart Tensioner: Disc tensioner with Tension Dumping Lever, Tensorfax Smart Pick Up: Intelligent package end pick up nozzie Smart changer: Bobbin change group Core Energy: intelligent suction system for yarn waste and collection box in the machine headstock. Package conveyor belt: single lot towards the headstock or tallstock Empty tube conveyor belt Savio make Travelling blower / suction unit Manual feeding: with 6 or 9 pocket magazines Smart Control Board: HMI Interface for parameters setup and machine management. Essential spares and accessories as per Savio's standards		
Total in € before convert into Rupees			7,82,090 €
EURO conversion rate into Rs. as on RHP			111.15#
Total amount in Rupees (B)			**86,929,304**

The conversion rate for Euro is ₹111.15, as at rate of exchange on September 11, 2026 (source: www.rbi.org.in).

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

3. Peass Industrial Engineers Private Limited

Our Company has received quotation dated August 27, 2025 from **Peass Industrial Engineers Private Limited** with a validity up to 180 days extended till November 15, 2026, details of which are set forth below:

Sr. No.	Description of Plant and Machinery	Quantity	Total Amount* (in ₹)
1.	Peass Hank to cone winding machine (Single sided), Model "SMI" with 36 Spindles of 6" Traverse **As per annexure 1 of technical specification attached.**	4	1,08,00,000
2.	Control Panel for above machines	4	2,00,000
Gross Total			1,10,00,000
GST			19,80,000
Total Including GST (C)			**1,29,80,000**

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Annexure 1

Technical Specifications of Peass Hank to Cone winding machine (Single sided), Model SMI:

1. Each spindle is independently driven by individual motor controlled by inverter, which facilitates different speed settings for different spindles, just by the press of buttons.
2. Positive drive to drum through flat belt, hence no oiling & oiling stain.
3. Metallic PEASS traverse drums, hardened surface, dynamically balanced to the highest degree of accuracy.
4. Double Arm cradle running on ball bearings for all tube sizes for conicity from 0'0' to 5'57' (one set of spindle standard).
5. One Arm Swift holder mounted on the top of the machine, swiveling down to the operator's height for easy doffing with adjustable Peass-swifts for Hank circumference of 40" to 72" (1016mm to 1830mm).
6. Swift Hank wire space suitable to accommodate up to 12" width hank.
7. Twin Roller Yarn delivery devices (Over Feed Roller), driven by and synchronized with the grooved traverse roll for reduction and levelling the yarn tension.
8. Electronic programmable stop motion on each individual head in case of yarn breaks or runs out.
9. Horizontal Twin disc yarn tension device with Multi-colored tension weights.
10. Connected load is 0.5 HP/spindle, Motor capacity of 0.33 Kw. However, the absorbed power is just about 180 watts/spindle.
11. Electronic Ribbon breaker control for each spindle.
12. Slow starting device through A/c drive, for smooth starting of the spindle, hence no initial breaks.
13. Independent start/stop/reset button on each spindle, for easy operation.
14. Spindles configuration per section i.e. 3, 6, 9, 12 to 48 (Single sided construction).

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

4. Hi-Teh Apparatus Private Limited

Our Company has received quotation dated September 03, 2025 from **Hi-Tech Apparatus Private Limited** with a validity up to 6 months extended upto November 14, 2026, details of which are set forth below:

Sr. No.	Description of Plant and Machinery	Quantity	Unit Price	Total Amount* (in ₹)
1.	**HI-TECH GOLD-750A (SINGLE DECK TFO MACHINE)** HSN: 84453019 Rs.8500 Per Spindle x 240 Spindles Per MC. Pot Diameter: 130 mm (7") ABP (Automatic Belt Pressure) System ADS (Auto Dropper System) Double Head Mechanism. Inverter Drive System. Quick Mechanical Auto Lifting. Latest IE3 Motor (Siemens) Stainless Steel	6	20,40,000	1,22,40,000

Sr. No.	Description of Plant and Machinery	Quantity	Unit Price	Total Amount* (in ₹)
	Separator (Other Specification as per our catalogue)			
Gross Total			20,40,000	1,22,40,000
Packing and assembly charges				3,64,800
GST @18 %				22,68,864
Total Including GST (D1)				**1,48,73,664**
2.	Radhey-70 [2 Ply PPW machine] HSN: 84453019- Rs.55000 Per Spindle x 48 Spindles Per MC. **Propellar: Ceramic** **Structure:** Modular Head with Modular Section **Wiring:** Plug and play Traverse by Counter rotating propeller blades Yarn Presence Sensing for Individual ply Individual Electronic yem cutter Individual motor Per Spindle **Precised Pressure System** Cradle individual spindle yarn length & measurement Dual touch screen	1	26,40,000	26,40,000
3.	Panel Charge	1	55,000	55,000
Gross Total				26,95,000.00
Packing and assembly charges				73,900
GST @18 %				4,98,402.00
Total Including GST (D2)				**32,67,302.00**
Total of D (D1+D2)				**1,81,40,966.00**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

5. Techno Spin

Our Company has received quotation dated September 08, 2025 from **Techno Spin** with a validity up to 180 days extended upto October 16, 2026 details of which are set forth below:

Sr. No	Discerption	Qty	Rate	Amount
1.	HDPE Sliver Can Size 40" Dia. x 48" Height (with Castor) x 3.0 mm Thickness complete with ● Stainless Steel Top Ring ● Galvanized Top Binder ● Galvanized Bottom Plate ● Galvanized Bottom Ring ● HDPE Bottom Binder 300 mm ● Pentograph Spring with Galvanized Top Cover 80 mm Dust proof Ball Bearing Castor Wheel (a set of 3 pcs.)	32	8,500	2,72,000
2.	HDPE Sliver Can Size 20" Dia. x 48" Height (with Castor) x 2.0 mm Thickness complete with ● Stainless Steel Top Ring ● Galvanized Top Binder ● Galvanized Bottom Plate (Deep Type) ● Galvanized Bottom Ring ● HDPE Bottom Binder 300 mm ● Box / Coil Type Spring with Plastic Top Cover 60 mm Dust proof Ball Bearing Castor Wheel (a set of 3 pcs.)	250	4,000	10,00,000
Total With Out GST				12,72,000
Packing Charges @2.5%				31,800
GST @18%				2,34,684
Net Including GST (E)				**15,38,484**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

6. Spintex Impex Private Limited

Our Company has received quotation dated August 20, 2025 from **Spintex Impex Private Limited** with a validity up to 180 days extended up to November 14, 2026 details of which are set forth below:

Sr. No.	Particular	Quantity	Rate	Total Amount* (in ₹)
1.	**BOBBINS**: 8" lift x 230mm long Polycarbonate Ring Tube, 1:40 Taper, 20 DUI, wt.40 grams, as per our Mould No.9008	10,000	22.40	2,24,000
2.	TFO Polypropylene, Size: 170mm Length, 43mm ID, 49mm OD, Suitable for TFO Yarn Winding machine. Weight: 65 grams ± 1 grams as per Mould No.649	2,000	17.30	34,600
3.	Polypropylene Cones 4°20' - 170 mm long, 58mm base dia and 28mm top dia. Bend Nose type, Weight: 50 grams ± 1 grams as per Mould No.442	4,000	13.25	53,000
Gross Total				3,11,600
Packing and Freight charge				9,348
GST 18%				57,770
Total amount including GST (F)				**3,78,718**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

7. New Transcon Engineers

Our Company has received quotation dated August 19, 2025 from **New Transcon Engineers** with a validity up to 180 days extended p to November 16, 2026 details of which are set forth below:

Sr. No.	Particular	Quantity	Rate	Total Amount* (in ₹)
1.	**CompAir** Gardner Denver Model "Li45RS -5-10A" Capacity (52-296cfm) @ 5-10 barg with installed motor of 45 Kw, 60 hp variable Speed Drive, Oil Lubricated, and Air Cooled Rotary Screw Compressor with electric motor for standard scope of supply as described in the subject offer with integrated variable speed Drive.	1	12,15,000	12,15,000
2.	**CompAir** Gardner Denver Model "Li45 -7.5A" Capacity (291cfm) @ 7.5barg Max 8 bar with installed motor of 45 Kw, 60 hp Fixed Speed Drive, Oil Lubricated, and Air Cooled Rotary Screw Compressor with electric motor for standard scope of supply as described in the subject.	1	9,25,000	9,25,000
3.	CD100F-A Referigearted Type Air Dryer 353 cfm suitable for Air Compressor	1	2,60,000	2,60,000
4.	Air receiver tank 2m3 (2000 ltr) with accessories	1	92,000	92,000
5.	Prefilter line filter 0.1 ppm	1	22,800	22,880
6.	Afterfilter line filter 0.001 ppm	1	22,825	22,825
Gross Total				**25,37,705**
Packing & freight charge				NIL
GST 18%				4,56,787
Total including GST (G)				**29,94,491**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

8. IEC Electric Power Limited

Bill of Material & Price Break-up of Distribution Board-2	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.
SIZE OF MAIN BUS-BAR	**: 1 X 50 X 10mm (Phases)** **: 1 X 50 X 06mm (Neutral)**

Our Company has received quotation dated September 16, 2026 from **IEC Electric Power Limited** with a validity up to 180 days details of which are set forth below:

Sr. No	Discerption	Amount
1.	Supply of Kirloskar make 500 kVA Prime Rating Power (PRP) Liquid Cooled Standard Diesel Generating Set Comprising of Kirloskar make Liquid Cooled CRDi DV8ETA 4G3 (CPCB IV+ Norms compliance) developing 608 BHP @ 1500 RPM Directly coupled with 500 kVA Kirloskar Green Alternator rated at 3 Phase 415 Volts ,50 Hz and 0.8 p.f. both mounted and Aligned on Common Base Frame complete with inbuilt MS Fuel Tank, Exhaust Silencer, AVM pads fitted on Base Frame 2 No's Kirloskar Battery of suitable capacity for 24 Volts Operating System, KRM (Kirloskar Remote Monitoring) and Standard Manual Panel all housed in Acoustic Enclosure.	40,00,000
Total With Out GST		40,00,000
GST @18%		7,20,000
Net Including GST (H)		**47,20,000**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

9. Unix Switchgear Private Limited

Our Company has received quotation dated September 08, 2025 from **Unix Switchgear Private Limited** with a validity up to 180 days extended upto November 14, 2026 details of which are set forth below:

Sr. No.	Particular	Quantity	Rate
1.	Power Control Centre (Refer Note No.1)	1	23,93,679
2.	MCC for Pump House (Refer Note No.2)	1	2,34,079
3.	Distribution Board-1 (Refer Note No.3)	1	1,00,221
4.	Distribution Board-2 (Refer Note No.4)	1	1,05,474
5.	Distribution Board-3 (Refer Note No.5)	1	1,24,256
6.	Distribution Board-4 (Refer Note No.6)	1	1,56,585
7.	Distribution Board-5 (Refer Note No.7)	1	1,56,585
8.	Lighting D.B. (Refer Note No.8)	1	1,10,296
9.	VCB Panel Make Schneider (Refer Note No.9)	1	3,60,000
10	Electrical Erection Job	1	10,00,000
Total Amount			**47,41,180**
GST 18%			8,53,412
Total including GST (I)			**55,94,592**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

Note No. 1

Note No. 2

Bill of Material & Price Break-up of MCC FOR PUMP HOUSE	
FABRICATION DETAIL	: The Motor Control Center will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.
SIZE OF MAIN BUS-BAR	**: 1 X 30 X 10mm (Phases)** **: 1 X 30 X 06mm (Neutral)**

Note No. 3

Bill of Material & Price Break-up of Distribution Board-1	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.
SIZE OF MAIN BUS-BAR	**: 1 X 50 X 10mm (Phases)** **: 1 X 50 X 06mm (Neutral)**

Note No. 4

Bill of Material & Price Break-up of Distribution Board-2	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.
SIZE OF MAIN BUS-BAR	**: 1 X 50 X 10mm (Phases)** **: 1 X 50 X 06mm (Neutral)**

Note No. 5

Bill of Material & Price Break-up of Distribution Board-3	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.
SIZE OF MAIN BUS-BAR	**: 1 X 50 X 10mm (Phases)**
	: 1 X 50 X 06mm (Neutral)

Note No. 6

Bill of Material & Price Break-up of Distribution Board-4	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.

Note No. 7

Bill of Material & Price Break-up of Distribution Board-5	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.

Note No. 8

Bill of Material & Price Break-up of Lighting D.B.	
FABRICATION DETAIL	: The Distribution Board will be metal enclosed sheet cubical, Single Front, floor mounting type & of totally enclosed design, completely dust-tight and vermin proof, suitable to operate on 440V, 3-phase, 50 Hz Supply.
PAINTING	: Powder coating of shade Siemens Grey (RAL 7035)
CABLE ENTRY	: TOP/BOTTOM
FAULT LEVEL	: 36KA FOR 1SEC.
BUS-BAR	: Aluminium Bus-Bar of E91E Grade.
SIZE OF MAIN BUS-BAR	**: 1 X 50 X 10mm (Phases)**
	: 1 X 50 X 06mm (Neutral)

Note No. 9

S. No.	Description	Make	Incoming cum outgoing Upto 2500KVA Transformer
	QTY		1
1	Fab		
	11kV Aluminium Bus Bar, Indoor Panel Board.	Coronet	600A
	600A		1
2	VCB		
	11kV 20KA 3 sec Draw out VCB of following ratings	Schneider	
	800A		1
3	CTs		
	11kV Dual Ratio Dual Core CTs with following ratio:		
	300/5-5A Core Cl1: 1.0,15VA Core Cl2: 5P10,15VA	Coronet/Eq	3
4	PTs		
	11kV/110V Single Phase Fixed Type PT with Core Cl1: 1.0 100VA	Coronet/Eq	3
5	Relays		
	IDMT Relay 3 Over current, 1 Earth fault (50/51/50N/51N)	Schneider	1
	Master Trip Relay (86)	C&S/Eq	1
	Trip circuit supervision relay (95)	C&S/Eq	1
6	Meters		
	Digital Voltmeter meter Cl-0.5	Secure	1
	Digital Ammeter meter Cl-0.5	Secure	1
7	Indications		
	RYB Indication Light	Schneider /L&T/Esbee	3
	ON/OFF/ Auto Trip / Trip Circuit Healthy / Spring Charge / Test / Service Indication Light	Schneider /L&T/Esbee	7
8	Misc		
	Breaker Control Switch	Salzer/Eq	1
	Emergency Push Button	L&T/Eq	1
	LED	Reputed	1
	Power Pack I/P 220VAC to O/P 24VDC 7Ah	Reputed	1
	3Pin Plug - Socket	Reputed	1
	Toggle Switch	Reputed	1
	Hooter	Reputed	1
	Door Switch	Reputed	1
	Space Heater with Thermostat	Reputed	1
	Control MCB	Schneider	1SET

10. Pioneer Cranes & Elevators

Our Company has received quotation dated September 15, 2026 from Pioneer Cranes & Elevators with a validity up to 180 days details of which are set forth below:

Sr. No.	Particular	Quantity	Rate
1.	Single Girder E.O.T. Crane *(For specification please refer annexure 1)*	1	13,25,000
Gross Total			**13,25,000**
GST 18%			2,38,500
Total including GST (J)			**15,63,500**

Annexure 1

Technical Specifications:

Capacity	**5 Ton**
Type	Single Girder E.O.T. Crane
Duty	Indoor
Manufacturing Standard	IS: 807/3177
Rail Span	50 Feet (Approx.)
Height of Lift	24 Feet (Approx.)
Class	II, M 5 (Medium Duty)
Ambient Temp.	50°C
Operating Speeds(m/min):	
Main Hoist (M/Min)	03-04
Long Travel (M/Min)	15-18
Cross Travel (M/Min)	10-12
Crane operation	Pendant
Wire Rope Details:	
Dia (Main hoist)	Ø 12 mm
Falls (Main hoist)	4
Construction	6x36
Type of Core	Hemp Core
Motor details:	
Main Hoist	07.50 H.P/Sq.cage /150 sts/hr/40%CDF x 1 no
Long Travel	01.00 H.P/ Sq.cage /150 sts/hr/40%CDF x 2 no.
Cross Travel	01.00 H.P/ Sq.cage /150 sts/hr/40%CDF x 1 no.

Micro Speed Arrangement	All motors are equipped with **V.F.D.** to achieve variable speeds.
Brakes:	
Type	Electro Hydraulic Thruster operated Only***(Fail Safe Type)***
Limit Switches:	
Hoists	Rotary + Gravity Limit Switch.
LT/ CT	Two Way Lever Type.
Other Details:	
Type of Bridge Girder	Box type fabricated out of tested MS Plates as per IS:2062
Gear Boxes	Multistage Helical with splash lubrication Make «PIONEER».
Couplings	Geared Couplings.
Type of Hook	C-type plain shank hook, 360 degree swiveling type as per IS:3815
C.T Power Supply	Festooning type trailing cable arrangements .
Wheels	Double Flanged, En-9 Forged. (Heat Treated)
Clearances:	
Head Room	1200 mm
End Clearance	250 mm
Power Supply	415 V, 3 Phase, 50 Hz
Control Voltage	110 V, 50 Hz, A.C.

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

11. Cheema Boiler Ltd

Our Company has received quotation dated August 27, 2025 from **Cheema Boiler Limited** with a validity up to 180 days details of which are set forth below:

Sr. No.	Particular	Quantity	Rate
1.	Basic price for supply of one no. 4 TPH (F & A 100° C) Boiler, 10.54 Kg/cm2, Sat. Steam temperature AFBC boiler as per enclosed scope of supply with **HIGHER HEAD ID FAN, INBED tubes and Furnace structure** *(For specification refer annexure I)*	1	30,00,000
2.	Supervision of Erection & commissioning, freight		INCLUSIVE
Total			**30,00,000**
GST 18%			5,40,000
Total including GST (K)			**35,40,000**

Annexure I

1. GENERAL

1.1 Type of system	: Atmospheric Fluidised Bed Combustion.
1.2 Type of Boiler	: Horizontal Multitubular Shell Type Water cum Smoke Tube Boiler
1.3 Type of feeding system	: Over Bed Fuel Feeding System
1.4 Design code	: IBR 1950 with latest amendments

2. PARAMETERS OF BOILER AT MCR (Measure at Main Steam Stop Valve)

2.1. Steam flow	kg/hr	: 4000 (F & A 100°C)
2.2. Steam Pressure	$kg/cm^2(g)$	: 10.54
2.3. Steam temperature	°C	: Saturated
2.4. Ambient temperature	°C	: 40
2.5. Relative humidity	%	: 60
2.6. Fuel		: Rice Husk
2.7. Boiler thermal efficiency based on GCV	%	: 81±1

2.8. Recommended fuel size

Rice Husk : As available free from mud & pebbles

Ultimate analysis			**Rice Husk**
Carbon	%	:	36.70
Hydrogen	%	:	03.00
Nitrogen	%	:	00.40
Moisture	%	:	10.00
Ash	%	:	18.80
Oxygen	%	:	31.02
Sulphur	%	:	00.08
Gross Calorific Value,	**kcal/kg**	:	**3150**

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3.	**FLUIDISED BED**		
	3.1. Air nozzles material		: SS+CI

4.	**FUEL FEEDING SYSTEM**		
	4.1. Type of fuel feeding system		: Over bed
	4.2. Type of feeder		: Screw feeder
	4.3. Type of feed control system		: VFD
	4.4. Motor Rating	KW	: 0.75
5.	**BED TUBE ASSEMBLY**		
	5.1. Tube Material		: BS 3059 Pt-2 Gr-360
	5.2. Header MOC		: SA 106 Gr-B
6.	**WATERWALL**		
	6.1. Type of construction		: Fin Welded Membrane Wall Construction
	6.2. Tube material		: BS 3059 Pt-1 ERW-320
	6.3. Header material		: SA 106 Gr-B
7.	**SHELL**		
	7.1. Design code		: IBR 1950 with amendments
	7.2. Shell Material Specification		: SA 515/516 Gr-70
	7.3. Tube Material Specification		: BS 3059 Pt-1 ERW-320
8.	**AIR PRE HEATER**		
	8.1. Type		: Multitubular
	8.2. Tube material specification		: IS 1239
	8.3. Flow medium		
	Inside tubes		: Flue gas
	Outside tubes		: Air

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9. DRAUGHT EQUIPMENT SPECIFICATIONS

DESCRIPTION	UNITS	FD FAN	ID FAN
Type of the fan		Centrifugal	
Flow	m^3/min	150	300
Head	mmwc	600	350
Medium		Air	Flue gas
Temperature	°C	40	160
Speed	rpm	2900	1440
Motor rating	kW	15	22.5
Quantity		**One**	**One**

10. FEED PUMP SPECIFICATION

10.1.	Type		: Centrifugal
10.2.	Capacity	m^3 / hr	: 6.0
10.3.	Head	MLC	: 121
10.4.	Motor rating	kW	: 5.5
10.5.	Speed	rpm	: 2900
10.6.	Quantity	nos.	: Two (One-working, One-Standby)

Note: *The above specifications may change at the time of designing and engineering without affecting the major parameters of boiler.*

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Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

12. Surjit Singh & sons

Our Company has received quotation dated August 18, 2025 from **Surjit Singh & sons** with a validity up to 180 days extended up to November 15, 2026 details of which are set forth below:

Sr. No.	Particular	Quantity	Rate
1.	Supply of self-Supported Chimney Top Dia 1000MM, Height 30.5 Mtr. Along with cage ladder upto top, single working Platform (Thk 10MM, 08MM, 06 MM from Bottom to top Segments respectively. Base Plate 20MM,25MM **Common Chimney for Boiler and Thermic Fluid Heater**	1	12,50,000
	Supply of HT Nuts & Bolts for Chimney Flanges	1	27,000
	Supply of Lightening Arrestor, GI Earthing strip (25*3Mm) Along with approxy Coated Insulators.		
2.	Aluminum Paint on outside of Chimney and Bitchumen Black Paint at inside of Chimney	1	25,000
3.	Ms Tank Capacity 12000 Ltr. 2No. Thickness 8 MM 6 MM Complete Testing	1	5,04,000
4.	Supply of Ms Flue gas ducting from Unit to APHI,APH to Cyclomax, Cyclomax to ID Fan, ID Fan to Chimney and Secondary air Ducting from FD Fan to APH to Plennum Chamber.	1	2,35,000
5.	Supply of structure for APH,Cyclone,Feed water Tank and working Platform at various level required for operation and maintenance of Boiler. Platform on shell base level, Platform on shell top Level Approach stair Cse/Ladder for Platform with Hand Railing. Platforms Designed as Per good Engineering Practices.	1	4,50,000
6.	Supply of Ms Wet Scrubber along with circulation.		3,04,000
7.	Supply of drain & vent line fom gauge glass drain to common line, Mobbary drain to common drain line, Water wall drain to Pit, Safety valve discharge to atmostfare (2 No.) Boiler air vent to atmostphere, shell Blow own, IBH blow down to Pit, Continous blow down to Pit.		2,70,000
8.	Refectory Material and furnace.		4,50,000
Gross Amount			**35,15,000**
GST 18%			6,32,700
Total Amount (L)			**41,47,700**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

13. Rainbow Engineering Solutions Our Company has received quotation dated November 20, 2025 from **M/s. Rainbow Engineering Solutions** with a validity up to 180 days extended up to November 14, 2026 details of which are set forth below:

Sr. No.	Description Of Work	Area/ Qty	Rate	Amount
Main Structure				
1.	RCC framed structure at Ground floor	17,963 Sqft	@Rs.1,300/Sqft	23,351,900.00
2.	RCC framed structure at 1', 2^d & 3rd floor	53,889.00 Sqft	@ Rs.950/Sqft	51,194,550.00
3.	RCC Mumty for staircase & lift	800 Sqft	@ Rs.850/Sqft	6,80,000.00
4.	Kotah stone flooring in ground floor & staircase	20,500 Sqft	@ Rs.100/Sqft	20,50,000.00
5.	I.P.S flooring in 1st 2' & 3rd floor.	35,926 Sqft	@Rs.65/Sqft	23,35,190.00
6.	Brick tile terracing on top floor	17,963 Sqft	@Rs.80/Sqft	14,37,040.00
7.	Sewerage & plumbing works	LS	-	35,00,000.00
8.	Electrical Piping, wiring & Fixtures	71,852 Sqft	@Rs.80/Sqft	57,48,160.00
9.	Painting Works	71,852 Sqft	@Rs.45/Sqft	32,33,340.00
10	2 Nos Industrial Lift	2 Nos	@Rs.15,50,000	31,00,000.00
11	Fire fighting	L.S	-	15,00000.00
12	External Development (Roads, Rain water Drain & Rain water Harvesting system).	L.S	-	27,00000.00
13	Architects & other Consultants fees	L.S	-	15,00000.00
Grand total (M)				**10,23,30,180**

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.

14. Fong's National Engineering. Co. Ltd

Our Company has received quotation dated August 22, 2025 from **Fong's National Engineering. Co. Ltd** with a validity up to 180 days extended up to November 16, 2026 details of which are set forth below:

Sr. No	Discerption	Amount
1.	Modle-Allwin-205 (Capacity-873 Kg.), ***(Description as per below ANNEXURE I)***	14,31,570 USD
2.	Modle-Allwin-145 (Capacity-405 Kg.), ***(Description as per below ANNEXURE II)***	5,33,200 USD
3.	Modle-Allwin-110 (Capacity-216 Kg.), ***(Description as per below ANNEXURE III)***	3,73,380 USD
4.	Modle-Allwin-85 (Capacity-112 Kg.), ***(Description as per below ANNEXURE IV)***	1,34,640 USD
5.	Modle-Allwin-90 (Capacity-108 Kg.), ***(Description as per below ANNEXURE V)***	1,40,760 USD
6.	Modle-Allwin-166 (Capacity-704 Kg.), ***(Description as per below ANNEXURE VI)***	3,45,750 USD
7.	Modle-Allwin-85 (Capacity-116 Kg.) ***(Description as per below ANNEXURE VII)***	1,44,770 USD
Total in USD		31,04,070 USD
Conversion rate of USD to Rs. *		95.72
Net Including GST (N)		**29,71,21,580**

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Annexure I

Model: ALLWIN-205			
Type	9A		
Kier diameter	2050mm		
Max. capacity < based on 1 kg/bobbin >	873kg		
Specifications for optional carriers:	.		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube	.		
< suitable SIT-ON tube size I/D58mm x 170mmL >			
* Carrier details :	.		
Total no. of perforated spindles	97		
Dia. of perforated spindle	55mm		
Length of loading dye tube (approx.)	1466mm		
Total no. of top plates	97		
Total no. of bottom plates	97		
Total no. of fasteners (FONG'S quick lock fastener)	97		
* Loading details for Viscose, Viscose blend and Cotton :	.		
Dia. of Bobbin	175mm		
Bobbin traverse	157mm		
No. of tubes/spindle	5~9		
Density of bobbin (approx.)	315g/l		
Net weight of bobbin	1kg		
Maximum no. of bobbins	873		
Maximum capacity	873kg		
Max. % of loading deduction	44.4%		
	Qty	@USD	Total Price
Basic machine price includes:	3		
- Main kier, service tank with lid, pipework and base frame			
- FONG'S flow reversal device			
- Intelligent Leveling Control (ILC)			
- External heat-exchanger			
- Fuzzy Logic temperature control			
- Stainless steel centrifugal pump with driving motor			
- Programmable fill, drain and overflow rinse valves			
- Pressurizing system			
- Programmable pressurized drain			
- Fresh water level fill by level control			
- Frequency inverter for varying the speed of main pump motor			

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- Analog dosing system < Dosing valve - combined tank type >: The system is completed with: * Modulation dosing valve * Tank level detecting sensor * Feed pump * Dosing software module - Stainless steel control cabinet with power unit * FC68 program controller * Operating panel * Pneumatic control box <Prices do NOT include carrier>			
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube < dye tube does not included >	6	32,550	195,300
- Unloading basket for carrier	6	13,140	78,840
- Lift frame for Unloading basket	3	810	2,430
- Constant temperature control for service tank by indirect steam heating instead of the standard	3		
- Stirrer with driving motor for service tank	3		
- Programmable fresh water metering fill by electromagnetic flow meter control	3	6,740	20,220
- Programmable second fill	3	1,440	4,320
- Programmable second drain	3	1,660	4,980
- Programmable high temperature direct drain	3	1,660	4,980
- Pressurized dehydrating system < air compressor does NOT included >	3	10,560	31,680

- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	3	23,980	71,940
- Constant temperature control for preparation tank (Indirect steam heating)	3	4,650	13,950
- Stirrer with driving motor for preparation tank	3	990	2,970
	Total Price	USD	1,431,570

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Annexure II

Model ALLWIN-145			
Type	9A		
Kier diameter	1450mm		
Max. capacity < based on 1 kg/bobbin >	405kg		
Specifications for optional carriers:	.		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube	.		
< suitable SIT-ON tube size I/D58mm x 170mmL >			
* Carrier details :	.		
Total no. of perforated spindles	45		
Dia. of perforated spindle	55mm		
Length of loading dye tube (approx.)	1466mm		
Total no. of top plates	45		
Total no. of bottom plates	45		
Total no. of fasteners (FONG'S quick lock fastener)	45		
* Loading details for Viscose, Viscose blend and Cotton :	.		
Dia. of Bobbin	175mm		
Bobbin traverse	157mm		
No. of tubes/spindle	5~9		
Density of bobbin (approx.)	315g/l		
Net weight of bobbin	1kg		
Maximum no. of bobbins	405		
Maximum capacity	405kg		
Max. % of loading deduction	44.4%		
	Qty	@USD	Total Price
Basic machine price includes:	2		
-Main kier, service tank with lid, pipework and base frame			
-FONG'S flow reversal device			
-Intelligent Leveling Control (ILC)			
-External heat-exchanger			
-Fuzzy Logic temperature control			
-Stainless steel centrifugal pump with driving motor			
-Programmable fill, drain and overflow rinse valves			
-Pressurizing system			
-Programmable pressurized drain			
-Fresh water level fill by level control			
-Frequency inverter for varying the speed of main pump motor			

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-Analog dosing system < Dosing valve - combined tank type >: The system is completed with: * Modulation dosing valve * Tank level detecting sensor * Feed pump * Dosing software module <Prices do NOT include control cabinet & carrier>			
Auto-control unit : - Stainless steel control cabinet with power unit - FC30EX program controller - Operating panel - Pneumatic control box	2		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube < dye tube does not included > (Unloading basket is included for model ALLWIN-226 or above)	4	16,440	65,760
- Unloading basket for carrier	4	6,500	26,000
- Lift frame for Unloading basket	2	720	1,440
- Constant temperature control for service tank by indirect steam heating instead of the standard	2		
- Stirrer with driving motor for service tank	2		
- Programmable fresh water metering fill by electromagnetic flow meter control	2	5,470	10,940
- Programmable second fill	2	1,070	2,140
- Programmable second drain	2	1,250	2,500

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- Programmable high temperature direct drain	2	1,250	2,500
- Pressurized dehydrating system < air compressor does NOT included >	2	5,630	11,260
- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	2	15,070	30,140
- Constant temperature control for preparation tank (Indirect steam heating)	2	3,900	7,800
- Stirrer with driving motor for preparation tank	2	990	1,980
- FC68 program controller replaces FC30EX program controller	2		
	Total Price	USD	533,200

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Annexure III

Model ALLWIN-110			
Type	9A		
Kier diameter	1100mm		
Max. capacity < based on 1 kg/bobbin >	216kg		
Specifications for optional carriers:	.		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube	.		
< suitable SIT-ON tube size I/D58mm x 170mmL >			
* Carrier details :	.		
Total no. of perforated spindles	24		
Dia. of perforated spindle	55mm		
Length of loading dye tube (approx.)	1466mm		
Total no. of top plates	24		
Total no. of bottom plates	24		
Total no. of fasteners (FONG'S quick lock fastener)	24		
* Loading details for Viscose, Viscose blend and Cotton :	.		
Dia. of Bobbin	175mm		
Bobbin traverse	157mm		
No. of tubes/spindle	5~9		
Density of bobbin (approx.)	315g/l		
Net weight of bobbin	1kg		
Maximum no. of bobbins	216		
Maximum capacity	216kg		
Max. % of loading deduction	44.4%		
	Qty	@USD	Total Price
Basic machine price includes:	2		
-Main kier, service tank with lid, pipework and base frame			
-FONG'S flow reversal device			
-Intelligent Leveling Control (ILC)			
-External heat-exchanger			
-Fuzzy Logic temperature control			
-Stainless steel centrifugal pump with driving motor			
-Programmable fill, drain and overflow rinse valves			
-Pressurizing system			
-Programmable pressurized drain			
-Fresh water level fill by level control			
-Frequency inverter for varying the speed of main pump motor			

-Analog dosing system < Dosing valve - combined tank type >: The system is completed with: * Modulation dosing valve * Tank level detecting sensor * Feed pump * Dosing software module <Prices do NOT include control cabinet & carrier>			
Auto-control unit : - Stainless steel control cabinet with power unit - FC30EX program controller - Operating panel - Pneumatic control box	2		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube < dye tube does not included > (Unloading basket is included for model ALLWIN-226 or above)	4	9,990	39,960
- Constant temperature control for service tank by indirect steam heating instead of the standard	2		
- Stirrer with driving motor for service tank	2		
- Programmable fresh water metering fill by electromagnetic flow meter control	2	5,470	10,940
- Programmable second fill	2	1,070	2,140
- Programmable second drain	2	1,250	2,500
- Programmable high temperature direct drain	2	1,250	2,500
- Pressurized dehydrating system < air compressor does NOT included >	2	5,230	10,460

- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	2	10,240	20,480
- Constant temperature control for preparation tank (Indirect steam heating)	2	3,550	7,100
- Stirrer with driving motor for preparation tank	2	990	1,980
- FC68 program controller replaces FC30EX program controller	2		
	Total Price	USD	373,380

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Annexure IV

Model ALLWIN-85			
Type	7A		
Kier diameter	850mm		
Max. capacity < based on 1 kg/bobbin >	112kg		
Specifications for optional carriers:	.		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube	.		
< suitable SIT-ON tube size I/D58mm x 170mmL >			
* Carrier details :	.		
Total no. of perforated spindles	16		
Dia. of perforated spindle	55mm		
Length of loading dye tube (approx.)	1142mm		
Total no. of top plates	16		
Total no. of bottom plates	16		
Total no. of fasteners (FONG'S quick lock fastener)	16		
* Loading details for Viscose, Viscose blend and Cotton :	.		
Dia. of Bobbin	175mm		
Bobbin traverse	157mm		
No. of tubes/spindle	4~7		
Density of bobbin (approx.)	315g/l		
Net weight of bobbin	1kg		
Maximum no. of bobbins	112		
Maximum capacity	112kg		
Max. % of loading deduction	42.9%		
	Qty	@USD	Total Price
Basic machine price includes:	1		
-Main kier, service tank with lid, pipework and base frame			
-FONG'S flow reversal device			
-Intelligent Leveling Control (ILC)			
-External heat-exchanger			
-Fuzzy Logic temperature control			
-Stainless steel centrifugal pump with driving motor			
-Programmable fill, drain and overflow rinse valves			
-Pressurizing system			
-Programmable pressurized drain			
-Fresh water level fill by level control			
-Frequency inverter for varying the speed of main pump motor			

-Analog dosing system < Dosing valve - combined tank type >: The system is completed with: * Modulation dosing valve * Tank level detecting sensor * Feed pump * Dosing software module <Prices do NOT include control cabinet & carrier>			
Auto-control unit : - Stainless steel control cabinet with power unit - FC30EX program controller - Operating panel - Pneumatic control box	1		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube < dye tube does not included > (Unloading basket is included for model ALLWIN-226 or above)	2	5,080	10,160
- Constant temperature control for service tank by indirect steam heating instead of the standard	1		
- Stirrer with driving motor for service tank	1		
- Programmable fresh water metering fill by electromagnetic flow meter control	1	4,370	4,370
- Programmable second fill	1	710	710
- Programmable second drain	1	860	860
- Programmable high temperature direct drain	1	860	860
- Pressurized dehydrating system < air compressor does NOT included >	1	2,420	2,420

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- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	1	7,890	7,890
- Constant temperature control for preparation tank (Indirect steam heating)	1	2,010	2,010
- Stirrer with driving motor for preparation tank	1	870	870
- FC68 program controller replaces FC30EX program controller	1		
	Total Price	USD	134,640

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Annexure V

Model ALLWIN-90			
Type	6A		
Kier diameter	900mm		
Max. capacity < based on 1 kg/bobbin >	108kg		
Specifications for optional carriers:	.		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube	.		
< suitable SIT-ON tube size I/D58mm x 170mmL >			
* Carrier details :	.		
Total no. of perforated spindles	18		
Dia. of perforated spindle	55mm		
Length of loading dye tube (approx.)	980mm		
Total no. of top plates	18		
Total no. of bottom plates	18		
Total no. of fasteners (FONG'S quick lock fastener)	18		
* Loading details for Viscose, Viscose blend and Cotton :	.		
Dia. of Bobbin	175mm		
Bobbin traverse	157mm		
No. of tubes/spindle	3~6		
Density of bobbin (approx.)	315g/l		
Net weight of bobbin	1kg		
Maximum no. of bobbins	108		
Maximum capacity	108kg		
Max. % of loading deduction	50%		
	Qty	@USD	Total Price
Basic machine price includes:	1		
-Main kier, service tank with lid, pipework and base frame			
-FONG'S flow reversal device			
-Intelligent Leveling Control (ILC)			
-External heat-exchanger			
-Fuzzy Logic temperature control			
-Stainless steel centrifugal pump with driving motor			
-Programmable fill, drain and overflow rinse valves			
-Pressurizing system			
-Programmable pressurized drain			
-Fresh water level fill by level control			
-Frequency inverter for varying the speed of main pump motor			

-Analog dosing system < Dosing valve - combined tank type >: The system is completed with: * Modulation dosing valve * Tank level detecting sensor * Feed pump * Dosing software module <Prices do NOT include control cabinet & carrier>			
Auto-control unit : - Stainless steel control cabinet with power unit - FC30EX program controller - Operating panel - Pneumatic control box	1		
- Stainless steel carrier with variable loading spindles for SIT-ON dye tube < dye tube does not included > (Unloading basket is included for model ALLWIN-226 or above)	2	5,580	11,160
- Constant temperature control for service tank by indirect steam heating instead of the standard	1		
- Stirrer with driving motor for service tank	1		
- Programmable fresh water metering fill by electromagnetic flow meter control	1	4,370	4,370
- Programmable second fill	1	710	710
- Programmable second drain	1	860	860
- Programmable high temperature direct drain	1	860	860
- Pressurized dehydrating system < air compressor does NOT included >	1	2,420	2,420

- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	1	8,440	8,440
- Constant temperature control for preparation tank (Indirect steam heating)	1	2,090	2,090
- Stirrer with driving motor for preparation tank	1	870	870
- FC68 program controller replaces FC30EX program controller	1		
	Total Price	USD	140,760

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Annexure VI

Model ALLWIN-166			
Kier diameter	1660mm		
Specifications for optional carriers:	.		
- Stainless steel basket carrier for loose fiber	.		
* Carrier details :	.		
Outer basket I/D(approx.)	1523mm		
Inner basket O/D(approx.)	700mm		
Effect height (approx.)	1400mm		
* Basket capacity (approx.)	2010liter		
* Carrier loading capacity (approx.)	704kg		
< Based on Acrylic and Polyester fiber of density 350 g/l >			
	Qty	@USD	Total Price
Basic machine price includes:	1		
-Main kier, service tank with lid, pipework and base frame			
-FONG'S flow reversal device			
-Moveable filter			
-DPF Flow Control			
-External heat-exchanger			
-Fuzzy Logic temperature control			
-Stainless steel centrifugal pump with driving motor			
-Programmable fill, drain and overflow rinse valves			
-Pressurizing system			
-Programmable pressurized drain			
-Fresh water level fill by level control			
-Frequency inverter for varying the speed of main pump motor			
-Analog dosing system			
< Dosing valve - combined tank type >:			
The system is completed with:			
* Modulation dosing valve			
* Tank level detecting sensor			
* Feed pump			
* Dosing software module			
<Prices do NOT include control cabinet & carrier>			
Auto-control unit :	1		
- Stainless steel control cabinet with power unit			

- FC30EX program controller - Operating panel - Pneumatic control box			
- Stainless steel basket carrier with unloading plate (Two pieces of unloading plates are included)	2	37,320	74,640
- Extra unloading plate	2	3,520	7,040
- Lift frame for unloading plate	1	2,080	2,080
- Constant temperature control for service tank by indirect steam heating instead of the standard	1		
- Stirrer with driving motor for service tank	1		
- Programmable fresh water metering fill by electromagnetic flow meter control	1	5,890	5,890
- Programmable second fill	1	1,250	1,250
- Programmable second drain	1	1,440	1,440
- Programmable high temperature direct drain	1	1,440	1,440
- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	1	17,740	17,740
- Constant temperature control for preparation tank (Indirect steam heating)	1	4,120	4,120
- Stirrer with driving motor for preparation tank	1	990	990
- FC68 program controller replaces FC30EX program controller	1		

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Annexure VII

Model ALLWIN-85			
Kier diameter	850mm		
Specifications for optional carriers:	.		
- Stainless steel basket carrier for loose fiber	.		
* Carrier details :	.		
Outer basket I/D(approx.)	760mm		
Inner basket O/D(approx.)	300mm		
Effect height (approx.)	870mm		
* Basket capacity (approx.)	330liter		
* Carrier loading capacity (approx.)	116kg		
< Based on Acrylic and Polyester fiber of density 350 g/l >			
	Qty	@USD	Total Price
Basic machine price includes:	1		
-Main kier, service tank with lid, pipework and base frame			
-FONG'S flow reversal device			
-Moveable filter			
-DPF Flow Control			
-External heat-exchanger			
-Fuzzy Logic temperature control			
-Stainless steel centrifugal pump with driving motor			
-Programmable fill, drain and overflow rinse valves			
-Pressurizing system			
-Programmable pressurized drain			
-Fresh water level fill by level control			
-Frequency inverter for varying the speed of main pump motor			
-Analog dosing system			
< Dosing valve - combined tank type >:			
The system is completed with:			
* Modulation dosing valve			
* Tank level detecting sensor			
* Feed pump			
* Dosing software module			
<Prices do NOT include control cabinet & carrier>			
Auto-control unit :	1		
- Stainless steel control cabinet with power unit			

- FC30EX program controller - Operating panel - Pneumatic control box			
- Stainless steel basket carrier with unloading plate (One piece of unloading plate is included)	2	9,100	18,200
- Extra unloading plate	2	780	1,560
- Lift frame for unloading plate	1	1,200	1,200
- Constant temperature control for service tank by indirect steam heating instead of the standard	1		
- Stirrer with driving motor for service tank	1		
- Programmable fresh water metering fill by electromagnetic flow meter control	1	4,370	4,370
- Programmable second fill	1	710	710
- Programmable second drain	1	860	860
- Programmable high temperature direct drain	1	860	860
- Preparation tank with lid, which capacity equal to main kier, is completed with pneumatic rinse valve, drain valve, fill valve, transfer pump, pipework, level detecting sensor and scale	1	7,890	7,890
- Constant temperature control for preparation tank (Indirect steam heating)	1	2,010	2,010
- Stirrer with driving motor for preparation tank	1	870	870
- FC68 program controller replaces FC30EX program controller	1		
	Total Price	USD	143,870

Notes: As of the date of the RHP, the quotations stated herein are valid and remain in force.
**The company has considered the exchange rated dated September 11, 2026.*

Summary of Quotations:

Sr.no	Vendor name	Amount without GST	Total amount with GST
A	LMW Limited	63,382,650	7,47,91,527
B	Vandewoele Savio	86,929,304	86,929,304
C	Peass Industrial Engineers Private Limited	11,000,000	1,29,80,000
D	Hi-Tech Apparatus Private Limited	15,373,700	1,81,40,966
E	Techno Spin	1,303,800	15,38,484
F	Spintex Impex Private Limited	3,20,948	3,78,719
G	New Transcon Engineers	25,37,705	29,94,492
H	IEC Electric Power Limited	40,00,000	47,20,000
I	Unix Switchgear Private Limited	47,41,180	55,94,592

Sr.no	Vendor name	Amount without GST	Total amount with GST
J	Pioneer Cranes & Elevators	13,25,000	15,63,500
K	Cheema Boiler Ltd	30,00,000	35,40,000
L	Surjit Singh & sons	35,15,000	41,47,700
M	Rainbow Engineering Solutions	10,23,30,180	10,23,30,180
N	Fong's National Engineering. Co. Ltd	29,71,21,580	29,71,21,580
Gross Total (A to N)		**59,68,81,047**	**61,67,71,044**

Note:
- *All Figures are rounded off on higher end.*

Sr. No.	Particulars	Amount (In Lakhs)
1.	Total Amount of all Capex machinery (including GST) **(A to N)**	6167.71

**Note-*
1. *The total amount of all machineries has been computed including GST.*
2. *Figures are rounded off.*

Additional Workforce Requirement: With the proposed capital expenditure, The Company plan to add new machinery and expand the production capacity at existing the manufacturing/Factory facilities. As we scale up, they need more people to run and manage these operations. We expect to hire around 100 to 150 additional employees across areas such as production, maintenance, quality checks, and other support functions. This increase in manpower will help us run the expanded facilities smoothly and support the Company's future growth.

Additional Government Approvals and Licenses Required: No further approvals or licenses are required in connection with the proposed capital expenditure. The Company has already secured adequate space and requisite permissions for the planned expansion, and therefore, no additional approvals or licenses are necessitated.

Enhanced Production Capacity and Profitability: With the proposed capital expenditure, the Company is setting up new machinery and expanding its production facilities. This strategic investment will enable the Company to produce more in less time and at a lower cost, while also addressing the growing demand from its customers. By establishing the machinery within its own facilities, the Company will not only reduce reliance on external sources but also gain greater control over production processes, quality, and timelines. This in-house efficiency is expected to result in higher output, improved cost savings, and stronger margins. As production increases, sales are anticipated to rise, thereby driving higher revenues, while better operational efficiency and economies of scale from the expansion are expected to enhance overall profitability.

Applications/ Usage of above stated Capex.

1. Spinning Machinery and Accessories

Investment in new spinning machines, auto coners, winders, and related accessories will enhance production capacity and improve efficiency in yarn manufacturing. This will also allow for better quality consistency and reduction of wastage during the spinning process.

2. Dyeing and Processing Equipment

The proposed capex includes dyeing machines and accessories, which will enable the Company to expand its product portfolio in dyed and blended yarns. Modern dyeing systems will improve color fastness, reduce process time, and ensure sustainable use of water and chemicals.

3. Boiler and Boiler Fittings

Installation of new boilers with fittings will strengthen the utility infrastructure required for continuous operations in dyeing and other processes that demand controlled heat and steam supply. This will also reduce energy consumption and operating costs.

4. Humidification and Auto Control Systems (H-Plant)

Maintaining the right level of humidity is critical in spinning operations to control fibre breakage and maintain yarn strength. The proposed auto-control humidification plant (H-Plant) will provide better environmental control, leading to improved productivity and quality.

5. Waste Collection Systems

The capex plan includes procurement of cranes and waste collection systems to streamline material movement within the factory, ensure worker safety, and enable efficient recycling of production waste. This will contribute to cost optimization and sustainability.

6. Renovation and Infrastructure Development

A portion of the capex will be utilized for Renovation and expansion of existing factory buildings, storage facilities, and related infrastructure at existing premises. This will create sufficient space for new machinery installation and provide better layout efficiency for operations.

We have considered the above quotations for the budgetary estimate purpose and have not placed orders for them. The actual cost of procurement and actual supplier/dealer may vary. Quotation received from the vendor mentioned above is valid as on the date of this Red Herring Prospectus. However, we have not entered into any definitive agreements with any of the vendor and there can be no assurance that the same vendor would be engaged to eventually supply the machineries/equipment or at the same costs. The Management shall have the flexibility to revise such estimates (including but not limited to change of vendor or any modification/addition/deletion of machineries or equipment) at the time of actual placement of the order. In such case, the Management can utilize the surplus of proceeds, if any, arising at the time of actual placement of the order, to meet the cost of such other machinery, equipment or utilities, as required. Furthermore, if any surplus from the proceeds remains after meeting the total cost of machineries, equipment and utilities for the aforesaid purpose, the same will be used for our general corporate purposes, subject to limit of 15% of the amount raised or Rs.10 Crores whichever is lower by our Company through this Issue.

The quotations relied upon by us in arriving at the above cost are valid for a specific period of time and may lapse after the expiry of the said period. Consequent upon which, there could be a possible escalation in the cost of machineries proposed to be acquired by us at the actual time of purchase, resulting in increase in the estimated cost. The quantity of laptops to be purchased is based on the present estimates of our management. All quotations received from the vendors mentioned above are valid as on the date of this Red Herring Prospectus. If we engage someone other than the identified third-party vendors from whom we have obtained quotations or if the quotations obtained expire, such vendor's estimates and actual costs for the items listed above may differ from the current estimates. No second-hand or used machinery is proposed to be purchased out of the Net Proceeds. Our Company shall have the flexibility to deploy the net proceeds as per the internal estimates of our management and business requirements. This may vary depending on the demand for replacement in our existing equipment. The actual mode of deployment has not been finalised as on the date of this Red Herring Prospectus.

2. GENERAL CORPORATE PURPOSES:

Our Company proposes to deploy the balance proceeds, aggregating to ₹ [●] lakhs, towards general corporate purposes as approved by our management from time to time, subject to such utilisation not exceeding 15% of the gross proceeds or ₹1,000 lakhs whichever is lower, in compliance with the SEBI ICDR Regulations. The general corporate purposes for which our Company proposes to utilise net proceeds include, business development initiatives, meeting any expense including salaries, rent, administration costs, insurance premiums, repairs and maintenance, payment of taxes and duties, and similar other expenses incurred in the ordinary course of our business or towards any exigencies. The quantum of utilisation of funds towards each of the above purposes will be determined by our board, based on the amount actually available under this head and the business requirements of our Company, from time to time, subject to compliance with applicable law.

In addition to the above, our Company may utilise the net proceeds towards other purposes considered expedient and as approved periodically by our board, subject to compliance with necessary provisions of the Companies Act. Our Company's management shall have flexibility in utilizing surplus amounts, if any. Our management will have the discretion to revise our business plan from time to time and consequently our funding requirement and deployment of funds may change. This may also include rescheduling the proposed utilization of net proceeds. Our management, in accordance with the policies of our Board, will have flexibility in utilizing the proceeds earmarked for general corporate purposes. In the event that we are unable to utilize the entire amount that we have currently estimated for use out of net proceeds in a financial year, we will utilize such unutilized amount in the subsequent financial years.

3. ISSUE RELATED EXPENSES

The total expenses of the Issue are estimated to be ₹ [●] Lakhs. The break-up for the Issue expenses is as follows:

Activity	Estimated Amount (₹ in Lakhs) *	As a % of total estimated issue expenses[(1)]	As a % of issue size[(1)]
Book Running Lead Manager fees	[●]	[●]	[●]
Fees Payable to Registrar to the Issue	[●]	[●]	[●]
Fees Payable Advertising and Printing Expenses	[●]	[●]	[●]
Fees Payable to Regulators including Stock Exchanges and other Intermediaries	[●]	[●]	[●]
Fees payable to Peer Review Auditor and Legal Advisor	[●]	[●]	[●]
Fees Payable to Market Maker (for Three Year)	[●]	[●]	[●]
Escrow Bank Fees	[●]	[●]	[●]
Others (Fees payable for marketing & distributing expenses, selling commission, brokerage, processing fees, underwriting fees and miscellaneous expenses)	[●]	[●]	[●]
Total	**[●]**	**100%**	**[●]**

**Excluding applicable taxes (GST)*

Notes:

1. *The fund deployed out of internal accruals) towards issue expenses and the same will be recouped out of issue expenses.*
2. *Selling commission payable to the SCSBs on the portion for Individual Applicants. Non-Institutional Applicants, which are directly procured by the SCSBs, would be as follows:*

*Portion for Individual Applicants**	*₹ 10 per valid application (plus applicable taxes)*
*Portion for Non-Institutional Applicants**	*₹ 10 per valid application (plus applicable taxes)*

**Amount allotted is the product of the number of Equity Shares Allotted and the Issue Price. The selling commission payable to the SCSBs will be determined on the basis of the bidding terminal ID as captured in the Bid Book of NSE*

3. *No uploading/ processing fees shall be payable by our Company to the SCSBs on the applications directly procured by them. Processing fees payable to the SCSBs on the portion for Individual Applicants and Non-Institutional Applicants which are procured by the members of the Syndicate/ sub-Syndicate/ Registered Broker/ CRTAs/ CDPs and submitted to SCSB for blocking, would be as follows:*

*Portion for Individual Applicants**	*₹ 10 per valid Bid cum Application Form (plus applicable taxes)*
*Portion for Non-Institutional Applicants**	*₹ 10 per valid Bid cum Application Form (plus applicable taxes)*

Notwithstanding anything contained above the total processing fee payable and selling commission payable to the SCSB under this clause will not exceed ₹1 Lakhs (plus applicable taxes) and in case if the total processing fees exceeds ₹1 Lakhs (plus applicable taxes) then processing fees will be paid on pro-rata basis

4. *The processing fees for applications made by Individual Applicants using the UPI Mechanism would be as follows:*

Members of the Syndicate/ RTAs/ CDPs (uploading charges)	*₹ 10 per valid application (plus applicable taxes)*
Sponsor Bank	*₹ 10 per valid Bid cum Application Form* (plus applicable taxes) The Sponsor Bank shall be responsible for making payments to the third parties such as remitter bank, NPCI and such other parties as required in connection with the performance of its duties under the SEBI circulars, the Syndicate Agreement and other applicable laws.*

**For each valid application by respective Sponsor Bank*

Notwithstanding anything contained above in this clause the total Uploading charges/ Processing fees payable to Members of the Syndicate/ RTAs/ CDPs for applications made by RIBs (up to ₹200,000), Non-Institutional Applicants (for an amount more than ₹200,000 and up to ₹500,000) using the UPI Mechanism and in case if the total uploading charges/ processing fees exceeds ₹1 Lakhs (plus applicable taxes) then uploading charges/ processing fees using UPI Mechanism will be paid on pro-rata basis.

5. *Selling commission on the portion for Individual Applicants and Non-Institutional Applicants which are procured by members of the Syndicate (including their sub-Syndicate Members), Registered Brokers, CRTAs and CDPs or for using 3-in-1 type accounts- linked online trading, demat & bank account provided by some of the Registered Brokers which are Members of the Syndicate (including their Sub-Syndicate Members) would be as follows:*

*Portion for Individual Applicants**	₹10 per valid application (plus applicable taxes)
*Portion for Non-Institutional Applicants**	₹10 per valid application (plus applicable taxes)

**Amount Allotted is the product of the number of Equity Shares Allotted and the Issue Price*

Uploading charges payable to Members of the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs on the applications made by RIBs using 3-in-1 accounts and Non-Institutional Applicants which are procured by them and submitted to SCSB for blocking or using 3-in- 1 accounts, would be as follows: 10 plus applicable taxes, per valid application bid by the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs.

6. *Bidding charges payable to the Registered Brokers, CRTAs/ CDPs on the portion for RIBs and Non-Institutional Applicants which are directly procured by the Registered Brokers or CRTAs or CDPs and submitted to SCSB for processing, would be as follows:*

*Portion for Individual Applicants**	₹ 10 per valid application (plus applicable taxes)
*Portion for Non-Institutional Applicants**	₹ 10 per valid application (plus applicable taxes)

** Based on valid applications*

Notwithstanding anything contained above the total uploading/ bidding charges to the Registered Brokers payable/selling commission payable to the SCSB under this clause will not exceed ₹1 Lakhs (plus applicable taxes) and in case if the total uploading/ bidding charges exceeds ₹1 Lakhs (plus applicable taxes) then uploading charges will be paid on pro-rata basis.

The Selling Commission payable to the Syndicate/ Sub-Syndicate Members will be determined on the basis of the application form number/ series, provided that the application is also bid by the respective Syndicate/ Sub-Syndicate Member. For clarification, if a Syndicate ASBA application on the application form number/ series of a Syndicate/ Sub-Syndicate Member, is bid by an SCSB, the Selling Commission will be payable to the SCSB and not the Syndicate/ Sub-Syndicate Member. Bidding Charges payable to members of the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs on the portion for RIBs and Non-Institutional Applicants which are procured by them and submitted to SCSB for blocking, would be as follows: ₹10 (plus applicable taxes), per valid application bid by the Syndicate (including their sub-Syndicate Members), CRTAs and CDPs.

The selling commission and bidding charges payable to Registered Brokers the CRTAs and CDPs will be determined on the basis of the bidding terminal ID as captured in the Bid Book of BSE Limited.

All such commissions and processing fees set out above shall be paid as per the timelines in terms of the Syndicate Agreement and Escrow and Sponsor Bank Agreement. Further, the processing fees for applications made by UPI Applicants using the UPI Mechanism may be released to the remitter banks (SCSBs) only after such banks provide a written confirmation on compliance with SEBI Circular No: SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021 read with SEBI Circular No: SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021

The processing fees for applications made by Individual Bidders using the UPI Mechanism may be released to the remitter banks (SCSBs) only after such banks provide a written confirmation on compliance with SEBI Circular No: SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021 as amended pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 02, 2021 read with SEBI Circular No:. SEBI/HO/CFD/DIL2/CIR/P/2022/51 April 20, 2022.

Interim Use of Funds

Our Company, in accordance with the policies established by the Board, from time to time, will have the flexibility to deploy the Net Proceeds. Pending utilisation for the purposes described above, we undertake to temporarily invest the funds from the Net Proceeds in deposits with one or more scheduled commercial banks included in the Second Schedule of Reserve Bank of India Act, 1934, for the necessary duration. Such investments will be approved by our Board from time to time. Our Company confirms that it shall not use the Net Proceeds for any buying, trading, or otherwise dealing in the shares of any other listed Company or for any investment in the equity markets or providing inter-corporate deposits to any related parties.

Additionally, in compliance with SEBI ICDR Regulations, our Company confirms that it shall not use the Net Proceeds for financing or for providing loans to or for acquiring shares of any person who is part of the Promoter Group or Group Companies.

Bridge Loan

Our Company has not raised any bridge loans which are required to be repaid from the Net Proceeds.

Monitoring of Utilisation of Funds

In terms of Regulation 41 of the SEBI ICDR Regulations, our Company has appointed CARE Ratings Limited as Monitoring Agency to monitor the utilization of the Gross Proceeds as the proposed Offer exceeds 5,000.00 lakhs. The Monitoring Agency will monitor the utilisation of the Gross Proceeds and the Monitoring Agency shall submit the report required under Regulation 41(2) of the SEBI ICDR Regulations, on a quarterly basis, until such time as the Gross Proceeds have been utilised in full and Company shall provide details / information / certifications obtained from statutory auditors on the utilization of the Net Proceeds to the Monitoring Agency. Our Company undertakes to place the report(s) of the Monitoring Agency on receipt before the Audit Committee without any delay.

Our Company will disclose and continue to disclose, the utilisation of the Gross Proceeds, including interim use under a separate head in our balance sheet for such Fiscals as required under applicable law, clearly specifying the purposes for which the Gross Proceeds have been utilised, till the time any part of the Gross Proceeds remains un-utilised. Our Company will also, in its balance sheet for the applicable Fiscals, provide details, if any, in relation to all such Gross Proceeds that have not been utilised, if any, of such currently un-utilised Gross Proceeds. Further, our Company, on a quarterly basis, shall include the deployment of Gross Proceeds under various heads, as applicable, in the notes to our quarterly financial results. Our Company will indicate investments, if any, of un-utilised Gross Proceeds in the balance sheet of our Company for the relevant Fiscals subsequent to receipt of listing and trading approvals from the Stock Exchanges.

In accordance with Regulation 32(1) of the SEBI Listing Regulations, our Company shall furnish to the Stock Exchanges on a quarterly basis, a statement indicating (i) deviations, if any, in the actual utilisation of the proceeds of the Gross Proceeds from the Objects as stated above; and (ii) details of category wise variations in the actual utilisation of the Gross Proceeds from the Objects as stated above. Pursuant to Regulation 32(3) and Part C of Schedule II, of the SEBI Listing Regulations, our Company shall, on a quarterly basis, disclose to the Audit Committee the uses and applications of the Gross Proceeds. The Audit Committee shall make recommendations to our Board for further action, if appropriate. On an annual basis, our Company shall prepare a statement of funds utilised for purposes other than those stated in the Red Herring Prospectus and the Prospectus and place it before the Audit Committee and make other disclosures as maybe required until such time as the Gross Proceeds remain un-utilised. Such disclosure shall be made only until such time that all the Gross Proceeds have been utilised in full. The statement shall be certified by the Statutory Auditors of our Company in accordance with Regulation 32(5) of SEBI Listing Regulations.

Variation in Objects of the Issue

In accordance with Sections 13(8) and 27 of the Companies Act, 2013, our Company shall not vary the Objects of the Issue unless our Company is authorised to do so by way of a special resolution of its Shareholders through a postal ballot and such variation will be in accordance with the applicable laws including the Companies Act, 2013 and the SEBI ICDR Regulations. In addition, the notice issued to the Shareholders in relation to the passing of such special resolution shall specify the prescribed details and be published in accordance with the Companies Act, 2013. The Postal Ballot Notice shall simultaneously be published in the newspapers, one in English, and one in Hindi, the vernacular language of the jurisdiction where our Registered Office is situated. Our Promoters will be required to provide an exit opportunity to such Shareholders who do not agree to the above stated proposal to vary the objects, at a price and in such manner as may be prescribed by SEBI in Regulation 290 and Schedule XX of the SEBI ICDR Regulations.

Appraising Entity

None of the Objects for which the Net Proceeds will be utilised have been appraised by any bank/ financial institution or any other agency.

Other Confirmations

No part of the Net Proceeds will be paid to our Promoters, Promoter Group, Directors, or our Key Managerial Personnel and Senior Management, except in the ordinary course of business. Our Company has not entered into nor has planned to enter into any arrangement/ agreements with our Promoters, Promoter Group, Directors or our Key Management Personnel in relation to the utilisation of the Net Proceed.

BASIS FOR ISSUE PRICE

The Price Band and Issue Price shall be determined by our Company in consultation with the Book Running Book Running Lead Manager on the basis of the assessment of market demand for the Equity Shares through the Book Building Process and on the basis of the qualitative and quantitative factors as described in this section. The face value of the Equity Shares is ₹10/- each and the Issue Price is [●] times of the face value at the lower end of the Price Band and [●] times of the face value at the upper end of the Price Band.

Bidders should read the following basis with the section titled "Risk Factors" and chapters titled "Restated Financial Statements", "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Our Business" beginning on page no. 20, 208, 211 and 149 respectively, of this Red Herring Prospectus to get a more informed view before making any investment decisions.

QUALITATIVE FACTORS

Some of the qualitative factors and our strengths which form the basis for the Issue Price are:

- Experienced Promoter and Management Team.
- Scalable Business Model.
- Wide and diverse range of product offerings.
- In-house manufacturing facility with equipped machines and processes. Further having in-house Quality Control and Research & Development facility.

For further details regarding some of the qualitative factors, which form the basis for computing the Issue Price, please see chapter titled "*Our Business*" beginning on page 149 of this Red Herring Prospectus.

QUANTITATIVE FACTORS

The information presented in this chapter is derived from our Company's Restated Financial Statements for financial year ended March 31,2026, March 31, 2025 and March 31, 2024 which are prepared in accordance with Accounting Standards (Indian GAAP) For more details on financial information, investors please refer the chapter titled "*Restated Financial Statements*" beginning on page no. 208 of this Red Herring Prospectus.

Investors should evaluate our Company taking into consideration its niche business segment and other qualitative factors in addition to the quantitative factors. Some of the quantitative factors which may form the basis for computing the price are as follows:

Some of the quantitative factors which may form the basis for computing the Issue Price are as follows:

1. Basic and Diluted Earnings / (Loss) Per Share ("EPS"), as adjusted for changes in capital.

As per Restated Financial Statements

Particulars	Basic/ Diluted EPS (in ₹)	Weights
March 31, 2026	11.60	3
March 31, 2025	5.69	2
March 31, 2024	1.27	1
Weighted Average	**7.91**	

Notes:

1. *The figures disclosed above are based on the Restated Financial Statements of the Company.*
2. *Company has the equity shares face value of Rs. 10/- each.*
3. *Weighted average = Aggregate of year-wise weighted EPS divided by the aggregate of weights i.e. (EPS x Weight) for each year/Total of weights.*
4. *Earnings per Share has been calculated in accordance with AS 20 – "Earnings per Share" issued by the Institute of Chartered Accountants of India.*
5. *The above statement should be read with Significant Accounting Policies and the Statement of Notes to the Restated Financial Statements as appearing in Annexure 4.*
6. *Basic Earnings per Share = Net Profit/(Loss) after tax, as restated attributable to equity shareholders / Weighted average number of equity shares outstanding during the year/ period.*
7. *Diluted Earnings per Share = Net Profit/(Loss) after tax, as restated attributable to equity shareholders / Weighted*

average number of diluted potential equity shares outstanding during the year/ period.

2. Price Earnings Ratio ("P/E") in relation to Price Band of ₹ [●] to ₹ [●] per Equity Share:

As per Restated Financial Statements

Particulars	(P/E) Ratio at the Floor Price* (no. of times)	P/E) Ratio at the Cap Price (no. of times)
Based on Restated Financial Statements		
P/E ratio based on the Basic & Diluted EPS, as restated for FY 2025-26	[●]	[●]
P/E ratio based on the Weighted Average Basic & Diluted EPS for FY	[●]	[●]

**To be updated at the price band stage.*

Note: P/E ratio has been computed dividing the price per share by Earnings per Equity Share.

Industry PE

Highest	75.28
Lowest	14.88
Average	45.08

**For the purpose of industry, we have considered those companies which are engaged in the similar line of business segment as of our Company, however, they may not be exactly comparable in terms of product portfolio or the size of our Company. The peers have been included for the purpose of broad comparison.*

Note:

i) The P/E ratio has been computed by dividing Issue Price with EPS.

ii) P/E Ratio of the Company is based on the Annual Report of the Company for the year 2025-26 and stock exchange data.

3. Return on Net worth (RoNW)

As per the Restated Standalone Financial Statements:

Sr. No	Period	RONW (%)	Weights
1	Financial Year ending March 31, 2026	32.50%	3
2	Financial Year ending March 31, 2025	23.36%	2
3	Financial Year ending March 31, 2024	9.59%	1
	Weighted Average	**25.63%**	

Note:

i. *The figures disclosed above are based on the Restated Financial Statements of the Company.*

ii. *The RoNW has been computed by dividing restated net profit after tax (excluding exceptional items) with restated Net worth as at the end of the year/period*

iii. *Weighted average = Aggregate of year-wise weighted RoNW divided by the aggregate of weights i.e. (RoNW x Weight) for each year/Total of weights.*

4. Net Asset Value (NAV) per Equity Share (Face Value of ₹10 each).

As per Restated Financial Statements (Before Bonus Issue)

Financial Year	NAV per Share (in Rs.)
March 31, 2026	35.68
March 31, 2025	24.37
March 31, 2024	409.12
Net Asset Value per Equity Share after the Issue at Floor Price	[●]
Net Asset Value per Equity Share after the Issue at Cap Price	[●]
Issue Price	[●]

***Notes*:**

1. *The figures disclosed above are based on the Restated Financial Statements of the Company.*
2. *Net Asset Value per Equity Share (in ₹) = Net Worth at the end of the period/year / Averagenumber of equity shares outstanding at the end of the period/year.*
3. *Net worth is computed as the sum of the aggregate of paid-up equity share capital, all reserves created out of the profits, securities premium account received in respect of equity shares and debit or credit balance of profit and loss account.*

4. *Issue Price per Equity Share will be determined by our Company in consultation with the Book Running Lead Manager.*

As per Restated Financial Statements (After Bonus Issue)

Financial Year	NAV per Share (in Rs.)
March 31, 2026	35.68
March 31, 2025	24.37
March 31, 2024	13.20
Net Asset Value per Equity Share after the Issue at Floor Price	[●]
Net Asset Value per Equity Share after the Issue at Cap Price	[●]
Issue Price	[●]

Note: Company has issued Bonus equity shares in the ratio of 30:1 as on 7th March, 2024

***Notes*:**

5. *The figures disclosed above are based on the Restated Financial Statements of the Company.*
6. *Net Asset Value per Equity Share (in ₹) = Net Worth at the end of the period/year / Weighted number of equity shares outstanding at the end of the period/year.*
7. *Net worth is computed as the sum of the aggregate of paid-up equity share capital, all reserves created out of the profits, securities premium account received in respect of equity shares and debit or credit balance of profit and loss account.*
8. *Issue Price per Equity Share will be determined by our Company in consultation with the Book Running Lead Manager.*

5. Comparison of accounting ratios with listed Industry peers.

Name of the Company	Standalone/ Consolidated	Face Value (Per share)	CMP	EPS (Rs)	P/E Ratio	RONW (%)	NAV (Rs. Per share)
Paramount Syntex Limited	Standalone	10	[●]	11.60	[●]	32.50%	35.68
Peer Company							
Shiva Texyarn Limited	Standalone	10	175.15	7.50	23.35	6.74%	111.22
Sangam (India) Limited	Standalone	10	565.60	17.06	33.15	7.96%	214.17
Donear Industries Limited	Standalone	2	82.15	8.36	9.83	15.69%	53.26

Note: Industry Peer may be modified for finalization of Issue Price before filing Red Herring Prospectus with ROC.

** Sourced from Annual Reports, audited Financials, Stock Exchange.*

Notes:

- Considering the nature and turnover of business of the Company, the peers are not strictly comparable. However, the same has been included for broader comparison.
- The figures for Paramount Syntex Limited are based on the standalone restated results for the year ended March 31, 2026.
- The figures for the peer group are based on audited results for the year ended March 31, 2026.
- Current Market Price (CMP) is the closing price of BSE respective scrip as on September 15, 2026.
- RONW has been computed as net profit after tax divided by closing net worth.
- Net worth has been computed in the manner as specifies in Regulation 2(1)(hh) of SEBI (ICDR) Regulations, 2018.

The face value of our share is ₹10/- per share and the Issue Price is of ₹ [●] per share are [●] times of the face value.

Investor should read the above-mentioned information along with the section titled "Risk Factors" beginning on page 20 of this Red Herring Prospectus and the financials of our Company including important profitability and return ratios, as set out in the chapter titled "Restated Financial Statements" beginning on page 208 of this Red Herring Prospectus.

6. Key Performance Indicators ("KPI").

The KPIs disclosed below have been used historically by our Company to understand and analyse the business performance, which in result, help us in analyzing the growth of various verticals in comparison to our peers. The KPIs disclosed below have been approved by a resolution of our Audit Committee dated September 15, 2026 and the members of the Audit

Committee have verified the details of all KPIs pertaining to our Company. Further, the members of the Audit Committee have confirmed that there are no KPIs pertaining to our Company that have been disclosed to any investors at any point of time during the three years period prior to the date of filing of this Red Herring Prospectus. Further, the KPIs herein have been certified by Peer review Auditors by their certificate dated April 27, 2026.

The KPIs of our Company have been disclosed in the chapters titled *"Our Business"* and *"Management's Discussion and Analysis of Financial Condition and Results of Operations"* beginning on pages 149 and 211 of this Red Herring Prospectus, respectively. We have described and defined the KPIs, as applicable, in *"Definitions and Abbreviations"* beginning on pages 2 of this Red Herring Prospectus.

Our Company confirms that it shall continue to disclose all the KPIs included in this section on a periodic basis, at least once in a year (or any lesser period as determined by the Board of our Company), for a duration of one year after the date of listing of the Equity Shares on the Stock Exchange or till the complete utilization of the proceeds of the Issue as per the disclosure made in the chapter titled *"Objects of the Issue"*, whichever is later or for such other duration as may be required under the SEBI ICDR Regulations. Further, the ongoing KPIs will continue to be certified by a member of an expert body as required under the SEBI ICDR Regulations.

Our Company confirms that it shall continue to disclose all the KPIs included in this section on a periodic basis, at least once in a year (or any lesser period as determined by the Board of our Company), for a duration of one year after the date of listing of the Equity Shares on the Stock Exchange or till the complete utilization of the proceeds of the Issue as per the disclosure made in the chapter titled *"Objects of the Issue"*, whichever is later or for such other duration as may be required under the SEBI ICDR Regulations. Further, the ongoing KPIs will continue to be certified by a member of an expert body as required under the SEBI ICDR Regulations.

Key Performance Indicators of our Company

1. **Key metrics like revenue growth, EBIDTA Margin, PAT Margin and few balance sheet ratio are monitored on a periodic basic for evaluating the overall performance of our Company.**

KPI Indicators

(₹ In Lakhs except percentages and ratios)

Particulars	Period ended March 31, 2026	Financial Year ended March 31, 2025	Financial Year ended March 31, 2024
Revenue from operations [(1)]	12,202.99	11,241.79	9,277.86
Growth in Revenue from Operations [(2)]	8.55%	21.17%	13.22%
EBITDA[(3)]	2,358.66	1,316.91	945.44
EBITDA (%) Margin[(4)]	19.33%	11.71%	10.19%
PAT[(5)]	1,386.82	672.83	134.72
PAT Margin (%)[(6)]	11.36%	5.99%	1.45%
Net Worth [(7)]	4,266.83	2,880.01	1,404.71
ROE/ RONW[(8)]	32.50%	23.36 %	9.59 %
ROCE (%)[(9)]	29.18%	19.19%	17.06%
Current Ratio[(10)]	1.73	1.59	1.25
EPS (Basic & Diluted)[(11)]	11.60	5.69	1.27

Notes:

1. *Revenue from operations is the total revenue generated by our Company.*
2. *Growth in Revenue in percentage, Year on Year.*
3. *EBITDA is calculated as Profit before tax + Depreciation + Interest Expenses-Other Income.*
4. *EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations.*
5. *PAT is mentioned as PAT for the period*
6. *PAT Margin=PAT/Revenue from operations.*
7. *Net Worth = Equity share capital + Reserves and surplus*
8. *ROE/RoNW is calculated PAT divided by shareholders' equity.*
9. *ROCE: Return on Capital Employed is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total debt*

10. *Current Ratio : Current Assets over Current Liabilities.*
11. *EPS is mentioned as EPS for the period.*

Explanation for KPI metrics:

KPI	Explanation
Revenue from operation	Revenue from Operations is used by our management to track the revenue profile of the business and in turn helps to assess the overall financial performance of our Company and volume of our business.
Revenue Growth Rate%	Revenue Growth rate informs the management of annual growth rate in revenue of the company in consideration to previous period.
EBITDA	EBITDA provides information regarding the operational efficiency of the business
EBITDA Margin (%)	EBITDA Margin (%) is an indicator of the operational profitability and financial performance of our business
PAT	Profit after Tax is an indicator which determine the actual earning available to equity shareholders
PAT Margin (%)	PAT/Revenue from Operations
ROE/RONW	It is an indicator that shows how much the company is generating from its available shareholders' funds
ROCE %	ROCE provides how efficiently our Company generates earnings from the capital employed in the business.
Current Ratio	Current Ratio indicate the company's ability to bear its short term obligations
EPS	Earning per share is the company's earnings available of one share of the Company for the period

2. GAAP Financial Measures

GAAP Financial measures are numerical measures which are disclosed by the issuer company in accordance with the Generally Accepted Accounting Principles (GAAP) applicable for the issuer company i.e., measures disclosed in accordance with Indian Accounting Standards ("Ind AS") or Accounting Standards ("AS") notified in accordance with Section 133 of the Companies Act, 2013, as amended (the "Act"). These measures are generally disclosed in the financial statements of the issuer company.

On the basis of Restated financial statements.

(₹ in lakhs)

Particulars	Period ended March 31, 2026	Financial Year ended March 31, 2025	Financial Year ended March 31, 2024
Revenue from operations	12,202.99	11,241.79	9,277.86
Profit after tax	1,386.82	672.83	134.72
Cash flow from operating activities	590.16	(257.15)	(73.92)
Cash Flow from investing activities	(286.96)	(441.48)	(92.05)
Cash Flow from financing activities	(300.98)	622.35	155.45
Net Change in Cash and cash equivalents	2.21	(76.27)	(10.51)

3. Non- GAAP Financial measures

Non-GAAP Financial measures are numerical measures of the Technical Guide on Disclosure and Reporting of KPIs issuer company's historical financial performance, financial position, or cash flows that:

i. Exclude amounts, or are subject to adjustments that have the effect of excluding amounts, that are included in the most directly comparable measures calculated and presented in accordance with GAAP in the financial statements of the issuer company; or

Include amounts or are subject to adjustments that have the effect of including amounts, that are excluded from the most directly comparable measures so calculated and presented. Such adjustment items should be based on the audited line items only, which are included in the financial statements. These Non-GAAP Financial measures are items which are not defined under Ind AS or AS, as applicable. Generally, if the issuer company takes a commonly understood or defined GAAP amount

and removes or adds a component of that amount that is also presented in the financial statements, the resulting amount is considered a Non-GAAP Financial measure. As a simplified example, if the issuer company discloses net income less restructuring charges and loss on debt extinguishment (having determined all amounts in accordance with GAAP), the resulting performance amount, which may be labelled "Adjusted Net Income," is a Non-GAAP Financial measure.

On the basis of Restated financial statements.

(in ₹ lakhs, except %)

Particulars	Period ended March 31, 2026	Financial Year ended March 31, 2025	Financial Year ended March 31, 2024
EBITDA	2,358.66	1,316.91	945.44
Revenue from operations	12,202.99	11,241.79	9,277.86
PAT	1,386.82	672.83	134.72
EBITDA margin	19.33%	11.71%	10.19%
Working capital	3,429.89	2,302.88	954.16
PAT Margin	11.36%	5.99 %	1.45 %
Net worth	4,266.83	2,880.01	1,404.71

Apart from the above, Ministry of Corporate Affairs (MCA), vide its notification dated March 24, 2021, has issued certain amendments to the Schedule III to the Act. Pursuant to these amendments, the below ratios are also required to be presented in the financial statements of the companies:

On the basis of Restated financial statements.

(in ₹ lakhs, except %)

Particulars.	Period ended March 31, 2026	Financial Year ended March 31, 2025	Financial Year ended March 31, 2024
Current ratio	1.73	1.59	1.25
Debt-equity ratio	0.78	1.16	2.32
Inventory turnover ratio	2.42	2.42	3.09
Trade receivables turnover ratio	5.24	6.66	8.80
Trade payables turnover ratio	9.95	10.65	16.90
Net capital turnover ratio	3.56	4.88	9.72
Net profit ratio	11.36%	5.99 %	1.45%
Return on equity ratio	32.50%	23.36%	9.59%
Return on capital employed	29.18%	19.19%	17.06%

Ratio	Explanation
Current Ratio	Current Assets divided by Current Liabilities
Debt-equity ratio	Total Debt divided by Net Worth
Debt service coverage ratio	EBIT divided by Total Debt + Finance Cost
Inventory turnover ratio	Cost of Goods Sold divided by Average Inventory
Trade receivables turnover ratio	Revenue from Operations divided by Average Debtors
Trade payables turnover ratio	Total Operating Expenses divided by Average Creditors
Net capital turnover ratio	Revenue from Operations divided by Working Capital
Net profit ratio	Profit after Tax divided by Total Revenue
Return on equity ratio	Profit after Tax divided by Net Worth
Return on capital employed	EBIT divided by Net worth Plus Total Debt

4. Set forth below are the details of comparison of key performance of indicators with our listed industry peer:

(Amount in ₹ lakhs, except %)

Particulars	Paramount Syntex Limted			Shiva Texyarn Limited			Sangam (India) Limited			Donear Industries Limited		
	Standalone			Standalone			Standalone			Standalone		
	FY 2025-26	FY 2024-25	FY 2023-24	FY 2025-26	FY 2024-25	FY 2023-24	FY 2025-26	FY 2024-25	FY 2023-24	FY 2025-26	FY 2024-25	FY 2023-24
Revenue from operations [1]	12,202.99	11,241.79	9,277.86	34,052.40	32,270.74	33,527.66	3,20,139	2,84,301.00	2,64,797.00	91,247.46	91,369.78	79,914.31
Growth in Revenue from Operations [2]	8.55%	21.17%	13.22%	5.52%	-3.75%	-18.40%	12.61%	7.37%	-2.48%	-0.13%	14.33%	-3.21%
EBITDA[3]	2,358.66	1,316.91	945.44	3,446.36	3,385.35	751.29	21,901	21,844.00	19,601.00	8,769.11	8,269.38	8,090.92
EBITDA (%) Margin[4]	19.33%	11.71%	10.19%	10.12%	10.49%	2.24%	6.84%	7.68%	7.40%	9.61%	9.05%	10.12%
PAT[5]	1,386.82	672.83	134.72	972.45	1,178.34	-1,108.40	8,570	2,747.00	3,809.00	4,346.44	3,188.82	3,471.34
PAT Margin[6]	11.36%	5.99%	1.45%	2.86%	3.65%	-3.31%	2.68%	0.97%	1.44%	4.76%	3.49%	4.34%
Net Worth[7]	4,266.83	2,880.01	1,404.71	14,417.73	13,507.14	12,286.07	1,07,615	1,00,341.00	98,565.00	27,693.47	23,472.07	20,454.91
ROCE%[8]	29.18%	19.19%	17.06%	11.04%	9.41%	-1.22%	10.16%	6.65%	6.40%	32.41%	32.75%	37.97%
Current Ratio[9]	1.73	1.59	1.25	1.34	1.07	0.96	1.11	1.19	1.27	1.33	1.27	1.28
ROE[10]	32.50%	23.36%	9.59%	6.96%	9.14%	-8.63%	7.96%	2.74%	3.86%	15.69%	13.59%	16.97%
EPS[11]	11.60	5.69	1.27	7.50	9.09	-8.55	18.38	6.79	8.99	8.36	6.13	6.68

All the information for listed industry peers mentioned above are sourced from their respective audited financial results and/or annual report and restated financial statements provided in their respective Prospectus.

Notes:

[1] *Revenue from Operations as appearing in the Restated Financial Statements/ Annual Reports of the respected companies*

[2] *Growth in Revenue (%) is calculated as Revenue from Operations of the relevant period minus Revenue from Operations of the preceding period, divided by Revenue from Operations of the preceding period*

[3] *EBITDA is calculated as Profit before tax + Depreciation + Finance Cost- Other Income*

[4] *EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations*

[5] *PAT is mentioned as PAT for the period*

[6] *PAT Margin: PAT divided by Total Income*

[7] *Net Worth: Share Capital plus Reserve and Surplus*

[8] *ROCE: Return on Capital Employed is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total debt*

[9] *Current Ratio: Current Asset over Current Liabilities*

[10] *ROE/ RONW is calculated PAT divided by shareholders' equity*

[11] *EPS is mentioned as EPS for the period*

7. Justification for Basis for Issue price

a. The price per share of our Company based on the primary/ new issue of shares (equity / convertible securities), excluding shares issued under ESOP/ESOS and issuance of bonus shares.

There has been no issuance of Equity Shares (excluding shares issued under ESOP/ESOS and issuance of bonus shares), during the 18 months preceding the date of this Red Herring Prospectus, where such issuance is equal to or more than 5% of the fully diluted paid-up share capital of the Company (calculated based on the pre- Issue capital before such transaction(s) and excluding employee stock options granted but not vested), in a single transaction or multiple transactions combined together over a span of 30 days.

b. The price per share of our Company based on the secondary sale / acquisition of shares (equity shares).

There have been no secondary sale / acquisitions of Equity Shares, where the promoters, members of the promoter group, or shareholder(s) having the right to nominate director(s) in the board of directors of the Company are a party to the transaction (excluding gifts), during the 18 months preceding the date of this Red Herring Prospectus, where either acquisition or sale is equal to or more than 5% of the fully diluted paid-up share capital of the Company (calculated based on the pre- Issue share capital before such transaction/s and excluding employee stock options granted but not vested), in a single transaction or multiple transactions combined together over a span of rolling 30 days.

c. Since there are no such transactions to report to under (a) and (b) therefore, information based on last 5 primary or secondary transactions (secondary transactions where Promoter/ Promoter Group entities or shareholder(s) having the right to nominate director(s) in the Board of our Company, are a party to the transaction), not older than 3 years prior to the date of this certificate irrespective of the size of transactions, is as below:

Secondary Transaction:

Date	Name of Transferor	Name of Transferee	No. of Shares	Price per share	Nature of transaction	Total Consideration
May 15, 2024	Punit Arora	Ranjana Arora	-10	130	Transfer to Ranjana Arora	-1,300
April 15, 2024	Punit Arora	Palika Mittal	-10	130	Transfer to Palika Mittal	-1,300
April 15, 2024	Punit Arora	Sharad Kumar Shrivastava	-10	130	Transfer to Sharad Kumar Shrivastava	-1,300
April 15, 2024	Punit Arora	Chirag Pahwa	-10	130	Transfer to Chirag Pahwa	-1,300
April 30, 2025	Rajasthan Global Securities Private Limited	Punit Arora	3,27,868	61	Transfer from Rajasthan Global Securities Private Limited	1,99,99,948

d. Weighted average cost of acquisition, Issue Price.

Based on the disclosures in (a) above, the weighted average cost of acquisition of Equity Shares as compared with the Offer Price is set forth below:

Types of transactions	Weighted average cost of acquisition (₹ per Equity Share) ^	Floor Price (₹ [●])*	Cap Price (₹ [●])*
Weighted average cost of acquisition of primary issuances	-	[●]	[●]
Weighted average cost of acquisition for secondary transactions	-	[●]	[●]
Weighted average cost of acquisition of primary issuances/ secondary transactions as per paragraph 7(c) above	60.99	[●]	[●]

^As certified by M/s Aggarwal Pawan & Associates, Chartered Accountants, by way of their certificate dated April 27, 2026.
** To be updated in the Prospectus stage.*

e. Explanation for Cap Price being [●] times of weighted average cost of acquisition of primary issuance price / secondary

transaction price of Equity Shares (set out in 8 (d) above) along with our Company's key performance indicators and financial ratios for the Fiscals 2026, 2025 and 2024.

[●]*

*To be included on finalization of Price Band.

f. The Issue Price is [●] times of the face value of the equity shares

The face value of our share is ₹10/- per share and the Issue Price is of ₹[●] per share are [●] times of the face value. Our Company in consultation with the Book Running Book Running Lead Manager believes that the Issue Price of ₹[●] per share for the Public Issue is justified in view of the above quantitative and qualitative parameters. Investor should read the above-mentioned information along with the section titled *"Risk Factors"* beginning on page 20 of this Red Herring Prospectus and the financials of our Company including important profitability and return ratios, as set out in the chapter titled *"Restated Financial Statements"* beginning on page 208 of this Red Herring Prospectus.

STATEMENT OF SPECIAL TAX BENEFITS

Sub: Statement of Special Tax Benefits available to Paramount Syntex Limited ('the Company') and its shareholders prepared in accordance with the requirements in Schedule VI of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations 2018, as amended ("SEBI ICDR Regulations").

We refer to the proposed issue of shares of Paramount Syntex Limited ('the Company'). In connection with the same, and as required under the SEBI ICDR Regulations, we hereby confirm that:

The Company and its shareholders are not availing or entitled to any special tax benefits under the provisions of the Income-tax Act, 1961, the Central Goods and Services Tax Act, 2017, the Integrated Goods and Services Tax Act, 2017, the Union Territory Goods and Services Tax Act, 2017, and the respective State Goods and Services Tax Acts, as presently in force in India.

This Statement is only intended to provide the above clarification to investors and regulatory authorities and is neither designed nor intended to be a substitute for professional tax advice. Each investor is advised to consult his or her own tax consultant with respect to the specific tax implications arising out of their participation in the proposed initial public offering of Equity Shares ("the Issue") by the Company.

Our views expressed above are based on the information, explanations and representations provided by the management of the Company and on the basis of our understanding of the applicable tax laws as on the date hereof. Any subsequent changes in law, judicial or administrative interpretations, or facts may affect the contents of this Statement. We do not undertake to update this Statement for events or circumstances arising after the date hereof. This report is intended solely for your information and for inclusion in the Prospectus/Prospectus or any other issue-related material in connection with the proposed initial public offer of the Company, and is not to be used, referred to or distributed for any other purpose without our prior written consent.

For Aggarwal Pawan & Associates,
Chartered Accountants
Firm Reg No: 031570N
Peer Review Cert. No.: 018869

Sd/-
CA Pawan K. Aggarwal
Partner
Membership Number: 522474
Place: New Delhi
Date: September 15, 2026
UDIN: 26522474WKVNCR2904

ANNEXURE 1

ANNEXURE TO THE STATEMENT OF POSSIBLE SPECIAL TAX BENEFITS AVAILABLE TO THE COMPANY AND ITS SHAREHOLDERS

Outlined below are the special tax benefits available to **Paramount Syntex Limited** (the "Company") and its Shareholders under the Income Tax Act, 1961 (the "Act") as amended by the Finance Act, 2024 read with relevant rules, circular and notifications issued from time to time, applicable for the Financial Year 2025-26 relevant to the Assessment Year 2026-27, presently in force in India

Investors are advised to consult their own tax consultant with respect to the tax implications of an investment in the Equity Shares particularly in view of the fact that certain recently enacted legislation may not have a direct legal precedent or may have different interpretation on the benefits, which an investor can avail.

SPECIAL TAX BENEFITS TO THE COMPANY UNDER THE INCOME TAX ACT, 1961 (THE ACT")

a. Special tax benefits available to the Company

Section 115BAA of the Act, as inserted vide the Taxation Laws (Amendment) Act, 2019, provides that domestic company has opt for a corporate tax rate of 22% (plus applicable surcharge and education cess) for the financial year 2019-20 onwards, provided the total income of the company is computed without claiming certain specified incentives/deductions or set-off of losses, depreciation etc. and claiming depreciation determined in the prescribed manner. As company opts for section 115BAA, provisions of Minimum Alternate Tax ('MAT') would not be applicable and unutilized MAT credit will not be available for set-off. The option needs to be exercised on or before the due date of filing the tax return. Option once exercised, cannot be subsequently withdrawn for the same or any other tax year. The Company may claim such beneficial tax rate in future years subject to giving away any other income-tax benefits under the Act (other than the deduction available under section 80JJAA and 80M of the Act) and fulfilling the then prevailing provisions under the Act.

Subject to the fulfilment of prescribed conditions, the Company is entitled to claim deduction under section 80JJAA of the Act with respect to an amount equal to 30% of additional employee cost (relating to specified category of employees) incurred in the course of business, for three assessment years including the assessment year relevant in which such employment is provided. Further, where the Company wishes to claim such possible tax benefit, it shall obtain necessary certification from Chartered Accountant on fulfilment of the conditions under the extant provisions of the Act.

B. SPECIAL TAX BENEFITS TO THE SHAREHOLDERS UNDER THE INCOME TAX ACT, 1961 (THE "ACT")

The Shareholders of the Company are not entitled to any special tax benefits under the Act, However, such shareholders shall be liable to concessional tax rates on certain incomes under the extant provisions of the Act.

- Section 112A of the Act provides for concessional rate of tax on long term capital gain arising on transfer of equity shares with effect from April 1, 2019 (i.e., Assessment Year 2019-20) subject to conditions. Any long-term capital gain, exceeding INR 1,25,000 arising from the transfer of a long-term capital asset (i.e., capital asset held for the period of 12 months or more) being an Equity Share in a company wherein Securities Transaction Tax ('STT') is paid on both acquisition and transfer, income tax is charged at a rate of 12.50% without giving effect to indexation.

- Section 111A of the Act provides for concessional rate of tax @ 20% in respect of short-term capital gains (provided the short-term capital gains exceed the basic threshold limit of income exemption, where applicable) arising from the transfer of a short-term capital asset (i.e., capital asset held for the period of less than 12 months) being an Equity Share in a company or wherein STT is paid on both acquisition and transfer.

In respect of non-residents, the tax rates and the consequent taxation shall be further subject to any benefits available under the applicable Double Taxation Avoidance Agreement, if any, between India and the country in which the non-resident shareholder has fiscal domicile.

STATEMENT OF SPECIAL POSSIBLE INDIRECT TAX BENEFITS AVAILABLE TO THE COMPANY, AND THE SHAREHOLDERS OF THE COMPANY

Company is engaged in production of Yarn manufacturing and has in house facility for Fiber Processing, Tow Dyeing Processes, Hank Dyeing Process & Knitted Cloth Manufacturing. The Company sells its products in domestic as well as global markets. The Company has active GST registered under 01 State only i.e. Punjab.

A. **Special tax benefits available to the Company**

Brief framework is as below -

- A taxable supply includes all forms of supply of goods or services or both such as sale, transfer, barter, exchange, license, rental, lease or disposal made or agreed to be made for a consideration in the course or furtherance of business. Such supply is chargeable to tax at applicable rates with the standard rate being 18%.

- GST is not chargeable on exempt supplies. Exempt supplies are those which either attract NIL tax rate or have been made exempt by way of notification. Taxpayers are not entitled to claim Input Tax Credit on exempt supplies.

Further, the exporter has the option to –

- supply goods or services under bond or Letter of Undertaking (LUT) without payment of tax and claim refund of unutilized ITC; or
- Supply goods or services on payment of tax and claim refund of such tax paid.

B. **Special tax benefits available to the shareholders of the Company**

There are no special tax benefits available to shareholders under the indirect taxes.

Note:

- The above statement of Direct Tax Benefits sets out the special tax benefits available to the Company and its shareholders under the current tax laws presently in force in India. Hence, the ability of the Company or its shareholders to derive the tax benefits is dependent upon fulfilling such conditions, which based on the business imperatives, the Company or its shareholders may or may not choose to fulfil.

- The above statement covers only above-mentioned tax laws benefits and does not cover any indirect tax law benefits or benefit under any other law.

- This statement does not discuss any tax consequences in the country outside India of an investment in the shares. The shareholders /investors in the country outside India are advised to consult their own professional advisors regarding possible income-tax consequences that apply to them.

- Our views expressed in this statement are based on the facts and assumptions as indicated in the statement. No assurance is given that the revenue authorities/courts will concur with the views expressed herein. Our views are based on the existing provisions of law and its interpretation, which are subject to change from time to time. We do not assume responsibility to update the views consequent to such changes.

For Aggarwal Pawan & Associates,
Chartered Accountants
Firm Reg No: 031570N
Peer Review Cert. No.: 018869

CA Pawan K. Aggarwal
Partner
Membership Number: 522474
Place: New Delhi
Date: September 15, 2026
UDIN: 26522474WKVNCR2904

SECTION IV - ABOUT THE COMPANY

INDUSTRY OVERVIEW

The information in this section includes extracts from publicly available information, data and statistics and has been derived from various government publications and industry sources. Neither we, the Lead Manager nor any of our or their respective affiliates or advisors nor any other person connected with Issue have verified this information. The data may have been re-classified by us for the purposes of presentation. The information may not be consistent with other information compiled by third parties within or outside India. Industry sources and publications generally state that the information contained therein has been obtained from sources it believes to be reliable, but their accuracy, completeness and underlying assumptions are not guaranteed, and their reliability cannot be assured. Industry and government publications are also prepared based on information as of specific dates and may no longer be current or reflect current trends. Industry and government sources and publications may also base their information on estimates, forecasts and assumptions which may prove to be incorrect.

Before deciding to invest in the Equity Shares, prospective investors should read this entire Red Herring Prospectus, including the information in the sections "Risk Factors" and "Restated Financial Statements" beginning on page 20 and 208 respectively of the Red Herring Prospectus. An investment in the Equity Shares involves a high degree of risk. For a discussion of certain risks in connection with an investment in the Equity Shares, please see the section 'Risk Factors' on page 20 of the Red Herring Prospectus. Accordingly, investment decisions should not be based on such information.

GLOBAL ECONOMY

Global growth is projected at 3.0 percent for 2025 and 3.1 percent in 2026. The forecast for 2025 is 0.2 percentage point higher than that in the reference forecast of the April 2025 World Economic Outlook (WEO) and 0.1 percentage point higher for 2026. This reflects stronger-than-expected front-loading in anticipation of higher tariffs; lower average effective US tariff rates than announced in April; an improvement in financial conditions, including due to a weaker US dollar; and fiscal expansion in some major jurisdictions.

Global headline inflation is expected to fall to 4.2 percent in 2025 and 3.6 percent in 2026, a path similar to the one projected in April. The overall picture hides notable cross-country differences, with forecasts predicting inflation will remain above target in the United States and be more subdued in other large economies.

Risks to the outlook are tilted to the downside, as they were in the April 2025 WEO. A rebound in effective tariff rates could lead to weaker growth. Elevated uncertainty could start weighing more heavily on activity, also as deadlines for additional tariffs expire without progress on substantial, permanent agreements. Geopolitical tensions could disrupt global supply chains and push commodity prices up. Larger fiscal deficits or increased risk aversion could raise long-term interest rates and tighten global financial conditions. Combined with fragmentation concerns, this could reignite volatility in financial markets. On the upside, global growth could be lifted if trade negotiations lead to a predictable framework and to a decline in tariffs. Policies need to bring confidence, predictability, and sustainability by calming tensions, preserving price and financial stability, restoring fiscal buffers, and implementing much-needed structural reforms.

(Source: https://www.imf.org/en/Publications/WEO/Issues/2025/07/29/world-economic-outlook-update-july-2025)

GLOBAL TEXTILE INDUSTRY

The textile market size has grown strongly in recent years. It will grow from $617.97 billion in 2024 to $660.13 billion in 2025 at a compound annual growth rate (CAGR) of 6.8%. The growth in the historic period can be attributed to growth in world population, increased demand for man-made fibers, government initiatives for the textile industry, strong economic growth in emerging markets and a ban on plastic usage.

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(Source: https://www.thebusinessresearchcompany.com/report/textile-global-market-report)

INDIAN ECONOMY

Introduction



India's economic journey over the past few years has been marked by remarkable growth and a steady rise in its position on the global stage. After overtaking the United Kingdom (UK) to become the fifth largest economy in Q1 FY23, India has continued this upward trajectory to surpass Japan in June 2025 to become the fourth largest economy in the world. With a nominal Gross Domestic Product (GDP) of Rs. 3,31,03,000 crore (US$ 3.78 trillion), India's growth reflects a combination of strong domestic demand and policy reforms positioning the country as a key destination for global capital.

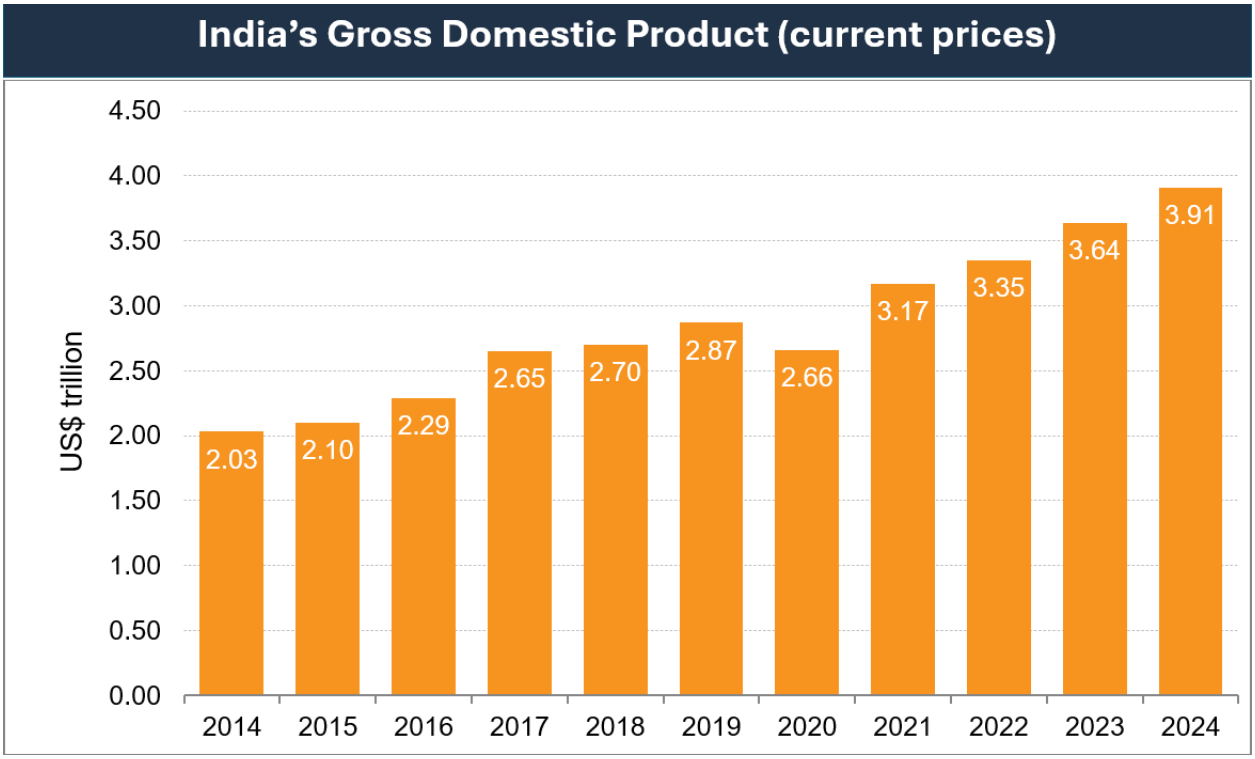
Further, India is projected to reach a GDP of Rs. 4,26,45,000 crore (US$ 5 trillion) by 2027 and is on course to surpass Germany by 2028. Rising employment and increasing private consumption, supported by rising consumer sentiment, will support GDP growth in the coming months.

Future capital spending of the government in the economy is expected to be supported by factors such as tax buoyancy, the streamlined tax system with low rates, a thorough assessment and rationalisation of the tariff structure, and the digitization of tax filing.

In the medium run, increased capital spending on infrastructure and asset-building projects is set to increase growth multipliers. The contact-based services sector has demonstrated promise to boost growth by unleashing the pent-up demand. The sector's success is being captured by a number of HFIs (High-Frequency Indicators) that are performing well, indicating the beginnings of a comeback.

India has emerged as the fastest-growing major economy in the world and is expected to be one of the top three economic powers in the world over the next 10-15 years, backed by its robust democracy and strong partnerships.
India's appeal as a destination for investments has grown stronger and more sustainable because of the current period of global unpredictability and volatility, and the record amounts of money raised by India-focused funds in 2022 are evidence of investor faith in the "Invest in India" narrative.

Market Overview



India's economy shows robust expansion, with real GDP for FY25 estimated at Rs. 1,87,97,000 crore (US$ 2.20 trillion), from Rs. 1,76,51,000 crore (US$ 2.06 trillion) in FY24 with a growth rate of 6.5%. This growth is driven by rising employment and stronger private consumption, supported by improving consumer sentiment, which is expected to keep the momentum going in the near future.

Trade remains a critical pillar of India's growth story with exports reaching Rs. 37,31,000 crore (US$ 436.6 billion) in FY25, led by Engineering Goods (26.88%), Petroleum Products (13.86%) and Electronic Goods (8.89%). These exports helped the economy stay resilient during the pandemic when other sectors slowed. Union Minister of Commerce and Industry, Mr. Piyush Goyal projects exports to reach Rs. 85,44,000 crore (US$ 1 trillion) by 2030.

India's ability to attract Foreign Direct Investment (FDI) has also strengthened. The country received record FDI inflows amounting to Rs. 4,21,929 crore (US$ 49.3 billion) in FY25 a 15% increase over FY24, supported by a stable policy environment, a large domestic market and steady economic growth positioning the country as a key destination for global capital. This capital inflow also complements government plans for increased investment in infrastructure and asset-building projects to further boost economic growth.

India's external economic position is improving. The current account deficit narrowed to Rs. 1,98,726 crore (US$ 23.30 billion), or 0.6% of GDP, in FY25 from Rs. 2,21,754 crore (US$ 26.00 billion), or 0.7% of GDP, in FY24. This improvement was due to higher net receipts from services and secondary income, according to the Reserve Bank of India (RBI).

Recent Developments

India is primarily a domestic demand-driven economy, with consumption and investments contributing to 70% of the economic activity. With an improvement in the economic scenario and the Indian economy recovering from the Covid-19 pandemic shock, several investments and developments have been made across various sectors of the economy. According to World Bank, India must continue to prioritise lowering inequality while also putting growth-oriented policies into place to boost the economy. In view of this, there have been some developments that have taken place in the recent past. Some of them are mentioned below.

- According to HSBC Flash India PMI report, business activity surged in April to its highest level in about 14 years as well as sustained robust demand. The composite index reached 62.2, indicating continuous expansion since August 2021, alongside positive job growth and decreased input inflation, affirming India's status as the fastest-growing major economy.

- According to a report by the State Bank of India (SBI), domestic investment announcements in India have experienced a substantial increase, exceeding Rs. 37 lakh crore (US$ 428.04 billion) in FY23 and FY24.

- According to data from the Directorate General of Civil Aviation (DGCA), India's domestic air passenger traffic increased by 6.12% in 2024, reaching a total of 161.3 million passengers. This growth follows a substantial YoY increase of 23.36% in 2023, attributed to the ongoing recovery from the pandemic.

- As of January 10, 2025, India's foreign exchange reserves stood at Rs. 53,80,402 crore (US$ 625.871 billion).

- In 1H 2024, India saw a total of US$ 31.5 billion in PE-VC investments.

- India secured 39th position out of 133 economies in the Global Innovation Index 2024. India rose from 81st position in 2015 to 39th position in 2024. India ranks 3rd position in the global number of scientific publications.

- The gross GST (Goods and Services Tax) revenue collection stood at Rs. 1.77 lakh crore (US$ 20.45 billion) in December 2024.

- Between April 2000–September 2024, cumulative FDI equity inflows to India stood at Rs. 89.30 lakh crore (US$ 1,033.40 billion).

- In November 2024, the overall IIP (Index of Industrial Production) stood at 148.4. The Indices of Industrial Production for the mining, manufacturing and electricity sectors stood at 133.8, 147.4 and 184.1, respectively.

- According to data released by the Ministry of Statistics & Programme Implementation (MoSPI), India's Consumer Price Index (CPI) – Combined inflation was 5.22% in December 2024 against 5.69% in December 2023.

- Foreign Institutional Investors (FII) inflows between April-July (2023-24) were close to Rs. 80,500 crore (US$ 9.67 billion), while Domestic Institutional Investors (DII) sold Rs. 4,500 crore (US$ 540.56 million) in the same period. As per depository data, Foreign Portfolio Investors (FPIs) invested (US$ 13.89 billion) in India during January - (up to 15th

July) 2024.

- The wheat procurement during Rabi Marketing Season (RMS) 2024-25 (till May) was estimated to be 266 lakh metric tonnes (LMT) and the rice procured in Kharif Marketing Season (KMS) 2024-25 was 400 LMT.

Government Initiatives

Over the years, the Indian government has introduced many initiatives to strengthen the nation's economy. The Indian government has been effective in developing policies and programmes that are not only beneficial for citizens to improve their financial stability but also for the overall growth of the economy. Over recent decades, India's rapid economic growth has led to a substantial increase in its demand for exports. Besides this, a number of the government's flagship programmes, including Make in India, Start-up India, Digital India, the Smart City Mission, and the Atal Mission for Rejuvenation and Urban Transformation, is aimed at creating immense opportunities in India. In this regard, some of the initiatives taken by the government to improve the economic condition of the country are mentioned below:

- According to a report by Wood Mackenzie in January 2025, India, the United States, and West Asia are expected to collectively add 100 Gigawatts (GW) of solar capacity by 2025, while China is anticipated to continue its leadership in the solar industry.
- In July 2024, the Ministry of Finance held the Union Budget and announced that for 2024-25, the total receipts other than borrowings and the total expenditure are estimated at Rs. 32.07 lakh crore (US$ 383.93 billion) and Rs. 48.21 lakh crore (US$ 577.16 billion), respectively.
- In February 2024, the Finance Ministry announced the total expenditure in Interim 2024-25 estimated at Rs. 47,65,768 crore (US$ 571.64 billion) of which total capital expenditure is Rs. 11,11,111 crore (US$ 133.27 billion).
- On January 22, 2024, Prime Minister Mr. Narendra Modi announced the 'Pradhan Mantri Suryodaya Yojana'. Under this scheme, 1 crore households will receive rooftop solar installations.
- On September 17, 2023, Prime Minister Mr. Narendra Modi launched the Central Sector Scheme PM-VISHWAKARMA in New Delhi. The new scheme aims to provide recognition and comprehensive support to traditional artisans & craftsmen who work with their hands and basic tools. This initiative is designed to enhance the quality, scale, and reach of their products, as well as to integrate them with MSME value chains.
- On August 6, 2023, Amrit Bharat Station Scheme was launched to transform and revitalize 1309 railway stations across the nation. This scheme envisages development of stations on a continuous basis with a long-term vision.
- On June 28, 2023, the Ministry of Environment, Forests, and Climate Change introduced the ‘Draft Carbon Credit Trading Scheme, 2023’.
- From April 1, 2023, Foreign Trade Policy 2023 was unveiled to create an enabling ecosystem to support the philosophy of ‘Aatmanirbhar Bharat’ and ‘Local goes Global’.
- To enhance India’s manufacturing capabilities by increasing investment and production in the sector, the government of India has introduced the Production Linked Incentive Scheme (PLI) for Pharmaceuticals.
- Prime Minister’s Development Initiative for North-East Region (PM-DevINE) was announced in the Union Budget 2022-23 with a financial outlay of Rs. 1,500 crore (US$ 182.35 million).
- Prime Minister Mr Narendra Modi has inaugurated a new food security scheme for providing free food grains to Antyodaya Ann Yojna (AAY) & Primary Household (PHH) beneficiaries, called Pradhan Mantri Garib Kalyan Ann Yojana (PMGKAY) from January 1, 2023.

Road Ahead



India’s economy grew by 6.5% in FY25. With a 7.4% growth rate in Q4 FY25, with RBI projecting a growth rate of 6.5% in FY26 as well. India's comparatively strong position in the external sector reflects the country's positive outlook for economic growth and rising employment rates. In 2024, India rose to 15th place globally in FDI rankings and retained its position as South Asia’s top recipient.

In H1 FY25, India’s growth-focused approach was underscored by the government’s capital expenditure outlay of Rs. 15,02,000 crore (US$ 176 billion), reinforcing its commitment to infrastructure-led development.

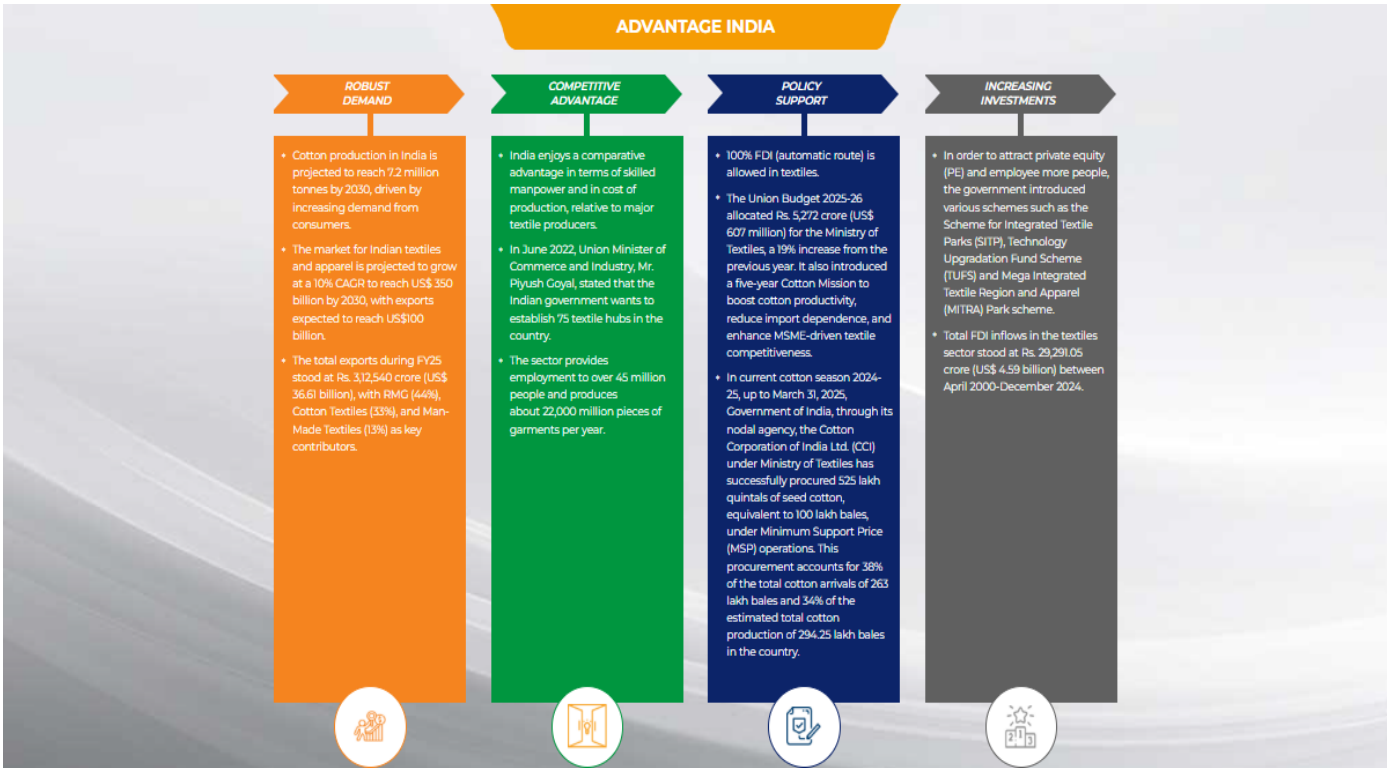
In the Union Budget of FY26, capital expenditure took lead by steeply increasing the capital expenditure outlay by 10% to Rs. 11,21,000 crore (US$ 131 billion) over Rs. 10,18,000 crore (US$ 119 billion) in FY25. Stronger revenue generation because of improved tax compliance, increased profitability of the company, and increasing economic activity also contributed to rising capital spending levels.

India's total goods and service exports surged by 76% over the past decade, touching Rs. 70,36,425 crore (US$ 825 billion) in FY25, driven by strong performance in engineering goods, electronics, and pharmaceuticals. With a reduction in port congestion, supply networks are being restored.

With a proactive set of administrative actions by the government, flexible monetary policy, and a softening of global commodity prices and supply-chain bottlenecks, inflationary pressures in India look to be on the decline overall.

(Source: https://ibef.org/economy/indian-economy-overview)

INDIAN TEXTILE INDUSTRY



Introduction



India's textiles sector is one of the oldest industries in the Indian economy, dating back to several centuries. The industry is extremely varied, with hand-spun and hand-woven textiles sectors at one end of the spectrum, with the capital-intensive sophisticated mills sector at the other end. The fundamental strength of the textile industry in India is its strong production base of a wide range of fibre/yarns from natural fibres like cotton, jute, silk, and wool, to synthetic/man-made fibres like polyester, viscose, nylon and acrylic.

The decentralised power looms/ hosiery and knitting sector form the largest component of the textiles sector. The close linkage of textiles industry to agriculture (for raw materials such as cotton) and the ancient culture and traditions of the country in terms of textiles makes it unique in comparison to other industries in the country. India's textiles industry has a capacity to produce a wide variety of products suitable for different market segments, both within India and across the world.

According to Crisil Ratings, the organised retail apparel sector is projected to achieve revenue growth of 8-10% in FY25, driven by rising demand from a normal monsoon, easing inflation, and the festive and wedding seasons.
The increasing preference for affordable, trendy fashion clothing that mimics high-fashion designs is expected to be the primary revenue driver. In order to attract private equity and employee more people, the government introduced various schemes such as the Scheme for Integrated Textile Parks (SITP), Technology Upgradation Fund Scheme (TUFS) and Mega Integrated Textile Region and Apparel (MITRA) Park scheme.

Market Size



The market for Indian textiles and apparel is projected to grow at a 10% CAGR to reach US$ 350 billion by 2030. Moreover, India is the world's 3rd largest exporter of Textiles and Apparel. India ranks among the top five global exporters in several textile categories, with exports expected to reach US$100 billion.

The textiles and apparel industry contributes 2.3% to the country's GDP, 13% to industrial production and 12% to exports. The textile industry in India is predicted to double its contribution to the GDP, rising from 2.3% to approximately 5% by the end of this decade. Textile manufacturing in India has been steadily recovering amid the pandemic. The manufacturing of textiles Index for the month of June 2024 is 106. Global apparel market is expected to grow at a CAGR of around 8% to reach US$ 2.37 trillion by 2030 and the Global Textile & Apparel trade is expected to grow at a CAGR of 4% to reach US$ 1.2 trillion by 2030.

India's home textile industry is expected to expand at a CAGR of 8.9% during 2023-32 and reached US$ 23.32 billion in 2032 from US$ 10.78 billion in 2023. The Indian Technical Textile market has a huge potential of a 10% growth rate, increased penetration level of 9-10% and is the 5th largest technical textiles market in the world. India's sportech industry is estimated around US$ 1.17 million in 2022-23.

The Indian Medical Textiles market for drapes and gowns is around US$ 9.71 million in 2022 and is expected to grow at 15% to reach US$ 22.45 million by 2027. The Indian composites market is expected to reach an estimated value of US$ 1.9 billion by 2026 with a CAGR of 16.3% from 2021 to 2026 and the Indian consumption of composite materials will touch 7,68,200 tonnes in 2027. India is the world's largest producer of cotton. In the first advances, the agriculture ministry projected cotton output for 2023-24 at 31.6 million bales. According to the Cotton Association of India (CAI), the total availability of cotton in the 2023-24 season has been pegged at 34.6 million bales, against 31.1 million bales of domestic demand, including 28 million bales for mills, 1.5 million for small-scale industries, and 1.6 million bales for non-mills. Cotton production in India is projected to reach 7.2 million tonnes (~43 million bales of 170 kg each) by 2030, driven by increasing demand from consumers. It is expected to surpass US$ 30 billion by 2027, with an estimated 4.6-4.9% share globally.

In 2022-23, the production of fibre in India stood at 2.15 million tonnes. While for yarn, the production stood at 5,185 million kgs during the same period. Natural fibres are regarded as the backbone of the Indian textile industry, which is expected to grow from US$ 138 billion to US$ 195 billion by 2025.

India's textile industry is on the brink of expansion, with total textile export projected to reach US$ 65 billion by FY26.

India saw a 36.4% increase in industrial design applications, particularly in textiles, accessories, tools, machines, health, and cosmetics. According to ICRA, Indian apparel exporters are projected to achieve revenue growth of 9-11% in FY25, driven by the gradual reduction of retail inventory in key end markets and a shift in global sourcing towards India.

During FY24, the total exports of textiles (including handicrafts) stood at US$ 35.9 billion. Exports of textiles (RMG of all textiles, cotton yarns/fabs/made-ups/handloom products, man-made yarns/fabs/made-ups, handicrafts excl. handmade carpets, carpets and jute mfg. including floor coverings) stood at US$ 35.90 billion in FY24. In FY24, exports of readymade garments including accessories stood at US$ 14.23 billion. India's textile and apparel exports to the US, its single largest market, stood at 32.7% of the total export value in FY24.

In FY25 (April- June) the total exports of textiles stood at US$ 9.17 billion.

In FY25 (April-June), exports of readymade garments including accessories stood at US$ 2,244 million.

India's textiles industry has around 4.5 crore employed workers including 35.22 lakh handloom workers across the country.

Investment and Key Development

- Total FDI inflows in the textiles sector stood at US$ 4.56 billion between April 2000 - September 2024.
- The textile sector has witnessed a spurt in investment during the last five years.
- The Textile Ministry's allocation increases by 19%, rising from Rs. 4,417.03 crore (US$ 512 million) in 2024–25 to Rs. 5,272 crore (US$ 611 million) in 2025–26, reflecting the government's commitment to addressing long-standing challenges and unlocking new growth opportunities.
- The Union Budget 2025-26 allocates Rs. 1,148 crore (US$ 133.1 million) for the PLI Scheme to boost domestic manufacturing and exports, and Rs. 635 crore (US$ 73.6 million) for the Amended Technology Upgradation Fund Scheme to modernize textile machinery.
- In August 2023, government has sanctioned the establishment of seven PM Mega Integrated Textile Region and Apparel (PM MITRA) Parks on Greenfield and Brownfield sites. These parks will feature world-class infrastructure, including

plug-and-play facilities, with a total investment of Rs. 4,445 crore (US$ 535 million) over a seven-year period, extending to 2027-28.

- Ministry of Textiles has sanctioned 19 research projects totalling approximately Rs. 21 crore (US$ 2.52 million) across various domains of Technical Textiles under the National Technical Textiles Mission.
- DS Group's luxury menswear division, Brioni inaugurates its first boutique in India in November 2023.
- In November 2023, Reliance Foundation launched the first 'Swadesh' handicrafts store in Hyderabad, aimed at supporting and promoting Indian craftwork.
- Industry bodies to host the largest global mega textiles event, Bharat Tex 2024 from February 26-29, 2024, in New Delhi. According to Union Minister, Mr. Piyush Goyal, Bharat Tex 2024 Expo is a testament to India's commitment to becoming a global textile powerhouse.
- In September 2023, the Khadi and Village Industries Commission signed 3 MoUs to promote Khadi Products.
- In September 2023, Grasim Industries plans to open nearly 120 retail stores over the upcoming 2 years, by expanding its footprint in smaller cities and towns.
- In September 2023, Reliance Retail Ventures Ltd. (RRVL) announced the acquisition of Ed-a-Mamma for a 51% stake.
- In September 2023, Shadowfax inaugurated a 1.5 lakh sq. ft. fulfilment centre in Surat with 10 lakh orders per day processing capacity.
- In August 2023, the Ministry of Textiles approved 26 engineering institutions for the introduction of Technical Textiles under the National Technical Textiles Mission.
- In July 2023, PM MITRA Park, Amravati expected to attract investment of Rs. 10,000 crore (US$ 1.20 billion) and create employment for 300,000 individuals.
- In May 2023, an investment of around Rs. 6,850 crore (US$ 824.25 million) is expected in the PM MITRA Park in Madhya Pradesh and Rs. 8,675 crore (US$1.04 billion) in other parts of the state.
- In May 2023, Aditya Birla Fashion and Retail Ltd. announced the acquisition of TCNS Clothing with a deal size of US$ 198.54 million.
- India is expected to host the 81st Plenary Meeting of the International Cotton Advisory Committee (ICAC) from 2nd to 5th December 2023 in Mumbai with the theme "Cotton Value Chain- Local Innovations for Global Prosperity".
- Cott-Ally mobile app has been developed for farmers to increase awareness about MSP rates, nearest procurement centers, payment tracking, best farm practices etc.
- In April 2023, Godrej Consumer Products Ltd (GCPL) announced the Rs. 2,825 crore (US$ 339.93 million) acquisition of Raymond Consumer Care Ltd (RCCL).
- In April 2022, Indo Count Industries bagged the home textile business of GHCL for US$ 74.14 million.
- In March 2022, Reliance Retail Ventures Limited (RRVL) acquired a controlling share of Purple Panda Fashions for US$ 115.8 million.
- Sutlej Textiles plans to set up a green field project for 89,184 spindles comprising cotton mélange yarn and PC grey yarn along with a dye house in Jammu & Kashmir with an estimated cost of US$ 111.41 million (Rs. 914 crore).
- Vardhman has established Vardhman ReNova, a cotton recycling facility with a six TPD production capacity. By establishing two new facilities in Madhya Pradesh, the company has also increased its capacity to produce yarn. With top-notch technology, the expansion includes over 100,000 spindles in total. This will result in a 75 TPD increase in yarn production capacity.
- The textile ministry has selected 61 companies, including Arvind Limited to enjoy benefits under its US$ 1.3 billion (Rs. 10,683 crore) production-linked incentive (PLI) scheme for the labour-intensive textiles and garment sector. The companies have pledged to invest US$ 2.32 billion (Rs 19,077) crore over five years under the scheme, which will lead to an incremental turnover of US$ 22.55 billion (Rs 1.85 trillion) and direct employment generation for 240,000 people.
- Arvind Limited, the largest textile-to-technology conglomerate in India, and PurFi Global LLC, a sustainable technology firm that specializes in rejuvenating textile waste into virgin-grade products, have formed a joint venture to reduce the quantity of textile waste dumped in landfills.
- In November 2022, local weavers in Tuensang in Nagaland were provided 45 days of skill-upgrading training, which would equal 315 hours under the SAMARTH programme.
- In 2022-23, the Sardar Vallabhbhai Patel International School of Textiles and Management (SVPISTM) is planning to offer B.Sc. and MBA courses in technical textiles.

Government Initiatives

The Indian government has come up with several export promotion policies for the textile sector. It has also allowed 100% FDI in the sector under the automatic route.
Other initiatives taken by the Government of India are:

- Secretary of the Ministry of Textiles, Ms. Rachna Shah, announced that India's technical textiles market has great potential, with a notable growth rate of 10% and ranking as the 5th largest in the world.
- A tripartite Memorandum of Understanding (MoU) was signed by the Textiles Committee under the Ministry of Textiles, the Government e Marketplace (GeM) under the Ministry of Commerce and Industry, and the Standing Conference of

Public Enterprises (SCOPE) to promote upcycled products made from textile waste and scrap.

- Mr. Piyush Goyal also discussed the roadmap to achieve the target of US$ 250 billion in textiles production and US$ 100 billion in exports by 2030.
- In July 2023, 43 new implementing partners were empanelled under the SAMARTH scheme and an additional target of training around 75,000 beneficiaries has been allocated.
- 1,83,844 beneficiaries trained across 1,880 centres under Samarth.
- In June 2023, the Government approved R&D projects worth US$ 7.4 million (Rs. 61.09 crore) in the textile sector.
- In February 2023, the union government approved 1,000 acres for setting up a textile park in Lucknow.
- In February 2023, according to the Union Budget 2023-24, the total allocation for the textile sector was Rs. 4,389.24 crore (US$ 536.4 million). Out of this, Rs. 900 crore (US$ 109.99 million) is for Amended Technology Upgradation Fund Scheme (ATUFS), Rs. 450 crore (US$ 54.99 million) for National Technical Textiles Mission, and Rs. 60 crore (US$ 7.33 million) for Integrated Processing Development Scheme.
- In December 2022, a total of 44 R&D projects were started, and 23 of them were successfully completed. 9777 people were trained in a variety of activities relating to the silk industry.
- In December 2022, a total of US$ 75.74 million (Rs. 621.41 crore) in subsidies was distributed in 3,159 cases under the Amended Technology Upgradation Fund Scheme, with special campaigns held in significant clusters to settle backlog cases.
- In December 2022, a total of 73,919 people (SC: 18,194, ST: 8,877, and Women: 64,352) have received training, out of which 38,823 have received placement under SAMARTH.
- The establishment of 7 (seven) PM Mega Integrated Textile Region and Apparel (PM MITRA) Parks with a total investment of US$ 541.82 million (Rs. 4,445 crore) for the years up to 2027–28 was approved by the government.
- In the academic year 2022–23, the opening of a new campus of the National Institute of Fashion Technology (NIFT) in Daman. Moreover, new campus buildings are being constructed in Bhopal and Srinagar.
- Under the National Technical Textile Mission (NTTM), 74 research projects for speciality fibre and technical textiles valued at US$ 28.27 million (Rs. 232 crore) were approved. 31 new HSN codes have been developed in this space.
- In November 2022, Tamil Nadu Chief Minister Mr. M. K. Stalin announced the establishment of a "Textile City" in Chennai as part of Tamil Nadu's strategy to become a major participant in the global textile industry. Additionally, the state will build a 1,500-acre textile park in the Virudhunagar district, for which SIPCOT will buy land.
- In June 2022, Minister of Textiles, Commerce and Industry, Consumer Affairs & Food and Public Distribution, Mr. Piyush Goyal, stated that the Indian government wants to establish 75 textile hubs, similar to Tiruppur, which will greatly increase employment opportunities while promoting the export of textile products and ensuring the use of sustainable technology.
- In June 2022, Amazon India signed a MoU with the Manipur Handloom & Handicrafts Development Corporation Limited (MHHDCL), a Government of Manipur entity, to encourage the development of weavers and artisans throughout the state.
- In June 2022, the Kerala government announced that it would provide free training to 1,975 candidates under the SAMARTH scheme of the textile industry.
- The Sustainable Textiles for Sustainable Development (SusTex) project by the United Nations Climate Change entity enhances the employment and working circumstances of textile artisans while promoting the sustainable production and use of environmentally friendly textiles.
- In May 2022, Minister of Micro, Small and Medium Enterprises, Mr. Narayan Rane, inaugurated the Center of Excellence for Khadi (CoEK) at NIFT, Delhi. In order to produce innovative fabrics and apparel that will meet the needs of both domestic and foreign consumers, the CoEK will seek to introduce the newest designs and adopt procedures that adhere to international standards.
- In April 2022, Minister of Commerce and Industry, Consumer Affairs, Food and Public Distribution and Textiles, Mr. Piyush Goyal, said that new Economic Cooperation and Trade Agreements with Australia and the UAE would open infinite opportunities for textiles and handloom. Indian textile exports to Australia and the UAE would now face zero duties, and he expressed confidence that soon Europe, Canada, the UK and GCC countries would also welcome Indian textile exports at zero duty.
- In March 2022, the Tamil Nadu government included a Sustainable Cotton Cultivation Mission in its agriculture budget by allocating US$ 1.86 million (Rs 15.32 crore) to enhance the yield of organic cotton.
- In March 2022, the Ministry of Textiles, in collaboration with the Confederation of Indian Industries (CII), organized a day-long International Conference on Technical Textiles with the theme: Creating the Winning Leap in Technical Textiles.
- The Khadi and Village Industries Commission (KVIC) achieved turnover of Rs. 1.15 lakh crore (US$ 14.68 billion) in FY22, a growth of 20.54% YoY, and more than any Indian FMCG company managed in FY22.
- The Government of India has earmarked a corpus of Rs. 1,000 crore (US$ 127.72 million) dedicated for research and development of the technical textiles sector.
- In March 2022, the Bihar government submitted a proposal to the Ministry of Textiles to set up a mega hub under the PM Mitra Mega Textile Park.
- In March 2022, Tamil Nadu Chief Minister Mr. MK Stalin announced that the State Industries Promotion Corporation of Tamil Nadu Ltd (SIPCOT) will set up a mega textile park in the Virudhunagar district.
- For export of handloom products globally, the Handloom Export Promotion Council (HEPC) is participating in various international fairs/events with handloom exporters/weavers to sell their handloom products in the international markets

under NHDP.

- The Ministry of Textiles has also been implementing the Handloom Marketing Assistance (HMA), a component of National Handloom Development Programme (NHDP) all across India. HMA provides a marketing platform to the handloom weavers/agencies to sell their products directly to the consumers and develop and promote the marketing channel through organizing expos/events in domestic as well as export markets.
- In November 2021, Minister of Textiles, Commerce and Industry, Consumer Affairs & Food and Public Distribution, Mr. Piyush Goyal, stated the desire to target a 3-5x time increase in the export of technical textiles worth US$ 10 billion over the next three years.
- The Indian government has notified uniform goods and services tax rate at 12% on man-made fabrics (MMF), MMF yarns, MMF fabrics and apparel, which came into effect from January 1, 2022.
- Minister of Textiles, Commerce and Industry, Consumer Affairs & Food and Public Distribution, Mr. Piyush Goyal, announced a mega handloom cluster in Manipur and a handloom and handicraft village at Moirang in Bishnupur. The mega cluster will be set up at an estimated cost of Rs. 30 crore (US$ 4.03 million) under the National Handloom Development Programme (NHDP).

Road Ahead

India's textiles sector is one of the oldest industries in the Indian economy, dating back to several centuries. The industry is extremely varied, with hand-spun and hand-woven textiles sectors at one end of the spectrum, with the capital-intensive sophisticated mills sector at the other end. The fundamental strength of the textile industry in India is its strong production base of a wide range of fibre/yarns from natural fibres like cotton, jute, silk, and wool, to synthetic/man-made fibres like polyester, viscose, nylon and acrylic.

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References: *Ministry of Textiles, Indian Textile Journal, Department of Industrial Policy and Promotion, Press Information Bureau, Union Budget 2023-24, Union Budget 2025-26, Invest India.*
(Source: https://www.ibef.org/industry/textiles)

OUR BUSINESS

The following information is qualified in its entirety by, and should be read together with, the more detailed financial and other information included in this Red Herring Prospectus, including the information contained in the section titled "Risk Factors" beginning on page 20 of this Red Herring Prospectus.

This section should be read in conjunction with, and is qualified in its entirety by, the more detailed information about our Company and its financial statements, including the notes thereto, in the section title "Risk Factors" and the chapters titled "Restated Financial Statement" and "Management Discussion and Analysis of Financial Conditions and Results of Operations" beginning on page 20, 208 and 211 of this Red Herring Prospectus.

In this chapter, unless the context requires otherwise, any reference to the terms "We", "Us", "Our" and "Prospect" are to M/s. Paramount Syntex Limited. Unless stated otherwise, the financial data in this section is as per our Restated Financial Statements prepared in accordance with Indian Accounting Policies set forth in the Red Herring Prospectus.

OVERVIEW OF OUR BUSINESS

Our Company was originally incorporated on March 08, 1996 as a Private Limited Company as "*Paramount Syntex Private Limited*" via Registration No. 11-97972 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai. Our Company converted from a Private Limited Company to Public Limited Company, pursuant to a Special Resolution passed by the Shareholders at their Extra Ordinary General Meeting held on May 23, 2024. Consequently, the name of our Company was changed to "*Paramount Syntex Limited*" and a Fresh Certificate of Incorporation consequent to Conversion was issued on July 18, 2024, by the Registrar of Companies, Central Processing Centre. The Corporate Identification Number of our Company is U17110MH1996PLC097972.

Our Company's registered office is in Mumbai, Maharashtra, and our Factory is situated at Khasra No. 22//19, 22//21, 22//22 Khata No. 264/312 Jamabandi Year- 2019-20 Situated at Village Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India (Factory Unit-1) (Area 4,139.23 Sq Yard) and Plat No. 15, 16, 17, 18, 19 Viilage Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India (Area 3,129.50 Sq Yard) (Factory Unit-2) combined approx. 7,268.73 Sq yard factory land *(Hereinafter Factory Unit-1 and Unit-2 referred as Factory)**. We are engaged in Yarn manufacturing and have in house facility for fiber processing, tow dyeing processes, hank dyeing process, complete yarn spinning unit. The Unit is commenced under Commercial Production. Our management combine experience of over 30 years in the textile industry. The Company was incorporated in the year 1996 as a Private Company which was later converted into "Paramount Syntex Limited". For further details of our promoters please refer the chapter titled "*Our Promoters and Promoter Group*" beginning on page 194 of this Red Herring Prospectus.

**For further details kindly refer to "Our Business- Details of immovable property" beginning on page no. 149 of this Red Herring Prospectus.*

Our Company is engaged in the manufacturing of Synthetic Fibres and different kinds of yarns and textile products. Our Company's products are mainly supplied to the textile industry. With time, the company has kept improving its processes. The manufacturing process of the company is systematic and covers all key stages such as raw material selection, cleaning, drying, blending, spinning, winding, and quality checking. Our Company also has its own research team which works to improve the quality of products and meet the requirements of customers.

Spearheading our company's strategic direction and operational oversight are Mr. Punit Arora & Mrs. Kumkum Arora, the Promoters who are dedicated to steering our Company towards sustainable success through comprehensive leadership and management which is the guiding force behind all the strategic decisions of our Company. Their industry knowledge and understanding also gives us the key competitive advantage enabling us to expand our customer presence in existing as well as target markets, while exploring new growth avenues

In addition to yarn production, our Company have facilities to produce acrylic fiber from waste fiber. The waste fiber is procured from both domestically and imported from Thailand. Our Company's operations include production of acrylic fiber, dyed fiber, and yarn, supported by its in-house dyeing unit, spinning, bulking, and packing facilities.

Our primary focus is on expanding our manufacturing operations. However, to maintain long-standing customer relationships and to efficiently cater to any bulk orders.

Our Company holds certifications including ISO 9001:2015 for Quality Management System, ISO 45001:2018 for Occupational Health & Safety Management System, ISO 14001:2015 for Environmental Management System and Good Manufacturing Practice (GMP) certified organization. We follow a robust Quality Management System, driven by our commitment to deliver work that meets project-specific standards and specifications for materials, workmanship and timelines. Through stringent quality control, we ensure the highest standards of safety and environmental protection, consistently fulfilling client expectations and adhering to their prescribed requirements.

As our Company expanded, it continued to maintain a balanced approach by leveraging trading opportunities. This strategic decision has enabled our Company to optimize profitability, benefit from market dynamics, and support sustained growth.

OUR PRODUCTS

➢ YARNS



Yarns are long, continuous strands of interlocked fibres that are used in the production of textiles, such as fabrics, knitting, weaving, and sewing. They are made from a variety of natural or synthetic fibres and are an essential component in creating different types of clothing and household items.

Following is the breakdown of yarn produced with recycled synthetic fibre at our manufacturing unit at Village Mangarh, Machiwara Road, Kohara, Ludhiana - 141112

- **Acrylic Yarns:**

Acrylic yarns are made from acrylic fibres known for their softness, warmth, and colorfastness. They closely mimic the properties of wool but are typically more affordable and easier to care for. Acrylic yarns are widely used in knitwear, blankets, home decor items, and accessories. They offer versatility in terms of color, texture, and weight, making them suitable for a wide range of projects and designs.

- **Polyester Yarns:**

Polyester yarns are made from Polyester fibres known for their strength, durability, and resistance to stretching and shrinking. They are commonly used in apparel, home furnishings, and industrial applications. Polyester yarns offer excellent color retention and are quick drying, making them suitable for outdoor and active wear. They can also be blended with other fibres to enhance their performance characteristics.

- **Wool yarns:**

Wool yarns are renowned for their natural warmth, softness, and versatility. Our wool yarns provide quality and durability for all your textile needs. Wool yarns are widely used in knitwear, blankets, and home decor projects. They are breathable and moisture-wicking, providing comfort in winter season.

- **Nylon Yarns:**

Nylon yarns are made from nylon fibres/filament recognized for their strength, elasticity, and abrasion resistance. They are widely used in apparel, sportswear, hosiery, and industrial applications where durability and flexibility are essential. Nylon yarns have excellent resilience, quick-drying properties, and good resistance to wrinkles and mildew.

- **dyed acrylic high bulk yarn (Daffodil Yarn):**

dyed acrylic high bulk yarn is a premium-quality dyed acrylic yarn known for its superior strength, smoothness, and consistent performance. Manufactured using advanced spinning technology and high-grade fibers, it is widely used in knitting, weaving, and textile production. The yarn ensures excellent color retention, softness, and resilience, catering to both fashion and functional textile applications.

- **Blended Yarns:**

Blended yarns like this are commonly used in knitting and weaving textiles when combined properties are desired. The 70/30 polyester/acrylic ratio offers an optimal balance between the two or more types of fibres/filament. This blended yarn can be used to create fabrics ideal for apparel, home furnishings, accessories and more. Acrylic is primarily used as an alternative to wool, designed to weigh less and be easier to care for. It is often also blended with wool to reduce the cost of the finished yarn/textile. Dyed Blended Yarns are used to manufacture Pre-winter and winter-wear such as School dresses, shawls, caps, socks as well as party wear clothes. Customized yarn refers to yarn that is tailored to specific requirements or preferences, such as color, texture, weight, or performance characteristics. This may involve blending different fibers, adjusting spinning techniques, or incorporating special additives or treatments.

Followings is the breakdown of dyed blended yarn which included in our company collection:

Acrylic-Wool Blended Yarn:

Acrylic-Wool blended yarns combine the durability and easy-care properties of acrylic with the natural warmth and comfort of wool. They are widely used in knitwear, sweaters, and winter apparel, offering softness, warmth, and resilience. These yarns are available in various blend ratios and counts, allowing flexibility for different applications. Acrylic-Wool blends also provide excellent shape retention and enhanced wearability, making them a preferred choice for both fashion and functional textiles.

Viscose-Nylon Blended Yarn:

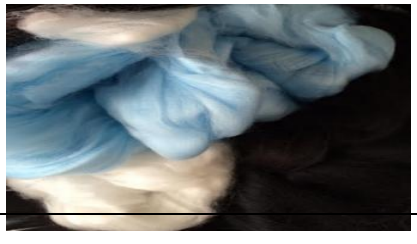
Viscose-Nylon blended yarn combines the natural-like softness and shiny of viscose with the strength, elasticity, and durability of nylon. This blend results in yarns that are smooth, resilient, and suitable for a variety of textile applications, including apparel, hosiery, and fashion fabrics, offering both comfort and enhanced performance characteristics.

- **SYNTHETIC FIBRES:**

Acrylic fibre, a synthetic fibre produced from polymers, is well known for its strength, durability, and wide range of uses. It serves as a cost-effective and practical alternative to natural fibres. Made mainly from acrylonitrile, acrylic fibres are soft, light in weight, and long lasting, while holding their shape and colour even after repeated washing. The term "acrylic" is used for fibres that contain at least 85% acrylonitrile as their base. Their unique qualities come from the small amounts of other materials blended with acrylonitrile, which give the fibre its special properties.

We manufacture recycled synthetic fibre at our factory. Our raw material consists of waste produced by manufacturers of virgin synthetic fibre, sourced both internationally and locally. We process the tow and convert the same fibre to the quality as good as virgin fibre. The yarns produced from our recycling process are commonly used in sweaters, caps, gloves, mufflers and socks. These yarns offer durability, warmth, and a soft feel, while their synthetic nature makes them resistant to shrinkage and wrinkling, ensuring longevity and easy maintenance.

Followings is breakdown of synthetic fibres are manufactured by our Company.

Acrylic Fibres Acrylic fibres are synthetic fibres made primarily from acrylonitrile. Known for their wool-like feel, softness, warmth, and durability, they are widely used in textiles such as sweaters, blankets, upholstery, and carpets. These fibres are lightweight, resistant to moths, and have excellent colorfastness, making them a versatile substitute for natural fibres.	
Acrylic Hard Waste Acrylic hard waste refers to the solid waste generated during the production and processing of acrylic yarns or fabrics. This type of waste includes cuttings, selvedge, and defective materials. It is usually recycled and reprocessed into fibres or used in lower-grade applications, contributing to waste minimization and sustainability.	
Acrylic Tow Acrylic tow is a bundle of continuous acrylic filaments that are grouped together in a loose, untwisted form. It is an intermediate product in fibre manufacturing and is further processed into staple fibres or yarns. Acrylic tow is valued for its uniformity and versatility in spinning and blending with other fibres.	
Acrylic Soft Waste Acrylic soft waste is the fibrous waste generated during spinning, carding, or other textile manufacturing processes. It generally includes loose fibres, droppings, or shorter lengths of acrylic fibre. This waste is often reclaimed and reused in the production of recycled yarns and nonwoven products, reducing material loss.	

100% modified polyester yarn: 100% Modified Polyester yarn is an engineered synthetic fibre that offers enhanced performance compared to standard polyester, including improved softness, durability, moisture management, and dye affinity. It is widely used in apparel, home textiles, and technical fabrics, providing a versatile and high-performance textile solution.	

➢ **FABRIC / TEXTILE PRODUCTS**

Fabric and textile products encompass a wide range of materials used in the production of apparel, home furnishings, and industrial applications. These products include natural, synthetic, and blended fabrics, offering attributes such as durability, softness, flexibility, and aesthetic appeal. They serve diverse applications—from clothing and upholstery to technical textiles—catering to comfort, functionality, and design versatility.

- **Acrylic Cloth**

Acrylic cloth is a synthetic fabric made from acrylic fibers, known for its lightweight, softness, warmth, and resistance to wrinkles and shrinkage. It retains color well, dries quickly, and is often used in sweaters, blankets, upholstery, and other textile products where durability and comfort are desired.

- **Knitted Cloth**

Knitted cloth refers to fabric produced by interloping yarns, resulting in a stretchable, soft, and flexible material. It is widely used in apparel such as t-shirts, sweaters, active wear, and hosiery, offering comfort, breathability, and adaptability to various designs and finishes.

The Product Wise Breakup of Our Revenue is as follows:

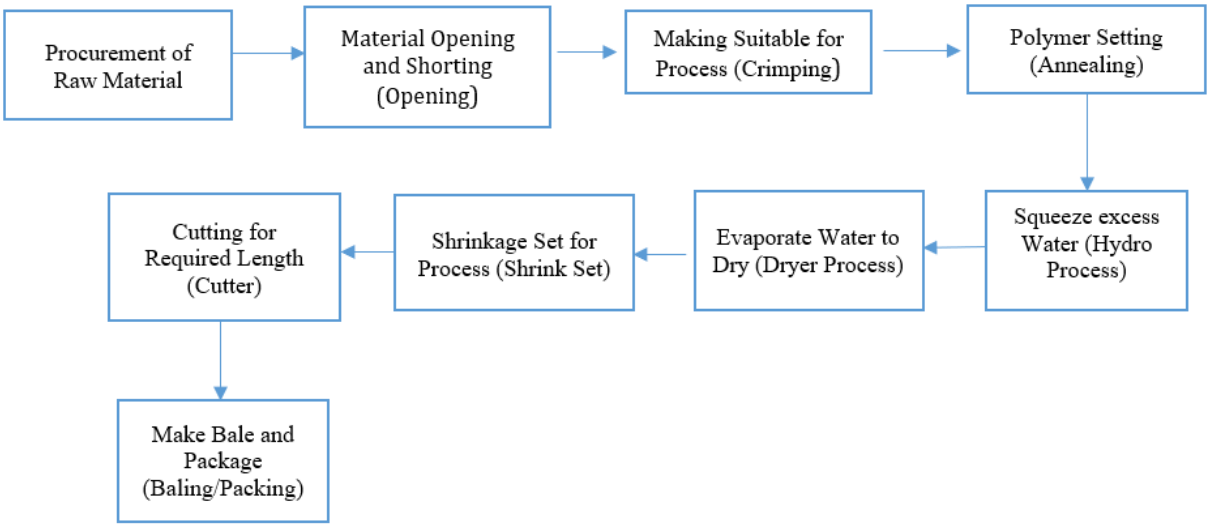
(₹ in lakhs except for percentages)

Particulars	FY 2025-26	% of Total Sales	FY 2024-25	% of Total Sales	FY 2023-24	% of Total Sales
Acrylic /Knitted Cloth	1,965.41	16.11	2,659.65	23.66%	1,253.17	13.51%
Tow / Fibre	508.53	4.17	753.74	6.70%	43.27	0.47%
Acrylic/ Wool Yarns	7,392.23	60.58	5,844.80	51.99%	4,606.08	49.65%
Polyester Yarn	807.55	6.62	317.76	2.83%	1,378.77	14.86%
Nylon Yarn	371.77	3.05	375.04	3.34%	1,665.03	17.95%
Acrylic Waste	217.49	1.78	1,050.93	9.35%	331.54	3.57%
Job Work	320.08	2.62	238.92	2.13%	-	-
Raw Wool & Raw Waste	585.38	4.80	-	-	-	-
Others	34.55	0.28	1.00	0.01%	-	-
Total	**12,202.99**	**100%**	**11,241.79**	**100%**	**9,277.86**	**100%**

OUR MANUFACTURING PROCESS:

Our process ensures delivery of quality yarns to our clients. It begins with procuring raw material sourcing, where we procure synthetic fiber waste as our raw materials from vendors/traders. Utilizing technology, we process these materials, ensuring the production of quality fiber. The Raw Material for the same is the waste produced by the manufacturers of the virgin synthetic fibres.

A. RECYCLED ACRYLIC FIBRE PROCESS FLOW CHART



Recycled Acrylic Fibre Process Flow:

This process flow describes the steps involved in recycling acrylic fiber to produce reusable material. Each stage is essential to ensure the fiber's quality, texture, and durability. Here is a breakdown of each step:

1. **Procurement of Raw Material**
   The company procures raw materials, including acrylic fiber, polyester, and blended fibers, from both domestic and international suppliers, primarily Thailand. The company sources waste acrylic fiber for recycling and production, ensuring quality control at every stage. Procurement strategies focus on cost efficiency, sustainability, and uninterrupted supply chain management.

2. **Material Opening and Shorting (Opening):**

   In this initial step, raw materials are opened and sorted. The process aims to break down large bales of recycled acrylic fibre into smaller, manageable pieces, allowing for better handling and uniformity.

3. **Making Suitable for Process (Crimping):**

   After opening, the fibres undergo crimping, a technique that provides texture and bulk to the fibres. Crimping is essential for making the fibre suitable for further processing, giving it the desired elasticity and cohesion.

4. **Polymer Setting (Annealing):**

   The next step is annealing, where the fibres are heated to a specific temperature to stabilize the polymer structure. This process enhances the strength and heat resistance of the fibres, ensuring they retain their shape and durability through the rest of the process.

5. **Squeeze Excess Water (Hydro Process):**

   In this stage, any excess water absorbed by the fibre during previous steps is removed. This hydro process involves squeezing the fibres to eliminate moisture, preparing them for drying in the next stage.

6. **Evaporate Water to Dry (Dryer Process):**

   The partially dried fibres are subjected to a drying process to evaporate remaining water. This step is crucial for achieving the desired moisture level in the fibres before shrinkage setting.

7. **Shrinkage Set for Process (Shrink Set):**

   Once dry, the fibres are processed to control shrinkage. This step ensures that the fibres do not change size or shape during use, making them more stable and reliable for final applications.

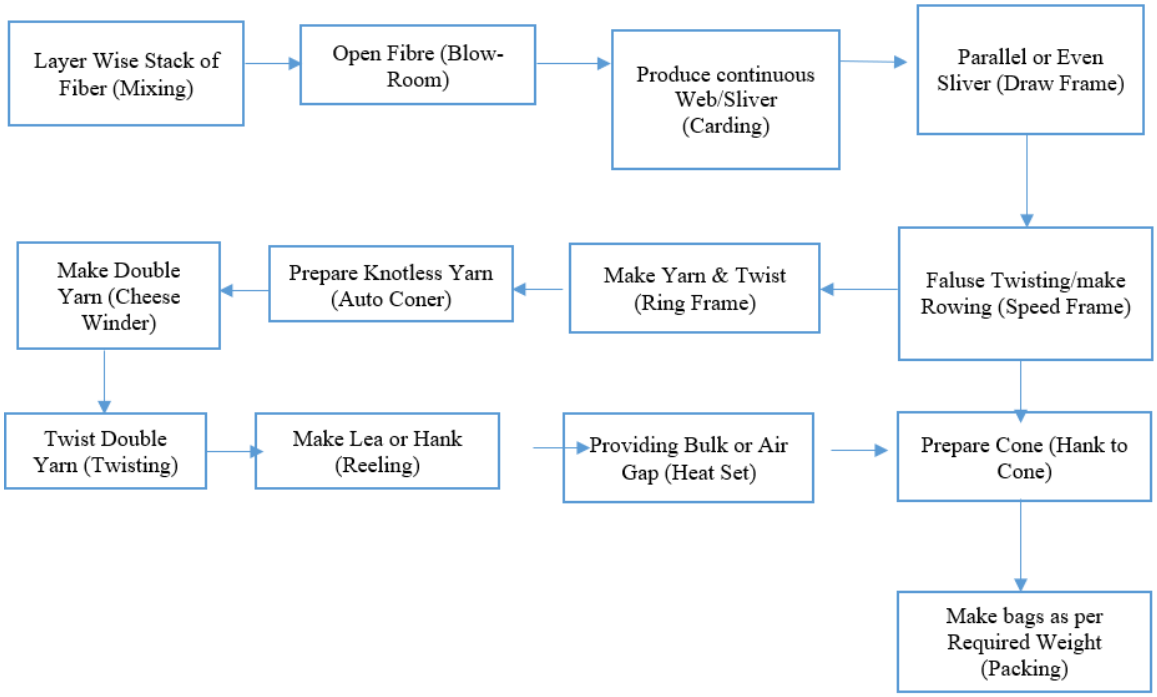
8. **Cutting for Required Length (Cutter):**

After shrink setting, the fibres are cut to the required length according to specifications. This step ensures that each fibre batch meets the desired dimensions for consistent packaging and usability.

9. **Make Bale and Package (Baling/Packing):**

Finally, the processed fibres are baled and packaged for distribution. The fibres are compressed into manageable bales, making storage and transport easier.

B. SPINNING PROCESS FLOW CHART:



Spinning Process Flow

This process flow outlines the key stages in the production of yarn through spinning. Each step in the process contributes to transforming raw fiber into a finished yarn product suitable for various applications. Here is a detailed overview of each stage:

1. **Layer Wise Stack of Fiber (Mixing):**

In this initial step, fibers are layered and stacked for thorough mixing. This ensures a uniform blend of fibers before they undergo further processing, contributing to consistency in the final yarn product.

2. **Open Fibre (Blow-Room):**

In the blow-room, the stacked fibers are opened to separate individual fibers. This process helps eliminate impurities and prepares the fibers for carding.

3. **Produce Continuous Web/Sliver (Carding):**

Carding is the process of converting the opened fibers into a continuous web or sliver. It aligns the fibers and forms a web that can be condensed into a sliver, making the fibers easier to handle in subsequent steps.

4. **Parallel or Even Sliver (Draw Frame):**

The sliver from the carding process is passed through the draw frame, where it is drawn out to achieve evenness and parallel alignment of the fibers. This step enhances the uniformity of the sliver.

5. **False Twisting/Make Rowing (Speed Frame):**

In this stage, the sliver is processed in the speed frame, where it undergoes false twisting to form a rowing. This intermediate

form has the required thickness and twist for the spinning process.

6. **Make Yarn & Twist (Ring Frame):**

   The rowing is then spun on the ring frame to produce yarn. Here, it is twisted to impart strength and stability, forming the primary yarn structure.

7. **Prepare Knotless Yarn (Auto Coner):**

   After spinning, the yarn is processed in an auto coner to remove any knots, ensuring a continuous, knot-free yarn suitable for further applications.

8. **Make Double Yarn (Cheese Winder):**

   For added strength, two single yarns are wound together in the cheese winder to form double yarn. This enhances the yarn's durability and makes it suitable for more demanding applications.

9. **Twist Double Yarn:**

   The double yarn is then twisted to increase its strength further, making it ready for use in a variety of textile products.

10. **Make Lea or Hank (Reeling):**

    In this step, the yarn is reeled into a specific form, such as a lea or hank, for storage and handling. This process facilitates easy measurement and use.

11. **Providing Bulk or Air Gap (Heat Set):**

    The yarn is subjected to heat setting to create bulk or an air gap, enhancing its texture and elasticity. This process is particularly useful for yarns intended for specific fabric types.

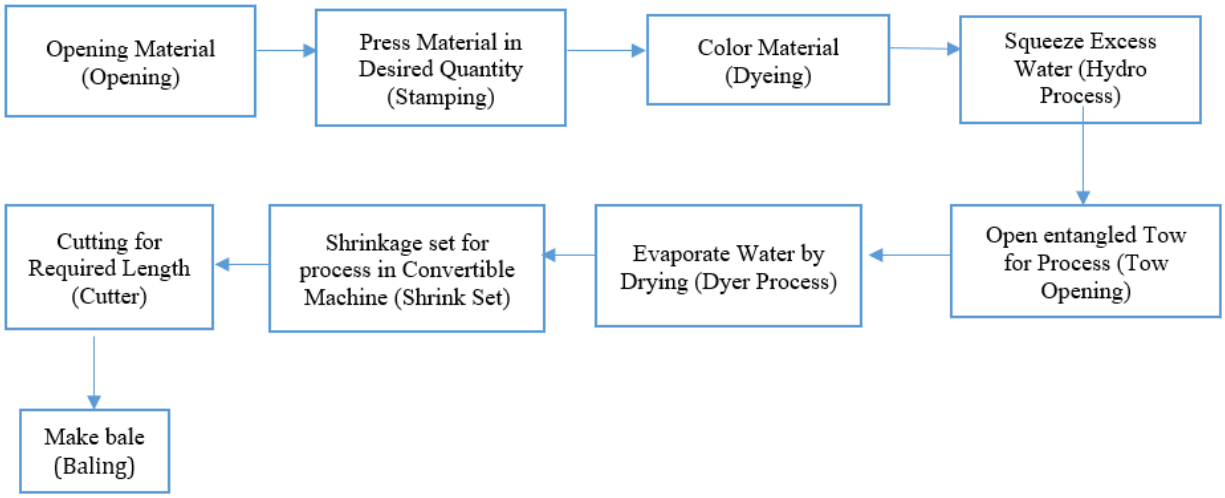
12. **Prepare Cone (Hank to Cone):**

    The yarn is transferred from hanks to cones, making it ready for packaging and transportation. The cone form is convenient for storage and usage in various textile processes.

13. **Make Bags as per Required Weight (Packing):**

    Finally, the cones of yarn are packed into bags based on specified weight requirements, preparing them for shipment and distribution.

C. TOW DYEING PROCESS FLOW CHART



Tow Dyeing Process Flow

The tow dyeing process involves several steps to color and prepare tow fibres for further use in textile applications. The process is

designed to ensure even dyeing, stability, and preparation for storage. Here is an outline of each stage:

1. **Opening Material (Opening):**

   The process begins with the opening of the raw tow material, where fibres are separated and loosened. This step facilitates uniform dyeing by ensuring that the material is ready for handling and processing.

2. **Press Material in Desired Quantity (Stamping):**

   After opening, the material is pressed into specific quantities to control the volume for each dyeing batch. Stamping helps standardize the process, making it easier to handle the material consistently in subsequent stages.

3. **Color Material (Dyeing):**

   The pressed material is then dyed to achieve the desired color. During this stage, dyes penetrate the fibres, ensuring even color distribution throughout the material.

4. **Squeeze Excess Water (Hydro Process):**

   After dyeing, the material is subjected to a hydro process to remove excess water. Squeezing out the water ensures that the material retains the dye without excess moisture, making it easier to handle in drying and setting.

5. **Open Entangled Tow for Process (Tow Opening):**

   The dyed material is opened again to separate any entangled fibres. This step prepares the material for the shrinkage and setting processes, allowing for better fibre alignment.

6. **Evaporate Water by Drying (Dryer Process):**

   The material then undergoes a drying process to remove any remaining moisture. This ensures that the fibres reach the desired dryness level, critical for stability in the following shrinkage setting step.

7. **Shrinkage Set for Process in Convertible Machine (Shrink Set):**

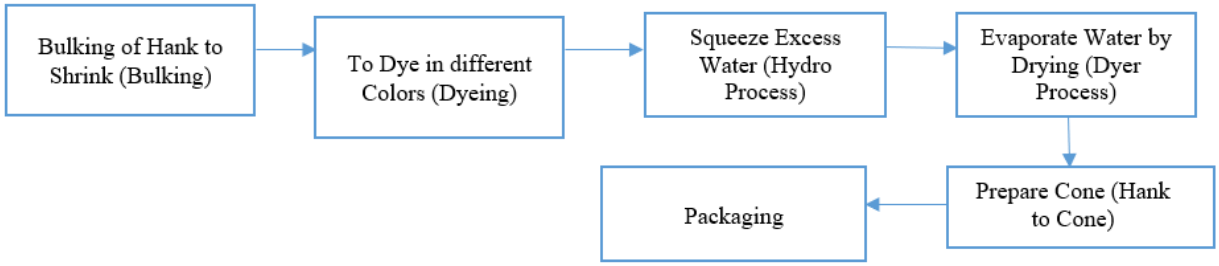
   Once dry, the fibres are processed in a convertible machine for shrink setting. This step stabilizes the fibres, ensuring they do not change in size or shape, which is essential for quality and durability in the final product.
8. **Cutting for Required Length (Cutter):**

   The shrink-set material is then cut to the required length according to specifications. This stage ensures uniformity in length, making the material ready for packaging.

9. **Make Bale (Baling):**

   Finally, the processed fibres are baled for storage and transport. Baling compresses the fibers into manageable units, making them easy to handle and store.

D. HANK DYEING FLOW CHART:



Hank Dyeing Process Flow:

The hank dyeing process involves a series of carefully structured steps to ensure the quality, durability, and vibrancy of dyed yarns. This process is commonly used for yarns that require uniform color absorption and is particularly prevalent in industries where natural or synthetic yarns are dyed for various applications, including textiles, garments, and fabrics.

1. **Bulking of Hank to Shrink (Bulking):**

   The process begins with the bulking of the hank, where yarn is treated to shrink. This initial step prepares the fibers for dyeing, improving dye penetration and enhancing the overall color absorption. Bulking also aids in stabilizing the yarn dimensions, which is crucial for uniform dyeing.

2. **Dyeing:**

   After bulking, the yarn is subjected to the dyeing stage, where it is immersed in different dye baths depending on the required colors. During this phase, the fibers absorb dye molecules, resulting in vibrant, consistent coloration across the entire hank. The choice of dye and dyeing technique depends on the type of yarn and the desired end-use.

3. **Squeeze Excess Water (Hydro Process):**

   Once dyeing is complete, the yarn is moved to the hydro process, where excess water is removed. This step involves mechanically squeezing the yarn, significantly reducing moisture levels without damaging the fibers. Effective water removal ensures that the subsequent drying process is faster and energy efficient.

4. **Evaporate Water by Drying (Dryer Process):**

   After the hydro process, the yarn undergoes drying, where any remaining moisture is evaporated. The drying process can vary based on the fiber type and dye used but typically involves exposure to controlled heat. Proper drying is essential for setting the dye and preventing color bleeding in future use.

5. **Preparation of Cone (Hank to Cone):**

   Following drying, the yarn is rewound from the hank form onto cones, which makes it easier to handle, store, and transport. This step, also known as winding, organizes the yarn into a compact form, preparing it for the next stage in manufacturing or retail distribution.

6. **Packaging:**

   The final step in the process is packaging. The yarn, now in cone form, is carefully packaged to maintain its quality and prevent contamination. Proper packaging ensures that the yarn reaches its destination in optimal condition, ready for further use in various textile applications.

OUR COMPETITIVE STRENGTHS

Experienced Management:

With combined 30 years of expertise in the textile industry, the company benefits from deep industry knowledge and a strong understanding of market dynamics.

Vertical Integration:

The presence of in-house dyeing, spinning, bulking, and packing facilities allows for greater control over production quality, efficiency, and cost management, leading to faster turnaround times.

Product Diversification:

The focus on 100% acrylic fiber yarns and dyed fiber yarns enables the company to cater to a wide range of customer needs and adapt to changing market demands in the designer knitting sector.

Commitment to Innovation:

Continuous efforts to redefine and master core competencies through innovation position the company to stay ahead of competitors and respond effectively to industry trends.

Customer Satisfaction:

A large base of satisfied customers indicates strong relationships and trust in the brand, which can lead to repeat business and referrals, enhancing overall market presence.

OUR BUSINESS STRATEGY

Vertical Integration:

By maintaining in-house facilities for dyeing, spinning, bulking, and packing, the company can control the entire production process. This strategy not only ensures higher quality standards but also reduces dependency on external processing and enhances control over key manufacturing stages5, leading to cost savings and improved operational efficiency.

Focus on Innovation:

Continuously redefining and mastering core competencies through innovation suggests a commitment to research and development. The company likely invests in new technologies and techniques to enhance product offerings, ensuring they stay ahead of competitors and meet the evolving demands of the designer knitting textile market.

Customer-Centric Approach:

The emphasis on achieving a large number of satisfied customers indicates a strong focus on understanding and responding to customer needs. This strategy may involve regular feedback mechanisms, customization of products, and exceptional customer service to build loyalty and foster long-term relationships.

Market Adaptability:

By staying attuned to the changing trends in the textile industry, Paramount Syntex can quickly adapt its product lines and marketing strategies. This flexibility allows the company to capitalize on emerging opportunities and mitigate risks associated with market fluctuations.

Sustainable Practices:

In today's market, a focus on sustainability can be a critical differentiator. Paramount Syntex may adopt eco-friendly production methods and materials, appealing to environmentally conscious consumers and aligning with global sustainability trends.

By implementing these strategies, our Company aims to solidify its market position, drive innovation, and ensure sustainable growth across its diverse range of services.

SWOT ANALYSIS OF OUR COMPANY:

STRENGTHS	WEAKNESSES
Strong Manufacturing Capabilities: Advanced technology and modern machinery for high quality production and skilled workforce with expertise in acrylic fiber and yarn manufacturing. **Product Quality:** High-quality, durable, and versatile products suitable for various applications keeping in mind the compliance with international quality standards (e.g., ISO). **Cost Advantages:** Lower labour and production costs compared to global competitor. We achieve economies of scale through largescale production. **Market Presence:** Established presence in the domestic market with a distribution network. **Innovation and R&D:** Continuous investment in research and development to introduce new and improved products. Ability to customize products according to customer needs.	**Dependence on Raw Material Imports:** Reliance on imported raw materials can lead to supply chain vulnerabilities and increased costs. **Environmental Concerns:** Environmental impact of production processes, including waste management and emissions. **Limited Global Reach:** Less penetration in international markets compared to domestic presence. **Operational Challenges:** Potential inefficiencies in supply chain and logistic and Challenges in maintaining consistent quality due to variability in raw material quality. **Regulatory Compliance:** Navigating complex regulatory requirements and compliance issues and Costs associated with meeting international standards and certifications.

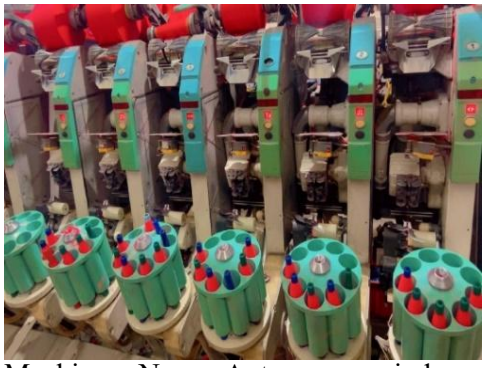
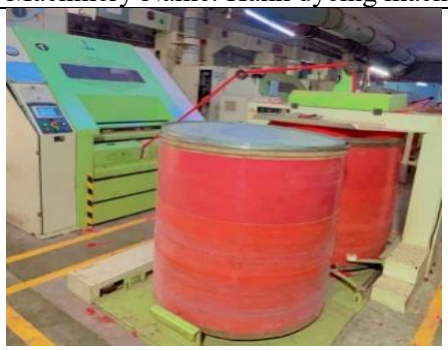
STRENGTHS	WEAKNESSES
OPPORTUNITIES	**THREATS**
Growing Domestic Demand: Increasing demand for acrylic fiber and yarn in the Indian textile industry. We have opportunities to supply growing sectors such as apparel, home textiles, and technical textiles. **Export Potential:** Expanding into emerging markets with growing textile industries and leveraging trade agreements and government incentives to boost exports. **Product Diversification:** Developing new product lines, such as eco-friendly and sustainable fibers and expanding into niche markets with specialized fiber applications. **Technological Advancements:** Adoption of advanced manufacturing technologies (e.g., automation, IoT) and Enhancing production efficiency and reducing costs through technology. **Strategic Partnerships and Collaborations:** Forming alliances with international companies for technology transfer and market access and collaborating with research institutions for innovation and product development.	**Intense Competition:** Fierce competition from domestic and international manufacturers and price wars lead to reduced profit margins. **Economic Fluctuations:** Vulnerability to economic downturns and fluctuations in demand and impact of currency exchange rates on export profitability. **Regulatory and Trade Barriers:** Changes in trade policies, tariffs, and regulatory requirements and non-tariff barriers affecting international market access. **Environmental Regulations:** Stricter environmental regulations increasing compliance costs and Pressure to adopt sustainable practices and reduce environmental impact. **Technological Disruption:** Rapid technological changes requiring continuous investment in upgrades and risk of obsolescence if unable to keep pace with technological advancements

PLANT & MACHINERY

The major plant & machinery installed in our Factory includes:

Sr no.	Description of machine	Capacity	Year of Purchase
1	MBO	14400 Kgs	2012
2	Blow Room	5055 Kgs	2012
3	Card	5000 Kgs	2012
4	Br. Draw Frame	7000 Kgs	2012
5	Fr. Draw Frame	4500 Kgs	2012
6	Six Frame	4418 Kgs	2012
7	Ring Frame	4400 Kgs	2012
8	Auto Cone	4500 Kgs	2012
9	Ps (Schlaforst)	4500 Kgs	2012
10	TFO	4400 Kgs	2012
11	HK To Cone	750 Kgs	2012
12	HK To Cone	750 Kgs	2012
13	Fiber Dyeing	3600 Kgs	2012
14	Fiber Dyeing Sample	20Kgs	2012
15	Hank Dyeing Machine	1200 Kgs	2012
16	Hank Dyeing Machine	180 Kgs	2012
17	Hank Dyeing Machine	360 Kgs	2012
18	Hank Dyeing Machine	600 Kgs	2012
19	Hank Dyeing Machine	360 Kgs	2012
20	Hank Dyeing Machine	180 Kgs	2012

Photos of our machinery are as follows:

 Machinery Name: Auto corner winder	 Machinery Name: Ring frame
 Machinery Name: Speed frame	 Machinery Name: Reeling machine
 Machinery Name: TFO	 Machinery Name: Assembly Winding machine
 Machinery Name: Fiber dyeing machine	 Machinery Name: Hank dyeing machine
 Machinery Name: Draw frame	 Machinery Name: Carding machine

	
Machinery Name: Blow room	Machinery Name: Hank to cone

**Actual Machineries pictures.*

CAPACITY AND CAPACITY UTILIZATION

Below are the details of the installed and the utilized capacity of our company:

Machinery	2025-26			2024-2025			2023-2024		
	Installed Capacity	Capacity Utilization	Capacity Utilization in %	Installed Capacity	Capacity Utilization	Capacity Utilization in %	Installed Capacity	Capacity Utilization	Capacity Utilization in %
Town Dyeing	1,350	1100	81.48%	1,350	1,095	81.11%	1,350	986	73.04%
Hank Dyeing	1,260	1190	94.44%	1,260	1,073	85.16%	1,260	820	65.08%
Fiber	2,400	2100	87.50%	2,400	2,047	85.29%	2,400	2,070	86.25%
Spinning	1,200	1100	91.67%	1,200	980	81.67%	1,200	1,002	83.50%
			88.77%			**83.31%**			**76.97%**

**The information related to the installed capacity is based on the certificate received from Chartered Engineers, dated September 16, 2026.*

Note:

1. *Each machinery is equipped with features that enable the production of a variety of output products, which may vary in their respective sales prices.*
2. *All machinery cannot operate at 100% capacity at all times due to factors such as labour breaks, routine maintenance, buffer periods, fuel refilling and other operational downtimes. The utilization levels stated above years represent the maximum achievable capacity for the machinery under normal operating conditions.*
3. *The figure is Annualized.*

TOP 10 CUSTOMERS AND SUPPLIERS

Customer:

The table below sets forth are contribution of our top (10) ten customers (the identities of which varied between the financial years), Fiscal 2026, Fiscal 2025 and Fiscal 2024 respectively and its percentage of revenue from operations.

(₹ in lakhs except for percentages)

Customer Name	FY 2025-26		FY 2024-25		FY 2023-24	
	Amount	% of Sales	Amount	% of Sales	Amount	% of Sales
Customer 1	1,039.57	8.52%	1,088.92	9.69%	1,181.25	12.73%

Customer Name	FY 2025-26		FY 2024-25		FY 2023-24	
	Amount	% of Sales	Amount	% of Sales	Amount	% of Sales
Customer 2	1,004.53	8.23%	924.76	8.23%	864.94	9.32%
Customer 3	900.98	7.38%	710.68	6.32%	727.28	7.84%
Customer 4	836.40	6.85%	673.14	5.99%	678.28	7.31%
Customer 5	644.90	5.28%	604.19	5.37%	648.36	6.99%
Customer 6	494.35	4.05%	502.08	4.47%	587.49	6.33%
Customer 7	488.54	4.00%	493.46	4.39%	537.92	5.80%
Customer 8	480.95	3.94%	425.26	3.78%	399.50	4.31%
Customer 9	413.94	3.39%	394.55	3.51%	342.08	3.69%
Customer 10	384.34	3.15%	358.10	3.19%	282.77	3.05%
Total of Top 10 Customers	**6,688.49**	**54.81%**	**6,175.15**	**54.93%**	**6,249.87**	**67.36%**
Total Sales	**12,202.99**	**100.00%**	**11,241.79**	**100%**	**9,277.86**	**100%**

Supplier:

The table below sets forth are significant portion of our purchase from top Ten (10) suppliers (the identities of which varied between the financial years) Fiscal 2026, Fiscal 2025 and Fiscal 2024 respectively.

(₹ in lakhs except for percentages)

Supplier Name	FY 2025-26		FY 2024-25		FY 2023-24	
	Amount	% of Total Purchases	Amount	% of Total Purchases	Amount	% of Total Purchases
Supplier 1	1,017.90	11.84%	1,124.62	12.98%	1,377.94	16.85%
Supplier 2	999.74	11.63%	1,040.00	12.01%	1,027.21	12.56%
Supplier 3	759.84	8.84%	740.71	8.55%	690.45	8.44%
Supplier 4	657.77	7.65%	616.37	7.12%	646.57	7.91%
Supplier 5	514.85	5.99%	681.02	7.86%	588.91	7.20%
Supplier 6	366.96	4.27%	462.11	5.33%	542.77	6.64%
Supplier 7	294.15	3.42%	342.63	3.96%	447.08	5.47%
Supplier 8	262.75	3.06%	326.29	3.77%	370.35	4.53%
Supplier 9	259.65	3.02%	231.78	2.68%	349.28	4.27%
Supplier 10	247.42	2.88%	206.28	2.38%	342.92	4.19%
Total of Top 10 Suppliers	**5,381.02**	**62.61%**	**5,771.82**	**66.63%**	**6,383.48**	**78.07%**
Total Purchases	**8,594.00**	**100.00%**	**8662.47**	**100%**	**8176.31**	**100%**

As certified by M/s. Aggarwal Pawan & Associates, Chartered Accountants vide their certificate dated 15th September,2026.

KEY PERFORMANCE INDICATORS OF OUR COMPANY

As per Restated Financial Statements:

(₹ in Lakhs)

Key Financial Performance	For the year ended March 31		
	2026	2025	2024
Revenue from operations [(1)]	12,202.99	11,241.79	9,277.86
Growth in Revenue from Operations [(2)]	8.55%	21.17%	13.22%
EBITDA[(3)]	2,358.66	1,316.91	945.44
EBITDA (%) Margin[(4)]	19.33%	11.71%	10.19%
PAT[(5)]	1,386.82	672.83	134.72
PAT Margin (%)[(6)]	11.36%	5.99%	1.45%
Net Worth [(7)]	4,266.83	2,880.01	1,404.71
ROE/ RONW[(8)]	32.50%	23.36 %	9.59 %

Key Financial Performance	For the year ended March 31		
	2026	2025	2024
ROCE (%)[9]	29.18%	19.19%	17.06%
Current Ratio[10]	1.73	1.59	1.25
EPS (Basic & Diluted)[11]	11.60	5.69	1.27

As certified by M/s. Aggarwal Pawan & Associates, Chartered Accountants vide their certificate dated 15th September, 2026.

Notes:

1. *Revenue from operations is the total revenue generated by our Company.*
2. *Growth in Revenue in percentage, Year on Year.*
3. *EBITDA is calculated as Profit before tax + Depreciation + Interest Expenses-Other Income.*
4. *EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations.*
5. *PAT is mentioned as PAT for the period*
6. *PAT Margin=PAT/Revenue from operations.*
7. *Net Worth = Equity share capital + Reserves and surplus*
8. *ROE/RoNW is calculated PAT divided by shareholders' equity.*
9. *ROCE: Return on Capital Employed is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total debt*
10. *Current Ratio : Current Assets over Current Liabilities.*
11. *EPS is mentioned as EPS for the period.*

FINANCIAL SUMMARY

Geographic Financial summary in terms of Business Segment: -

(₹ in Lakhs)

Particulars	FY 2025-26	% of Sales	FY 2024-25	% of Sales	FY 2023-24	% of Sales		
Delhi	128.99	1.06%	85.75	0.76%	111.74	1.20%		
Haryana	27.84	0.23%	3.12	0.03%	29.87	0.32%		
Maharashtra	526.29	4.31%	494.96	4.40%	-	0.00%		
Uttar Pradesh	403.22	3.30%	11.18	0.10%	29.84	0.32%		
Rajasthan	-	-	5.35	0.05%	3.32	0.04%		
Gujarat	0.74	0.01%	1.19	0.01%	-	0.00%		
Bengal	0.03	0.00%	0.00	0.00%	-	0.00%		
Bihar	-	-	0.00	0.00%	-	0.00%		
Himachal Pradesh	54.32	0.45%	17.17	0.15%	-	0.00%		
Karnataka	0.10	0.00%	-	-	-	-		
Tamil Nadu	0.36	0.00%	-	-	-	-		
Punjab	11,061.07	90.64%	10,572.32	94.04%	9103.09	98.12%		
Telangana	-	-	0.02	0.00%	-	0.00%		
Uttarakhand	0.06	0.00%	-	-	-	-		
Total Domestic Sales	**12,202.99**	**100.00 %**	**11,191.07**	**99.55%**	**9277.86**	**100.00%**		
Export Sales	**-**	**-**	**50.72**	**0.45%**	**-**	**-**		
Total	**12,202.99**	**100.00 %**	**11,241.79**	**99.55%**	**9277.86**	**100.00%**		

INFRASTRUCTURE FACILITIES

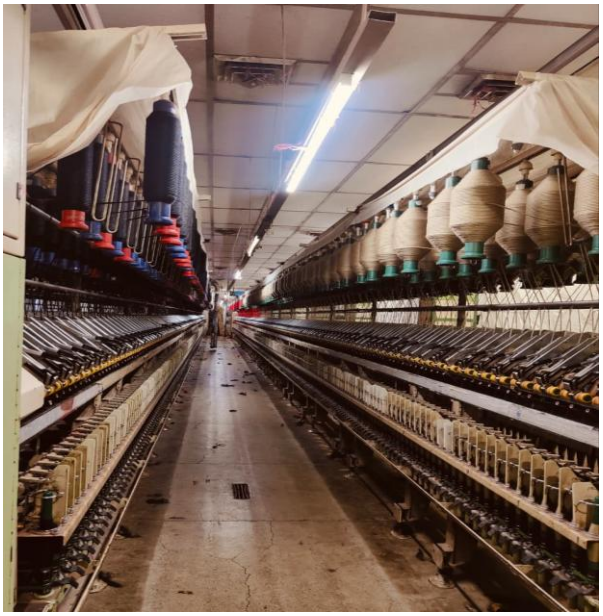
Registered Office:

Our Registered office situated at 32, Floor-3, Plot 196/196, New Bhagwan Bhuvan, Hazrat Abbas Road, Samuel Street Vadgadi Masjid, Chinchh Bunder 400 009, Mumbai, Maharashtra, India.

Our factory:

Our factory situated at Village Mangarh, Machiwara Road, Kohara, Ludhiana – 141112.











Water:

The company operates in the manufacturing of acrylic yarn and fibers and is committed to sustainable and responsible water usage practices. The company sources water through legal channels, including groundwater extraction, for which it pays requisite charges to the Punjab Water Regulation & Development Authority. This ensures compliance with regulatory standards and promotes the sustainable management of water resources.

Power:

Our manufacturing unit has adequate power supply position from the state supply utilities. The company has sanctioned power from Punjab State Power Corporation Limited. We have also installed a transformer and Two diesel generator set for power back up.

OTHER INFRASTRUCTURE FACILITIES

Our registered office is situated at Mumbai which is well equipped with Machinery, internet connectivity, other communication equipment, security and other facilities, which are required for our business operations to function smoothly.

HUMAN RESOURCES

Human resource is an asset to any industry, sourcing and managing is very important task for the management. We believe that our employees are the key to the success of our service. As on March 31, 2026, we have the total strength of 355 permanent employees in various departments. The details of which is given below:

Sr. No.	Department	No of Employees
1.	Administration staff	33
2.	Production Staff	45
3.	Civil Worker	4
4.	Worker	259
5.	Trainee (Fresher/ New Joiner)	14
	Total	**355**

COLLABORATIONS/TIE UPS/ JOINT VENTURES

As on date of this Red Herring Prospectus, our Company has not entered into any Collaboration/ Tie-Ups/ Joint Ventures.

EXPORT OBLIGATION

As on date of this Red Herring Prospectus, Our Company does not have any export obligation.

COMPETITION

The industry in which Company operates is highly competitive. Competition emerges not only from organized sector but also from the unorganized sector and from both small and big regional, National and International players. In adverse and competitive market scenario also, we are able to maintain our growth steadily due to our quality of finished product & supply of products with specified requirements.

Our experience in this business has enabled us to provide quality products in response to customer's demand for best quality.

REPAIR AND MAINTENANCE

We conduct periodic repair and maintenance programs for our manufacturing facility. Our machinery and electrical repair teams carry out periodic maintenance and repair of the plants and machinery on an as-needed basis. In addition, our manufacturing facility is periodically inspected by our technicians.

ENVIRONMENT, HEALTH AND SAFETY

We continue to ensure compliance with applicable health and safety regulations and other requirements in our operations. We have complied, and will continue to comply, with all applicable environmental and associated laws, rules and regulations. We have obtained, or are in the process of obtaining or renewing, all material environmental consents and licenses from the relevant governmental agencies that are necessary for us to carry on our business. For further information, see *"Government and Other Approvals"* beginning on page 240 of this Red Herring Prospectus.

INTELLECTUAL PROPERTY RIGHTS:

Trademark:

We have several trademarks on our company as mentioned below: -

S.No	Brand Name/Logo Trademark	Trademark Type	Class	Trademark No.	Issue Date	Validity
1.		DEVICE	24	5372168	March 16, 2022	March 16, 2032
2	Word **"PSPL"**	Wordmark	23	1973174	June 14, 2011	May 31, 2030

Domain:

Sr. No	Domain Name and ID	Registrant Name, ID and Address	Creation Date	Registry Expiry Date
1.	www.paramountsyntex com	PDR LTD. d/b/a publicdomainregistry.com IANA ID: 303	August 30, 2005	August 30, 2027

^As per report from Mr. Parvindra Nautiyal the Legal advisor to issued dated September 16,2026.

DETAILS OF IMMOVABLE PROPERTY

The details of the Immovable properties by company are given below:

S.No	Address Of Premises	Area	Name of The Owner/	Date Of Transfer/ Date of	Conside ration	Purpose
1.	32, Floor-3, Plot 196/196, New Bhagwan Bhuvan, Hazrat Abbas Road, Samuel Street Vadgadi Masjid, Chinchh bunder, Mumbai 400009	150Sq. Ft	Sanjay Vasant Dali	October 11, 2025 to October 11, 2026	₹6,000 per month	Registered Office
2.	Khasra No. 22//19, 22//21, 22//22 Khata No. 264/312 Jamabandi Year- 2019-20 Situated at Village Mangarh, Machiwara	4,139. 23 Sq Yard	Kumkum Arora	April 01, 2023 to March 31, 2033	₹9,000 per month	Factory Unit 1

S.No	Address Of Premises	Area	Name of The Owner/	Date Of Transfer/ Date of	Conside ration	Purpose
	Road, Kohara 141 112, Ludhiana, Punjab, India.					
3	Plat No. 15, 16, 17, 18, 19 Viilage Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India.	3,129. 50 Sq Yard	Kumkum Arora	July 18, 2024 to July 17, 2034	₹12,000 per month	Factory Unit 2
4.	B-XXX-3804, Street No. 6, Hargobindpura, Delhi Road, Ludhiana	One room of 18Ft x 20Ft	Punit Arora	April 01, 2023 to March 31, 2033	₹8,000 per month	Head Office
5.	Lakhowal Road, Near Kohara, Ludhiana – 141 112, Punjab, India.	15000 Sq. ft.	Arbinder Singh	April 01, 2026 to 31st March, 2027	₹1,15,0 00 per month	Go down
6.	Khasra No. 22//19-21, Village Mangarh, Machiwara Road, Kohara, Ludhiana 141 112, Punjab, India.	approx . 2800 Sq. yard	Paramount Dye Tec Limited	December 08, 2025 to November 07, 2026	₹3,60,0 00 per month	Work Premises*
7.	Plat 150 Gaj, Sahnewal Road, Kohara, Ludhiana 141 112, Punjab, India.	1337.0 4 Sq. ft.	Amrik Singh	October 01, 2024 to September 30, 2029	₹13,000 per month	Labour Accommodation
8.	B-23-715/474-A, Link Road, Tehsil and District Ludhiana, Punjab, India.	10ft 10 inch x 20ft 4 inch	Kulwant Singh	February 01, 2025 to January 31, 2030	₹5,000 per month	Un-Occupied**

** The said property is presently being utilized by the Company as a scrap yard. In line with operational requirements and optimal space utilization so that company can utilize the existing factory facility at optimum utilization, hence, the Company has strategically purposed the premises for scrap storage and allied activities.*

*** The Company intent to start marketing and sales office in city of Ludhiana.*

INSURANCE DETAILS

Our operations are subject to various risks inherent in our industry. We have obtained insurance in order to manage the risk of losses from potentially harmful events, including: Insurance Policy Covering Standard Fire, Plant and Machinery, Accessories and Stocks. These insurance policies are renewed periodically to ensure that the coverage is adequate.

We believe that our insurance coverage is in accordance with industry custom, including the terms of and the coverage provided by such insurance. Our policies are subject to standard limitations. Therefore, insurance might not necessarily cover all losses incurred by us and we cannot provide any assurance that we will not incur losses or suffer claims beyond the limits of, or outside the relevant coverage of, our insurance policies.

Sr. No.	Name of Insurance Company	Type of policy	Policy No.	Validity Period upto	Insured Amount in ₹
1	Paramount Syntex Limited	Oriental Insurance – Standard Fire & Special Perils Policy Schedule	233101/11/2027/49	May 30, 2027	62,48,00,000
2	Paramount Syntex Limited	Oriental Insurance - Flexi Bharat Laghu Udyam Suraksha Policy Schedule Uin: Irdan556rp0015v01202223	233101/11/2026/53	May 30, 2027	5,00,00,000
3	Paramount Syntex Limited	Oriental Insurance - Burglary – Standard Policy Schedule	233101/48/2027/162	May 30, 2027	35,00,00,000
4	Paramount Syntex Limited	Oriental Insurance - Burglary – Standard Policy Schedule	233101/48/2027/162	May 30, 2027	5,00,00,000

KEY REGULATIONS AND POLICIES

The following description is a summary of the relevant regulations and policies as prescribed by the GoI and other regulatory bodies that are applicable to our business. The information detailed below has been obtained from various legislations, including rules and regulations promulgated by regulatory bodies, and the bye laws of the respective local authorities that are available in the public domain. The regulations set out below may not be exhaustive and are merely intended to provide general information to the shareholders and neither designed, nor intended to substitute for professional legal advice. For details of government approvals obtained by us, see the section titled "Government and Other Approvals" on page 240 of this Red Herring Prospectus.

THE COMPANIES ACT

The consolidation and amendment in the law relating to the Companies Act, 1956 made way to the enactment of the Companies Act, 2013 and rules made thereunder.

The Companies Act primarily regulates the formation, financing, functioning and restructuring of Companies as separate legal entities. The Act provides regulatory and compliance mechanism regarding all relevant aspects including organizational, financial and managerial aspects of companies. The provisions of the Act state the eligibility, procedure and execution for various functions of the company, the relation and action of the management and that of the shareholders. The law laid down transparency, corporate governance and protection of shareholders & creditors. The Companies Act plays the balancing role between these two competing factors, namely, management autonomy and investor protection.

SEBI REGULATIONS

Securities and Exchange Board of India is the regulatory body for securities market transactions including regulation of listing and delisting of securities. It forms various rules and regulations for the regulation of listed entities, transactions of securities, exchange platforms, securities market and intermediaries thereto. Apart from other rules and regulations, listed entities are mainly regulated by the SEBI Act, 1992, Securities Contract Regulation Act, 1956, Securities Contracts(Regulation) Rules,1957, SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 and SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015, SEBI (Substantial Acquisition of Shares and Takeover) Regulations, 2011and SEBI (Prohibition of Insider Trading) Regulations, 2015.

TAX RELATED REGULATIONS

Income Tax Act,1961

Income Tax Act, 1961 is applicable to every Domestic / Foreign Company whose income is taxable under the provisions of this Act or Rules made under it depending upon its "Residential Status" and "Type of Income" involved. U/s 139(1) every Company is required to file its Income tax return for every Previous Year by 31st October of the Assessment Year. Other compliances like those relating to Tax Deduction at Source, Advance Tax, Minimum Alternative Tax and like area so required to be complied by very Company.

Goods and Service Tax Act, 2017

The Central Goods and Services Tax Act, 2017 is an Act to make a provision for levy and collection of tax on intra-State supply of goods or services or both by the Central Government and for matters connected therewith or incidental thereto. In line with CGST Act, each state Governments has enacted State Goods and Service Tax Act for respective states. Goods and Services Tax (GST) is a comprehensive indirect tax on manufacture, sale and consumption of goods and services throughout India to replace taxes levied by the central and state governments on goods as services. This method allows GST-registered businesses to claim tax credit to the value of GST they paid on purchase of goods or services or both as part of their normal commercial activity. The mechanism provides for two level taxation of interstate and intra state transactions. When the supply of goods or services happens within a state called as intra-state transactions, then both the CGST and SGST will be collected. Whereas if the supply of goods or services happens between the states called as inter-state transactions and IGST will be collected. Exports are considered as zero-rated supply and imports are levied the same taxes as domestic goods and services adhering to the destination-based taxation principle in addition to the Customs Dutywhich has not been subsumed in the GST.

CustomsAct,1962

The provisions of the Customs Act, 1962 and rules made there under are applicable at the time of import of goods i.e. bringing into India from a place outside India or at the time of export of goods i.e. taken out of India to a place outsideIndia.AnyCompanyrequiringtoimportorexportanygoodsisfirstrequiredtogetitregisteredandobtainanIEC(ImporterExporter Code) in terms of provisions of the Foreign Trade Development and Regulation Act, 1992. Imported goods in India attract basic customs duty, additional customs duty and cesses in terms of the provisions of the Customs Act, 1962, Customs

Tariff Act, 1975 and there Levant provisions made there under. The rates of basic customs duty are specified under the Customs Tariff Act 1975. Customs duty is calculated on the assessable value of the goods. Customs duties area administrated by Central Board of Indirect Taxes and Customs under the Ministry of Finance.

State Tax on Profession, Trades, Callings and Employment Rules, 1975

The professional tax slabs in India are applicable to those citizens of India who are either involved in any profession or trade. The State Government of each State is empowered with the responsibility of structuring as well as formulating The respective professional tax criteria and is also required to collect funds through professional tax. The professional taxes are charged on the incomes of individuals, profits of business or gains in vocations. The professional tax is charged as per the List II of the Constitution. The professional tax is classified under various tax slabs in India. The tax payable under the State Acts by any person earning a salary or wage shall be deducted by his employer from the salary or wages payable to such person before such salary or wages is paid to him, and such employer shall, irrespective of whether such deduction has been made or not when the salary and wage is paid to such persons, be liable to pay tax on behalf of such person and employer has to obtain the registration from the assessing authority in the prescribed manner.

BUSINESS/TRADE RELATED LAWS/REGULATIONS

Technology Up-Gradation Fund Scheme

Ministry of Textiles has been implementing Technology Up-gradation Funds Scheme ("TUFS") since 1999 to facilitate technology upgradation of textiles industry in the country. TUFS aims at making available funds to the domestic textile industry of existing units as well as to set up new units with state-of-the-art technology so that its viability and comprehensiveness in the domestic as well as international markets may enhance. TUFS provides for interest reimbursement/capital subsidy/margin money subsidy and has been devised to bridge the gap between the cost of interest and the capital component to ease up the working capital requirement and to reduce the transaction cost, etc. TUFS is an important tool to infuse financial support to the textiles industry and help it capitalize on the vibrant and expanding global and domestic markets, through technology up-gradation, cost effectiveness, quality production, efficiency and global competitiveness.

National Textile Policy, 2000

The National Textile Policy, 2000 ("NTP 2000") aims at facilitating the growth of the textile industry to attain and sustain a pre-eminent global standing in the manufacture and export of clothing and to equip the textile industry to withstand pressures of import penetration and maintain a dominant presence in the domestic market. NTP 2000 aims at developing a strong and vibrant textile industry that can produce quality products at acceptable prices. This objective is sought to be achieved by liberalizing controls and regulations so that the different segments of the textile industry are enabled to perform in a greater competitive environment. Major thrust areas of NTP 2000 include increase in exports and innovating marketing strategies, product diversification along with quality consciousness, among others. Additionally, certain sector specific initiatives envisaged under the NTP 2000 include initiatives regarding improving the availability, productivity and quality of raw materials at reasonable prices for the industry, improving the production, productivity and quality of cotton. Initiatives were also proposed for the spinning sector, weaving sector, organized mill industries, power loom industry, knitting sector, processing and finishing sector for achieving ISO 9000 and ISO 14000 standards. Export specific reforms were also proposed in order to be consistent with World Trade Organization norms.

Ministry of Textiles is contemplating a New Textile Policy which has not been finalized and it is at draft stage. The New Textile Policy, inter alia, will give thrust on enhancing export performance and creating better employment opportunities. The New Textile Policy is being formulated by holding widespread consultations with various associations, industry bodies, State Governments and other stakeholders representing subsectors viz. Cotton, Silk, Jute Wool, Handloom, Handicrafts, Power loom etc.

Production-Linked Incentive Scheme in Textiles Products

In November 2020, the Union Cabinet approved the introduction of the Production-Linked Incentive Scheme in Textiles Products to enhance India's Manufacturing Capabilities as well as Exports. An amount of ₹10,683 crore has been approved as an outlay for a period of 5 years. This initiative will be implemented by the Ministry of Textile and is expected to cover forty product categories under man-made fiber.

Textiles Committee Act, 1963

The Textiles Committee Act, 1963 ("TCS") came into force on August 22, 1964. A textiles committee ("Textiles Committees") has been established under TCS with the primary objective of ensuring a standard quality of textiles both for domestic and export markets as well as standardization of the type of textile machinery used for production. The Textiles Committee's functions include, among others, the promotion of Indian textiles and textile exports, researching in technical and economic fields, establishing standards for Indian textiles and textile machinery, setting up of laboratories, and data

collection. Additionally, the Textiles Committee regulates the imposition of cess on textile and textile machinery that is manufactured in India under TCS.

Textile (Development and Regulation) Order, 2001

The Textile (Development and Regulation) Order, 2001 ("Textile Order") was brought into force by the Central Government under Section 3 of the Essential Commodities Act, 1955 and repealed the Textile (Development and Regulation) Order, 1993. Under the Textile Order every manufacturer of textiles, textile machinery and every person dealing with textiles shall keep books of accounts, data and other records relating to his business in the matter of production, processing, import, export, supply, distribution, sale, consumption, etc. and shall furnish such returns or information in respect of their business as and when directed by the Textile Commissioner. The Textile Order further provides that no person shall make any markings on any textiles resembling the brand name or trade name of any other person who has applied for or obtained a registration to that effect under the Trade Marks Act, 1999, except under and limited to the extent of specific authorization by the holder of or applicant for such brand or tradename.

Consumer Protection (E-Commerce) Rules, 2020 (the "E-commerce Rules")

The E-Commerce Rules regulate the marketing, sale and purchase of goods and services over a digital or electronic network. It restricts the use of any unfair trade practice by e-commerce entities and mandates the establishment of an adequate grievance redressal mechanism and the appointment of a grievance officer. Further, the E-Commerce Rules required all e-commerce entities to appoint a nodal person of contact or an alternate senior designated functionary to ensure compliance with its provisions. Contravention of the E-Commerce Rules will attract penal action in accordance with the Consumer Protection Act, 2019.

Draft National E-Commerce Policy 2019

Draft National E-Commerce Policy Prepared by Government of India addresses six broad areas of the e-commerce ecosystem viz. data, infrastructure development, e-commerce marketplaces, regulatory issues, stimulating domestic digital economy and export promotion through ecommerce. The Policy takes into account interests of all stakeholders including investors, manufacturers, MSMEs, traders, retailers, startups and consumers. The National E-Commerce Policy has been formulated with a vision to provide a level-playing field to all stakeholders, including the individual consumers and MSMEs and start-ups.

Consumer Protection Act, 2019 (the "Consumer Protection Act") and the rules made thereunder

The Consumer Protection Act, which repeals the Consumer Protection Act, 1986, was designed and enacted to provide simpler and quicker access to redress consumer grievances. It seeks, inter alia to promote and protect the interests of consumers against deficiencies and defects in goods or services and secure the rights of a consumer against unfair trade practices, which may be practiced by manufacturers, service providers and traders. The definition of "consumer" under the Consumer Protection Act also includes persons engaged in offline or online transactions through electronic means or by tele-shopping or direct-selling or multi-level marketing. It provides for the establishment of consumer disputes redressal forums and commissions for the purposes of redressal of consumer grievances. In addition to awarding compensation and/or passing corrective orders, the forums and commissions under the Consumer Protection Act, in cases of misleading and false advertisements, are empowered to impose imprisonment for a term which may extend to two years and fine which may extend to ten lakhs.

Section 94 of the Consumer Protection Act, 2019 deals with measures to prevent unfair trade practices in e-commerce, direct selling, etc. it states that for the purposes of preventing unfair trade practices in e-commerce, direct selling and also to protect the interest and rights of consumers, the Central Government may take such measures in the prescribed manner.

The Factories Act, 1948

The Factories Act, a central legislation, extends to the whole of India. It is the principal legislation that governs the health, safety and welfare of factory workers. Under the Factories Act each state is empowered to issue its own rules for licensing and administrating factories situated in such states ("Factories Rules"). Under the Factories Rules, prior to commencing any manufacturing process, a person needs to obtain a license to register such factory. Separate license needs to be obtained in respect of each premise where a factory is set up or proposed to be set up. The Factories Act defines a factory to cover any premises which employs 10 (ten) or more workers and in which manufacturing process is carried on with the aid of power and any premises where there are at least 20 (twenty)workers without the aid of power. The Factories Act provides that the person who has ultimate control over the affairs of the factory and in case of a company, any one of the directors, must ensure the health, safety and welfare of all workers. There is prohibition on employing children below the age of 14 (fourteen) years in a factory.

REGULATIONS RELATED TO FOREIGN TRADE AND INVESTMENT

The Foreign Direct Investment

The Government of India, from time to time, has made policy pronouncements on Foreign Direct Investment ("FDI") through press notes and press releases. The Department for Promotion of Industry and Internal Trade (DPIIT), Ministry of Commerce & Industry, Government of India makes policy pronouncements on FDI through Consolidated FDI Policy Circular/Press Notes/Press Releases which are notified by the Department of Economic Affairs (DEA), Ministry of Finance, Government of India as amendments to the Foreign Exchange Management (Non-Debt Instruments) Rules, 2019 under the Foreign Exchange Management Act, 1999 (42 of 1999) (FEMA). DPIIT has issued consolidated FDI Policy Circular of 2020 ("FDI Policy 2020"), which with effect from October 15, 2020, consolidates and supersedes all previous press notes, press releases and clarifications on FDI Policy that were in force. The Government proposes to update the consolidated circular on FDI policy once every year and therefore, FDI Policy 2020 will be valid until an updated circular is issued.

The reporting requirements for any investment in India by a person resident outside India under Foreign Exchange Management (Non-Debt Instruments) Rules, 2019 are specified by the RBI. Regulation 4 of the Foreign Exchange Management (Mode of Payment and Reporting of Non-Debt Instruments) Regulations, 2019 vide notification No. FEMA. 395/2019-RB dated 17.10.2019 issued by the RBI stipulates the reporting requirement for any investment in India by a person resident outside India. All the reporting is required to be done through the Single Master Form (SMF) available on the Foreign Investment Reporting and Management System (FIRMS) platform at https://firms.rbi.org.in.

Under the current FDI Policy of 2020, foreign direct investment in micro and small enterprises is subject to sectoral caps, entry routes and other sectoral regulations.

Foreign Exchange Management Act, 1999 ("FEMA") and Regulations framed there under:

Foreign investment in India is governed primarily by the provisions of the FEMA which relates to regulation primarily by the RBI and the rules, regulations and notifications there under, and the policy prescribed by the Department of Promotion of Industry and Internal Trade, Ministry of Commerce & Industry, Government of India. As laid down by the FEMA Regulations no prior consents and approvals are required from the Reserve Bank of India, for Foreign Direct Investment under the 'automatic route' within the specified sectoral caps. In respect of all industries not specified as FDI under the automatic route, and in respect of investment in excess of the specified sectoral limits under the automatic route, approval may be required from the FIF and/or the RBI. The RBI, in exercise of its power under the FEMA, has notified the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2017 ("FEMA Regulations") to prohibit, restrict or regulate, transfer by or issue security to a person resident outside India and Foreign Exchange Management (Export of Goods and Services) Regulations, 2015 for regulation on exports of goods and services.

Owner ship restrictions of FIIs

Under the portfolio investment scheme, the total holding of all FIIs together with their sub-accounts in an Indian company is subject to a cap of 24% of the paid-up capital of a company, which may be increased up to the percentage of sectoral cap on FDI in respect of the said company pursuant to a resolution of the board of directors of the company and the approval of the shareholders of the company by a special resolution in a general meeting. The total holding by each FII, or in casean FII is investing on behalf of its sub-account, each sub-account should not exceed 10% of the total paid-up capital of a company

Laws related to Overseas Investment by Indian Entities:

Overseas investment by Indian Entities are governed under Foreign Exchange Management Act, 1999 under which the central Government of India have notified Foreign Exchange Management (Overseas Investment) Rules, 2022 in suppression of Foreign Exchange Management (Transfer or Issue of Any Foreign Security) Regulations, 2004 and the Foreign Exchange Management (Acquisition and Transfer of Immovable Property Outside India) Regulations, 2015. Followed by the rules, RBI has vide notification no. RBI/2022-2023/110, A.P. (DIR Series) Circular No.12 dated August 22, 2022 have issued Foreign Exchange Management (Overseas Investment) Directions, 2022 and Foreign Exchange Management (Overseas Investment) Regulations, 2022. These legislations frame the investment fields, mode and cap for various sectors and regions, by any person resident in India and the reporting requirements.

Foreign Trade Policy 2023:

The Central Government of India in exercise of powers conferred under Section 5 of the Foreign Trade (Development & Regulation) Act, 1992 (No. 22 of 1992) [FT (D&R) Act], as amended, has notified Foreign Trade Policy (FTP) 2023 which is effective from April 01, 2023 and shall continue to be in operation unless otherwise specified or amended. It provides for a framework relating to export and import of goods and services.

LAWS RELATED TO ENVIRONMENTAL LAWS

National Environmental Policy, 2006

The dominant theme of this policy is that while conservation of environmental resources is necessary to secure livelihoods and well-being of all, the most secure basis for conservation is to ensure that people dependent on particular resources obtain better livelihoods from the fact of conservation, than from degradation of the resource.

Environment (Protection)Act,1986 as amended ("EPA")

The EPA has been enacted for the protection and improvement of the environment. It stipulates that no person carrying on any industry, operation or process shall discharge or emit or permit to be discharged or emitted any environmental pollutant in excess of such standards as may be prescribed. Further, no person shall handle or cause to be handled any hazardous substance except in accordance with such procedure and after complying with such safeguards as may be prescribed. EPA empowers the Central Government to take all measures necessary to protect and improve the environment such as laying down standards for emission or discharge of pollutants, providing for restrictions regarding areas where industries may operate and generally to curb environmental pollution. Pollution control boards have been constituted in all states in India to exercise the powers and perform the functions provided for under these statutes for the purpose of preventing and controlling pollution. Companies are required to obtain consents of the relevant state pollution control boards for emissions and discharge of effluents into the environment.

Water (Prevention and Control of Pollution) Act,1974 (the "Water Act")

The Water Act provides for one Central Pollution Control Board, as well as state pollution control boards, to be formed to implement its provisions, including enforcement of standards for factories discharging pollutants into water bodies. The Water Act prohibits the use of any stream or well for the disposal of polluting matter, in violation of the standards set down by the State PCB. The Water Act also provides that the consent of the State PCB must be obtained prior to opening of any new outlets or discharges, which are likely to discharge sewage effluent. The Water Act prescribes specific amounts of fine and terms of imprisonment for various contraventions.

The Air (Prevention & Control of Pollution) Act, 1981(the "Air Act")

One Central Pollution Control Board, as well as state pollution control boards formed under water act shall be deemed to be Central Board & State Board for the Prevention and Control of air Pollution. The Air Act prohibits that no person operating any industrial plant, in any air pollution control area shall discharge or cause or permit to be discharged the emission of any air pollutant in excess of the standards laid down by the State Board. The Air Act prescribes specific amounts of fine and terms of imprisonment for various contraventions.

Hazardous and Other Wastes (Management and Transboundary Movement) Rules, 2016 (the "Hazardous Waste Rules")

The Hazardous Waste Rules regulate the management, treatment, storage and disposal of hazardous waste. Under the Hazardous Waste Rules, "hazardous waste" inter alia means any waste which by reason of characteristics such as physical, chemical, biological, reactive, toxic, flammable, explosive or corrosive, causes danger or is likely to cause danger to health or environment, whether alone or in contact with other wastes or substances. Every occupier and operator of a facility generating hazardous waste must obtain authorization has been relevant state pollution control board. Further, the occupier, importer or exporter is liable for damages caused to the environment or third party resulting from the improper handlingand management and disposal of hazardous waste and must pay any financial penalty that may be levied by the respective state pollution control board.

Environment Impact Assessment Notification of 2006

The Ministry of Environment, Forests and Climate Change has notified the Environment Impact Assessment Notification of 2006 in September 2006. The notification makes it mandatory for various projects to get environment clearance.

LAWS RELATING TO INTELLECTUAL PROPERTY

Trademarks Act, 1999

Under the Trademarks Act, 1999 ("Trademarks Act"), a trademark is a mark capable of being represented graphically and which is capable of distinguishing the goods or services of one person from those of others used in relation to goods and services to indicate a connection in the course of trade between the goods and some person having the right as proprietor to use the mark. A 'mark' may consist of a device, brand, heading, label, ticket, name signature, word, letter, numeral, shape of goods, packaging or combination of colors or any combination thereof.

The Patents Act, 1970:

The Patents Act, 1970 as amended from time to time, in India has been enacted to protect inventions. Patents provide the exclusive rights for the owner of a patent to make, use, exercise, distribute and sell a patented invention. The patent registration confers on the patentee the exclusive right to use, manufacture and sell his invention for the term of the patent.

LAWS RELATED TO EMPLOYMENT OF MANPOWER:

Codeon Wages, 2019

The Code on Wages, 2019 regulates and amalgamates wage and bonus payments and subsumes four existing laws namely – the Payment of Wages Act, 1936, the Minimum Wages Act, 1948, the Payment of Bonus Act, 1965and the Equal Remuneration Act, 1976 received the assent of the President of India on August 8, 2019. It regulates, inter alia, the minimum wages payable to employees, the manner of payment and calculation of wages and the payment of bonus to employees. Only few section of the Code has yet been notified vide notification no. S.O. 4604(E) dated December 18, 2020.

The Occupational Safety, Health and Working Conditions Code, 2020

The Occupational Safety, Health and Working Conditions Code, 2020 received the assent of the President of India on September 28, 2020 and proposes to subsume certain existing legislations, including the Factories Act, 1948, the Contract Labour (Regulation and Abolition) Act, 1970, the Inter-State Migrant Workmen (Regulation of Employment and Conditions of Service) Act, 1979 and the Building and Other Construction Workers (Regulation of Employment and Conditions of Service) Act, 1996. The provisions of this code will be brought into force on a date to be notified by the Central Government. The Central Government has issued the draft rules under the Occupational Safety, Health and Working Conditions Code, 2020. The draft rules provide for operationalization of provisions in the Occupational Safety, Health and Working Conditions Code, 2020 relating to safety, health and working conditions of the dock workers, building or other construction workers, mines workers, inter-state migrant workers, contract labour, journalists, audio-visual workers and sales promotion employees.

The Industrial Relations Code, 2020

The Industrial Relations Code, 2020 received the assent of the President of India on September 28, 2020 and it proposes to subsume three existing legislations, namely, the Industrial Disputes Act, 1947, the Trade Unions Act, 1926 and the Industrial Employment (Standing Orders) Act, 1946. The provisions of this code will be brought into force on a date to be notified by the Central Government.

The Code on Social Security, 2020

The Code on Social Security, 2020 received the assent of the President of India on September 28, 2020 and it proposes to subsume certain existing legislations including the Employee's Compensation Act, 1923, the Employees' State Insurance Act, 1948, the Employees' Provident Funds and Miscellaneous Provisions Act, 1952, the Maternity Benefit Act, 1961, the Payment of Gratuity Act, 1972, the Building and Other Construction Workers' Welfare Cess Act, 1996 and the Unorganized Workers' Social Security Act, 2008. The provisions of this code will be brought into force on a date to be notified by the Central Government. The Central Government has issued the draft rules under the Code on Social Security, 2020. The draft rules provide for operationalization of provisions in the Code on Social Security, 2020 relating to employees' provident fund, employees' state insurance corporation, gratuity, maternity benefit, social security and cess in respect of building and other construction workers, social security for unorganized workers, gig workers and platform workers.

In addition to above, we are subject to wide variety of generally applicable labour laws concerning condition of working, benefit and welfare of our laborers and employees such as the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Employees (Provident Fund and Miscellaneous Provision) Act, 1952.

*The Code on Wages, 2019, The Code on Social Security, 2020, (enacted by the Parliament of India and assented to by the President of India) will come into force as may be notified in the Official Gazette by the Central Government of India, different dates may be appointed for different provisions of the Codes.

Employees Provident Fund andMiscellaneousProvisionsAct,1952

Under the Employees' Provident Funds and Miscellaneous Provisions Act, 1952 (EPF Act), compulsory provident fund, family pension fund and deposit linked insurance are payable to employees in factories and other establishments. The legislation provides that an establishment employing more than 20 (twenty) persons, either directly or indirectly, in any capacity whatsoever, is either required to constitute its own provident fund or subscribe to the statutory employee's provident fund. The employer of such establishment is required to make a monthly contribution to the provident fund equivalent to the amount of the employee's contribution to the provident fund. There is also a requirement to maintain prescribed records and registers and filing of forms with the concerned authorities. The EPF Act also prescribes penalties for avoiding payments required to be made under the abovementioned schemes.

EmployeesStateInsuranceAct,1948, as amended (the "ESIC Act")

The ESI Act, provides for certain benefits to employees in case of sickness, maternity and employment injury. All employees in establishments covered by the ESI Act are required to be insured, with an obligation imposed on the employer to make certain contributions in relation thereto. In addition, the employer is also required to register itself under the ESI Act and maintain prescribed records and registers.

Payment of Gratuity Act,1972, as amended (the "Gratuity Act")

The Gratuity Act establishes a scheme for the payment of gratuity to employees engaged in every factory, mine, oil field, plantation, port and railway company, every shop or establishment in which ten or more persons are employed or were employed on any day of the preceding twelve months and in such other establishments in which ten or more employees are employed or were employed on any day of the preceding twelve months, as notified by the Central Government from time to time. Penalties are prescribed for non-compliance with statutory provisions.

Under the Gratuity Act, an employee who has been in continuous service for a period of five years will be eligible for gratuity upon his retirement, resignation, superannuation, death or disablement due to accident or disease. However, the entitlement to gratuity in the event of death or disablement will not be contingent upon an employee having completed five years of continuous service. The maximum amount of gratuity payable may not exceed 1 million.

Certain other laws and regulations that may be applicable to our Company in India include the following:

- Minimum Wages Act, 1948 and Maharashtra Minimum Wages Rules, 1963 ("MWA Rules")
- Industrial (Development and Regulation) Act, 1951 ("IDRA")
- Industrial Disputes Act, 1947 ("ID Act")
- Payment of Bonus Act, 1965 ("POB Act")
- Child Labour (Prohibition and Regulation) Act, 1986
- Inter-State Migrant Workers (Regulation of Employment and Conditions of Service) Act, 1979
- Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2"13 ("SHWW Act")
- Employees' Compensation Act, 1923
- Equal Remuneration Act, 1976 ("ER Act")
- Contract Labour Regulation and Abolition) Act, 1970 (CLRA) and Contract Labour (Regulation and Abolition) Central Rules, 1971 (Contract Labour Rules)
- Workmen Compensation Act, 1923 ("WCA")
- Maternity Benefit Act, 1961 ("Maternity Act")
- Industrial Employment Standing Orders Act, 1946
- Apprentice Act, 1961 read with The National Policy of Skill Development and Entrepreneurship 2015,
- Contract Labour (Regulation and abolition) act, 1970
- Workmen's Compensation Act, 1923
- Employees' (Provident Fund And Miscellaneous Provisions) Act, 1952
- Employees' State Insurance Act, 1948
- Industrial Dispute Act, 1947
- Industrial Employment (Standing Order) Act, 1946
- Maternity Benefit Act, 1961
- Minimum Wages Act, 1948
- Payment Of Bonus Act, 1965
- Payment Of Gratuity Act, 1972
- Apprentices Act, 1961
- Weekly Holidays Act, 1942
- Payment Of Wages Act, 1936
- Equal Remuneration Act, 1976
- Public Liability Insurance Act, 1991
- Sexual Harassment Of Women At Workplace (Prevention, Prohibition And Redressal) Act, 2013
- Inter-State Migrant Workmen (Regulation Of Employment And Conditions Of Service) Act, 1979

OTHER GENERAL REGULATIONS

The Micro, Small and Medium Enterprises Development Act, 2006 ("MSME Act"):

MSME Act was enacted to provide for facilitating the promotion and development and enhancing the competitiveness of micro, small and medium enterprises. Any person who intends to establish (a) a micro or small enterprise, at its discretion;(b) a medium enterprise engaged in providing or rendering of services may, at its discretion; or (c) a medium enterprise engaged in manufacture or production of goods pertaining to any industry specified in the First Schedule to the Industries

(Development and Regulation) Act, 1951 is required to file a memorandum before such authority as specified by the State Government or the Central Government. The form of the memorandum, the procedure of its filing and other matters incidental thereto shall be such as may be specified by the Central Government, based on the recommendations of the advisory committee. Accordingly, in exercise of this power under the MSME Act, the Ministry of Micro, Small and Medium Enterprises notification dated September 18, 2015 specified that every micro, small and medium enterprises is required to file a Udyog Adhaar Memorandum in the form and manner specified in the notification.

State Laws

We operate in various states. Accordingly, legislations passed by the state governments are applicable to us in those states. These include legislations relating to, among others, Shops and Establishment Act, classification of fire prevention and safety measures and other local licensing. Further, we require several approvals from local authorities such as municipal bodies. The approvals required may vary depending on the state and the local area.

Municipality Laws

Pursuant to the Constitution (Seventy-Fourth Amendment) Act, 1992, the respective state legislatures in India have power to endow the municipalities with power to implement schemes and perform functions in relation to matters listed in the Twelfth Schedule to the Constitution of India. The respective states of India have enacted laws empowering the municipalities to issue trade license for operating eating outlets and implementation of regulations relating to such license along with prescribing penalties for non-compliance.

Approvals from Local Authorities

Setting up of a factory or manufacturing / housing unit entails the requisite planning approvals to be obtained from the relevant Local Panchayat(s) outside the city limits and appropriate Metropolitan Development Authority within the city limits. Consents are also required from the state pollution control board(s), the relevant state electricity board(s), the state excise authorities, sales tax, among others, are required to be obtained before commencing the building of a factory or the start of manufacturing operations.

The Competition Act, 2002

The Act is a law in India that aims to: Promote competition in markets, Protect consumer interests, Ensure freedom of trade, Prevent practices that harm competition, and Promote economic development.

The act was passed by Parliament in 2002 and took effect on September 1, 2009. It replaced the Monopolies and Restrictive Trade Practices Act, 1969 (MRTP Act). The act prohibits:

Anti-competitive agreements; Abuse of dominant position by enterprises; Combinations (mergers, amalgamations, and acquisitions) that could have an adverse effect on competition. The act also established the: Competition Commission of India and Competition Appellate Tribunal.

Other regulations:

Apart from the above list of laws – which is inclusive in nature and not exhaustive - general laws like the Indian Contract Act 1872, Specific Relief Act 1963, Negotiable Instrument Act 1881, The Information Technology Act, 2000, Sale of Goods Act 1930 and Consumer Protection Act 1986, The Arbitration & Conciliation Act, 1996 are also applicable to the company.

PROPERTY RELATED LAWS

The Company is required to comply with central and state laws in respect of property. Central Laws that may be applicable to our Company's operations include the Land Acquisition Act, 1894, the Transfer of Property Act, 1882, Registration Act, 1908, Indian Stamp Act, 1899, Stamp Act of Relevant State and Indian Easements Act, 1882.

"Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter."- also refer Risk Factor no. 05 of this Red Herring Prospectus.

OUR HISTORY AND CERTAIN OTHER CORPORATE MATTERS

COMPANY'S BACKGROUND

Our Company was originally incorporated on March 08, 1996 as a Private Limited Company as "Paramount Syntex Private Limited" vide Registration No. 11-97972 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai. Subsequently, pursuant to a special resolution passed by the Shareholders at their Extraordinary General Meeting held on May 23, 2024, our Company was converted from a Private Limited Company to Public Limited Company and consequently, the name of our Company was changed to "Paramount Syntex Limited" and a Fresh Certificate of Incorporation consequent to Conversion was issued on July 18, 2024 by the Registrar of Companies, Mumbai. The Corporate Identification Number of our Company U17110MH1996PLC097972.

REGISTERED OFFICE

Except as provided below, there have been no changes in the registered office of our Company:

Effective Date of Change	Details of change in the address of the Registered Office	Reason for change
September 25, 2023	25, Nafees Chamber121/123 Mody Street, Fort, Mumbai - 400001, Maharashtra, India	For the purpose of Administrative Convenience.

Present Address of Registered Office	32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai, 400009

MAIN OBJECTS OF OUR COMPANY

The object clauses of the Memorandum of Association of our Company enable us to undertake the activities for which the funds are being raised in the present Issue. Furthermore, the activities of our Company which we have been carrying out until now are in accordance with the objects of the Memorandum. The main object of our Company is:

The main objects of our Company as contained in our Clause III (A) of Memorandum of Association of our Company are as follows:

1. To erect establish set up, work and maintain textile mills for ginning, spinning, combing garneting, carding weaving bleaching, dyeing, printing and finishing of textile goods made of Wool, raw-wool, shoddy, cotton, silk, synthetic or man-made fibre, art, silk, nylon, jute or any other material and to manufacture buy, sell import, process or otherwise deal in textile goods of any kind variety or description fabrics, hosiery, knitted goods, weaving apparel, garments, shawls and other ladies or gents wears.

2. To manufacture buy, sell import, export, process or otherwise deal in yarn raw- wool or tops of any kind quality or description and to purchase, comb prepare spin and deal in flax, jute, hemp rags, shoddy, wool cotton, row- wool, silk, art silk, sample fibre and other fibrous substances and manufacturer, process, transform or in any manner deal with their by-products.

3. To carry on all or any of the business of art silk mercers, weavers, cloth manufacturers, hosiers, carpet makers, importers and wholesalers and retail dealers in textile fabrics of all kinds.

AMENDMENTS TO THE MEMORANDUM OF ASSOCIATION

The following changes have been made in the Memorandum of Association of our Company since incorporation:

Date of Meeting	Type of Meeting	Amendments
March 27, 1996	EGM	Increase in Authorized share capital from 1,00,000 Equity Shares of Rs. 10/- each to Rs. 25,00,000 divided into 2,50,000 Equity Shares of ₹10/- each.

Date of Meeting	Type of Meeting	Amendments
September 12, 2012	EGM	Increase in the authorized share capital of the Company from Rs. 25,00,000 divided into 2,50,000 Equity Shares of Rs. 10/- each to Rs. 1,00,00,000 divided into 10,00,000 Equity Shares of ₹10/- each.
July 28th, 2023	EGM	Change in Existing Memorandum of Association of the Company with the new set of Memorandum of Association as per the Companies Act 2013.
August 25, 2023	EGM	Increase in the authorized share capital of the Company from Rs. 1,00,00,000 divided into 10,00,000 Equity Shares of ₹10/- each. to Rs. 19,00,00,000 divided into 1,90,00,000 Equity Shares of ₹10/- each.
May 23, 2024	EGM	Change in the name clause from *"**Paramount Syntex Private Limited**"* to *"**Paramount Syntex Limited**"* due to Conversion of Company from Private Limited to Public Limited.

AUTHORIZED CAPITAL

The following changes have been made in the Authorized Capital of our Company since its inception:

Date of Amendment	Particulars
On Incorporation	Authorized capital as ₹10.00 Lakhs.
March 27, 1996	Increased from ₹ 10.00 Lakhs to ₹25.00 Lakhs
September 12, 2012	Increased from ₹ 25.00 Lakhs to ₹100.00 Lakhs
August 25, 2023	Increased from ₹ 100.00 Lakhs to ₹1900.00 Lakhs

MAJOR EVENTS

There are no major events in the company since its incorporation except as mentioned below.

YEAR/FY	Key Events / Milestones / Achievements
1996	Incorporation of our Company as Paramount Syntex Private Limited" under the Companies Act, 1956.
1996	Increase in Authorized paid up capital
2012	Increase in Authorized paid up capital
2023	Adoption of New MOA and AOA as per Companies Act, 2013.
2023	Increase in Authorized paid up capital
2024	Conversion of Company from Private Limited to Public Limited Company.

OTHER DETAILS REGARDING OUR COMPANY

For information on our activities, services, growth, technology, marketing strategy, our standing with reference to our prominent competitors and customers, please refer to sections titled "*Business Overview*", "*Industry Overview*" and "*Management's Discussion and Analysis of Financial Conditions and Results of Operations*" beginning on page no. 149, 140 and 211 respectively of this Red Herring Prospectus. For details of our management and managerial competence and for details of shareholding of our Promoter, please refer to sections titled "*Our Management*" and "*Capital Structure*" beginning on page 179 and 71 respectively of this Red Herring Prospectus.

RAISING OF CAPITAL IN FORM OF EQUITY OR DEBT

For details regarding our capital raising activities through equity and debt, please see the section entitled "*Capital Structure*" and "*Financial Statements as Restated*" on page nos. 71 and 208 respectively of this Red Herring Prospectus.

DEFAULTS OR RESCHEDULING OF BORROWINGS WITH FINANCIAL INSTITUTIONS/BANKS AND CONVERSION OF LOAN INTO EQUITY

There have been no defaults or rescheduling of borrowings with financial institutions/banks in respect of our current borrowings from lenders. None of our outstanding loans have been converted into equity shares.

SUBSIDIARIES/HOLDINGS OF THE COMPANY

As on the date of this Red Herring Prospectus Our company doesn't have any Subsidiary Company or Holding Company.

RAISING OF CAPITAL IN FORM OF EQUITY

For details of increase in equity capital of our company, please refer section "*Capital Structure*" on page 71 of this Red Herring

Prospectus.

INJUCTION AND RESTRAINING ORDER

Our company is not under any injunction or restraining order, as on date of filing of this Red Herring Prospectus.

MANAGERIAL COMPETENCE

For managerial Competence, please refer to the section "*Our Management*" on Page 179 of this Red Herring Prospectus.

MATERIAL ACQUISITIONS/AMALGAMATIONS/MERGERS/REVALUATION OF ASSETS/DIVESTMENT OF BUSINESS/UNDERTAKING IN LAST TEN YEARS

There has been no Material Acquisitions / Amalgamations / Mergers / Revaluation of Assets / Divestment of Business/Undertaking in last ten years.

TOTAL NUMBER OF SHAREHOLDERS OF OUR COMPANY

As on the date of filing of this Red Herring Prospectus, the total numbers of equity shareholders are 7. For more details on the shareholding of the members, please see the section titled "*Capital Structure*" beginning on page 71 of this Red Herring Prospectus.

SHAREHOLDERS' AGREEMENTS

Our Company has not entered into any shareholder's agreement as on the date of filing this Red Herring Prospectus.

OTHER AGREEMENTS

As on the date of this Red Herring Prospectus our Company has not entered into any agreements other than those entered into in the ordinary course of business and there are no material agreements entered as on the date of this Red Herring Prospectus.

JOINT VENTURE AGREEMENTS

Our Company has not entered into any Joint Venture Agreement as on the date of this Red Herring Prospectus.

COLLABORATION AGREEMENTS

Our Company has not entered into any collaboration agreement as on the date of this Red Herring Prospectus.

STRATEGIC PARTNERS

Our Company is not having any strategic partner as on the date of filing this Red Herring Prospectus.

FINANCIAL PARTENRS

Our Company has not entered into any financial partnerships with any entity as on the date of filing of this Red Herring Prospectus.

DEFAULTS OR RESCHEDULING OF BORROWINGS WITH FINANCIAL INSTITUTIONS/BANKS:

There have been no defaults or rescheduling of borrowings with any financial institutions/banks as on the date of the Red Herring Prospectus.

OTHER AGREEMENTS:

i. Non-Compete Agreement:

Our Company has not entered into any Non-Compete Agreement as on the date of filing of this Red Herring Prospectus.

ii. Joint Venture Agreement:

Our Company has not entered into any Joint Venture Agreement as on the date of filing of this Red Herring Prospectus.

"Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter."- also refer Risk Factor no. 05 of this Red Herring Prospectus.

OUR MANAGEMENT

BOARD OF DIRECTORS

Under Articles of Association of our Company, the number of directors shall not be less than 3 (three) and not be more than 15 (Fifteen), subject to the applicable provisions of the Companies Act, 2013.
As of the date of this Red Herring Prospectus, our Company has 6 (Six) Directors on the Board, 1 (One) as Chairman and Managing Director, 1 (One) Whole Time Director, 1 (One) Executive Director & CFO and 3 (Three) as Non-Executive Independent Directors.

Set forth below are details regarding the Board of Directors as on the date of this Red Herring Prospectus.

Name, Age, Designation, Address, Occupation, Nationality, DIN and Term	Other Directorships / Designated Partners
Punit Arora **Designation:** Chairman and Managing Director **Age:** 47 years **Date of Birth:** May 08, 1979 **Address:** House No. 797 F, Pakhowal Road, S B S Nagar, Basant Avenue, Ludhiana , Punjab, 141013 **Experience:** 18 years **Nationality:** Indian **Occupation:** Business **Qualification:** Higher Secondary Education **Appointment/ Reappointment:** Appointed as a Director of the company from January 08, 2008. Thereafter change in designation as a Chairman and Managing Director of the Company for a period of 5 years w.e.f. July 19, 2024. **Current Term:** Appointed as a Chairman and Managing Director of the Company for a period of 5 years w.e.f. July 19, 2024. **DIN:** 01137983	**Companies:** 1. PSPL Dyers and Processors Private Limited 2. Paraspin Impex Private Limited **Limited Liability Partnership:** NIL **HUF:** 1. M/s Ramesh Arora & Sons HUF 2. M/s Punit Arora & Sons HUF
Kumkum Arora **Designation:** Whole Time Director (Woman Director) **Age:** 45 years **Date of Birth:** October 01, 1980 **Address:** House No. 797 F, Pakhowal Road, S B S Nagar, Basant Avenue, Ludhiana Punjab, 141013 **Experience:** 12 Years **Nationality:** Indian **Occupation:** Business	**Companies:** 1. Paraspin Impex Private Limited **Limited Liability Partnership:** NIL. **Proprietor:** 1. M/s K.K Impex

Name, Age, Designation, Address, Occupation, Nationality, DIN and Term	Other Directorships / Designated Partners
Qualification: Bachelor of Arts (General) **Appointment/ Reappointment:** Appointed as a Director of the company from July 24, 2020. Thereafter, pursuant to member's approval, she was regularized as Executive Director on September 20th, 2022. Thereafter she was appointed a Whole Time Director of the Company for a period of 5 years w.e.f. July 19, 2024. **Current Term:** Appointed as a Whole Time Director of the Company for a period of 5 years w.e.f. July 19, 2024. **DIN:** 06625879	
Sharad Kumar Srivastava **Designation:** Executive Director & CFO **Age:** 67 Years **Date of Birth:** September 15, 1959 **Address:** House no. 396, Nirvana Block, Chandigarh Road, Palm City, Jandiali, Ludhiana, Punjab- 141112 **Experience:** 29 Years **Nationality:** Indian **Occupation:** Professional **Qualifications:** Bachelor of Arts & ICWAI Intermediate Group 1 Passed. **Appointment/ Reappointment:** Appointed as a Non-Executive Director of the company from October 01, 2016. Thereafter change in designation as a Executive Director of the Company w.e.f. July 19, 2024. **Current Term:** Appointed as an Executive Director of the Company w.e.f. July 19, 2024. **DIN:** 07807007	**Companies:** NIL **Limited Liability Partnership:** NIL
Mohit Bedi **Designation:** Non - Executive Independent Director **Age:** 32 Years **Date of Birth:** January 01, 1994 **Address:** 8721, Gali no.14/B, ajmal khan park, shidipura, Karol Bagh, Central Delhi, Delhi - 110005 **Experience:** 5 Years **Nationality:** Indian **Occupation:** Professional	**Companies:** Kalyani Aditya Mineral Limited **Limited Liability Partnership:** Abizchancellor Law LLP

Name, Age, Designation, Address, Occupation, Nationality, DIN and Term	Other Directorships / Designated Partners
Qualifications: Bachelor of Commerce (Delhi University), Bachelor of Laws (LLB) **Appointment/ Reappointment:** Appointed as an Non-Executive Independent Director of the Company for a period of 5 years with effect from August 07, 2024. **Current Term:** Appointed as a Non-Executive Independent Director of the Company w.e.f. August 07, 2024. **DIN:** 09257854	
Manish Chhabra **Designation:** Non - Executive Independent Director **Age:** 32 Years **Date of Birth:** April 08, 1994 **Address:** Plot No-32, Block A-1,Sanjay Enclave, Shanti Nurshing Home, Uttam Nagar, West Delhi, Delhi - 110059 **Experience:** 4 Years **Nationality:** Indian **Occupation:** Professional **Qualifications:** Cost & Management Accountant (ICWAI), Bachelor of Commerce (Hons.), Delhi University. **Appointment/ Reappointment:** Appointed as an Non-Executive Independent Director of the Company for a period of 5 years with effect from October 22, 2024. **Current Term:** Appointed as a Non-Executive Independent Director of the Company w.e.f. October 22, 2024. **DIN:** 10813730	**Companies:** NIL **Limited Liability Partnership:** NIL
Shilpi Jain **Designation:** Non- Executive Independent Director **Age:** 33 Years **Date of Birth:** August 30, 1993 **Address:** House no. 2002, G floor, Sector- 66, S.A.S Nagar (Mohali), Sector 62, Chandigarh, Punjab - 160062 **Experience:** 5 Years **Nationality:** Indian **Occupation:** Professional **Qualifications:** Masters of Commerce, Company Secretary (ICSI)	**Companies:** 1. Promax Power Limited **Limited Liability Partnership:** NIL

Name, Age, Designation, Address, Occupation, Nationality, DIN and Term	Other Directorships / Designated Partners
Appointment/ Reappointment: Appointed as an Non-Executive Independent Director of the Company for a period of 5 years with effect from July 19, 2024. **Current Term:** Appointed as a Non-Executive Independent Director of the Company w.e.f. July 19, 2024. **DIN:** 09052552	

BRIEF PROFILE OF OUR DIRECTORS

Punit Arora, aged 47 years is the Chairman & Managing Director of the Company. He has been on the board since 2008. He is a visionary entrepreneur and has played a pivotal role in expanding business operation of our company. He has a work experience of over 18 years in the textile industry and has completed his Higher Secondary education from Tolani College, Mumbai. He currently looks after the overall Production and Marketing functions of the Company.

Kumkum Arora, aged 45 years is the Whole Time Director of the Company. She has been on the Board since 2020. She has a work experience of 12 years in the Textile industry and has completed her Higher Secondary Education from Tagore Public School along with Graduation from Khalsa College for Women, Ludhiana (2011). She handles the Human Resource and Store Purchase Departments of the Company.

Sharad Kumar Srivastava, aged 67 years Srivastava is the Director and Chief Financial Officer of the Company. He has been on the Board since 2016. He has a work experience of more than 29 years in the field of Finance and He has cleared Group 1 of Intermediate examination of The Institute of Cost Accountants of India along with Bachelor of Arts from Punjab University (1980). He currently manages and oversees the financial aspect of the business.

Mohit Bedi, aged 32 years is the Independent Director of the Company. He has been on the board since 2024. A dedicated and skilled lawyer with over 5 years of experience in drafting commercial agreements and arguing cases across various legal forums, including High Courts, Subordinate Courts, and Tribunals, and has completed his Bachelor of Laws (LL.B) From Chaudhary Charan Singh University (CCSU) (2018) and Bachelor of Commerce (B.Com) from University of Delhi (DU) (2014).

Manish Chhabra, aged 32 years is the Independent Director of the Company. He has been on the board since 2024. He has over 4 years of experience in the field of finance. A Qualified Cost Management Accountant (CMA) Specializing in Financial Due Diligence and Financial Matters, he has demonstrated a robust ability to handle complex legal matters.

Shilpi Jain, aged 33 years is the Independent Director of the Company. She has an good knowledge and over 5 years of experience in Corporate Legal, Secretarial, Corporate Restructuring, Start-up Advisory, Due Diligence, Corporate Governance, Compliance Audit, foreign collaboration or Joint Venture and Intellectual Property Laws and She is an associate member (ACS) of the Institute of Company Secretaries of India (ICSI) and has obtained Master's Degree in Commerce (M.Com), Bachelor's Degree in Commerce-Honors (B.Com (H)) from Punjab University, Chandigarh and LLB from Rajasthan University.

CONFIRMATIONS

As on date of this Red Herring Prospects:

- There are no arrangements or understanding with major shareholders, customers, suppliers or any other entity, pursuant to which any of the Directors were selected as a director or member of senior management.
- The directors of our Company have not entered into any service contracts with our Company which provides for benefits upon termination of employment.
- None of the Directors are categorized as a willful defaulter or a fraudulent borrower, as defined under Regulation 2(1) (lll) of SEBI ICDR Regulations.
- None of our Directors are or were directors of any listed Company whose shares have been/were suspended from trading by any of the stock exchange(s) during his/her tenure in that Company in the last five years or delisted from the stock exchange(s) during the term of their directorship in such companies.
- None of our Directors have been declared as fugitive economic offenders as defined in Regulation 2(1)(p) of the SEBI ICDR Regulations, nor have been declared as a 'fugitive economic offender under Section 12 of the Fugitive Economic Offenders Act, 2018.

- None of the Promoters or Directors has been or is involved as a promoters or director of any other Company which is debarred from accessing the capital market under any order or directions made by SEBI or any other regulatory authority.

- No consideration, either in cash or shares or in any other form have been paid or agreed to be paid to any of our directors or to the firms, trusts or companies in which they have an interest in, by any person, either to induce them to become or to help them qualify as a director, or otherwise for services rendered by them or by the firm, trust or company in which he is interested, in connection with the promotion or formation of our Company.

- None of the Directors and KMPs are related to the Book Running Lead Merchant Banker appointed for this Issue in any manner.

RELATIONSHIPS BETWEEN OUR DIRECTORS, KEY MANAGERIAL PERSONNEL AND SENIOR MANAGERIAL PERSONNEL

Except as disclosed below, none of our directors are related to each other or to any of our Key Managerial Personnel or the Senior Management:

Sr. No.	Name of Director	Relative	Relationship
1.	Punit Arora	Kumkum Arora	Spouse
2.	Kumkum Arora	Punit Arora	Spouse

ARRANGEMENTS WITH MAJOR SHAREHOLDERS, CUSTOMERS, SUPPLIERS OR OTHERS:

We have not entered into any arrangement or understanding with our major shareholders, customers, suppliers or others, pursuant to which any of our Directors were selected as Director or member of the senior management.

SERVICE CONTRACTS:

The Directors of our Company have not entered into any service contracts with our company which provides for benefits upon termination of their employment.

DETAILS OF BORROWING POWERS

Pursuant to a Special Resolution passed at an Extra-Ordinary General Meeting of our Company held on July 23, 2024 and pursuant to provisions of Section 180(1)(c) and other applicable provisions, if any, of the Companies Act, 2013 and rules made thereunder, the Board of Directors of the Company are authorized to borrow monies from time to time, with or without security, any sum or sums of money, on such security and on such terms and conditions as the Board may deem fit, notwithstanding that the money to be borrowed together with the money already borrowed by our Company may exceed in the aggregate, its paid up capital and free reserves and security premium (apart from temporary loans obtained / to be obtained from bankers in the ordinary course of business), provided that the outstanding principal amount of such borrowing at any point of time shall not exceed in the aggregate of 25,000.00 Lakhs.

REMUNERATION / COMPENSATION TO OUR DIRECTORS

Punit Arora

Punit Arora, is the Chairman and Managing Director of the company. He was appointed as Executive Director of the company on 08th January 2008. Thereafter his designated change to Managing Director & Chairman in the Board meeting dated July 19, 2024 and approval by the shareholders in the Extra Ordinary General Meeting dated July 23, 2024 for the period of 5 years. The details of his remuneration for a period of five years, are as stated below:

SALARY & OTHER BENEFITS:

Tenure of Remuneration	Five (5) years with effect from July 19, 2024.
Salary inclusive of all allowance and incentives	Up to ₹1,00,00,000/- (Rupees One Crores Only) per annum. The Managing Director shall be entitled to such increment from time to time as the board may by its discretion determine subject to the limit set out in Schedule V of Companies Act, 2013.
Minimum Remuneration	In case in any financial year during the currency of the tenure of the Managing Director, the Company has no profits or the profits are inadequate, the Company shall, subject to the approval of the Central Government, wherever required, if any, and the provisions of Sections 197, 198 and 203 read with and subject to the conditions and limits specified in the Schedule V and other applicable provisions, if any, of the Companies Act 2013,

	(including any statutory modifications or re-enactment) pay to the Managing Director basic salary, perquisites and allowance as specified above.

Kumkum Arora

Kumkum Arora is Whole Time Director of the company. She was appointed as Additional Director on 24th July 2020 and regularized in the EGM dated dated 20th September 2022. Afterwards her designation was changed to Whole Time Director in the Board meeting dated July 19, 2024 and approval by the shareholders in the Extra Ordinary General Meeting dated July 23, 2024 for the period of 5 years. . The details of his remuneration for a period of five years, are as stated below:

SALARY AND OTHER BENEFITS:

Tenure of Remuneration	Five (5) years with effect from July 19, 2024.
Salary inclusive of all allowance and incentives	Up to ₹1,00,00,000/- (Rupees One Crores Only) per annum. The Whole-Time Director shall be entitled to such increment from time to time as the board may by its discretion determine subject to the limit set out in Schedule V of Companies Act, 2013.
Minimum Remuneration	In case in any financial year during the currency of the tenure of the Whole time Director, the Company has no profits or the profits are inadequate, the Company shall, subject to the approval of the Central Government, wherever required, if any, and the provisions of Sections 197, 198 and 203 read with and subject to the conditions and limits specified in the Schedule V and other applicable provisions, if any, of the Companies Act 2013, including any statutory modifications or re-enactment pay to the whole time Director basic salary, perquisites and allowances as specified above.

The compensation payable to our Directors will be governed as per the terms of their appointment and shall be subject to the provisions of Section 2(54), Section 2(94), Section 188, Section 196, Section 197, Section 198 and Section 203 and any other applicable provisions, if any of the Companies Act, 2013 read with Schedule V to the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof or any of the provisions of the Companies Act, for the time being in force).
Set forth below is the remuneration payable by our Company to the Directors for the upcoming financial years:

(₹ In Lakh)

Sr. No	Name of the Director	Remuneration shall not exceed
1.	Punit Arora	100.00
2.	Kumkum Arora	100.00
	Total	**200.00**

Remuneration paid for F.Y. 2025-26, the directors have been paid gross remuneration as follows:

(₹ in Lakh)

Sr. No	Name of the Director	Remuneration paid
1.	Punit Arora	36.00
2.	Kumkum Arora	12.00
3.	Sharad Kumar Srivastava	9.76
	Total	**57.76**

SITTING FEES

Pursuant to the Resolution passed by the Board of Directors of our Company on October 23, 2024, the Non-Executive Independent Directors of our Company would be entitled to a sitting fee of 25,000/- with effect from October 23, 2024 for attending every meeting of Board and committees thereof.

REMUNERATION PAID OR PAYABLE TO OUR DIRECTORS BY OUR SUBSIDIARY OR ASSOCIATES

As on the date of this RHP we do not have Subsidiary.

PAYMENT OF BENEFITS (NON-SALARY RELATED)

Except as disclosed above, no amount or benefit has been paid or given within the two (2) years preceding the date of filing of this Red Herring Prospectus or is intended to be paid or given to any of our directors except the remuneration for services rendered and/or sitting fees as Directors.

CONTINGENT AND DEFERRED COMPENSATION PAYABLE TO DIRECTORS

There is no contingent or deferred compensation payable to our directors, which does not form part of their remuneration.

BONUS OR PROFIT-SHARING PLAN FOR THE DIRECTORS

None of the Directors are party to any bonus or profit-sharing plan of our Company.

SHAREHOLDING OF OUR DIRECTORS

Our Articles of Association do not require our directors to hold any qualification shares.
The details of the shareholding of our directors as on the date of this Red Herring Prospectus are as follows:

Sr. No.	Name of the Director	No. of Equity Shares	%of Pre-Issue Capital	% of Post-Issue Capita;
1.	Punit Arora	1,05,85,728	88.51%	[●]
2.	Kumkum Arora	3,85,950	3.23%	[●]
3.	Sharad Kumar Srivastva	10	Negligible	[●]

INTEREST OF OUR DIRECTORS

All our directors may be deemed to be interested to the extent of remuneration and reimbursement of expenses, if any, payable to them by our Company as well as sitting fees, if any, payable to them for attending meetings of our Board or Committees thereof payable to them.

Further our directors may be deemed to be interested to the extent of shareholding held by them in our Company or held by the entities in which they are associated as directors or partners, or that may be subscribed by or allotted to the companies, firms, ventures, trusts in which they are interested as promoters, directors, partners, proprietors, members or trustees, pursuant to the Issue and any dividend and other distributions payable in respect of such Equity Shares. For the shareholding of the Directors, please refer chapter titled "*Our Management*" beginning on page 179 of this Red Herring Prospectus.

Further, relatives of certain of our directors are also shareholders and / or employees of our Company and may be deemed to be interested to the extent of the payment of remuneration made by our Company and dividends declared on the Equity Shares held by them, if any. For the payments that are made by our Company to such relatives of the Directors, see *"Restated Standalone Financial Statements – Note 30- Related Party Transactions"* beginning on page 203 of this Red Herring Prospectus.

Except mentioned in the Restated Financial Statements, no loans have been availed or extended by our directors from or to, our Company. No sum has been paid or agreed to be paid to our directors or to firms or companies in which they may be members, in cash or shares or otherwise by any person either to induce them to become, or to qualify them as, a director, or otherwise for services rendered by them by such firm or company, in connection with the promotion or formation of our Company.

Except as stated in the heading titled "*Properties*" under the chapter titled "*Business Overview*", beginning on page 149 of this Red Herring Prospectus, none of our directors have interest in any property acquired or proposed to be acquired by our Company, or in any transaction by our Company for acquisition of land, construction of building or supply of machinery.

Except as stated in the chapter titled "*Business Overview*" and "*Restated Financial Statements*" beginning on page 149 and 208 of this Red Herring Prospectus respectively and to the extent of shareholding in our Company, if any, our directors do not have any other business interest in our Company.

Except Punit Arora and Kumkum Arora, who are the Promoters of our Company, none of the other Directors are interested in the promotion of our Company.

POLICIES ADOPTED BY OUR COMPANY

Our Company has adopted the following policies:

1. Policy for Determination of Material Subsidiaries.
2. Policy on Material Related Party Transaction
3. Policy on Code of Practices and Procedure for Fair Disclosure of UPSI.
4. Policy for Preservation of Documents
5. Achieve Policy for Disclosure on website
6. Policy on Whistle Blower and Vigil Mechanism.
7. Policy on Familiarization Programme for Independent Directors.
8. Policy on Code of Conduct for Directors and Senior Management.
9. Policy on Criteria for Making Payments to Non-Executive Directors.
10. Policy on Diversity of Board of Directors.
11. Policy for Prevention of Sexual Harassment.

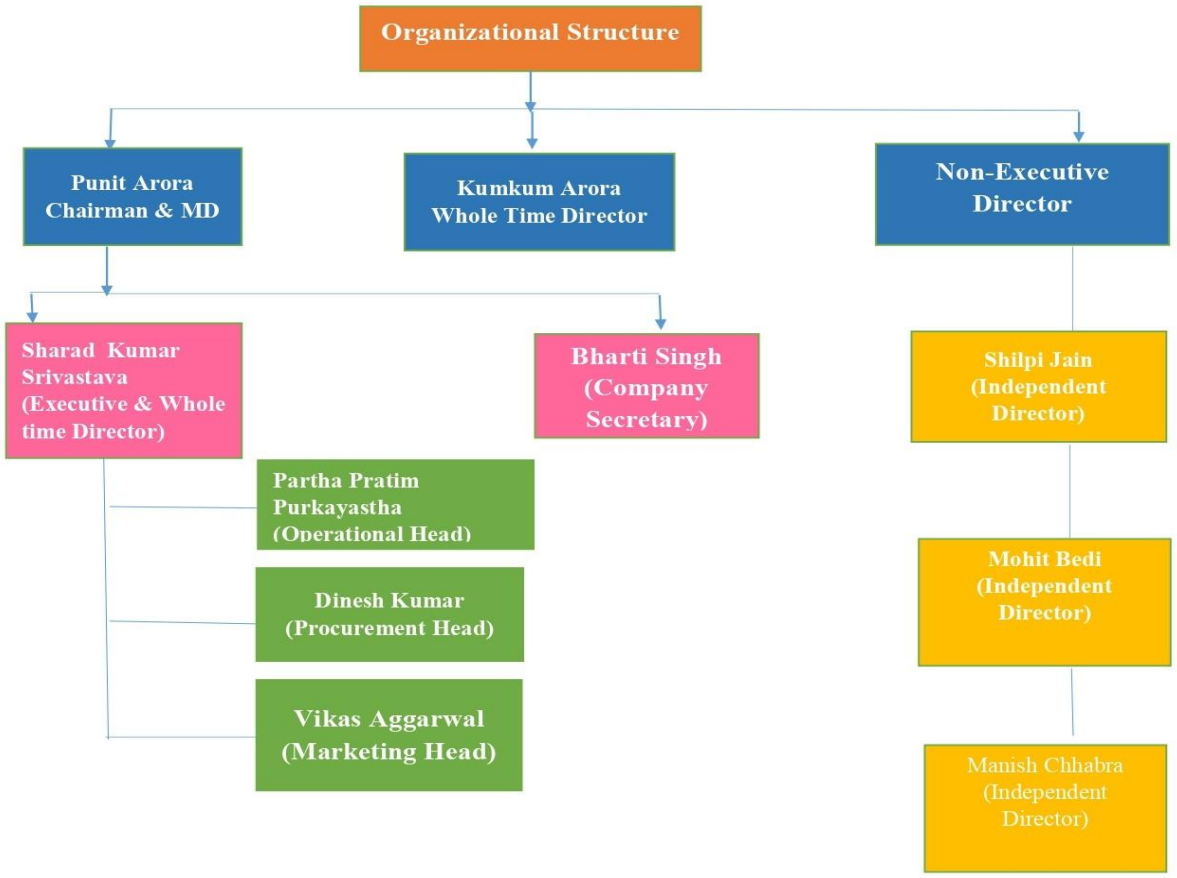
12. Policy on Terms and Condition for Appointment of Independent Directors.
13. Policy for Determination of Materiality of Event or Information.
14. Code of Conduct on to Regulate, Monitor and Report trading by Designated Person.
15. Corporate Social Responsibility Policy.
16. Policy on identification of Group co Material outstanding creditor and material outstanding litigation.
17. Policy on Orderly succession Planning for Board of Directors and Senior Management.
18. Credit Recovery Policy

CHANGES IN OUR BOARD OF DIRECTORS DURING THE LAST THREE YEARS

Sr. No.	Name of the Director	Date of Appointment/ Resignation/ Change in Designation	Reason for Change
1.	Kumkum Arora	July 19, 2024	Change in designation as Whole-Time Director
2.	Punit Arora	July 19, 2024	Change in designation as Chairman & Managing Director.
3.	Sharad Kumar Srivastava	July 19, 2024	Change in designation as Executive Director of the Company.
4.	Shilpi Jain	July 19, 2024	Appointed as Additional Independent Director* of our Company.
5.	Kajal Rai	July 19, 2024	Appointed as Additional Independent Director# of the Company
6.	Mohit Bedi	August 07, 2024	Appointed as Additional Non-Executive Independent Director^ of the Company.
7.	Kajal Rai	October 31, 2024	Resignation as the Independent Director of the Company
8.	Manish Chhabra	October 22, 2024	Appointed as Additional Non-Executive Independent Director$ of the Company.

**Regularized pursuant to the resolution passed in the EGM dated 23rd July2024.*
Regularized pursuant to the resolution passed in the EGM dated 23rd July2024.
^Regularized pursuant to the resolution passed in AGM dated 30th September 2024.
$Regularized pursuant to the resolution passed I EGM dated 27th November 2024.

ORGANISATION STRUCTURE



CORPORATE GOVERNANCE

We are in compliance with the requirements of the Companies Act in respect of corporate governance including constitution of the Board and committees thereof. Further, conditions of corporate governance as stipulated in Regulation 17 to 27 of the SEBI LODR Regulations is not applicable to our company in terms of the Regulation 15(2)(b) of the SEBI LODR Regulations. Our Board has been constituted in compliance with the Companies Act. The Board functions either as a full board or through various committees constituted to oversee specific functions.

Our Company stands committed to good corporate governance practices based on the principles such as accountability, transparency in dealing with our stakeholders, emphasis on communication and transparent report.
Our Board functions either as a full Board or through the various committees constituted to oversee specific operational areas. As on the date of this Red Herring Prospectus, our Company has 6 (Six) Directors on the Board, 1 (One) as Chairman and Managing Director, 1 (One) Whole Time Director, 1 (One) Executive Director and 3(Three) as Non-Executive Independent Directors.

COMMITTEES OF THE BOARD OF DIRECTORS

Our Board of Directors presently has four (4) committees which have been constituted/ re-constituted in accordance with the relevant provisions of the Companies Act: (i) Audit Committee, (ii) Stakeholders' Relationship Committee, (iii) Nomination and Remuneration Committee, and (iv) Corporate Social Responsibility.

Audit Committee

Our Board has constituted the Audit Committee *vide* Board Resolution dated October 23, 2024 Which was in accordance with Section 177 of the Companies Act, 2013. The audit committee comprises of:

Name of the Member	Nature of Directorship	Designation inCommittee
Mohit Bedi	Non-Executive Independent Director	Member
Sharad Kumar Srivastva	Executive Director & CFO	Member
Manish Chhabra	Non-Executive Independent Director	Chairman

The Company Secretary & Compliance Officer of the Company will act as the Secretary of the Committee.

A. Powers of Audit Committee

The Audit Committee shall have the following powers:

- To investigate any activity within its terms of reference;
- To seek information from any employee;
- To obtain outside legal or other professional advice; and
- To secure attendance of outsiders with relevant expertise, if it considers necessary.

B. Role of the Audit Committee

The role of the audit committee shall include the following:

1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
2. Recommending to the Board, the appointment, re-appointment and, if required, the replacement or removal of the statutory auditor and the fixation of audit fees.
3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
4. Reviewing, with the management, the annual financial statements before submission to the board for approval, with particular reference to:
    i. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013;
    ii. Changes, if any, in accounting policies and practices and reasons for the same;
    iii. Major accounting entries involving estimates based on the exercise of judgment by management;
    iv. Significant adjustments made in the financial statements arising out of audit findings;
    v. Compliance with listing and other legal requirements relating to financial statements;

vi. Disclosure of any related party transactions;

vii. modified opinion(s) in the draft audit report;

5. Reviewing, with the management, the half yearly financial statements before submission to the board for approval.
6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, right issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document/Draft Red Herring Prospectus/ Prospectus /notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter.
7. Review and monitor the auditor's independence, performance and effectiveness of audit process.
8. Approval or any subsequent modification of transactions of the company with related parties;
9. Scrutiny of inter-corporate loans and investments;
10. Valuation of undertakings or assets of the company, wherever it is necessary;
11. Evaluation of internal financial controls and risk management systems;
12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems.
13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
14. Discussion with internal auditors any significant findings and follow up there on.
15. The Audit Committee may call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors and review of financial statement before their submission to the Board and may also discuss any related issues with the internal and statutory auditors and the management of the company.
16. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board.
17. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
18. The Audit Committee shall have authority to investigate into any matter in relation to the items specified in section 177(4) of Companies Act 2013 or referred to it by the Board.
19. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors.
20. To review the functioning of the whistle blower mechanism;
21. Approval of appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience & background, etc. of the candidate.
22. To oversee and review the functioning of the vigil mechanism which shall provide for adequate safeguards against victimization of employees and directors who avail of the vigil mechanism and also provide for direct access to the Chairperson of the Audit Committee in appropriate and exceptional cases.
23. Audit Committee will facilitate KMP/auditor(s) of the Company to be heard in its meetings.
24. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision.
25. To consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.
26. To investigate any other matters referred to by the Board of Directors;
27. Carrying out any other function as is mentioned in the terms of reference of the Audit Committee or containing into SEBI Listing Regulations 2015.

Further the Audit Committee shall mandatorily review the following information:

a. Management discussion and analysis of financial information and results of operations;

b. Statement of significant related party transactions (as defined by the Audit Committee), submitted by the management;

c. Management letters / letters of internal control weaknesses issued by the statutory auditors;

d. Internal audit reports relating to internal control weaknesses; and

e. The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the Audit Committee.

f. Statement of deviations:

i. Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).

ii. Annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice in terms of Regulation 32(7)

Meeting of Audit Committee and Relevant Quorum.

The Audit Committee shall meet at least four times in a year and not more than one hundred and twenty days shall elapse between two meetings. The quorum for the meeting shall be either two members or one third of the members of the committee, whichever is higher but there shall be presence of minimum two independent members at each meeting.

Stakeholders' Relationship Committee

Our Board has constituted the Stakeholders Relationship Committee vide Board Resolution dated October 23, 2024 pursuant to Section 178 of the Companies Act, 2013. The Stakeholder's Relationship Committee comprises of:

Name of the Member	Nature of Directorship	Designation in Committee
Manish Chhabra	Non-Executive Independent Director	Member
Shilpi Jain	Non-Executive Independent Director	Member
Mohit Bedi	Non-Executive Independent Director	Chairperson

The Company Secretary of the Company will act as the Secretary of the Committee.

The scope and function of the Stakeholders' Relationship Committee is in accordance with Section 178 of the Companies Act, 2013 and the SEBI Listing Regulations and the terms of reference, powers and scope of the Stakeholders' Relationship Committee of our Company include:

1. Redressal of shareholders' and investors' complaints, including and in respect of:
   a) Allotment, transfer of shares including transmission, splitting of shares, changing joint holding into single holding and vice versa, issue of duplicate shares in lieu of those torn, destroyed, lost or defaced or where the space at back for recording transfers have been fully utilized.
   b) Issue of duplicate certificates and new certificates on split/consolidation/renewal, etc.;
   c) Non-receipt of share certificate(s), non-receipt of declared dividends, non-receipt of interest/dividend warrants, non-receipt of annual report and any other grievance/complaints with Company or any officer of the Company arising out in discharge of his duties.
2. Review the process and mechanism of redressal of Shareholders' /Investor's grievance and suggest measures of improving the system of redressal of Shareholders' /Investors' grievances.
3. Review of measures taken for effective exercise of voting rights by shareholders.
4. Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
5. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.
6. Oversee the implementation and compliance of the Code of Conduct adopted by the Company for prevention of Insider Trading for Listed Companies as specified in the Securities & Exchange Board of India (Prohibition of insider Trading) Regulations, 2015 as amended from time to time.
7. Any other power specifically assigned by the Board of Directors of the Company from time to time by way of resolution passed by it in a duly conducted Meeting, and
8. Carrying out any other function contained in the equity listing agreements as and when amended from time to time.

Meeting of Stakeholders' Relationship Committee and Relevant Quorum

The Stakeholders Relationship Committee shall meet at least four times a year with maximum interval of four months between two meetings and shall report to the Board on a quarterly basis regarding the status of redressal of complaints received from the shareholders of the Company. The quorum shall be two members present.

Nomination and Remuneration Committee

Our Board has constituted the Nomination and Remuneration Committee vide Board Resolution dated October 23, 2024 pursuant to section 178 of the Companies Act, 2013.

The Nomination and Remuneration Committee comprises of:

Name of the Member	Nature of Directorship	Designation in Committee
Mohit Bedi	Non-Executive Independent Director	Members
Shilpi Jain	Non-Executive Independent Director	Members
Manish Chhabra	Non-Executive Independent Director	Chairman

The Company Secretary of our Company acts as the Secretary to the Committee.
The scope of Nomination and Remuneration Committee shall include but shall not be restricted to the following:

1. Identify persons who are qualified to become directors and may be appointed in senior management in accordance with the criteria laid down, recommend to the Board their appointment and removal and shall carry out evaluation of every director's performance;
2. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy relating to the level and composition of remuneration of the directors, key managerial personnel and other employees;
3. For every appointment of an independent director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description.
   For the purpose of identifying suitable candidates, the Committee may:
   a. uses the services of an external agencies, if required;
   b. considers candidates from a wide range of backgrounds, having due regard to diversity; and
   c. considers the time commitments of the candidates.
4. Formulation of criteria for evaluation of independent directors and the Board;
5. Devising a policy on Board diversity; and
6. Decide the salary, allowances, perquisites, bonuses, notice period, severance fees and increment of Executive Directors;
7. Determine our Company's policy on specific remuneration package for the Managing Director / Executive Director including pension rights;
8. Define and implement the Performance Linked Incentive Scheme (including ESOP of the Company) and evaluate the performance and determine the amount of incentive of the Executive Directors for that purpose.
9. Whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
10. Decide the amount of Commission payable to the Whole Time Directors;
11. Review and suggest revision of the total remuneration package of the Executive Directors keeping in view the performance of the Company, standards prevailing in the industry, statutory guidelines etc; and
12. To formulate and administer the Employee Stock Option Scheme.
13. Recommend to the board, all remuneration, in whatever form, payable to senior management.

Meeting of Nomination and Remuneration Committee and Relevant Quorum

The nomination and remuneration committee shall meet at least once in a year. The quorum for a meeting of the nomination and remuneration committee shall be either two members or one third of the members of the committee, whichever is greater, including at least one independent director in attendance.

Corporate Social Responsibility (CSR) Committee.

Our Board has constituted the Corporate Social Responsibility Committee constituted on October 23, 2024 in accordance with Section 135 of the Companies Act, 2013 of the Companies Act, 2013.

The Corporate Social Responsibility Committee comprises of:

Name of the Member	Nature of Directorship	Designation in Committee
Punit Arora	Chairman & Managing Director	Chairperson
Kumkum Arora	Whole Time Director	Member
Manish Chhabra	Non-Executive Independent Director	Member

The scope of Corporate Social Responsibility Committee shall include but shall not be restricted to the following:

1. To formulate and recommend to the Board, a CSR policy which shall indicate the activities to be undertaken by the Company as per the Companies Act, 2013;

2. To review and recommend the amount of expenditure to be incurred on the activities to be undertaken by the company;

3. To monitor the CSR policy of the Company from time to time; and

4. Any other matter as the CSR Committee may deem appropriate after approval of the Board of Directors or as may be directed by the Board of Directors from time to time.

Meeting of Corporate Social Responsibility Committee and Relevant Quorum.

The quorum necessary for a meeting of the Corporate Social Responsibility Committee shall be two members or one third of the members of the committee whichever is greater. The Committee shall meet at least once in a year.

POLICY ON DISCLOSURES & INTERNAL PROCEDURE FOR PREVENTION OF INSIDER TRADING:

The provisions of Regulation 8 and 9 of the SEBI (Prohibition of Insider Trading) Regulations, 2015 will be applicable to our Company immediately upon the listing of its Equity Shares on the Stock Exchange. We shall comply with the requirements of the SEBI (Prohibition of Insider Trading) Regulations, 2015 on listing of our Equity Shares on stock exchange. Further, Board of Directors have approved and adopted the policy on insider trading in view of the proposed public issue. Our Board is responsible for setting forth policies, procedures, monitoring and adherence to the rules for the preservation of price sensitive information and the implementation of the code of conduct under the overall supervision of the board.

KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT PERSONNEL

Our Company is managed by our Board of Directors, assisted by qualified and experienced professionals, who are permanent employees of our Company. Below are the details of the Key Managerial Personnel and senior management of our Company:

Key Managerial Personnel of our Company:

Punit Arora, aged 47 years is the Chairman & Managing Director of the Company and Kumkum Arora is the Whole Time Director of the Company. For detailed profile, see para, "Brief Profile of our Directors" beginning on page no. 179 of this Red Herring Prospectus.

Sharad Kumar Srivastava, aged 67 years Srivastava is the Director and Chief Financial Officer of the Company. He has been on the Board since 2016. He has a work experience of more than 29 years in the field of Finance and He has cleared Group 1 of Intermediate examination of The Institute of Cost Accountants of India along with Bachelor of Arts from Punjab University. He currently manages and oversees the financial aspect of the business.

Bharti Singh, aged 35 years is the Company Secretary and Compliance Officer of our Company with effect from March 21, 2024. She has completed Company Secretary Course by the Institute of Companies Secretaries of India and became an Associate member of the Institute of Companies Secretaries of India in the year 2022 and is Graduate from Delhi University. She has around 4 years of experience in the fields of Statutory and Regulatory Compliance as Practicing Company Secretary. Being the Company Secretary and Compliance Officer of the Company, she is responsible for looking after the compliance of the company and guiding the Board of Directors with respect to various applicable laws.

Senior Managerial Personnel of our Company:

In addition of the Chief Financial Officer and the Company Secretary, the details of our Senior Management Personnel, as on the date of this Red Herring Prospectus, is as set forth below:

Vikas Aggarwal - Vikas Aggarwal is a Marketing Head with extensive experience in the textile Industry, currently serving as Marketing head at Paramount Syntex Limited since 2020. He has over 7 years of experience. He is responsible for day to day marketing activities of the company. He specializes in strategic marketing planning, brand management, and market expansion. He excels at analyzing market trends, optimizing marketing spend, and aligning promotional strategies with organizational goals. While his prior role at Indian Acrylics Limited strengthened his foundation in market research and competitive analysis and coordinate promotional activities.

Dinesh Kumar - Dinesh is a results-oriented Procurement Head with over 5 years of specialized experience in the textile manufacturing industry, currently leading procurement operations at Paramount Syntex Limited. He is responsible for procurement and sourcing operations of the company. With a collaborative approach, he works closely with production and finance teams to forecast demand, manage inventory efficiently, and align procurement strategies with overall business goals. Dinesh is adept at contract negotiation, supplier performance monitoring, and driving continuous process improvements to enhance operational efficiency and cost-effectiveness.

We confirm that:

a. All the persons named as our Key Managerial Personnel and Senior Management Personnel above are the permanent employees of our Company.
b. There is no understanding with major shareholders, customers, suppliers or any others pursuant to which any of the above mentioned Key Managerial Personnel and Senior Management Personnel have been recruited.
c. None of our KMPs and Senior Management Personnel except Punit Arora, Kumkum Arora and Sharad Kumar Srivastva are part of the Board of Directors.
d. In respect of all above mentioned Key Managerial Personnel and Senior Management Personnel there has been no contingent or deferred compensation accrued for the period ended on March, 2025.
e. Except for the terms set forth in the appointment letters, the Key Managerial Personnel and Senior Management Personnel have not entered into any other contractual arrangements or service contracts (including retirement and termination benefits) with the issuer.
f. Our Company does not have any bonus/profit sharing plan for any of the Key Managerial Personnel and Senior Management Personnel.
g. None of the Key Managerial Personnel and Senior Management Personnel in our Company hold any shares of our Company as on the date of filing of this Red Herring Prospectus except as under: -

Sr. No.	Name of the Director	Designation	No. of Equity Shares	%of Pre-issue Capital	% of Post-Issue Capita;
1.	Punit Arora	Managing Director	1,05,85,728	88.51%	[●]
2.	Kumkum Arora	Whole Time Director	3,85,950	3.23%	[●]
3	Sharad Kumar Shrivastva	Executive Director & CFO	10	Negligible	[●]

STATUS OF OUR KEY MANAGERIAL PERSONNEL

All our Key Managerial Personnel are permanent employees of our Company.

NATURE OF ANY FAMILY RELATIONSHIP BETWEEN OUR DIRECTORS AND KEY MANAGERIAL PERSONNEL (KMP) AND SENIOR MANAGEMENT PERSONNEL:

Except as detailed below, none of our Key Management Personnel, Directors or Senior Management Personnel are related to each other, within the meaning of section 2(77) of the Companies Act, 2013

Sr. No.	Name of KMP/SMP/Director	Relative	Relationship
1.	Punit Arora	Kumkum Arora	Spouse
2.	Kumkum Arora	Punit Arora	Spouse

SERVICE CONTRACTS WITH KEY MANAGERIAL PERSONNEL

Our Key Managerial Personnel have not entered into any service contracts with our Company which provide for any benefits upon termination of their employment in our Company.

INTEREST OF KEY MANAGERIAL PERSONNEL

Apart to the extent of remuneration allowed and reimbursement of expenses incurred by them for or on behalf of the Company, none of our Key Managerial Personal and Senior Management Personnel is interested in our Company. For details, please refer section titled "Financial information of the Company" beginning on page 208 of this Red Herring Prospectus.

Our KMPs and Senior Management Personnel do not have any interest in any property acquired by our Company in a period of two years before filing of this Red Herring Prospectus or proposed to be acquired by us as on date of filing the Red Herring Prospectus with RoC.

ARRANGEMENT OR UNDERSTANDING WITH MAJOR SHAREHOLDERS/ CUSTOMERS/ SUPPLIERS

There is no arrangement or understanding with major shareholders, customers, suppliers or others, pursuant to which any of our Key Managerial Personnel of our Company.

LOANS GIVEN/AVAILED BY DIRECTORS / KEY MANAGERIAL PERSONNEL OF OUR COMPANY

For details of unsecured loan taken from or given to our Directors/ KMPs and for details of transaction entered by them in the past please refer to *"Related Party Disclosure"* on note no. 30 of RFS on page no. 203 of this Red Herring Prospectus.

BONUS OR PROFIT-SHARING PLAN OF THE KEY MANAGEMENT PERSONNEL

There is no profit-sharing plan for the Key Managerial Personnel. However, our Company provides performance linked bonus payments, in accordance with their terms of appointment.

CONTINGENT AND DEFERRED COMPENSATION PAYABLE TO OUR KEY MANAGERIAL PERSONNEL

There is no contingent or deferred compensation payable to our Key Managerial Personnel, which form part of their remuneration.

EMPLOYEE SHARE PURCHASE AND EMPLOYEE STOCK OPTION PLAN

Our Company does not have an employee stock option scheme as on the date of this Red Herring Prospectus.

PAYMENT OR BENEFIT TO OUR KEY MANAGERIAL PERSONNEL

Except Chairman & Managing Director as disclosed under Remuneration / compensation of Our Management page no. 179, no non-salary related amount or benefit has been paid or given to any officer of our Company within the two years preceding the date of filing of this Red Herring Prospectus or is intended to be paid or given, other than in the ordinary course of their employment.

CHANGES IN OUR KEY MANAGERIAL PERSONNEL IN THE LAST THREE YEARS FROM THE DATE OF FILING OF THIS RED HERRING PROSPECTUS

The changes in our Key Managerial Personnel during the three years immediately preceding the date of filing of this Red Herring Prospectus are set forth below:

Name	Designation	Date of Appointment/ Change in designation	Reason for Change
Bharti Singh	Company Secretary	March 21, 2024	Appointed as Company Secretary and Compliance Officer of our Company.
Sharad Kumar Srivastava	Chief Compliance Officer	October 11, 2023	Appointed as Chief Financial Officer of our Company.
Kumkum Arora	Whole-Time Director	July 19, 2024	Change in designation as Whole-Time Director
Kumkum Arora	Whole-Time Director	July 23, 2024	Regularized as Whole-Time Director
Punit Arora	Managing Director	July 19, 2024	Change in designation as Managing Director.
Punit Arora	Managing Director	July 23, 2024	Regularized as Managing Director.

ATTRITION OF KEY MANAGERIAL PERSONNEL

The attrition of Key Managerial Personnel is not high in our Company compared to the industry.

"Since the Company was incorporated on March 08, 1996, certain documents were not available during the physical inspection at the Registrar of Companies (RoC). Accordingly, the Book Running Lead Manager (BRLM) has relied on backup documents provided by the Company, including minutes of meetings and statutory registers, for the purpose of preparing this chapter."- also refer Risk Factor no. 05 of this Red Herring Prospectus.

OUR PROMOTERS & PROMOTER GROUP

OUR PROMOTERS

The Promoters of our Company are Punit Arora and Kumkum Arora.

As on the date of this Red Herring Prospectus, our Promoters holds in aggregate 1,09,71,678 Equity Shares of face value ₹10/- each, representing 91.74% of the pre-issued, subscribed and paid-up Equity Share capital of our Company.

For details, see the section "*Capital Structure - Details of Shareholding of our Promoters and members of the Promoter Group in the Company*" beginning on page 71 of this Red Herring Prospectus.

BRIEF PROFILE OF OUR PROMOTERS IS AS FOLLOWS:



Punit Arora (Managing Director)	
Date of Birth	May 08, 1979
Age	47 years
Address	House No. 797 F, Pakhowal Road, S B S Nagar, Basant Avenue, Ludhiana, Punjab-141013
Education Qualification	Higher Secondary Education
Experience	18 years
Occupation	Business
Permanent Account Number	ADAPA6172E
Passport Number	W8982266
Driving License Number	PB10 20100009153
No. of Equity Shares held [in % of Shareholding (Pre-Issue)]	1,05,85,728 (88.51%)
DIN	01137983
Other Interest	1. PSPL Dyers And Processors Private Limited 2. Paraspin Impex Private Limited 3. M/s Ramesh Arora & Sons HUF 4. M/s Punit Arora & Sons HUF



Kumkum Arora (Whole Time Director)	
Date of Birth	October 01, 1980
Age	45 Years
Address	House No. 797 F, Pakhowal Road, S B S Nagar, Basant Avenue, Ludhiana Punjab-141013
Education Qualification	Bachelor of Arts (General)
Experience	11 years
Occupation	Business
Permanent Account Number	AFKPG4282K
Passport Number	W8950416
Driving License Number	PB10 20000210367
No. of Equity Shares held [in % of Shareholding (Pre-Issue)]	3,85,950 (3.23%)
DIN	06625879
Other Interest	1. Paraspin Impex Private Limited 2. M/s K.K Impex

DECLARATION

Our Company confirms that the Permanent Account Number (PAN), Aadhaar Card Number, Bank Account Number, Passport

Number and Driving License Number of our Promoter shall be submitted with the Stock Exchange at the time of filing this Red Herring Prospectus.

UNDERTAKING

None of our Promoter or Promoter Group or Group Company or person in control of our Company has been:

- Prohibited or debarred from accessing or operating in the capital market or restrained from buying, selling or dealing in securities under any order or direction passed by SEBI or any other authority;
- Refused listing of any of the securities issued by such entity by any stock exchange, in India or abroad;
- No material regulatory or disciplinary action is taken by any by a stock exchange or regulatory authority in the past one year in respect of our Promoter, Group Company and Company promoted by the promoter of our company;
- There are no defaults in respect of payment of interest and principal to the debenture / bond / fixed deposit holders, banks, FIs by our Company, our Promoter, Group Company and Company promoted by the promoters since incorporation;
- The litigation record, the nature of litigation, and status of litigation of our Company, Promoters, Group company and Company promoted by the Promoter are disclosed in chapter titled "*Outstanding Litigations and Material Developments*" beginning on page 223 of this Red Herring Prospectus;
- None of our Promoters person in control of our Company are or have ever been a promoter, director or person in control of any other company which is debarred from accessing the capital markets under any order or direction passed by the SEBI or any other authority.

OTHER VENTURES OF OUR PROMOTERS

Other than as disclosed in this section "*Our Promoter and Promoter Group*" beginning on page 194 of this Red Herring Prospectus, our Promoter is not involved in any other ventures.

CHANGE IN THE MANAGEMENT AND CONTROL OF OUR COMPANY

There has not been any effective change in the control of our Company from last 5 years till the date of this Red Herring Prospectus and except otherwise stated in the chapter titled "*Our Management*" beginning on page 179 of this Red Herring Prospectus, there has been no change in the management of our Company.

INTEREST OF PROMOTERS

Interest in Promotion of our Company

Our Company is promoted by Mr. Punit Arora and Mrs. Kumkum Arora who hold an aggregate of 1,09,71,678 Equity Shares of face value ₹10/- each, representing 91.74% of the pre-issued, subscribed and paid-up Equity Share capital of our Company as of the date of this Red Herring Prospectus.

Our Promoters are interested in our Company to the extent of the promotion of our Company and to the extent of their shareholdings in our Company and/or the shareholding of their relatives in our Company and/or employment related benefits paid by our Company i.e., remuneration and reimbursement of expenses payable to the individual promoters in such capacities. For further details in this regard, please refer chapter titled "*Capital Structure*" and "*Our Management*" beginning on page 71 and 179 respectively of this Red Herring Prospectus.

Interest in the properties, land, construction of building, supply of machinery, etc.

Except as mentioned in the chapter titled "*Business Overview*" and "*Restated Financial Statements*" beginning on page 149 and 208 respectively of this Red Herring Prospectus, neither of our Promoters have any other interest in any property acquired or proposed to be acquired by our Company in the period of 2 (two) years before filing of this Red Herring Prospectus or in any transaction by our Company for acquisition of land, construction of building or supply of machinery or any other contract, agreement or arrangement entered into by our Company and no payments have been made or are proposed to be made in respect of these contracts, agreements or arrangements.

Payment or Benefit to the Promoters or Promoter Group in the last 2 (two) years

Except as stated above in chapters "*Restated Financial Statements*" beginning on page 208 of this Red Herring Prospectus, there

has been no amount or benefit paid or given during the preceding 2 (two) years of filing of this Red Herring Prospectus or intended to be paid or given to any Promoter or member of our Promoter Group and no consideration for payment of giving of the benefit.

Interest in our Company other than as Promoters.

Except as mentioned in this chapter and chapters titled "*Business Overview*", "*History and Corporate Structure*", "*Our Management*" and "*Restated Financial Statements*" beginning on page 149, 176, 179 and 208 respectively, our Promoters do not have any other interest in our Company.

Other ventures of our Promoters

Most of our Promoters are also the Director on the board, or is a shareholder, member or partner, and other entities with which our Company has had related party transactions and may be deemed to be interested to the extent of the payments made by our Company, if any, to such entities forming part of the Promoter Group and such other entities. For the payments that are made by our Company to certain entities forming part of the Promoter Group and other related parties, see "*Our Group Company*" beginning on page 199 respectively of this Red Herring Prospectus.

INTEREST OF DIRECTORS

For further details, please refer Chapter "*Our Management*" beginning on page 179 of this Red Herring Prospectus.

INTEREST OF GROUP COMPANY

For further details, please refer Chapter "*Our Group Company*" beginning on page 199 of this Red Herring Prospectus.

EXPERIENCE OF OUR PROMOTERS IN THE BUSINESS OF OUR COMPANY

For details in relation to experience of our Promoters in the business of our Company, see Chapter titled *"Business Overview"* and "*Our Management*" beginning on page 149 and 179 respectively of this Red Herring Prospectus.

RELATED PARTY TRANSACTIONS

For the transactions with our Group Company, please refer to chapter titled ***"****Restated Financial Statements- Note No. 30- Related Party Transactions*" beginning on page 203 of this Red Herring Prospectus.

OUTSTANDING LITIGATION INVOLVING OUR PROMOTERS

For details of legal and regulatory proceedings involving our Promoters, please refer chapter titled "*Outstanding Litigation and Material Developments*" beginning on page 223 of this Red Herring Prospectus.

MATERIAL GUARANTEES

Except as stated in the chapter titled and chapter titled "*Restated Financial Statements*" beginning on page 208 of this Red Herring Prospectus, respectively, there are no material guarantees given by our Promoters to third parties with respect to specified securities of the Company as on the date of this Red Herring Prospectus.

COMPANIES WITH WHICH OUR PROMOTERS HAVE DISASSOCIATED IN THE LAST THREE (3) YEARS

Our Promoters have not disassociated themselves from any firms or companies in the last three (3) years preceding this Red Herring Prospectus.

OUR PROMOTER GROUP

Our Promoter Group in terms of Regulations 2(1) (pp) of the SEBI (ICDR) Regulations 2018, is as under:

A. Individuals related to our natural Individual Promoters:

Promoter	**Punit Arora**
Relationship with Promoter	
Father	Late Ramesh Arora
Mother	Ranjana Arora
Spouse	Kumkum Arora
Brother(s)	Kunal Arora

Promoter	Punit Arora
Sister(s)	Palika Mittal
Son(s)	Priaansh Arora Geetansh Arora
Daughter(s)	NA
Spouse's Father	Late Love Kumar Gupta
Spouse's Mother	Krishna Gupta
Spouse's Brother(s)	NA
Spouse's Sister(s)	Payal Jain
Spouse's Sister(s)	Shikha Aneja

Promoter	Kumkum Arora
Relationship with Promoter	
Father	Late Love Kumar Gupta
Mother	Krishna Gupta
Spouse	Punit Arora
Brother(s)	NA
Sister(s)	Payal Jain
Sister(s)	Shikha Aneja
Son(s)	Priaansh Arora Geetansh Arora
Daughter(s)	NA
Spouse's Father	Late Ramesh Arora
Spouse's Mother	Ranjana Arora
Spouse's Brother(s)	Kunal Arora
Spouse's Sister(s)	Palika Mittal

B. In case promoter is a Body Corporate:

Sr. No.	Nature of Relationship	Name of the Promoter Entities / Company
1.	Subsidiary or holding company of Promoter Company.	NA
2.	Any Body corporate in which promoter (Body Corporate) holds 20% or more of the equity share capital or which holds 20% or more of the equity share capital of the promoter (Body Corporate).	NA
3.	Any Body corporate in which a group of individuals or companies or combinations thereof acting in concert, which hold 20% or more of the equity share capital in that body corporate and such group of individuals or companies or combinations thereof also holds 20% or more of the equity share capital of the issuer and are also acting in concert.	NA

C. In case promoter is an Individual:

i. Punit Arora:

Sr. No.	Nature of Relationship	Name of the Entities / Company
1.	Any Body Corporate in which 20% or more of the equity share capital is held by promoter or an immediate relative of the promoter or a firm or HUF in which promoter or any one or more of his immediate relatives is a member.	1. PSPL Dyers and Processors Private Limited 2. Paraspin Impex Private Limited 3. Paramount Dye Tec Limited 4. Welldone Cottex Private Limited
2.	Any Body corporate in which Body Corporate as provided above holds 20% or more of the equity share capital.	NA
3.	Any Hindu Undivided Family or firm in which the aggregate shareholding of the promoter and his immediate relatives is equal to or more than 20%.	1. Punit Arora & Sons (HUF) 2. Ramesh Arora & Sons (HUF) 3.K K Impex 4. Winning Industries

ii. Kumkum Arora:

Sr. No.	Nature of Relationship	Name of the Entities / Company
1.	Any Body Corporate in which 20% or more of the equity share capital is held by promoter or an immediate relative of the promoter or a firm or HUF in which promoter or any one or more of his immediate relatives is a member.	1. PSPL Dyers and Processors Private Limited 2. Paraspin Impex Private Limited 3. Paramount Dye Tec Limited 4. Welldone Cottex Private Limited
2.	Any Body corporate in which Body Corporate as provided above holds 20% or more of the equity share capital.	NA
3.	Any Hindu Undivided Family or firm in which the aggregate shareholding of the promoter and his immediate relatives is equal to or more than 20%.	1. Punit Arora & Sons (HUF) 2. Ramesh Arora & Sons (HUF) 3.K K Impex 4. Winning Industries

D. ***All persons whose shareholding is aggregated under the heading "shareholding of the Promoter Group:***

The following person's forms part of promoter group for the purpose of shareholding of the Promoter Group under Regulation 2(1)(pp)(v) of SEBI (ICDR) Regulations 2018:

Name of the Promoters	Name of the Relative	Relationship	No of Shares Held
Punit Arora	Kumkum Arora*	Spouse	1,05,85,728
Kumkum Arora	Punit Arora*	Spouse	3,85,950
Ranjana Arora	Punit Arora Kumkum Arora	Punit's Mother & Mother in Law of Kumkum	10

**They are also Promoters of the Company.*

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OUR GROUP ENTITIES

The definition of *"Group Companies"* as per the SEBI ICDR Regulations, shall include such companies (other than promoter(s) and subsidiary/subsidiaries) with which there were related party transactions, during the period for which Restated Financial Statements is disclosed, as covered under the applicable Accounting Standards, and also other companies as considered material by the Board.

Accordingly, pursuant to the resolution passed by our Board at its meeting held on August 28, 2025, for the purpose of identification of *"Group Entities"* in relation to the disclosure in this Prospectus, our Company has considered only those entities which constitute part of the related parties of the Company under the applicable Accounting Standards issued by the Institute of Chartered Accountants of India, being Indian Accounting Standard 24 ("Ind AS 24"), as per the Restated Financial Statements of the Company, and also any other companies considered material by the Board.

Following entities have been determined as Group Entities:

1. Paraspin Impex Private Limited;
2. Paramount Dye Tec Limited;
3. Welldone Cottex Private Limited; and
4. PSPL Dyers and Processors Private Limited.

In future financial information of our group company will be available at www.paramountsyntex.com.

Our Company is providing links to such websites solely to comply with the requirements specified under the SEBI ICDR Regulations. Such financial information of the Group Company and other information provided on the websites given below does not constitute a part of this Red Herring Prospectus. Such information should not be considered as part of information that any investor should consider before making any investment decision.

1. PARASPIN IMPEX PRIVATE LIMITED

CORPORATE INFORMATION:

Date of Incorporation	September 01, 2014.	
Name of Company	Paraspin Impex Private Limited.	
CIN	U17290PB2014PTC038878	
PAN	AAHCP8303K	
Registered Office	H.No. B-30-3804, Street No. 6, Hargobindpura near Truck union, Ludhiana, Punjab 141 010, India.	
Board Of Directors*	**Name of Directors**	**DIN**
	Punit Arora	01137983
	Kumkum Arora	06625879

OBJECT OF THE COMPANY:

To carry on the business of manufacturing and trading of viscose fabric, lycra fabric, polyester viscose fabric, polyester fabric, fibre, poly cotton fabric, all kind of knitting & textiles goods.

FINANCIAL INFORMATION:

Financial Information of our group companies will be available at www.paramountsyntex.com.

2. PARAMOUNT DYE TEC LIMITED

CORPORATE INFORMATION:

Date of Incorporation	January 01, 2024
Name of Company	Paramount Dye Tec Limited
CIN	L13114PB2024PLC060422
PAN	AAPFP5630E
Registered Office	Village Mangarh, Machiwara Road, Kohara, Kohara, Ludhiana, Ludhiana, Punjab 141 112, India.

Board of Directors	Name of Directors	DIN
	Kunal arora	09791270
	Palki arora	09791271
	Rupesh	10186268
	Bhupesh	10333546
	Prabir singh	01068303
	Divya	07138228

OBJECT OF THE COMPANY:

To carry on the business of manufacturing of yarns which does not includes any kinds of blankets & other textile products.

FINANCIAL INFORMATION:

Financial Information of our group companies will be available at www.paramountsyntex.com.

3. WELLDONE COTTEX PRIVATE LIMITED

CORPORATE INFORMATION:

Date of Incorporation	November 15, 2022.	
Name of Company	Welldone Cottex Private Limited	
CIN	U17299PB2022PTC057244	
PAN	AADCW4071B	
Registered Osffice	Village Mangarh Machiwara Road, Kohara, Ludhiana - 141112, Punjab, India.	
Board of Directors	Name of Directors	DIN
	Kunal Arora	09791270
	Palki Arora	09791271

OBJECT OF THE COMPANY:

To carry on the business of manufacturing, buying, selling, importing, exporting and dealing in textiles, cotton, silk, art silk, rayon, nylon, synthetic fibers, staple fibers, polyester, worsted, wool, hemp and other fiber materials, yarn, cloth, linen, rayon and other goods or merchandise whether textile felted, netted or looped.

Financial Information:

Financial Information of our group companies will be available at www.paramountsyntex.com.

4. PSPL DYERS AND PROCESSORS PRIVATE LIMITED

CORPORATE INFORMATION:

Date of Incorporation	May, 05, 2022.	
Name of Company	PSPL Dyers And Processors Private Limited	
CIN	U17299PB2022PTC057244	
PAN	AAMCP9685K	
Registered Office	Village Mangarh Machiwara Road, Kohara, Ludhiana – 141 112, Punjab, India.	
Board Of Directors	Name of Directors	DIN
	Punit Arora	01137983
	Shiv Charan Singh	09572558

OBJECT OF THE COMPANY:

1. *To carry on the business of manufacture, buyers, sellers, importers, exporters, merchandisers, traders, coordinators, distributors, agents, brokers, stockists, commission agents, auctioneers, trustees, forwarders, dealers, concessionaires, processors, reprocesses, tanners, dressers, weavers, dyers, jobbers, contractors, spinners, knitters, combers, manufacturers, producers, assemblers, finishers, packers, processors, texturizers, retailers, wholesalers, suppliers, representatives, sub agents, inquiry agents, publicity and advertising agents in India and abroad of all kinds of apparels, dresses, clothes, other outfits, garments, textiles, fabrics, yarns, fibbers, silk, cotton, hemp, jute, linen, fibbers, woolens, acrylic, viscose, waste, silks, hemp, linen, suiting,*

shirting dress materials corduroy, carpet, blankets, curtains, ribbons, towels, handkerchiefs, scarves, tapestry, shawls, ready-made garments, leather wears, leather goods, shoes, wearing apparels, neck-ties, gloves, overcoats, rain coats, rugs, cosmetics, wigs, sweaters, knitwear's, hosiery goods, under garments, dresses, embroideries, plastics, rubbers, canvas goods, village industries, cottage industries, home industries, handicrafts, brasswares, handlooms, antiques, decorators, knitwear's, hosiery, shoes, wearing apparels, dress material, umbrellas, mufflers, Chester's, nets, socks, hats, belts, caps, bags, purses, sports goods, vanity bags, buttons, zips, fasteners, buckles, cuff-links, pipings, borders, lining, supports, attachments, pads, hooks, accessories and tools, trims, synthetic polyester, polyethylene, polypropylene, silk, artificial silk, wool silk and other material and all fibres, synthetic artificial & natural fibers, nylon, rayon, jute and any other fibbers or fibrous materials textiles substance allied product, by-products and substitutes for all or any of them and to treat and utilize any waste arising from any such manufacture production or process and blends and mix thereof.

2. *To carry on all or any of the following businesses:- namely, cotton spinners and doublers, wool, silk, flax, jute, hemp and staple fibre spinners, linen manufacturers, cotton, flax, hemp, jute and wool merchants, wool combers, worsted spinners, woollen spinners, yarn merchants, worsted stuff manufacturers, bleachers and dyers and makers of vitriol, bleaching and dyeing materials and to purchase, sell, comb, prepare, spin, dye, and deal in flax, hemp, jute, wool, cotton, silk and other fibrous substances, and to weave or otherwise manufacture, buy and sell and deal in linen, yarn, cloth, and other goods and fabrics, whether textile, felted, netted or looped; to deal in and also to work spinning and weaving mills, cotton mills, jute mills.*

Financial Information:

Financial Information of our group companies will be available at www.paramountsyntex.com.

CONFIRMATION

Our Promoters and persons forming part of Promoter Group have confirmed that they have not been declared as willful defaulters by the RBI or any other governmental authority and there are no violations of securities laws committed by them in the past and no proceedings pertaining to such penalties are pending against them. Additionally, none of the Promoters and persons forming part of Promoter Group has been restrained from accessing the capital markets for any reasons by SEBI or any other authorities as on the date of this Red Herring Prospectus.

Further, our company or our group entity or any entity promoted by the promoters, has not been in default in payment of listing fees to any stock exchange in the last three years or has not been delisted or suspended in the past and not been proceeded against by SEBI or other regulatory authority in connection with investor related issues or otherwise.

INTEREST OF OUR GROUP ENTITIES

None of our Group Entities are interested in the promotion of our Company. Except as disclosed in the section titled "*Restated Financial Statements*" beginning on page 208 of this Red Herring Prospectus and to the extent of their shareholding in our Company, our Group Entities do not have any other interest in our Company.

SICK COMPANIES / WINDING UP

No Promoters Group Entities listed above have been declared as a sick company under the Sick Industrial Companies (Special Provisions) Act, 1985.There are no winding up proceedings against any of the Promoter Group Entities.

LITIGATION

For details on litigations and disputes pending against the Promoters and Promoter Group entities and defaults made by them, please refer to the chapter titled, "*Outstanding Litigations and Material Developments*" beginning on page 223 of this Red Herring Prospectus.

DISASSOCIATION BY THE PROMOTERS IN THE LAST THREE YEARS

None of our Promoters have disassociated themselves from any of the companies during preceding three years.

COMMON PURSUITS

While both our Company and the Group Company operate within the same industry segment, they are not engaged in identical lines of business. The nature of operations, product offerings, and target customer segments differ between the two entities.

Accordingly, while both entities form part of the broader textile value chain, their business activities are distinct and operate independently without any overlap or conflict of interest.

SALES / PURCHASES BETWEEN OUR COMPANY AND GROUP ENTITIES

There is no sale purchase between our Company and Group Entities except as mentioned in Annexure 28 Related Party Disclosures under the chapter titled "*Restated Financial Statement*" beginning on page 208 of this Red Herring Prospectus.

RELATED PARTY TRANSACTION WITHIN THE GROUP AND SIGNIFICANCE ON THE FINANCIAL PERFORMANCE OF OUR COMPANY

Other than the transactions disclosed in "*Note No. 30- Restated Financial Statements*" beginning on page 208 of this Red Herring Prospectus, there are no other business transactions between our Company and the Group Company which are significant to the financial performance of our Company.

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RELATED PARTY TRANSACTION

For details on related party transaction of our Company, please refer to "Note No. 30" of Restated Financial Statements beginning on page 208 of this Red Herring Prospectus.

Transactions :

(In Lakhs)

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
KumKum Arora	Whole Time Director	Director Remuneration	12.00	12.00	12.00
KumKum Arora	Whole Time Director	Rent Expenses	3.60	1.44	2.52
KumKum Arora	Whole Time Director	Reimb. Of Electricity expenses incurred on behalf of Paramount Syntex Ltd	7.20	19.06	9.35
KumKum Arora	Whole Time Director	Interest Paid	0.52	-	-
Punit Arora	Managing Director	Reimb. Of Electricity expenses incurred on behalf of Paramount Syntex Ltd	67.98	159.64	149.68
Punit Arora	Managing Director	Reimb. Of labour welfare fund incurred on behalf of Paramount Syntex Ltd	-	-	-
KumKum Arora	Whole Time Director	Professional Charges expenses on behalf of Paramount Syntex Ltd	-	-	-
Punit Arora	Managing Director	Interest Received	10.80	-	-
KumKum Arora	Whole Time Director	Interest Received	3.60	-	-
Punit Arora	Managing Director	Director Remuneration	36.00	36.00	36.00
Punit Arora	Managing Director	Interest Paid	-	27.48	10.33
Punit Arora	Managing Director	Commission Paid	-	-	-
Sharad Kumar Srivastava	Director	Salary to Director	9.76	7.88	7.70
Bharti Singh	Company Secretary	Salary to Company Secretary	4.20	4.20	-
Mohit Bedi	Independent Director	Director Sitting fees	0.96	0.24	-
Shilpi Jain	Independent Director	Director Sitting fees	0.96	0.24	-
Manish Chhabra	Independent Director	Director Sitting fees	0.96	0.24	-
Punit Arora	Managing Director	Rent Expenses	0.96	0.96	0.96

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
Ranjana Arora	Relative of Director	Salary	4.98	4.98	4.98
Punit Arora	Managing Director	Loan advanced	578.12	-	-
Punit Arora	Managing Director	Loan recovered	520.99	-	-
Punit Arora	Managing Director	Loan Availed	-	796.10	194.70
Punit Arora	Managing Director	Repayment of Loan	1.32	1075.22	318.20
Punit Arora	Managing Director	Reimbursement of Expenses	8.76	31.21	16.70
KumKum Arora	Whole Time Director	Loan advanced	229.69	-	-
KumKum Arora	Whole Time Director	Loan recovered	108.56	-	-
KumKum Arora	Whole Time Director	Loan Availed	-	114.69	33.75
KumKum Arora	Whole Time Director	Repayment of Loan	2.00	123.05	24.66
KumKum Arora	Whole Time Director	Reimbursement of Expenses	0.87	02.48	11.11
Paramount Dye tec	Group Firm	Rent Expenses	-	-	36.00
Paramount Dye tec	Group Firm	sales	-	-	2.56
Paramount Dye tec	Group Firm	Purchase	-	-	1027.21
Paramount Dye tec ltd	Group Company	Rent Expenses	43.20	43.20	7.20
Paramount Dye tec ltd	Group Company	Sales	2.04		
Punit Arora HUF	Relative of Director	Interest Paid	1.34	-	-
Punit Arora HUF	Relative of Director	Loan Availed	-	15.00	-
Punit Arora HUF	Relative of Director	Repayment of Loan	-	30.00	6.15
Winning Industries	Associate Firm	Sales	-	-	-
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances Recovered	11.82	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	348.17	-	
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Purchases	184.72	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Commission Paid	-	-	2.60

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
KK IMPEX	Proprietorship under same management (Common Directors)	Purchases	184.72	181.69	447.08
KK IMPEX	Proprietorship under same management (Common Directors)	Sales	-	222.85	194.78
KK IMPEX	Proprietorship under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	671.29	-	

Outstanding Balances :

(In Lakhs)

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	348.17	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Trade Payable	-	48.19	86.42
Kumkum Arora	Whole Time Director	Other Advances	108.44	-	-
Kumkum Arora	Whole Time Director	Unsecured Loan	-	2.00	10.36
Punit Arora	Managing Director	Other Advances	110.08	-	
Punit Arora	Managing Director	Unsecured Loan	-	1.32	120.79
Punit Arora HUF	Relative of Director	Unsecured Loan	0.35	11.14	26.14
Ramesh Arora HUF	Relative of Director	Unsecured Loan	-	-	-
Ranjana Aarora	Relative of Director	Unsecured Loan	-	-	8.93
KK Impex	Proprietorship under same management (Common Directors)	Other Trade Advances against Suppliers & Capital Goods	671.29	-	-
KK Impex	Proprietorship under same management (Common Directors)	Trade Receivable	-	9.28	594.85
Bharti Singh	Company Secretary	Salary payable	0.35	0.33	-
Mohit Bedi	Independent Director	Director Sitting fees	-	0.22	-
Shilpi Jain	Independent Director	Director Sitting fees	-	0.22	-

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st		
			2026	2025	2024
Manish Chhabra	Independent Director	Director Sitting fees	-	0.22	-
Winning Industries	Associate Firm	Trade Receivable	-	-	0.27
Paramount Dye tec	Group Firm	Trade Receivable	-	-	-
Paramount Dye tec Ltd	Group Company	Trade Payable	222.56	180.37	258.94
PSPL Dyers and Processors Private Limited	Company under common management	Investment	-	-	-
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances	-	11.82	10.04

DIVIDEND POLICY

Under the Companies Act, 2013, our Company can pay dividends upon a recommendation by its Board of Directors and approval by a majority of the shareholders at the General Meeting and as per provisions of Articles of Association of our Company. The shareholders of the Company have the right to decrease but not to increase the amount of dividend recommended by the Board of Directors. The dividends may be paid out of profits of our Company in the year in which the dividend is declared or out of the undistributed profits or reserves of previous fiscal years or out of both.

The Articles of Association of our Company also gives the discretion to our Board of Directors to declare and pay interim dividends. No dividend shall be payable for any financial year except out of profits of our Company for that year or that of any previous financial year or years, which shall be arrived at after providing for depreciation in accordance with the provisions of Companies Act, 2013. All Dividends upon recommendation by our Board of Directors and approved by the shareholders at the General Meeting will be paid to credit of registered shareholders by way of cheque or warrant or in any electronic mode.

Our Company does not have a formal dividend policy for declaration of dividend in respect of Equity shares. The declaration and payment of dividend will be recommended by our Board of Directors and approved by the shareholders of our Company at their discretion and will depend on a number of factors, including the results of operations, earnings, capital requirements and surplus, general financial conditions, applicable Indian legal restrictions and other factors considered relevant by our Board of Directors.

Our Company has not paid/ declared any dividend in the last three years from the date of the filing of this Red Herring Prospectus. Our Company's corporate actions pertaining to payment of dividends in the past are not to be taken as being indicative of the payment of dividends by our Company in the future.

SECTION V - FINANCIAL INFORMATION OF THE COMPANY

RESTATED FINANCIAL STATEMENTS

Particulars	Page No.
Restated Standalone Financial Statement with Auditor report	Page F-1 – F-48

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Independent Auditor's Examination Report on Restated Financial Statements

To,
The Board of Directors
Paramount Syntex Limited

Dear Sirs/Madam,

1. **Report on the Restated Financial Statements:**

We have examined the attached **Restated Financial Statements** of **Paramount Syntex Limited** (herein after referred to as "the Company"), as further defined in Paragraph 4, as approved by the Board of Directors of the Company in their meeting held on 14th September, 2026 for the purpose of inclusion in the Draft Red Herring Prospectus/Red Herring Prospectus/ Prospectus ("DRHP/RHP/Prospectus") prepared by the Company in connection with its proposed Initial Public Offer of Equity shares, the summarized statements of which annexed to this report have been prepared in accordance with the requirements of:

a) Section 26 of Companies Act, 2013 (hereinafter referred to as the- "Act"), read with the applicable provisions within Rule - 4 to 6 of Companies (Prospectus and Allotment of Securities) Rules, 2014, as amended;

b) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 ("the Regulation") ("SEBI ICDR Regulations") issued by the Securities and Exchange Board of India (SEBI) and amendments made thereto from time to time;

c) The terms of reference to our engagements with the Company requesting us to examine financial statements referred to above and proposed to be included in the Draft Prospectus/ Prospectus being issued by the Company for its proposed Initial Public Offering of equity shares in SME Platform of BSE ("IPO" or "SME IPO");

d) The (Revised) Guidance Note on Reports in Company Prospectus issued by the Institute of Chartered Accountants of India ("ICAI"); and

e) In terms of Schedule VIII of the SEBI (ICDR) Regulations, 2018 and other provisions relating to accounts, we, M/s Aggarwal Pawan and Associates, Chartered Accountants, have been subjected to the peer review process of the Institute of Chartered Accountants of India (ICAI) and hold a valid Certificate issued by the "Peer Review Board" of the ICAI.

2. The Restated Summary Statements and Financial information of the Company have been extracted/ prepared by the management from the Audited Financial Statements of the Company for the period beginning from April 1, 2025 and ending on March 31, 2026; and the financial years ended on March 31, 2025,& March 31, 2024 which have been approved by the Board of Directors.

3. Financial Statements for the period from April 1, 2025 to March 31, 2026 have been audited by us on which we have issued an unmodified opinion vide our report dated 12th September, 2026, Financial Statements for the year ended March 31, 2025 have been audited by us on which we have issued an unmodified opinion vide our report dated 25th September, 2025. Financial Statements for the financial year ended March 31, 2024 have been audited by M/s Rajesh Mehru & Co., Chartered Accountants, on which they have issued an unmodified opinion vide their report dated 2nd September, 2024.

4. For the purpose of our examination, we have relied on:

a) Auditors' reports issued by us dated 14th September, 2026 on the Financial Statements as at and for the period from April 1, 2025 to March 31, 2026; and

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

OFFICE: 9, FIRST FLOOR, SHRI AURBINDO MARG, ADHCHINI, NEW DELHI – 110017
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b) Auditors' reports issued by us dated 25th September, 2025 on the Financial statements of the Company as at and for the year ended March 31, 2025; and

c) Auditors' Report issued by the Previous Auditors dated 2nd September, 2024 on the financial statements of the Company as at and for the years ended March 31, 2024.

The audits for the financial years ended March 31, 2024 were conducted by the Company's previous auditors, M/s Rajesh Mehru & Co., Chartered Accountants (the "Previous Auditors"), and accordingly reliance has been placed on the Audited Balance Sheet and the Audited Statements of Profit and Loss, Audited Cash flow statements, the Significant Accounting Policies, and the other explanatory information and audited by them for the said year. The examination report included for the said year is based on the audit report submitted by the Previous Auditors.

5. Financial Information as per Audited Financial Statements:

We have examined:

➢ The attached Restated Statement of Assets and Liabilities of the Company as at March 31, 2026, March 31, 2025 and March 31, 2024;

➢ The attached Restated Statement of Profit and Losses of the Company for the financial year ended on March 31, 2026, March 31, 2025 and March 31, 2024;

➢ The attached Restated Statement of Cash Flows of the Company for the financial year ended on March 31, 2026, March 31, 2025 and March 31, 2024;

➢ The Significant Accounting Policies adopted by the Company and notes to the Restated Financial Statements along with adjustments to the Financial Statements for the financial year ended on March 31, 2026, March 31, 2025 and March 31, 2024 on account of audit qualifications / adjustments / regroupings.

(Collectively hereinafter referred as **"Restated Financial Statements"**)

6. Other Financial Information:

We have also examined the following financial information as set out in notes and annexures prepared by the Management and as approved by the Board of Directors of the Company for the financial years ended on March 31, 2026, March 31, 2025 and March 31, 2024.

Restated Statement of Equity Share Capital	**Note 2**
Restated Statement of Reserves and Surplus	**Note 3**
Restated Statement of Non-current Borrowings	**Note 4**
Restated Statement of Long term Provisions	**Note 5**
Restated Statement of Current Borrowings	**Note 6**
Restated Statement of Trade Payable	**Note 7**
Restated Statement of Other current Liabilities	**Note 8**
Restated Statement of Short term provisions	**Note 9**
Restated Statement of Property Plant and Equipment	**Note 10**
Restated Statement of Non- current Investments	**Note 11**
Restated Statement of Deferred tax Liabilities /Assets	**Note 12**
Restated Statement of Long term loans and advances	**Note 13**

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

Restated Statement of Other Non- current assets	**Note 14**
Restated Statement of Inventories	**Note 15**
Restated Statement of Trade receivables	**Note 16**
Restated Statement of Cash and cash equivalents	**Note 17**
Restated Statement of Short Term Loans and Advances	**Note 18**
Restated Statement of Other Current Assets	**Note 19**
Restated Statement of Revenue from operations	**Note 20**
Restated Statement of Other Income	**Note 21**
Restated Statement of Cost of Material Consumed	**Note 22.1**
Restated Statement of Change in Inventories	**Note 22.2**
Restated Statement of Employee Benefits	**Note 23 and 28**
Restated Statement of Finance Cost	**Note 24**
Restated Statement of Other Expenses	**Note 25**
Restated Statement of Accounting Ratios	**Note 29**
Restated Statement of Related Party Transactions	**Note 30**
Reconciliation of adjustments, Material regroupings and Non-adjusting items	**Annexure I**
Re-classification of Items from Audited to Restated Financial Information	**Annexure II**
Restated Statement of Other Financial Information	**Annexure III**
Restated Statement of Tax Shelters	**Annexure IV**
Restated Statement of Capitalization	**Annexure V**
Restated Statement Of Contingent Liabilities	**Annexure VI**

7. Responsibility of Board of Directors:

The Company's Board of Directors is responsible for the preparation of the Restated Financial Statements for the purpose of inclusion in the Draft Red Herring Prospectus/Red Herring Prospectus/ Prospectus ("DRHP/RHP/Prospectus") prepared by the Company in connection with its proposed Initial Public Offer of Equity shares. The Restated Financial Statements have been prepared by the management of the Company on the basis of preparation stated in note 1.1 to the Restated Financial Statements. The Board of Directors of the Company are responsible for the designing, implementing and maintaining adequate internal control relevant to the preparation and presentation of the Restated Financial Statements. The Board of Directors are also responsible for identifying and ensuring that the Company complies with the Act, ICDR Regulations and the Guidance Note.

8. Opinion

In our opinion and to the best of our information and according to the explanations given to us, we report that the **Restated Financial Statements** have been prepared in accordance with the Act, ICDR Regulations and the Guidance Note, and:

a) The "**Restated Statement of Assets and Liabilities**" of the Company for the financial years ended on March 31, 2026, and the financial years ended on March 31, 2025 and March 31, 2024 are prepared by the Company and approved by the Board of Directors. This Statement of Assets and Liabilities, *as restated for the financial year ended on March 31, 2024 and March 31, 2023* have been arrived at after incorporating *adjustments for the changes in accounting policies, errors and regrouping/reclassifications retrospectively* to the Audited Financial Statements. *In our opinion, certain adjustments were appropriate in order to present a true and fair view of the financial statements of the Company. These adjustments were not reflected in the previously Audited Financial Statements and have therefore been made in the Restated Financial Statements. The basis for these*

AGGARWAL PAWAN & ASSOCIATES * Chartered Accountants * M. No. 522474 New Delhi

adjustments is explained in the Significant Accounting Policies and Notes to the Restated Summary Statements and its Annexures.

b) The "**Restated Statement of Profit and Loss**" of the Company for the financial years ended on March 31, 2026, and the financial years ended on March 31, 2025 and March 31, 2024 are prepared by the Company and approved by the Board of Directors. This Statement of Profit and Loss, *as restated for the financial year ended on March 31, 2024 and March 31, 2023* have been arrived at after incorporating *adjustments for the changes in accounting policies, errors and regrouping/reclassifications retrospectively* to the Audited Financial Statements. *In our opinion, certain adjustments were appropriate in order to present a true and fair view of the financial statements of the Company. These adjustments were not reflected in the previously Audited Financial Statements and have therefore been made in the Restated Financial Statements. The basis for these adjustments is explained in the Significant Accounting Policies and Notes to the Restated Summary Statements and its Annexures.*

c) The "**Restated Statement of Cash Flow**" of the Company for the financial years ended on March 31, 2026, and for the financial years ended on March 31, 2025 and March 31, 2024 are prepared by the Company and approved by the Board of Directors. This Statement of Cash Flow, *as restated for the financial year ended on March 31, 2024 and March 31, 2023* have been arrived at after incorporating *adjustments for the changes in accounting policies, errors and regrouping/reclassifications retrospectively* to the Audited Financial Statements. *In our opinion, certain adjustments were appropriate in order to present a true and fair view of the financial statements of the Company. These adjustments were not reflected in the previously Audited Financial Statements and have therefore been made in the Restated Financial Statements. The basis for these adjustments is explained in the Significant Accounting Policies and Notes to the Restated Summary Statements and its Annexures.*

d) Based on the above and also as per the reliance placed by us on the audited financial statements of the company and Auditors Report thereon which have been prepared by Statutory Auditors of the Company for the financial year ended on March 31, 2024, we are of the opinion that "**Restated Financial Statements**" have been made after incorporating:

(i) Adjustments for the amounts in the financial years ended on March 31, 2024 and March 31, 2023;

(ii) There are no Extra-ordinary items except as shown in the Restated Profit & Loss Statement of that need to be disclosed separately in the Restated Summary Statements.

(iii) There were no qualifications in the Audit Reports issued by the statutory auditors for the period from April 1, 2025 to March 31, 2026 and for the financial years ended on March 31, 2025 and March 31, 2024, which would require adjustments in this Restated Financial Statements of the Company.

(iv) Further, the audit report on Financial Statements for the financial year from April 1, 2025 to March 31, 2026 contains Emphasis of Matters which are reproduced as under:

Emphasis of Matter

1. We draw attention to Note No. 16 to the Financial Statement, which describes that ***certain trade receivables of Rs. 354.14 Lacs are outstanding for a period exceeding 365 days.*** *As stated therein, the amounts due from such parties are material in nature. For which management have made a provision for doubtful debts of Rs. 17.71 Lacs @ 5% of the said outstanding amount based on the past estimate.*

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In accordance with Accounting Standard (AS) 9 "Revenue Recognition" issued by the Institute of Chartered Accountants of India, where uncertainty regarding collectability arises subsequent to the recognition of revenue, it is appropriate to recognise a separate provision to reflect such uncertainty rather than adjusting the revenue originally recorded.

Based on the audit procedures performed by us and the information and explanations provided to us, the long-outstanding balances from these parties indicate significant uncertainty with respect to their recoverability. We further note that no sales transactions have been recorded with the said parties during the year under review, which, in our professional judgement, constitutes a material indicator of deterioration in the commercial relationship. ***Having regard to the foregoing, we are of the considered view that a provision in respect of the entirety of such long-outstanding trade receivables is warranted.*** *However, the management is of the view that 5% provision is sufficient and required in respect of such balances, considering that active follow-up for recovery of the dues from the concerned parties is ongoing. We have considered this representation; nonetheless, in the absence of substantive evidence of recovery, we are unable to concur with the management's assessment.*

Our audit procedures in this regard were performed in accordance with the Standards on Auditng and were limited to evaluating the disclosures made by the management and considering the information and explanations provided to us. We have not independently assessed the recoverability of such receivables nor the outcome of the management's recovery efforts.

2. We draw attention to Note No. 9 to the Financial Statement, which describes that, inter-alia, there is an admitted statutory dues towards income tax pertaining to Assessment Year 2024–25 amounting to INR 188.02 lacs, in respect of which a recovery notice has been issued by the Income-tax Department dated 14 December 2025.

As stated therein, the aforesaid income-tax dues have been adequately provided for in the books of account and appropriately disclosed in the Financial Statement. ***The net outstanding income-tax dues as at the reporting date amount to INR 188.02 lacs for Assessment Year 2024–25, after considering the amount of INR 29.34 lacs which is disputed and under appeal.***

We further draw attention to the fact that the recovery notice issued by the Income-tax Department is for an amount of INR 347.98 lacs. However, the Company has already deposited an amount of INR 125 lacs on 29 September 2025, which has not been considered in the said notice.

We also draw attention to Annexure VI relating to contingent liabilities, which discloses contingent liabilities aggregating to INR 29.34 lacs in respect of the aforesaid Assessment Year 2024–25. Moreover, Other Contingent Liability is Rs. 101.99 Lacs towards TDS and GST.

Further, for Assessment Year 2023–24, an admitted income tax liability of INR 20.99 Lacs has also been disclosed in the Note No. 9 to the Financial Statement.

Our audit procedures in this regard were performed in accordance with the Standards on Auditing and were limited to evaluating the accounting treatment adopted and the adequacy of the related disclosures made by the management based on the information and explanations provided to us. We have not independently examined the validity of the demand, nor have we assessed any potential legal proceedings or consequences arising therefrom.

3. We draw attention to Note 18 to the Financial Statement regarding advances aggregating Rs. 10.19 Crores outstanding as at March 31, 2026 to related parties, namely M/s KK Impex (Rs. 6.71 Crores), a proprietorship concern of Ms. Kumkum Arora, and Paraspin Impex Private Limited (Rs. 3.48 Crores), a related party by virtue of common shareholding. As stated in the said Note, these advances were made towards procurement of goods under the purchase/ supply agreement dated

November 12, 2025 and June 27, 2025 respectively; however, no purchases were effected against these outstanding advances. Management is of the view that the said advances are good and fully recoverable / are adjustable against future supplies, and accordingly no provision has been considered necessary.

Our opinion is not modified in respect of the above matters.

(v) Adjustments in Financial Statements have been made in accordance with the correct accounting policies as in our opinion were appropriate and more fully described in Significant Accounting Policies and Notes to the Restated Summary Statements as set out in Restated Financial Statements.

(vi) There are no revaluation reserves, which need to be disclosed separately in the "**Restated Financial Statements**".

(vii) The Company has not paid any dividend on its equity shares during the period from April 1, 2025 to March 31, 2026 and for the financial years ended March 31, 2025 and March 31, 2024.

9. This Examination Report is not a substitute for, and should be read in conjunction with, the respective statutory Audit Reports and the reporting thereunder, including under the Companies (Auditor's Report) Order, 2020 ("CARO"), where applicable, for each of the periods covered herein, such reporting being statutorily mandated. The matters set out in this report are those having a bearing on the Restated Financial Statements; matters reported in the respective Audit Reports and CARO which do not require any adjustment to, or otherwise have no bearing on, the Restated Financial Statements have not been reproduced herein and continue to be governed by those respective reports.

10. The Restated Financial Statements does not reflect the effects of events that occurred subsequent to the respective dates of the reports on the audited financial statements mentioned in paragraph 3 above.

11. This report should not in any way be construed as a reissuance or re-dating of any of the previous audit reports issued by us or the Previous Auditors, nor should this report be construed as a new opinion on any of the financial statements referred to herein.

12. We have no responsibility to update our report for events and circumstances occurring after the date of the report.

Restriction of Use

Our report is intended solely for use of the Board of Directors for the purpose mentioned in Paragraph 1 above. Our report should not be used, referred to, or distributed for any other purpose except with our prior consent in writing. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this report is shown or into whose hands it may come without our prior consent in writing.

For **Aggarwal Pawan & Associates**
Chartered Accountants
ICAI Firm Reg. No: 031570N
Peer Review Cert. No.: 018869

AGGARWAL PAWAN & ASSOCIATES
M. No. 522474
New Delhi
Chartered Accountants

CA Pawan K. Aggarwal
Partner
Membership No.: 522474
Place: New Delhi
Date: 14th September, 2026
UDIN: 26522474YLINUJ6205

Paramount Syntex Limited
(Formerly Known as Paramount Syntex Private Limited)
32, Floor- 3, Ploot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Mumbai, Maharashtra, - 400009.
CIN: U17110MH1996PLC097972

RESTATED STATEMENT OF ASSETS & LIABILITIES

(Indian Rupees in Lakhs)

S.No.	Particulars	Note No.	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
I	**EQUITY AND LIABILITIES**				
1	**Shareholders Funds**				
	(a) Share Capital	2	1195.94	1195.94	1064.39
	(b) Reserves & Surplus	3	3070.89	1684.08	340.33
2	**Non-current liabilities**				
	(a) Long-Term Borrowings	4	555.11	784.64	686.57
	(b) Deferred tax liabilities (Net)	12	-	-	-
	(c) Long-Term Provision	5	103.81	69.15	55.53
3	**Current Liabilities**				
	(a) Short-Term Borrowings	6	2769.69	2562.49	2572.45
	(b) Trade Payables	7			
	(i) total outstanding dues of micro and small enterprises; and		131.74	78.91	121.73
	(ii) total outstanding dues of creditors other than micro and small enterprises		826.07	690.39	736.29
	(c) Other Current Liabilities	8	172.95	91.12	151.56
	(d) Short-Term Provisions	9	799.86	452.07	296.06
	TOTAL		**9626.06**	**7608.78**	**6024.91**
II	**ASSETS**				
1	**Non Current Assets**				
	(a) Property, Plant & Equipment & Intangible Assets	10			
	(i) Property. Plant and Equipment		1329.03	932.95	987.20
	(ii) Capital Work in Progress		-	316.00	-
	(b)Non-Current Investment	11	-	-	-
	(c) Deferred Tax Assets (Net)	12	61.84	94.10	142.44
	(d)Long-Term Loan & Advances	13	1.03	1.03	1.03
	(e) Other Non-Current Assets	14	103.97	86.84	61.98
2	**Current Assets**				
	(a) Inventories	15	4134.16	3655.05	3384.76
	(b) Trade Receivables	16	2539.76	2114.21	1260.75
	(c) Cash and Cash Equivalents	17	30.77	28.56	104.83
	(d) Short-Term Loans and Advances	18	1303.77	359.62	70.07
	(e) Other Current Assets	19	121.75	20.42	11.86
	TOTAL		**9626.06**	**7608.78**	**6024.91**

The accompanying significant accounting policies and explanatory notes on accounts 1 to 30 and their annexures are integral part of Restated Financial Statements.

For Aggarwal Pawan & Associates
Chartered Accountants
ICAI Firm Registration No.: 031570N

CA. Pawan K. Aggarwal
Partner
Membership No.: 522474
Place: New Delhi
Date: 14.09.2026

AGGARWAL PAWAN & ASSOCIATES
M. No. 522474
New Delhi
Chartered Accountants

For & on behalf of the Board of Directors of
Paramount Syntex Limited

Punit Arora
Managing Director
DIN:-01137983
Place: Ludhiana
Date: 14.09.2026

Kumkum Arora
Whole-time director
DIN:-06625879
Place: Ludhiana
Date: 14.09.2026

Bharti Singh
Company Secretary
PAN: GGMPS5663B
Place: Ludhiana
Date: 14.09.2026

S.K Srivastava
Director & CFO
DIN:-07807007
Place: Ludhiana
Date: 14.09.2026

Paramount Syntex Limited
(Formerly Known as Paramount Syntex Private Limited)
32, Floor- 3, Ploot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Mumbai, Maharashtra, - 400009.
CIN: U17110MH1996PLC097972

RESTATED STATEMENT OF PROFIT & LOSS

(Indian Rupees in Lakhs)

Particulars	Note No.	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
I. Revenue from Operations	20	12202.99	11241.79	9277.86
II. Other Income	21	48.35	30.63	16.59
III. Total Income (I + II)		**12251.34**	**11272.42**	**9294.45**
IV. Expenses:				
Cost of Materials Consumed	22.1	10450.84	9422.68	8382.97
Changes in Inventories Of Finished Goods and Stock-in-trade	22.2	-1302.58	-116.50	-1248.41
Employee Benefits Expense	23	364.83	320.50	305.81
Finance Costs	24	300.47	276.62	273.09
Depreciation and Amortisation Expense	10	206.34	161.19	170.20
Other Expenses	25	316.89	289.80	888.36
IV. Total Expenses		**10336.78**	**10354.30**	**8772.02**
V. Profit before exceptional and extraordinary items and tax (III - IV)		1914.56	918.12	522.44
VI. Exceptional items & Extraordinary Items		-	-	-
VII. Prior Periods Adjustment		-	-	-
VIII. Profit before tax (V- VI-VII)		**1914.56**	**918.12**	**522.44**
IX. Tax expense:				
Tax of Earlier Years		54.88	-	253.71
Current Tax (Refer to Annexure-IV)		440.59	196.96	305.22
Deferred Tax	12	32.27	48.34	-171.21
IX.Total Tax Expense		527.74	245.30	387.72
X . Profit (Loss) for the year ended (VIII-IX)		**1386.82**	**672.83**	**134.72**
XI. Earnings per equity share (Refer to Annexure III) :				
Face Value of Share Rs. 10 each				
(1) Basic (Amount in Rs.)		11.60	5.69	1.27
(2) Diluted (Amount in Rs.)		11.60	5.69	1.27

The accompanying significant accounting policies and explanatory notes on accounts 1 to 30 and their annexures are integral part of Restated Financial Statements.

For Aggarwal Pawan & Associates
Chartered Accountants
ICAI Firm Registration No.: 031570N

CA. Pawan K. Aggarwal
Partner
Membership No.: 522474
Place: New Delhi
Date: 14.09.2026

AGGARWAL PAWAN & ASSOCIATES * Chartered Accountants * M. No. 522474 New Delhi

For & on behalf of the Board of Directors of
Paramount Syntex Limited

Punit Arora
Managing Director
DIN:-01137983
Place: Ludhiana
Date: 14.09.2026

Kumkum Arora
Whole-time director
DIN:-06625879
Place: Ludhiana
Date: 14.09.2026

Bharti Singh
Company Secretary
PAN: GGMPS5663B
Place: Ludhiana
Date: 14.09.2026

S.K Srivastava
Director & CFO
DIN:-07807007
Place: Ludhiana
Date: 14.09.2026

Paramount Syntex Limited
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32, Floor- 3, Ploot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Mumbai, Maharashtra, - 400009.
CIN: U17110MH1996PLC097972

RESTATED CASH FLOW STATEMENT

(Indian Rupees in Lakhs)

	PARTICULARS	For the Year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
A	**CASH FLOW FROM OPERATING ACTIVITIES:**			
	Net Profit/(Loss) before tax	1914.56	918.12	522.44
	Depreciation & Amortisation	206.34	161.19	170.20
	Previous Years Adjustment	-	-	-
	Provision for Bad-Debts	17.71	12.39	-
	Provision for Bad Advances	-	-	679.20
	Unrealised Gain/loss on Foregin Exchange loss/(gain)	-5.31	-19.69	-20.29
	Gratuity Expenses	36.61	19.76	26.27
	Interest Paid	286.10	268.23	269.39
	Gratuity Paid	-	-6.09	-6.97
	Less : Liability Written Back	-26.45	-	-
	Less : Profit/Loss on sale of Fixed Assets	-	-5.44	-
	Less : Interest Income	-16.59	-0.89	0.06
	Operating Profit before Working Capital Changes	**2412.97**	**1347.59**	**1640.19**
	Adjusted for:			
	(Increase)/decrease in Inventories	-479.10	-270.29	-1880.22
	(Increase)/decrease in Trade Receivables	-443.25	-865.86	-413.58
	(Increase)/decrease in Short term Loans and Advances	-944.15	-289.55	-33.78
	(Increase)/Decrease in Other Current Assets	-101.33	-8.56	-0.20
	Increase/(Decrease) in Trade Payable	220.26	-69.03	768.49
	Increase/(Decrease) in Other Current Liabilities	81.83	-60.43	92.60
	Increase/(Decrease) in Short term provision	8.98	-2.98	9.98
		-1656.77	-1566.72	-1456.71
	Net Cash generated from/(utilised in) Operations	**756.20**	**-219.13**	**183.48**
	Less : Income Tax Paid	**166.05**	**38.01**	**257.40**
	Net Cash used in Operating Activities	**590.16**	**-257.15**	**-73.92**
B	**CASH FLOW FROM INVESTING ACTIVITIES:**			
	Payment for Purchase of Property,Plant & Equipment	-286.42	-427.81	-92.74
	Proceeds from Sale of Property,Plant & Equipment	-	10.30	-
	(Purchase)/Sale of Invesment in Subsidiary	-	-	0.75
	Interest Received	16.59	0.89	0.06
	Investment in Fixed Deposit	-17.13	-24.85	-0.11
	Net Cash used in / Generated from Investing Activities (B)	**-286.96**	**-441.48**	**-92.05**

AGGARWAL PAWAN & ASSOCIATES
M. No. 522474
New Delhi
Chartered Accountants

RESTATED CASH FLOW STATEMENT

(Indian Rupees in Lakhs)

	PARTICULARS	For the Year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
C	**CASH FLOW FROM FINANCING ACTIVITIES:**			
	Proceeds from issue of Share capital	-	802.47	-
	Repayemnts of long term borrowing	-229.52	-252.42	-233.20
	Proceeds from long term borrowing	-	460.59	-
	Proceeds of short term borrowing	207.20	-	-
	Repayment of short term borrowing	-	-120.07	658.04
	Finance Cost	-278.66	-268.23	-269.39
	Net cash generated from Financing Activities (C)	**-300.98**	**622.35**	**155.45**
	Net Increase/(Decrease) in Cash and Cash Equivalents	2.21	-76.27	-10.51
	Cash and Cash Equivalents at the beginning of the year	28.56	104.83	115.35
	Cash and Cash Equivalents at the end of the year	30.77	28.56	104.83
	Cash and Cash Equivalents as per Balance Sheet			
	Balances with Banks	30.77	28.56	104.83
	Cash & Cheque in Hand & Imprest A/c	-	-	100.05
	Total	30.77	28.56	4.78
		30.77	**28.56**	**104.83**

Note: Above Cash Flow Statement has been prepared using Indirect Method as per Accounting Standard- 3 issued by ICAI.

For Aggarwal Pawan & Associates
Chartered Accountants
ICAI Firm Registration No.: 031570N

CA. Pawan K. Aggarwal
Partner
Membership No.: 522474
Place: New Delhi
Date: 14.09.2026

AGGARWAL PAWAN & ASSOCIATES
M. No. 522474
New Delhi
Chartered Accountants

For & on behalf of the Board of Directors of
Paramount Syntex Limited

Punit Arora
Managing Director
DIN:-01137983
Place: Ludhiana
Date: 14.09.2026

Kumkum Arora
Whole-time director
DIN:-06625879
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Place: Ludhiana
Date: 14.09.2026

S.K Srivastava
Director & CFO
DIN:-07807007
Place: Ludhiana
Date: 14.09.2026

CORPORATE INFORMATION

Paramount Syntex Limited (formerly known as Paramount Syntex Private Limited) (the "Company") was originally incorporated on March 08, 1996 as a Private Limited Company as "Paramount Syntex Private Limited" via Registration No. 11-97972 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai having it Registered office at 32, Floor- 3, Plot 196/198, Bhagwan Bhuwan, Hazrat Abbas Raod, Samuel Street, Vadgadi Masjid, Chinchbunder, Princess Dock, Mumbai, Mumbai, Maharashtra, India, 400009 & Address at which the books of account are to be maintained Village Mangarh Machiwara Road, Kohara, Ludhiana, Ludhiana, Punjab, India, 141112. Subsequently, Company was converted into Public Limited Company vide special resolution passed by our shareholders at the Extra Ordinary General Meeting held on May 23,2024 and the name of the company was changed to Paramount Syntex Limited pursuant to issuance of Fresh Certificate of Incorporation dated 18th July 2024 by Registrar of Companies, Mumbai, Maharastra. The Corporate Identification Number of our company is U17110MH1996PLC097972.

Company is engaged in production of Yarn manufacturing and has in house facility for Fiber Processing, Tow Dyeing Processes, Hank Dyeing Process & Knitted Cloth Manufacturing. The Company's manufacturing process adheres to stringent quality standards and is backed by advanced technology and machinery. The Company's follow a systematic approach that includes raw material selection, segregation of waste, cleaning, adding resistance (for durability), drying, blending (if required), spinning, winding, and quality control. Company has in-build research team for meeting the requirements of quality.

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

(a) The financial statements are prepared in accordance with Indian Generally Accepted Accounting Principles (Indian GAAP- AS) under the historical cost convention on accrual basis and SEBI ICDR guidelines as well on principles of going concern. For the prepration of Financial Statements the accounting policies are consistently applied by the Company.

(b) The financial statements are prepared to comply in all material respects with the Accounting Standards specified under section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014 and provisions of Companies Act, 2013.

(c) As per Accounting Standards, the preparation of financial statements requires the use of estimates and assumptions that influence the reported values of assets and liabilities at the reporting date, as well as the recognition of revenues and expenses during the reporting period. Any differences between actual results and those estimated are recognized in the period in which the outcome is confirmed. Furthermore, any revisions to accounting estimates are recognized prospectively in the current and future periods.

(d) In accordance with the provisions of Schedule III to the Companies Act, 2013, all assets and liabilities have been classified as either current or non-current based on the Company's normal operating cycle and the relevant criteria specified therein. Considering the nature of its operations, which involves the acquisition of raw materials, production, and the realization of sale proceeds in cash and cash equivalents, the Company has determined its operating cycle to be 12 months for the purpose of classifying assets and liabilities as current or non-current.

(e) All amounts are in Indian Rupees and have been further rounded off in lakhs as provided under Schedule III Division I to the Companies Act, 2013.

(f) Events after the Balance Sheet are considered upto the date when the Restated Financial Statements are approved for issue. Adjusting events are those which provide further evidence of conditions that existed at the balance sheet date. Non adjusting events are those which are indicative of conditions that arose subsequent to the balance sheet date.

(g) The Restated Financial Statements have been prepared by incorporating the restated adjustments for the financial year 2022-23 into the opening balances as of April 1, 2024.

1.2 Revenue Recognition

(a) The company generally follows the mercantile system of accounting and recognizes Incomes & Expenditures on accrual basis.

(b) Revenue is recognized when there is reasonable certainty of its ultimate collection and it is measurable with reliability, in accordance with Accounting Standards.

(c) Revenue from sale of goods is recognized when significant risks and rewards of ownership are transferred to the buyer, there is no significant uncertainty regarding the amount of consideration or its ultimate collection, and no further significant obligations remain to be fulfilled by the Company. Revenue from services is recognized as and when the services are rendered, on an accrual basis, in accordance with the terms of the respective arrangements

(d) Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts, volume rebates, and taxes or duties collected on behalf of the Government such as Goods and Services Tax. Provisions for discounts and rebates are recognized on the basis of reasonable estimates derived from past experience. Revenue is recognized only when there is no significant uncertainty regarding its measurement or ultimate collection.

(e) Interest income is recognized on a time proportion basis, determined by the amount outstanding and the applicable interest rate, provided there is no significant uncertainty regarding its ultimate collection.

1.3 Property,Plant & Equipment and Intangible Assets & Depreciation

(a) Property, Plant and Equipment is measured using Cost model and stated at acquisition cost net of accumulated depreciation and accumulated impairment losses, if any. Cost of acquisition or construction of property, plant and equipment comprises its purchase price including import duties and non-refundable purchase taxes after deducting trade discounts, rebates and any directly attributable cost of bringing the item to its working condition for its intended use.

(b) Subsequent costs are included in the assets' carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintance cost are charged to the statement of profit and loss during the period in which they are incurred.

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

(c) Gains or losses that arise on disposal or retirement of an asset are measured as the difference between net disposal proceeds and the carrying value of property, plant and equipment and are recognised in the statement of profit and loss when the same is derecognised.

(d) Depreciation is calculated on pro rata basis on written down value method, based on estimated useful Life as prescribed under Part C of Schedule - II of the Companies Act, 2013. Freehold land is not depreciated.

(e) Intangible asset purchased are initially measured at cost. The cost of an intangible assets comprises its purchase price including duties and taxes and any costs directly attributable to making the assets ready for their intended use. The useful lives of intangible assets are assessed as either finite or indefinite. Finite-life intangible assets are amortised on a straight-line basis over the period of their estimated useful lives.

1.4 Impairment of Assets

The carrying amounts of assets are reviewed at each balance sheet date if there is any indication of impairment based on internal/external factors. An impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the higher of the asset's net selling price and value in use, which is determined by the present value of the estimated future cash flows.

1.5 Investments

Investments that are classified as long-term investments and shall be stated at cost. Provision shall be made to recognize any diminution other than temporary in the value of such investments. Current investments shall be carried at lower of cost and fair value.

1.6 Inventories

Inventories consisting of Raw Materials are valued at Cost. However, they are measured at replacement cost if the finished products in which they are incorporated are expected to be sold below cost, W-I-P and Finished Goods are valued at lower of cost and net realizable value (Net realizable value is the Estimated selling price, less Estimated costs of completion and costs necessary to make the sale) unless otherwise stated. Cost of inventories comprises of material cost on FIFO basis and expenses incurred in bringing the inventories to their present location and condition.

1.7 Employee Benefits

Retirement benefit in the form of provident fund is classified as a defined contribution scheme. The contributions towards provident fund are recognized as an expense in the Statement of Profit and Loss in the year in which the employee renders the related services

I. Short Term Employee Benefits

All employee benefits payable wholly within twelve months of rendering the services are classified as short term employee benefits. Benefits such as salaries, performance incentives, etc. are recognised as an expense at the undiscounted amount in the Profit and Loss Statement of the year in which the employee renders the related service.

II. Post Employee Benefits

Provident fund (contribution plan)

The Company's contributions towards provident fund, which are being deposited with the Regional Provident Fund Commissioner, are charged to the Statement of Profit and Loss in the period in which the employee renders the related service.

Gratuity (Defined Benefit Plan)

The Company's gratuity plan is a defined benefit plan. The present value of gratuity obligation under such defined benefit plans is determined at the end of year based on actuarial valuation carried out by an independent actuary using the Projected Unit Credit Method / based on acturial reports obtained by the management, which recognises each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation. The obligation is measured at the present value of estimated future cash flows. Actuarial gains and losses are recognised immediately in the statement of profit and loss. The discount rates used for determining the present value of obligation under defined benefit plans, is based on the market yields on Government securities as at the balance sheet date.

Leave encashment (other long term benefits)

Benefits under the Company's compensated absences scheme constitute other long term employee benefits. The obligation in respect of unavailed scheme is provided on the basis of actuarial valuation carried out by an independent actuary using the Projected Unit Credit Method and actuarial gains and losses are recognized immediately in the Statement of Profit and Loss.

1.8 Borrowing Costs

(a) Borrowing costs that are directly attributable to the acquisition of qualifying assets are capitalized for the period until the asset is ready for its intended use. A qualifying asset is an asset that necessarily takes substantial period of time to get ready for its intended use.

(b) Other Borrowing costs are recognized as expense in the period in which they are incurred.

1.9 Taxes on Income

Tax expense comprises of current tax and deferred tax.

Current income tax is measured at the amount expected to be paid to the tax authorities, computed in accordance with the applicable tax rates and tax laws.

Deferred Tax arising on account of "timing differences" and which are capable of reversal in one or more subsequent periods is recognized, using the tax rates and tax laws that are enacted or substantively enacted. Deferred tax asset is recognized only to the extent there is reasonable certainty with respect to reversal of the same in future years as a matter of prudence.

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

1.10 Earning per share (EPS)

(a) Basic earnings per share is calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period.

(b) For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

1.11 Prior Period Items

Prior Period and Extraordinary items and Changes in Accounting Policies having material impact on the financial affairs of the Company are disclosed in financial statements if any.

1.12 Provisions/Contingencies

(a) Provision involving substantial degree of estimation in measurements is recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources.

(b) Contingent Liabilities are shown by way of notes to the Accounts in respect of obligations where, based on the evidence available, their existence at the Balance Sheet date is considered not probable.

(c) A Contingent Asset is not recognized in the Accounts.

1.13 Segment Reporting

A. Business Segments :

Based on the guiding principles given in Accounting Standard 17 (AS - 17) on Segment Reporting issued by ICAI, since the company is only engaged in the business of textiles, the company has only one business segment.

B.Geographical Segments

The Company activities / operations are confined to India and as such there is only one geographical segment. Accordingly, the figures appearing in these financial statements relate to the Company's single geographical segment.

1.14 Foreign Currency Transactions

Foreign exchange transactions are recorded at the rate prevailing on the date of respective transaction. Monetary assets and liabilities denominated in foreign currencies as at the balance sheet date are translated at the closing exchange rates on that date. Non monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of transacion. Exchange diffrences arising on foreign exchange transactions settled during the year and on restatement as at the balance sheet date are recognized in the statement of profit and loss for the year.

1.15 Leases

Lease payments under operating lease are recognised as an expense in the Statement of Profit and Loss on a straight-line basis over the lease term.

1.16 Cash and cash equivalents

Cash and cash equivalents include cash in hand, demand deposits with banks and other short term highly liquid investments convertible into known amounts of cash which are subject to insignificant risk of change in value with original maturities of three months or less.

1.17 Cash flow statement

Cash flows from Operating activities are reported using the indirect method, whereby profit before tax is adjusted for the effect of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expenses associates with investing or financing cash flows. The cash flows from operating, investing and financing activities are segregated.The cash flows from investing and financing activities are reported as Gross receipts less Gross payments.

1.18 Events after the Balance Sheet Date

Events after the Balance Sheet are considered upto the date when the Restated Financial Statements are approved for issue. Adjusting events are those which provide further evidence of conditions that existed at the balance sheet date. Non adjusting events are those which are indicative of conditions that arose subsequent to the balance sheet date.

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

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CIN: U17110MH1996PLC097972

NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 2
RESTATED STATEMENT OF SHARE CAPITAL

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Authorised			
Equity Shares @Rs.10/-Each			
Number of Shares	1,90,00,000	1,90,00,000	1,90,00,000
Amount in Rs lakhs	1900.00	1900.00	1900.00
Issued, Subscribed & Fully Paid-up			
3,43,350 Equity Shares @Rs.10/-Each	34,33,500	34,33,500	34,33,500
1,03,00,500 Equity Shares @Rs.10/-Each	10,30,05,000	10,30,05,000	10,30,05,000
13,15,532 Equity Shares @Rs.10/-Each	1,31,55,320	1,31,55,320	-
Equity Shares @Rs.10/-Each			
Number of Shares	1,19,59,382	1,19,59,382	1,06,43,850
Amount in Rs lakhs	1195.94	1195.94	1064.39
Total	**1195.94**	**1195.94**	**1064.39**

Statement of Reconciliation of Shares Outstanding

Particulars	As at 31.03.2026 No. of Shares	As at 31.03.2025 No. of Shares	As at 31.03.2024 No. of Shares
Shares outstanding at the beginning of the period	1,19,59,382	1,06,43,850	3,43,350
Bonus Shares during the year	-	-	1,03,00,500
Shares Issued during the year for a consideration in cash	-	13,15,532	-
Shares Issued during the year for a consideration other than in cash	-	-	-
Shares outstanding at the end of the year	**1,19,59,382**	**1,19,59,382**	**1,06,43,850**

Details of shares for the period of five years immediately preceding respective end of financial year

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Aggregate number and class of shares allotted as fully paid up pursuant to contract without payment being received in cash	-	-	-
Aggregate number and class of shares allotted as fully paid up by way of bonus shares.	1,03,00,500	1,03,00,500	-
Aggregate number and class of shares bought back	-	-	-
Total	**1,03,00,500**	**1,03,00,500**	-

Note 2A:

a. The company was incorporated on 8th March,1996 with a paid-up capital of 10,000 Shares of Rs. 10 each amounting to Rs. 1,00,000

b. The authorized share capital of the company was increased from 100,00,000 divided into 10,00,000 equity shares of Rs. 10/- each to 19,00,00,000/- divided into 1,90,00,000 Equity Share of Rs 10/- Each vide Shareholder Resolution dated 25 August 2023.

c. The issued share capital of the Company was increased from 3,43,350 equity shares of Rs. 10 each to 1,06,43,850 Equity Shares of Rs. 10 each by issuing 1,03,00,500 fresh Equity Shares by performing a Bonus Issue in the ratio 30 : 1 shares by Capitalising Free Reserves on March 07, 2024.

d. The Company made a Preferential allotment of 13,15,532 number of shares on 09.05.2024 at Rs. 61, at a premium of Rs. 51. This brought an increase in the paid up Sh. Cap of Rs. 1,31,55,320 and increase in reserves amounting to Rs. 6,70,92,132.

e. There are no shares reserved for issue under options and there are no contracts/commitments for the sale of shares/disinvestment, There are no securities convertible into equity /preference shares, There are no unpaid calls and forfieted shares

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

NOTE 2B: Term/rights attached to

The Company has only one class of equity shares having a par value of Rs 10 per share. Holder of each equity share is entitled to one vote. No dividend has been proposed during the respective years.

In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution to equity shareholders will be in proportion to the number of equity shares held by the shareholders.

NOTE 2C: Shares held by Promoters

Promoter Name	As at 31.03.2026		As at 31.03.2025		As at 31.03.2024	
	No. of Shares	% of Total Shares	No. of Shares	% of Total Shares	No. of Shares	% of Total Shares
	Face Value Rs. 10/-		Face Value Rs. 10/-		Face Value Rs. 10/-	
Punit Arora	1,05,85,728	88.51%	1,02,57,860	85.77%	1,02,57,900	96.37%
Kumkum Arora	3,85,950	3.23%	3,85,950	3.23%	3,85,950	3.63%
Total	**1,09,71,678**	**91.74%**	**1,06,43,810**	**89.00%**	**1,06,43,850**	**100.00%**

NOTE 2D: The Details of shareholders holding more than 5%

Shareholder Name	As at 31.03.2026		As at 31.03.2025		As at 31.03.2024	
	No. of Shares	% of Total Shares	No. of Shares	% of Total Shares	No. of Shares	% of Total Shares
	Face Value Rs. 10/-		Face Value Rs. 10/-		Face Value Rs. 10/-	
Punit Arora	1,05,85,728	88.51%	1,02,57,860	85.77%	1,02,57,900	96.37%
Rajasthan Global Secutries Pvt Ltd	9,87,664	8.26%	13,15,532	11.0%	-	-
Total	**1,15,73,392**	**96.77%**	**1,15,73,392**	**96.77%**	**1,02,57,900**	**96.37%**

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 3
Reserves & Surplus

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
a. Securities Premium			
Balance at the beginning of the reporting period	895.12	224.20	224.20
Add: Addition during the year (13,15,532 shares @ premium of Rs. 51)	-	670.92	-
Closing Balance (a)	**895.12**	**895.12**	**224.20**
b. Capital Reserve			
Opening Balance	39.83	39.83	39.83
Add: Addition during the year	-	-	-
(-) Written Back in Current Year	-	-	-
Closing Balance (b)	**39.83**	**39.83**	**39.83**
c. Surplus/(Deficit) in Statement of Profit & Loss			
Opening Balance	749.12	76.30	2212.24
Add/(Less): Restated adjustments made prior to Financial Year 2023-24			
Add:			
Foreign Exchange Differences	-	-	2.76
Deferred Tax Provision	-	-	21.77
Change in Income Tax Provision & Deferred Tax	-	-	-2.54
Defferred Tax on Provision for Bad debts prior to FY 2022-23	-	-	5.17
Less:			
Revenue Recognition Adjustment	-	-	667.16
Settlement of Customs Duty Advance	-	-	26.76
Recognition of Gratuity Liability	-	-	41.29
Reclassification of Capitalized Expenses	-	-	496.10
Interest Provision for MSME creditors	-	-	.99
Change in method of Depreciation	-	-	10.09
Provision for Bad debts/Bad debts	-	-	4.86
Provision for Bad debts prior to FY 2022-23	-	-	20.53
Restated Opening balance	**749.12**	**76.30**	**971.62**
Add/(Less): Net Profit/(Loss) for the current year	1386.82	672.83	134.72
Less: Issue of Bonus Shares	-	-	1030.05
Less: Adjustment For Previous Year Items		-	-
Closing Balance (c)	**2135.94**	**749.12**	**76.30**
Total ((a)+(b)+ (c))	**3070.89**	**1684.08**	**340.33**

NOTE 4
LONG TERM BORROWINGS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
(a) Secured Loan			
a) Term loans			
From Banks	770.78	979.34	619.40
Less: Current Maturities of Long Term Debts	228.14	209.15	99.05
Net Term Loans	**542.64**	**770.18**	**520.35**
(b) Unsecured Loans			
Loans and Advances from Related Parties	12.47	14.45	166.22
Total	**555.11**	**784.64**	**686.57**

Note: Refer Note no. 4.1 for details of Long-term borrowings

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 5

LONG TERM PROVISIONS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Provision for Employee Benefits			
Provision for Gratuity (Refer Note no. 28)	103.81	69.15	55.53
Total	**103.81**	**69.15**	**55.53**

NOTE 6

SHORT TERM BORROWINGS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Secured Loan:			
a) Loans repayable on demand/ Working Capital loan			
From Banks	2541.55	2353.34	2473.40
b) Other loans and advances			
current maturities of Long term borrowings	228.14	209.15	99.05
Total	**2769.69**	**2562.49**	**2572.45**

Note: Refer Note no. 4.1 for details of Short-term borrowings

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 7
Trade Payables

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Trade Payables- Due to MSME	131.74	78.91	121.73
Trade Payables Due to Other than MSME	603.51	461.83	390.94
Trade Payables Due to Related Parties	222.56	228.56	345.36
Total	**957.81**	**769.30**	**858.03**

Note (a). The average credit period for purchase of certain goods is 45 days. The Company has financial risk management policies in place to ensure that all payables are paid within the pre-agreed credit terms.

Note (b). Disclosures required under Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
(i) Principal amount remaining unpaid to MSME suppliers as on year end	131.74	78.91	121.73
(ii) Interest due on unpaid principal amount to MSME suppliers as on year end	2.48	1.86	3.69
(iii) The amount of interest paid along with the amounts of the payment made to the MSME suppliers beyond the appointed day	-	-	-
(iv) The amount of interest due and payable for the year (without adding the interest under MSME Development Act)	-	-	-
(v) The amount of interest accrued and remaining unpaid as on year end	9.03	6.55	4.69
(vi) The amount of interest due and payable to be disallowed under Income Tax Act, 1961	2.48	1.86	3.69
Note (c). Ageing of trade and other payables:			
Outstanding for following periods from due date of payment			
Disputed Dues	-	-	-
Undisputed Dues			
(a) Micro, Small & Medium Enterprises			
Less than 1 year	129.41	78.68	119.19
1 to 2 years	2.33	-	2.54
2 to 3 years	.00	0.24	-
More than 3 Years	-	-	-
(b) Other than Micro, Small & Medium Enterprises			
Less than 1 year	576.12	483.78	682.74
1 to 2 years	129.66	198.72	-
2 to 3 years	120.29	7.89	53.56
More than 3 Years	-	-	-
Total	**957.81**	**769.30**	**858.03**

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 8
OTHER CURRENT LIABILITIES

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Statutory Dues Payable	8.28	22.12	14.30
Expenses Payable	77.01	63.32	33.21
Audit Fees Payable	5.92	-	-
Advance From Customers	81.74	5.68	4.04
Other Advances - Others	-	-	100.00
Total	**172.95**	**91.12**	**151.56**

NOTE 9
SHORT TERM PROVISIONS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Provision For Tax:			
Provision for Income Tax (AY 2023-2024)	20.99	-	-
Provision for Income Tax (AY 2024-2025)	188.02	279.02	279.02
Provision for Income Tax (AY 2025-2026)	158.94	158.94	-
Provision for Income Tax (AY 2026-2027)	399.44	-	-
Provision for Income Tax (Net of Advance tax)	**767.39**	**437.96**	**279.02**
Provision For Others:			
Provision for CSR	3.98	-	9.98
Provision for Audit fees	14.00	9.00	2.00
Provision for Interest Accrued	7.44	-	-
Provision For Employee Benefits:			
Gratuity Provisions (Refer Note 28)	7.06	5.11	5.06
Total	**799.86**	**452.07**	**296.06**

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 11
NON CURRENT INVESTMENT

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Subsidary company - Unquoted			
Investment in Subsidary company	-	-	-
Total	-	-	-

Note- The Company had made the Investment in the unquoted shares of the Company: PSPL Dyers Pvt Ltd. The Investment was made at cost. The shares were transferred from Paramount Syntex to Mrs. KumKum Arora on 01.04.2023. Total no. of shares were 7500 at a cost of Rs. 10/-.

NOTE 12
DEFFERED TAX LIABILITIES/(ASSETS) (NET)

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Timing Difference			
Depreciation			
Depreciation as per Companies Act, 2013	206.34	161.19	170.20
Profit/ Loss on sale of fixed assets	-	-5.44	-
Depreciation as per Income Tax Act	388.87	373.88	167.91
Difference in	**-182.53**	**-218.13**	**2.29**
Gratuity			
Gratuity provision as per Companies Act, 2013	36.61	19.76	26.27
Gratuity Paid as per Income Tax Act 1961	-	6.09	6.97
Difference in	**36.61**	**13.67**	**19.30**
Provision for Bad-Debts			
Provision for Bad-Debts and Bad Advances as per Companies Act 2013	17.71	12.39	679.20
Provision for Bad-Debts recognised Through Opening Reserves	-	-	-
Bad debts as per Income Tax 1961	-	-	20.53
Difference in	**17.71**	**12.39**	**658.67**
Total Timing Difference	**-128.21**	**-192.07**	**680.27**
Tax Rate as per Income Tax	25.17%	25.17%	25.17%
DTA/ (DTL)	-32.27	-48.34	171.21
Deferred Tax Assets/(Liabilities) Summary			
Opening Balance of DTA/(DTL)	94.10	142.44	-28.77
Add: Credit / Charge for the year	-32.27	-48.34	171.21
Less: Recognised Through Opening Reserves	-	-	-
Closing Balance of DTA/(DTL)	61.84	94.10	142.44
Total	**61.84**	**94.10**	**142.44**

Note: In accordance with accounting standard 22, Accounting for taxes on income, issued under the authority of section 133 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 and Companies (Accounting Standards) Rules, 2021, the Deferred Tax Liabilities (net of Assets) is provided in the books of account as at the end of the year/ (period). The deferred tax assets have been recognised based on a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realised.

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 13
LONG-TERM LOANS AND ADVANCES

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Advance Sale Tax	1.03	1.03	1.03
Total	**1.03**	**1.03**	**1.03**

NOTE 14
OTHER NON CURRENT ASSETS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Unsecured, considered good :			
Security Deposit	23.55	23.55	23.55
Fixed Deposits (With Maturity more than 12 months)	48.64	31.51	6.66
Interest Receivable (Receivable from Govt. Institution - Technology Upgradation Fund Scheme)	31.78	31.78	31.78
Total	**103.97**	**86.84**	**61.98**

NOTE 15
INVENTORIES

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Closing Stock			
Raw Material	650.17	1456.19	1290.18
Work In progress & Other	35.69	53.15	65.37
Finished Goods	3448.30	2145.71	2029.21
Total	**4134.16**	**3655.05**	**3384.76**

Note: As per AS-2 Raw Materials are valued at Cost. However, they are measured at replacement cost if the finished products in which they are incorporated are expected to be sold below cost., W-I-P and Finished Goods are valued at lower of cost and net realizable value
The cost of inventories recognised as an expense includes, ₹Nil/- for FY 2025-26, ₹Nil/- for FY 2024-25 and ₹Nil/- for FY 2023-24 in respect of write-downs of inventory to net realisable value.

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 16
TRADE RECEIVABLES

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
(a) Secured, considered good:			
(b) Unsecured, considered good:			
Related Parties	-	9.28	595.12
Others	2539.76	2104.93	665.62
(c) Doubtful.	30.10	12.39	-
Total	**2569.86**	**2126.61**	**1260.75**
Ageing of Trade Receivables :			
Outstanding for following periods from due date of payment			
(A) Undisputed - Considered Good			
1. From Directors/Promoters/Promoter Group/Associates/Relative of Directors/Group Companies outstanding for following periods from due date of payment			
Within 6 months	-	9.28	594.85
6 months to 1 year	-	-	-
1 year to 2 years	-	-	-
2 years to 3 years	-	-	0.02
More than 3 years	-	-	0.26
	-	**9.28**	**595.12**
2. Undisputed From Others outstanding for following periods from due date of payment			
Within 6 months	1378.92	1938.84	625.80
6 months to 1 year	636.79	103.81	-
1 year to 2 years	224.57	59.46	2.82
2 years to 3 years	47.70	2.82	0.99
More than 3 years	51.76	-	36.02
	2539.76	**2104.93**	**665.62**
(B) Undisputed -Considered Doubtful			
Within 6 months	-	-	-
6 months to 1 year	-	6.23	-
1 year to 2 years	18.37	6.17	-
2 years to 3 years	9.00	-	-
More than 3 years	2.72	-	-
	30.10	**12.39**	-
(C) Disputed - Considered Good	-	-	-
(D) Disputed - Considered Doubtful	-	-	-
	-	-	-
TOTAL (a)	**2569.86**	**2126.61**	**1260.75**

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NOTES TO RESTATED FINANCIAL INFORMATION

Movement of Provision for Doubtful debts

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Restated Opening Balance (refer note (a) below)	12.39	-	25.39
Add: Provision made during the year	17.71	12.39	-
Less: Utilization of Provision (Bad debts)	-	-	25.39
Less: Provision written back	-	-	-
Closing Balance (b)	**30.10**	**12.39**	-
Net Trade Receivables (a-b)	**2539.76**	**2114.21**	**1260.75**

Note (a): Restated opening balance for the FY 2022-23 has been added by Rs. 20.53 Lacs against the writing off of Debts in FY 2023-24 belongs to prior years to FY 2022-23.

NOTE 17

CASH AND CASH EQUIVALENTS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Balances with Banks	-	-	100.05
Cash on Hand & Imprest A/c	30.77	28.56	4.78
Total	**30.77**	**28.56**	**104.83**

NOTE 18

SHORT TERM LOANS AND ADVANCES

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Unsecured & Considered good			
Balance with Government Authorities	49.31	107.26	28.61
Advances to Employees	3.53		
Other Trade Advances against Suppliers & Capital Goods (refer note (a) below)	231.46	252.36	41.46
Other Trade Advances against Suppliers & Capital Goods (Related Party) (refer note (b & c) below)	1019.46	-	-
Total	**1303.77**	**359.62**	**70.07**

Note (a): Out of total amount of Other advances as above , An amount of Rs. 4,81,20,200 and Rs.1,98,00,000 advanced to M/s Pragati Industries and M/s Johar Karyana Store, respectively against the Business Advance for expansion in FY 2022-23. However, the said advances were not materialiesed for the purposes it was given and company filed court case against the same. It is now found doubtful to recover the advance therefore Management has decided to write off in Books of Accounts and continue to look for recovery by taking appropriate legal action.

Note (b): Out of the total "Trade Advances against Suppliers and Capital Goods (Related Party)" referred to above includes an outstanding balance of Rs. 6, 71,29,000/- towards M/s K K Impex (Proprietor Ms. Kumkum Arora) against the purchase of materials/finished goods, pursuant to the Business Agreement dated 12th Novemeber 2025. Total payments were made amounting to Rs. 10,36,19,000 during the finacial year out of which, an amount of Rs. 3,64,90,000 was returned resulting in a net advance of ₹6,71,29,000/-.

Note (c): Out of the total "Trade Advances against Suppliers and Capital Goods (Related Party)" referred to above includes an outstanding balance of Rs. 3,48,17,269/- towards M/s Paraspin Impex Pvt. Ltd. against the purchase of materials/finished goods, pursuant to the agreement dated 27 June 2025. Total payments of Rs. 3,96,36,500 were made during the financial year.

NOTE 19

OTHER CURRENT ASSETS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Prepaid Expenses	2.51	3.60	1.07
Other Advances	-	5.00	-
Other Advances to Related Parties - (Refer Note (a) below)	119.24	11.82	10.79
Total	**121.75**	**20.42**	**11.86**

Note (a) :-Out of the Other Advances to Related Parties referred to above, An amount of Rs. 1,12,80,891 and Rs. 6,43,536 advanced to Mrs. Kumkum Arora and Mr. Punit Arora, respectively against the loan scheme dated 08 April 2025 in pursuant to section 185(3)(a)(ii) of Companies Act, 2013. Interest charged @12% Per anum.

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NOTE 20
REVENUE FROM OPERATIONS

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Sale of Finished Goods:			
- Domestic	12202.99	11191.07	9277.86
- Export	-	50.72	-
Total	**12202.99**	**11241.79**	**9277.86**

Note (a): Details of parties to whom sales made exceeding 10% of total sales for the period:

Name of Party	During the year 2025-26	During the year 2024-25	During the year 2023-24
Demarte Industries Limited	-	-	-
(%ge of Total Sales/ Turnover)	-	-	-
M. R. dyeing and Finishing Mill	-	-	-
(%ge of Total Sales/ Turnover)	-	-	-
Sumit Fabrics	-	-	1181.25
(%ge of Total Sales/ Turnover)	-	-	12.73%

NOTE 21
OTHER INCOME

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Other Non Operating Income			
Interest Income on unsecured loan	14.41	0.89	0.06
Interest Income on FDR	02.19	-	-
Duty Drawback	-	1.07	-
Profit on sale of Fixed Assets	-	05.44	-
Foreign Exchange Gain/ (Loss)	5.31	19.69	16.48
Other Income (refer note (a) below)	26.45	3.55	0.06
Total	**48.35**	**30.63**	**16.59**

Note (a) :- Trade payables amounting to ₹24,44,583.30, outstanding for a long period and considered no longer payable, have been written back during the period ended on 31.03.2026.

NOTE 22
NOTE 22.1: COST OF MATERIALS CONSUMED

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Opening Raw Material (Including WIP)	1509.34	1355.55	723.74
Purchases of Materials Domestic	8284.23	7730.84	7479.11
Purchases of Materials Import	309.77	931.63	697.20
Less: Closing Raw Material (including WIP)	685.86	1509.34	1355.55
	9417.48	**8508.68**	**7544.50**
Add : Direct Expenses:			
Consumables, Dyes & Chemicals	199.52	178.61	180.39
Packing Expenses	55.98	50.65	54.37
Power & Fuel Charges	329.45	273.21	262.96
Transportation Charges (Import)	47.54	57.26	42.41
Wages expenses & Other Incentive	400.87	354.27	298.34
Total Direct Expenses	**1033.36**	**914.00**	**838.47**
Total	**10450.84**	**9422.68**	**8382.97**

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 22.2: CHANGES IN INVENTORIES OF FINISHED GOODS AND STOCK-IN-TRADE

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Finished goods :			
Opening Stock	2145.71	2029.21	780.80
Closing Stock	3448.30	2145.71	2029.21
(Increase)/Decrease	-1302.58	-116.50	-1248.41
Total	**-1302.58**	**-116.50**	**-1248.41**

NOTE 23
EMPLOYEES BENEFIT EXPENSE

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Salaries, Wages, Bonus, Gratuity & LWW	301.84	257.37	243.37
Director's Remuneration	48.00	48.00	48.00
Contribution to ESI , EPF & Other Funds	5.64	7.27	10.09
Staff Welfare Expenses	9.35	7.86	4.35
Total	**364.83**	**320.50**	**305.81**

NOTE 24
FINANCE COST

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
1. Interest Expense			
Interest on Working Capital & Term Loan	284.25	240.69	259.06
Interest on Unsecured Loans	1.85	27.54	10.33
2. Other Borrowing Cost			
Finance Charges	14.37	8.40	3.69
Total	**300.47**	**276.62**	**273.09**

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NOTES TO RESTATED FINANCIAL INFORMATION

NOTE 25

Other Expenses

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Payment to Auditor (Refer Note 25.1 as below)	14.00	9.00	2.00
Rebate & Discount	4.23	-	0.63
Computer expenses	0.79	0.21	0.30
CSR Expenses (Refer note No 25.2 Below)	24.18	18.83	9.98
Interest On MSME Suppliers	2.48	1.86	3.69
Donation	0.76	7.50	-
Electricity Expenses	2.39	1.21	0.67
Rates & Taxes	9.07	7.98	19.06
Other Establishment expenses	25.39	7.42	6.62
Insurance	14.00	4.88	5.10
Legal Charges & professional Expenses	83.18	40.85	22.20
Director Sitting fees	2.88	-	-
Provision for Bad-Debts	17.71	12.39	-
Provision for Bad Advances	-	-	679.20
Rental Expenses	63.24	62.40	65.09
Factory & Office Maintenance expenses	3.81	16.37	16.30
Commission Expenses	3.23	13.32	6.59
Travelling & Conveyance Expenses	12.10	6.71	6.48
Other Repair & Maintenance Expenses	11.56	26.16	17.51
Machinery Repair & Maintenance Expenses	18.24	47.34	22.39
Building Repair & Maintenance Expenses	3.66	5.35	4.54
Total	**316.89**	**289.80**	**888.36**

Note 25.1: Payment to Auditor's

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Statutory Audit	5.00	3.00	2.00
Restated Finanancial Statement Examination	9.00	6.00	-
Total	**14.00**	**9.00**	**2.00**

Note 25.2: Corporate responsilbility expenses

(Indian Rupees in Lakhs)

Particulars	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
Gross amount required to be spent by the Company during the year:	24.18	18.83	9.98
Amount spent during the year on:			
Construction, acquisition of any asset	-	-	-
On purposes other than the above*	-	-	-
Paid	20.20	28.81	-
Yet to be paid	3.98	-	9.98

The above expenditure relates to General Social welfare Fund having CSR registration no. CSR00012077, issued by Ministry of Corporate Affairs on 27.07.2021, which is an eligible spend as per the the seventh schedule to the Companies Act 2013

The unspent CSR amount relating to ongoing projects as of 31st March 2026 has not yet been transferred to an 'Unspent Corporate Social Responsibility Account', as the said account is yet to be opened.

Note 25.3 : On November 21, 2025, the Government of India notified the four Labour Codes the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Secunity, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has assessed and disclosed the incremental impact of these changes on the basis of the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the company has presented such incremental impact under "Employee Benefit Expenses" in the restated consolidated summary statement of profit and loss for the year ended March 31, 2026. The incremental impact consisting of gratuity of INR 36.61 lacs. The Group continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.

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PARAMOUNT SYNTEX LIMITED

Note: 4.1 BORROWINGS AS ON 31.03.2026

(Indian Rupees in Lakhs)

S. NO.	LOAN TYPE	LOAN ACCOUNT NAME	LOAN SANCTIONED AMOUNT	DISBURSEMENT DATE	Rate of Interest (%)	LOAN TENURE (MONTHS)	Secured Against	Outstanding Balance as on 31.03.2026
1	TERM LOAN	HDFC BANK LTD.	410.00	03-07-2023	8.15%	86	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	261.24
2	TERM LOAN	HDFC BANK LTD.	213.00	09-07-2022	9.24%	61	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	109.74
3	CAR LOAN	HDFC BANK LTD.	60.00	05-07-2022	7.00%	60	Car	14.81
4	CAR LOAN	HDFC BANK LTD.	5.00	02-07-2023	8.89%	39	Car	.15
6	CAR LOAN	Kotak Mahindra	14.00	28-12-2024	10.10%	36	Car	9.05
7	MACHINERY LOAN	Mahindra And Mahindra Finance Service Limited	386.16	25-02-2025	11.60%	61	Machinery	325.70
8	USED CAR REFINANCE LOAN	HDFC BANK LTD.	8.15	01-03-2025	12.25%	48	Car	6.32
9	USED CAR REFINANCE LOAN	HDFC BANK LTD.	35.00	21-02-2025	11.75%	60	Car	29.05
10	USED CAR REFINANCE LOAN	HDFC BANK LTD.	4.61	25-02-2025	13.25%	60	Car	3.85
11	USED CAR REFINANCE LOAN	HDFC BANK LTD.	13.10	01-03-2025	11.75%	60	Car	10.87
12	Cash Credit	HDFC BANK LTD.	3035.00	21-01-2016	8.25%	12	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	1945.75
13	Cash Credit	AXIS BANK LTD.	1151.32	17-07-2021	7.70%	12	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	495.80
14	Working Capital	ADITYA BIRLA CAPITAL FINANCE	100.00	30-11-2025	12.00%	12	15 % of the sanction amount to be lien marked in favor of Adirya Birla Capital Limited	100.00
		Total	5435.34					3312.33

All secured borrowings of the Company, including cash credit and term loans, are personally guaranteed by the directors. The aggregate outstanding amount of such borrowings as on 31.03.2026 is Rs. [illegible]

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Note: 4.1 LONG TERM BORROWINGS AS ON 31.03.2025

(Indian Rupees in Lakhs)

S. NO.	LOAN TYPE	LOAN ACCOUNT NAME	LOAN SANCTIONED AMOUNT	DISBURSEMENT DATE	Rate of Interest (%)	LOAN TENURE (MONTHS)	Secured Against	Outstanding Balance as on 31.03.2025
1	TERM LOAN	HDFC BANK LTD.	410.00	03-07-2023	8.15%	86	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Resindental Property, Stock	313.70
2	TERM LOAN	HDFC BANK LTD.	213.00	09-07-2022	9.24%	61	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Resindental Property, Stock	176.70
3	CAR LOAN	HDFC BANK LTD.	60.00	05-07-2022	7.00%	60	Car	27.53
4	CAR LOAN	HDFC BANK LTD.	5.00	02-07-2023	8.89%	39	Car	1.83
6	CAR LOAN	Kotak Mahindra	14.00	28-12-2024	10.10%	36	Car	13.34
7	MACHINERY LOAN	Mahindra And Mahindra Finance Service Limited	386.16	25-02-2025	11.60%	61	Machinery	386.16
8	USED CAR REFINANCE LOAN	HDFC BANK LTD.	8.15	01-03-2025	12.25%	48	Car	8.02
9	USED CAR REFINANCE LOAN	HDFC BANK LTD.	35.00	21-02-2025	11.75%	60	Car	34.57
10	USED CAR REFINANCE LOAN	HDFC BANK LTD.	4.61	25-02-2025	13.25%	60	Car	4.56
11	USED CAR REFINANCE LOAN	HDFC BANK LTD.	13.10	01-03-2025	11.75%	60	Car	12.94
12	Cash Credit	HDFC BANK LTD.	3035.00	21-01-2016	8.25%	12	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	1917.13
13	Cash Credit	AXIS BANK LTD.	1151.32	17-07-2021	7.70%	12	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	436.21
		Total	5335.34					3332.67

All secured borrowings of the Company, including cash credit and term loans, are personally guaranteed by the directors. The aggregate outstanding amount of such borrowings as on 31.03.2025 is Rs. 3332.67 Lakhs

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Note 4.1: BORROWINGS AS ON 31.03.2024

(Indian Rupees in Lakhs)

S. NO.	LOAN TYPE	LOAN ACCOUNT NAME	LOAN SANCTIONED AMOUNT	DISBURSEMENT DATE	Rate of Interest (%)	LOAN TENURE (MONTHS)	Secured Against	Outstanding Balance as on 31.03.2024
1	TERM LOAN	HDFC BANK LTD.	410.00	03-07-2023	8.15%	86	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Resindental Property, Stock	361.90
2	TERM LOAN	HDFC BANK LTD.	213.00	09-07-2022	9.24%	61	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Resindental Property, Stock	213.00
3	CAR LOAN	HDFC BANK LTD.	60.00	05-07-2022	7.00%	60	Car	39.40
4	CAR LOAN	HDFC BANK LTD.	5.00	02-07-2023	8.89%	39	Car	3.37
5	CAR LOAN	Term Loan From ICICI Bank	5.00	01-02-2023	8.40%	60	Car	1.72
6	Cash Credit	HDFC BANK LTD.	3187.00	21-01-2016	8.25%	12	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	2013.43
7	Cash Credit	AXIS BANK LTD.	1123.00	17-07-2021	7.70%	12	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Residental Property, Stock	459.98
		Total	5003.00					3092.80

All secured borrowings of the Company, including cash credit and term loans, are personally guaranteed by the directors. The aggregate outstanding amount of such borrowings as on 31.03.2024 is Rs. 3092.80 Lakhs

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CIN: U17110MH1996PLC097972

NOTE NO. 10: PROPERTY, PLANT & EQUIPMENT

(Indian Rupees in Lakhs)

	Cost or Valuation	Building	Vehicles	Electical Fittings	Office Equipments	Plant & Machinery	Total
GROSS BLOCK	**As at 1st April 2023**	**795.19**	**269.49**	**5.55**	**62.76**	**1669.46**	**2802.44**
	Additions	24.07	1.11	-	4.60	62.96	92.74
	Deletions	-	-	-	-	-	-
	As at 31 March 2024	**819.26**	**270.60**	**5.55**	**67.36**	**1732.42**	**2895.18**
	Additions	-	23.04	-	1.06	87.71	111.81
	Deletions	-	19.25	-	-	3.30	22.55
	As at 31 March 2025	**819.26**	**274.38**	**5.55**	**68.42**	**1816.83**	**2984.44**
	Additions	29.95	7.15	-	18.96	546.36	602.42
	Deletions	-	-	-	-	-	-
	As at 31 March 2026	**849.21**	**281.53**	**5.55**	**87.38**	**2363.19**	**3586.86**
Accumulated Depreciation	**Depreciation**	**Building**	**Vehicles**	**Electical Fittings**	**Office Equipments**	**Plant & Machinery**	**Total**
	As at 1st April 2023	**337.33**	**171.27**	**4.56**	**42.26**	**1182.36**	**1737.78**
	Charge for the year	43.66	25.50	0.14	3.32	97.59	170.20
	Deletions	-	-	-	-	-	-
	As at 31 March 2024	**380.99**	**196.77**	**4.70**	**45.57**	**1279.95**	**1907.98**
	Charge for the year	41.64	21.07	0.12	3.51	94.86	161.19
	Deletions	-	17.67	-	-	0.02	17.69
	As at 31 March 2025	**422.63**	**200.17**	**4.82**	**49.08**	**1374.79**	**2051.49**
	Charge for the year	38.18	19.24	0.10	3.98	144.84	206.34
	Deletions	-	-	-	-	-	-
	As at 31 March 2026	**460.81**	**219.42**	**4.92**	**53.06**	**1519.63**	**2257.83**
NET BLOCK	**NET BLOCK**						
	As at 31 March 2024	**438.27**	**73.83**	**0.85**	**21.78**	**452.47**	**987.20**
	As at 31 March 2025	**396.63**	**74.21**	**0.73**	**19.34**	**442.04**	**932.95**
	As at 31 March 2026	**388.41**	**62.11**	**0.63**	**34.33**	**843.56**	**1329.03**

Capital Work In Progress

CAPITAL WORK IN PROGRESS	Projects In progress for a period of :	0 to 1 Years	1 to 2 Years	2 to 3 Years	More Than 3 years	Total
	As at 1st April 2023	-	-	-	-	-
	Add: Additions during the year	-	-	-	-	-
	Less: Capitalised to PPE during the year	-	-	-	-	-
	As at 31 March 2024	-	-	-	-	-
	Add: Additions during the year	316.00	-	-	-	**316.00**
	Less: Capitalised to PPE during the year	-	-	-	-	-
	As at 31 March 2025	316.00	-	-	-	**316.00**
	Add: Additions during the year	-	-	-	-	-
	Less: Capitalised to PPE during the year	316.00	-	-	-	**316.00**
	As at 31 March 2026	-	-	-	-	-

Note:

(a) Capital Work-in-Progress amounting to ₹31600000 as at 31st March 2025 has been capitalised during the period and transferred to Plant & Machinery.

(b) Refer Note no. 4.1 for details of Property Plant & Equipment Pledged as Security

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Note 26: Other Disclosures

(a) As at 31st March 2026, the Company has disputed income-tax demands of ₹29.34 lakhs, TDS demands of ₹11.09 lakhs and GST demand of ₹90.89 Lakhs, which are pending and subject to rectification. Certain other claims against the Company are also outstanding, the amounts of which are presently unascertainable. Based on facts no provision has been considered necessary in the financial statements.- *Refer Annexure VI for previous year's liability.*

(b) Contracts Remaining to be Executed - Nil (FY 2024-25 is Rs. 1,18,50,000)

(c) Segment Reporting- The Company is engaged in a single line of business and operates in a single geographical segment. Accordingly, the disclosure requirements of Accounting Standard 17 – Segment Reporting are not applicable.

(d) Foreign Currency Hedging- The Company has not entered into any foreign currency hedging or derivative transactions during the period. Accordingly, the disclosure requirements relating to foreign currency hedging under the relevant Accounting Standards are not applicable As on date of signing the Restated Balance Sheet.

(e) Subsidiary and Associate Companies- As on date of signing the Restated Balance Sheet , the Company does not have any subsidiary or associate companies. Details of related parties and other associated firms, as required under the Companies Act, 2013 and Accounting Standard 18 "Related Party Disclosures", have already been disclosed in the Report and are incorporated by reference.

(f) Leasing of assets whereby the lessor essentially remains the owner of the asset is classified as operating leases. The payments made by the Company as lessee in accordance with operational leasing contracts or rental agreements are expensed proportionally during the lease or rental period respectively. Any compensation, according to agreement, that the lessee is obliged to pay to the lessor if the leasing contract is terminated prematurely is expensed during the period in which the contract is terminated.

(g) Balance of Debtors & Creditors & Loans & advances Taken & giving are subject to confirmation and subject to consequential adjustments, if any. Debtors & creditors balance has been shown separately and the advances received and paid from/to the parties is shown as advance from customer and advance to suppliers

(h) Previous years figures have been regrouped and reclassified wherever necessary to match with current year grouping and classifiaction.

(i) The Company has advanced a loan to a Key Managerial Personnel and Directors of the Company, as per the scheme under section 185(3)(a)(ii) of Companies Act, 2013.The net Outstanding balance as on 31.03.2026 is Rs. 119.24 Lakhs.

(j) Other income includes Rs. 24.44 Lakhs which represents payable to certain parties from whom goods were purchased have been written back and recognised as income.

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Note 27 :Regulatory Disclosures

(a) The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

(b) The Company does not have any transactions with companies struck off.

(c) The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.

(d) The Company has not traded or invested in Crypto currency or Virtual digital Currency during the financial year.

(e) The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries); or

ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;

(f) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or;

ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,

(g) The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

(h) The Company has filed monthly statements of current assets with the banks in agreement with the books of accounts.

(i) The Company does not have any immovable property (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) whose title deeds are not held in the name of the Company.

(j) The Company is in compliance with the number of layers of companies in accordance with clause 87 of Section 2 of the Act read with the Companies(Restriction on number of Layers) Rules, 2017 during the financial year ended as on March 31, 2026, 2025 & 2024.

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NOTE 28 : EMPLOYEE BENEFITS

I. **Defined contribution plans**

The Company has classified the various benefits provided to employees as under:

a. **Employee State Insurance Fund**

b. **Employee Provident Fund**

c. Earned Leaves

The expense recognised during the period towards defined contribution plan -

(Indian Rupees in Lakhs)

Particulars	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
Employers Contribution to Employee State Insurance & Employee Provident Fund	05.64	07.27	10.09
Earnend Leaves (Leave with wages)	0.24	0.07	0.18

II. **Defined benefit plans**

Gratuity

The Company provides for gratuity for employees as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employees last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service. The gratuity plan is an unfunded plan.

(Indian Rupees in Lakhs)

	Defined benefit plans	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
		Gratuity (Unfunded)	Gratuity (Unfunded)	Gratuity (Unfunded)
i)	**Expenses recognised in statement of profit and loss during the year:**			
	Current service cost	49.86	36.35	28.10
	Past service cost	-	-	-
	Interest Cost	5.05	4.38	3.10
	Expected Return on Plan Assets	-	-	-
	Curtailment Cost / (Credit)	-	-	-
	Settlement Cost / (Credit)	-18.30	-20.97	-4.93
	Net actuarial (gain)/ loss recognized in the year	36.61	19.76	26.27
	Total expenses included in Employee benefit expenses	**7.49%**	**6.80%**	**7.23%**
	Discount Rate as per para 78 of AS 15 R (2005)			
ii)	**Net asset /(liability) recognised as at balance sheet date:**			
	Present value of defined benefit obligation	110.86	74.26	60.59
	Fair value of plan assets	-	-	-
	Funded status [surplus/(deficit)]	**-110.86**	**-74.26**	**-60.59**
iii)	**Movements in present value of defined benefit obligation**			
	Present value of defined benefit obligation at the beginning of the year	74.26	60.59	41.29
	Current service cost	49.86	36.35	28.10
	Past service cost	-	-	-
	Interest cost	5.05	4.38	3.10
	Actuarial (gains) / loss	-18.30	-20.97	-4.93
	Benefits paid	-	-6.09	-6.97
	Present value of defined benefit obligation at the end of the year	**110.86**	**74.26**	**60.59**
iv)	**Classification**			
	Current liability	**7.06**	**5.11**	**5.06**
	Non-current liability	**103.81**	**69.15**	**55.53**

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v) Actuarial assumptions:

Particulars	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
Expected Return on Plan Assets	NA	NA	NA
Discount rate	7.49%	7.23%	7.23%
Expected rate of salary increase	10.00%	10.00%	10.00%
Mortality Rate During Employment	IALM 2012-14	IALM 2012-14	IALM 2012-14
Retirement age	60 Years	60 Years	60 Years

Notes:

a. The rate used to discount post-employment benefit obligations is determined by reference to market yields at the end of the reporting period on government bonds.

b. The estimates of future salary increases considered in the actuarial valuation take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

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Restated Statement of Accounting Ratios

NOTE 29 : Restated Statement of Accounting Ratios

Particulars	NOTES	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024	% Change from 31.03.2025 to 31.03.2026	% Change from 31.03.2024 to 31.03.2025	Reason For Variance more than 25% from FY 2024-25 to FY 2025-26	Reason For Variance more than 25% from FY 2023-24 to FY 2024-25
Current Assets	[A]	8130.20	6177.86	4832.26			N/A	Increase is mainly due to a higher buildup of current assets , particularly in inventories and trade receivables, whereas current liabilities have remained almost stable. Improved liquidity position explains this increase.
Current Liabilities	[B]	4700.31	3874.98	3878.10				
Current Ratio	**[A/B]**	**1.73**	**1.59**	**1.25**	**8.49%**	**27.95%**		
Debt	[A]	3324.80	3347.12	3259.02			The Debt–Equity Ratio decreased from 1.16 as at 31 March 2025 to 0.78 as at 31 March 2026. As a result, the capital structure of the Company has become less leveraged, reflecting a more conservative financial position.	Significant increase in Borrowing for expansion but Shareholder's equity rose up comparatively low on account of infusion of fresh capital (share capital + reserves).
Equity	[B]	4266.83	2880.01	1404.71				
Debt - Equity Ratio	**[A / B]**	**0.78**	**1.16**	**2.32**	**-32.95%**	**-49.91%**		
Earnings available for debt service	[A]	2421.37	1355.94	965.73			The Debt Service Coverage Ratio improved substantially from 2.09 in FY 2024-25 to 4.57 as at 31 March 2026. This improvement is mainly due to a significant reduction in debt servicing obligations during the period, arising from repayment of term loans.	N/A
Debt Service	[B]	529.99	649.11	796.85				
Debt - Service Coverage Ratio	**[A / B]**	**4.57**	**2.09**	**1.21**	**118.71%**	**72.36%**		
Net Profit after Tax	[A]	1386.82	672.83	134.72			The ROE improved in Current Financial Year as compared to in FY 2024-25, driven by a substantial rise in net profitability. Improved margins, cost controls, and efficiency gains further supported the performance.	N/A
Shareholder's Equity	[B]	4266.83	2880.01	1404.71				
Return on Equity Ratio (%)	**[A / B]**	**32.50%**	**23.36%**	**9.59%**	**39.12%**	**143.59%**		
Cost of Goods Sold	[A]	9417.48	8508.68	7544.50			N/A	N/A
Inventory	[B]	3894.61	3519.91	2444.65				
Inventory Turnover Ratio	**[A / B]**	**2.42**	**2.42**	**3.09**	**0.03%**	**-21.67%**		
Net Sales	[A]	12202.99	11241.79	9277.86			N/A	N/A
Trade Receivables	[B]	2326.98	1687.48	1053.96				
Trade Receivables Turnover Ratio	**[A / B]**	**5.24**	**6.66**	**8.80**	**-21.28%**	**-24.32%**		

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

Paramount Syntex Limited
(Formerly Known as Paramount Syntex Private Limited)
32, Floor- 3, Ploot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Mumbai, Maharashtra, - 400009.
CIN: U17110MH1996PLC097972

Restated Statement of Accounting Ratios

NOTE 29 : Restated Statement of Accounting Ratios

Particulars	NOTES	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024	% Change from 31.03.2025 to 31.03.2026	% Change from 31.03.2024 to 31.03.2025	Reason For Variance more than 25% from FY 2024-25 to FY 2025-26	Reason For Variance more than 25% from FY 2023-24 to FY 2024-25
Net Purchase	[A]	8594.00	8662.47	8176.31			N/A	The Trade Payables Turnover Ratio declined by 36.99% in FY 2025 due to a significant increase in trade payables. This reflects the company's improved credit terms and efficient cash flow management. The strategy supports liquidity and enhances working capital flexibility amid increased procurement.
Trade Payables	[B]	863.56	813.67	483.93				
Trade Payables Turnover Ratio	**[A / B]**	**9.95**	**10.65**	**16.90**	**-6.52%**	**-36.99%**		
Net Sales	[A]	12202.99	11241.79	9277.86			The Working Capital Turnover Ratio declined by 27.12% in March 2026 due to a significant rise in working capital driven by higher current assets. This indicates the company is building operational capacity and strengthening liquidity to support future growth.	The Working Capital Turnover Ratio declined by 49.80% in FY 2025 due to a significant rise in working capital driven by higher current assets. This indicates the company is building operational capacity and strengthening liquidity to support future growth.
Current Assets		8130.20	6177.86	4832.26				
Current Liabilities		4700.31	3874.98	3878.10				
Working Capital	[B]	3429.89	2302.88	954.16				
Working Capital Turnover Ratio	**[A / B]**	**3.56**	**4.88**	**9.72**	**-27.12%**	**-49.80%**		
Net Profit	[A]	1386.82	672.83	134.72			The Net Profit Ratio increased significantly from 5.99% in FY 2024-25 to 11.36% as at 31 March 2026. as increase in sales and stable net profit for the period, leading to an improvement in profit margins.	The Net Profit Ratio improved significantly in FY 2025, driven by strong profit growth outpacing sales. This reflects better cost control, improved margins, and operating efficiency. The sharp turnaround from FY 2023 highlights successful strategic and financial execution.
Net Sales	[B]	12202.99	11241.79	9277.86				
Net Profit Ratio (%)	**[A / B]**	**11.36%**	**5.99%**	**1.45%**	**89.88%**	**312.17%**		
Earning before interest and taxes	[A]	2215.03	1194.75	795.52			The Return on Capital Employeed increased from 19.03% in FY 2024-25 to 29.18% as at 31 March 2026. Increased Profit Margins and caused the jump in Earnings Before Interest and Taxes.	N/A
Capital Employeed	[B]	7591.64	6227.14	4663.73				
Capital Employeed = Total Equity + Long term Debt+ Deferred Tax Liability								
Return on Capital Employed (%)	**[A / B]**	**29.18%**	**19.19%**	**17.06%**	**52.07%**	**12.48%**		
Net Return on Investment	[A]	-	-	-			N/A	N/A
Cost of Investment	[B]	-	-	-				
Return on Investment	[A / B]	0.00%	0.00%	0.00%	**0.00%**	**0.00%**		

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NOTE 30 : Related Party Transactions

A List of Related Parties and Nature of Relationship

Name of Party	Nature of Relation
I. Key Management Personnel	
Punit Arora	Managing Director
Sharad Kumar Srivastava	Director/CFO
Kumkum Arora	Whole Time Director
Mohit Bedi	Independent Director
Shilpi Jain	Independent Director
Manish Chhabra	Independent Director
Bharti Singh	Company Secretary
II. Relatives of Key Management Personnel	
Kunal Arora	Relative of Director
Palki Arora	Relative of Director
Punit Arora HUF	Relative of Director
Ranjana Arora	Relative of Director
III Enterprises that are under common control	
KK Impex (Proprietor : Kumkum Arora)	Associate Prop. Firm
Paraspin Impex Private Limited	Associate Company
Paramount Dye tec Limited	Associate Company
Winning Industries	Associate Partnership Firm
PSPL Dyers and Processors Private Limited	Associate Company





B Transaction with Related Parties

(Indian Rupees in Lakhs)

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st 2026	For the year ended March 31st 2025	For the year ended March 31st 2024
KumKum Arora	Whole Time Director	Director Remuneration	12.00	12.00	12.00
KumKum Arora	Whole Time Director	Rent Expenses	03.60	1.44	2.52
KumKum Arora	Whole Time Director	Electricity expenses incured on behalf of Paramount Syntex Ltd	07.20	19.06	9.35
KumKum Arora	Whole Time Director	Interest Paid	0.52	-	-
Punit Arora	Managing Director	Electricity expenses incured on behalf of Paramount Syntex Ltd	67.98	159.64	149.68
Punit Arora	Managing Director	Interest Received	10.80	-	-
KumKum Arora	Whole Time Director	Interest Received	3.60	-	-
Punit Arora	Managing Director	Director Remuneration	36.00	36.00	36.00
Punit Arora	Managing Director	Interest Paid	-	27.48	10.33
Sharad Kumar Srivastava	Director	Salary to Director	9.76	7.88	7.70
Bharti Singh	Company Secretary	Salary to Company Secretary	4.20	4.20	-
Mohit Bedi	Independent Director	Director Sitting Fees	0.96	0.24	-
Shilpi Jain	Independent Director	Director Sitting Fees	0.96	0.24	-
Manish Chhabra	Independent Director	Director Sitting Fees	0.96	0.24	-
Punit Arora	Managing Director	Rent Expenses	0.96	0.96	0.96
Ranjana Arora	Relative of Director	Salary	4.98	4.98	4.98
Punit Arora	Managing Director	Loan advanced	578.12	-	-
Punit Arora	Managing Director	Loan recovered	520.99	-	-
Punit Arora	Managing Director	Loan Availed	-	796.10	194.70
Punit Arora	Managing Director	Repayment of Loan	01.32	915.58	318.20
Punit Arora	Managing Director	Reimbursement of Expenses	08.76	31.21	16.70

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Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st 2026	For the year ended March 31st 2025	For the year ended March 31st 2024
KumKum Arora	Whole Time Director	Loan advanced	229.69	-	-
KumKum Arora	Whole Time Director	Loan recovered	108.56	-	-
KumKum Arora	Whole Time Director	Loan Availed	-	114.69	33.75
KumKum Arora	Whole Time Director	Repayment of Loan	02.00	123.05	24.66
Paramount Dye tec ltd	Group Company	Rent Expenses	43.20	43.20	07.20
Paramount Dye tec ltd	Group Company	Sales	02.04	-	-
Punit Arora HUF	Relative of Director	Interest Outstanding/due	01.34	-	-
Punit Arora HUF	Relative of Director	Loan Availed	-	15.00	-
Punit Arora HUF	Relative of Director	Repayment of Loan	-	30.00	6.15
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances Given	-	01.78	-
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances Recovered	11.82	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Other Advances against Suppliers & Capital Goods	348.17	-	-
KK IMPEX	Proprietorship under same management (Common Directors)	Purchases	184.72	181.69	447.08
KK IMPEX	Proprietorship under same management (Common Directors)	Sales	-	222.85	194.78
KK IMPEX	Proprietorship under same management (Common Directors)	Other Advances against Suppliers & Capital Goods	671.29	-	-

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C Outstanding Balances

(Indian Rupees in Lakhs)

Name of Party	Nature of Relation	Nature of Transaction	For the year ended March 31st 2026	For the year ended March 31st 2025	For the year ended March 31st 2024
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Other Advances against Suppliers & Capital Goods	348.17	-	-
Paraspin Impex Private Limited	Companies under same management (Common Directors)	Trade Payable	-	48.19	86.42
Kum Kum Arora	Whole Time Director	Other Advances	112.81	-	-
Kum Kum Arora	Whole Time Director	Unsecured Loan	-	02.00	10.36
Punit Arora	Managing Director	Other Advances	06.44	-	
Punit Arora	Managing Director	Unsecured Loan	-	01.32	120.79
Bharti Singh	Company Secretary	Salary payable	0.35	0.33	-
Mohit Bedi	Independent Director	Director sitting fees Payable	-	0.22	-
Shilpi Jain	Independent Director	Director sitting fees Payable	-	0.22	-
Manish Chhabra	Independent Director	Director sitting fees Payable	-	0.22	-
Winning Industries	Associate Firm	Trade Receivable	-		0.27
Punit Arora HUF	Relative of Director	Unsecured Loan	12.47	11.14	26.14
KK Impex	Proprietorship under same management (Common Directors)	Other Advances against Suppliers & Capital Goods	671.29	-	-
KK Impex	Proprietorship under same management (Common Directors)	Trade Receivable	-	09.28	594.85
Paramount Dye tec Ltd	Group Company	Trade Payable	222.56	180.37	258.94
PSPL Dyers and Processors Private Limited	Companies under same management (Common Directors)	Other Advances	-	11.82	10.04

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PARAMOUNT SYNTEX LIMITED

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Annexure I: Statement of Notes to the Restated Financial Information

Restatement adjustments, Material regroupings and Non-adjusting items

(a) Impact of restatement adjustments

Below mentioned is the summary of results of restatement adjustments made to the audited financial statements of the respective period/years and its impact on profits.

(Indian Rupees in Lakhs)

Particulars	Note No.	For the Year Ended 31st March,2026	For the Year Ended 31st March,2025	For the Year Ended 31st March,2024
Profit after tax as per audited financial statements		1386.82	662.85	1101.61
Adjustments to net profit as per audited / unaudited financial statements				
Add:				
Deferred Tax Provision	(c) (xiv)	-	-	195.03
Reversal of GST RCM	(c) (xiii)	-	-	0.15
Bad Debts	(c) (xii)	-	-	25.39
Corporate Social Responsibility Provision	(c) (ix)	-	9.98	-
Change in Income Tax Provision & Deferred Tax	(c) (iv)	-	-	-3.17
Less:				
Recognition of Gratuity Liability	(c) (iii)	-	-	19.30
Interest Provision for MSME creditors	(c) (i)	-	-	3.69
Change in method of Depreciation	(c) (ii)	-	-	2.29
Reversal of Interest Income on Advances	(c) (vi)	-	-	122.26
Director Remuneration reclassified to from IPO expense to Employee Benefits Expenses in Profit & Loss statement	(c) (vii)	-	-	35.00
Preliminary Expenses	(c) (viii)	-	-	53.96
Corporate Social Responsibility Provision	(c) (ix)	-	-	9.98
Rent Expenses	(c) (x)	-	-	1.08
Provision for Bad Advances	(c) (xi)	-	-	679.20
Foreign Exchange Differences	(c) (v)	-	-	3.81
Tax of Earlier Years	(c) (xv)		-	253.71
		1386.82	672.83	134.72
Restated profit after tax for the period/ years		**1386.82**	**672.83**	**134.72**

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(b) **Reconciliation of restated Equity / Networth:**

Below mentioned is the summary of restatement adjustments relating to Net worth made to the audited financial statements of the respective years and its impact on Net worth.

(Indian Rupees in Lakhs)

Particulars	Note No.	For the Year Ended 31st March,2026	For the Year Ended 31st March,2025	For the Year Ended 31st March,2024
Equity / Networth as per Audited / Unaudited Financials		4266.83	4073.05	2607.73
Adjustment for:				
Adjustment of items pertaining to Statement of Profit and loss (Refer profit and loss reco adjustments)	Less	-	2212.67	1245.78
Adjustment of items pertaining to Reserves	Add	-	1004.49	1004.49
Add:				
Deferrd Tax Provision	(c) (xiv)	-	-	195.03
Reversal of GST RCM	(c) (xiii)	-	-	0.15
Bad Debts	(c) (xii)	-	-	25.39
CSR Provision	(c) (ix))	-	9.98	-
Change in Income Tax Provision & Deferred Tax	(c) (iv)	-	-	-3.17
Defferred Tax on Provision for Bad debts prior to FY 2022-23	(c) (xii)	-	5.17	5.17
Less:				
Recognition of Gratuity Liability	(c) (iii)	-	-	19.30
Interest Provision for MSME creditors	(c) (i))	-	-	3.69
Change in method of Depreciation	(c) (ii)	-	-	2.29
Reversal of Interest Income on Advances	(c) (vi)	-	-	122.26
Director Remuneration reclassified to from IPO expense to Employee Benefits Expenses in Profit & Loss statement	(c) (vii)	-	-	35.00
Preliminary Expenses	(c) (viii)	-	-	53.96
CSR Provision	(c) (ix)	-	-	9.98
Rent Expenses	(c) (x)	-	-	1.08
Provision for Bad Advance	(c) (xi)	-	-	679.20
Foreign Exchange Differences	(c) (v)	-	-	3.81
Tax of Earlier Years	(c) (xv)	-	-	253.71
Equity/Networth Reconciliation		4266.83	2880.01	1404.71
Equity/Networth as per Restated Financial Statement		4266.83	2880.01	1404.71

A positive figures represents addition and figures in brackets/ negative represents deletion in the corresponding head in the audited / unaudited financial statements for respective reporting periods to arrive at the restated numbers.

(c) **Explanatory notes for the restatement adjustments**

Appropriate adjustment have been made in the restated financial statement, wherever required, by reclassification of the corresponding item of income, expenses, assets and liabilities, in order to bring them in line with the groupings as per audited financial of the company for all the years and the requirements of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulation 2018.

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(c) Explanatory notes for the restatement adjustments

(i) Interest on MSME Dues

In compliance with Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, interest payable to MSMEs, amounting to INR 99,198 for FY 2022–23 and INR 3,69,477 for FY 2023–24, has been recognized in the restated financial statements. These were not provided in the audited financials.

(ii) Depreciation change in method

Depreciation on certain fixed assets capitalized in FY 2022–23 and FY 2023–24 was omitted in the audited financial statements. The same has now been charged in the restated financials in the relevant years, resulting in higher depreciation expense, with a larger impact in FY 2022–23 due to higher asset additions.

(iii) Recognition of Gratuity Liability

Gratuity expenses of INR 41,28,522 for FY 2022–23 and INR 19.30 lakhs for FY 2023–24 have been recognized in the restated financials, based on an actuarial valuation, in accordance with AS 15 – "Employee Benefits." These expenses were not recognized in the audited financial statements. Out of Total amount of Gratuity Rs. 41,28,522 expensed out in FY 2022-23, Rs. 5,78,565/- pertains to FY 2022-23 and remaining Rs. 35,49,957 shown as exceptional expense pertains to prior to FY 2022-23.

(iv) Change in Income Tax Provision & Deferred Tax

Provision for Income Taxes

In the audited financial statements, excess/short provisions for income taxes were recognized in the year in which the income tax return was filed. For the purpose of restatement, such provisions have been adjusted in the year to which they actually relate to, in accordance with the matching principle.

Deferred Tax Adjustments

Differences have arisen between deferred tax assets/liabilities as per the audited financial statements and those as per the restated financial information. The same have been rectified and recognized in the periods to which they relate, to ensure appropriate compliance with Accounting Standard 22 – "Accounting for Taxes on Income."

(v) Foreign Exchange Differences

On recalculation, foreign exchange differences increased by INR 2,76,110 in FY 2022–23 and decreased by INR 3,81,153 in FY 2023–24 in the restated financials, as compared to the audited financials.

(vi) Reversal of Interest Income on Advances

In FY 2023–24 audited financials, trade receivables included interest income of INR 1,22,25,636. Considering its doubtful recoverability, the said income has been reversed in the restated financials in line with the principle of prudence.

(vii) Director Remuneration Related to IPO

In the audited financial statements for FY 2023–24, some part of Director remuneration related to IPO activities was capitalized as an intangible asset. In the restated financials, this has been reclassified under "Employee Benefit Expenses" in the Statement of Profit & Loss, consistent with the nature of the expense and applicable standards.

(viii) Preliminary Expenses

Preliminary expenses of INR 53.96 Lacs capitalized as intangible assets in audited financials for FY 2023-24 have been reclassified as revenue expenditure in the restated financials in their respective heads of expense, as such expenses should be charged off in the year incurred, in accordance with applicable accounting principles.

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(c) **Explanatory notes for the restatement adjustments**

(ix) **Corporate Social Responsibility (CSR) Provision**

No provision for CSR expenditure was made in the audited financials for FY 2023–24. In the restated financials, a provision of INR 9,98,365 has been recognized, in compliance with Section 135 of the Companies Act, 2013.

(x) **Rent Expense**

Rent payable has been increased by INR 1,08,000 in the restated financials for FY 2023-24, resulting in a corresponding increase in rent expense, to account for an omission in the audited financial statements.

(xi) **Provision for Bad Advance**

The amount Written off 4,86,417/- of unrecoverable debtors (F.Y. 2022–23), though inadvertently omitted in the audited accounts, is duly reflected in the RFS in line with AS 1 and AS 4. Further, 6,79,20,200/- of irrecoverable business advances (F.Y. 2023–24), presently under litigation, has been written off in accordance with the prudence principle under AS 1 and AS 29. Thus, both items have been properly recognised in the RFS as per applicable Accounting Standards to ensure a true and fair presentation.

(xii) **Provision for Bad debts**

a. Unrecoverable debtors amounting to 25,39,180.32 have been duly booked as expenses in the audited financial statements in FY 2023-24. However, in the Restated Financial Statements (RFS), the said amount has been recognised in the year in which the debtors actually arose. Accordingly, 4,86,417/- has been written off in F.Y. 2022–23 and the balance sum of 20,52,763.32 has been adjusted against the opening balance of Reserves & Surplus as on 01.04.2022, thereby ensuring correct periodical recognition and compliance with applicable Accounting Standards. Defferred Tax Impact Amounting to Rs. 5.17 Lacs on the same has also been given in opening Reserves.

b. A provision for Doubtful Debts has been made amounting to Rs. 8897976/- against the receivables . The same had not been taken in Financial Statemens for the year ended 31.03.2026. Defferred Tax Impact Amounting to Rs. 57.98 Lacs.

(xiii) **Reversal of GST RCM**

Tax under Reverse Charge Mechanism (RCM) amounting to INR 14,540, reflected in the audited financials, has been written off in the restated financial statements for appropriate presentation.

(xiv) Due to changes in Depreciation Expense as per the Companies Act, 2013, CSR Expense, Provision for Doubtful Debts and Gratuity Expense, Deferred Tax has been updated in the restated financial statements in accordance with Accounting Standard.

(xv) **Tax of Earlier Years**

The amount of unadjusted advances tax and self assessment tax paid against the amount of provision made for the respective years are expensed out on account of short provisions made in the FY 2023-24 as Tax of Earlier Years. This amount is net of provisions and advance tax paid along with TDS and self assement tax showing prior to FY 2023-24. It includes the short tax provision was made for FY 2022-23 by Rs. 240.24 Lacs.

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Annexure-II: Re-classification of Items from Audited to Restated Financial Information

(Indian Rupees in Lakhs)

S.No.	Particulars	Note No.	As at 31.03.2024	As Per Audited Finanacial Statements	As Per Restated Finanacial Statements
1	Unsecured Loan	4	6.15	Property, Plant & Equipment & Intangible Assets	Unsecured Loan
2	Trade Payables	7	539.06	Other Current Liab	Trade Payables
3	Other Current Liabilities	8	100.00	Unsecured Loans	Other Current Liabilities
4	Short Term Provision	9	2.00	Other Current Liabilities	Short Term Provision
5	Long-Term Loan & Advances	13	1.03	Short Term Loan & Advances	Long-Term Loan & Advances
6	Other Non Current Assets	14	31.78	Property, Plant & Equipment & Intangible Assets	Other Non Current Assets
7	Short Term Loans & Advances	18	57.09	Property, Plant & Equipment & Intangible Assets	Short Term Loans & Advances
8	Bank Guarantee & FD	14	6.66	Cash and Cash Equivalents	Other Non Current Assets
9	Short Term Loans & Advances	18	0.06	Trade Receivables	Short Term Loans & Advances
10	Short Term Loans & Advances	18	15.94	Other Current Assets	ShortTerm Loans & Advances

Appropriate adjustment have been made in the restated financial statement, wherever required, by reclassification of the corresponding item of income, expenses, assets and liabilities, in order to bring them in line with the groupings as per audited financial of the company for all the years and the requirements of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulation 2018.

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Annexure-III

OTHER FINANCIAL INFORMATION

(Indian Rupees in Lakhs)

Particulars	For the year ended 31.03.2026	For the year ended 31.03.2025	For the year ended 31.03.2024
Net Worth **(A)**	4266.83	2880.01	1404.71
Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA)	2358.66	1316.91	945.44
Restated Profit after tax	1386.82	672.83	134.72
Add: Prior Period Item	-	-	-
Adjusted Profit after Tax**(B)**	1386.82	672.83	134.72
Number of Equity Share outstanding as on the End of Year/Period **(C)**	1,19,59,382	1,19,59,382	1,06,43,850
Weighted average no of Equity shares as on the end of the period year**(D)**	-	-	-
-Pre Bonus (D(i))	1,19,59,382	1,18,18,818	3,43,350
-Post Bonus (D(ii))	1,19,59,382	1,18,18,818	1,06,43,850
Face Value per Share	10.00	10.00	10.00
Restated Basic & Diluted Earnings Per Share (In Rs.) **(B/D)**			
- Pre Bonus (B/D(i))	11.60	5.69	39.24
- Post Bonus (B/D(ii))	11.60	5.69	1.27
Return on Net worth (%) **(B/A)**	32.50%	23.36%	9.59%
Net asset value per share **(A/D(i)) (Pre Bonus)** (In Rs.)	35.68	24.37	409.12
Net asset value per share **(A/D(ii)) (Post Bonus)** (In Rs.)	35.68	24.37	13.20

Notes:-

1. The ratios have been Computed as per the following formulas

(i) Basic Earnings per Share

$$\frac{\text{Restated Profit after Tax available to equity shareholders}}{\text{Weighted average number of equity shares outstanding at the}}$$

(ii) Net Asset Value (NAV) per Equity Share

$$\frac{\text{Restated Net Worth of Equity Share Holders}}{\text{Number of equity shares outstanding at the}}$$

(iii) Return on Net worth (%)

$$\frac{\text{Restated Profit after Tax available to equity shareholders}}{\text{Restated Net Worth of Equity Share Holders}}$$

2. EBITDA represents Earnings (or Profit/ (Loss)) before Finance Costs, Income Taxes, and Depreciation and Amortization Expenses. Extraordinary and Exceptional Items have been considered in the calculation of EBITDA as they were expense items.
3. Net Profit as restated, as appearing in the Statement of Profit and Losses, has been considered for the purpose of computing the above ratios. These ratios are computed on the basis of the Restated Financial Information of the Company.
4. Earnings per share calculations are done in accordance with Accounting Standard 20 "Earning per Share", issued by the Institute of Chartered Accountants of India.
5. Weighted average number of Equity Shares is the number of Equity Shares outstanding at the beginning of the period adjusted by the number of Equity Shares issued during period multiplied by the time weighting factor. The time weighting factor is the number of days for which the specific shares are outstanding as a proportion of total number of days during the period.
6. The company issued 1,03,00,500 equity shares of Rs. 10/- each as bonus shares in the ratio of 30:1 Fully paid Bonus Shares of Rs.10/- each has been allotted against the holding of 1 (One) equity shares of the Company on March 07, 2024.

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Annexure-IV

RESTATED STATEMENT OF TAX SHELTER

(Indian Rupees in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025	As at 31.03.2024
Net Profit/(Loss) before taxes (A)	1914.56	918.12	522.44
Tax Rate Applicable %	25.17%	25.17%	25.17%
Minimum Alternate Taxes (MAT)	-	-	-
Adjustments			
Add: Depreciation as per Companies act	206.34	161.19	170.20
Add:Profit/ Loss on sale of fixed assets	-	-5.44	-
Add:Provision for Bad-Debts and Bad Advances	17.71	12.39	679.20
Add: CSR	24.18	18.83	9.98
Add: Gratuity provision	36.61	19.76	26.27
Add : Interest on MSME	2.48	1.86	3.69
Add : Donation	0.76	-	
Less: Gratuity Paid	-	6.09	6.97
Less: CSR Paid	20.20	-	-
Less: Deduction u/s 37	-	-	-
Less : Bad debts	-	-	20.53
Less: Taxable under other heads of income	14.41	0.89	0.06
Less: Depreciation as per Income Tax Act, 1961	388.87	326.06	167.91
Less: Deductions under Income Tax Act, 1961	-	-	-
Less : Deffered Tax Credit Adjuted for computation of Tax under 115JB of Income Tax Act	-	-	-
Net Adjustments(B)	**-136.16**	**-124.44**	**693.89**
Business Income (A+B)	**1778.41**	**793.68**	**1216.33**
Income from Capital Gains	-	-	-
Sale Consideration	-	-	-
Less: Cost of Accquisition	-	-	-
Long/ Short Term Capital Gain	-	-	-
Less: Brought Forward Capital Gain	-	-	-
Income from Other Sources (Interest Income)	14.41	0.89	0.06
Interest on Income Tax Refund	-	-	-
Interest on security Deposit	-	-	-
Damages and claims received	-	-	-
Gross Total/ Taxable Income	1792.81	794.57	1216.39
Less: Deductions U/S 80JJAA	42.21	12.00	3.66
Net Total/ Taxable Income	1750.60	782.57	1212.73
Tax Payable as per Normal Rate	440.59	196.96	305.22
Tax Payable as per Special Rate:	-	-	-
Interest payable on above	-	-	-
Tax as per Income Tax **(C)**	440.59	196.96	305.22
Tax Payable as per Minimum Alternate Tax U/S 115 JB of the Income Tax Act,1961	-	-	-
Additional Income tax & Interest Payable on above	-	-	-
Tax as per MAT (D)	-	-	-
Net Tax (Higher of C & D)	**440.59**	**196.96**	**305.22**
Current tax as per restated Statement of Profit & Loss	**440.59**	**196.96**	**305.22**

1. The above statement is in accordance with Accounting Standard - 22, "Accounting for Taxes on Income" prescribed under Section 133 of the Act, read with Rule 7 of Companies (Accounts) Rules, 2014 (as amended).
2. The permanent/timing differences for the year 31 March 2024 have been computed based on the Income-tax returns filed for the respective years after giving adjustments to restatements, if any.
3. Statutory tax rate includes applicable surcharge, education cess and higher education cess of the year concerned.
4. The above statement should be read with the Statement of Notes to the Financial Information of the Company.

AGGARWAL PAWAN & ASSOCIATES M. No. 522474 New Delhi Chartered Accountants

PARAMOUNT SYNTEX LIMITED
32, Floor- 3, Ploot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Mumbai, Maharashtra, - 400009
CIN: U17110MH1996PLC097972

Annexure V: Restated Statement of Capitalisation as on 31.03.2026

(Indian Rupees in Lakhs)

Particulars	Pre Issue	Post Issue
Borrowings		
Short- term	2541.55	[-]
Long- term (including current maturities) (A)	783.25	[-]
Total Borrowings (B)	**3324.80**	**[-]**
Shareholders' funds		
Share capital	1195.94	[-]
Reserves and surplus	3070.89	[-]
Total Shareholders' funds (C)	**4266.83**	**[-]**
Long- term borrowings/ equity* {(A)/(C)}	**0.18**	**[-]**
Total borrowings / equity* {(B)/(C)}	**0.78**	**[-]**
* equity= total shareholders' funds		

Notes:

1. Short-term borrowings implies borrowings repayable within 12 months from the Balance Sheet date. Long-term borrowings are debts other than short-term borrowings and also includes the current maturities of long-term borrowings (included in Short term borrowing).

2. The above ratios have been computed on the basis of the Restated Summary Statement of Assets and Liabilities of the Company.

3. The above statement should be read with the Statement of Notes to the Restated Financial Information of the Company.

AGGARWAL PAWAN & ASSOCIATES
M. No. 522474
New Delhi
Chartered Accountants

PARAMOUNT SYNTEX LIMITED

32, Floor- 3, Ploot 196/198, Bhagwan Bhuwan, Hazrat Abbas Road, Mumbai, Maharashtra, - 400009

CIN: U17110MH1996PLC097972

Annexure- VI

RESTATED STATEMENT OF CONTINGENT LIABILITIES

Particulars	Amount as on 31.03.2026	Amount as on 31.03.2025	Amount as on 31.03.2024
Claims against the company not acknowledged as Debts	Unascertainable	Unascertainable	Unascertainable
Income Tax Demand	29.34	-	-
TDS Demand	11.09	4.64	3.02
GST Demand	90.90	-	-
Total	**131.33**	**4.64**	**3.02**

Note :- 1. During the year, an intimation order dated 14 December 2025 was received for Assessment Year 2024–25 from Income Tax Department, raising a total demand of INR 3,47,98,590, which includes interest of INR 71,37,380. Out of said demand, the Company has already paid INR 1,25,00,000 in September 2025. Against the aforesaid intimation, Company has filed an Appeal with CIT(Appeal) vide ARN 325986540310126 dated 31/01/2026 to dispute the tax liability of INR 13,49,694/- and Interest of INR 15,84,373/- .

Note 2 : Goods and Services Tax (GST): The Company has received FORM GST DRC-01 Demand-cum-Show Cause Notice dated 29 September 2025 from the GST authorities in respect of FY 2021-22, alleging excess availment of Input Tax Credit (ITC) amounting to ₹24,65,207 on account of mismatch between E-Way Bills and GSTR-3B and short payment of tax amounting to ₹18,92,534. The Company is in the process of responding to the said notice and disputes the aforesaid demand. Based on the assessment of the matter and the information presently available, the management is of the view that the matter represents a contingent liability, and accordingly, no provision has been recognised in the financial statements.
Further, on 1st june 2026 Company received FORM GST ASMT-10 from the GST authorities in respect of FY 2022-23, wherein an alleged excess availment of IGST input tax credit amounting to ₹37,74,913 was pointed out. Further, based on comparison of the tax liability declared in GSTR-3B with the E-way Bill data, an alleged difference in tax liability amounting to ₹9,57,842.69 was identified. The Company is examining the observations and believes, based on the facts and circumstances presently available, that no provision is required in respect of the above matters. Accordingly, the aggregate amount of ₹47,32,755.69 has been disclosed as a contingent liability, to the extent considered appropriate.

AGGARWAL PAWAN & ASSOCIATES
M. No. 522474
New Delhi
Chartered Accountants

OTHER FINANCIAL INFORMATION

(Rs. In lakhs)

Particulars	31.03.2026	31.03.2025	31.03.2024
Revenue From Operations	12,202.99	11,241.79	9,277.86
Net Profit as Restated - (A)	1,386.82	672.83	134.72
Add: Depreciation	206.34	161.19	170.20
Add: Finance Cost (excluding Finance Charges)	286.10	268.23	269.39
Add: Income Tax/ Deferred Tax	527.74	245.30	387.72
Less: Other Income	48.35	30.63	16.59
EBITDA	**2,358.66**	**1,316.92**	**945.44**
EBITDA Margin (%)	**19.32%**	**11.71%**	**10.19%**
(EBITDA/ Revenue From Operations)			
Net Worth as Restated - (B)	4,266.83	2,880.01	1,404.71
Return on Net Worth (%) as Restated (A/B)	**32.50%**	**23.36%**	**9.59%**
Profit After Tax- (C)	1,386.82	672.83	134.72
Average number of equity shares outstanding during the period/ year (before Considering Bonus issue) for EPS - (D(i))	1,19,59,382	1,18,18,818	3,43,350
Average number of equity shares outstanding during the period/ year (Considering Bonus issue) for EPS - (D(ii))	1,19,59,382	1,18,18,818	1,06,38,850
Basic/Diluted Earnings per Equity Share as Restated before considering Bonus Issue - (C/D(i))	11.60	5.69	39.24
Basic/Diluted Earnings per Equity Share as Restated - (C/D(ii))	11.60	5.69	1.27
Average number of equity shares outstanding during the period/ year (before Considering Bonus issue) for NAV	1,19,59,382	1,18,18,818	3,43,350
Net Asset Value per Equity share as Restated before considering Bonus Issue- (B/D(i))	35.68	24.37	409.12
Net Asset Value per Equity share as Restated after considering Bonus Issue- (B/D(ii))	35.68	24.37	13.20

Notes:

1. The ratios have been calculated as below:
   a) Basic Earnings Per Share (Rs.) = Restated PAT attributed to Equity Shareholders/ Weighted Average Number of Equity Shares outstanding during the year.
   b) Diluted Earnings Per Share (Rs.) = Restated PAT attributable to Equity Shareholders/ Weighted Average Number of Diluted Potential Equity Shares outstanding during the year.
   c) Return on Net Worth (%) = Restated PAT attributable to Equity Shareholders/ Net Worth X 100
   d) Restated Net Asset Value per equity share (Rs.) = Restated Net Worth as at the end of the year/ Total Number of Equity Shares outstanding during the year.
2. Weighted Average Number of equity shares is the number of equity shares outstanding at the beginning of the year adjusted by the number of equity shares issued during the year multiplied by the time weighting factor. Further, number of shares is after considering impact of the bonus shares.
3. Earnings Per Share calculation are in accordance with Accounting Standard 20- Earnings Per Share, notified under the

Companies (Accounting) Rules 2006, as amended.

4. Net Worth = Equity Share Capital + Reserve and Surplus (including surplus in the Statement of Profit & Loss)
5. The figures disclosed above are based on the Restated Financial Statements of the Company.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITIONS AND RESULTS OF OPERATIONS

You should read the following discussion in conjunction with our restated financial statements attached in the chapter titled "Financial Information of the Company" beginning on page 208. You should also read the section titled "Risk Factors" on page 20 and the section titled "Forward Looking Statements" on page 19 of this Red Herring Prospectus, which discusses a number of factors and contingencies that could affect our financial condition and results of operations. The following discussion relates to us, and, unless otherwise stated or the context requires otherwise, is based on our Restated Financial Statements.

Our financial statements have been prepared in accordance with Indian GAAP, the Companies Act and the SEBI (ICDR) Regulations and restated as described in the report of our auditor dated April 23, 2026, which is included in this Red Herring Prospectus under "Financial Statements". The Restated Financial Information has been prepared on a basis that differs in certain material respects from generally accepted accounting principles in other jurisdictions, including US GAAP and IFRS. Our financial year ends on March 31 of each year, and all references to a particular financial year are to the twelve-month period ended March 31 of that year.

Business Overview

Our Company was originally incorporated on March 08, 1996 as a Private Limited Company as "*Paramount Syntex Private Limited*" via Registration No. 11-97972 under the provisions of the Companies Act, 1956 with the Registrar of Companies, Mumbai. Our Company converted from a Private Limited Company to Public Limited Company, pursuant to a Special Resolution passed by the Shareholders at their Extra Ordinary General Meeting held on May 23, 2024. Consequently, the name of our Company was changed to "*Paramount Syntex Limited*" and a Fresh Certificate of Incorporation consequent to Conversion was issued on July 18, 2024, by the Registrar of Companies, Central Processing Centre. The Corporate Identification Number of our Company is U17110MH1996PLC097972.

Our Company's registered office is in Mumbai, Maharashtra, and our Factory is situated at Khasra No. 22//19, 22//21, 22//22 Khata No. 264/312 Jamabandi Year- 2019-20 Situated at Village Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India (Factory Unit-1) (Area 4,139.23 Sq Yard) and Plat No. 15, 16, 17, 18, 19 Village Mangarh, Machiwara Road, Kohara 141 112, Ludhiana, Punjab, India (Area 3,129.50 Sq Yard) (Factory Unit-2) combined approx. 7,268.73 Sq yard factory land *(Hereinafter Factory Unit-1 and Unit-2 referred as Factory)**. We are engaged in production of Yarn manufacturing and has in house facility for fiber processing, Tow Dyeing Processes, Hank Dyeing Process, Complete Yarn Spinning unit. The Unit is commenced under Commercial Production. Our management combine experience of over 25 years in the textile industry. The Company was incorporated in the year 1996 as a Private Company which was later converted into "Paramount Syntex Limited". For further details of our promoters please refer the chapter titled "*Our Promoters and Promoter Group*" beginning on page 194 of this Red Herring Prospectus.

**For further details kindly refer to "Our Business- Details of immovable property" beginning on page no.149 of this Red Herring Prospectus.*

Our Company is managed by Mr. Punit Arora and Mrs. Kumkum Arora. Our promoters have a combined experience of 30 years in the field of cotton textile industry.

Paramount Syntex Limited is engaged in the manufacturing of Synthetic Fibres and different kinds of yarns and textile products. The company's products are mainly supplied to the textile industry. With time, the company has kept improving its processes. The manufacturing process of the company is systematic and covers all key stages such as raw material selection, cleaning, drying, blending, spinning, winding, and quality checking. The company also has its own research team which works to improve the quality of products and meet the requirements of customers.

In addition to yarn production, Paramount Syntex Limited has facilities to produce acrylic fiber from waste fiber. The waste fiber is procured from both domestically and imported from Thailand. The company's operations include production of acrylic fiber, dyed fiber, and yarn, supported by its in-house dyeing unit, spinning, bulking, and packing facilities.

The company has been awarded certifications like ISO 9001:2015 (Quality Management), ISO 45001:2018 (Occupational Health & Safety), and ISO 14001:2015 (Environmental Management).

Details of material developments after the date of last balance sheet i.e. March 31, 2026.

After the date of last Balance sheet i.e. March 31, 2026, there have been no material events have occurred after the last audited period.

SIGNIFICANT FACTORS AFFECTING OUR RESULTS OF OPERATIONS

Our business is subjected to various risks and uncertainties, including those discussed in the section titled *"Risk Factor"* beginning on page 20 of this Red Herring Prospectus. Our results of operations and financial conditions are affected by numerous factors including the following:

- **Regulatory Framework**

We have secured all the necessary regulatory approvals to operate our business. Some of these approvals are time-bound and need to be renewed periodically as part of our routine operations. However, changes in regulations can occur unexpectedly, and we cannot predict when this may happen. We cannot guarantee that future changes in regulations won't affect our business operations.

- **Market & Economic conditions**

India is one of the largest and fastest-growing economies. However, in today's globalized world, businesses face uncertainty due to unexpected events like pandemics, wars, climate changes, and supply chain disruptions. These events can shift economic conditions and affect customers' ability to purchase. During a market slowdown, demand decreases, which negatively impacts our business.

- **Ability of Management**

Our success depends on the continued services and performance of the members of our management team and other key employees. Competition for senior management in the industry is intense, and we may not be able to retain our existing senior management or attract and retain new senior management in the future. The loss of any member of our senior management or other key personnel may adversely affect our business, results of operations and financial condition.

- **Competition**

We operate in a highly competitive environment, with competition varying by market, region, and product type. Our company faces strong competition both domestically and internationally as market conditions evolve. Some competitors may have greater resources than us. While factors like service quality, technical expertise, and performance play a role in client decisions, price and quality are often the main deciding factors. There has been no change in the Accounting policy for the financial years ended March 31, 2026, March 31, 2025, and March 31, 2024.

The industry is fragmented, with many small and medium-sized companies manufacturing similar products, which could impact our business and financial performance. With no significant entry barriers, an increase in manufacturing capacity by competitors could further intensify competition. As we expand into new markets, we face competition from both Pan-India companies and strong regional players. Rapid changes in the industry, along with technological advances and consolidations, are expected to increase competition. This may lead to reduced demand for our products, higher costs, lower margins, and a potential loss of market share, all of which could negatively affect our business and financial health.

- Our ability to successfully implement our strategy, our growth and expansion, technological changes.
- Our ability to successfully allotment of new orders/ tenders.
- Failure to adapt to the changing needs of industry and in particular government policies and regulations may
- adversely affect our business and financial condition.

Significant Developments after March 31st, 2026 that may affect our Future Results of Operations.

The Directors confirm that there have been no other events or circumstances since the date of the last financial statements as disclosed in the Prospectus which materially or adversely affect or is likely to affect the business or profitability of our Company or the value of our assets, or our ability to pay liabilities within next twelve months.

Key Performance Indicators of our Company

(₹ In Lakhs except percentages and ratios)

Particulars	Financial Year ended March 31, 2026	Financial Year ended March 31, 2025	Financial Year ended March 31, 2024
Revenue from operations [1]	12,202.99	11,241.79	9,277.86
Growth in Revenue from Operations [2]	8.55%	21.17%	13.22%
EBITDA[3]	2,358.66	1,316.91	945.44
EBITDA (%) Margin[4]	19.33%	11.71%	10.19%
PAT[5]	1,386.82	672.83	134.72
PAT Margin (%)[6]	11.36%	5.99%	1.45%
Net Worth [7]	4,266.83	2,880.01	1,404.71
ROE/ RONW[8]	32.50%	23.36 %	9.59 %
ROCE (%)[9]	29.18%	19.19%	17.06%
Current Ratio[10]	1.73	1.59	1.25
EPS (Basic & Diluted)[11]	11.60	5.69	1.27

Notes:

1. *Revenue from operations is the total revenue generated by our Company.*
2. *Growth in Revenue in percentage, Year on Year.*
3. *EBITDA is calculated as Profit before tax + Depreciation + Interest Expenses-Other Income.*
4. *EBITDA Margin' is calculated as EBITDA divided by Revenue from Operations.*
5. *PAT is mentioned as PAT for the period*
6. *PAT Margin=PAT/Revenue from operations.*
7. *Net Worth = Equity share capital + Reserves and surplus*
8. *ROE/RoNW is calculated PAT divided by shareholders' equity.*
9. *ROCE: Return on Capital Employed is calculated as EBIT divided by capital employed, which is defined as shareholders' equity plus total debt*
10. *Current Ratio : Current Assets over Current Liabilities.*
11. *EPS is mentioned as EPS for the period.*

Discussion on our Result of Operations

Restated Financial Statements financial years ended on March 31,2026 March 31, 2025 and March 31, 2024.

(Amount in ₹ Lakhs)

Particulars	Year Ended 31st March 2026	% of Total revenue	Year Ended 31st March 2025	% of Total revenue	Year Ended 31st March 2024	% of Total revenue
Revenue						
Revenue from operations	12,202.99	99.61%	11,241.79	99.73%	9,277.86	99.82%
Other income	48.35	0.39%	30.63	0.27%	16.59	0.18%
Total Revenue (A)	**12,251.34**	**100.00%**	**11,272.42**	**100.00%**	**9294.45**	**100.00%**
Expenses						
Changes in Inventory	-1,302.58	-10.63%	-116.50	-1.03%	-1248.41	-13.43%
Cost of Raw Material Consumed	10,450.84	85.30%	9,422.68	83.59%	8,382.97	90.19%
Employee Benefits Expense	364.83	2.98%	272.50	2.42%	257.81	2.77%
Finance Costs	300.47	2.45%	276.62	2.45%	273.09	2.94%
Depreciation and amortisation Expense	206.34	1.68%	161.19	1.43%	170.20	1.83%
Other Expenses	316.89	2.59%	337.80	3.00%	936.36	10.07%
Total Expenses (B)	**10,336.78**	**84.37%**	**10,354.30**	**91.86%**	**8,772.02**	**94.37%**
PROFIT BEFORE TAX	1,914.56	**15.63%**	**918.12**	**8.14%**	**522.44**	**5.63%**
Tax Expense						
Current tax	440.59	3.60%	196.96	1.75%	305.22	3.28%
Earlier Period Tax	54.88	0.45%	0.00	-	253.71	2.73%
Deferred tax (credit)/charge	32.27	0.26%	48.34	0.43%	-171.21	-1.84%
Total Tax Expenses	**527.74**	**4.31%**	**245.30**	**2.18%**	**387.72**	**4.17%**
Profit for the period / year	**1,386.82**	**11.32%**	**672.83**	**5.96%**	**134.72**	**1.46%**

Overview of Revenue & Expenditure

Revenue from operations: Revenue from operations mainly consists of engaging in the manufacturing of Synthetic Fibres and different kinds of yarns and textile products.

Other Income:

Other income primarily comprises of interest on FDR.

Total Expenses:

Total expenses consist of operating cost like Cost of Material consumed, Employee benefits expense, Finance costs, Depreciation and amortization expenses and other expenses.

Cost of Material consumed

Cost of Material consumed expenses primarily comprises of Purchase of raw material and change in stock of raw material.

Employee benefits expense:

Employee benefits expense primarily comprises of Salaries, wages & bonus expenses to Staff and Directors, Staff welfare expenses, labour welfare fund and Employers Contribution to PF and Gratuity.

Finance Costs:

Our finance cost includes Interest expenses, Loan Processing Charges and Bank charges.

Depreciation and Amortization Expenses:

Depreciation includes depreciation on Plant & machinery, Computers, furniture and fixtures, Vehicles and office equipment.

Other Expenses:

Other Expenses consists of Rates and Taxes, Legal and Professional fee, Insurance expenses, Business Promotion Expense, Travelling and Conveyance Expenses, and Repair maintenance.

FINANCIAL YEAR ENDED MARCH 31, 2026, COMPARED WITH THE FISCAL YEAR ENDED MARCH 31, 2025

Total Income:

Total income for the financial year 2025-26 stood at ₹ 12,251.34 Lakhs whereas in Financial Year 2024-25 the same stood at ₹ 11,272.42 Lakhs representing an increase of 8.68%. The main reason of increase was increase in the volume of business in FY 2025-26 business operation of the company.

Revenue from Operations

During the financial year 2025-26 the net revenue from operation of our Company increased to ₹ 12,202.99 Lakhs as against ₹ 11,241.79 Lakhs in the Financial Year 2024-25 representing an increase of 8.55%.

Other Income:

During the financial year 2025-26 the other income of our Company is ₹ 48.35 Lakhs as against ₹ 30.63 Lakhs in the Financial Year 2024-25 representing an increase of 57.83 % which was due to reduction of interest on FDR and interest on FDR.

Total Expenses:

The total expense for the financial year 2025-26 increased to ₹ 10,336.78 Lakhs from ₹ 10,354.30 lakhs in the Financial Year 2024-25 representing a marginal decrease of 0.17%. Such decrease was majorly due to decrease in Cost of Raw Material Consumed, Depreciation during the year.

Cost of material consumed:

The Cost of material consumed for the financial year 2025-26 decreased to ₹ 9,148.25 lakhs from ₹ 9,306.18 lakhs in the Financial Year 2024-25 representing a decrease of 7.81%. Such decrease is due to improvement in cost structure in the business operations of the Company. Major contributor for such decrease is due to decrease in Purchases of Raw materials and its effective utilization.

Employee benefits expense:

Our Company has incurred ₹ 364.83 Lakhs as Employee benefits expense during the financial year 2025-26 as compared to ₹ 320.50 Lakhs in the financial year 2024-25.

The increase of 13.83% was due to increase in overall employee costs to the employees in the financial year 2025-26.

Finance Cost:

Our Company has incurred ₹300.47 Lakhs as finance cost during the financial year 2025-26 as compared to ₹ 276.62 Lakhs in the financial year 2024-25. The increase of 8.62 % was due to increase in term loan during the of FY 2025-2026.

Depreciation and Amortization Expenses:

Depreciation for the financial year 2025-26 stood at ₹ 206.34 Lakhs as against ₹ 161.19 Lakhs during the financial year 2024-25. The increase in depreciation was around 28.01%.

Other Expenses:

Our Company has incurred ₹ 316.89 Lakhs during the Financial Year 2025-26 on other expenses as against ₹ 289.80 Lakhs during the financial year 2024-25. There was an increase of 9.35 % mainly due (i) increase in Legal & Professional Expenses by 103.59% from ₹ 40.85 lakhs in financial year 2024-25 to ₹ 83.18 lakhs in financial year 2025-26, (ii) increase in CSR Expense by 28.44% from 18.83 lakhs in financial year 2024-25 to ₹ 24.18 lakhs in financial year 2025-26, (iii) increase in Other Establishment expenses by 242.17% from ₹ 7.42 lakhs in financial year 2024-25 to ₹ 25.39 lakhs in financial year 2025-26.

Restated profit before tax:

Net profit before tax for the financial year 2025-26 increased to ₹ 1,914.56 Lakhs as compared to ₹ 918.12 Lakhs in the financial year 2024-25. The increase of 108.53 % was majorly due to factors as mentioned above.

Restated profit for the year:

As a result of the foregoing factors, our profit after tax for the year 2025-26 increase by 106.12% from net profit of ₹672.83 Lakhs in financial year 2024-25 to net profit ₹ 1,386.82 lakhs in financial year 2025-26.

FINANCIAL YEAR ENDED MARCH 31, 2025, COMPARED WITH THE FISCAL YEAR ENDED MARCH 31, 2024.

Total Income:

Total income for the financial year 2024-25 stood at ₹ 11,272.42 Lakhs whereas in Financial Year 2023-24 the same stood at ₹ 9,294.45 Lakhs representing an increase of 21.28%. The main reason of increase was decrease in the work completion percentage is less in FY 2023-24 business operation of the company.

Revenue from Operations

During the financial year 2024-25 the net revenue from operation of our Company increased to ₹ 11241.79 Lakhs as against ₹ 9277.86 Lakhs in the Financial Year 2023-24 representing a increase of 21.17%.

Other Income:

During the financial year 2024-25 the other income of our Company is ₹ 30.63 Lakhs as against ₹ 16.59 Lakhs in the Financial Year 2022-23 representing an increase of 84.62 % which was due to increase of interest on FDR.

Total Expenses:

The total expense for the financial year 2024-25 increased to ₹ 10354.30 Lakhs from ₹ 8772.02 lakhs in the Financial Year 2023-24 representing a increase of 18.04%. Such increase was majorly due to increase in Cost of Raw Material Consumed during the year.

Cost of material consumed:

The Cost of material consumed for the financial year 2024-24 increased to ₹ 9422.68 lakhs from ₹ 8382.97 lakhs in the Financial Year 2023-24 representing a increase of 12.40%. Such increase was due to increase in business operations of the Company. Major contributor for such increase is due to increase in Purchases of Raw materials.

Employee benefits expense:

Our Company has incurred ₹ 320.50 Lakhs as Employee benefits expense during the financial year 2024-25 as compared to ₹ 305.81 Lakhs in the financial year 2023-24.

The increase of 4.80% was due to: (i) increase in Salary and Wages from ₹ 243.37 lakhs in financial year 2023-24 to ₹ 257.37 lakhs in financial year 2024-25; and (ii) increase in Staff Welfare Expenses from ₹ 4.35 lakhs in financial year 2023-24 to ₹ 7.86 lakhs in the financial year 2024-25.

Finance Cost:

Our Company has incurred ₹276.62 Lakhs as finance cost during the financial year 2024-25 as compared to ₹ 273.09 Lakhs in the financial year 2023-24. The increase of 1.29 % was due to increase in term loan during the of FY 2024-2025.

Depreciation and Amortization Expenses:

Depreciation for the financial year 2024-25 stood at ₹ 161.19 Lakhs as against ₹ 170.20 Lakhs during the financial year 2023-24. The decrease in depreciation was around 5.29 %.

Other Expenses:

Our Company has incurred ₹ 289.80 Lakhs during the Financial Year 2024-25 on other expenses as against ₹ 888.36 Lakhs during the financial year 2023-24. There was a decrease of 67.38% mainly due (i) decrease in Rates and Taxes by 58.13% from ₹ 19.06 lakhs in financial year 2023-24 to ₹ 7.98 lakhs in financial year 2024-25, (ii) decrease in Insurance Expense by 4.31% from ₹ 5.10 lakhs in financial year 2023-24 to ₹ 4.98 lakhs in financial year 2024-25.

Restated profit before tax:

Net profit before tax for the financial year 2024-25 increased to ₹ 918.12 Lakhs as compared to ₹ 522.44 Lakhs in the financial year 2023-24. The increase of 75.74 % was majorly due to factors as mentioned above.

Restated profit for the year:

As a result of the foregoing factors, our profit after tax for the year 2024-25 increase by 399.43% from net profit of ₹ 134.72 Lakhs in financial year 2023-24 to net profit ₹ 672.83 lakhs in financial year 2024-25.

Information required as per Item (II)(C)(iv) of Part A of Schedule VI to the SEBI Regulations:

An analysis of reasons for the changes in significant items of income and expenditure is given hereunder:

5. ***Unusual or infrequent events or transactions***

There has not been any unusual trend on account of our business activity. Except as disclosed in this Red Herring Prospectus, there are no unusual or infrequent events or transactions in our Company.

6. ***Significant economic changes that materially affected or are likely to affect income from continuing operations.***

There are no significant economic changes that may materially affect or are likely to affect income from continuing operations.

7. ***Known trends or uncertainties that have had or are expected to have a material adverse impact on sales, or income from continuing operations.***

Apart from the risks as disclosed under Section "Risk Factors" beginning on page 20 of the Red Herring Prospectus, in our opinion there are no other known trends or uncertainties that have had or are expected to have a material adverse impact on revenue or income from continuing operations.

8. ***Future changes in relationship between costs and revenues***

Other than as described in the sections "Risk Factors", "Our Business" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" on pages 20, 149 and 211 respectively, to our knowledge, no future relationship between expenditure and income is expected to have a material adverse impact on our operations and finances.

9. ***Segment Reporting***

Our business activity primarily falls within a single business and geographical segment, other than as disclosed in "Restated Financial Statements" on page 208, we do not follow any other segment reporting

10. ***Status of any publicly announced New Products or Business Segment***

Except as disclosed in the Chapter "Our Business" on page 149 of this Red Herring Prospectus, our Company has not announced any new product or service.

11. ***Seasonality of business***

Our Company is engaged in the business of fibre processing and textile manufacturing and business of our company is not seasonal.

12. ***Dependence on single or few customers or suppliers***

The details of contribution by our top 1, 3, 5 and 10 Customers to our revenue is given below:

(₹ in Lakhs)

Particulars	For Financial Year					
	Mar-26		Mar-25		Mar-24	
	Rs. in Lakhs	%	Rs. in Lakhs	%	Rs. in Lakhs	%
Our Largest Customer	1,039.57	8.52%	1,088.92	9.69%	1,181.25	12.73%

Particulars	For Financial Year					
	Mar-26		Mar-25		Mar-24	
	Rs. in Lakhs	%	Rs. in Lakhs	%	Rs. in Lakhs	%
Our top three Customers	2,945.07	24.13%	2,724.36	24.24%	2,773.43	29.89%
Our top five Customers	4,426.37	36.26%	4,001.70	35.60%	4,100.12	44.19%
Our top ten Customers	6,688.49	54.81%	6,175.15	54.93%	6,249.87	67.36%

The details of raw material consumption from our top 1, 3, 5 and 10 suppliers for stub period and for preceding 3 financial years is mentioned as follows:

(₹ in Lakhs)

Particulars	For Financial Year					
	March 2026		March 2025		March 2024	
	Rs. in Lakhs	*%	Rs. in Lakhs	*%	Rs. in Lakhs	*%
Our Largest Supplier	1,017.90	11.84%	1,124.62	12.98%	1,377.94	16.85%
Our top three Supplier	2,777.47	32.31%	2,905.34	33.54%	3,095.61	37.85%
Our top five Suppliers	3,950.10	45.95%	4,202.73	48.52%	4,331.08	52.96%
Our top ten Suppliers	5,381.02	62.61%	5,771.82	66.63%	6,383.48	78.07%

*As a (%) of purchases & Direct Expenses and excludes GST.

13. Competitive conditions

We face competition from existing and potential competitors, which is common for any business. We have, over a period of time, developed certain competitors who have been discussed in section titles “Our Business” beginning on page no. 149 of this Red Herring Prospectus.

FINANCIAL INDEBTEDNESS

In terms of the Articles of Association of the Company, the Board is authorized to accept deposits from members either in advance of calls or otherwise, and generally accept deposits, raise loans or borrow or secure the payment of any sum of moneys to be borrowed together with the moneys already borrowed including acceptance of deposits apart from temporary loans obtained from the Company's Bankers in the ordinary course of business, exceeding the aggregate of the paid-up capital of the Company and its free reserves (not being reserves set apart for any specific purpose) or up to such amount as may be approved by the shareholders from time to time.

Our Company has obtained the necessary consents required under the relevant loan documentation with banks and financial institutions for undertaking activities, such as change in its capital structure, change in its shareholding pattern and change in promoter's shareholding which has a possible change in the management control of our Company.

As on March 31, 2026, the aggregate borrowing of the company (secured or unsecured) from bank, financial Institution and others is Rs. 3,324.80 Lakhs, as per the certificate issued by M/s. Aggarwal Pawan & Associates, Chartered Accountants (FRN: 031570N), dated September 15, 2026.

Set forth below is a brief summary of our aggregate borrowings from banks, financial institutions and others as of March 31, 2026:

1. Secured Loan:

Amount in ₹ lakhs

Sr. No.	Lender	Nature of Facility	Disbursement date	Loan	Outstanding as on March 31, 2026	Primary & Collateral Security	Rate of Interest/ Margin	Loan Tenure (Months)
1	Hdfc Bank Ltd.	Business (Term Loan)	03-07-2023	410.00	261.24	Book Debts, Commercial Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residential Plot, Residential Property, Stock	8.15 %. The Spread Will Be Modified Basis The REPO Rate Applicable On The Loan Booking date	86 Months
2	Hdfc Bank Ltd.	Business (Term Loan)	09-07-2022	213.00	109.74	Book Debts, Commercial Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residential Plot, residential Property, Stock	9.25 %. The Spread Will Be Modified Basis The REPO Rate Applicable On The Loan Booking date	61 Months
3	Hdfc Bank Ltd.	Car Loan	05-07-2022	60.00	14.81	Car	7.00%	60 Months

Sr. No.	Lender	Nature of Facility	Disbursement date	Loan	Outstanding as on March 31, 2026	Primary & Collateral Security	Rate of Interest/ Margin	Loan Tenure (Months)
4	Hdfc Bank Ltd.	Car Loan	02-07-2023	5.00	0.15	Car	8.89%	39 Months
5	Kotak Mahindra	Car Loan	28-12-2024	14.00	9.05	Car	10.1%	36 Months
6	Mahindra And Mahindra Finance Service Limited	Machinery Loan	25-02-2025	386.16	325.70	Machinery	11.60%	61 Months
7	Hdfc Bank Ltd	Car Loan	01-03-2025	8.15	6.32	Car	12.25%	48 Months
8	Hdfc Bank Ltd	Car Loan	21-02-2025	35.00	29.05	Car	11.75%	60 Months
9	Hdfc Bank Ltd	Car Loan	25-02-2025	4.61	3.85	Car	13.25%	60 Months
10	Hdfc Bank Ltd	Car Loan	01-03-2025	13.10	10.87	Car	11.75%	60 Months
11	Hdfc Bank Ltd	Cash Credit	21-01-2016	3,035.00	1945.75	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Resindental Property, Stock	8.25%	12 months
12	Axis Bank Ltd	Cash Credit	17-07-2021	1,151.32	495.80	Book Debts, Commerical Property, Factory Land And Building, Fixed Deposit, Plant And Machinery, Residental Plot, Resindental Property, Stock	7.70%	12 months
13	Aditya Birla Capital Finance	Working Capital	30-11-2025	100.00	100.00	15 % of the sanction amount to be lien marked in favor of Aditya Birla Capital Limited	12.00%	12 months
		Total		**5435.34**	**3,312.33**			

2

Unsecured Loans -

Amount in ₹ lakhs

Lender	Purpose	Outstanding as on March 31, 2026	Repayment Term
Punit Arora & Sons (HUF)	Business Purpose	12.47	Repayable on Demand
Total		**12.47**	

CAPITALISATION STATEMENT

The following table sets forth our capitalization derived from our Restated Financial Statements as at March 31, 2026 and as adjusted for the Issue. This table should be read in conjunction with "*Management's Discussion and Analysis of Financial Condition and Results of Operations*", "*Restated Financial Information*" and "*Risk Factors*" beginning on page no. 211, 208 and 20 respectively of this Red Herring Prospectus.

Statement of Capitalization, As Restated:

(₹ in Lakhs)

Particulars	Pre-Issue	Post Issue*
	31.03.2026	
Borrowings		
Short term	2,541.55	[●]
Long- term (including current maturities) (A)	783.25	[●]
Total Borrowings (B)	**3,324.80**	[●]
Shareholders' funds Share capital	1,195.94	[●]
Reserves and surplus	3,070.89	[●]
Total Shareholders' funds (C)	**4,266.83**	[●]
Long- term borrowings/ equity* ((A)/(C)}	**0.18**	[●]
Total borrowings / equity* {(B)/(C))	**0.78**	[●]

**The Corresponding post issue figure are not determinable at this stage, due to pendency of public issue, hence not furnished.*

Notes:

1. *Short term Debts represent which are expected to be paid/payable within 12 months and includes installment of term loans repayable within 12 months.*
2. *Long term Debts represent debts other than short term Debts as defined above excluding installment of term loans repayable within 12 months grouped under short term borrowings.*
3. *The figures disclosed above are based on restated statement of Assets and Liabilities of the Company as at March 31,2026.*

SECTION VI – LEGAL AND OTHER INFORMATION

OUTSTANDING LITIGATION AND MATERIAL DEVELOPMENTS

Except as stated in this section, there are no:(i) criminal proceedings; (ii) actions by statutory or regulatory authorities; (iii) claims relating to direct and indirect taxes; (iv) disciplinary actions including penalties imposed by SEBT or stock exchanges against the Promoters in the last five financial years, including outstanding action; or (v) Material Litigation (as defined below); involving our Company, its Directors or Promoters.

Our Board, in its meeting held on August 28, 2025, determined that outstanding legal proceedings involving the Company, its Directors or Promoters, other than criminal proceedings, statutory or regulatory actions and taxation matters, will be considered as material litigation ***("Material Litigation")*** *based on lower of threshold criteria as mentioned here i.e. (i) if the aggregate amount involved in such individual litigation exceeds 2% of profit after tax of the Company, as per the last audited financial statements for full financial year or (ii) litigation where the value or expected impact in terms of value, exceeds the lower of the following:*

- *(a) Two percent of turnover, as per the latest annual restated consolidated financial statements of the issuer; or*
- *(b) Two percent of net worth, as per the latest annual restated consolidated financial statements of the issuer, except in case the arithmetic value of the net worth is negative; or*
- *(c) Five percent of the average of absolute value of profit or loss after tax, as per the last three annual restated consolidated financial statements of the issuer.*

Where the monetary liability is not quantifiable or does not exceed the threshold mentioned in point (i) & (ii) above, such litigations whose outcome would have a bearing on the business operations, prospects or reputation of our Company or (iii) Notices received by Company, Promoters or Directors, as the case may be, from third parties (excluding statutory/regulatory authorities or notices threatening criminal action) shall, in any event, not be evaluated for materiality until such time that the Company I Directors I Promoters, as the case may be, are impleaded as parties in proceedings before any judicial forum or (iv) any litigation involving our Group Companies which may have material impact on our Company.

In addition to above, with regard to the Key Managerial Personnel and Senior Managerial personnel the Company has disclosed the following outstanding litigations:

All criminal proceedings.

ii All actions by statutory and I or regulatory authorities (including any notices sent by them);

The Company has a policy for identification of Material Outstanding Dues to Creditors, in terms of the SEBI (ICDR) Regulations, 2018 as amended, for creditors where outstanding due to any one of them exceeds 5% of the Company's trade payables as per the last restated financial statements.

All terms defined in a particular litigation disclosure pertain on that litigation only.

14. LITIGATION INVOLVING COMPANY

a) Litigation proceedings against Company

1. Criminal Proceedings:

As on the date of this RHP , there are no Criminal Proceedings initiated against Company.

2. Actions taken by Statutory/Regulatory Authorities

As on the date of this RHP , there are no actions taken by statutory regulatory authorities initiated against Company.

3. Tax Proceedings

Tax proceedings initiated against Company are as below:

GST NOTICES ISSUED AGAINST PARAMOUNT SYNTEX LIMITED WITH GSTIN 03AABCP6082F1ZO

Notice issued to return defaulter u/s 46:

Financial year	Tax Period	Date of Filing	Filing name	Due Date	Number of days Delayed
2023-24	March	11/05/2024	GSTR 3B	20/04/2024	21 days delay
2024-25	December	22/01/2025	GSTR 3B	20/01/2025	2 days delay
2024-25	January	11/03/2025	GSTR 3B	20/02/2025	19 days delay
2024-25	February	11/04/2025	GSTR 3B	20/03/2025	22 days delay
2024-25	March	10/05/2025	GSTR 3B	20/04/2025	20 days delay
2024-25	July	23/08/2025	GSTR 3B	20-08-2025	3 days delay
2024-25	September	11/11/2024	GSTR 3B	20/10/2024	22 days delay
2024-25	October	10/11/2024	GSTR 3B	20/10/2024	21 days delay
2024-25	November	11/01/2025	GSTR 3B	20/12/2024	22 days delay
2025-26	April	26/05/2025	GSTR 3B	20/04/2025	36 days delay
2025-26	May	09/07/2025	GSTR 3B	20/06/2025	19 days delay
2025-26	August	04/10/2025	GSTR 3B	20/09/2025	14 days delay
2025-26	November	10/01/2026	GSTR 3B	20/12/2025	21 days delay
2025-26	December	10/02/2026	GSTR 3B	20/01/2026	21 days delay
2025-26	January	11/03/2026	GSTR 3B	20/02/2026	19 days delay
2025-26	February	09/04/2026	GSTR 3B	20/03/2026	20 days delay

Financial Year	Return Month	Return Type	Due Date	Filing date	Delayed number of days
2022-23	Annual	GSTR-9	31-12-2023	06-01-2024	6 days delay
2022-23	Annual	GSTR-9C	31-12-2023	06-02-2024	37 days delay
2023-24	Annual	GSTR-9C	31-12-2024	02-06-2025	153 days delay

1. A system-generated notice (Ref: AA030325801289F) in Form GST DRC-01C was issued on 10.05.2025 regarding an ITC mismatch, proposing demand of ₹1,10,76,756.94, with compliance required by 17.05.2025.

2. A system-generated notice (Ref: AA030924769284W) in Form GST DRC-01B was issued on 11.11.2024 for a liability mismatch, proposing a demand of ₹1,10,76,762.74, with compliance required by 18.11.2024.

3. A system-generated notice (Ref: AA0311254799325) in Form GST DRC-01B was issued on 10.01.2026 for a liability mismatch, proposing a demand of ₹36,00,001.20, with compliance required by 17.01.2026.

   The notice bearing Reference No. AA0301265013016, issued on 11.03.2026 under Form GST DRC-01B, pertains to a liability mismatch for the tax period January 2026, highlighting a discrepancy between the tax reported in GSTR-1 and that paid in GSTR-3B. The notice requires the taxpayer to address the difference by either making payment of the differential liability along with applicable interest or furnishing a reply with reasons for the mismatch.

4. The Office of the Superintendent, CGST Range-IV, Division-East, Ludhiana, has issued a scrutiny notice (GST ASMT-10 dated 24.07.2025, Ref. No. ZD030725020904L) to M/s Paramount Syntex Limited (GSTIN: 03AABCP6082F1ZO) for the period April 2021–February 2022 (F.Y. 2021-22) under Section 61 of the CGST Act read with Rule 99 of the CGST Rules. Discrepancies identified include excess ITC of ₹24,65,207 claimed in GSTR-3B over GSTR-2B, mismatch between E-Way Bill and GSTR-3B showing a short payment of ₹17,93,463, and lack of supporting invoices. The assessee has been asked to provide invoice copies, reconciliations between GSTR-1, GSTR-3B, and GSTR-2A, as well as GSTR-9, balance sheet, P&L, and ledgers for 2021-22. The notice, issued under Section 73, requires submission of reply and documents by 06.08.2025; failing which, it will be presumed that the assessee has no explanation, and proceedings under GST law, including recovery with interest and penalty, may be initiated.

   M/s Paramount Syntex Ltd., through its Chartered Accountants Rajesh Mehru & Co., has requested an adjournment in response to the scrutiny notice issued in Form GST ASMT-10 dated 24.07.2025 (DIN: 20250750ZD00001631A6) for F.Y. 2021–22. The assessee submitted that it is in the process of compiling extensive records, including invoice-level reconciliations, ledgers, and statutory returns, and requires additional time due to the volume of data, third-party verifications, and counsel's professional commitments. Accordingly, an extension of 15–20 working days, i.e., till 25.08.2025, has been sought to enable accurate and complete submission of documents. The request has been made bona fide, without intent to delay, and with an assurance of full cooperation and compliance with GST provisions.

   Current Status : Pending for reply by taxpayer

5. A Show Cause Notice in Form GST DRC-01 has been issued to Paramount Syntex Limited (GSTIN: 03AABCP6082F1ZO) vide Reference No. ZD0309250553866 dated 30.09.2025, under Section 74 of the CGST Act, for the tax period April 2021 to March 2022 (FY 2021–22). The notice proposes a total demand of ₹87,15,482, comprising tax and equivalent penalty

aggregating to ₹43,57,741 each, including IGST ₹49,30,414, CGST ₹18,92,534, and SGST ₹18,92,534, with no interest or late fee indicated.

A Demand-cum-Show Cause Notice in Form GST DRC-01, bearing DIN: 20250950ZD000000B917 and SCN No. 57/Paramount Syntex/AC/Div-East/2025-26, was issued by the Office of the Assistant Commissioner, CGST Division, Ludhiana East, vide office reference GEXCOM/SoR/16474/2025-CGST-RANGE-4-DIV-EAS-COMMRTE dated 29.09.2025, to M/s Paramount Syntex Limited (GSTIN: 03AABCP6082F1ZO) for the Financial Year 2021–22, invoking the extended period of limitation under Section 74(1) of the CGST Act, 2017 read with the corresponding provisions of the Punjab GST Act and Section 20 of the IGST Act, 2017. The proceedings originate from scrutiny undertaken pursuant to CBIC Instruction No. 02/2023-GST dated 26.05.2023 and DGARM Report No. 204 dated 10.03.2025, wherein discrepancies were initially communicated through Form GST ASMT-10 dated 24.07.2025 (CBIC DIN: 20250750ZD00001631A6). The assessee submitted a provisional reply in Form GST ASMT-11 dated 06.08.2025 seeking additional time, upon which extensions were granted up to 25.08.2025 and thereafter up to 12.09.2025, however no final reply was filed. The notice alleges two specific discrepancies: (i) short payment of CGST ₹9,46,267 and SGST ₹9,46,267 aggregating to ₹18,92,534, arising from mismatch between E-Way Bills and GSTR-3B Tables 3.1(a) and 3.1(b); and (ii) wrongful availment of excess IGST Input Tax Credit amounting to ₹24,65,207, arising from mismatch between GSTR-3B and GSTR-2A/2B during FY 2021–22. Consequently, the total disputed tax amount aggregates to ₹43,57,741, and the department has proposed recovery of the said tax along with interest under Section 50 and penalty equivalent to tax under Section 74, while also invoking penal provisions under Sections 122(1)(iii), 122(1)(xvii) and 122(2)(b) of the CGST Act for alleged wilful suppression, misstatement and intent to evade tax. The Noticee has been called upon to submit a detailed written reply with documentary evidence within thirty (30) days from the receipt of the notice, failing which the matter shall be adjudicated ex-parte.

A notice in Form GST ASMT-10 under Rule 99(1) bearing DIN: 20250750ZD00001631A6, dated 24.07.2025, was issued by the Office of the Assistant Commissioner, Central Goods & Services Tax, to M/s Paramount Syntex Limited in respect of scrutiny of returns for FY 2021-22, intimating discrepancies noticed in the returns, namely (i) excess availment of IGST Input Tax Credit of ₹24,65,207.28, as ITC claimed in GSTR-3B amounted to ₹3,27,96,916.28 whereas ITC auto-drafted in GSTR-2B was ₹3,03,31,709.00, resulting in a -difference of ₹24,65,207.28, and (ii) short payment of tax of ₹17,93,463, on account of mismatch between GSTR-3B Table 3.1(a) + 3.1(b) showing total liability of ₹9,38,30,926 and E-Way Bill (EWB-01) tax amount of ₹9,56,24,389. The notice further called upon the assessee to furnish copies of invoices relating to ITC availed for FY 2021-22, and to submit comparison charts of GSTR-1 vs GSTR-3B and GSTR-2A vs GSTR-3B, along with GSTR-1, GSTR-3B, GSTR-2A, GSTR-9 returns and Balance Sheet, Profit & Loss Account and Ledger Accounts for FY 2021-22, and to clarify the reasons for the discrepancies and discharge any admitted liability with applicable interest and penalty, with all supporting documents required to be submitted on or before 06.08.2025, failing which proceedings under the GST law were liable to be initiated without further reference.

A reply in Form GST ASMT-11 under Rule 99(2) bearing ARN: ZD030825004308N dated 06.08.2025 was filed by M/s Paramount Syntex Limited (GSTIN: 03AABCP6082F1ZO) in response to the scrutiny notice in Form GST ASMT-10 dated 24.07.2025, bearing Reference No. ZD030725020904L and DIN: 20250750ZD00001631A6, for the tax period April 2021 to February 2022 / FY 2021–22. Instead of submitting a substantive reply on merits, the assessee, through its Chartered Accountants Rajesh Mehru & Co., requested an adjournment and extension of time up to 25.08.2025 for filing a comprehensive reply along with supporting documents, citing the voluminous nature of data compilation, invoice-level reconciliations, third-party verifications, and professional constraints of authorized counsel. No tax liability was admitted or paid in the said reply, and the verification was signed by Mr. Punit Arora, Director, affirming the correctness of the submission as on 06.08.2025.

M/s Paramount Syntex Limited (GSTIN: 03AABCP6082F1ZO) submitted replies under Form GST DRC-06 pursuant to scrutiny proceedings initiated vide ASMT-10 Reference No. ZD030725020904L dated 24.07.2025 and DRC-01 Reference No. ZD0309250553866 dated 24.07.2025, bearing SCN No. 57/Paramount Syntex/AC/Div-East/2025-26, for Financial Year 2021-22, wherein two principal discrepancies were alleged, namely (i) mismatch of Input Tax Credit between GSTR-3B and GSTR-2A/2B on imports amounting to ₹24,65,207.28, and (ii) mismatch between E-Way Bill tax liability and GSTR-3B Table 3.1(a)+(b) showing a difference of ₹17,93,463. The assessee clarified that there is no excess or ineligible ITC, explaining that IGST as per GSTR-3B was ₹1,73,96,025.44, whereas IGST reflected in GSTR-2A (other than imports) was ₹1,78,62,023.22, indicating unavailed excess credit of ₹4,65,998.22, and further that IGST on imports as per GSTR-2A was ₹3,07,53,954, while actual IGST paid and claimed by the assessee on imports was ₹3,27,96,912.71, with the difference of approximately ₹20,42,959 attributable to certain Bills of Entry not reflecting on the GST portal despite IGST having already been paid at customs along with customs duty. The assessee enclosed complete documentary evidence including Bills of Entry, import summaries, screenshots of portal reflections, reconciliation statements and a detailed table of 27 import transactions for FY 2021-22 evidencing total IGST payment of ₹3,27,96,912.71, thereby establishing that the entire ITC claimed is legitimate and tax-paid. With respect to the second discrepancy, the assessee clarified that its factory is located at Machiwara Road, Village Mangarh, Kohara, Ludhiana (141111) and its additional place of business/warehouse is at Lakhowal Road, Kohara, Ludhiana (141111), and that the apparent excess in E-Way Bill tax value arose due to inter-location movement of goods under delivery challans between factory and warehouse, which does not constitute outward supply but was included in E-Way Bill data, thereby inflating the comparison against GSTR-3B liability. The assessee also confirmed submission of GSTR-1, GSTR-3B, GSTR-9, GSTR-9C, GSTR-2A, comparative reconciliation charts, sample challans and E-Way Bills, requested dropping of proceedings, and

sought an opportunity of personal hearing, while affirming the correctness of information through statutory verification; the first reply was submitted on 25.11.2025 and the second reply on 06.12.2025, both praying that the matter be treated as duly reconciled and closed in accordance with principles of natural justice.

The reply dated 21.01.2026 filed by M/s Paramount Syntex Limited in response to the Show Cause Notice for FY 2021–22 asserts that the alleged excess Input Tax Credit of ₹24,65,207.28 is incorrect and fully reconciled, explaining that the apparent discrepancy between GSTR-3B and GSTR-2A/2B arises due to import IGST not reflecting on the portal despite being duly paid through Bills of Entry, supported by detailed documentation and summaries. The noticee further clarifies that there is no excess ITC claim or revenue loss, as all credits are legitimate and substantiated. Additionally, discrepancies relating to E-way bills versus GSTR-1 are reconciled by demonstrating that differences arose due to delivery challans, purchase returns, clerical/typographical errors, and credit notes issued for rate differences without movement of goods, supported by judicial precedents emphasizing absence of mens rea and non-applicability of penalties in cases of bona fide errors. The reply concludes that there is no short payment of tax, no intention to evade tax, and no loss to the department, and accordingly prays for dropping of proceedings along with a request for personal hearing in accordance with principles of natural justice.

However, A Reminder-2 dated 04.08.2026, bearing Reference No. ZD030826005116R, was issued by the Assistant Commissioner, CGST Division, Ludhiana East, to Paramount Syntex Limited in connection with SCN Reference No. ZD0309250553866 dated 30.09.2025. Since no reply was filed and no personal hearing was attended, the assessee was directed to submit its reply and appear for personal hearing.

Status: Reply furnished, pending for order by tax officer

6. A GST ASMT-10 notice dated 02.06.2026, bearing Reference No. ZD030626002368L, was issued to Paramount Syntex Limited (GSTIN: 03AABCP6082F1ZO) under Section 61 of the CGST Act, 2017 for discrepancies in the GSTR-3B returns for FY 2022-23. The notice alleges excess ITC of ₹37,74,912.69 (IGST) compared with GSTR-2B, a short payment of tax of ₹9,57,842.69 based on comparison with E-Way Bills, and delayed filing of GSTR-9C, attracting applicable late fee. The company was directed to clarify the discrepancies and submit supporting documents, and pay admitted liabilities with interest and penalty.

Current Status: Pending for reply by taxpayer

INCOME TAX NOTICES ISSUED AGAINST PARAMOUNT SYNTEX LIMITED HAVING PAN NUMBER AABCP6082F

1. For the Assessment Year 2023, a demand has been raised under Section 143(1)(a) with Demand Reference No. 2024202337336637085C. The outstanding tax demand amounts to ₹20,96,600/- along with ₹4,40,286/- accrued interest. The notice was served on 19th December 2024 through both email and post, and the rectification rights lie with the CPC. The demand is currently showing as pending payment/response.

2. For the Assessment Year 2024, a demand has been raised under Section 143(1)(a) with Demand Reference No. 2025202437419566296C The outstanding tax demand amounts to ₹3,47,98,590 including an interest of Rs. ₹31,31,865/-. The demand notice was raised on 14 December 2025 and was also served on 14 December 2025. The Company has already Rs. 1,25,00,000 in September 2025 and has disputed tax liability of Rs. 13,49,694/- along with an interest of Rs. 15,84,373/-. The matter is presently marked as pending for payment or response

3. For the same Assessment Year 2023, another demand was raised under Section 143(1)(a) with the same Demand Reference No. 2024202337336637085C but reflecting a smaller outstanding liability. The demand amount is ₹1,950, with ₹399 accrued interest. This notice was also served on 19th December 2024 by email and post, with rectification rights at the CPC. The status again shows pending payment/response.

4. For the Assessment Year 2017, a demand exists under Section 147 with Demand Reference No. 2021201737004558630C. The outstanding demand is ₹85,532, with ₹48,630/- accrued interest. This demand was originally raised on 26th March 2022 and was served through physical records (mode of service not specified). A response was submitted on 7th April 2023, where the taxpayer disagreed with the demand in full or part. The Assessing Officer responded on 6th May 2023. The demand status currently shows as pending.

5. The Income Tax Department, CPC Bengaluru, has issued a communication dated 26 May 2025 to Paramount Syntex Limited (PAN: AABCP6082F, A.Y. 2024–25, ITR-6, Ack. No. 799475031311224) seeking clarification on discrepancies in the return filed on 31 December 2024. The notice highlights proposed adjustments under Section 143(1)(a)(iv), citing mismatches between expenditure claimed in Schedule BP (u/s 36 and u/s 43B) and figures reported in the tax audit report, as well as an incorrect claim of deduction under Chapter VI-A due to non-filing of the required statutory form within the due date. The total proposed adjustment amounts to ₹57,54,900.

6. The adjustment notice u/s 143(1)(a) for A.Y. 2025–26, bearing DIN: EFL/2526/G22/ITR000811445117, was issued on 30 December 2025 and served on the same day and Prescribed Time Limit u/s 143(1)(a) for submission of response has lapsed however, ITR Processed with refund due on Sep 2, 2026

7. The adjustment notice u/s 143(1)(a) for A.Y. 2024-25, bearing DIN: EFL/2425/G22/ITR000712141111, was issued on 19 February 2025 and served the same day, with the response due date set as 21 March 2025; however, as the prescribed time limit has already lapsed, no further response can now be submitted on the portal. Also, a revised return is filed for A.Y. 2024–25 with Acknowledgement No : 799475031311224 and reflecting under processing as on March 26, 2025

8. The adjustment notice u/s 143(1)(a) for A.Y. 2024-25, bearing DIN: EFL/2425/G22/ITR000707661577, was issued and served on 22 November 2024, with the response due date fixed as 22 December 2024; however, since the prescribed time limit has expired, the portal no longer allows submission of any response against this notice. Also a revised return is filed for A.Y. 2024–25 with Acknowledgement No : 799475031311224 and reflecting under processing as on March 26, 2025

9. The adjustment notice u/s 143(1)(a) for A.Y. 2020-21, bearing DIN: EFL/2021/G22/9890423690, was issued and served on 19 November 2021, with the response due date fixed as 19 December 2021; however, since the prescribed time limit has lapsed, no response can now be submitted on the portal, also Demand was adjusted with tax paid.

10. The adjustment notice u/s 143(1)(a) for A.Y. 2019-20, bearing DIN: CPC/1920/G22/1966826249, was issued on 2 December 2019 with a response due date of 1 January 2020; however, since the prescribed time limit has expired, no response can now be filed on the portal.

    The communication of proposed adjustment u/s 143(1)(a) dated 02 December 2019 was issued by the Deputy Commissioner of Income Tax, CPC Bengaluru to Paramount Syntex Private Limited (PAN: AABCP6082F, A.Y. 2019-20, Ack. No. 201200721151019, dated 15 October 2019). The notice highlighted inconsistencies in the return, particularly in Schedule BP (Sl. No. 14), where amounts disallowable under Section 36 were not consistent with the figures reported in Part-OI. Specifically, the adjustment pertained to employee contributions to provident fund/ESI and other funds amounting to ₹4,68,023, which was indicated as disallowable in the audit report but not reflected in the return. The CPC proposed to add this to the total income under Section 143(1)(a)(ii) & (iv)

    However, Rectification processed with refund due on Jun 15, 2021

11. First appeal proceedings for AY 2024–25 in the case of Paramount Syntex Limited (PAN: AABCP6082F) are open as of 01/03/2026, and vide Notice Ref. 100110276737 (ITBA/APL/S/62/2025-26/1086723613(1)), the department has enabled the online communication window for submission of responses and documents.

12. A letter dated 21.01.2026 bearing DIN & Letter No. ITBA/COM/F/17/2025-26/1085032201(1) was issued by the Assistant Commissioner of Income Tax, Circle 2(2)(1), Mumbai to Paramount Syntex Limited regarding payment/recovery of outstanding tax liabilities. As per the Department's records, outstanding demands of ₹85,532 for AY 2017-18, ₹1,950 and ₹20,96,600 for AY 2023-24, and ₹3,47,98,590 for AY 2024-25 were reflected, aggregating to ₹3,69,82,672, while a demand of ₹0 was reflected for another AY 2017-18 proceeding. The assessee was requested to submit supporting documents if the demands had already been paid or if any appeal effect, rectification, challan/TDS/TCS credit or other proceedings were pending, failing which the outstanding demand along with applicable interest under Section 220(2) of the Income-tax Act was required to be paid. In case of appeal, payment of 20% of the outstanding demand was directed as per the applicable CBDT instructions. The reply/proof of payment was required to be submitted, failing which coercive recovery proceedings could be initiated.

13. A communication dated 25.06.2026 bearing DIN CPC/2526/T12/647233815 was issued by the Centralized Processing Center, Income Tax Department, Bengaluru to Paramount Syntex Limited (PAN: AABCP6082F) in respect of AY 2025-26, regarding clarification/information sought on the return of income filed on 30.12.2025 vide Acknowledgment No. 140869491301225. The communication proposes adjustments under Section 143(1)(a)(iv) on account of variance between the expenditure claimed under Sections 36 and 43B in Schedule BP of the ITR and the corresponding expenditure reported in the tax audit report, and also proposes disallowance of deduction under Part C of Chapter VI-A on the ground that the return was not filed within the prescribed due date. The return processing reflects income/expenditure of ₹48,24,690 as entered by the taxpayer and ₹60,92,170 as computed, resulting in a proposed adjustment of ₹12,67,480.

4. Disciplinary action taken by SEBI or Stock Exchanges

As on the date of this RHP , no disciplinary action by the SEBI or Stock Exchanges initiated against Company.

5. Other Material Litigations

As on the date of this RHP , there are no other material litigations initiated against Company.

***(a)* Litigation by Company**

1. Criminal Proceedings

As on the date of this RHP , there are no Criminal Proceedings initiated by the Company.

2. Civil and other Material Litigations

These are Civil and other Material Litigations initiated by the Company:

M/S PARAMOUNT SYNTEX PVT. LTD. VS. M/S JOHAR KARYANA STORE & ANR.
Court Name: Court of Illaqa Judicial Magistrate, Ludhiana
Case no.: COMA/269/2024
Facts of the Case: This is a complaint under Section 138 of the Negotiable Instruments Act filed before the Illaqa Judicial Magistrate, Ludhiana by M/s Paramount Syntex Pvt. Ltd. The company advanced various sums by bank transfer to M/s Johar Karyana Store, proprietorship of Shri Pankaj Johar, against which as on 25.07.2023, a legally enforceable debt of ₹1,98,00,000/- was outstanding. In discharge of this liability, the accused issued two cheques: Cheque No. 009660 dated 10.08.2023 for ₹98,00,000/- and Cheque No. 009687 dated 10.08.2023 for ₹1,00,00,000/-, both drawn on Axis Bank Ltd., Gill Branch, Ludhiana. On presentation through the complainant's bankers, both cheques were dishonored on 30.10.2023 with the remarks "Funds Insufficient." Despite issuance of legal notices dated 07.09.2023 (earlier) and 24.11.2023 (final statutory notice) through Advocate Aditya Jain, duly served on the accused, payment was not made within the statutory period of 15 days. The complainant has produced the Memorandum & Articles of Association, Certificate of Incorporation, Board Resolution, statement of accounts, dishonored cheques with bank memos, postal receipts, and copy of the FIR lodged against the accused under Sections 406, 409, 420, 465, 467, 468, 471, 120-B IPC and Sections 66, 67 of the IT Act (FIR No. 224 dated 21.11.2023, GD No. 17/2.1.2024) in respect of related acts of fraud and cheating. It is alleged that the accused knowingly issued the cheques without maintaining sufficient funds, thereby committing an offence under Section 138 NI Act. The complainant prays for summoning, trial, and punishment of the accused, and also seeks compensation under Section 357(3) CrPC, besides continuing liability of the accused to pay the dishonored cheque amounts.

Brief of the Case: M/s Paramount Syntex Pvt. Ltd. filed a complaint under Section 138 NI Act against M/s Johar Karyana Store and its proprietor Pankaj Johar for dishonor of two cheques totaling ₹1.98 crore issued towards outstanding liability. Despite service of statutory notice, no payment was made, and the complainant seeks prosecution, punishment, and compensation.

Current Status : Vide order dated 10.08.2026, accused Pankaj Johar was declared a proclaimed person after the proclamation warrants were duly served on 01.07.2026 and he failed to appear despite expiry of the prescribed 30-day period. The complainant stated that details of the accused's property were presently unavailable and undertook to provide the same when known. The complainant was permitted to seek attachment of the accused's property upon obtaining such information, and the file was consigned to the Record Room, Ludhiana, with liberty to revive it upon the accused's surrender or arrest.
Next Date of Hearing : Not Applicable

2. LITIGATION INVOLVING PROMOTERS

Cases filed against Promoters

1. Criminal Proceedings
As on the date of this DD Report, there are no Criminal Proceedings pending against Promoters.

2. Actions taken by Statutory/Regulatory Authorities
As on the date of this DD Report, there are no Statutory/Regulatory proceedings initiated Against Promoters.

3. Tax Proceedings
Tax proceedings initiated against Promoters are as below:

INCOME TAX NOTICES ISSUED AGAINST KUMKUM ARORA PAN NUMBER AFKPG4282K

The defective return notice u/s 139(9) for A.Y. 2017-18, bearing DIN: CPC/1718/G5/1743746014, was issued on 30 October 2017 with a response due date of 31 March 2019, However, return was processed with refund due and, also there is currently no demand outstanding reflecting on the income tax portal.

4. Civil and other Material Litigations

As on the date of this DD Report, there are no Civil and other Material Litigations initiated Against Promoters.

Cases filed by Promoters

1. Criminal Proceedings

Criminal proceedings initiated by Promoters are as below:

STATE OF PUNJAB VS BHAGWAN DASS

Court Name: Chief Judicial Magistrate, Criminal Courts, Ludhiana
Case no. : CHI/1988/2025 and FIR no. 224/2023
Facts of the Case : FIR No. 0224 (PS Division No. 8, Ludhiana) dated 21/11/2023 records two complaints (Application ID 214273 / PGD No. 217166 dated 18/08/2023 by Puneet Arora, and Application ID 233678 / PGD No. 236678 dated 25/09/2023 by Rohit & Kanika Jain) alleging a large, organised fraud and criminal conspiracy by a group led by Abhishek Goyal (with Bhagwan Das Goyal, Pankaj Johar, Arvind alias "Sushant" Kumar, Tarun Sharma, Munish Mishra and others). The complaints say the accused falsely held out links with Future Retail/Big Bazaar and Reliance, created a fake website ("futuregroupcoin"), forged vendor agreements, bank receipts and bank statements (including forged RTGS receipts and a forged Johar Karyana Store bank statement), produced sham rent deeds, misused company logos and created fake contracts to induce investments and supplier payments. Key money figures alleged: initial advances of ₹50 lakh (4 May 2022) and ₹1 crore (10 May 2022) into Pragati Industries, numerous partial repayments (₹50 lakh on 24 May, ₹50 lakh on 25 May, ₹50 lakh on 27 May, ₹40 lakh on 2 June, ₹70 lakh on 3 June, ₹50 lakh on 4 June and ₹10 lakh on 9 June 2022), and a further alleged advance of ₹2.2 crore on 24 May 2022. A consolidated table in the complaint records funds routed as: Pragati Industries – ₹72,428,065; Johar Karyana Store – ₹28,488,853; Shree Balaji Agencies – ₹5,507,086; Kaur Sain & Sons – ₹394,165; Haider Industries – ₹2,322,621 (Grand total shown ~₹109,140,790). Complainants also allege larger flows: transfers totalling ~₹2.36 crore and ~₹2.36 crore in different periods (figures recorded as ₹236,542,590 and ₹236,165,870), and that Puneet Arora alone transferred about ₹9 crore (Apr–Oct 2022) of which only ₹48 lakh was returned and ~₹48 lakh remained unpaid to him; other alleged pending exposures include amounts like ₹60,240,713 and ₹6,074,071. The accused are alleged to have induced further payments for bogus "dealership"/"security" (e.g., ₹1 crore sent to Johar Karyana Store in Mar 2023 and daily transfers thereafter), provided forged receipts showing large deposits to Reliance when only small amounts were moved, issued cheques that were dishonoured, and later produced a property registry as alleged security (Vasika No. 5474 dated 28/07/2022). DCP (Investigation) Harmeet Singh Hundal's enquiry found forged vendor ships and bank statements prepared by the accused, recommended registration; the Commissioner of Police directed registration and investigation, the case was registered and handed to ASI Harpal Singh (Bandi Report No. 32) for further probe under IPC sections including 406, 420, 465, 467, 468, 471, 120B and relevant sections of the IT Act (66, 67 etc.).

Brief of the Case : FIR No. 0224 dated 21/11/2023 (PS Division 8, Ludhiana) alleges a ₹20+ crore fraud involving forged vendor agreements, fake bank statements/receipts, sham rent deeds and misuse of Future Retail/Reliance names, with over ₹10.9 crore routed through Pragati Industries, Johar Karyana Store and others. On DCP's report, the Commissioner ordered registration under IPC 406, 420, 465, 467, 468, 471, 120B and IT Act sections, and the case was handed to ASI Harpal Singh for investigation.

Current Status : In CHI/1988/2025, State v. Bhagwan Dass, vide orders dated 03.07.2026 and 17.08.2026, accused Shubham Kumar and Bhagwan Dass were on bail, with exemption granted to Bhagwan Dass on 03.07.2026 for that day. The prosecution witnesses Harmeet Singh Hundal, Vebab Sehgal and Puneet Arora, despite service of summons, failed to appear, pursuant to which bailable warrants of ₹5,000 each with one surety of the like amount were issued for 17.08.2026, along with fresh summons to the remaining witnesses and notice to the IO. On 17.08.2026, no prosecution witness appeared, and as the Presiding Officer was on medical leave, the matter was taken up by the Duty Magistrate and adjourned to 05.10.2026 for the purpose already fixed.

Next Date of Hearing : 05.10.2026

PUNIT ARORA VS. STATE OF PUNJAB THROUGH DGP PUNJAB & OTHERS

Court Name : Hon'ble Punjab and Haryana High Court at Chandigarh
Case no. : CRM-M-40956-2025
Facts of the Case : Punit Arora has filed a petition in the Punjab & Haryana High Court against the State of Punjab and several police officials and private persons. He asks the Court to cancel a fresh "re-investigation" order dated 15.04.2025 (Letter No. 2263-67/Crime NV-3) and to direct the police to file the final report in court based on an earlier Special Investigation Team (SIT) report dated 21.10.2024. The case comes from FIR No. 224 dated 21.11.2023 (IPC 406, 420, 465, 467, 468, 471, 120-B) at PS Division-8, Ludhiana. Punit says he was cheated of about ₹20 crore through fake "Future Group/Reliance Retail" dealership documents, a bogus website, sham rent agreements, and money routed to firms like Pragati Industries, Johar Karyana

Store, and Shree Balaji Agencies (about ₹10.91 crore traced from his companies Paramount Syntex Pvt. Ltd. and K.K. Impex). After a counter-complaint confused things, GD No. 17 (02.01.2024) added key names like Rohit, Kanika, Ritu, Naveen and Sukhdev as accused. An SIT (DCP North Ludhiana, SSP Khanna, DIG Ludhiana Range) then investigated and recommended filing a challan against Rohit Jain, Kanika Jain, Ritu Jain, Sukhdev Goyal (and others named in follow-up notes), and to drop Naveen Jain. Despite this, the police ordered a new inquiry on 15.04.2025, which Punit says is only to delay and pressure him. He relies on Supreme Court/High Court rulings and DGP Punjab instructions that say multiple or repeated inquiries without new material are not allowed and amount to abuse of process. He also mentions related High Court orders passed in Feb–Mar 2025. He prays for: (1) quashing the 15.04.2025 re-investigation order and direction to file the final report before the Illaqa Magistrate as per the SIT report.

Brief of the Case : Punit Arora has petitioned the Punjab & Haryana High Court to quash the police order dated 15.04.2025 for fresh re-investigation in FIR No.224/2023, where he was cheated of about ₹20 crore through fake Future Group/Reliance dealership schemes. He seeks directions to accept the SIT report dated 21.10.2024, file the final challan against the accused, and stop repeated inquiries meant to delay and harass him.

Current Status : The High Court of Punjab and Haryana at Chandigarh, decided on February 26, 2026 by Hon'ble Mr. Justice Sumeet Goel, pertained to a petition filed by Punit Arora against the State of Punjab and others. When the case was called for hearing, no one appeared on behalf of the petitioner despite the matter being called out twice during the day, while the State was represented by Mr. Adhiraj Singh Thind, AAG, Punjab. In view of the absence of the petitioner or their counsel, the Court dismissed the petition for want of prosecution and ordered that any pending applications, if any, would also stand disposed of.
Next Date of Hearing : Not Applicable

2. Other Material Litigations

ROHIT JAIN & ANOTHER V. STATE OF PUNJAB & OTHERS

Court Name : Hon'ble Punjab and Haryana High Court at Chandigarh
Case no. : CRM-M-10929-2024
Facts of the Case : This case is a petition under Section 482 CrPC before the Punjab & Haryana High Court, filed by Rohit Jain and his wife Kanika Jain against the State of Punjab and others, including private respondent Puneet Arora. The petition challenges a second inquiry report dated 01.01.2024 prepared by the ADCP, Ludhiana, and a related General Diary entry dated 02.01.2024, which added the petitioners and their relatives as accused in FIR No. 224 dated 21.11.2023 (registered under Sections 406, 420, 465, 467, 468, 471, 120-B IPC, PS Division-8, Ludhiana).The background is that the petitioners themselves are complainants in the FIR, alleging a huge fraud by Abhishek Goyal and his associates, who lured them and others, including respondent Puneet Arora, into investing crores of rupees by showing fake "Future Group" and "Reliance" dealership documents. Bank transfers of over ₹47 crores were made through the petitioners' firm M/s Pragati Industries to M/s Johar Karyana Store, of which only part was returned. Fraudulent receipts, forged vendorship deeds, bounced cheques (including ₹11 crore and ₹1.98 crore), and false promises of dealership form part of the case record. An earlier detailed inquiry by a senior officer had cleared the petitioners of wrongdoing and found that the real culprits were Abhishek Goyal and his group, leading to registration of the FIR. Despite this, Puneet Arora later filed another application in December 2023. On that, the ADCP conducted a parallel re-inquiry while the FIR investigation was already going on. In this second report, the ADCP accused the petitioners and their relatives of preparing fake vendorship deeds and misappropriating money, and on that basis they were wrongly shown as accused in the General Diary. The petition argues that this re-inquiry is illegal because once an FIR is registered, only investigation under Chapter XII of CrPC can proceed. Courts have repeatedly held (e.g., Arjun Bhanot v. State of Punjab and Jaswinder Singh v. State of Punjab) that multiple or parallel police inquiries are not allowed as they cause abuse and harassment. Even the DGP, Punjab had issued directions in 2008 against such practices. The petitioners also point out that a Special Investigation Team (SIT) has now been formed on 01.02.2024 by the Bureau of Investigation, Punjab, to look into the matter.
Brief of the Case : The petitioners request the High Court to urgently quash the second inquiry report dated 01.01.2024 and the General Diary entry dated 02.01.2024, as both are without jurisdiction, contrary to law, and intended to pressurize them, despite their own status as complainants and victims in the FIR.
Current Status : Both complaints mentioned in FIR No. 224 one by respondent no. 6 (Puneet Arora) and the other by petitioner no. 1 (Rohit Jain) shall be investigated by the Special Investigation Team (SIT).
Next Date of Hearing : 04.03.2027

LITIGATION INVOLVING DIRECTORS OTHER THAN PROMOTERS

Cases filed against directors other than promoters

1. Criminal Proceedings

2. Actions taken by Statutory/Regulatory Authorities

As on the date of this RHP , there are no Actions taken by Statutory/Regulatory Authorities against directors other than promoters

3. Disciplinary action taken by SEBI or stock exchanges

As on the date of this RHP, no disciplinary action by the SEBI or Stock Exchanges initiated against Directors other than promoters

4. Tax Proceedings

As on the date of this RHP, there are no Tax proceedings initiated against Directors other than promoters

Other Material Litigations

As on the date of this RHP, there are no other material litigations initiated against directors other than promoters.

Cases filed by directors

1. Criminal Proceedings

As on the date of this RHP, there are no outstanding criminal proceedings initiated by directors.

2. Other Material Litigations

As on the date of this RHP , there are no other material proceedings initiated by directors.

LITIGATION INVOLVING KEY MANAGERIAL PERSONNEL AND SENIOR MANAGEMENT PERSONNEL

Cases filed against key managerial personnel and senior management personnel

1. Criminal Proceedings

As on the date of this RHP , there are no Criminal Proceedings pending against key managerial personnel and senior management personnel.

2. Actions taken by Statutory/Regulatory Authorities

As on the date of this RHP, there are no Actions taken by Statutory/Regulatory Authorities against key managerial personnel and senior management personnel.

3. Disciplinary action taken by SEBI or stock exchanges

As on the date of this RHP, no disciplinary action by the SEBI or Stock Exchanges initiated against key managerial personnel and senior management personnel.

4. Tax Proceedings

As on the date of this RHP, no Tax Proceedings initiated against key managerial personnel and senior management personnel.

5. Civil and Other Material Litigations

As on the date of this RHP, there are no other material litigations initiated against key managerial personnel and senior management personnel

Cases filed by key managerial personnel and senior management personnel

1. Criminal Proceedings

As on the date of this RHP, there are no outstanding criminal proceedings initiated by key managerial personnel and senior management personnel.

2. Other Material Litigations

As on the date of this RHP, there are no other material proceedings initiated by key managerial personnel and senior management personnel.

LITIGATION INVOLVING SUBSIDIARY

As on the date of this RHP, Company does not have any subsidiary company.

LITIGATION INVOLVING GROUP ENTITIES

As on the date of this RHP, these are other material proceedings initiated by group entities

INCOME TAX NOTICES ISSUED AGAINST PARASPIN IMPEX PRIVATE LIMITED PAN NUMBER AAHCP8303K.

1. The adjustment notice u/s 143(1)(a) for A.Y. 2017-18 was issued on 12 July 2018 with a response due date of 11 August 2018; however, as the prescribed time limit has lapsed, no response can now be filed on the portal. However, return processed with refund due on Sep 21, 2018, also there is currently no demand outstanding reflecting on the income tax portal.

   The communication of proposed adjustment u/s 143(1)(a) dated 12 July 2018 was issued by the Deputy Commissioner of Income Tax, CPC Bengaluru to Paraspin Impex Private Limited (PAN: AAHCP8303K, A.Y. 2017-18, Ack. No. 256096711251017 dated 25 October 2017). The notice pointed out errors and inconsistencies in the return, specifically the disallowance of a loss claimed because the return for the previous year (A.Y. 2015-16) was filed on 3 October 2015, which was after the due date of 30 September 2015 under Section 139(1). Accordingly, the CPC proposed to disallow the loss of ₹6,383 while processing the return under Section 143(1)(a)(iii).

2. The adjustment notice u/s 143(1)(a) for A.Y. 2017-18 was issued on 17 May 2018 with a response due date of 16 June 2018; Since the prescribed time limit has already lapsed, no response can now be filed on the portal. However, return processed with refund due on Sep 21, 2018, also there is currently no demand outstanding reflecting on the income tax portal.

3. The Show Cause Notice dated 18 June 2018 was issued by the Income Tax Officer, Ward II(2), JCIT-II, Ludhiana to Paraspin Impex Private Limited (PAN: AAHCP8303K, A.Y. 2015-16) in connection with the ongoing scrutiny assessment proceedings. The notice concerns the receipt of ₹30,30,000/- (USD 50,100) as share application money (SAM) from Sh. Paarth Falor during F.Y. 2014–15, followed by the allotment of 30,000 shares at ₹101 per share on 28 February 2015. Based on the facts and documents submitted, the Department observed several irregularities: the transfer of funds was initiated before the incorporation of the assessee company, the SAM was immediately transferred to its sister concern M/s Paramount Syntex Pvt. Ltd. for business use, the process occurred even before the Board resolution and private placement offer letter were issued, and the funds were treated as if belonging to the assessee company despite being returnable to the applicant until share allotment. Further, the alleged authorised representative of Sh. Paarth Falor, Sh. Sharad Kumar Srivastav, admitted in his statement u/s 131 that he did not personally know Sh. Falor, that the authority letter came from the company's director, and that all communications were handled by Sh. Puneet Arora. He also failed to produce the original authority letter when called upon.

   In view of these findings, the ITO required the assessee to show cause why the SAM of ₹30,30,000/- should not be treated as unexplained cash credits under Section 68 of the Income Tax Act, 1961, and added to its income for A.Y. 2015–16.

   However, return was processed with no demand/refund on October 18, 2015, also there is currently no demand outstanding reflecting on the income tax portal.

INCOME TAX NOTICES ISSUED AGAINST WINNING INDUSTRIES PAN NUMBER AACFW5798D

1. With demand Reference No. 20222021371183740O3T, pertaining to Assessment Year 2021, a demand of ₹2,590 has been raised, along with an accrued interest of ₹1200/-. The demand was raised under Section 143(1)(a) on 30th September 2022, with notice served the same day via Email and Post. The demand is still showing as pending for payment/response, and rectification rights are available with CPC.

2. With demand Reference No. 2020201937001217671T, pertaining to Assessment Year 2019, the outstanding demand is ₹7,000, with interest accrued of ₹5,460. The demand was raised on 19th April 2020 under Section 143(1)(a). The current status reflects that the matter remains pending for payment/response, and rectification rights rest with CPC.

3. With demand Reference No. 20222022371508054 62T, pertaining to Assessment Year 2022, a demand of ₹41,990 has been raised, with accrued interest of ₹18,017. This demand was raised and served on 18th February 2023 under Section 143(1)(a) through Email and Post. The demand is pending for payment/response, and rectification rights are available with CPC.

4. Withdemand Reference No. 2022202037065301171T, relating to Assessment Year 2020, the demand is ₹1,450, with interest accrued of ₹854. This demand was raised on 25th April 2022 under Section 154, with service of notice recorded as 25th August 2021. It is still pending for payment/response, and rectification rights lie with CPC, with communication made via Email and Post.

5. Withdemand Reference No. 2024202437348374076T, concerning Assessment Year 2024, the outstanding demand is a significant amount of ₹13,79,560. The demand was raised and served on 7th February 2025 under Section 143(1)(a). Rectification rights are available with CPC, and the notice was delivered via Email and Post. The demand continues to show as pending for payment/response.

6. Withdemand Reference No. 2023202337244030836T, pertaining to Assessment Year 2023, the demand raised is ₹1,13,410, with accrued interest of ₹35,154. The demand was raised and served on 2nd February 2024 under Section 143(1)(a). The current status is pending for payment/response, with rectification rights with CPC, and the notice was issued via Email and Post.

7. An Adjustment Notice under Section 143(1)(a) has been issued for Assessment Year 2025–26 bearing Document Identification Number (DIN): EFL/2526/G22/ITR000808596061. The notice, proposing adjustments under Section 143(1)(a) of the Income Tax Act, 1961, was both issued and served on 12th January 2026, with the response due on 11th February 2026. The proceedings are presently pending and the time limit for submission of response is still subsisting.

8. An Adjustment Notice under Section 143(1)(a) was issued for Assessment Year 2024–25 with Document Identification Number (DIN): EFL/2425/G22/ITR000707610135. The notice, proposing adjustments under Section 143(1)(a) of the Income Tax Act, 1961, was both issued and served on 29th November 2024, with a response due by 29th December 2024. Since no reply was filed within the stipulated period, the prescribed time limit for submission of response has lapsed.

9. An Adjustment Notice under Section 143(1)(a) has been issued for Assessment Year 2023–24. The notice carries Document Identification Number (DIN): EFL/2324/G22/ITR000595683074. It was issued on 11th December 2023 and also served on the same date. Since the due date has passed, the prescribed time limit for submitting a response has lapsed.

10. An Adjustment Notice under Section 143(1)(a) was issued for Assessment Year 2021–22 with Document Identification Number (DIN): EFL/2122/G22/ITR000222523362. The notice, describing proposed adjustments under Section 143(1)(a) of the Income Tax Act, 1961, was both issued and served on 09th August 2022, requiring a response by 08th September 2022. Since the due date has passed, the prescribed time limit for submitting a response has lapsed.

11. An Adjustment Notice under Section 143(1)(a) was issued for Assessment Year 2019–20 with Document Identification Number (DIN): CPC/1920/G22/1971570267. The notice, relating to adjustments under Section 143(1)(a) of the Income Tax Act, 1961, was issued on 10th February 2020, with a response required by 11th March 2020. As no response was submitted within the stipulated period, the prescribed time limit for filing a reply has lapsed.

INCOME TAX NOTICES ISSUED AGAINST PUNEET ARORA & SONS (HUF) PAN NUMBER AALHP6770K

1. The National Faceless Assessment Centre, Delhi, issued a Penalty Notice under Section 274 read with Section 271(1)(c) of the Income-tax Act, 1961 to Puneet Arora & Sons (HUF), PAN AALHP6770K, for Assessment Year 2013–14. The notice, dated 16th March 2022, bears Document Identification Number (DIN): ITBA/PNL/S/271(1)(c)/2021-22/1040883700(1). It records that during the course of e-assessment proceedings, it appeared that the assessee had concealed particulars of income, and therefore was required to show cause why penalty should not be imposed under Section 271(1)(c).

   The assessee, Puneet Arora & Sons (HUF), through counsel, submitted a reply to the Show Cause Notice u/s 271(1)(c) (DIN: ITBA/PNL/F/271(1)(c)/2022-23/1044151788(1)) contending that the penalty proceedings are barred by limitation as the assessment for AY 2013-14 is still pending before the CIT(A), where an appeal (Acknowledgement No. 588194990160422, filed on 16/04/2022) is already in process. It was argued that the penalty is not sustainable since there was no concealment of income or furnishing of inaccurate particulars, as no investments in shares, credits in bank accounts, or claims of capital gains were made by the assessee. The additions made by the AO under sections 68/69 were based only on unverified, unsigned third-party data and forged contract notes without any corroborative evidence. The assessee emphasized that no incriminating documents or bank entries were ever confronted or proved by the department, and judicial precedents (such as J.K. Synthetics Ltd. and Allah Dad Tannery) confirm that in the absence of concealment or false particulars, penalty under section 271(1)(c) is unjustified. It was therefore requested that the penalty proceedings be dropped.

2. The Income Tax Officer, Ward 7(3), Ludhiana, issued a notice dated 20/03/2020 (DIN & Letter No. ITBA/COM/F/17/2019-20/1026846041(1)) to Puneet Arora & Sons (HUF), PAN AALHP6770K, under Section 133(6) of the Income Tax Act, 1961 for A.Y. 2013-14, calling for information and documents to be furnished by 23/03/2020. The assessee was required to provide details of business/profession and income, copy of ITR and computation, bank account statements for FY 2012–13 with narrations, complete details of share purchase/sale (including company, broker, mode of transaction, and documentary evidence),

trading profit & loss account, source of investments in shares, and justification of exempt income claimed from such transactions. The information was to be submitted either by hand, post, or email to the ITO.

The assessee, M/s Puneet Arora & Sons (HUF), AY 2013-14, through counsel Rajesh Mehru & Co., submitted a reply to the show cause notice u/s 274 r.w.s. 271(1)(b) dated 27-05-2022, explaining that due to the death of the father of the Karta, the required information in response to notice u/s 142(1) could not be furnished on time. It was therefore requested that the penalty proceedings be dropped considering the genuine circumstances.

INCOME TAX NOTICES ISSUED AGAINST PARAMOUNT DYE TEC LIMITED PAN NUMBER AAOCP3705A

1. A demand with Reference No. 2024202437352136684C has been raised for Assessment Year 2024 under Section 143(1)(a). The outstanding demand amount is ₹8,64,060, with accrued interest of ₹60,480, totaling ₹9,24,540. The notice was served on 27.02.2025, which is also the date of demand raised, and the matter is currently showing as pending.
2. A demand with Reference No. 2025202437447882096C has been raised for Assessment Year 2024 under Section 143(3). The outstanding demand amount is ₹38,64,86,790, with accrued interest of ₹7,34,32,473, totaling ₹45,99,19,263. The notice was served on 27.02.2025, and the demand was raised on 25.03.2026. The matter is currently showing as pending.
3. A demand with Reference No. 2025202537446644632C has been raised for Assessment Year 2025 under Section 143(1a). The outstanding demand amount is ₹2,14,40,760. The notice was served on 13.03.2026, and the demand was raised on 13.03.2026. The matter is currently showing as pending.

4. A notice under section 143(1)(a) of the Income Tax Act, 1961 was issued on 22.11.2024 with Document Identification Number (DIN) EFL/2425/G22/ITR000707662023, proposing certain adjustments to the return of income filed for A.Y. 2024-25. The notice was both issued and served on 22.11.2024, with the due date for response fixed as 22.12.2024. Since no reply was filed within the prescribed period, the time limit for submission of response has expired.
5. For Assessment Year 2025-26, an adjustment proceeding under Section 143(1)(a) of the Income Tax Act, 1961, has been initiated against PARAMOUNT DYE TEC LIMITED (PAN: AAOCP3705A). The proceeding bears DIN EFL/2526/G22/ITR000807219138 and relates to proposed adjustments under Section 143(1)(a). The notice was issued and served on 22 December 2025, with a response due date of 21 January 2026. The proceeding is currently pending, and the prescribed time limit for submitting a response has lapsed, due to which no response can presently be submitted through the portal.
6. For Assessment Year 2024-25, a penalty proceeding under Section 272A(1)(d) of the Income-tax Act, 1961, has been initiated against PARAMOUNT DYE TEC LIMITED (PAN: AAOCP3705A) for non-compliance with a notice issued under Section 142(1) dated 22 January 2026. The penalty notice, bearing Reference ID 100109501900 and DIN ITBA/PNL/S/272A(1)(d)/2025-26/1086152007(1), was issued on 17 February 2026, requiring the assessee to show cause why a penalty of ₹10,000 per default should not be imposed for failure to furnish the information called for under Section 142(1).

   Paramount Dye Tec Limited submitted a point-wise reply to the notice issued under Section 142(1) of the Income-tax Act, 1961. The reply dated 22 February 2026 was submitted in response to the notice dated 22 January 2026, bearing DIN ITBA/AST/F/144(SCN)(F)/2025-26/1086152113(1). The assessee explained various matters including Securities Premium of ₹26,75,71,990, Reserves & Surplus of ₹3,50,94,595, term loan of ₹75,82,151, short-term bank borrowings of ₹15,52,48,895, trade payables of ₹5,07,47,764, depreciation of ₹17,40,448, loans/advances of ₹2,87,46,246, sales of ₹21,45,14,818, purchases of ₹18,16,37,391 and opening inventory of ₹16,94,48,000, along with various business expenses. The reply stated that the Company had succeeded an existing partnership firm and continued its running business, with supporting documents such as agreements, ledgers, bank statements, invoices, valuation reports, loan documents, GST returns and reconciliations furnished for verification.

7. For Assessment Year 2024-25, two penalty proceedings under Section 271AAC(1) of the Income-tax Act, 1961, have been initiated against PARAMOUNT DYE TEC LIMITED (PAN: AAOCP3705A). The first notice, bearing DIN ITBA/PNL/S/271AAC(1)/2025-26/1087902757(1), was issued on 25 March 2026, with a response due date of 24 April 2026, and the response was viewed by the Assessing Officer on 24 June 2026. The notice states that the income determined in the assessment includes income chargeable to tax under Section 115BBE. A subsequent show-cause notice bearing DIN ITBA/PNL/F/271AAC(1)/2026-27/1090311479(1) was issued on 23 June 2026.

   Paramount Dye Tec Limited submitted a reply against the show-cause notice under Section 271AAC(1), bearing DIN ITBA/PNL/F/271AAC(1)/2026-27/1090311479(1) dated 23 June 2026. The assessee stated that it had originally declared income of ₹4,31,44,215, which was subsequently assessed at ₹44,26,51,389, involving an addition of ₹39,95,07,169. The assessee disputed the addition of ₹26,75,71,990 under Section 68, contending that it arose from conversion of unsecured loans of the erstwhile partnership firm into share capital and transfer of promoters' land to the Company against issue of shares, supported by documentary evidence. It further disputed the addition under Section 69 in respect of land, stating that the same transaction had resulted in double additions. The assessee submitted that there was no concealment or furnishing of inaccurate particulars and requested that the penalty proceedings under Section 271AAC(1) be dropped or kept in abeyance until disposal of the pending appeals before the appellate authorities.

8. For Assessment Year 2024-25, two penalty proceedings under Section 270A of the Income-tax Act, 1961, have been initiated against PARAMOUNT DYE TEC LIMITED (PAN: AAOCP3705A) for alleged under-reporting of income as per the assessment order. The first notice, bearing DIN ITBA/PNL/S/270A/2025-26/1087902756(1), was issued on 25 March 2026, with a response due date of 24 April 2026, and the response was viewed by the Assessing Officer on 22 June 2026. A subsequent show-cause notice bearing DIN ITBA/PNL/F/270A/2026-27/1090311166(1) was issued on 23 June 2026, requiring a response by 01 July 2026, which was viewed by the Assessing Officer on 29 June 2026. Both penalty proceedings are currently shown as Open. The assessee was required to submit supporting documents and, where applicable, copies of Form 35/Form 36 in case an appeal had been filed against the assessment order.

   Paramount Dye Tec Limited submitted replies to the show-cause notices issued under Section 270A for alleged under-reporting of income. In its replies dated 04 April 2026 and 24 June 2026, the assessee stated that it had originally declared income of ₹4,31,44,215, whereas the assessment under Section 143(3) was completed at ₹44,26,51,389, involving an addition of ₹39,95,07,169. The assessee contended that there was no concealment of income or furnishing of inaccurate particulars and relied upon judicial decisions cited in the replies. It further submitted that an appeal against the assessment had already been filed before ITAT, Chandigarh, with another appeal filed before the Commissioner (Appeals), and requested that the penalty proceedings under Section 270A be dropped or kept in abeyance until the final decision of the higher appellate authorities. The reply dated 24 June 2026 specifically responded to the subsequent notice bearing DIN ITBA/PNL/F/270A/2026-27/1090311166(1) dated 23 June 2026, while also confirming that a reply to the earlier notice bearing DIN ITBA/PNL/S/270A/2025-26/1087902756(1) dated 25 March 2026 had already been submitted on 04 April 2026.

9. For Assessment Year 2024-25, Paramount Dye Tec Limited (PAN: AAOCP3705A) is undergoing First Appeal Proceedings under Section 250 of the Income-tax Act, 1961. The proceeding was initiated on 01 April 2026 and is currently shown as Open. A Hearing Notice bearing Reference ID 100119171430 and DIN ITBA/NFAC/F/APL_1/2026-27/1092839558(1) was issued on 02 September 2026

For Assessment Year 2024-25, Paramount Dye Tec Limited is presently undergoing First Appeal Proceedings before the Commissioner of Income Tax (Appeals), National Faceless Appeal Centre (NFAC), New Delhi, against the assessment order dated 25.03.2026 passed under Section 143(3) read with Section 144B of the Income-tax Act, 1961, bearing DIN ITBA/AST/S/143(3)/2025-26/1087902638(1). The assessee had originally declared total income of ₹4,31,44,220/-, whereas the Assessing Officer assessed the total income at ₹44,26,51,389/-, resulting in total additions of ₹39,95,07,169/-. The case had been selected for complete scrutiny primarily to examine the introduction of substantial share capital in the year of incorporation. The assessee company was incorporated on 04.01.2024 pursuant to conversion of the existing partnership firm, M/s Paramount Dye Tec, and is engaged in manufacturing and trading of recycled synthetic yarn, acrylic fibre yarn, hand-knitting yarn and fancy yarn. The major addition of ₹26,75,71,990/- under Section 68 read with Section 115BBE relates to securities premium arising from 12,451 equity shares issued at ₹21,500/- per share. Out of this, 6,539 shares were issued against conversion of directors' pre-existing unsecured loans, with the corresponding premium amounting to ₹14,05,23,110/-, while 5,912 shares were issued against transfer of land by the directors, involving premium of ₹12,70,48,880/-. The assessee's case in appeal is that these were not fresh cash credits, but transactions arising from the restructuring and conversion of the existing business, supported by the erstwhile firm's audited financial statements, Business Transfer Agreement, Board Resolutions, ledgers, PANs and income-tax returns of the directors/shareholders, and a Registered Valuer's report determining the fair market value at ₹21,500/- per share. The second major addition of ₹12,71,08,000/- under Section 69 read with Section 115BBE concerns land acquired from the directors. The assessee contends that the land was recorded in its books as a fixed asset, possession was delivered under an Agreement to Sell, and the consideration was discharged through allotment of 5,912 equity shares, and therefore the investment was neither unexplained nor unrecorded. The appeal also challenges the disallowance of ₹48,27,179/-, comprising ₹44,78,213/- of other expenses and ₹3,48,966/- of commission expenses, contending that the expenses were recorded in the books, supported by ledgers, vouchers and audited financial statements, and that the books of account were never rejected under Section 145(3). The assessee has further challenged the consequential application of the special tax rate under Section 115BBE and initiation of penalty proceedings under Sections 271AAC and 270A(2)(a). The appeal paper book contains the relevant supporting documents, including PAN cards and income-tax returns of shareholders/directors, Registered Valuer's Report, Board Resolutions and ledgers, Business Transfer Agreement, incorporation documents, bank statements, audited financial statements of the erstwhile partnership firm as on 03.01.2024, and audited financial statements of the company for the period 04.01.2024 to 31.03.2024. The assessee has accordingly sought deletion of all three additions aggregating to ₹39,95,07,169/-, restoration of the returned income of ₹4,31,44,220/-, and consequential relief regarding interest, Section 115BBE and penalty proceedings.

In the present First Appeal Proceedings, a hearing notice under Section 250 has been issued bearing Notice/Communication Reference ID 100119171430 and Document Reference ID ITBA/NFAC/F/APL_1/2026-27/1092839558(1). The notice was issued on 02.09.2026, and the response/hearing compliance is due on 17.09.2026. The proceeding is presently shown as Open.

10. A demand recovery letter dated 15.05.2026, bearing DIN & Letter No. ITBA/RCV/F/17/2026-27/1089035633(1), was issued by the Deputy Commissioner of Income Tax, Circle-4, Ludhiana to Paramount Dye Tec Limited for outstanding income-tax demands for AY 2024-25 and AY 2025-26. For AY 2024-25, a demand of ₹39,81,42,410 was outstanding under Section 143(3), against which the first appeal was pending, and the Department required payment of 20% of the demand amounting to

₹7,96,28,482 in accordance with the CBDT instructions. For AY 2025-26, a demand of ₹2,14,40,757 was outstanding under Section 143(1)(a), with no appeal filed, making the total amount required to be deposited ₹10,10,69,239. The assessee was requested to deposit the said amount and submit the challan/reply on or before 22.05.2026. Subsequently, a final opportunity letter dated 12.06.2026, bearing DIN & Letter No. ITBA/RCV/F/17/2026-27/1089668686(1), was issued

11. For Assessment Year 2025-26, an Assessment Proceeding under Section 143(3) is pending against Paramount Dye Tec Limited under the Income-tax Act, 1961, with the proceeding limitation date being 31.03.2027. The proceedings were initiated through an intimation dated 20.06.2026, bearing DIN ITBA/AST/S/61/2026-27/1090122356(1), informing the assessee that the case had been selected for faceless assessment under Section 144B and that all communications were to be complied with electronically through the e-Proceedings facility. Subsequently, a notice under Section 142(1) dated 06.07.2026, bearing DIN ITBA/AST/F/142(1)/2026-27/1090825069(1), The notice sought details of earlier additions/disallowances and their appellate status, assessment and appeal orders, books of account and financial records, accounting methods, party-wise details of major purchases, sales/receipts, loans and advances, investments and capital expenditure, confirmations for unsecured loans and other credits, reconciliation of income as per books, ITR and financial statements, reconciliation with AIS/TIS/Form 26AS, details of additions to fixed assets and other significant assets along with source of funds, and details of year-end liabilities with ageing and confirmations. The assessee was also directed to upload legible supporting evidence and was cautioned that non-compliance could attract penal provisions under the Income-tax Act, 1961.

A submission dated 15.09.2026, bearing Ref. PDT/IT/2025-26/01, was filed by Paramount Dye Tec Limited before the National Faceless Assessment Centre in response to notices under Section 142(1) dated 25.08.2026 and 06.07.2026, in connection with the assessment proceedings for AY 2025-26 initiated under Section 143(2). The assessee explained that it was incorporated on 04.01.2024 upon conversion of the erstwhile partnership firm M/s Paramount Dye Tec and that the additions made for AY 2024-25, amounting to ₹39,95,07,169, comprising ₹26,75,71,990 under Section 68 read with Section 115BBE, ₹12,71,08,000 under Section 69 read with Section 115BBE, and ₹48,27,179 under Section 37(1)/144, are already under appeal before the CIT(A)/NFAC. The assessee submitted that these were one-time transactions relating to conversion of directors' loans into equity and acquisition of land against shares and do not recur in AY 2025-26. It furnished audited financial statements and tax audit reports for FY 2024-25, reporting profit before tax of ₹9,16,77,937.18, revenue from operations of ₹77,28,97,068.70, and returned income of ₹6,65,53,850. The submission also provided details of the ten major suppliers aggregating ₹55,71,10,340 and ten major buyers aggregating ₹58,23,58,429, details of fixed asset additions of ₹20,78,50,248.58, and stated that no unsecured loans were raised during the year, with borrowings comprising a bank term loan of ₹1,60,64,256.66 and Axis Bank cash credit of ₹12,65,88,834.88. It further furnished income and TDS/TCS reconciliation details, including a total TDS difference of ₹48,511.09 and TCS difference of ₹175.88, and explained that the fixed asset additions were funded through share issue proceeds of ₹2,43,00,000, share premium proceeds of ₹26,00,10,000, and internal business accruals. Trade payables as on 31.03.2025 were stated at ₹4,79,90,759.41, with the entire balance being less than one year old and undisputed. The assessee requested that its submissions and annexures be taken on record and that the assessment for AY 2025-26 be completed after due consideration and opportunity of hearing.

12. A Show Cause Notice under Section 2(35) of the Income-tax Act, 1961, dated 15.09.2026, bearing DIN & Letter No. ITBA/COM/F/17/2026-27/1093460470(1), has been issued by the Deputy Commissioner of Income Tax, Circle-4, Ludhiana, to Paramount Dye Tec Limited in relation to non-payment of due taxes for AY 2024-25 and AY 2025-26. For AY 2024-25, the outstanding demand is stated to be ₹39,81,42,410, while for AY 2025-26, the outstanding demand is ₹2,14,40,757, with the Department noting that the applicable taxes were not fully paid before filing the respective ITRs. The notice records that the company's major shareholders are Sh. Kunal Arora, holding 79% shares, and Mrs. Palki Arora, holding 20% shares, and states that both are also directors of the company. The Department has referred to Sections 276C and 278B, concerning wilful attempts to evade tax and offences by companies, and has proposed that the said major shareholder-directors be treated as "Principal Officers" under Section 2(35) on the ground that they were actively involved in the company's management and statutory and financial compliance decisions. Accordingly, both individuals have been called upon to show cause why they should not be treated as Principal Officers and held jointly and severally responsible for the alleged default relating to non-payment of self-assessment tax for AY 2024-25 and AY 2025-26.

INCOME TAX NOTICES ISSUED AGAINST RAMESH ARORA HUF HAVING PAN: AAIFR9873J

1. With Demand Reference No. 20242013404196892837, pertaining to Assessment Year 2013, an outstanding demand of ₹25,94,055 has been raised, along with accrued interest of ₹5,18,800. The demand was raised on 31st December 2024 under Section 271(1)(c) of the Income Tax Act, 1961. The current status reflects that the demand is pending for payment/response.

2. With Demand Reference No. 20242013404165684627, pertaining to Assessment Year 2013, an outstanding demand of ₹10,000 has been raised, along with accrued interest of ₹2,700. The demand was raised on 19th June 2024 under Section 271(1)(b) of the Income Tax Act, 1961. The current status reflects that the demand is pending for payment/response.

3. With Demand Reference No. 20212013370052931217, pertaining to Assessment Year 2013, an outstanding demand of ₹57,06,740 has been raised, along with accrued interest of ₹30,81,618. The demand was raised on 31st March 2022 under Section 147 of the Income Tax Act, 1961. The current status reflects pending payment.

4. First Appeal Proceedings pending for Assessment Year 2013-14 in the name of RAMESH ARORA HUF, bearing PAN AAIFR9873J. The proceedings relate to Financial Year 2012-13 under the Income Tax Act, 1961. The portal records entries dated 1st October 2025 and 21st January 2026, both marked as Open and also An Issue Letter issued for Assessment Year 2013-14 in the name of RAMESH ARORA HUF, bearing PAN AAIFR9873J. The proceeding relates to Financial Year 2012-13 under the Income Tax Act, 1961.

5. A Penalty Proceeding is reflected on the Income Tax e-Proceedings portal for Assessment Year 2013-14 in the name of RAMESH ARORA HUF, bearing PAN AAIFR9873J. The proceeding relates to Financial Year 2012-13 under the Income Tax Act, 1961.

GST NOTICES ISSUED AGAINST K.K. IMPEX HAVING GSTIN 03AFKPG4282K1ZE

Notice issued to return defaulter u/s 46 :

Financial year	Tax Period	Date of Filing	Filing name	Due Date	Number of days Delayed
2023-24	March	10/05/2024	GSTR 3B	20/04/2024	20 days delay
2025-26	April	11/06/2025	GSTR 3B	20/05/2025	21 days delay
2025-26	May	11/07/2025	GSTR 3B	20/06/2025	21 days delay

1. The Deputy Commissioner, CGST Division, Ludhiana (Central), vide Show Cause Notice Ref. No. GST-20/Tech/SCN/K K Impex/Div-Central/478/2022 dated 24.03.2022 (DIN: 202203502D000000C5E5), has called upon M/s K.K. Impex (Smt. Kumkum Arora), GSTIN 03AFKPG4282K1ZE, to explain within 30 days why the inadmissible ITC of ₹70,97,178/- (CGST ₹55,16,353/- and SGST ₹15,80,825/-) wrongly availed through TRAN-1 under Section 140 of the CGST/PGST Act, 2017 read with Rule 117, should not be disallowed and recovered along with applicable interest under Section 50 and penalty under Section 74(1) and Section 122(2)(b). The notice records that despite repeated departmental communications, the noticee failed to furnish requisite stock statements, VAT returns, and supporting documents to substantiate the credit carried forward, thereby amounting to mis-declaration and suppression of material facts, justifying invocation of extended period under Section 74. The notice also advises the noticee to produce all evidence in defense and indicate if a personal hearing is desired, failing which the matter will be decided ex-parte.

   M/s K.K. Impex (GSTIN: 03AFKPG4282K1ZE) through its counsel has filed a reply to the Show Cause Notice (DIN: 202203502D000000C5E5 dated 24.03.2022) issued under Section 74(1) of the CGST/PGST Act, 2017 read with Rule 121 of the CGST Rules, 2017. The reply submits that the ITC of ₹70,97,178/- (CGST ₹55,16,353/- and SGST ₹15,80,825/-) claimed in TRAN-1 was duly admissible and verifiable through VAT returns (VAT-15), Bill of Entries, and other supporting documents, including Annexure-1 (VAT-15), Annexure-2 (Bills of Entries), and Annexure-3 (ASMT-12 issued in favour of the taxpayer by the SGST Department dropping similar proceedings). It is contended that the alleged discrepancy regarding stock verification as on 30.06.2017 is unfounded, as the necessary documents were already submitted to both State GST and Central GST authorities. Further, it is argued that Rule 121 of the CGST Rules applies only to wrongly availed credit, which is not the case here, and none of the disqualification conditions under Section 140 of the CGST Act are attracted. The reply emphasizes that since the ITC was validly claimed and substantiated, no liability under Sections 50, 74, or 122 arises. Accordingly, the taxpayer prays for dropping of the SCN, offers readiness to provide any additional documents, and seeks an opportunity for personal hearing before adjudication.

   Current Status: Reply furnished, pending for order by tax officer

GST NOTICES ISSUED AGAINST PARAMOUNT DYE TEC LIMITED HAVING GSTIN 03AAOCP3705A1ZX

Notice issued to return defaulter u/s 46 :

Financial year	Tax Period	Date of Filing	Filing name	Due Date	Number of days Delayed
2023-24	February	11/04/2024	GSTR 3B	20/03/2024	22 days delay
2024-25	June	01/08/2024	GSTR 3B	20/07/2024	12 days delay
2024-25	July	27/08/2024	GSTR 3B	20/07/2024	38 days delay

1. A system-generated notice (Ref: AA030225389958P) in Form GST DRC-01C was issued on 20.03.2025 for ITC mismatch, proposing demand of ₹38,74,289.10, with due date of 27.03.2025.

GST NOTICES ISSUED AGAINST PSPL DYERS AND PROCESSORS PRIVATE LIMITED HAVING GSTIN 03AAMCP9685K1ZN

Notice issued to return defaulter u/s 46:

Financial year	Tax Period	Date of Filing	Filing name	Due Date	Number of days Delayed
2023-24	March	09/05/2024	GSTR 3B	20/04/2024	19 days

2023-24	February	25/03/2024	GSTR 3B	20/03/2024	5 days
2023-24	January	27/02/2024	GSTR 3B	20/02/2024	7 days

GST NOTICES ISSUED AGAINST PARASPIN IMPEX PRIVATE LIMITED HAVING GSTIN 03AAHCP8303K1ZF
Notice issued to return defaulter u/s 46 :

Financial Year	Tax Period	Date of Filing	Filing Name	Due Date	Number of Days Delayed
2025-26	June	08/08/2025	GSTR 3B	20/07/2025	19 days delay

GST NOTICES ISSUED AGAINST WELLDONE COTTEX PRIVATE LIMITED HAVING GSTIN 03AADCW4071B1ZU
Notice issued to return defaulter u/s 46 :

Financial year	Tax Period	Date of Filing	Filing name	Due Date	Number of days Delayed
2022-23	January	25/03/2023	GSTR 3B	20/02/2023	33 days Delay
2022-23	February	25/03/2023	GSTR 3B	20/03/2023	05 days delay
2023-24	June	28/07/2023	GSTR 3B	20/07/2023	08 days delay
2024-25	July	16/09/2024	GSTR 3B	20/08/2024	27 days delay
2024-25	August	05/10/2024	GSTR 3B	20/09/2024	15 day delay
2024-25	September	04/11/2024	GSTR 3B	20/10/2024	15 days delay
2026-2027	July	25/08/2026	GSTR 3B	20/08/2026	5 days delay

GST NOTICES ISSUED AGAINST WINNING INDUSTRIES HAVING GSTIN 03AACFW5798D1Z1
Notice issued to return defaulter u/s 46 :

Financial Year	Tax Period	Date of Filing	Filing Name	Due Date	Number of Days Delayed
2023-24	January	12/03/2024	GSTR 3B	20/02/2024	12 days delay
2024-25	January	-	GSTR 3B	20/02/2025	-
2024-25	February	-	GSTR 3B	20/03/2025	-
2024-25	March	-	GSTR 3B	20/04/2025	-
2024-25	April	20/05/2024	GSTR 3B	20/05/2024	-
2024-25	July	23/09/2024	GSTR 3B	20/08/2024	34 days delay
2024-25	August	05/10/2024	GSTR 3B	20/09/2024	15 days delay
2024-25	September	-	GSTR 3B	20/10/2024	-
2024-25	October	-	GSTR 3B	20/11/2024	-
2024-25	November	-	GSTR 3B	20/12/2024	-
2024-25	December	-	GSTR 3B	20/01/2025	-

The Excise and Taxation Department, Punjab, has issued an assessment order under Section 62 of the GST Act (Ref. No. ZD030425017901S dated 28.04.2025) against Winning Industries (GSTIN: 03AACFW5798D1Z1) for failure to file its GSTR-3B return for September 2024 despite earlier notice under Section 46. On the basis of available records, the department has assessed a total demand of ₹8,46,500 (₹4,23,250 each towards SGST and CGST) for the said period, citing "suppression of turnover." No interest, penalty, or fee has been added at this stage, but further interest will accrue until payment.

OTHERS:

ESIC					
Financial Year	Return Month	Return Type	Due Date	Filing date	Delayed number of days
2023-24	January	ESIC	15-02-2024	17-02-2024	2
2025-26	October	ESIC	15-11-2025	15-12-2025	30
2025-26	November	ESIC	15-12-2025	29-12-2025	14

EPF					
Financial Year	Return Month	Return Type	Due Date	Filing date	Delayed number of days
2025-26	October	PF	15.11.2025	02.12.2025	17
2025-26	November	PF	15.11.2025	27.12.2025	12
2025-26	October	PF	15-11-2025	15-12-2025	30
2025-26	November	PF	15-12-2025	29-12-2025	14

TDS					
Financial Year	**Return Month**	**Return Type**	**Due Date**	**Filing date**	**Delayed number of days**
2023-24	Quarter 1	26Q	31-07-2023	11-09-2023	42

MSME Outstanding for following periods from due date of payment					
Particulars	**Less than 1 year**	**1-2 years**	**2-3 years**	**More than 3 years**	**Total**
Undisputed dues-MSME	129.41	2.33		0.00	131.74
Undisputed dues-Other	576.12	129.66	129.07	0.00	826.07
Disputed dues-MSME	-	-	-	-	-
Disputed dues-Other	-	-	-	-	-
Total Trade Payable	705.53	131.98	120.29	-	957.81

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GOVERNMENT AND OTHER APPROVALS

We have received the necessary consents, licenses, permissions and approvals from the Government and various governmental agencies required for our present business (as applicable on date of this Red Herring Prospectus) and except as mentioned below, no further approvals are required for carrying on our present business.

In view of the approvals listed below, we can undertake this Issue and our current/proposed business activities and no further major approvals from any governmental or regulatory authority or any other entity are required to be undertaken in respect of the Issue or to continue our business activities. It must be distinctly understood that, in granting these approvals, the Government of India does not take any responsibility for our financial soundness or for the correctness of any of the statements made or opinions expressed in this behalf. Unless otherwise stated, these approvals are all valid as of the date of this Red Herring Prospectus.

The main objects clause of the Memorandum of Association and objects incidental to the main objects enable our Company to carry out its activities. The following are the details of licenses, permissions and approvals obtained by the Company under various Central and State Laws for carrying out its business:

Approvals in Relation to Our Company's incorporation:

1. Certificate of Incorporation dated March 08, 1996 from the Registrar of Companies, Mumbai, under the Companies Act, 1956 as "Paramount Syntex Private Limited" (Corporate Identification No. U17110MH1996PTC097972).

2. Fresh Certificate of Incorporation dated July 18, 2024 from the Registrar of Companies, Mumbai consequent to conversion of the Company from "Paramount Syntex Private Limited" to "Paramount Syntex Limited" (Corporate Identification No. - U17110MH1996PLC097972).

Approvals in relation to the Issue

Corporate Approvals

1. Our Board of Directors has, pursuant to resolutions passed at its meeting held on August 28, 2025 authorized the Issue, subject to the approval by the shareholders of our Company under section 62(1) (c) of the Companies Act, 2013.

2. Our shareholders have, pursuant to a resolution dated August 30, 2025, under Section 62(1) (c) of the Companies Act, 2013, authorized the Issue.

3. Our Board of Directors has, pursuant to a resolution dated September 30, 2025, September 22, 2026 and [●] authorized our Company to take necessary action for filing the Draft Red Herring Prospectus, Red Herring Prospectus and Prospectus respectively with SME Platform of BSE Limited.

Approvals from Stock Exchange

1. Our Company has received in- principle listing approval from the SME Platform of BSE Limited dated December 02, 2025 for listing of Equity Shares issued pursuant to the issue.

Other Approvals

1. The Company has entered into a tripartite agreement dated March 18, 2024 with the Central Depository Services (India) Limited (CDSL) and the Registrar and Transfer Agent, who in this case is Bigshare Services Private Limited, for the dematerialization of its shares.

2. The Company has entered into an agreement dated February 06, 2024 with the National Securities Depository Limited (NSDL) and the Registrar and Transfer Agent, who in this case is Bigshare Services Private Limited, for the dematerialization of its shares.

APPROVALS / LICENSES / PERMISSIONS IN RELATION TO OUR BUSINESS:

TAX RELATED APPROVALS:

S. No.	Authorization Granted	Issuing Authority	Registration no./ Reference no./ License no.	Date of Issue	Valid upto
1.	PAN	Income Tax Department	AABCP6082F	08/03/1996	Valid Until Cancelled
2.	TAN	Income Tax Department	JLDP01620D	12/12/2024	Valid Until Cancelled
3.	GST Registration Certificate – Punjab	Government of India	03AABCP6082F1ZO	19/11/2017	Valid until cancelled
4.	Professional Tax – Punjab	Government of Punjab	E30ADAPA6172E	25/09/2019	Valid until cancelled

INDUSTRIAL, ENVIRONMENTAL AND LABOUR LAW RELATED APPROVALS:

S. No	Description	Applicable Laws	Authority	Registration Number	Date of Certificate	Date of Expiry
1.	Employees' State Insurance Corporation	Implementation of the E.S.I. act, 1948 and Registration of Employees of the Factories and Establishments under Section 1(3)/1(5) of the ESI Act,	Employees' State Insurance Corporation	26000441960000999	28/10/2010	Valid until Cancelled
2.	Employees' Provident Fund (EPF) Certificate	Employees' Provident Fund and Miscellaneous Provisions Act, 1952	Employees' Provident Fund Organisation	LDLDH0025567000	21/09/2004	Valid until Cancelled
3.	Factory License	The Factories Act, 1948	Directorate of Factories, Punjab , Department of Labour Govt. of Punjab	LDH0FL9644	25/02/2022	31/10/2026
4.	Air Pollution Control Certificate	Air Pollution Act, 1981 , Air (Prevention and Control of Pollution) Act, 1981	Punjab Pollution Control Board	CTOA/Renewal/LDHI /2025/27722094	23/02/2025	31/03/2030
5.	Water Pollution Control Certificate	Water (Prevention & Control of Pollution) Act, 1974.	Punjab Pollution Control Board	CTOW/Renewal/LDHI /2025/27722108	23/02/2025	31/03/2030
6.	Boiler Inspection Renewal Certificate	Boiler Act 1923 ,Indian Boiler Regulations 1950.	Central Boilers Board, India	Application Submitted with PIN 241092425 and ApplicationId: 2608551235	31-08-2025	-
7.	Fire Safety Certificate	Punjab Fire and Emergency Service Act, 2024	Government of Punjab	Certificate No-:PBIP-(FIRE) 2025/621	02/09/2025	01/09/2028
8.	Certificate of Good	Foreign Exchange	International Quality	23AACG2287G	24/11/2023	23/11/2026

	Manufacturing Practice (GMP) and Compliance	Management Act, 1999	Certification Services UK Ltd.			
9.	Certificate of Import and Export		Ministry of Commerce and industry , Director General of Foreign Trade , Government of India	0396072003	11/03/1997	Valid Until Cancelled
10.	Udyam Registration	Micro, Small and Medium Enterprises Development Act, 2006	Ministry of Micro, Small and Medium Enterprises, Government of India	UDYAM-PB-12-0004096	17/09/2020	Valid until Cancelled
12.	ISO 14001: 2015	NA	Assurance Quality Certification LLC	23EEMN05	24/11/2023	23/11/2026
14.	ISO 45001: 2018	NA	Assurance Quality Certification LLC	22EOMT02	24/11/2023	23/11/2026
15.	Certificate – Standard 100	NA	OEKO- TEX Certification	25.HIN.18378	22/09/2025	30/09/2026
16.	Certificate of Weight and Measures , UNIQUE TRADING CO.	NA	UNIQUE TRADING CO. , Government of Punjab, food, civil Supplies & consumer Affairs office of controller' Legal Metrology	NA	11/03/2026	10/03/2027
17.	Certificate of shop and commercial establishment	NA	IP- BUSINESS FIRST	Application Submitted with PIN 241092425	16/10/2024	NA

INTELLECTUAL PROPERTY

S.No	Brand Name/Logo Trademark	Trademark Type	Class	Trademark No.	Issue Date	Validity
1.	PARAMOUNT	DEVICE	24	5372168	March 16,2022	March 16,2032
2	Word **"PSPL"**	Wordmark	23	1973174	June 14, 2011	May 31, 2030.

The abovementioned Word / Logo / Mark / Design Trademark belongs to **"Paramount Syntex Private Limited". We are in the process of changing the name on certificate from **"Paramount Syntex Private Limited"** to **"Paramount Syntex Limited"** in all its approvals.*

THE DETAILS OF DOMAIN NAME REGISTERED IN THE NAME OF THE COMPANY

S.no	Domain	Registrant Organization	Registered On	Expired On
1.	paramountsyntex.com	Paramount Syntex Ltd.	30.08.2005	30.08.2027

The abovementioned website domain belongs to **"Paramount Syntex Private Limited". We are in the process of changing the name on certificate from **"Paramount Syntex Private Limited"** to **"Paramount Syntex Limited"** in all its approvals.*

OTHER REGULATORY AND STATUTORY DISCLOSURES

AUTHORITY FOR THE ISSUE

Our Board of Directors have *vide* resolution dated August 28, 2025 authorized the Issue, subject to the approval by the shareholders of our Company under Section 62(1)(c) of the Companies Act, 2013.The shareholders have authorized the Issue, by passing a Special Resolution at the Extra Ordinary General Meeting held on August 30, 2025 in accordance with the provisions of Section 62(1)(c) of the Companies Act, 2013.

IN-PRINCIPLE APPROVAL

The Company has obtained approval from BSE vide letter dated December 02, 2025 to use the name of BSE in this Issue Document for listing of equity shares on the BSE SME. BSE is the designated stock exchange.

PROHIBITION BY SEBI OR OTHER GOVERNMENTAL AUTHORITIES

We confirm that our Company, Promoters, Promoter Group and Directors have not been declared as wilful defaulter(s) or fraudulent borrowers by the RBI or any other governmental authority. Further, there has been no violation of any securities law committed by any of them in the past and no such proceedings are currently pending against any of them.

We confirm that our Company, Promoter, Promoter Group or Directors have not been prohibited from accessing or operating in the capital markets under any order or direction passed by SEBI or any other regulatory or Governmental Authority.

- Neither our Company, nor Promoter, nor Promoter Group, nor any of our Directors or persons in control of our Company are / were associated as promoters, directors or persons in control of any other Company which is debarred from accessing or operating in the capital markets under any order or directions made by the SEBI or any other regulatory or Governmental Authorities.

- None of our Directors are associated with the securities market and there has been no action taken by the SEBI against the Directors or any other entity with which our Directors are associated as Promoter or Director.

- Neither our Promoter, nor Promoter Group, nor any of our Directors is declared as Fugitive Economic Offender.

- Neither our Company, nor our Promoter, nor Promoter Group nor our Directors, are Wilful Defaulters or fraudulent borrowers.

PROHIBITION BY RBI

Neither our Company, nor Promoter, nor Promoter Group, nor any of our Directors or the person(s) in control of our Company have been identified as a wilful defaulter or fraudulent borrowers by the RBI or other governmental authority and there has been no violation of any securities law committed by any of them in the past and no such proceedings are pending against any of them except as details provided under chapter titled "*Outstanding Litigations and Material Developments*" beginning on page no. 223 of this Red Herring Prospectus.

COMPLIANCE WITH THE COMPANIES (SIGNIFICANT BENEFICIAL OWNERSHIP) RULES, 2018

Our Company, Promoter and Promoter Group, confirm that they are in compliance with the Companies (Significant Beneficial Owners) Rules, 2018, to the extent applicable, as on the date of this Red Herring Prospectus.

DIRECTORS ASSOCIATED WITH THE SECURITIES MARKET

None of our Directors are associated with the securities market and there has been no outstanding action initiated by SEBI against them in the five years preceding the date of this Red Herring Prospectus.

ELIGIBILITY FOR THE ISSUE

Our Company is an "unlisted issuer" in terms of the SEBI (ICDR) Regulations, 2018 and this Issue is an "Initial Public Offer" in terms of the SEBI (ICDR) Regulations, 2018.

Our Company is eligible in terms of Regulation 228, 229(2) and 230 of SEBI (ICDR) Regulations, 2018 and other provisions of Chapter IX of the SEBI (ICDR) Regulations, 2018. Our Company is eligible for the Issue in accordance with Regulation 229(2) of the SEBI (ICDR) Regulations, 2018 and other provisions of Chapter IX of the SEBI (ICDR) Regulations, 2018, as we are an Issuer whose post issue paid up capital shall not be more than ₹25.00 Crores and we may hence, Issue Equity Shares to the public and propose to list the same on the Small and Medium Enterprise Exchange [in this case being the "BSE SME"].

Our Company was originally incorporated as Private Limited, under the Companies Act, 2013 (**"Companies Act"**) in the name and style of *"Paramount Syntex Private Limited"* on March 08, 1996 under the provisions of the Companies Act, 1956 vide Certificate of Incorporation issued by the Registrar of Companies, Mumbai. Later on, company was converted into public limited company, subsequently the name of our Company was changed to *"Paramount Syntex Limited"* and fresh Certificate of Incorporation dated July 18, 2024 was issued by the Registrar of Companies, Mumbai. The Corporate Identification Number of our Company is U17110MH1996PLC097972.

We confirm that:

In accordance with Regulation 246 the SEBI ICDR Regulations, the Book Running Lead Manager shall ensure that the Issue or shall file copy of the Red Herring Prospectus with SEBI along with relevant documents as required at the time of filing the Red Herring Prospectus to SEBI.

In accordance with Regulation 260 of the SEBI (ICDR) Regulations, 2018, this Issue shall be 100% underwritten and that the Book Running Lead Manager to the Issue will underwrite minimum 15% of the total issue size and not more than that and separate underwriter may be appointed. For further details, pertaining to said underwriting please refer to chapter titled *"General Information"* beginning on page no. 58 of this Red Herring Prospectus.

In accordance with Regulation 261(1) of the SEBI (ICDR) Regulations, 2018, we hereby confirm that we have entered into an agreement with the Book Running Lead Manager and undertake to enter with Market Maker to ensure compulsory Market Making for a minimum period of three years from the date of listing of Equity Shares in this Issue on the SME Platform of BSE (BSE SME). For further details of the arrangement of market making please refer to chapter titled "*General Information*" beginning on page no. 58 and details of the Market Making Arrangements for this please refer to chapter titled "*The Issue"* beginning on page no. 48 of this Red Herring Prospectus.

In accordance with Regulation 268(1) of the SEBI (ICDR) Regulations, 2018, we shall ensure that the total number of proposed allottees in the Issue shall be greater than or equal to fifty (50), otherwise, the entire application money will be refunded forthwith. If such money is not repaid within eight working days from the date our Company becomes liable to repay it, then our Company and every officer in default shall, on and from expiry of eight working days, be liable to repay such application money, with an interest at the rate as prescribed under SEBI (ICDR) Regulations 2018, the Companies Act, 2013 and applicable laws. Further, in accordance with Section 40 of the Companies Act, 2013, the Company and each officer in default may be punishable with fine and / or imprisonment in such a case.

As per Regulation 229(3) of the SEBI (ICDR) Regulations, 2018, our Company satisfies track record and / or other eligibility conditions of SME Platform of BSE Limited in accordance with the Restated Financial Statements, prepared in accordance with the Companies Act, 2013 and restated in accordance with the SEBI ICDR Regulations as below:

1. Our Company was incorporated on March 08, 1996 under the provisions of the Companies Act, 1956 vide Certificate of Incorporation issued by the Registrar of Companies, Mumbai.

2. As on the date of this Red Herring Prospectus, our Company has a total paid-up capital (face value) of ₹1,195.94 Lakhs comprising 1,19,59,382 Equity Shares of ₹10/- each and the Post Issue paid-up Capital (face value) will be upto 1839.94 Lakhs comprising of upto 1,83,99,382 Equity Shares which shall be below ₹2,500.00 Lakhs.

3. Our Company confirms that it has track record of more than 3 years as on the date of filing of Red Herring Prospectus.

4. As per the Restated Financial Statements, our company has operating profit (earnings before interest, depreciation and tax excluding other income) in two out of the three proceeding financial year depicted as

follows:

EBITDA as per Restated financial statements:

(Rs. In Lakhs)

Particulars	As on 31.03.2026	As on 31.03.2025	As on 31.03.2024
EBITDA	2,358.66	1316.91	945.44

5. As per the Restated Financial Statements disclosed in this Red Herring Prospectus, the Net worth of our company (excluding revaluation reserves) as per Restated Financial Statements is ₹4,266.83 Lakhs, ₹2,880.01 Lakhs, ₹1,404.71 as at March 31,2026, March 31, 2025 and March 31, 2024 respectively, and hence is positive. The Net worth is based on the Restated Financial Statements was calculated as the sum of share capital and reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account.

6. As per Restated Financial Statements disclosed in this Red Herring Prospectus, the net tangible assets are ₹4,266.83 Lakhs as at March 31, 2026, hence more than ₹300.00 Lakhs as on the date of filing of this Red Herring Prospectus. The Net Tangible Assets as at March 31, 2026 based on the Restated Financial Statements was calculated as the net worth minus intangible assets.

7. The Leverage ratio (Total Debts to Equity) of the Company as on March 31, 2026 was 0.78:1 which is less than the limit of 3:1.

8. Our Company has not been referred to Board for Industrial and Financial Reconstruction (BIFR) or no proceedings have been admitted under Insolvency and Bankruptcy Code against our company and promoting companies.

9. There is no winding up petition against the company, which has been admitted by NCLT/ Court of competent jurisdiction or a liquidator has not been appointed.

9A. Company has not been referred to NCLT under IBC.

10. None of the Directors of our Company have been categorized as a Wilful Defaulter or fraudulent borrowers.

11. There is no winding up petition against the Company, which has been admitted by a court of competent jurisdiction or liquidator has not been appointed.

12. There is no material regulatory or disciplinary action of suspension of trading against the promoter(s) or companies promoted by the promoters by any stock Exchange having nationwide trading terminals. The Promoter(s) or directors shall not be promoter(s) or directors (other than independent directors) of compulsory delisted companies by the Exchange and the applicability of consequences of compulsory delisting is attracted or companies that are suspended from trading on account of non-compliance. directors are not be disqualified/ debarred by any of the Regulatory Authority.

12.A. The Company has not changed its name during the one year immediately preceding the date of filing of the Red Herring Prospectus.

13. Other Disclosures:

A. There are no material regulatory or disciplinary action by a stock exchange or regulatory authority in the past one year in respect of promoter/promoting company(ies), group Company, companies promoted by the promoter/promoting company(ies) of our company in the Red Herring Prospectus.

B. There are no defaults in respect of payment of interest and/or principal to any debenture holders, bondholders, fixed deposit holders, banks, or financial institutions by our Company, Promoter(s), Promoting Company(ies), Group Company(ies), or companies promoted by the Promoter(s)/Promoting Company(ies) during the past three years.

C. We have disclosed the details of our company, promoter/promoting company(ies), group Company, companies promoted by the promoter/promoting company(ies) litigation record, the nature of litigation, and status of litigation. For details, please refer the chapter "Outstanding Litigations and Material Developments" beginning on page 223 of this Red Herring Prospectus.

D. We have disclosed all details of the track record of the directors, the status of criminal cases filed or nature of the investigation being undertaken with regard to alleged commission of any offence by any of its directors

and its effect on the business of the company, where all or any of the directors of issuer have or has been charge-sheeted with serious crimes like murder, rape, forgery, economic offences etc. For Details, refer the chapter "Outstanding Litigations and Material Developments" beginning on page 223 of this Red Herring Prospectus.

E. The Issuer Company has an active website: www.paramountsyntex.com.
F. 100% of the Promoters' shareholding in the Company is in dematerialized form.
G. There is no change in the Promoters of the Company in the preceding one year from the date of filing the application to BSE for listing under the SME Segment.
H. The composition of the board is in compliance with the requirements of Companies Act, 2013 at the time of in-principle approval and on continuous basis.

As per Regulation 230 (1) of the SEBI ICDR Regulations, our Company has ensured that:

a. The Red Herring Prospectus has been filed with BSE and our Company has made an application to BSE for listing of its Equity Shares on the SME Platform of BSE Limited. BSE is the Designated Stock Exchange.

b. Our Company has entered into an agreement dated February 06, 2024 with NSDL and agreement dated March 18, 2024 with CDSL for dematerialization of its Equity Shares already issued and proposed to be offered.

c. The entire pre- Issue capital of our Company has fully paid-up Equity Shares and the Equity Shares proposed to be issued pursuant to this IPO are fully paid-up.

d. The fund requirements set out for the Objects of the Issue are proposed to be met entirely from the Net Proceeds.

e. The Company has not been referred to NCLT under IBC.

f. There is no winding up petition against the company, which has been admitted by the court.

Accordingly, our Company confirms that there is no requirement to make firm arrangements of finance through verifiable means towards at least 75% of the stated means of finance, excluding the amount to be raised from the Issue as required under the SEBI ICDR Regulations. For details, please refer the chapter "Objects of the Issue" beginning on page 85 of this Red Herring Prospectus.

Our Company confirms that it will ensure compliance with the conditions specified in Regulation 230 (2) of the SEBI ICDR Regulations, to the extent applicable. Further, our Company confirms that it is not ineligible to make the Issue in terms of Regulation 228 of the SEBI ICDR Regulations, to the extent applicable. The details of our compliance with Regulation 228 of the SEBI ICDR Regulations are as follows:

1. Neither our Company nor our Promoters, members of our Promoter group or our directors is debarred from accessing the capital markets by the SEBI.

2. None of our Promoters or Directors is Promoters or director of any other companies which are debarred from accessing the capital markets by the SEBI.

3. Neither our Company nor our Promoters or Directors is a wilful defaulter or a fraudulent borrower.

4. None of our Promoters or Directors is a fugitive economic offender.

COMPLIANCE WITH PART A OF SCHEDULE VI OF THE SEBI ICDR REGULATIONS

Our Company is in compliance with the provisions specified in Part A of Schedule VI of the SEBI ICDR Regulations. No exemption from eligibility norms has been sought under Regulation 300 of the SEBI ICDR Regulations, with respect to the Issue.

DISCLAIMER CLAUSE OF SEBI

IT IS TO BE DISTINCTLY UNDERSTOOD THAT SUBMISSION OF OFFER DOCUMENT TO SECURITIES AND EXCHANGE BOARD OF INDIA (SEBI) SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED THAT THE SAME HAS BEEN CLEARED OR APPROVED BY

SEBI. SEBI DOES NOT TAKE ANY RESPONSIBILITY EITHER FOR THE FINANCIAL SOUNDNESS OF ANY SCHEME OR THE PROJECT FOR WHICH THE ISSUE IS PROPOSED TO BE MADE OR FOR THE CORRECTNESS OF THE STATEMENTS MADE OR OPINIONS EXPRESSED IN THE OFFER DOCUMENT. THE BOOK RUNNING LEAD MANAGER HAS CERTIFIED THAT THE DISCLOSURES MADE IN THE OFFER DOCUMENT ARE GENERALLY ADEQUATE AND ARE IN CONFORMITY WITH THE REGULATIONS. THIS REQUIREMENT IS TO FACILITATE INVESTORS TO TAKE AN INFORMED DECISION FOR MAKING INVESTMENT IN THE PROPOSED ISSUE.

IT SHOULD ALSO BE CLEARLY UNDERSTOOD THAT WHILE THE ISSUE OR IS PRIMARILY RESPONSIBLE FOR THE CORRECTNESS, ADEQUACY AND DISCLOSURE OF ALL RELEVANT INFORMATION IN THIS OFFER DOCUMENT, THE BOOK RUNNING LEAD MANAGER IS EXPECTED TO EXERCISE DUE DILIGENCE TO ENSURE THAT THE ISSUE OR DISCHARGES ITS RESPONSIBILITY ADEQUATELY IN THIS BEHALF AND TOWARDS THIS PURPOSE, THE BOOK RUNNING LEAD MANAGER, SOBHAGYA CAPITAL OPTIONS PRIVATE LIMITED HAVE FURNISHED TO SEBI, A DUE DILIGENCE CERTIFICATE DATED SEPTEMBER 22, 2026 IN THE FORMAT PRESCRIBED UNDER SCHEDULE V(A) OF THE SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2018.

THE FILING OF THIS OFFER DOCUMENT DOES NOT, HOWEVER, ABSOLVE THE ISSUER FROM ANY LIABILITIES UNDER THE COMPANIES ACT, 2013 OR FROM THE REQUIREMENT OF OBTAINING SUCH STATUTORY AND OTHER CLEARANCES AS MAY BE REQUIRED FOR THE PURPOSE OF THE PROPOSED ISSUE. SEBI FURTHER RESERVES THE RIGHT TO TAKE UP, AT ANY POINT OF TIME, WITH THE BOOK RUNNING LEAD MANAGER ANY IRREGULARITIES OR LAPSES IN THIS OFFER DOCUMENT.

Note: All legal requirements pertaining to the Issue will be complied with at the time of filing of the Red Herring Prospectus with the RoC in terms of Section 32 of the Companies Act. All legal requirements pertaining to the Issue will be complied with at the time of filing of the Prospectus with the RoC in terms of Sections 26, 33(1) and 33(2) of the Companies Act.

DISCLAIMER OF THE BSE

As required, a copy of the Red Herring Prospectus shall be submitted to the SME Platform of BSE Limited. The Disclaimer Clause as intimated by the SME Platform of BSE Limited to us, post scrutiny of the Red Herring Prospectus, shall be included in the Red Herring Prospectus and Prospectus prior to the filing with RoC.

DISCLAIMER FROM OUR COMPANY AND THE BOOK RUNNING LEAD MANAGER

Our Company and the Book Running Lead Manager accepts no responsibility for statements made otherwise than in this Red Herring Prospectus or in the advertisements or any other material issued by or at our Company's instance and anyone placing reliance on any other source of information, including our Company's website, https://paramountsyntex.com/, or the website of any affiliate of our Company, would be doing so at his or her own risk.

The Book Running Lead Manager accepts no responsibility, save to the limited extent as provided in the Issue Agreement and the Underwriting Agreement to be entered into between the Underwriter and our Company and Market Maker Agreement entered into among Market Maker and our Company.

All information shall be made available by our Company, and the BRLM to the Bidders and the public at large and no selective or additional information would be made available for a section of the investors in any manner whatsoever, including at road show presentations, in research or sales reports, at the Bidding Centres or elsewhere.

Investors who apply in the Issue will be required to confirm and will be deemed to have represented to our Company, and the Underwriter and their respective directors, officers, agents, affiliates and representatives that they are eligible under all applicable laws, rules, regulations, guidelines and approvals to acquire Equity Shares of our Company and will not offer, sell, pledge or transfer the Equity Shares of our Company to any person who is not eligible under applicable laws, rules, regulations, guidelines and approvals to acquire Equity Shares of our Company. Our Company, the Underwriter and their respective Directors, officers, agents, affiliates and representatives accept no responsibility or liability for advising any investor on whether such investor is eligible to acquire the Equity Shares in the issue.

The Book Running Lead Manager and their respective associates and affiliates may engage in transactions with, and perform services for, our Company, our Promoter Group, Group Companies, or our affiliates or associates in the ordinary course of business and have engaged, or may in future engage, in commercial banking and investment banking transactions with our Company, our Promoter Group, Group Companies, and our affiliates or associates for which they have received and may in future receive compensation.

DISCLAIMER IN RESPECT OF JURISDICTION

This Issue is being made in India to persons resident in India (including Indian nationals resident in India who are majors, HUFs, companies, corporate bodies and societies registered under applicable laws in India and authorized to invest in shares, Indian mutual funds registered with SEBI, Indian financial institutions, commercial banks, regional rural banks, cooperative banks (subject to RBI permission), or trusts under applicable trust law and who are authorized under their constitution to hold and invest in shares, public financial institutions as specified in Section 2(72) of the Companies Act, 2013, AIFs state industrial development corporations, insurance companies registered with the Insurance Regulatory and Development Authority, provident funds (subject to applicable law) with a minimum corpus of ₹2,500.00 Lakhs and pension funds with a minimum corpus of ₹2,500.00 Lakhs, and permitted non-residents including FIIs, Eligible NRIs, multilateral and bilateral development financial institutions, FVCIs and eligible foreign investors, insurance funds set up and managed by army, navy or air force of the Union of India and insurance funds set up and managed by the Department of Posts, India provided that they are eligible under all applicable laws and regulations to hold Equity Shares of our Company. The Red Herring Prospectus does not, however, constitute an invitation to purchase shares offered hereby in any jurisdiction other than India to any person to whom it is unlawful to make an offer or invitation in such jurisdiction. Any person into whose possession this Red Herring Prospectus comes is required to inform him or herself about, and to observe, any such restrictions.

Any dispute arising out of this Issue will be subject to jurisdiction of the competent court(s) in Mumbai only.

No action has been or will be taken to permit a public offering in any jurisdiction where action would be required for that purpose. Accordingly, the Equity Shares represented thereby may not be offered or sold, directly or indirectly, and the Red Herring Prospectus may not be distributed, in any jurisdiction, except in accordance with the legal requirements applicable in such jurisdiction. Neither the delivery of the Red Herring Prospectus nor any sale hereunder shall, under any circumstances, create any implication that there has been any change in the affairs of our Company or that the information contained herein is correct as of any time subsequent to this date. No person outside India is eligible to Bid for Equity Shares in the Issue unless that person has received the preliminary offering memorandum for the Issue, which contains the selling restrictions for the Issue outside India.

DISCLAIMER CLAUSE UNDER RULE 144A OF THE U.S. SECURITIES ACT

The Equity Shares have not been, and will not be, registered under the U.S. Securities Act 1933, as amended (the **"Securities Act"**) or any state securities laws in the United States and may not be offered or sold within the United States or to, or for the account or benefit of, "U.S. persons" (as defined in Regulations under the Securities Act), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Accordingly, the Equity Shares will be offered and sold outside the United States in compliance with Regulations of the Securities Act and the applicable laws of the jurisdiction where those offers and sales occur. The Equity Shares have not been, and will not be, registered, listed or otherwise qualified in any other jurisdiction outside India and may not be offered or sold, and Applications may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

Further, each Applicant where required agrees that such Applicant will not sell or transfer any Equity Shares or create any economic interest therein, including any off-shore derivative instruments, such as participatory notes, issued against the Equity Shares or any similar security, other than pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with applicable laws and legislations in each jurisdiction, including India.

FILING OF RED HERRING PROSPECTUS/ RED HERRING PROSPECTUS/ PROSPECTUS WITH THE SEBI/ ROC

The Red Herring Prospectus will not be filed with SEBI, nor will SEBI issue any observation on the Offer Document in terms of Regulation 246(2) of SEBI (ICDR) Regulations, 2018. Pursuant to Regulation 246(5) of SEBI (ICDR) Regulations, 2018 and SEBI Circular Number SEBI/HO/CFD/DIL1/CIR/P/2018/011 dated January 19, 2018, a copy of Red Herring Prospectus/ Prospectus will be filed online through SEBI Intermediary Portal at https://siportal.sebi.gov.in

A copy of the Red Herring Prospectus/ Prospectus, along with the documents required to be filed under Section 26 & 32 of the Companies Act, 2013 will be filed to the RoC Office situated at Registrar of Companies, Mumbai.

LISTING

The Equity Shares Offered through the Red Herring Prospectus are proposed to be listed on the SME Platform of BSE. Application have been made to the SME Platform of BSE for obtaining permission for listing of the Equity Shares being offered and sold in the issue on its BSE SME Platform after the allotment in the Issue. BSE is the Designated Stock Exchange, with which the Basis of Allotment will be finalized for the Issue.

Our company has obtained In-principle approval from BSE vide letter dated December 02, 2026 to use name of BSE in Offer Documents for listing of equity shares on BSE SME.

If the permission to deal in and for an official quotation of the Equity Shares is not granted by the Stock Exchanges, our Company shall forthwith repay, without interest, all monies received from the applicants in pursuance of the Red Herring Prospectus in accordance with applicable law. Our Company shall ensure that all steps for the completion of the necessary formalities for listing and commencement of trading of Equity Shares at the Stock Exchanges are taken within three Working Days from the Bid/ Issue Closing Date or such period as may be prescribed by SEBI.

If our Company does not allot Equity Shares pursuant to the Issue within such timeline as prescribed by SEBI, it shall repay without interest all monies received from Bidders, failing which interest shall be due to be paid to the Bidders at the rate of 15% per annum for the delayed period in accordance with applicable law.

IMPERSONATION

Attention of the Applicants is specifically drawn to the provisions of Section 38(1) of the Companies Act, 2013 which is reproduced below:

Any person who-

- Makes or abets making of an application in a fictitious name to a company for acquiring, or subscribing for, its securities; or
- Makes or abets making of multiple applications to a company in different names or in different combinations of his name or surname for acquiring or subscribing for its securities; or
- Otherwise induces directly or indirectly a company to allot, or register any transfer of, securities to him, or to any other person in a fictitious name,

shall be liable to action under Section 447 of the Companies, Act 2013.

CONSENTS

Consents in writing of Our Directors, Our Promoters, Our Company Secretary & Compliance Officer, Chief Financial Officer, All KMP and SMP, Our Statutory Auditor, Our Banker to the Company, Book Running Lead Manager, Registrar to the Issue, Legal Advisor to the Issue, Underwriter to the Issue and Market Maker to the Issue to act in their respective capacities have been be obtained as required under Section 26 and 32 of the Companies Act, 2013; the consents of Banker to the Issue/ Sponsor Bank and Syndicate Members shall be obtained before filing of the Red Herring Prospectus and shall be filed along with a copy of the Red Herring Prospectus/ Prospectus with the RoC, as required under Sections 26 & 32 of the Companies Act, 2013 and such consents will not be withdrawn up to the time of delivery of the Red Herring Prospectus/ Prospectus for registration with the RoC.

In accordance with the Companies Act and the SEBI (ICDR) Regulations, 2018, M/s. Aggarwal Pawan & Associates, Chartered Accountants, Statutory Auditors of the Company has agreed to provide their written consent to the inclusion of their respective reports on Statement of Possible Tax Benefits relating to the possible tax benefits and restated financial statements as included in this Red Herring Prospectus/ Prospectus in the form and context in which they appear therein and such consent and reports will not be withdrawn up to the time of delivery of the Red Herring Prospectus/ Prospectus for registration with the RoC.

EXPERT TO THE ISSUE

Except as stated below, our Company has not obtained any expert opinions:

- Report of the Statement of Possible of Tax Benefits dated April 27, 2026.
- Report of the Auditor dated April 23, 2026 on the Restated Financial Information of the Company.

- Detailed Project Report (DPR) prepared by Garg and Associates (Government Approved Valuers Chartered Engineers Industry Consultants), dated September 16, 2026.

The expenses of this Issue include, among others, underwriting and management fees, printing and distribution expenses, legal fees, statutory advertisement expenses and listing fees. For details of total expenses of the Issue, refer to chapter "*Objects of the Issue*" beginning on page no. 85 of this Red Herring Prospectus.

DETAILS OF FEES PAYABLE

Fees Payable to the Book Running Lead Manager

The total fees payable to the Book Running Lead Manager will be as per the Mandate Letter issued by our Company to the Book Running Lead Manager, the copy of which is available for inspection at our Registered Office.

Fees, Brokerage and Selling Commission payable

The total fees payable to the Book Running Lead Manager will be as per the (i) Memorandum of Understanding dated September 25, 2025 with the Book Running Lead Manager, (ii) the Underwriting Agreement dated September 12, 2026 with the Underwriter and (iii) the Market Making September 12, 2026 with the Market Maker, a copy of which is available for inspection at our Registered Office from 10.00 AM to 5.00 PM on Working Days from the date of the Red Herring Prospectus until the Bid/Issue Closing Date.

Fees Payable to the Registrar to the Issue

The fees payable to the Registrar to the Issue for processing of applications, data entry, printing of CAN, tape and printing of bulk mailing register will be as per the agreement between our Company, and the Registrar to the Issue dated September 06, 2025 a copy of which is available for inspection at our Company's Registered Office. The Registrar to the Issue will be reimbursed for all out-of-pocket expenses including cost of stationery, postage, stamp duty, and communication expenses. Adequate funds will be provided to the Registrar to the Issue to enable it to send allotment advice by registered post/speed post.

PREVIOUS PUBLIC OR RIGHTS ISSUES DURING THE LAST THREE YEARS

We have not made any rights to the public and public issues in the past, and we are an "Unlisted Company" in terms of the SEBI ICDR Regulations and this Issue is an "Initial Public Offer" in terms of the SEBI ICDR Regulations.

COMMISSION AND BROKERAGE PAID ON PREVIOUS ISSUES OF OUR EQUITY SHARES IN LAST THREE YEARS

Since this is an Initial Public Offer of the Company, no sum has been paid or has been payable as commission or brokerage for subscribing to or procuring or agreeing to procure subscription for any of the Equity Shares since inception of the Company.

CAPITAL ISSUES DURING THE LAST THREE YEARS BY OUR COMPANY, LISTED GROUP COMPANIES, SUBSIDIARIES & ASSOCIATES OF OUR COMPANY

Except as disclosed in Chapter titled "*Capital Structure*" beginning on page no. 71 of Red Herring Prospectus, our Company has not made any capital issue during the previous three years.

Except as disclosed in Chapter titled "*Our Group Company*" beginning on page no. 199 of Red Herring Prospectus, our Company has no other group company.

PERFORMANCE VIS-À-VIS OBJECTS

Our Company is an "Unlisted Issuer" in terms of the SEBI (ICDR) Regulations, and this Issue is an "Initial Public Offering" in terms of the SEBI (ICDR) Regulations. Therefore, data regarding promise versus performance is not applicable to us

OUTSTANDING DEBENTURES OR BOND ISSUES OR REDEEMABLE PREFERENCE SHARES

As on the date of this Red Herring Prospectus, our Company has no outstanding debentures, bonds or redeemable preference shares.

STOCK MARKET DATA OF EQUITY SHARES

This being an Initial Public Offer of the Equity Shares of our Company, the Equity Shares are not listed on any stock exchange and accordingly, no stock market data is available for the Equity Shares.

MECHANISM FOR REDRESSAL OF INVESTOR GRIEVANCES

The Registrar Agreement provides for retention of records with the Registrar to the Issue for a period of three years from the date of listing and commencement of trading of the Equity Shares to enable the Bidders to approach the Registrar to the Issue for redressal of their grievances. The Registrar to the Issue shall obtain the required information from the SCSBs for addressing any clarifications or grievances of ASBA Bidders.

All grievances, other than of Anchor Investors may be addressed to the Registrar to the Issue with a copy to the relevant Designated Intermediary with whom the ASBA Form was submitted, giving full details such as name of the sole or First Bidder, ASBA Form number, Bidder's DP ID, Client ID, PAN, address of Bidder, number of Equity Shares applied for, ASBA Account number in which the amount equivalent to the Bid Amount was blocked or the UPI ID (for UPI Bidders who make the payment of Bid Amount through the UPI Mechanism), date of ASBA Form and the name and address of the relevant Designated Intermediary where the Bid was submitted. Further, the Bidder shall enclose the Acknowledgment Slip or the application number from the Designated Intermediary in addition to the documents or information mentioned hereinabove. All grievances relating to Bids submitted through Registered Brokers may be addressed to the Stock Exchange with a copy to the Registrar to the Issue.

All grievances of the Anchor Investors may be addressed to the Registrar to the Issue, giving full details such as the name of the sole or First Bidder, Bid cum Application Form number, Bidders' DP ID, Client ID, PAN, date of the Bid cum Application Form, address of the Bidder, number of the Equity Shares applied for, Bid Amount paid on submission of the Bid cum Application Form and the name and address of the Book Running Lead Manager where the Bid cum Application Form was submitted by the Anchor Investor.

In case of any delay in unblocking of amounts in the ASBA Accounts exceeding four Working Days from the Bid / Issue Closing Date, the Bidder shall be compensated at a uniform rate of ₹100 per day for the entire duration of delay exceeding four Working Days from the Bid / Issue Closing Date by the intermediary responsible for causing such delay in unblocking. The BRLM shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking.

In terms of SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021, as amended pursuant to SEBI circular SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021, the SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022, and SEBI master circular no. SEBI/HO/CFD/PoD-2/P/CIR/2023/00094 dated June 21, 2023, and subject to applicable law, any ASBA Bidder whose Bid has not been considered for Allotment, due to failure on the part of any SCSB, shall have the option to seek redressal of the same by the concerned SCSB within three months of the date of listing of the Equity Shares. SCSBs are required to resolve these complaints within 15 days, failing which the concerned SCSB would have to pay interest at the rate of 15% per annum for any delay beyond this period of 15 days. Further, the investors shall be compensated by the SCSBs in accordance with SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021 in the events of delayed unblock for cancelled/withdrawn/deleted applications, blocking of multiple amounts for the same UPI application, blocking of more amount than the application amount, delayed unblocking of amounts for non-allotted/partially-allotted applications, for the stipulated period. In an event there is a delay in redressal of the investor grievance in relation to unblocking of amounts, the BRLM shall compensate the investors at the rate higher of ₹100 or 15% per annum of the application amount for the period of such delay. Further, in terms of SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022, the payment of processing fees to the SCSBs shall be undertaken pursuant to an application made by the SCSBs to the BRLM , and such application shall be made only after (i) unblocking of application amounts for each application received by the SCSB has been fully completed, and (ii) applicable compensation relating to investor complaints has been paid by the SCSB.

Further, in the event there are any delays in resolving the investor grievance beyond the date of receipt of the complaint from the investor, for each day delayed, the Book Running Lead Manager shall be liable to compensate the investor ₹100 per day or 15% per annum of the Bid Amount, whichever is higher. The compensation shall be payable for the period ranging from the day on which the investor grievance is received till the date of actual unblock.

Our Company, the BRLM and the Registrar to the Issue accept no responsibility for errors, omissions, commission or any acts of SCSBs including any defaults in complying with its obligations under applicable SEBI ICDR Regulations. In terms of SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2018/22, dated February 15, 2018, any ASBA Bidder whose Bid has not been considered for Allotment, due to failure on the part of any SCSB, shall have the option to seek redressal of the same by the concerned SCSB within three months of the

date of listing of the Equity Shares. SCSBs are required to resolve these complaints within 15 days, failing which the concerned SCSB would have to pay interest at the rate of 15% per annum for any delay beyond this period of 15 days.

For helpline details of the Book Running Lead Manager pursuant to the SEBI/HO/CFD/DIL-2/OW/P/2021/2481/1/M dated March 16, 2021, see "*General Information*" beginning on page no. 58 of this Red Herring Prospectus

Further, the Bidder shall also enclose a copy of the Acknowledgment Slip duly received from the concerned Designated Intermediary in addition to the information mentioned herein above

All grievances relating to Bids submitted with Registered Brokers may be addressed to the Stock Exchanges with a copy to the Registrar to the Issue. The Registrar to the Issue shall obtain the required information from the SCSBs and Sponsor Banks for addressing any clarifications or grievances of ASBA Bidders. Our Company, the BRLM and the Registrar to the Issue accept no responsibility for errors, omissions, commission or any acts of SCSBs including any defaults in complying with its obligations under the SEBI ICDR Regulations.

Anchor Investors are required to address all grievances in relation to the Issue to the BRLM.

Our Company has also appointed Mrs. Bharti Singh, Company Secretary and Compliance officer for the Issue. For details, see "*General Information*" beginning on page no. 58 of this Red Herring Prospectus.

STATUS OF INVESTOR COMPLAINTS

We confirm that we have not received any investor compliant during the three years preceding the date of this Red Herring Prospectus and hence there are no pending investor complaints as on the date of this Red Herring Prospectus.

DISPOSAL OF INVESTOR GRIEVANCES BY OUR COMPANY

Our Company or the Registrar to the Offer or the SCSB in case of ASBA Applicant shall redress routine investor grievances. We estimate that the average time required by us or the Registrar to this Offer for the redressal of routine investor grievances will be 12 Working Days from the date of receipt of the complaint. In case of non-routine complaints and complaints where external agencies are involved, we will seek to redress these complaints as expeditiously as possible.

Our Company has also appointed Mrs. Bharti Singh as the Company Secretary and Compliance Officer of our company, for this Issue he may be contacted in case of any pre-issue or post-issue related problems at the following address:

Mrs. Bharti Singh
Company Secretary & Compliance Officer
Paramount Syntex Limited
Village Mangarh, Machiwara Road Kohara, Ludhiana-141112
Tel. No.: +011 161 230 9305
Email: cs.paramountsyntex@gmail.com
Website: https://paramountsyntex.com

TAX IMPLICATIONS

Investors who are allotted Equity Shares in the Issue will be subject to capital gains tax on any resale of the Equity Shares at applicable rates, depending on the duration for which the investors have held the Equity Shares prior to such resale and whether the Equity Shares are sold on the Stock Exchanges. For details, please refer the section titled "*Statement of Special Tax Benefits*" beginning on page no. 137 of this Red Herring Prospectus.

PURCHASE OF PROPERTY

Other than as disclosed in Section "Our Business" beginning on page no. 149 of this Red Herring Prospectus there is no property which has been purchased or acquired or is proposed to be purchased or acquired which is to be paid for wholly or partly from the proceeds of the present Issue or the purchase or acquisition of which has

not been completed on the date of this Red Herring Prospectus.

Except as stated elsewhere in this Red Herring Prospectus, our Company has not purchased any property in which the Promoters and/or Directors have any direct or indirect interest in any payment made there under.

CAPITALIZATION OF RESERVES OR PROFITS

Save and except as stated in *"Capital Structure"* beginning on page no. 71 of this Red Herring Prospectus, our Company has not capitalized its reserves or profits at any time since inception.

REVALUATION OF ASSETS

There has not been any revaluation of assets since incorporation of the Company.

SERVICING BEHAVIOUR

There has been no default in payment of statutory dues or of interest or principal in respect of our borrowings or deposits.

PAYMENT OR BENEFIT TO OFFICERS OF OUR COMPANY

Except statutory benefits upon termination of their employment in our Company or superannuation, no officer of our Company is entitled to any benefit upon termination of his employment in our Company or superannuation.

Except as disclosed under chapter titled "*Our Management*" beginning on page no. 179 and chapter "*Financial Information of the Company*" beginning on page no. 208 of this Red Herring Prospectus none of the beneficiaries of loans and advances and sundry debtors are related to the Directors of our Company.

PRICE INFORMATION OF THE PAST ISSUES HANDLED BY THE BOOK RUNNING LEAD MANAGER

For details regarding the price information and track record of the past issue handled by SOBHAGYA CAPITAL OPTIONS PRIVATE LIMITED, as specified in the circular reference CIR/CFD/DIL/7/2015 dated October 30, 2015, issued by SEBI, please refer to **Annexure "A"** to this Red Herring Prospectus and the website of BRLM at www.sobhagyacapital.com. Track Record of the public issues managed by the BRLM as specified in Circular reference CIR/MIRSD/1/2012 Dated January 10, 2012 issued by the SEBI; The Lead Merchant Banker has not filed any issues, main board or SME issues, on any of the stock exchanges in the current financial year and two financial years preceding the current financial year.

TRACK RECORD OF PAST ISSUES HANDLED BY BOOK RUNNING LEAD MANAGER

For details regarding track record of the Book Running Lead Manager to the Issue as specified in the Circular reference no. CIR/MIRSD/1/2012 dated January 10, 2012 issued by the SEBI, please refer the website of the Book Running Lead Manager at www.sobhagyacapital.com.

EXEMPTION FROM COMPLYING WITH ANY PROVISIONS OF SECURITIES LAWS, IF ANY, GRANTED BY SEBI

Our company has not applied or received any exemption from complying with any provisions of securities laws by SEBI.

No person connected with the Issue shall offer any incentive, whether direct or indirect, in any manner, whether in cash or kind or services or otherwise to any person for making an application in the Issue, except for fees or commission for services rendered in relation to the Issue. The Company has not sought for any exemptions from complying with any provisions of securities laws.

TABLE 1
SME IPO:

Sr. No	Issuer Name	Issue Size (₹ in Cr.)	Issue Price (₹)	Listing Date	Opening Price on Listing Date (₹)	+/- % Change in Closing Price, (+/- % Change in Closing Benchmark)	+/- % Change in Closing Price, (+/- % Change in Closing Benchmark)	+/- % Change in Closing Price, (+/- % Change in Closing Benchmark)

						30th Calendar Days from Listing*	90thCalendar Days from Listing	180thCalendar Days from Listing
1.	Asston Pharmaceuticals Limited	27.56 cr	₹ 123 per share	16.7.2025	₹ 119 per share	-15.93% [-2.48%]	-25.21% [0.73%]	-32.77 [1.51%]
2.	Sihora Industries Limited	10.56 Cr	₹ 66 per share	17.10.2025	₹ 70 per share	-5.86% [0.73%]	-12.70% [0.67%]	-11.43% [-6.50%
3.	Shining Tools Limited	17.10 cr	₹ 114 per share	14.11.2025	₹ 104 per share	-28.80% [0.76%]	- 44.76% [-1.52%]	-31.73% [-10.84%]
4.	Flywings Simulator Training Centre Ltd.	57.05 cr	₹ 191 per share (upper Band)	12.12.2025	₹ 195 per share	-7.26% [1.06%]	-8.72% [-9.24%]	NA
5.	Western Overseas Study Abroad Ltd.	10.07 cr	₹ 56 per share	11.12.2025	₹ 54.90 per share	-58.16% [1.46%]	-71.28% [-9.38%]	NA
6.	Armour Security (India) Limited	26.50 cr	₹ 55 per share (upper Band)	22.01.2026	₹ 45.60 per share	-40.94% [-1.64]	-52.85% [-3.61%]	NA
7	Accretion Nutraveda Limited	24.57cr	₹129 per share	04.02.2026	₹191 per share	-1.02% [-4.82%]	36.13% [-7.81%]	NA
8	Safety Controls & Devices Limited	48Cr	₹80 per share	13 April 2026	₹83 per share	9.70% [-2.91%]	NA	NA

MAIN BOARD IPO:

Sr. No	Issuer Name	Issue Size (₹ in Cr.)	Issue Price (₹)	Listing Date	Opening Price on Listing Date (₹)	+/- % Change in Closing Price, (+/- % Change in Closing Benchmark) 30th Calendar Days from Listing	+/- % Change in Closing Price, (+/- % Change in Closing Benchmark) 90thCalendar Days from Listing	+/- % Change in Closing Price, (+/- % Change in Closing Benchmark) 180thCalendar Days from Listing
1.	NIL							

Source: Price Information www.bseindia.com and www.nseindia.com, Issue Information from respective Prospectus.

Note:

1. *The benchmark index considered is —NIFTY 50 where NSE is the designated stock exchange and —S&P BSE SENSEX where BSE is the designated stock exchange, as disclosed by the respective Issuer Company*
2. *"Issue Price" is taken as "Base Price" for calculating % Change in Closing Price of the respective Issues on 30th / 90th/180th Calendar days from listing.*
3. *"Closing Benchmark" on the listing day of respective scripts is taken as "Base Benchmark" for calculating % Change in Closing Benchmark on 30th / 90th/180th Calendar days from listing. Although it shall be noted that for comparing the scripts with Benchmark, the +/- % Change in Closing Benchmark has been calculated based on the Closing Benchmark on the same day as that of calculated for respective script in the manner provided in Note No. 4 below.*
4. *In case 30th/ 90th/180th day is not a trading day, closing price on BSE/NSE of the previous trading day for the respective Scripts has been considered, however, if scripts are not traded on that previous trading day then last trading price has been*

considered.

TRACK RECORD OF PAST THREE YEARS OF LEAD MANAGER

For details regarding track record of the Book Running Lead Manager to the Issue as specified in the Circular reference no. CIR/MIRSD/1/2012 dated January 10, 2012 issued by the SEBI, please refer the website of the Lead Manager at: www.sobhagyacapital.com

SUMMARY STATEMENT OF DISCLOSURE

TABLE 2
SME IPO:

Financial Year	Total No. of IPOs	Total Funds Raised (₹ in Cr.)	Nos. of IPO trading at discount as on 30th calendar day from listing date			Nos. of IPO trading at premium as on 30th calendar day from listing date			Nos. of IPO trading at discount as on 180th calendar day from listing date			Nos. of IPO trading at premium as on 180th calendar day from listing date		
			Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%
2025-26	7	173.41 cr	1	3	3	-	-	1	2	3	-	-	-	-
2026-27	1	48.00 cr	-	-	-	-	-	1	-	-	-	-	-	-

MAIN BOARD IPO:

Financial Year	Total No. of IPOs	Total Funds Raised (₹ in Cr.)	Nos. of IPO trading at discount as on 30th calendar day from listing date			Nos. of IPO trading at premium as on 30th calendar day from listing date			Nos. of IPO trading at discount as on 180th calendar day from listing date			Nos. of IPO trading at premium as on 180th calendar day from listing date		
			Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%	Over 50%	Between 25-50%	Less than 25%
2025-26	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2026-27	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Notes:

1. *Issue opening date is considered for calculation of total number of IPOs in the respective financial year.*
2. *In the event any day falls on a holiday, the price/index of the immediate preceding working day has been considered. If the stock was not traded on the said calendar days from the date of listing, the share price is taken of the immediately preceding trading day.*
3. *Source: www.bseindia.com and www.nseindia.com.*

SECTION VII: ISSUE RELATED INFORMATION

TERMS OF THE ISSUE

The Equity Shares being Allotted pursuant to this Issue shall be subject to the provisions of the Companies Act, SEBI (ICDR) Regulations, SEBI (LODR) Regulations, SCRA, SCRR, our Memorandum of Association and Articles of Association, the terms of this Red Herring Prospectus, Red Herring Prospectus, the Prospectus, the Abridged Prospectus, Application Form, any Revision Form, the CAN / Allotment Advice and other terms and conditions as may be incorporated in the Allotment Advice and other documents / certificates that may be executed in respect of the Issue. The Equity Shares shall also be subject to laws as applicable, guidelines, rules, notifications and regulations relating to the issue of capital and listing and trading of securities issued from time to time by SEBI, the Government of India, the Stock Exchange(s), the RBI, RoC and / or other authorities, as in force on the date of the Issue and to the extent applicable or such other conditions as may be prescribed by the SEBI, the RBI, the Government of India, the Stock Exchange(s), the RoC and / or any other authorities while granting its approval for the Issue.

Please note that, in terms of Regulation 256 of the SEBI ICDR Regulations 2018 read with SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015, all the applicants have to compulsorily apply through the ASBA Process and further in terms of SEBI through its circular no. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018, and as modified though its circular SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019 and circular no. SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019 ***(together, the "UPI Circular")*** *in relation to clarifications on streamlining the process of public issue of equity shares and convertibles it has proposed to introduce an alternate payment mechanism using Unified Payments Interface ("UPI") and consequent reduction in timelines for listing in a phased manner. Currently, for application by RIIs through Designated Intermediaries, the existing process of physical movement of forms from Designated Intermediaries to SCSBs for blocking of funds is discontinued and RIIs submitting their Application Forms through Designated Intermediaries (other than SCSBs) can only use the UPI mechanism with existing timeline of T+6 days until March 31, 2020* ***("UPI Phase II").*** *Further SEBI through its circular no SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020 has decided to continue with the Phase II of the UPI ASBA till further notice. However, due to the outbreak of COVID19 pandemic, UPI Phase II has been further extended by SEBI until further notice, by its circular (SEBI/HO/CFD/DIL2/CIR/P/2020/50) dated March 30, 2020. Thereafter, vide SEBI circular no. SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023, Phase III has been notified, and accordingly the revised timeline of T+3 days (i.e., the time duration from public issue closure to listing of be 3 Working Days) has been made applicable in two phases i.e., (i) voluntary for all public issues opening on or after September 1, 2023; and (ii) mandatory on or after December 1, 2023* ***("UPI Phase III").*** *Accordingly, the Issue will be undertaken pursuant to the processes and procedures under UPI Phase II, subject to any circulars, clarification or notification issued by the SEBI from time to time. Further, SEBI vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021 read with circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021 and SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 and SEBI Circular no. SEBI/HO/CFD/P/CIR/2022/75 dated May 30, 2022 has introduced certain additional measures for streamlining the process of initial public offers and redressing investor grievances.*

Further vide the said circular Registrar to the Issue and Depository Participants have been also authorized to collect the application forms. Investor may visit the official website of the concerned for any information on operationalization of this facility of form collection by the Registrar to the Issue and Depository Participants as and when the same is made available.

AUTHORITY FOR THE ISSUE

The present Public Issue of upto 64,40,000 Equity Shares which have been authorized by a resolution of the Board of Directors of our Company at their meeting held on August 28, 2025 and was approved by the Shareholders of the Company by passing Special Resolution at the Extra-Ordinary General Meeting held on August 30, 2025 in accordance with the provisions of Section 62 (1) (c) of the Companies Act, 2013.

RANKING OF EQUITY SHARES

The Equity Shares being issued shall be subject to the provisions of the Companies Act 2013, our Memorandum and Articles of Association and shall rank pari-passu in all respects with the existing Equity Shares including in respect of the rights to receive dividends and other corporate benefits, if any, declared by us after the date of Allotment. For further details, please see the chapter titled "Main Provision of the Articles of Association" beginning on page no. 303 of this Red Herring Prospectus.

MODE OF PAYMENT OF DIVIDEND

The declaration and payment of dividend will be as per the provisions of Companies Act, 2013 the Articles of Association,

the provision of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and any other rules, regulations or guidelines as may be issued by the Government of India in connection thereto and recommended by the Board of Directors and approved by the Shareholders at their discretion and will depend on a number of factors, including but not limited to earnings, capital requirements and overall financial condition of our Company. We shall pay dividend, if declared, to our Shareholders as per the provisions of the Companies Act and our Articles of Association. Further Interim Dividend (if any, declared) will be approved by the Board of Directors. For further details in relation to dividends, please refer to sections titled, "Dividend Policy" and "Main Provision of the Article of Association", beginning on page 207 and 303 respectively, of this Red Herring Prospectus.

FACE VALUE, ISSUE PRICE, FLOOR PRICE AND PRICE BAND

The face value of each Equity Share is ₹10 and the Issue Price is ₹[●] per Equity Share. The Floor Price is ₹[●] per Equity Share and at the Cap Price is ₹[●] per Equity Share, being the Price Band. The Anchor Investor Issue Price is ₹[●] per Equity Share.

The Price Band and the minimum Bid Lot will be decided by our Company in consultation with the BRLM and will be advertised, at least two Working Days prior to the Bid/ Issue Opening Date, in all Editions of an English national daily newspaper and all editions of an Hindi national daily newspaper, a Marathi daily newspaper (Marathi being the regional language of Maharashtra, where our Registered Office is located), at least two Working Days prior to the Bid/Issue Opening Date and shall be made available to the Stock Exchange for the purpose of uploading the same on its websites.

The Price Band, along with the relevant financial ratios calculated at the Floor Price and at the Cap Price, shall be pre filled in the Bid cum Application Forms available on the website of the Stock Exchange. The Issue Price shall be determined by our Company and in consultation with the BRLM, after the Bid/ Issue Closing Date, on the basis of assessment of market demand for the Equity Shares is issued by way of Book Building Process.

At any given point of time there shall be only one denomination of Equity Shares.

The Issue price shall be determined by our company in consultation with the BRLM and is justified under the chapter titled "Basis of Issue Price" beginning on page 128 of this Red Herring Prospectus.

COMPLIANCE WITH SEBI (ICDR) REGULATIONS, 2018

Our Company shall comply with all requirements of the SEBI (ICDR) Regulations, 2018. Our Company shall comply with all applicable disclosure and accounting norms as specified by SEBI from time to time.

RIGHTS OF THE EQUITY SHAREHOLDERS

Subject to applicable laws, rules, regulations and guidelines and the Articles of Association, the Equity shareholders shall have the following rights:

a) Right to receive dividend, if declared;
b) Right to receive Annual Reports and notices to members;
c) Right to attend general meetings and exercise voting rights, unless prohibited by law;
d) Right to vote on a poll either in person or by proxy;
e) Right to receive offer for rights shares and be allotted bonus shares, if announced;
f) Right to receive surplus on liquidation subject to any statutory and preferential claim being satisfied;
g) Right of free transferability subject to applicable law, including any RBI rules and regulations; and
h) Such other rights, as may be available to a shareholder of a listed public limited company under the Companies Act, 2013, the terms of the SEBI (LODR) Regulations, 2015 and the Memorandum and Articles of Association of our Company.

For a detailed description of the provisions of the Articles of Association relating to voting rights, dividend, forfeiture and lien and/or consolidation/splitting, please refer to the chapter titled *"Main Provision of the Articles of Association"* beginning on page 303 of this Red Herring Prospectus.

ALLOTMENT ONLY IN DEMATERIALISED FORM

As per the provisions of the Depositories Act, 1996 and in terms of Section 29(1) of the Companies Act 2013, the Equity Shares shall be allotted only in dematerialized form, i.e., not in the form of physical certificates but be fungible and be represented by the statement issued through electronic mode. As per the existing SEBI ICDR Regulations, 2018, the trading of the Equity Shares shall only be in dematerialized form for all investors. Hence, the Equity Shares being offered can be applied for in the dematerialized form only.

In this context, two agreements have been signed among our Company, the respective Depositories and the Registrar to the Issue:

- Tripartite Agreement dated February 06, 2024 between NSDL, our Company and Registrar to the Company; and
- Tripartite Agreement dated March 18, 2024 between CDSL, our Company and Registrar to the Company;
- The ISIN no of the company is INE0TBC01014.

Furnishing the details depository account is mandatory and applications without a depository account shall be treated as incomplete and rejected.

MINIMUM APPLICATION VALUE, MARKET LOT AND TRADING LOT

In accordance with Regulation 267 (2) of the SEBI ICDR Regulations, our Company shall ensure that the minimum application size shall not be less than two lots (which shall be above ₹2 lakhs).

The trading of the Equity Shares will happen in the minimum contract size of [●] Equity Shares and the same may be modified by the [●] from time to time by giving prior notice to investors at large.

Allocation and allotment of Equity Shares through this Issue will be done in multiples of [●] Equity Shares and is subject to a minimum allotment of [●] Equity Shares to the successful applicants in terms of the SEBI circular No. CIR/MRD/DSA/06/2012 dated February 21, 2012.

MINIMUM NUMBER OF ALLOTTESS

In accordance with the Regulation 268 (1) of SEBI ICDR Regulations, the Minimum number of allottees in this Issue shall be 200 (Two Hundred) shareholders. In case the minimum number of prospective allottees is less than 200, no allotment will be made pursuant to this Issue and all the monies blocked by the SCSBs or Sponsor Bank shall be unblocked as per SEBI ICDR Regulations and SEBI Circulars.

JOINT HOLDERS

Subject to the provisions of the AOA, where two or more persons are registered as the holders of the Equity Shares, they will be deemed to hold such Equity Shares as joint tenants with benefits of survivorship

NOMINATION FACILITY TO INVESTOR

In accordance with Section 72 of the Companies Act, read with the rules notified thereunder, the sole Bidder, or the first Bidder along with other joint Bidders, may nominate any one person in whom, in the event of the death of sole Bidder or in case of joint Bidders, death of all the Bidders, as the case may be, the Equity Shares Allotted, if any, shall vest to the exclusion of all other persons, unless the nomination is varied or cancelled in the prescribed manner. A person, being a nominee, entitled to the Equity Shares by reason of the death of the original holder(s), shall be entitled to the same advantages to which he or she would be entitled if he or she were the registered holder of the Equity Share(s). Where the nominee is a minor, the holder(s) may make a nomination to appoint, in the prescribed manner, any person to become entitled to Equity Share(s) in the event of his or her death during the minority. A nomination shall stand rescinded upon a sale/transfer/alienation of Equity Share(s) by the person nominating. A nomination may be cancelled or varied by the Shareholder by nominating any other person in place of the present nominee, by giving a notice of such cancellation. A buyer will be entitled to make a fresh nomination in the manner prescribed. Fresh nomination can be made only on the prescribed form available on request at our Registered Office or to the registrar and transfer agents of our Company.

Any person who becomes a nominee by virtue of the provisions of Section 72 of the Companies Act shall upon the production of such evidence as may be required by the Board, elect either:

To register himself or herself as the holder of the Equity Shares; or To make such transfer of the Equity Shares, as the deceased holder could have made.

Further, our Board may at any time give notice requiring any nominee to choose either to be registered himself or herself or to transfer the Equity Shares, and if the notice is not complied with within a period of ninety (90) days, our Board may thereafter withhold payment of all dividends, bonuses or other monies payable in respect of the Equity Shares, until the requirements of the notice have been complied with.

Since the Allotment of Equity Shares in the Issue will be made only in dematerialized mode, there is no need to make a separate nomination with our Company. Nominations registered with respective Depository Participant of the Bidder would prevail. If the Bidder wants to change the nomination, they are requested to inform their respective Depository Participant.

RESTRICTIONS, IF ANY ON TRANSFERE AND TRANSMISSION OF EQUITY SHARES

Except for lock-in of the pre-Issue Equity Share capital and Promoter's minimum contribution under the SEBI ICDR Regulations as provided in *"Capital Structure"*, beginning on page 71 of this RHP and except as provided under the AOA, there are no restrictions on transfer of the Equity Shares. Further, there are no restrictions on transmission of any shares of our Company and on their consolidation or splitting, except as provided in the AOA. For details, see *"Description of Equity Shares and Terms of the Articles of Association"*, beginning on page 303 of this Red Herring Prospectus.

The above information is given for the benefit of the Applicants. The Applicants are advised to make their own enquiries about the limits applicable to them. Our Company and the Book Running Lead Manager does not accept any responsibility for the completeness and accuracy of the information stated hereinabove. Our Company and the Book Running Lead Manager are not liable to inform the investors of any amendments or modifications or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. Applicants are advised to make their independent investigations and ensure that the number of Equity Shares Applied for do not exceed the applicable limits under laws or regulations.

WITHDRAWAL OF THE ISSUE

Our Company in consultation with the Book Running Lead Manager, reserves the right not to proceed with the Issue at any time after the Issue Opening Date but before the Board meeting for Allotment. In such an event our Company would issue a public notice in the newspapers, in which the pre-issue advertisements were published, within two (2) working days of the issue Closing Date or such other time as may be prescribed by SEBI, providing reasons for not proceeding with the Issue. The Book Running Lead Manager, through the Registrar to the Issue, shall notify the SCSBs to unblock the bank accounts of the ASBA Applicants within one (1) working day of receipt of such notification. Our Company shall also promptly inform the Stock Exchange on which the Equity Shares are proposed to be listed.

Notwithstanding the foregoing, the Issue is also subject to obtaining i) the final listing and trading approvals of the Stock Exchange, which our Company shall apply for after Allotment. ii) the final RoC approval of the Red Herring Prospectus after it is filed with the RoC. If our Company in consultation with the BRLM withdraws the Issue after the Issue Closing Date and thereafter determines that it will proceed with an IPO, our Company shall be required to file a fresh Red Herring Prospectus/ Red Herring Prospectus with the Stock Exchange.

BID/ISSUE PROGRAM

An indicative timetable in respect of the Issue is set out below:

Event	Indicative Date
Bid/Issue Opening Date	Wednesday, September 30, 2026
Bid/Issue Closing Date	Tuesday, October 06, 2026
Finalization of Basis of Allotment with Designated Stock Exchange	On or before Wednesday, October 07, 2026
Initiation of refunds /unblocking of funds from ASBA Account*	Thursday, October 08, 2026
Credit of Equity Shares to demat accounts of Allottees	Thursday, October 08, 2026
Commencement of trading of the Equity Shares on Stock Exchange	Friday, October 09, 2026

Note:

(1) Our Company shall, in consultation with the Book Running Lead Manager, consider closing the Bid/Issue Period for QIBs one Working Day prior to the Bid/Issue Closing Date in accordance with the SEBI ICDR Regulations.

(2) UPI mandate end time and date shall be at 5.00 p.m. on the Bid / Issue Closing Date.

*In case of (i) any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) exceeding two Working Days from the Bid/Issue Closing Date for cancelled / withdrawn / deleted ASBA Forms, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the Bid Amount, whichever is higher from the date on which the request for cancellation/ withdrawal/ deletion is placed in the Stock Exchanges bidding platform until the date on which the amounts are unblocked (ii) any blocking of multiple amounts for the same ASBA Form (for amounts blocked through the UPI Mechanism), the Bidder shall be compensated at a uniform rate ₹ 100 per day or 15% per annum of the total cumulative blocked amount except the original application amount, whichever is higher from the date on which such multiple amounts were blocked till the date of actual unblock; (iii) any blocking of amounts more than the Bid Amount, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the difference in amount, whichever is higher from the date on which such excess amounts were blocked till the date of actual unblock; (iv) any delay in unblocking of non-allotted/ partially allotted Bids, exceeding two Working Days from the Bid/Issue Closing Date, the

Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the Bid Amount, whichever is higher for the entire duration of delay exceeding two Working Days from the Bid/Issue Closing Date by the SCSB responsible for causing such delay in unblocking. The BRLM shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking. The post Issue BRLM shall be liable for compensating the Bidder at a uniform rate of ₹100 per day or 15% per annum of the Bid Amount, whichever is higher from the date of receipt of the investor grievance until the date on which the blocked amounts are unblocked. For the avoidance of doubt, the provisions of the March 2021 Circular, as amended pursuant to June 2021 Circular shall be deemed to be incorporated in the agreements to be entered into by and between our Company and the relevant intermediaries, to the extent applicable.

The processing fees for applications made by UPI Bidders using the UPI Mechanism may be released to the remitter banks (SCSBs) only after such banks provide a written confirmation on compliance with SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021 read with SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021, SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 and SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022.

The above timetable is indicative and does not constitute any obligation or liability on our Company or the BRLM .

While our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on the Stock Exchanges are taken within such period of the Bid / Issue Closing Date, as may be prescribed by the SEBI, the timetable may be extended due to various factors, such as extension of the Bid/Issue Period by our Company in consultation with the BRLM, revision of the Price Band or any delay in receiving the final listing and trading approval from the Stock Exchanges, and delay in respect of final certificates from SCSBs. The commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchanges and in accordance with the applicable laws.

In terms of the UPI Circulars, in relation to the Issue, the BRLM will be required to submit reports of compliance with timelines and activities prescribed by SEBI in connection with the allotment and listing procedure within three Working Days from the Bid / Issue Closing Date, identifying non-adherence to timelines and processes and an analysis of entities responsible for the delay and the reasons associated with it.

Submission of Bids (other than Bids from Anchor Investors)

Bid Period (except the Bid/Issue Closing Date)	
Submission and Revision in Bids	Only between 10.00 a.m. and 5.00 p.m. (Indian Standard Time ("IST")
Submission of Electronic Applications (Online ASBA through 3-in-1 accounts) – For IBs other than QIBs and NIIs	Only between 10.00 a.m. and 5.00 p.m. IST
Submission of Electronic Applications (Bank ASBA through Online channels like Internet Banking, Mobile Banking and Syndicate UPI ASBA applications where Bid Amount is up to ₹0.50 million)	Only between 10.00 a.m. and up to 4.00 p.m. IST
Submission of Electronic Applications (Syndicate Non-Individual, Non-Individual Applications)	Only between 10.00 a.m. and 3:00 p.m IST
Submission of Physical Applications (Bank ASBA)	Only between 10.00 a.m. and 1:00 p.m. IST
Submission of Physical Applications (Syndicate Non-Individual, Non-Individual Applications where Bid Amount is more than ₹0.50 million)	Only between 10.00 a.m. and 12:00 p.m IST
Modification/ Revision/cancellation of Bids	
Upward Revision of Bids by QIBs and Non-Institutional Bidders categories#	Only between 10.00 a.m. and up to 5.00 p.m. IST on Bid/ Issue Closing Date
Upward or downward Revision of Bids or cancellation of Bids by IBs	Only between 10.00 a.m. and up to 5.00 p.m. IST

**UPI mandate end time and date shall be at 5.00 pm on Bid/Issue Closing Date.*
QIBs and Non-Institutional Bidders can neither revise their bids downwards nor cancel/withdraw their bids.

On the Bid/ Issue Closing Date, the Bids shall be uploaded until:

I. 4.00 p.m. IST in case of Bids by QIBs and Non-Institutional Bidders, and

II. until 5.00 p.m. IST or such extended time as permitted by the Stock Exchange in case of Bids by RIBs.

On Bid / Issue Closing Date, extension of time will be granted by the Stock Exchanges only for uploading Bids received by Individual Bidders, after taking into account the total number of Bids received and as reported by the BRLM to the Stock Exchanges.

The Registrar to the Issue shall submit the details of cancelled / withdrawn / deleted applications to the SCSB's on daily basis within 60 minutes of the Bid closure time from the Bid / Offer Opening Date till the Bid / Offer Closing Date by obtaining the same from the Stock Exchanges. The SCSB's shall unblock such applications by the closing hours of the Working Day.

To avoid duplication, the facility of re-initiation provided to Syndicate Members shall preferably be allowed only once per bid/batch and as deemed fit by the Stock Exchanges, after closure of the time for uploading Bids.

It is clarified that Bids not uploaded on the electronic bidding system or in respect of which the full Bid Amount is not blocked by SCSBs or not blocked under the UPI Mechanism in the relevant ASBA Account, as the case may be, would be rejected.

Due to limitation of time available for uploading the Bids on the Bid/ Issue Closing Date, Bidders are advised to submit their Bids one day prior to the Bid/ Issue Closing Date, and in any case no later than 1:00 p.m. IST on the Bid/ Issue Closing Date. Any time mentioned in this Red Herring Prospectus is IST. Bidders are cautioned that, in the event a large number of Bids are received on the Bid/ Issue Closing Date, as is typically experienced in public offerings in India, it may lead to some Bids not being uploaded due to lack of sufficient time to upload. Such Bids that cannot be uploaded will not be considered for allocation under this issue. Bids and any revision to the Bids, will be accepted only during Working Days, during the Bid/ Issue Period. Bids will be accepted only during Monday to Friday (excluding any public holiday), during the Bid/ Issue period. None among our Company or the Member of the Syndicate shall be liable for any failure in (i) uploading the Bids due to faults in any software/ hardware system or blocking of application amount by the SCSBS on receipt of instructions from the Sponsor Bank on account of any errors, omissions or non-compliance by various parties involved in, or any other fault, malfunctioning or breakdown in, or otherwise, in the UPI Mechanism.

In case of any discrepancy in the data entered in the electronic book vis-a-vis data contained in the physical Bid cum Application Form, for a particular Bidder, the details of the Bid file received from the Stock Exchanges may be taken. Our Company in consultation with the BRLM, reserve the right to revise the Price Band during the Bid/ Issue Period, provided that the Cap Price shall be less than or equal to 120% of the Floor Price and the Floor Price shall not be less than the face value of the Equity Shares. The revision in the Price Band shall not exceed 20% on either side, i.e., the Floor Price can move up or down to the extent of 20% of the Floor Price and the Cap Price will be revised accordingly. The Floor Price shall not be less than the face value of the Equity Shares.

In case of any revision to the Price Band, the Bid/ Issue Period will be extended by at least three additional Working Days following such revision of the Price Band, subject to the Bid/ Issue Period not exceeding a total of 10 Working Days. In cases of force majeure, banking strike or similar circumstances, our Company in consultation with the BRLM, for reasons to be recorded in writing, extend the Bid/ Issue Period for a minimum of one working day, subject to the Bid/ Issue Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid/ Issue Period, if applicable, will be widely disseminated by notification to the Stock Exchange, by issuing a public notice, and also by indicating the change on the respective websites of the BRLM and the terminal of the Syndicate Member, if any and by intimation to SCSBs, other Designated Intermediaries and the Sponsor Bank, as applicable. In case of revision of Price Band, the Bid Lot shall remain the same.

MINIMUM SUBSCRIPTION

In accordance with Regulation 260(1) of the SEBI (ICDR) Regulations, our Issue shall be 100% underwritten. Thus, the underwriting obligations shall be for the entire hundred percent of the issue through the Red Herring Prospectus and shall not be restricted to the minimum subscription level. Further, in accordance with Regulation 267 (2) of the SEBI ICDR Regulations, our Company shall ensure that the minimum application size shall be above ₹2 lakhs per application.

As per Section 39 of the Companies Act, 2013, if the "stated minimum amount" has not been subscribed and the sum payable on application is not received within a period of 30 days from the date of the Prospectus, the application money has to be returned within such period as may be prescribed. If our Company does not receive the 100% subscription of the issue through the Issue Document including devolvement of Underwriters, our Company shall forthwith refund the entire subscription amount received within two working days from the closure of the issue. If there is a delay beyond such time, our Company becomes liable to pay the amount, our Company and every officer in default will, on and from the expiry of this period, be jointly and severally liable to repay the money, with interest or other penalty as prescribed under the SEBI Regulations, the Companies Act 2013 and applicable laws.

The minimum number of allottees in this Issue shall be two hundred (200) shareholders. In case the minimum number of prospective allottees is less than two hundred (200), no allotment will be made pursuant to this Issue and the monies blocked by the SCSBs shall be unblocked as per SEBI ICDR Regulations and SEBI Circulars.

In accordance with Regulation 260(1) of the SEBI ICDR Regulations, our Issue shall be hundred percent underwritten. Thus, the underwriting obligations shall be for the entire hundred percent of the Issue through this Red Herring Prospectus and shall not be restricted to the minimum subscription level. Further, in accordance with Regulation 267(2) of the SEBI ICDR Regulations, our Company shall ensure that the minimum application size shall not be less than ₹2,00,000 (Rupees Two Lakh) per application.

The Equity Shares have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be issued or sold, and applications may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

MIGRATION TO MAIN BOARD

As per Regulation 277 of the SEBI ICDR Regulations, our company may migrate to the main board of BSE from the SME Exchange on a later date if the paid same has been approved by a special resolution through postal ballot wherein the votes cast by the shareholders other than the promoters in favour of the proposal amount to at least two times the number of votes cast by shareholders other than promoters against the proposal.

As per Regulation 280 (2) of the SEBI ICDR Regulations, where the post-issue paid up capital of the company listed on of rights issue, preferential issue, bonus issue etc., the company shall migrate its equity shares listed on a SME Platform to the Main Board and seek listing of the equity shares proposed to be issued on the Main Board subject to the fulfilment The SME Platform is likely to increase beyond ₹25 Crores by virtue of any further issue of capital by the company by way of the eligibility criteria for listing of equity shares laid down by the Main Board.

Provided that no further issue of capital shall be made unless:

a) the shareholders have approved the migration by passing a special resolution through postal ballot wherein the votes cast by shareholders other than promoters in favour of the proposal amount to at least two times the number of votes cast by shareholders other than promoter shareholders against the proposal;
b) the Company has obtained an in-principle approval from the Main Board for listing of its entire specified securities on it.

Provided further that where the post-issue paid-up capital pursuant to further issue of capital including by way of rights Issue, preferential issue, bonus issue, is likely to increase beyond ₹25 Crores, the company may undertake further issuance of capital without migration from SME Platform to the Main Board, subject to the undertaking to comply with the provisions of the SEBI LODR Regulations, as applicable to companies listed on the Main Board of the stock exchange.

In accordance to the Exchange Notice No. 20260223-19 dated February 23, 2026, BSE has amended its criteria for SME companies seeking migration to Main Board which is effective from March 01, 2026 as follows:

Sr. No.	Details	Eligibility criteria for SME companies seeking migration to Main Board and for companies listed on other recognized stock exchanges seeking direct listing on Main Board
1.	**Paid up capital**	Atleast Rs. 10 crores.
2.	**Market Capitalisation**	**Average of 6 months market capitalisation:** **Direct Listing**: Rs. 1000 crores. **(on Main Board)** **SME Migration to Main Board :** Rs. 100 crores. **OR** *Companies having revenue from operations of Rs. 100 crores or more for each of the immediately preceding 3 (three) full financial years.*

3.	**Market Liquidity**	• At least 5% of the weighted average number of equity shares listed should have been traded during such 6 (six) months' period. • Trading on atleast 80% of days during such 6 (six) months period. • Minimum average daily turnover of Rs. 10 Lakhs and minimum daily turnover of Rs. 5 Lakhs during the 6 (six) month period. • Minimum Average number of daily trades of 50 and minimum daily trades of 25 during the said 6 (six) months period. Note: for the purpose of calculating the average daily turnover and average number of daily trades, the aggregate of daily turnover and number of daily trades on the days the scrip has traded, shall be divided by the total number of trading days, respectively, during the said 6 (six) months period. Or Companies having revenue from operations of Rs. 100 crores or more for each of the immediately preceding 3 (three) full financial years.
4.	**Operating Profit (EBIDTA)**	**Average of Rs. 15 crores** on a restated consolidated basis, in preceding 3 (three) years (of 12 months each), with operating profit in each of these 3 (three) years, **with a minimum of Rs. 10 crores in each of the said 3 (three) years** In case of name change within the last one year, at least 50%. of the revenue, calculated on a restated and consolidated basis, for the preceding one full year has been earned by it from the activity indicated by its new name.
5.	**Net worth**	Rs. 1 crore. - in each of the preceding 3 (three) full years (of twelve months each), calculated on a restated and consolidated basis;
6.	**Net Tangible Assets**	**At least Rs. 3 crores**, on a restated and consolidated basis, in each of the preceding 3 (three) full years (of 12 (twelve) months each), of which not more than 50%. are held in monetary assets: Provided that if more than 50% of the net tangible assets are held in monetary assets, the company has utilised or made firm commitments to utilise such excess monetary assets in its business or project.
7.	**Promoter holding**	**At least 20%** at the time of making application. For this purpose, shareholding of promoter group may also be considered for any shortfall in meeting the said requirement. ***Note :*** *The minimum promoter holding criterion shall not be applicable in case of diversified holdings or where there are no identifiable promoters, and the company is already listed on a recognized stock exchange with nationwide trading terminals and meeting all other eligibility criteria for migration or direct listing on the Main Board.*
8.	**Lock In of promoter/ promoter group shares**	**6 (six) months** from the date of listing on the BSE. ***Note :*** *The lock-in criterion shall not apply to companies already listed on a recognized stock exchange with nationwide trading terminals and meeting all other eligibility criteria for migration or direct listing on the Main Board*.
9.	**Regulatory Action**	1. No SEBI debarment orders is continuing against the Company, any of its promoters, promoter group or directors or the any other company in which they are promoter/ promoter group or directors 2. The company or any of its promoters or directors is not a wilful defaulter or a fraudulent borrower. 3. Promoters or directors are not fugitive economic offender 4. The company is not admitted by NCLT for winding up or under IBC pursuant to CIRP. Not suspended from trading for non-compliance with SEBI (LODR) Regs or reasons other than for procedural reasons during the last 12 months.
10.	**Promoter shareholding**	100% in demat form

11.	**Compliance with SEBI LODR Regulations**	3 (three) years track record with no pending non-compliance at the time of making the application.
12.	**Track record in terms of Listing**	Listed for atleast 3 (three) years
13.	**Public Shareholder**	Minimum 1000 (one thousand) as per latest shareholding pattern
14.	**Other Parameters**	1. No pending Defaults w.r.t bonds/ debt instrument/ FD by company, promoters/ promoter group /promoting company(ies), Subsidiary Companies 2. Certificate from CRA and /or Statutory auditors, in absence of CRA for utilization of IPO proceeds and further issues post listing on SME. 3. Not under any surveillance measures/actions i.e "ESM", "ASM", "GSM category" or T-to-T for surveillance reasons at the time of filing of application. 2 months cooling off from the date the security has come out of T-to- T category or date of graded surveillance action/measure.
15.	**Score ID**	No pending investor complaints on SCORES.
16.	**Business Consistency**	Same line of business for 3 (three) years at least 50% of the revenue from operations from such continued business activity.
17.	**Audit Qualification**	No audit qualification with regard to going concern or any material financial implication and such audit qualification is continuing at the time of application.

Notes:-
a) Net worth definition to be considered as per definition in SEBI (ICDR) Regulations 2018 as amended from time to time.
b) Company is required to submit Information Memorandum to the Exchange as prescribed in SEBI (ICDR) Regulations.
C. The application submitted to the Exchange for listing and mere fulfilling the eligibility criteria does not amount to grant of approval for listing.
D. If the documents and clarification received from the applicant company are not to the satisfaction of BSE, BSE has the right to close the application at any point of time without giving any reason thereof. Thereafter, the company can make fresh application as per the extant norms.
E. The Exchange may reject t h e application at any stage if the information submitted to the Exchange is found to be incomplete/incorrect/misleading/false or for any contravention of Rules, Bye-laws and Regulations of the Exchange, Guidelines / Regulations issued by statutory authorities or for any reason in the interest of Investors and market integrity. The Exchange may also reject the application if the company is found not fulfilling internal BSE standards.
F. Companies that have approached for listing on any stock exchange and has been denied listing for any reason whatsoever or has chosen to withdraw its application from the Exchange, they may reapply for listing after a minimum period of 6 months (6 months after date of rejection/ withdrawal). If rejected for a second time, the company would not be eligible to apply again.
G. BSE decision w.r.t admission of securities for listing and trading is final.
H. BSE has the right to change / modify / delete any or all the above norms without giving any prior intimation to the company.
I. The companies are required to submit documents and comply with the extant norms.
J. The company shall use BSE's reference regarding listing only after the Exchange grants its in-principle listing approval to the company.

ARRANGEMENTS FOR DISPOSAL OF ODD LOTS

The trading of the Equity Shares will happen in the minimum contract size of [●] shares in terms of the SEBI circular No. CIR/MRD/DSA/06/2012 dated February 21, 2012.

However, the Market Maker shall buy the entire shareholding of a shareholder in one lot, where value of such shareholding is less than the minimum contract size allowed for trading on SME Platform of BSE Limited.

APPLICATION BY ELIGIBLE NRIS, FPIS OR VCFS REGISTERED WITH SEBI

It is to be understood that there is no reservation for Eligible NRIs, FPIs or VCF registered with SEBI. Such Eligible NRIs, FPIs or VCF registered with SEBI will be treated on the same basis with other categories for the purpose of Allocation. NRIs, FPIs/FIIs and foreign venture capital investors registered with SEBI are permitted to purchase shares of an Indian company

in a public issue without the prior approval of the RBI, so long as the price of the equity shares to be Offered is not less than the price at which the equity shares are issued to residents. The transfer of shares between an Indian resident and a non-resident does not require the prior approval of the FIPB or the RBI, provided that (i) the activities of the investee company are under the automatic route under the foreign direct investment ("FDI") Policy and the non-resident shareholding is within the sectoral limits under the FDI policy; and (ii) the pricing is in accordance with the guidelines prescribed by the SEBI/RBI.

AS PER THE EXTENT GUIDELINES OF THE GOVERNMENT OF INDIA, OCBS CANNOT PARTICIPATE IN THIS ISSUE

The current provisions of the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000, provides a general permission for the NRIs, FPIs and foreign venture capital investors registered with SEBI to invest in shares of Indian companies by way of subscription in an IPO. However, such investments would be subject to other investment restrictions under the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000, RBI and/or SEBI regulations as may be applicable to such investors.

The Allotment of the Equity Shares to Non-Residents shall be subject to the conditions, if any, as may be prescribed by the Government of India/RBI while granting such approvals.

MARKET MAKING

The shares issued through this Issue are proposed to be listed on the SME Platform of BSE, wherein the Book Running Lead Manager to this Issue shall ensure compulsory market making through the registered Market Maker of the BSE SME for a minimum period of three (3) years from the date of listing of shares on BSE SME. For further details of the market making arrangement please refer the chapter titled "General Information" beginning on page 58 of this Red Herring Prospectus

NEW FINANCIAL INSTRUMENTS

The Issuer Company is not issuing any new financial instruments through this Issue.

PRE-ISSUE ADVERTISEMENT

Subject to Section 30 of the Companies Act, 2013 our Company shall, after registering the Prospectus with the RoC publish a pre-Issue advertisement, in the form prescribed by the SEBI (ICDR) Regulations, in one widely circulated English language national daily newspaper; one widely circulated Hindi language national daily newspaper and one regional newspaper with wide circulation where the Registered Office of our Company is situated.

JURISDICTION

Exclusive jurisdiction for the purpose of this Issue is with the competent courts/authorities in Maharashtra.

The Equity Shares have not been, and will not be, registered under the U.S. Securities Act 1933, as amended (the "Securities Act") or any state securities laws in the United States and may not be offered or sold within the United States or to, or for the account or benefit of, "U.S. persons" (as defined in Regulation S under the Securities Act), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. Accordingly, the Equity Shares will be offered and sold outside the United States in compliance with Regulation S of the Securities Act and the applicable laws of the jurisdiction where those offers and sales occur.

The Equity Shares have not been, and will not be, registered, listed or otherwise qualified in any other jurisdiction outside India and may not be offered or sold, and Bids may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

ISSUE PROCEDURE

All Bidders should read the General Information Document for Investing in Public Issues prepared and issued in accordance with the circular no. CIR/CFD/DIL/12/2013 dated October 23, 2013 notified by SEBI and updated pursuant to SEBI Circular CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015, the SEBI Circular SEBI/HO/CFD/DIL/CIR/P/2016/26 dated January 21, 2016, SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 and updated SEBI/HO/CFD/DIL1/CIR/P/2020/37 dated March 17, 2020 issued by SEBI and the UPI Circulars (the "General Information Document") which highlights the key rules, processes and procedures applicable to public issues in general in accordance with the provisions of the Companies Act, the SCRA, the SCRR and the SEBI ICDR Regulation, 2018 and as amended, which is part of the Abridged Prospectus accompanying the Bid cum Application Form. The General Information Document is available on the websites of the Stock Exchanges and the BRLM. Please refer to the relevant provisions of the General Information Document which are applicable to the Issue, including in relation to the process for Bids by UPI Bidders. The investors should note that the details and process provided in the General Information Document should be read along with this section.

Additionally, all Bidders may refer to the General Information Document for information in relation to (i) category of investors eligible to participate in the Issue; (ii) maximum and minimum Bid size; (iii) price discovery and allocation; (iv) payment instructions for ASBA Bidders/Applicants; (v) issuance of CAN and Allotment in the Issue; (vi) general instructions (limited to instructions for completing the Bid cum Application Form); (vii) submission of Bid cum Application Form; (viii) other instructions (limited to joint bids in cases of individual, multiple bids and instances when an application would be rejected on technical grounds); (ix) applicable provisions of the Companies Act, 2013 relating to punishment for fictitious applications; (x) mode of making refunds; (xi) Designated Date; (xii) disposal of applications; and (xiii) interest in case of delay in Allotment or refund.

The SEBI ICDR Regulation, 2018 and as amended, permits the issue of securities to the public through the Book Building Process, which states that not less than 35% of the Net Issue shall be available for allocation to Individual Investors who applies for minimum application size. Not less than 15% of the Net Issue shall be available for allocation to Non Institutional Investors of which one-third of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹ 10.00 Lakhs and two-thirds of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than ₹ 10.00 Lakhs and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of Equity Shares in the Non – Institutional investors category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI (ICDR) Regulations, 2018 and as amended. Not more than 50% of the Net Issue shall be allotted to QIBs, subject to valid Bids being received at or above the Issue Price.

Further, SEBI through the notification no. SEBI/LAD-NRO/GN/2025/233 - SEBI ICDR (Amendment) Regulations, 2025 dated March 03, 2025, our Company shall ensure that the minimum application size shall be two lots per application:

"Provided that the minimum application size shall be above ₹2 lakhs."

SEBI through the UPI Circulars no. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018 read with its circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022, circular no. SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023 and any subsequent circulars or notifications issued by SEBI in this regard, has introduced an alternate payment mechanism using Unified Payments Interface (UPI) and consequent reduction in timelines for listing in a phased manner. UPI has been introduced in a phased manner as a payment mechanism in addition to ASBA for applications by UPI Bidders through intermediaries from January 1, 2019. The UPI Mechanism for UPI Bidders applying through Designated Intermediaries, in phase I, was effective along with the prior process and existing timeline of T+6 days (UPI Phase I). With effect from July 1, 2019, SEBI vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, read with circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019 with respect to Bids by IIs through Designated Intermediaries (other than SCSBs), the existing process of physical movement of forms from such Designated Intermediaries to SCSBs for blocking of funds has been discontinued and only the UPI Mechanism for such Bids with existing timeline of T+6 days was mandated for a period of three months or launch of five main board public issues, whichever is later ("UPI Phase II"). Subsequently however, SEBI vide its circular no. SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019 extended the timeline for implementation of UPI Phase II till March 31, 2020. However, given the prevailing uncertainty due to the COVID-19 pandemic, SEBI vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020, had decided to continue with the UPI Phase II till further notice. ***The final reduced timeline of T+3 days for the UPI Mechanism for applications by UPI Bidders ("UPI Phase III"), and modalities of the implementation of UPI Phase III was notified by SEBI vide its circular no. SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023 and made effective on a voluntary basis for all issues opening on or after September 1, 2023 and on a mandatory basis for all issues opening on or after December 1,***

2023. *The Issue will be undertaken pursuant to the processes and procedures under UPI Phase III on mandatory basis, subject to any circulars, clarification or notification issued by the SEBI from time to time.*

Further, pursuant to SEBI master circular bearing reference no. SEBI/HO/MIRSD/POD-1/P/CIR/2023/70 dated May 17, 2023("SEBI RTA Master Circular") and SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022, SEBI has introduced certain additional measures for streamlining the process of initial public offers and redressing investor grievances. The SEBI RTA Master Circular consolidated the aforementioned circulars (excluding SEBI circular no. SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023) and rescinded these circulars to the extent relevant for RTAs.

Furthermore, pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45 dated April 5, 2022, all individual bidders in initial public offerings whose application size are up to ₹5,00,000 shall use the UPI Mechanism and provide their UPI ID in the Bid-cum-Application Form for bidding through Syndicate, sub syndicate members, Registered Brokers, RTAs or CDPs, or online using the facility of linked online trading, demat and bank account (3 in 1 type accounts), provided by certain brokers. Pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022, applications made using the ASBA facility in initial public offerings shall be processed only after application monies are blocked in the bank accounts of investors (all categories).

In case of any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) exceeding two Working Days from the Bid/Issue Closing Date, in accordance with the SEBI master circular no. SEBI/HO/CFD/PoD2/P/CIR/2023/00094 dated June 21, 2023, the Bidder shall be compensated at a uniform rate of ₹100 per day for the entire duration of delay exceeding two Working Days from the Bid/Issue Closing Date by the intermediary responsible for causing such delay in unblocking. The Book Running Lead Manager shall, in their sole discretion, identify and fix the liability on such intermediary or entity responsible for such delay in unblocking. Further, SEBI vide the SEBI master circular no. SEBI/HO/CFD/PoD2/P/CIR/2023/00094 dated June 21, 2023, has reduced the timelines for refund of Application money to four days.

Further, our Company and the BRLM are not liable for any amendment, modification or change in the applicable law which may occur after the date of this Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that their Bids are submitted in accordance with applicable laws and do not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or as specified in the Red Herring Prospectus and the Prospectus.

The BRLM shall be the nodal entity for any issues arising out of public issuance process.

Our Company and the Syndicate are not liable for any adverse occurrences' consequent to the implementation of the UPI Mechanism for application in this Issue.

Pursuant to circular no. NSDL/CIR/II/28/2023 dated August 8, 2023 issued by NSDL and circular no. CDSL/OPS/RTA/POLCY/2023/161 dated August 8, 2023 issued by CDSL; our Company may request the Depositories to suspend/ freeze the ISIN in depository system till listing/ trading effective date. Pursuant to the aforementioned circulars, our Company may request the Depositories to suspend/ freeze the ISIN in depository system from or around the date of the Red Herring Prospectus till the listing and commencement of trading of our Equity Shares. The shareholders who intend to transfer the pre-issue shares may request our Company and/ or the Registrar for facilitating transfer of shares under suspended/ frozen ISIN by submitting requisite documents to our Company and/ or the Registrar. Our Company and/ or the Registrar would then send the requisite documents along with applicable stamp duty and corporate action charges to the respective depository to execute the transfer of shares under suspended ISIN through corporate action. The transfer request shall be accepted by the Depositories from our Company till one day prior to Bid/ Issue Opening Date.

BOOK BUILDING PROCEDURE

The Issue is being made in terms of Rule 19(2)(b) of the SCRR, read with Regulation 252 of the SEBI ICDR Regulations. The Issue is being made through the Book Building Process, in compliance with Regulation 253 (1) and 253 (2) of the SEBI ICDR Regulation, 2018 and as amended, wherein not more than 50% of the Net Issue shall be available for allocation on a proportionate basis to QIBs, provided that our Company in consultation with the BRLM, may allocate up to 60% of the QIB Portion to Anchor Investors and the basis of such allocation will be on a discretionary basis by our Company in consultation with the BRLM, of which one-third shall be reserved for the domestic Mutual Funds, subject to valid Bids being received from the domestic Mutual Funds at or above Anchor Investor Allocation Price in accordance with the SEBI ICDR Regulations. In the event of under subscription or non-allocation in the Anchor Investor Portion, the balance Equity Shares shall be added to the QIB Portion (other than the Anchor Investor Portion). Further, 5% of the Net QIB Portion (excluding the Anchor Investor Portion) shall be available for allocation on a proportionate basis only to Mutual Funds, subject to valid Bids being received at or above the Issue Price, and the remainder of the Net QIB Portion shall be available for allocation on a proportionate basis to all QIBs (other than Anchor Investors), including Mutual Funds, subject to valid Bids being received at or above the Issue Price. However, if the aggregate demand from Mutual Funds is less than 5% of the Net QIB Portion, the balance Equity Shares available for allocation in the Mutual Fund Portion will be added to the

remaining QIB Portion for proportionate allocation to QIBs. The SEBI ICDR Regulation, 2018 and as amended, which permits the issue of securities to the public through the Book Building Process, which states that not less than 35% of the Net Issue shall be available for allocation to Individual Investors who applies for minimum application size. Not less than 15% of the Net Issue shall be available for allocation to Non-Institutional Investors of which one-third of the Non- Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹ 10.00 Lakhs and two-thirds of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than ₹ 10.00 Lakhs and under-subscription in either of these two subcategories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of Equity Shares in the Non – Institutional investors category, the allotment to each Non- Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI (ICDR) Regulations, 2018 and as amended. Not more than 50% of the Net Issue shall be allotted to QIBs, subject to valid Bids being received at or above the Issue Price.

Subject to valid Bids being received at or above the Issue Price, under subscription, if any, in any category, except in the QIB Portion, would be allowed to be met with spill-over from any other category or a combination of categories of Bidders at the discretion of our Company in consultation with the Book Running Lead Manager, and the Designated Stock Exchange subject to applicable laws. Under-subscription, if any, in the QIB Portion, would not be allowed to be met with spillover from any other category or a combination of categories.

Bidders must ensure that their PAN is linked with Aadhaar and are in compliance with CBDT notification dated February 13, 2020 and press release dated June 25, 2021 and September 17, 2021 and March 28, 2023 and any subsequent press releases in this regard.

In accordance with Rule 19(2)(b) of the SCRR, the Issue will constitute at least 26.70% of the post Issue paid-up Equity Share capital of our Company.

The Equity Shares, on Allotment, shall be traded only in the dematerialized segment of the Stock Exchange.

Investors should note that the Equity Shares will be Allotted to all successful Bidders only in dematerialised form. The Bid cum Application Forms, which do not have the details of the Bidders' depository account, including DP ID, Client ID, UPI ID (in case of UPI Bidders Bidding in the Employee Reservation Portion using the UPI Mechanism) and PAN, shall be treated as incomplete and will be rejected. Bidders will not have the option of being Allotted Equity Shares in physical form. However, they may get the Equity Shares rematerialised subsequent to Allotment of the Equity Shares in the Issue, subject to applicable laws.

MODIFICATION IN THE ALLOCATION TO THE NET ISSUE

The SEBI ICDR Regulation, 2018 as amended, which permits the issue of securities to the public through the Book Building Process, which states that not less than 35% of the Net issue shall be available for allocation to Individual Investors who applies for minimum application size. Not less than 15% of the Net issue shall be available for allocation to Non- Institutional Investors of which one-third of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹ 10.00 Lakhs and two-thirds of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than ₹ 10.00 Lakhs and under-subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of Equity Shares in the Non – Institutional investors category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI (ICDR) Regulations, 2018 and as amended. Not more than 50% of the Net issue shall be allotted to QIBs, subject to valid Bids being received at or above the Issue Price.

SEBI through the notification no. SEBI/LAD-NRO/GN/2025/233 - SEBI ICDR (Amendment) Regulations, 2025 dated March 03, 2025, has prescribed the allocation to each Individual Investors which shall not be less than minimum application size applied by such individual investors and Subject to the availability of Equity Shares in the Non – Institutional investors category allotment to Non- Institutional Investors shall be more than two lots which shall not be less than the minimum application size and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis.

PHASED IMPLEMENTATION OF UNIFIED PAYMENTS INTERFACE

SEBI has issued the UPI Circulars in relation to streamlining the process of public issue of, inter alia, equity shares. Pursuant to the SEBI circular bearing number. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 1, 2018, SEBI circular bearing number. SEBI/HO/CFD/DIL2/CIR/P/2019/50 dated April 3, 2019, SEBI circular bearing number. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, SEBI circular bearing number SEBI/HO/CFD/DIL2/CIR/P/2019/85 dated July 26, 2019, SEBI circular bearing number.

SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020 ("Previous UPI Circulars") and the UPI Circulars; the UPI Mechanism

has been introduced in a phased manner as a payment mechanism (in addition to mechanism of blocking funds in the account maintained with SCSBs under ASBA) for applications by IIs through Designated Intermediaries with the objective to reduce the time duration from public Offer closure to listing from six Working Days to up to three Working Days. Considering the time required for making necessary changes to the systems and to ensure complete and smooth transition to the UPI payment mechanism, the UPI Circulars have introduced the UPI Mechanism in three phases in the following manner:

Phase I: This phase was applicable from January 1, 2019 until March 31, 2019 or floating of five main board public issues, whichever was later. Subsequently, the timeline for implementation of Phase I was extended till June 30, 2019. Under this phase, an II had the option to submit the ASBA Form with any of the Designated Intermediary and use his/ her UPI ID for the purpose of blocking of funds. The time duration from public offer closure to listing continued to be six Working Days. For further details, refer to the General Information Document available on the website of the Stock Exchange and the Book Running Lead Manager.

Phase II: This phase has become applicable from July 1, 2019. and was to initially continue for a period of three months or floating of five main board public issues, whichever is later. SEBI vide its circular no. SEBI/HO/CFD/DCR2/CIR/P/2019/133 dated November 8, 2019 has decided to extend the timeline for implementation of UPI Phase II until March 31, 2020. Subsequently, SEBI vide its circular no. SEBI/HO/CFD/DIL2/CIR/P/2020/50 dated March 30, 2020 extended the timeline for implementation of UPI Phase II until further notice. Under this phase, submission of the ASBA Form by IIs through Designated Intermediaries (other than SCSBs) to SCSBs for blocking of funds has been discontinued and replaced by the UPI Mechanism. However, the time duration from public offer closure to listing continues to be six Working Days during this phase.

Phase III: This phase has become applicable on a voluntary basis for all issues opening on or after September 1, 2023 and on a mandatory basis for all issues opening on or after December 1, 2023, vide SEBI circular bearing number SEBI/HO/CFD/TPD1/CIR/P/2023/140 dated August 9, 2023 ("T+3 Notification"). In this phase, the time duration from public offer closure to listing has been reduced from six Working Days to three Working Days. The Offer shall be undertaken pursuant to the processes and procedures as notified in the T+3 Notification as applicable, subject to any circulars, clarification or notification issued by SEBI from time to time, including any circular, clarification or notification which may be issued by SEBI.

The Issue is being made under Phase III of the UPI:

Pursuant to the UPI Circulars, SEBI has set out specific requirements for redressal of investor grievances for applications that have been made through the UPI Mechanism. The requirements of the UPI Circulars include, appointment of a nodal officer by the SCSB and submission of their details to SEBI, the requirement for SCSBs to send SMS alerts for the blocking and unblocking of UPI mandates, the requirement for the Registrar to submit details of cancelled, withdrawn or deleted applications, and the requirement for the bank accounts of unsuccessful Bidders to be unblocked no later than one day from the date on which the Basis of Allotment is finalized. Failure to unblock the accounts within the timeline would result in the SCSBs being penalized under the relevant securities law. Additionally, if there is any delay in the redressal of investors 'complaints, the relevant SCSB as well as the post–Issue BRLM will be required to compensate the concerned investor.

All SCSBs offering facility of making application in public issues shall also provide facility to make application using UPI.

Our Company will be required to appoint one of the SCSBs as a sponsor bank to act as a conduit between the Stock Exchanges and NPCI in order to facilitate collection of requests and/or payment instructions of the UPI Bidders using the UPI. The processing fees for applications made by UPI Bidders using the UPI Mechanism may be released to the SCSBs only after such banks provide a written confirmation, in compliance with the SEBI BI ICDR Master Circular, SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021 read with SEBI circular SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 02, 2021 and such payment of processing fees to the SCSBs shall be made in compliance with SEBI circular SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 each to the extent applicable and not rescinded by the SEBI ICDR Master Circular in relation to the SEBI ICDR Regulations. NPCI vide circular reference no. NPCI/UPI/OC No. 127/ 2021-22 dated December 09, 2021, inter alia, has enhanced the per transaction limit in UPI from more than ₹2,00,000 to ₹5,00,000 for UPI based ASBA in initial public offering.

For further details, refer to the General Information Document available on the websites of the Stock Exchange and the Book Running Lead Manager.

BID CUM APPLICATION FORM

Copies of the Bid cum Application Form (other than for Anchor Investors) and the abridged prospectus will be available with the Designated Intermediaries at the relevant Bidding Centres, and at our Registered Office. An electronic copy of the Bid cum Application Form will also be available for download on the websites of BSE (www.bseindia.com) at least one day prior to the Bid/ Issue Opening Date.

Copies of the Anchor Investor Application Form will be available at the offices of the Book Running Lead Manager.
Further, in accordance with Regulation 255(2) of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, as

amended, each Application Form distributed in relation to the Issue shall include a QR code and link to access the Prospectus, the Abridged Prospectus.

All Bidders (other than Anchor Investors) shall mandatorily participate in the Issue only through the ASBA process. Anchor Investors are not permitted to participate in the Issue through the ASBA process. The UPI Bidders can additionally Bid through the UPI Mechanism.

ASBA Bidders (i.e., those not using the UPI Mechanism) must provide bank account details and authorisation to block funds in their respective ASBA Accounts in the relevant space provided in the ASBA Form and the ASBA Forms that do not contain such details are liable to be rejected. The ASBA Bidders shall ensure that they have sufficient balance in their bank accounts to be blocked through ASBA for their respective Bid as the application made by a Bidder shall only be processed after the Bid amount is blocked in the ASBA account of the Bidder pursuant to SEBI circular number SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022.

All ASBA Bidders are required to provide either, (i) bank account details and authorizations to block funds in the ASBA Form; or (ii) the UPI ID (in case of UPI Bidders), as applicable, in the relevant space provided in the ASBA Form and the ASBA Forms that did not contain such details will be rejected. Applications made by the UPI Bidders using third party bank account or using third party linked bank account UPI ID are liable to be rejected.

The UPI Bidders Bidding using the UPI Mechanism must provide the valid UPI ID in the relevant space provided in the Bid cum Application Form and the Bid cum Application Forms that do not contain the UPI ID are liable to be rejected. ASBA Bidders shall ensure that the Bids are made on ASBA Forms bearing the stamp of the Designated Intermediary, submitted at the Bidding Centres only (except in case of Electronic ASBA Forms) and the ASBA Forms not bearing such specified stamp are liable to be rejected. UPI Bidders using UPI Mechanism, may submit their ASBA Forms, including details of their UPI IDs, with the Syndicate, Sub-Syndicate members, Registered Brokers, RTAs or CDPs. Further, ASBA Bidders shall ensure that the Bids are submitted at the Bidding Centres only on ASBA Forms bearing the stamp of a Designated Intermediary (except in case of Electronic ASBA Forms) and ASBA Forms not bearing such specified stamp maybe liable for rejection. IIs authorizing an SCSB to block the Bid Amount in the ASBA Account may submit their ASBA Forms with the SCSBs. ASBA Bidders must ensure that the ASBA Account has sufficient credit balance such that an amount equivalent to the full Bid Amount can be blocked by the SCSB or the Sponsor Bank(s), as applicable at the time of submitting the Bid. In order to ensure timely information to investors, SCSBs are required to send SMS alerts to investors intimating them about Bid Amounts blocked/ unblocked.

Since the Issue is made under Phase III (on a mandatory basis), ASBA Bidders may submit the ASBA Form in the manner below:

a) IBs (other than the IIs using UPI Mechanism) may submit their ASBA Forms with SCSBs (physically or online, as applicable), or online using the facility of linked online trading, demat and bank account (3 in 1 type accounts), provided by certain brokers.

b) UPI Bidders using the UPI Mechanism, may submit their ASBA Forms with the Syndicate, Sub-Syndicate members, Registered Brokers, RTAs or CDPs, or online using the facility of linked online trading, demat and bank account (3 in 1 type accounts), provided by certain brokers.

c) QIBs and NIBs not using the UPI Mechanism may submit their ASBA Forms with SCSBs, Syndicate, Sub-Syndicate members, Registered Brokers, RTAs or CDPs.

d) ASBA Bidders are also required to ensure that the ASBA Account has sufficient credit balance as an amount Equivalent to the full Bid Amount which can be blocked by the SCSB or the Sponsor Bank(s), as applicable, at the time of submitting the Bid. In order to ensure timely information to investors, SCSBs are required to send SMS alerts to investors intimating them about Bid Amounts blocked / unblocked.

. ASBA Bidders are also required to ensure that the ASBA Account has sufficient credit balance as an amount equivalent to the full Bid Amount which can be blocked by the SCSB.

The prescribed colour of the Bid cum Application Form for various categories is as follows:

Category	Colour of Bid cum Application form*
Resident Indians, including QIBs, Non-institutional Investors and Individual Bidders, each resident in India and Eligible NRIs applying on a non-repatriation basis^	White
Eligible NRIs, FVCIs, FPIs and registered bilateral and multilateral institutions applying on a repatriation basis^	Blue

** Excluding electronic Bid cum Application Form.*

*^**Electronic Bid cum Application forms for Anchor Investor shall be made available at the office of the BRLM.*

Electronic Bid cum Application forms will also be available for download on the website of BSE (www.bseindia.com).

Designated Intermediaries (other than SCSBs) after accepting Bid Cum Application Form submitted by IIs (without using UPI for payment), NIIs and QIBs shall capture and upload the relevant details in the electronic bidding system of stock exchange(s) and shall submit/deliver the Bid Cum Application Forms to respective SCSBs where the Bidders has a bank account and shall not submit it to any non-SCSB Bank.

Further, for applications submitted to designated intermediaries (other than SCSBs), with use of UPI for payment, after accepting the Bid Cum Application Form, respective intermediary shall capture and upload the relevant application details, including UPI ID, in the electronic bidding system of stock exchange(s).

Bidders shall only use the specified Bid Cum Application Form for making an Application in terms of the Red Herring Prospectus.

The Bid Cum Application Form shall contain information about the Bidder and the price and the number of Equity Shares that the Bidders wish to apply for. Bid Cum Application Forms downloaded and printed from the websites of the Stock Exchange shall bear a system generated unique application number. Bidders are required to ensure that the ASBA Account has sufficient credit balance as an amount equivalent to the full Application Amount can be blocked by the SCSB or Sponsor Bank at the time of submitting the Application.

An Investor, intending to subscribe to this Issue, shall submit a completed Bid Cum Application Form to any of the following intermediaries (Collectively called – Designated Intermediaries").

Sr. No.	Designated Intermediaries
1.	An SCSB, with whom the bank account to be blocked, is maintained
2.	A syndicate member (or sub-syndicate member)
3.	A stock broker registered with a recognized stock exchange (and whose name is mentioned on the website of the stock exchange as eligible for this activity) ('broker')
4.	A depository participant ('DP') (whose name is mentioned on the website of the stock exchange as eligible for this activity)
5.	A registrar to an issue and share transfer agent ('RTA') (whose name is mentioned on the website of the stock exchange as eligible for this activity)

Individual investors submitting application with any of the entities at (ii) to (v) above (hereinafter referred as "Intermediaries"), and intending to use UPI, shall also enter their UPI ID in the Bid Cum Application Form.

The aforesaid intermediary shall, at the time of receipt of application, give an acknowledgement to investor, by giving the counter foil or specifying the application number to the investor, as a proof of having accepted the Bid Cum Application Form, in physical or electronic mode, respectively.

The upload of the details in the electronic bidding system of stock exchange will be done by:

For Applications submitted by investors to SCSB:	After accepting the form, SCSB shall capture and upload the relevant details in the electronic bidding system as specified by the stock exchange and may begin blocking funds available in the bank account specified in the form, to the extent of the application money specified
For applications submitted by investors to intermediaries other than SCSBs	After accepting the Bid Cum Application Form, respective Intermediary shall capture and upload the relevant details in the electronic bidding system of the stock exchange. Post uploading, they shall forward a schedule as per prescribed format along with the Bid Cum Application Forms to designated branches of the respective SCSBs for blocking of funds within one day of closure of Issue
For applications submitted by investors to intermediaries other than SCSBs with use of UPI for payment	After accepting the Bid Cum Application Form, respective intermediary shall capture and upload the relevant application details, including UPI ID, in the electronic bidding system of stock exchange. Stock exchange shall share application details including the UPI ID with sponsor bank on a continuous basis, to enable sponsor bank to initiate mandate request on investors for blocking of funds. Sponsor bank shall initiate request for blocking of funds through NPCI to investor. Investor to accept mandate request for blocking of funds, on his/her mobile application, associated with UPI ID linked bank account.

Stock exchange shall validate the electronic bid details with depository's records for DP ID/Client ID and PAN, on a real-time basis and bring the inconsistencies to the notice of intermediaries concerned, for rectification and re-submission within the time specified by stock exchange.

Stock exchange shall allow modification of selected fields viz. DP ID/Client ID or Pan ID (Either DP ID/Client ID or Pan ID can be modified but not BOTH), Bank code and Location code, in the bid details already uploaded.

Upon completion and submission of the Bid Cum Application Form to Application Collecting intermediaries, the Bidders are

deemed to have authorized our Company to make the necessary changes in the Red Herring Prospectus, without prior or subsequent notice of such changes to the Bidders.

For IBs using UPI Mechanism, the Stock Exchange shall share the Bid details (including UPI ID) with the Sponsor Bank on a continuous basis to enable the Sponsor Bank to initiate UPI Mandate Request to IIBs for blocking of funds. The Sponsor Bank shall initiate request for blocking of funds through NPCI to IIBs, who shall accept the UPI Mandate Request for blocking of funds on their respective mobile applications associated with UPI ID linked bank account. For all pending UPI Mandate Requests, the Sponsor Bank shall initiate requests for blocking of funds in the ASBA Accounts of relevant Bidders with a confirmation cut-off time of 12:00 pm on the first Working Day after the Bid/ issue Closing Date ("Cut- Off Time"). Accordingly, IIBs should accept UPI Mandate Requests for blocking off funds prior to the Cut- Off Time and all pending UPI Mandate Requests at the Cut-Off Time shall lapse. The NPCI shall maintain an audit trail for every bid entered in the Stock Exchange bidding platform, and the liability to compensate IIBs (using the UPI Mechanism) in case of failed transactions shall be with the concerned entity (i.e. the Sponsor Bank, NPCI or the bankers to an issue) at whose end the lifecycle of the transaction has come to a halt. The NPCI shall share the audit trail of all disputed transactions/ investor complaints to the Sponsor Banks and the bankers to an issue. The BRLM shall also be required to obtain the audit trail from the Sponsor Banks and the Bankers to the issue for analysing the same and fixing liability. For ensuring timely information to investors, SCSBs shall send SMS alerts for mandate block and unblock including details specified in SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021 as amended pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021 and the SEBI Circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022.

WHO CAN BID?

Each Bidder should check whether it is eligible to apply under applicable law. Furthermore, certain categories of Applicants, such as NRIs, FPIs and FVCIs may not be allowed to apply in the Issue or to hold Equity Shares, in excess of certain limits specified under applicable law. Applicants are requested to refer to the Red Herring Prospectus for more details.

Subject to the above, an illustrative list of Bidders is as follows:

a) Indian nationals resident in India who are not incompetent to contract under the Indian Contract Act, 1872, as amended, in single or as a joint application and minors having valid demat account as per Demographic Details provided by the Depositories. Furthermore, based on the information provided by the Depositories, our Company shall have the right to accept the Applications belonging to an account for the benefit of minor (under guardianship);

b) Hindu Undivided Families or HUFs, in the individual name of the Karta. The Applicant should specify that the application is being made in the name of the HUF in the Application Form as follows: "Name of Sole or First applicant: XYZ Hindu Undivided Family applying through XYZ, where XYZ is the name of the Karta". Applications by HUFs would be considered at par with those from individuals;

c) Companies, corporate bodies and societies registered under the applicable laws in India and authorized to investin the Equity Shares under their respective constitutional and charter documents;

d) QIBs;

e) Mutual Funds registered with SEBI;

f) Eligible NRIs on a repatriation basis or on a non-repatriation basis, subject to applicable laws. NRIs other thanEligible NRIs are not eligible to participate in this Issue;

g) Indian Financial Institutions, scheduled commercial banks, regional rural banks, co-operative banks (subject toRBI permission, and the SEBI Regulations and other laws, as applicable);

h) FIIs and sub-accounts of FIIs registered with SEBI, other than a sub-account which is a foreign corporate or aforeign individual under the QIB Portion;

i) Limited Liability Partnerships (LLPs) registered in India and authorized to invest in equity shares;

j) Sub-accounts of FIIs registered with SEBI, which are foreign corporate or foreign individuals only under theNon-Institutional applicant's category;

k) Venture Capital Funds and Alternative Investment Fund (I) registered with SEBI; State Industrial Development Corporations;

l) Foreign Venture Capital Investors registered with the SEBI;

m) Trusts/societies registered under the Societies Registration Act, 1860, as amended, or under any otherlaw relating to Trusts and who are authorized under their constitution to hold and invest in equity shares;

n) Scientific and/or Industrial Research Organizations authorized to invest in equity shares;

o) Insurance Companies registered with Insurance Regulatory and Development Authority, India;

p) Provident Funds with minimum corpus of ₹25 Crores and who are authorized under their constitution to holdand invest in equity shares;

q) Pension Funds with minimum corpus of ₹25 Crores and who are authorized under their constitution to holdand invest in equity shares;

r) National Investment Fund set up by Resolution no. F. No. 2/3/2005-DDII dated November 23, 2005 ofGovernment of India published in the Gazette of India;

s) Insurance funds set up and managed by army, navy or air force of the Union of India;

t) Multilateral and bilateral development financial institution;

u) Eligible QFIs;

v) Insurance funds set up and managed by army, navy or air force of the Union of India;

w) Insurance funds set up and managed by the Department of Posts, India;

x) Any other person eligible to applying in this Issue, under the laws, rules, regulations, guidelines andpolicies applicable to them.

Applications not to be made by:

1. Minors (except under guardianship).
2. Partnership firms or their nominees.
3. Foreign Nationals (except NRIs).
4. Overseas Corporate Bodies.

As per the existing RBI regulations, OCBs are not eligible to participate in this Issue. The RBI has however clarified in its circular, A.P. (DIR Series) Circular No. 44, dated December 8, 2003 that OCBs which are incorporated and are not under the adverse notice of the RBI are permitted to undertake fresh investments as incorporated non-resident entities in terms of Regulation 5(1) of RBI Notification No.20/2000-RB dated May 3, 2000 under FDI Scheme with the prior approval of Government if the investment is through Government Route and with the prior approval of RBI if the investment is through Automatic Route on case to case basis. OCBs may invest in this Issue provided it obtains a prior approval from the RBI or prior approval from Government, as the case may be. On submission of such approval along with the Application Form, the OCB shall be eligible to be considered for share allocation.

MAXIMUM AND MINIMUM APPLICATION SIZE

1. For Individual Bidders:

The Application must be for a minimum application size i.e. [●] Equity Shares and in multiples of [●] Equity Shares thereafter, so as to ensure that the Application Price payable by the Bidder exceed ₹2,00,000.

2. For Other than Individual Bidders (Non-Institutional Applicants and QIBs):

The Application must be more than Minimum Bid Lot Size of such number of Equity Shares that the Application Amount exceeds ₹2, 00,000 and in multiples of [●] Equity Shares thereafter. An application cannot be submitted for more than the Net Issue Size. However, the maximum Application by a QIB investor should not exceed the investment limits prescribed for them by applicable laws. Under existing SEBI Regulations, a QIB Bidder cannot withdraw its Application after the Issue Closing Date and is required to pay 100% QIB Margin upon submission of Application.

In case of revision in Applications, the Non-Institutional Bidders, who are individuals, have to ensure that the Application size shall be more than two lots and application amount is greater than ₹2,00,000 for being considered for allocation in the Non-Institutional

Portion.

Bidders are advised to ensure that any single Application from them does not exceed the investment limits or maximum number of Equity Shares that can be held by them under applicable law or regulation or as specified in this Red Herring Prospectus.

The above information is given for the benefit of the Bidders. The Company and the BRLM are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. Bidders are advised to make their independent investigations and ensure that the number of Equity Shares applied for do not exceed the applicable limits under laws or regulations.

METHOD OF BIDDING PROCESS

Our Company in consultation with the BRLM will decide the Price Band and the minimum Bid lot size for the Issue andthe same shall be advertised in all editions of the Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra Where Our Registered Office Is Located each with wide circulation at least two Working Days prior to the Bid / Issue Opening Date. The BRLM and the SCSBs shall accept Bids from the Bidders during the Bid / Issue Period.

a) The Bid / Issue Period shall be for a minimum of three Working Days and shall not exceed 10 Working Days. The Bid/ Issue Period maybe extended, if required, by an additional three Working Days, subject to the total Bid/ Issue Period not exceeding 10 Working Days. Any revision in the Price Band and the revised Bid / Issue Period, if applicable, will be published in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located, each with wide circulation and also by indicating the change on the websites of the Book Running Lead Manager.

b) During the Bid/ Issue Period, Individual Bidders, should approach the BRLM or their authorized agents to register their Bids. The BRLM shall accept Bids from Anchor Investors and ASBA Bidders in Specified Cities and it shall have the right to vet the Bids during the Bid/ Issue Period in accordance with the terms of the Red Herring Prospectus. ASBA Bidders should approach the Designated Branches or the BRLM (for the Bids to be submitted in the Specified Cities) to register their Bids. Each Bid cum Application Form will give the Bidder the choice to Bid for up to three optional prices (for details refer to the paragraph titled "Bids at Different Price Levels and Revision of Bids" below) within the Price Band and specify the demand (i.e., the number of Equity Shares Bid for) in each option. The price and demand options submitted by the Bidder in the Bid cum Application Form will be treated as optional demands from the Bidder and will not be cumulated. After determination of the issue Price, the maximum number of Equity Shares Bid for by a Bidder/Applicant at or above the issue Price will be considered for allocation/Allotment and the rest of the Bid(s), irrespective of the Bid Amount, will become automatically invalid. The Bidder / Applicant cannot Bid through another Bid cum Application Form after Bids through one Bid cum Application Form have been submitted to a BRLM or the SCSBs. Submission of a second Bid cum Application Form to either the same or to another BRLM or SCSB will be treated as multiple Bid and is liable to be rejected either before entering the Bid into the electronic bidding system, or at any point of time prior to the allocation or Allotment of Equity Shares in this issue. However, the Bidder can revise the Bid through the Revision Form, the procedure for which is detailed under the paragraph "Buildup of the Book and Revision of Bids". The BRLM/the SCSBs will enter each Bid option into the electronic bidding system as a separate Bid and generate a Transaction Registration Slip, ("TRS"), for each price and demand option and give the same to the Bidder. Therefore, a Bidder can receive up to three TRSs for each Bid cum Application Form.

c) Upon receipt of the Bid cum Application Form, submitted whether in physical or electronic mode, the Designated Branch of the SCSB shall verify if sufficient funds equal to the Bid Amount are available in the ASBA Account, as mentioned in the Bid cum Application Form, prior to uploading such Bids with the Stock Exchange.

d) The BRLM shall accept the Bids from the Anchor Investors during the Anchor Investor Bid/ Issue Period i.e. one working day prior to the Bid/ Issue Opening Date. Bids by QIBs under the Anchor Investor Portion and the QIB Portion shall not be considered as multiple Bids.

e) If sufficient funds are not available in the ASBA Account, the Designated Branch of the SCSB shall reject such Bids and shall not upload such Bids with the Stock Exchange.

f) Along with the Bid cum Application Form, Anchor Investors will make payment in the manner described in *"Escrow Mechanism - Terms of payment and payment into the Escrow Accounts"* in the section "Issue Procedure" beginning on page 266 of this Red Herring Prospectus.

g) If sufficient funds are available in the ASBA Account, the SCSB shall block an amount equivalent to the Bid Amount mentioned in the Bid cum Application Form and will enter each Bid option into the electronic bidding system as a separate

Bid and generate a TRS for each price and demand option. The TRS shall be furnished to the ASBA Bidder on request.

h) The Bid Amount shall remain blocked in the aforesaid ASBA Account until finalization of the Basis of Allotment and consequent transfer of the Bid Amount against the Allotted Equity Shares to the Public Issue Account, or until withdrawal/failure of the Issue or until withdrawal/rejection of the Bid cum Application Form, as the case may be. Once the Basis of Allotment is finalized, the Registrar to the Issue shall send an appropriate request to the SCSB for unblocking the relevant ASBA Accounts and for transferring the amount allocable to the successful Bidders to the Public Issue Account. In case of withdrawal/failure of the Issue, the blocked amount shall be unblocked on receipt of such information from the Registrar to the Issue.

BIDS AT DIFFERENT PRICE LEVELS AND REVISION OF BIDS

a) Our Company in consultation with the BRLM, and without the prior approval of, or intimation, to the Bidders, reserves the right to revise the Price Band during the Bid/ Issue Period, provided that the Cap Price shall be less than or equal to 120% of the Floor Price and the Floor Price shall not be less than the face value of the Equity Shares. The revision in Price Band shall not exceed 20% on the either side i.e. the floor price can move up or down to the extent of 20% of the floor price disclosed. If the revised price band decided, falls within two different price bands than the minimum application lot size shall be decided based on the price band in which the higher price falls into.

b) Our Company in consultation with the BRLM, will finalize the Issue Price within the Price Band, without the prior approval of, or intimation, to the Bidders.

c) The Bidders can Bid at any price within the Price Band. The Bidder has to Bid for the desired number of Equity Shares at a specific price. Individual Bidders may Bid at the Cut-off Price. However, bidding at the Cut-off Price is prohibited for QIB and Non-Institutional Bidders and such Bids from QIB and Non-Institutional Bidders shall be rejected.

d) Individual Bidders, who Bid at Cut-off Price agree that they shall purchase the Equity Shares at any price within the Price Band. Individual Bidders shall submit the Bid cum Application Form along with a cheque/demand draft for the Bid Amount based on the Cap Price with the Syndicate. In case of ASBA Bidders (excluding Non- Institutional Bidders and QIB Bidders) bidding at Cut-off Price, the ASBA Bidders shall instruct the SCSBs to block an amount based on the Cap Price.

e) The price of the specified securities issued to an anchor investor shall not be lower than the price issued to other applicants.

PARTICIPATION BY ASSOCIATES /AFFILIATES OF BRLM AND THE SYNDICATE MEMBERS

The BRLM and the Syndicate Members, if any, shall not be allowed to purchase in this Issue in any manner, except towards fulfilling their underwriting obligations. However, the associates and affiliates of the BRLM and the Syndicate Members, if any, may subscribe the Equity Shares in the Issue, either in the QIB Category or in the Non-Institutional Category as may be applicable to such Bidders, where the allocation is on a proportionate basis and such subscription may be on their own account or on behalf of their clients.

Neither the BRLM nor any persons related to the BRLM (other than Mutual Funds sponsored by entities related to the BRLM), Promoters and Promoter Group can apply in the Issue under the Anchor Investor Portion.

OPTION TO SUBSCRIBE IN THE ISSUE

a. As per Section 29(1) of the Companies Act 2013, allotment of Equity Shares shall be made in dematerializedform only. Investors will not have the option of getting allotment of specified securities in physical form.

b. The Equity Shares, on allotment, shall be traded on the Stock Exchange in demat segment only.

c. A single application from any investor shall not exceed the investment limit/minimum number of Equity Sharesthat can be held by him/her/it under the relevant regulations/statutory guidelines and applicable law.

INFORMATION FOR THE BIDDERS

1. Our Company and the Book Running Lead Manager shall declare the Issue Opening Date and Issue Closing Date in the Red Herring Prospectus to be registered with the RoC and also publish the same in English national advertised in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located. This advertisement shall be in prescribed format.

2. Our Company will file the Red Herring Prospectus with the RoC at least 3 (three) days before the Issue Opening Date.

3. Copies of the Bid Cum Application Form along with Abridge Prospectus and copies of the Red Herring Prospectus will be available with the, the Book Running Lead Manager, the Registrar to the Issue, and at the Corporate Officeof our Company. Electronic Bid Cum Application Forms will also be available on the websites of the Stock Exchange.

4. Any Bidder who would like to obtain the Red Herring Prospectus/Red Herring Prospectus and/ or the Bid Cum Application Form can obtain the same from our Corporate Office or from the office of the BRM.

5. Bidders who are interested in subscribing for the Equity Shares should approach Designated Intermediaries to register their applications.

6. Bid Cum Application Forms submitted directly to the SCSBs should bear the stamp of the SCSBs and/or the Designated Branch, or the respective Designated Intermediaries. Bid Cum Application Form submitted by Applicants whose beneficiary account is inactive shall be rejected.

7. The Bid Cum Application Form can be submitted either in physical or electronic mode, to the SCSBs with whom the ASBA Account is maintained, or other Designated Intermediaries (Other than SCSBs). SCSBs may provide the electronic mode of collecting either through an internet enabled collecting and banking facility or such other secured, electronically enabled mechanism for applying and blocking funds in the ASBA Account. The Individual Applicants has to apply only through UPI Channel, they have to provide the UPI ID and validate the blocking of the funds and such Bid Cum Application Forms that do not contain such details are liable to be rejected.

8. Bidders applying directly through the SCSBs should ensure that the Bid Cum Application Form is submitted to a Designated Branch of SCSB, where the ASBA Account is maintained. Applications submitted directly to the SCSB's or other Designated Intermediaries (Other than SCSBs), the relevant SCSB, shall block an amount in the ASBA Account equal to the Application Amount specified in the Bid Cum Application Form, before entering the ASBA application into the electronic system.

9. Except for applications by or on behalf of the Central or State Government and the Officials appointed by the courts and by investors residing in the State of Sikkim, the Bidders, or in the case of application in joint names, the first Bidder (the first name under which the beneficiary account is held), should mention his/her PAN allotted under the Income Tax Act. In accordance with the SEBI Regulations, the PAN would be the sole identification number for participating transacting in the securities market, irrespective of the amount of transaction. Any Bid Cum Application Form without PAN is liable to be rejected. The demat accounts of Bidders for whom PAN details have not been verified, excluding person resident in the State of Sikkim or persons who may be exempted from specifying their PAN for transacting in the securities market, shall be "suspended for credit" and no credit of Equity Shares pursuant to the Issue will be made into the accounts of such Bidders.

10. The Bidders may note that in case the PAN, the DP ID and Client ID mentioned in the Bid Cum Application Form and entered into the electronic collecting system of the Stock Exchange Designated Intermediaries do not match with PAN, the DP ID and Client ID available in the Depository database, the Bid Cum Application Form is liable tobe rejected.

BIDS BY HUFS

Bids by Hindu Undivided Families or HUFs should be made in the individual name of the Karta. The Bidder should specify that the Bid is being made in the name of the HUF in the Bid cum Application Form/Application Form as follows: "Name of sole or first Bidder: XYZ Hindu Undivided Family applying through XYZ, where XYZ is the name of the Karta". Bids/Applications by HUFs will be considered at par with Bids/Applications from individuals.

BIDS BY MUTUAL FUNDS

With respect to Bids by Mutual Funds, a certified copy of their SEBI registration certificate must be lodged along with the Bid cum Application Form. Failing this, our Company, in consultation with the BRLM, reserve the right to reject any Bid without assigning any reason thereof.

Bids made by asset management companies or custodians of Mutual Funds shall specifically state names of the concerned schemes for which such Bids are made.

In case of a Mutual Fund, a separate Bid can be made in respect of each scheme of the Mutual Fund registered with SEBI and such Bids in respect of more than one scheme of the Mutual Fund will not be treated as multiple Bids provided that the Bids clearly indicate the scheme concerned for which the Bid has been made.

No Mutual Fund scheme shall invest more than 10.00% of its net asset value in equity shares or equity related instruments of any single company provided that the limit of 10.00% shall not be applicable for investments in case of index funds or sector or industry

specific schemes. No Mutual Fund under all its schemes should own more than 10.00% of any company's paid-up share capital carrying voting rights.

BIDS BY ELIGIBLE NRI'S

Eligible NRIs or Overseas Citizen of India (OCI) may obtain copies of Bid cum Application Form from the Designated Intermediaries. Only Bids accompanied by payment in Indian Rupees or freely convertible foreign exchange will be considered for Allotment. Eligible NRI Bidders bidding on a repatriation basis by using the Non-Resident Forms should authorize their SCSB (if they are Bidding directly through the SCSB) or confirm or accept the UPI Mandate Request (in case of Bidding through the UPI Mechanism) to block their Non-Resident External ("NRE") accounts, or Foreign Currency Non-Resident ("FCNR") Accounts, and eligible NRI Bidders bidding on a non- repatriation basis by using Resident Forms should authorize their SCSB (if they are Bidding directly through SCSB) or confirm or accept the UPI Mandate Request (in case of Bidding through the UPI Mechanism) to block their Non-Resident Ordinary ("NRO") accounts for the full Bid Amount, at the time of the submission of the Bid cum Application Form. Participation of Eligible NRIs in the issue shall be subject to the FEMA Rules.

In accordance with the Consolidated FDI Policy, the total holding by any individual NRI, on a repatriation basis shall not exceed 5.00% of the total paid-up equity capital on a fully diluted basis or shall not exceed 5.00% of the paid-up value of each series of debentures or preference shares or share warrants issued by an Indian company and the total holdings of all NRIs and OCIs put together, on a repatriation basis, shall not exceed 10% of the total paid-up equity capital on a fully diluted basis or shall not exceed 10% of the paid-up value of each series of debentures or preference shares or share warrant. Provided that the aggregate ceiling of 10.00% may be raised to 24.00% if a special resolution to that effect is passed by the general body of the Indian company.

NRIs will be permitted to apply in the issue through Channel I or Channel II (as specified in the UPI Circular). Further, subject to applicable law, NRIs may use Channel IV (as specified in the UPI Circular) to apply in the, provided the UPI facility is enabled for their NRE/ NRO accounts.

NRIs applying in the issue using UPI Mechanism are advised to enquire with the relevant bank whether their bank account is UPI linked prior to making such application.

Investment by NRI or OCI on non-repatriation basis:

As per current FDI Policy 2017, schedule 4 of FEMA (Transfer or Issue of Security by Persons Resident outside India) Regulations - Purchase/ sale of Capital Instruments or convertible notes or units or contribution to the capital of an LLP by a NRI or OCI on non-repatriation basis - will be deemed to be domestic investment at par with the investment made by residents. This is further subject to remittance channel restrictions. The Equity Shares have not been and will not be registered under the U.S. Securities Act of 1933, as amended ("US Securities Act") or any other state securities laws in the United States of America and may not be sold or offered within the United States of America, or to, or for the account or benefit of "US Persons" as defined in Regulation S of the U.S. Securities Act, except pursuant to exemption from, or in a transaction not subject to, the registration requirements of US Securities Act and applicable state securities laws. Accordingly, the equity shares are being offered and sold only outside the United States of America in an offshore transaction in reliance upon Regulation S under the US Securities Act and the applicable laws of the jurisdiction where those offers and sale occur.

BIDS BY FPI INCLUDING FII'S

In terms of the SEBI FPI Regulations, the issue of Equity Shares to a single FPI or an investor group (which means the same multiple entities having common ownership directly or indirectly of more than 50% or common control) must be below 10% of our post-issue Equity Share capital. Further, in terms of the FEMA NDI Rules, with effect from April 1, 2020, the aggregate FPI investment limit is the sectoral cap applicable to an Indian company as prescribed in the FEMA NDI Rules with respect to its paid-up equity capital on a fully diluted basis. Currently, the sectoral cap for retail trading of food products manufactured and/ or produced in India is 100% under automatic route.

FPIs are permitted to participate in the issue subject to compliance with conditions and restrictions which may be specified by the Government from time to time. In case of Bids made by FPIs, a certified copy of the certificate of registration issued under the SEBI FPI Regulations is required to be attached to the Bid cum Application Form, failing which our Company reserves the right to reject any Bid without assigning any reason. FPIs who wish to participate in the issue are advised to use the Bid cum Application Form for Non-Residents.

In terms of the FEMA, for calculating the aggregate holding of FPIs in a company, holding of all registered FPIs shall be included.

The FEMA NDI Rules were enacted on October 17, 2019 in supersession of the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2017, except as respects things done or omitted to be done before such supersession. FPIs are permitted to participate in the issue subject to compliance with conditions and restrictions which may be specified by the Government from time to time.

Subject to compliance with all applicable Indian laws, rules, regulations, guidelines and approvals in terms of Regulation 21 of the SEBI FPI Regulations, an FPI, may issue, subscribe to or otherwise deal in offshore derivative instruments(as defined under the SEBI FPI Regulations as any instrument, by whatever name called, which is issued overseas by a FPI against securities held by it in India, as its underlying) directly or indirectly, only in the event (i) such offshore derivative instruments are issued only by persons registered as Category I FPIs; (ii) such offshore derivative instruments are issued only to persons eligible for registration as Category I FPIs; (iii) such offshore derivative instruments are issued after compliance with 'know your client' norms; and (iv) such other conditions as may be specified by SEBI from time to time.

An FPI issuing off-shore derivate instruments is also required to ensure that any transfer of off-shore derivative instruments issued by, or on behalf of it subject to, inter alia, the following conditions:

(i). such offshore derivative instruments are transferred to person subject to fulfilment of SEBI FPI Regulations; and
(ii). prior consent of the FPI is obtained for such transfer, except when the persons to whom the offshore derivative instruments are to be transferred are pre-approved by the FPI.

Bids by FPIs which utilize the multi-investment manager structure in accordance with the Operational Guidelines for Foreign Portfolio Investors and Designated Depository Participants issued to facilitate implementation of the SEBI FPI Regulations ("Operational FPI Guidelines"), submitted with the same PAN but with different beneficiary account numbers, Client IDs and DP IDs shall not be treated as multiple Bids ("MIM Bids"). It is hereby clarified that FPIs bearing the same PAN may be treated as multiple Bids by a Bidder and may be rejected, except for Bids from FPIs that utilize the multi- investment manager structure in accordance with the Operational FPI Guidelines (such structure referred to as "MIM Structure"). In order to ensure valid Bids, FPIs making MIM Bids using the same PAN and with different beneficiary account numbers, Client IDs and DP IDs, are required to submit a confirmation that their Bids are under the MIM Structure and indicate the name of their investment managers in such confirmation which shall be submitted along with each of their Bid cum Application Forms. In the absence of such confirmation from the relevant FPIs, such MIM Bids shall be
rejected.

For details of investment by FPIs, see *"Restrictions on Foreign Ownership of Indian Securities"* on page 299 of Red Herring Prospectus.

Participation of FPIs in the Issue is subject to the FEMA Rules.

AS PER THE EXTENT GUIDELINES OF THE GOVERNMENT OF INDIA, OCBS CANNOT PARTICIPATE IN THIS ISSUE.

The current provisions of the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000, provides a general permission for the NRIs, FPIs and foreign venture capital investors registered with SEBI to invest in shares of Indian companies by way of subscription in an IPO. However, such investments would be subject to other investment restrictions under the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident outside India) Regulations, 2000, RBI and/or SEBI regulations as may be applicable to such investors.

The Allotment of the Equity Shares to Non-Residents shall be subject to the conditions, if any, as may be prescribed by the Government of India/RBI while granting such approvals.

BIDS BY SEBI REGISTERED VCF'S, AIF'S AND FVCI'S

The SEBI FVCI Regulations, SEBI VCF Regulations and the SEBI AIF Regulations prescribe, inter alia, the investment restrictions on the FVCIs, VCFs and AIFs registered with SEBI respectively. FVCIs can invest only up to 33.33% of the investible funds by way of subscription to an initial public offering. Category I AIF and Category II AIF cannot invest more than 25% of the investible funds in one Investee Company directly or through investment in the units of other AIFs. A Category III AIF cannot invest more than 10% of the investible funds in one Investee Company directly or through investment in the units of other AIFs. However, large value funds for accredited investors of Category III AIFs may invest up to 20% of the investible funds in an investee company. AIFs which are authorized under the fund documents to invest in units of AIFs are prohibited from offering their units for subscription to other AIFs. A VCF registered as a Category I AIF, as defined in the SEBI AIF Regulations, cannot invest more than 1/3rd of its investible funds by way of subscription to an initial public offering of a venture capital undertaking. Additionally, a VCF that has not re-registered as an AIF under the SEBI AIF Regulations shall continue to be regulated by the SEBI VCF Regulations (and accordingly shall not be allowed to participate in the issue) until the existing fund or scheme managed by the fund is wound up and such funds shall not launch any new scheme after the notification of the SEBI AIF Regulations.

There is no reservation for Eligible NRIs, FPIs and FVCIs and all Bidders will be treated on the same basis with other categories for the purpose of allocation.

Further, the shareholding of VCFs, category I AIFs or category II AIFs and FVCIs holding Equity Shares prior to issue shall be locked-in for a period of at least one year from the date of purchase of such Equity Shares.

All non-resident investors should note that refunds, dividends and other distributions, if any, will be payable in Indian Rupees only and net of bank charges and commission.

The Company or the BRLM will not be responsible for loss, if any, incurred by the Bidder on account of conversion of foreign currency.

BIDS BY LIMITED LIABILITY PARTNERSHIPS

In case of Bids made by limited liability partnerships registered under the Limited Liability Partnership Act, 2008, a certified copy of certificate of registration issued under the Limited Liability Partnership Act, 2008, must be attached to the Bid cum Application Form. Failing this, our Company, in consultation with the BRLM, reserve the right to reject any Bid without assigning any reason thereof.

BIDS BY BANKING COMPANY

In case of Bids made by banking companies registered with RBI, certified copies of: (i) the certificate of registration issued by RBI, and (ii) the approval of such banking company's investment committee are required to be attached to the Bid cum Application Form. Failing this, our Company, in consultation with the BRLM, reserves the right to reject any Bid without assigning any reason thereof. The investment limit for banking companies in non-financial services companies as per the Banking Regulation Act, the Reserve Bank of India (Financial Services provided by Banks) Directions, 2016, as amended and Master Circular on Basel III Capital Regulations dated July 1, 2014, as amended, is 10.00% of the paid up share capital of the investee company, not being its subsidiary engaged in non-financial services, or 10.00% of the bank's own paid-up share capital and reserves, whichever is lower.

However, a banking company would be permitted to invest in excess of 10% but not exceeding 30% of the paid up share capital of such investee company, subject to prior approval of the RBI if (i) the investee company is engaged in non- financial activities permitted for banking companies in terms of Section 6(1) of the Banking Regulation Act; or (ii) the additional acquisition is through restructuring of debt, or to protect the banking company's interest on loans/investments made to a company. The bank is required to submit a time bound action plan to the RBI for the disposal of such shares within a specified period. The aggregate investment by a banking company along with its subsidiaries, associates or joint ventures or entities directly or indirectly controlled by the bank; and mutual funds managed by asset management companies controlled by the bank, more than 20% of the investee company's paid up share capital engaged in non-financial services. However, this cap doesn't apply to the cases mentioned in (i) and (ii) above. The aggregate equity investments made by a banking company in all subsidiaries and other entities engaged in financial services and non-financial services, including overseas investments shall not exceed 20% of the bank's paid-up share capital and reserves.

In terms of the Master Circular on Basel III Capital Regulations dated July 1, 2014, as amended (i) a bank's investment in the capital instruments issued by banking, financial and insurance entities should not exceed 10% of its capital funds; (ii) banks should not acquire any fresh stake in a bank's equity shares, if by such acquisition, the investing bank's holding exceeds 5% of the investee bank's equity capital; (iii) equity investment by a bank in a subsidiary company, financial services company, financial institution, stock and other exchanges should not exceed 10% of the bank's paid-up share capital and reserves; (iv) equity investment by a bank in companies engaged in non-financial services activities would be subject to a limit of 10% of the investee company's paid-up share capital or 10% of the bank's paid-up share capital and reserves, whichever is less; and (v) a banking company is restricted from holding shares in any company, whether as pledgee, mortgagee or absolute owner, of an amount exceeding 30% of the paid-up share capital of that company or 30% of its own paid-up share capital and reserves, whichever is less. For details in relation to the investment limits under Master Direction – Ownership in Private Sector Banks, Directions, 2016, see *"Key Industry Regulations and Policies"* beginning on page 168 of this RHP.

BIDS BY SCSB'S

SCSBs participating in the Issue are required to comply with the terms of the SEBI circulars dated September 13, 2012 and January 2, 2013. Such SCSBs are required to ensure that for making Bid cum Applications on their own account using ASBA, they should have a separate account in their own name with any other SEBI registered SCSBs. Further, such account shall be used solely for the purpose of making Bid cum application in public issues and clear demarcated funds should be available in such account for such Bid cum applications.

BIDS BY SYSTEMATICALLY IMPORTANT NON BANKING FINANCIAL COMPANIES

In case of Bids made by Systemically Important NBFCs registered with RBI, certified copies of: (i) the certificate of registration issued by RBI, (ii) the last audited financial statements on a basis, (iii) a net worth certificate from its statutory auditors, and (iv) such other approval as may be required by the Systemically Important NBFCs are required to be attached to the Bid cum Application

Form. Failing this, our Company, in consultation with the BRLM, reserves the right to reject any Bid without assigning any reason thereof.

Systemically Important NBFCs participating in the issue shall comply with all applicable regulations, directions, guidelines and circulars issued by the RBI from time to time.

The investment limit for Systemically Important NBFCs shall be as prescribed by RBI from time to time.

APPLICATIONS BY INSURANCE COMPANIES

In case of Bids made by insurance companies registered with the IRDAI, a certified copy of certificate of registration issued by IRDAI must be attached to the Bid cum Application Form. Failing this, our Company, in consultation with the BRLM, reserves the right to reject any Bid without assigning any reason thereof.

The exposure norms for insurers are prescribed under the IRDAI Investment Regulations, based on investments in equity shares of the investee company, the entire group of the investee company and the industry sector in which the investee company operates. Insurance companies participating in the issue are advised to refer to the IRDAI Investment Regulations 2016, as amended, which are broadly set forth below:

a) equity shares of a company: the lower of 10%* of the outstanding equity shares (face value) or 10% of the respective fund in case of life insurer or 10% of investment assets in case of general insurer or reinsurer;
b) the entire group of the investee company: not more than 15% of the respective fund in case of a life insurer or 15% of investment assets in case of a general insurer or reinsurer or 15% of the investment assets in all companies belonging to the group, whichever is lower; and

c) the industry sector in which the investee company operates: not more than 15% of the fund of a life insurer or a general insurer or a reinsurer or 15% of the investment asset, whichever is lower.

The maximum exposure limit, in the case of an investment in equity shares, cannot exceed the lower of an amount of 10% of the investment assets of a life insurer or general insurer and the amount calculated under (a), (b) and (c) above, as the case may be.

*The above limit of 10% shall stand substituted as 15% of outstanding equity shares (face value) for insurance companies with investment assets of ₹2,50,00,000 lakhs or more and 12% of outstanding equity shares (face value) for insurers with investment assets of ₹ 50,00,000 lakhs or more but less than ₹ 2,50,00,000 lakhs.

Insurance companies participating in this issue shall comply with all applicable regulations, guidelines and circulars issued by IRDAI from time to time.

BIDS BY PROVIDENT FUNDS / PENSION FUNDS

In case of Bids made by provident funds with minimum corpus of ₹25 Crore (subject to applicable law) and pension funds with minimum corpus of ₹25 Crore, a certified copy of certificate from a chartered accountant certifying the corpus of the provident fund/ pension fund must be lodged along with the Bid cum Application Form. Failing this, the Company reserves the right to accept or reject any bid in whole or in part, in either case, without assigning any reason thereof.

APPLICATION UNDER POWER OF ATTORNEY

In case of Bids made pursuant to a power of attorney or by limited companies, corporate bodies, registered societies, Eligible FPIs, Mutual Funds, Systemically Important NBFCs, insurance companies, insurance funds set up by the army, navy or air force of the Union of India, insurance funds set up by the Department of Posts, India, or the National Investment Fund and provident funds with a minimum corpus of ₹ 2500 lakhs (subject to applicable law) and pension funds with a minimum corpus of ₹ 2500 lakhs, a certified copy of the power of attorney or the relevant resolution or authority, as the case may be, along with a certified copy of the memorandum of association and articles of association and/or bye laws must be lodged along with the Bid cum Application Form. Failing this, our Company, in consultation with the BRLM, reserves the right to accept or reject any Bid in whole or in part, in either case without assigning any reason therefor.

Our Company, in consultation with the BRLM, in their absolute discretion, reserves the right to relax the above condition of simultaneous lodging of the power of attorney along with the Bid cum Application Form subject to the terms and conditions that our Company, in consultation with the BRLM may deem fit.

ISSUANCE OF A CONFIRMATION NOTE ("CAN") AND ALLOTMENT IN THE ISSUE

1. Upon approval of the basis of allotment by the Designated Stock Exchange, the BRLM or Registrar to the Issueshall send to the SCSBs a list of their Bidders who have been allocated Equity Shares in the issue.

2. The Registrar will then dispatch a CAN to their Bidders who have been allocated Equity Shares in the Issue. Thedispatch of a CAN shall be deemed a valid, binding and irrevocable contract for the Bidder.

ISSUE PROCEDURE FOR APPLICATION SUPPORTED BY BLOCKED ACCOUNT (ASBA) BIDDERS

In accordance with the SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 all the Bidders have to compulsorily apply through the ASBA Process. Our Company and the Book Running Lead Manager are not liable for any amendments, modifications, or changes in applicable laws or regulations, which may occur after the dateof this Red Herring Prospectus. ASBA Bidders are advised to make their independent investigations and to ensure that the ASBA Bid Cum Application Form is correctly filled up, as described in this section.

The lists of banks that have been notified by SEBI to act as SCSB (Self Certified Syndicate Banks) for the ASBA Process are provided on https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognised=yes. For details on designated branches of SCSB collecting the Bid Cum Application Form, please refer the above-mentioned SEBI link.

TERMS OF PAYMENT

The entire Issue price of ₹[●]/- per share is payable on application. In case of allotment of lesser number of Equity Shares than the number applied, the Registrar shall instruct the SCSBs to unblock the excess amount paid on Application to the Bidders.

SCSBs will transfer the amount as per the instruction of the Registrar to the Public Issue Account, the balance amount after transfer will be unblocked by the SCSBs.

The Bidders should note that the arrangement with Bankers to the Issue or the Registrar is not prescribed by SEBI and has been established as an arrangement between our Company, Banker to the Issue and the Registrar to the Issue to facilitate collections from the Bidders.

PAYMENT MECHANISM

The Bidders shall specify the bank account number in their Bid Cum Application Form and the SCSBs shall block anamount equivalent to the Application Amount in the bank account specified in the Bid Cum Application Form. The SCSB shall keep the Application Amount in the relevant bank account blocked until withdrawal/ rejection of the Application or receipt of instructions from the Registrar to unblock the Application Amount. However, Non-Individual Bidders shall neither withdraw nor lower the size of their applications at any stage. In the event of withdrawal or rejection of the Bid Cum Application Form or for unsuccessful Bid Cum Application Forms, the Registrar to the Issue shall give instructions to the SCSBs to unblock the application money in the relevant bank account within one day of receipt of such instruction. The Application Amount shall remain blocked in the ASBA Account until finalization of the Basis of Allotment in the Issue and consequent transfer of the Application Amount to the Public Issue Account, or until withdrawal/ failure of the Issue or until rejection of the Application by the ASBA Bidder, as the case may be.

Please note that, in terms of SEBI Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, all the investors applying in a public Issue shall use only Application Supported by Blocked Amount (ASBA) process for application providing details of the bank account which will be blocked by the Self-Certified Syndicate Banks (SCSBs) for the same. Further, pursuant to SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2018/138 dated November 01, 2018, Individual Investors applying in public Issue have to use UPI as a payment mechanism with Application Supported by Blocked Amount for making application.

ELECTRONIC REGISTRATION OF APPLICATIONS

1. The Designated Intermediaries will register the applications using the on-line facilities of the Stock Exchange.

2. The Designated Intermediaries will undertake modification of selected fields in the application details alreadyuploaded before 1.00 p.m. of next Working Day from the Issue Closing Date.

3. The Designated Intermediaries shall be responsible for any acts, mistakes or errors or omissions and commissions inrelation to:

   a. the applications accepted by them;
   b. the applications uploaded by them
   c. the applications accepted but not uploaded by them or

d. With respect to applications by Bidders, applications accepted and uploaded by any Designated Intermediary other than SCSBs, the Bid Cum Application Form along with relevant schedules shall be sent to the SCSBs or the Designated Branch of the relevant SCSBs for blocking of funds and they will be responsible for blocking the necessary amounts in the ASBA Accounts. In case of Application accepted and Uploaded by SCSBs, the SCSBs or the Designated Branch of the relevant SCSBs will be responsible for blocking the necessary amounts in the ASBA Accounts.

4. Neither the Book Running Lead Manager nor our Company nor the Registrar to the Issue, shall be responsible forany acts, mistakes or errors or omission and commissions in relation to:

(i) The applications accepted by any Designated Intermediaries
(ii) The applications uploaded by any Designated Intermediaries or
(iii) The applications accepted but not uploaded by any Designated Intermediaries

5. The Stock Exchange will issue an electronic facility for registering applications for the Issue. This facility will available at the terminals of Designated Intermediaries and their authorized agents during the Issue Period. The Designated Branches or agents of Designated Intermediaries can also set up facilities for off - line electronic registration of applications subject to the condition that they will subsequently upload the off - line data file into theonline facilities on a regular basis. On the Issue Closing Date, the Designated Intermediaries shall upload the Book Running Lead Manager on a regular basis.

6. With respect to applications by Bidders, at the time of registering such applications, the Syndicate Bakers, DPs andRTAs shall forward a Schedule as per format given below along with the Bid Cum Application Forms to Designated Branches of the SCSBs for blocking of funds:

S. No.	Details*
1.	Symbol
2.	Intermediary Code
3.	Location Code
4.	Application No.
5.	Category
6.	PAN
7.	DP ID
8.	Client ID
9.	Quantity
10.	Amount

**Stock Exchanges shall uniformly prescribe character length for each of the above-mentioned fields*

7. With respect to applications by Bidders, at the time of registering such applications, the Designated Intermediaries shall enter the following information pertaining to the Bidders into in the on-line system:

- Name of the Bidder;
- IPO Name:
- Bid Cum Application Form Number;
- Investor Category;
- PAN (of First Bidder, if more than one Bidder);
- DP ID of the demat account of the Bidder;
- Client Identification Number of the demat account of the Bidder;
- Number of Equity Shares Applied for;
- Bank Account details;
- Locations of the Banker to the Issue or Designated Branch, as applicable, and bank code of the SCSBbranch where the ASBA Account is maintained; and
- Bank account number.

8. In case of submission of the Application by a Bidder through the Electronic Mode, the Bidder shall complete the above-mentioned details and mention the bank account number, except the Electronic ASBA Bid Cum Application Form number which shall be system generated.

9. The aforesaid Designated Intermediaries shall, at the time of receipt of application, give an acknowledgment to the investor, by giving the counter foil or specifying the application number to the investor, as a proof of having accepted the Bid Cum Application Form in physical as well as electronic mode. The registration of the Applicationby the Designated Intermediaries does not guarantee that the Equity Shares shall be allocated / allotted either by our Company.

10. Such acknowledgment will be non-negotiable and by itself will not create any obligation of any kind.

11. In case of Non- Individual Bidders and Individual Bidders, applications would not be rejected except on the technical grounds as mentioned in the Red Herring Prospectus. The Designated Intermediaries shall have no rightto reject applications, except on technical grounds.

12. The permission given by the Stock Exchanges to use their network and software of the Online IPO system should not in any way be deemed or construed to mean that the compliance with various statutory and other requirements by our Company and/or the Book Running Lead Manager are cleared or approved by the Stock Exchanges; nor doesit in any manner warrant, certify or endorse the correctness or completeness of any of the compliance with the statutory and other requirements nor does it take any responsibility for the financial or other soundness of our company; our Promoter, our management or any scheme or project of our Company; nor does it in any manner warrant, certify or endorse the correctness or completeness of any of the contents of this Red Herring Prospectus, nor does it warrant that the Equity Shares will be listed or will continue to be listed on the Stock Exchanges.

13. The Designated Intermediaries will be given time till 1.00 p.m. on the next working day after the Bid/ Issue ClosingDate to verify the DP ID and Client ID uploaded in the online IPO system during the Issue Period, after which the Registrar to the Issue will receive this data from the Stock Exchange and will validate the electronic application details with Depository's records. In case no corresponding record is available with Depositories, which matches the three parameters, namely DP ID, Client ID and PAN, then such applications are liable to be rejected.

14. The SCSBs shall be given one day after the Bid/ Issue Closing Date to send confirmation of Funds blocked (Final certificate) to the Registrar to the Issue.

15. The details uploaded in the online IPO system shall be considered as final and Allotment will be based on such details for applications.

BUILD OF THE BOOK

a. Bids received from various Bidders through the Designated Intermediaries may be electronically uploaded on the Bidding Platform of the Stock Exchange on a regular basis. The book gets built up at various price levels. This information may be available with the BRLM at the end of the Bid/ Issue Period.

b. Based on the aggregate demand and price for Bids registered on the Stock Exchange Platform, a graphical representation of consolidated demand and price as available on the websites of the Stock Exchange may be made available at the Bidding centers during the Bid/ Issue Period.

WITHDRAWAL OF BIDS

a. IIs can withdraw their Bids until Bid/ Issue Closing Date. In case a RII wishes to withdraw the Bid during the Bid/Issue Period, the same can be done by submitting a request for the same to the concerned Designated Intermediary who shall do the requisite, including unblocking of the funds by the SCSB in the ASBA Account.

b. The Registrar to the Issue shall give instruction to the SCSB for unblocking the ASBA Account on the Designated Date. QIBs and NIIs can neither withdraw nor lower the size of their Bids at any stage.

PRICE DISCOVERY AND ALLOCATION

a. Based on the demand generated at various price levels, our Company in consultation with the BRLM, shall finalize the issue price.

b. The SEBI ICDR Regulations, 2018 specify the allocation or Allotment that may be made to various categories of Bidders in an Issue depending on compliance with the eligibility conditions. Certain details pertaining to the percentage of Issue size available for allocation to each category is disclosed overleaf of the Bid cum Application Form and in the RHP. For details in relation to allocation, the Bidder may refer to the RHP.

c. Under-subscription in any category (except QIB Category) is allowed to be met with spillover from any other category or combination of categories at the discretion of the Issuer and the in consultation with the BRLM and the Designated Stock Exchange and in accordance with the SEBI ICDR Regulations. Unsubscribed portion in QIB Category is not available for subscription to other categories.

d. In case of under subscription in the Issue, spill-over to the extent of such under-subscription may be permitted from the Reserved Portion to the Issue. For allocation in the event of an under-subscription applicable to the Issuer, Bidders may refer to the RHP.

e. In case if the Individual Investor category is entitled to more than the allocated portion on proportionate basis, the category shall be allotted that higher percentage.

f. Allocation to Anchor Investors shall be at the discretion of our Company and in consultation with the BRLM, subject to compliance with the SEBI Regulations.

Illustration of the Book Building and Price Discovery Process: Bidders should note that this example is solely for illustrative purposes and is not specific to the Issue; it also excludes Bidding by Anchor Investors. Bidders can bid at any price within the Price Band. For instance, assume a Price Band of ₹20 to ₹24 per share, Issue size of 3,000 Equity Shares and receipt of five Bids from Bidders, details of which are shown in the table below. The illustrative book given below shows the demand for the Equity Shares of the Issuer at various prices and is collated from Bids received from various investors.

Bid Quantity	Bid Amount (₹)	Cumulative Quantity	Subscription
500	24	500	16.67%
1,000	23	1,500	50.00%
1,500	22	3,000	100.00%
2,000	21	5,000	166.67%
2,500	20	7,500	250.00%

The price discovery is a function of demand at various prices. The highest price at which the Issuer is able to Issue the desired number of Equity Shares is the price at which the book cuts off, i.e., ₹22.00 in the above example. The Issuer,in consultation with the BRLM, may finalise the Issue Price at or below such Cut-Off Price, i.e., at or below ₹22.00. All Bids at or above this Issue Price and cut-off Bids are valid Bids and are considered for allocation in the respective categories.

GENERAL INSTRUCTIONS

Please note that the NIIs are not permitted to withdraw their bids or lower the size of Bids in terms of quantity of Equity Shares or Bid Amount) at any stage. Individual Investor can revise their Bids during the Bid/ Issue period and withdraw their Bids until Bid/ Issue Closing date.

Anchor investors are not allowed to withdraw their Bids after Anchor Investors bidding date.

Do's:

1. Check if you are eligible to apply as per the terms of the Red Herring Prospectus and under applicable law, rules,regulations, guidelines and approvals;
2. Ensure that you have Bid within the Price Band;
3. Read all the instructions carefully and complete the Bid cum Application Form in the prescribed form;
4. Ensure that the details about the PAN, DP ID, Client ID, UPI ID are correct and the Bidders depository account is active, as Allotment of the Equity Shares will be in the dematerialized form only;
5. Ensure that your Bid cum Application Form bearing the stamp of a Designated Intermediary is submitted to the Designated Intermediary at the Bidding Centre;
6. If the first applicant is not the account holder, ensure that the Bid cum Application Form is signed by the account holder. Ensure that you have mentioned the correct bank account number in the Bid cum Application Form;
7. In case of Joint bids, ensure the first bidder is the ASBA Account holder (or the UPI linked bank account holder, as the case may be) and the signature of the first bidder is included in the Bid cum Application Form;
8. QIBs, Non-Institutional Bidders and the Individual Bidders should submit their Bids through the ASBA process only. However, pursuant to SEBI circular dated November 01, 2018, RII may submit their bid by using UPI mechanismfor payment.
9. Ensure that the name(s) given in the Bid cum Application Form is/are exactly the same as the name(s) in which the beneficiary account is held with the Depository Participant. In case of joint Bids, the Bid cum Application Form should contain only the name of the First Bidder whose name should also appear as the first holder of the beneficiary account held in joint names;
10. Ensure that you request for and receive a stamped acknowledgement of the Bid cum Application Form for all your Bid options;
11. Ensure that you have funds equal to the Bid Amount in the Bank Account maintained with the SCSB before submitting the Bid cum Application Form under the ASBA process or application forms submitted by RIIs using UPI mechanism for payment, to the respective member of the Syndicate (in the Specified Locations), the SCSBs, the Registered Broker (at the Broker Centers), the RTA (at the Designated RTA Locations) or CDP (at the Designated CDP Locations);
12. Submit revised Bids to the same Designated Intermediary, through whom the original Bid was placed and obtain arevised acknowledgment;
13. Except for Bids (i) on behalf of the Central or State Governments and the officials appointed by the courts, who, in terms of a SEBI circular dated June 30, 2008, may be exempt from specifying their PAN for transacting in the securities market, and (ii) Bids by persons resident in the state of Sikkim, who, in terms of a SEBI circular dated July 20, 2006, may be exempted from specifying their PAN for transacting in the securities market, all Bidders should mention their PAN allotted under the IT

Act. The exemption for the Central or the State Government and officials appointed by the courts and for investors residing in the State of Sikkim is subject to (a) the Demographic Details received from the respective depositories confirming the exemption granted to the beneficiary owner by a suitable description in the PAN field and the beneficiary account remaining in "active status"; and (b) in the case of residents of Sikkim, the address as per the Demographic Details evidencing the same. All other applications in which PAN is not mentioned will be rejected;

14. Ensure that the Demographic Details are updated, true and correct in all respects;
15. Ensure that the signature of the First Bidder in case of joint Bids, is included in the Bid cum Application Forms;
16. Ensure that thumb impressions and signatures other than in the languages specified in the Eighth Schedule to the Constitution of India are attested by a Magistrate or a Notary Public or a Special Executive Magistrate under official seal;
17. Ensure that the category and the investor status is indicated;
18. Ensure that in case of Bids under power of attorney or by limited companies, corporate, trust etc., relevant documents are submitted;
19. Ensure that Bids submitted by any person outside India should be in compliance with applicable foreign and Indian laws;
20. Bidders should note that in case the DP ID, Client ID and the PAN mentioned in their Bid cum Application Form and entered into the online IPO system of the Stock Exchange by the relevant Designated Intermediary, as the case may be, do not match with the DP ID, Client ID and PAN available in the Depository database, then such Bids are liable to be rejected. Where the Bid cum Application Form is submitted in joint names, ensure that the beneficiary account is also held in the same joint names and such names are in the same sequence in which they appear in the Bid cum Application Form;
21. Ensure that the Bid cum Application Forms are delivered by the Bidders within the time prescribed as per the Bid cum Application Form and the Red Herring Prospectus;
22. Ensure that you have mentioned the correct ASBA Account number or UPI ID in the Bid cum Application Form;
23. Ensure that you have mentioned the details of your own bank account for blocking of fund or your own bank account linked UPI ID to make application in the Public Issue;
24. Ensure that on receipt of the mandate request from sponsor bank, you have taken necessary step in timely manner for blocking of fund on your account through UPI ID using UPI application;
25. Ensure that you have correctly signed the authorization / undertaking box in the Bid cum Application Form, or have otherwise provided an authorization to the SCSB via the electronic mode, for blocking funds in the ASBA Account equivalent to the Bid Amount mentioned in the Bid cum Application Form at the time of submission of the Bid;
26. Ensure that you receive an acknowledgement from the concerned Designated Intermediary, for the submission of your Bid cum Application Form; and
27. The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with.

The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with.

Don'ts:

1. Do not Bid for lower than the minimum Bid size;
2. Do not Bid for a Bid lot exceed 2 lots (for Bids by IBs);
3. Do not pay the Bid Amount in cheques, demand drafts or by cash, money order, postal order or by stock invest;
4. Do not send Bid cum Application Forms by post; instead submit the same to the Designated Intermediary only;
5. Do not Bid at Cut-off Price (for Bids by QIBs and Non-Institutional Bidders);
6. Do not instruct your respective banks to release the funds blocked in the ASBA Account under the ASBA process;
7. Do not submit the Bid for an amount more than funds available in your ASBA account.
8. Do not submit Bids on plain paper or on incomplete or illegible Bid cum Application Forms or on Bid cum Application Forms in a colour prescribed for another category of a Bidder;
9. In case of ASBA Bidders, do not submit more than one ASBA Forms per ASBA Account;
10. If you are a IB and are using UPI mechanism, do not submit more than one ASBA Form for each UPI ID;
11. Do not submit the ASBA Forms to any Designated Intermediary that is not authorized to collect the relevant ASBA Forms or to our Company;
12. Do not Bid on a Bid cum Application Form that does not have the stamp of the relevant Designated Intermediary;
13. Do not submit the General Index Register (GIR) number instead of the PAN;
14. Do not submit incorrect details of the DP ID, Client ID, PAN and UPI ID, if applicable, or provide details for a beneficiary account which is suspended or for which details cannot be verified by the Registrar to the issue;
15. Do not submit a Bid in case you are not eligible to acquire Equity Shares under applicable law or your relevant constitutional documents or otherwise;
16. Do not Bid if you are not competent to contract under the Indian Contract Act, 1872 (other than minors having valid depository accounts as per Demographic Details provided by the depository);
17. Do not submit a Bid/revise a Bid Amount, with a price less than the Floor Price or higher than the Cap Price;
18. Do not submit a Bid using UPI ID, if you are not a IB;
19. Do not Bid on another ASBA Form, as the case may be, after you have submitted a Bid to any of the Designated Intermediaries;
20. Do not Bid for Equity Shares in excess of what is specified for each category;
21. Do not fill up the Bid cum Application Form such that the number of Equity Shares Bid for, exceeds the issue size and/or

investment limit or maximum number of the Equity Shares that can be held under applicable laws or regulations or maximum amount permissible under applicable laws or regulations, or under the terms of this Red Herring Prospectus;

22. Do not withdraw your Bid or lower the size of your Bid (in terms of quantity of the Equity Shares or the Bid Amount) at any stage, if you are a QIB or a Non-Institutional Bidder. IBs can revise or withdraw their Bids on or before the Bid/ issue Closing Date;
23. Do not submit Bids to a Designated Intermediary at a location other than the Bidding Centres;
24. If you are an IB which is submitting the ASBA Form with any of the Designated Intermediaries and using your UPIID for the purpose of blocking of funds, do not use any third-party bank account or third party linked bank account UPI ID;
25. Do not Bid if you are an OCB; and
26. If you are a QIB, do not submit your Bid after 3:00 pm on the Bid/ issue Closing Date.

The Bid cum Application Form is liable to be rejected if the above instructions, as applicable, are not complied with. Further, in case of any pre- issue or post- issue related issues regarding share certificates/demat credit/refund orders/unblocking etc., investors can reach out to the Company Secretary and Compliance Officer. For details of Company Secretary and Compliance Officer, please see the section entitled *"General Information"* and *"Our Management"* beginning on pages 58 and 179 respectively of RHP.

For helpline details of the BRLM pursuant to the SEBI/HO.CFD.DIL2/CIR/P/2021/2480/1/M dated March 16, 2021, please see the section entitled *"General Information"* beginning on page 58 of RHP.

OTHER INSTRUCTIONS FOR THE BIDDERS

Joint Bids

In the case of Joint Bids, the Bids should be made in the name of the Bidders whose name appears first in the Depository account. The name so entered should be the same as it appears in the Depository records. The signature of only such first Bidders would be required in the Bid cum Application Form/Application Form and such first Bidder would be deemed to have signed on behalf of the joint holders. All payments may be made out in favour of the Bidder whose name appears in the Bid cum Application Form or the Revision Form and all communications may be addressed to such Bidder and may bedispatched to his or her address as per the Demographic Details received from the Depositories.

Multiple Bids

Bidder should submit only one Bid cum Application Form. Bidder shall have the option to make a maximum of Bids at three different price levels in the Bid cum Application Form and such options are not considered as multiple Bids. Submission of a second Bid cum Application Form to either the same or to another member of the Syndicate, SCSB or Registered Broker and duplicate copies of Bid\ cum Application Forms bearing the same application number shall be treated as multiple Bids and are liable to be rejected.

Investor Grievance

In case of any Pre - Issue or Post Issue related problems regarding demat credit / refund orders/ unblocking etc. theInvestors can contact the Compliance Officer of our Company.

Nomination Facility to Bidders

Nomination facility is available in accordance with the provisions of Section 72 of the Companies Act, 2013. In case of allotment of the Equity Shares in dematerialized form, there is no need to make a separate nomination as the nomination registered with the Depository may prevail. For changing nominations, the Bidders should inform their respective DP.

Submission of Bids

a. During the Bid/ Issue Period, Bidders may approach any of the Designated Intermediaries to register their Bids.
b. In case of Bidders (excluding NIIs and QIBs) Bidding at cut-off price, the Bidders may instruct the SCSBs to blockBid Amount based on the Cap Price less Discount (if applicable).
c. For details of the timing on acceptance and upload of Bids in the Stock Exchange platform Bidders are requested torefer to the RHP.

GROUNDS OF TECHNICAL REJECTIONS

Bidders are advised to note that Bids are liable to be rejected inter alia on the following technical grounds:

- Amount blocked does not tally with the amount payable for the Equity Shares applied for;

- In case of partnership firms, Equity Shares may be registered in the names of the individual partners and no firm as such shall be entitled to apply;
- Bid by persons not competent to contract under the Indian Contract Act, 1872 including minors, insane persons;
- PAN not mentioned in the Bid cum Application Form;
- Bids at a price less than the Floor Price and Bids at a price more than the Cap Price;
- GIR number furnished instead of PAN;
- Bid for lower number of Equity Shares than specified for that category of investors;
- Bids at Cut-off Price by NIIs and QIBs;
- Bids for number of Equity Shares which are not in multiples Equity Shares which are not in multiples as specified in the RHP;
- The amounts mentioned in the Bid cum Application Form/Application Form does not tally with the amount payable for the value of the Equity Shares Bid/Applied for;
- Bids for lower number of Equity Shares than the minimum specified for that category of investors;
- Category not ticked;
- Multiple Bids as defined in the RHP;
- In case of Bids under power of attorney or by limited companies, corporate, trust etc., where relevant documents are not submitted;
- Bid accompanied by Stock invest/ money order/ postal order/ cash/ cheque/ demand draft/ pay order;
- Signature of sole Bidder is missing;
- Bid cum Application Forms not delivered by the Bidder within the time prescribed as per the Bid cum Application Forms, Bid/ Issue Opening Date advertisement and the RHP and as per the instructions in the RHP and the Bid cum Application Forms;
- In case no corresponding record is available with the Depositories that matches three parameters namely, names of the Bidders (including the order of names of joint holders), the Depository Participant's identity (DP ID) and the beneficiary's account number;
- Bids for amounts greater than the maximum permissible amounts prescribed by the regulations;
- Bid by OCBs;
- Bids by US persons other than in reliance on Regulation S or "qualified institutional buyers" as defined in Rule 144A under the Securities Act;
- Inadequate funds in the bank account to block the Bid Amount specified in the Bid cum Application Form/Application Form at the time of blocking such Bid Amount in the bank account;
- Bids not uploaded on the terminals of the Stock Exchanges;
- Where no confirmation is received from SCSB for blocking of funds;
- Bids by SCSBs wherein a separate account in its own name held with any other SCSB is not mentioned as the ASBA Account in the Bid cum Application Form/Application Form. Bids not duly signed by the sole/First Bidder;
- Bids by any persons outside India if not in compliance with applicable foreign and Indian laws;
- Bids that do not comply with the securities laws of their respective jurisdictions are liable to be rejected;

- Bids by persons prohibited from buying, selling or dealing in the shares directly or indirectly by SEBI or anyother regulatory authority;

- Bids by persons who are not eligible to acquire Equity Shares of the Company in terms of all applicable laws,rules, regulations, guidelines, and approvals; and

- Details of ASBA Account not provided in the Bid cum Application form.

For details of instructions in relation to the Bid cum Application Form, Bidders may refer to the relevant section the GID.

BIDDERS SHOULD NOTE THAT IN CASE THE PAN, THE DP ID AND CLIENT ID MENTIONED IN THE BID CUM APPLICATION FORM AND ENTERED INTO THE ELECTRONIC APPLICATION SYSTEM OF THE STOCK EXCHANGES BY THE BIDS COLLECTING INTERMEDIARIES DO NOT MATCH WITH PAN, THE DP ID AND CLIENT ID AVAILABLE IN THE DEPOSITORY DATABASE, THE BID CUM APPLICATION FORM IS LIABLE TO BE REJECTED.

BASIS OF ALLOCATION

a) The SEBI (ICDR) Regulations specify the allocation or Allotment that may be made to various categories of Bidders in an Issue depending on compliance with the eligibility conditions. Certain details pertaining to the percentage of Issue size available for allocation to each category is disclosed overleaf of the Bid cum Application Form and in the RHP. For details in relation to allocation, the Bidder may refer to the RHP.

b) Under-Subscription in any category (except QIB Category) is allowed to be met with spill over from any other category or combination of categories at the discretion of the Issuer and in consultation with the BRLM and the Designated Stock Exchange and in accordance with the SEBI (ICDR) Regulations, Unsubscribed portion in QIB Category is not available for subscription to other categories.

c) In case of under subscription in the Issue, spill-over to the extent of such under - subscription may be permitted from the Reserved Portion to the Issue. For allocation in the event of an under-subscription applicable to the Issuer,Bidders may refer to the RHP.

ALLOTMENT PROCEDURE AND BASIS OF ALLOTMENT

The Allotment of Equity Shares to Bidders other than Individual Investors and Anchor Investors may be on proportionate basis. For Basis of Allotment to Anchor Investors, Bidders may refer to RHP. No Individual Investor will be allotted less than the minimum Bid Lot subject to availability of shares in Individual Investor Category and the remaining available shares, if any will be allotted on a proportionate basis. The Issuer is required to receive a minimum subscription of 90% of the Issue.

BASIS OF ALLOTMENT

a. For Individual Bidders

Bids received from the Individual Bidders at or above the Issue Price shall be grouped together to determine the total demand under this category. The Allotment to all the successful Individual Bidders will be made at the issue Price.

The Issue size less Allotment to Non-Institutional and QIB Bidders shall be available for Allotment to Individual Bidders who have Bid in the Issue at a price that is equal to or greater than the Issue Price. If the aggregate demand in this category is less than or equal to [●] Equity Shares at or above the Issue Price, full Allotment shall be made to the Individual Bidders to the extent of their valid Bids.

If the aggregate demand in this category is greater than [●] Equity Shares at or above the Issue Price, the Allotment shallbe made on a proportionate basis up to a minimum of [●] Equity Shares and in multiples of [●] Equity Shares thereafter.For the method of proportionate Basis of Allotment, refer below.

b. For Non-Institutional Bidders

Bids received from Non-Institutional Bidders at or above the Issue Price shall be grouped together to determine the total demand under this category. The Allotment to all successful Non- Institutional Bidders will be made at the Issue Price.

The Issue size less Allotment to QIBs and individual shall be available for Allotment to Non- Institutional Bidders who haveBid in the Issue at a price that is equal to or greater than the Issue Price. If the aggregate demand in this category is less than or equal to [●] Equity Shares at or above the Issue Price, full Allotment shall be made to Non-Institutional Bidders tothe extent of their demand.

In case the aggregate demand in this category is greater than [●] Equity Shares at or above the Issue Price, Allotment shallbe made on a proportionate basis up to a minimum of [●] Equity Shares and in multiples of [●] Equity Shares thereafter. For the method of proportionate Basis of Allotment refer below.

c. For QIBs

For the Basis of Allotment to Anchor Investors, Bidders/Applicants may refer to the SEBI ICDR Regulations or RHP / Prospectus. Bids received from QIBs Bidding in the QIB Category (net of Anchor Portion) at or above the Issue Price may be grouped together to determine the total demand under this category. The QIB Category may be available for Allotment to QIBs who have Bid at a price that is equal to or greater than the Issue Price. Allotment may be undertaken in the following manner: Allotment shall be undertaken in the following manner:

a) In the first instance allocation to Mutual Funds for 5% of the QIB Portion shall be determined as follows:

- In the event that Bids by Mutual Fund exceeds 5% of the QIB Portion, allocation to Mutual Funds shallbe done on a proportionate basis for 5% of the QIB Portion.
- In the event that the aggregate demand from Mutual Funds is less than 5% of the QIB Portion then allMutual Funds shall get full Allotment to the extent of valid Bids received above the Issue Price.
- Equity Shares remaining unsubscribed, if any, not allocated to Mutual Funds shall be available forAllotment to all QIB Bidders as set out in (b) below;

b) In the second instance Allotment to all QIBs shall be determined as follows:

- In the event that the oversubscription in the QIB Portion, all QIB Bidders who have submitted Bids above the Issue Price shall be allotted Equity Shares on a proportionate basis, upto a minimum of [●] Equity Shares and in multiples of [●] Equity Shares thereafter for [●]% of the QIB Portion.
- Mutual Funds, who have received allocation as per (a) above, for less than the number of Equity Shares Bid for by them, are eligible to receive Equity Shares on a proportionate basis, upto a minimum of [●] Equity Shares and in multiples of [●] Equity Shares thereafter, along with other QIB Bidders.
- Under-subscription below [●]% of the QIB Portion, if any, from Mutual Funds, would be included for allocation to the remaining QIB Bidders on a proportionate basis. The aggregate Allotment to QIB Bidders shall not be more than [●] Equity Shares.

c) Basis of Allotment for QIBs and NIIs in case of Over Subscribed issue:

In the event of the issue being Over-Subscribed, the Issuer may finalise the Basis of Allotment in consultation with the [●] (The Designated Stock Exchange). The allocation may be made in marketable lots on proportionate basis as set forth hereunder:

a) The total number of Shares to be allocated to each category as a whole shall be arrived at on a proportionate basis i.e. the total number of Shares applied for in that category multiplied by the inverse of the oversubscription ratio (number of Bidders in the category multiplied by number of Shares applied for).
b) The number of Shares to be allocated to the successful Bidders will be arrived at on a proportionate basis in marketable lots (i.e. Total number of Shares applied for into the inverse of the over subscription ratio).

c) For Bids where the proportionate allotment works out to less than [●] equity shares the allotment will be made as follows: • Each successful Bidder shall be allotted [●] equity shares; and • The successful Bidder out of the total bidders for that category shall be determined by draw of lots in such a manner that the total number of Shares allotted in that category is equal to the number of Shares worked out as per (b) above.

d. Allotment to Anchor Investor (If Applicable)

a) Allocation of Equity Shares to Anchor Investors at the Anchor Investor Allocation Price will be at the discretionof the Issuer, in consultation with the BRLM, subject to compliance with the following requirements:

i) not more than 60% of the QIB Portion will be allocated to Anchor Investors;

ii) 40% shall be reserved for domestic mutual funds to the extent of 33.33 percent and for life insurance companies and pension funds to the extent of 6.67 percent, subject to valid Bids being received from domestic Mutual Funds and life insurance companies and pension funds at or above the price at which allocation is being done to other Anchor Investors; and allocation to Anchor Investors shall be on a discretionary basis and subject to:-

- a maximum number of two Anchor Investors for allocation up to ₹2 crores;
- a minimum number of two Anchor Investors and maximum number of 15 Anchor Investors for allocation of more than ₹2 crores and up to ₹25 crores subject to minimum allotment of ₹1 crores per such Anchor Investor; and
- in case of allocation above twenty-five crore rupees; a minimum of 5 such investors and a maximum of 15such investors for allocation up to twenty-five crore rupees and an additional 10 such investors for everyadditional twenty-five crore rupees or part thereof, shall be permitted, subject to a minimum allotment of one crore rupees per such investor.

b) A physical book is prepared by the Registrar on the basis of the Anchor Investor Application Forms received fromAnchor Investors. Based on the physical book and at the discretion of the Issuer, in consultation with the BRLM, selected Anchor Investors will be sent a CAN and if required, a revised CAN.

c) In the event that the Issue Price is higher than the Anchor Investor Allocation Price:

Anchor Investors will be sent a revised CAN within one day of the Pricing Date indicating the number of Equity Shares allocated to such Anchor Investor and the pay-in date for payment of the balance amount. Anchor Investors are then required to pay any additional amounts, being the difference between the Issue Price and the Anchor Investor Allocation Price, as indicated in the revised CAN within the pay-in date referred to in the revised CAN. Thereafter, the Allotment Advice will be issued to such Anchor Investors.

d) In the event the Issue Price is lower than the Anchor Investor Allocation Price:

Anchor Investors who have been Allotted Equity Shares will directly receive Allotment Advice.

e) Basis of Allotment for QIBs (other than Anchor Investors) and NIIs in case of Over Subscribed:

Issue

In the event of the Issue being Over-Subscribed, the Issuer may finalise the Basis of Allotment in consultation with the BSE -SME Platform (The Designated Stock Exchange). The allocation may be made in marketable lots on proportionate basis as set forth hereunder:

a. The total number of Shares to be allocated to each category as a whole shall be arrived at on a proportionate basis i.e. the total number of Shares applied for in that category multiplied by the inverse of the oversubscription ratio (number of Bidders in the category multiplied by number of Shares applied for).

b. The number of Shares to be allocated to the successful Bidders will be arrived at on a proportionate basis in marketable lots (i.e. Total number of Shares applied for into the inverse of the over subscription ratio).

c. For Bids where the proportionate allotment works out to less than [●] equity shares the allotment will be madeas follows:

- Each successful Bidder shall be allotted [●] equity shares; and
- The successful Bidder out of the total bidders for that category shall be determined by draw of lots in such amanner that the total number of Shares allotted in that category is equal to the number of Shares worked out as per (b) above.

d. If the proportionate allotment to a Bidder works out to a number that is not a multiple of [●] equity shares, the Bidder would be allotted Shares by rounding off to the nearest multiple of [●] equity shares subject to a minimum allotment of [●] equity shares.

e. If the Shares allotted on a proportionate basis to any category is more than the Shares allotted to the Bidders inthat category, the balance available Shares or allocation shall be first adjusted against any category, where the allotted Shares are not sufficient for proportionate allotment to the successful Bidder in that category, the balance Shares, if any, remaining after such adjustment will be added to the category comprising Bidder applying for the minimum number of Shares. If as a result of the process of rounding off to the nearest multiple of [●] Equity Shares, results in the actual allotment being higher than the shares offered, the final allotment may be higher at the sole discretion of the Board of Directors, up to 110% of the size of the Issue specified under the Capital Structure mentioned in this RHP.

Individual Investor means an investor who applies for minimum bid lot i.e, [●] Equity Shares and value exceeds ₹ 2,00,000/. Investors may note that in case of over subscription, allotment shall be on proportionate basis and will be finalized in consultation with BRLM.

The Executive Director / Managing Director of BSE - the Designated Stock Exchange in addition to Book Running Lead Manager and Registrar to the Public Issue shall be responsible to ensure that the basis of allotment is finalized in a fair and proper manner in accordance with the SEBI (ICDR) Regulations.

Issuance of Allotment Advice

1) Upon approval of the Basis of Allotment by the Designated Stock Exchange.

2) On the basis of approved Basis of Allotment, the Issuer shall pass necessary corporate action to facilitate the allotment and credit of equity shares. Bidders are advised to instruct their Depository Participants to accept the Equity Shares that may be allotted to them pursuant to the Issue.

   The Book Running Lead Manager or the Registrar to the Issue will dispatch an Allotment Advice to their Bidders who have been allocated Equity Shares in the Issue. The dispatch of Allotment Advice shall be deemed a valid, binding and irrevocable contract for the Allotment to such Bidder.

3) Issuer will make the allotment of the Equity Shares and initiate corporate action for credit of shares to the successful Bidders Depository Account within 4 working days of the Issue Closing date. The Issuer also ensures the credit of shares to the successful Bidders Depository Account is completed within one working Day from the date of allotment, after the funds are transferred from ASBA Public Issue Account to Public Issue account of the issuer.

Designated Date

On the Designated date, the SCSBs shall transfers the funds represented by allocations of the Equity Shares into Public Issue Account with the Bankers to the Issue.

The Company will Issue and dispatch letters of allotment/ or letters of regret along with refund order or credit the allotted securities to the respective beneficiary accounts, if any within a period of 4 working days of the Bid/ Issue Closing Date. The Company will intimate the details of allotment of securities to Depository immediately on allotment ofsecurities under relevant provisions of the Companies Act, 2013 or other applicable provisions, if any.

Instructions for Completing the Bid cum Application Form

The Applications should be submitted on the prescribed Bid Cum Application Form and in BLOCK LETTERS in ENGLISH only in accordance with the instructions contained herein and in the Bid Cum Application Form. Applicationsnot so made are liable to be rejected. Applications made using a third-party bank account or using third party UPI ID linked bank account are liable to be rejected. Bid Cum Application Forms should bear the stamp of the Designated Intermediaries. ASBA Bid Cum Application Forms, which do not bear the stamp of the Designated Intermediaries, will be rejected.

SEBI, vide Circular No. CIR/CFD/14/2012 dated October 04, 2012 has introduced an additional mechanism for investors to submit Bid Cum Application Forms in public issues using the stock broker (broker) network of Stock Exchanges, who may not be syndicate members in an Issue with effect from January 01, 2013. The list of Broker Centre is available on the websites of BSE i.e. www.bseindia.com and NSE i.e. www.nseindia.com. With a view to broad base the reach of Investors by substantial, enhancing the points for submission of applications, SEBI vide Circular No. CIR/CFD/POLICYCELL/11/2015 dated November 10, 2015 has permitted Registrar to the Issue and Share Transfer Agent and Depository Participants registered with SEBI to accept the Bid Cum Application Forms in Public Issue with effect front January 01, 2016. The List of ETA and DPs centres for collecting the application shall be disclosed is available on the websites of BSE i.e. www.bseindia.com and NSE i.e. www.nseindia.com.

Bidder's Depository Account and Bank Details

Please note that, providing bank account details, PAN No's, Client ID and DP ID in the space provided in the Bid Cum Application Form is mandatory and applications that do not contain such details are liable to be rejected.

Bidders should note that on the basis of name of the Bidders, Depository Participant's name, Depository Participant Identification number and Beneficiary Account Number provided by them in the Bid Cum Application Form as entered into the Stock Exchange online system, the Registrar to the Issue will obtain front the Depository the demographic details including address, Bidders bank account details, MICR code and occupation (hereinafter referred to as 'Demographic Details'). These Demographic Details would be used for all correspondence with the Bidders including mailing of the Allotment Advice. The Demographic Details given by Bidders in the Bid Cum Application Form would not be used for any other purpose by the Registrar to the Issue.

By signing the Bid Cum Application Form, the Bidder would be deemed to have authorized the depositories to provide,upon request, to the Registrar to the Issue, the required Demographic Details as available on its records.

Submission of Bid cum Application Form

All Bid Cum Application Forms duly completed shall be submitted to the Designated Intermediaries. The aforesaid

intermediaries shall, at the time of receipt of application, give an acknowledgement to investor, by giving the counter foil or specifying the application number to the investor, as a proof of having accepted the Bid Cum Application Form, in physical or electronic mode, respectively.

Communications

All future communications in connection with Applications made in this Issue should be addressed to the Registrar to the Issue quoting the full name of the sole or First Bidder, Bid Cum Application Form number, Bidders Depository Account Details, number of Equity Shares applied for, date of Bid Cum Application Form, name and address of the Designated Intermediary where the Application was submitted thereof and a copy of the acknowledgement slip.

Investors can contact the Compliance Officer or the Registrar to the Issue in case of any pre- Issue or post Issue related problems such as non-receipt of letters of allotment, credit of allotted shares in the respective beneficiary accounts, etc.

Disposal of Application and Application Moneys and Interest in Case of Delay

The Company shall ensure the dispatch of Allotment advice, and give benefit to the beneficiary account with Depository Participants and submit the documents pertaining to the Allotment to the Stock Exchange within 2 (two) working days of date of Allotment of Equity Shares.

The Company shall use best efforts to ensure that all steps for completion of the necessary formalities for listing and commencement of trading at BSE SME Platform where the Equity Shares are proposed to be listed are taken within 3 (Three) working days from Issue Closing Date.

In accordance with the Companies Act, the requirements of the Stock Exchange and the SEBI Regulations, the Company further undertakes that:

1. Allotment and Listing of Equity Shares shall be made within 3 (Three) days of the Issue Closing Date;
2. Giving of Instructions for refund by unblocking of amount via ASBA not later than 2 (two) working days of the Issue Closing Date, would be ensured; and
3. If such money is not repaid within prescribed time from the date our Company becomes liable to repay it, then our Company and every officer in default shall, on and from expiry of prescribed time, be liable to repay such application money, with interest as prescribed under SEBI (ICDR) Regulations, the Companies Act, 2013 and applicable law. Further, in accordance with Section 40 of the Companies Act, 2013, the Company and each officer in default may be punishable with fine and/or imprisonment in such a case.

Right to Reject Applications

In case of QIB Bidders, the Company in consultation with the BRLM may reject Applications provided that the reasons for rejecting the same shall be provided to such Bidder in writing. In case of Non-Institutional Bidders, Individual Bidders who applied, the Company has a right to reject Applications based on technical grounds.

Basis of Allotment in The Event of Under Subscription

In the event of under subscription in the issue, the obligations of the Underwriter shall get triggered in terms of the Underwriting Agreement. The Minimum subscription of 100.00% of the issue size shall be achieved before our company proceeds to get the basis of allotment approved by the Designated Stock Exchange. The Executive Director/Managing Director of the BSE SME- the Designated Stock Exchange in addition to Book Running Lead Manager and Registrar to the shall be responsible to ensure that the basis of allotment is finalized in a fair and proper manner in accordance with the SEBI (ICDR) Regulations, 2018.

PRE- ISSUE ADVERTISEMENT

Subject to Section 30 of the Companies Act, 2013, our Company shall, after filing this Red Herring Prospectus with the RoC, publish a Pre- issue advertisement, in the form prescribed by the SEBI ICDR Regulations, in: a widely circulated all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located. In the Pre- issue advertisement (For RHP Public Comments and Pre Issue advertisement for Issue Opening), we shall state the Bid/ issue Opening Date and the Bid/ issue Closing Date. The advertisement, subject to the provisions of Section 30 of the Companies Act, 2013, shall be in the format prescribed in Part A of Schedule X of the SEBI ICDR Regulations.

SIGNING OF THE UNDERWRITING AGREEMENT AND THE ROC FILING

a) Our Company and the Underwriter have entered into an Underwriting Agreement dated September 12, 2026.

b) After signing the Underwriting Agreement, an updated Red Herring Prospectus will be filed with the RoC in accordance with applicable law.

Flow of Events from the closure of Bidding period (T DAY) Till Allotment:

- On T Day, RTA to validate the electronic bid details with the depository records and also reconcile the final certificates received.
- from the Sponsor Bank for UPI process and the SCSBs for ASBA and Syndicate ASBA process with the electronic bid details.
- RTA identifies cases with mismatch of account number as per bid file / FC and as per applicant's bank account linked to depository demat account and seek clarification from SCSB to identify the applications with third party account for rejection.
- Third party confirmation of applications to be completed by SCSBs on T+1 day.
- RTA prepares the list of final rejections and circulate the rejections list with BRLM(s)/ Company for their review/ comments.
- Post rejection, the RTA submits the basis of allotment with the Designated Stock Exchange (DSE).
- The DSE, post verification approves the basis and generates drawl of lots wherever applicable, through a random number generation software.
- The RTA uploads the drawl numbers in their system and generates the final list of allotees as per process mentioned below:

Process for generating list of allottees: -

- Instruction is given by RTA in their Software System to reverse category wise all the application numbers in the ascending order and generate the bucket /batch as per the allotment ratio. For example, if the application number is 78654321 then system reverses it to 12345687 and if the ratio of allottees to applicants in a category is 2:7 then the system will create lots of 7. If the drawl of lots provided by DSE is 3 and 5 then the system will pick every 3rd and 5th application in each of the lot of the category and these applications will be allotted the shares in that category.
- In categories where there is proportionate allotment, the Registrar will prepare the proportionate working based on the oversubscription times.
- In categories where there is under-subscription, the Registrar will do full allotment for all valid applications. On the basis of the above, the RTA will work out the allottees, partial allottees and non- allottees, prepare the fund transfer letters and advice the SCSBs to debit or unblock the respective accounts.

Impersonation

Attention of the Bidders is specifically drawn to the provisions of sub-section (1) of Section 38 of the Companies Act,2013 which is reproduced below:

"Any person who"

(a) Makes or abets making of an application in a fictitious name to a company for acquiring, or subscribing for,its securities; or
(b) Makes or abets making of multiple applications to a company in different names or in different combinations ofhis name or surname for acquiring or subscribing for its securities; or
(c) Otherwise induces directly or indirectly a company to allot, or register any transfer of, securities to him, or toany other person in a fictitious name, shall be liable for action under Section 447."

UNDERTAKINGS BY OUR COMPANY

We undertake as follows:

1) That the complaints received in respect of the Issue shall be attended expeditiously and satisfactorily;

2) That all steps will be taken for the completion of the necessary formalities for listing and commencement of trading on Stock Exchange where the Equity Shares are proposed to be listed within six working days from IssueClosure date.

3) That the funds required for making refunds as per the modes disclosed or dispatch of allotment advice by registered post or speed post shall be made available to the Registrar and Share Transfer Agent to the Issue by ourCompany;

4) Where refunds (to the extent applicable) are made through electronic transfer of funds, a suitable communication shall be sent to the applicant within six Working Days from the Issue Closing Date, giving details of the bank where refunds shall be credited along with amount and expected date of electronic credit of refund;

5) That our Promoter 's contribution in full has already been brought in;

6) That no further Issue of Equity Shares shall be made till the Equity Shares Issued through the Prospectus are listedor until the

Application monies are refunded on account of non-listing, under-subscription etc.;

7) That adequate arrangement shall be made to collect all Applications Supported by Blocked Amount while finalizing the Basis of Allotment;

8) If our Company does not proceed with the Issue the Bid/ Issue Opening Date but before allotment, then the reasonthereof shall be given as a public notice to be issued by our Company within two days of the Bid/ Issue Closing Date. The public notice shall be issued in the same newspapers where the Pre- Issue advertisements were published. The stock exchange on which the Equity Shares are proposed to be listed shall also be informed promptly;

9) If our Company withdraws the Issue after the Bid/ Issue Closing Date, our Company shall be required to file a fresh Draft Red Herring Prospectus with the Stock exchange/RoC/SEBI, in the event our Company subsequently decides to proceed with the Issue;

10) If allotment is not made within the prescribed time period under applicable law, the entire subscription amount received will be refunded/ unblocked within the time prescribed under applicable law. If there is delay beyond the prescribed time, our Company shall pay interest prescribed under the Companies Act, 2013, the SEBI Regulations and applicable law for the delayed period.

Utilization of Issue Proceeds

The Board of Directors of our Company certifies that:

1) All monies received out of the Issue shall be credited/ transferred to a separate bank account other than the bank account referred to in sub section (3) of Section 40 of the Companies Act 2013;

2) Details of all monies utilized out of the Issue referred above shall be disclosed and continue to be disclosed till thetime any part of the Issue proceeds remains unutilized, under an appropriate head in our balance sheet of our company indicating the purpose for which such monies have been utilized;

3) Details of all unutilized monies out of the Issue, if any shall be disclosed under the appropriate separate head inthe balance sheet of our company indicating the form in which such unutilized monies have been invested and

4) Our Company shall comply with the requirements of SEBI Listing Regulations, 2015 in relation to the disclosureand monitoring of the utilization of the proceeds of the Issue.

5) Our Company shall not have recourse to the Issue Proceeds until the approval for listing and trading of the EquityShares from the Stock Exchange where listing is sought has been received.

6) The Book Running Lead Manager undertakes that the complaints or comments received in respect of the Issue shall be attended by our Company expeditiously and satisfactorily.

EQUITY SHARES IN DEMATERIALIZED FORM WITH NSDL OR CDSL

To enable all shareholders of our Company to have their shareholding in electronic form, the Company has signed thefollowing tripartite agreements with the Depositories and the Registrar and Share Transfer Agent:

a) Tripartite agreement dated February 06, 2024, among NSDL, our Company and the Registrar to the Issue.
b) Tripartite agreement dated March 18, 2024, among CDSL, our Company and the Registrar to the Issue.;
c) The ISIN no of the company is INE0TBC01014.

ISSUE STRUCTURE

This Issue is being made in terms of Regulation 229 (2) of Chapter IX of SEBI (ICDR) Regulations, 2018, as amended from time to time, whereby, an issuer whose post issue paid up capital is more than ₹10 crores and up to ₹25 crores, shall issue equity shares to the public and propose to list the same on the Small and Medium Enterprise Exchange ("SME Exchange", in this case being the BSE SME). For further details regarding the salient features and terms of such an issue, please refer chapter titled *"Terms of the Issue"* and *"Issue Procedure"* on page no. 256 and 266 respectively of this Red Herring Prospectus.

ISSUE STRUCTURE

The present initial public issue is upto 64,40,000 Equity Shares for cash at a price of ₹[●] each, aggregating up to ₹ [●] lakhs which have been authorized by a resolution of the Board of Directors of our Company at their meeting held on August 28, 2025 and was approved by the Shareholders of the Company by passing Special Resolution at the Extra-Ordinary General Meeting held on August 30, 2025 in accordance with the applicable provisions of the Companies Act, 2013. The Issue comprises a reservation of 3,23,000 Equity Shares of ₹ [●] each for subscription by the designated Market Maker (the "Market Maker Reservation Portion") and a Net Issue to Public of 61,17,000 Equity Shares of ₹ [●] each is hereinafter referred to as the Net Issue. The issue and the Net issue will constitute [●] % and [●] %, respectively of the post Issue paid up Equity Share Capital of the Company.

The Issue is being made through the Book Building Process.

Particulars of the Issue [2]	Market Maker Reservation Portion	QIBs [1]	Non-Institutional Investors/Bidders	Individual Investors/Bidders
Number of Equity Shares available for allocation or allotment	3,23,000 Equity Shares.	Not more 66,000 Equity Shares of face value of ₹10/- each	Not less than 30,15,000 Equity Shares available for allocation or issue less allocation to QIB Bidders and Individual Investors	Not less than 30,36,000 Equity Shares of ₹10/- each available for allocation or issue less allocation to QIB Bidders and Non - Institutional Investors.
Percentage of Issue Size available for Allocation or allotment	5.02 % of the Issue Size.	Not more than 1.08% of the Net Issue size shall be available for allocation to QIBs. However, up to 5.00% of Net QIB Portion will be available for allocation proportionately to Mutual Fund only. The unsubscribed portion in the Mutual Fund Portion will be added to the QIB Portion.	Not less than 49.29% of the Net issue or the issue less allocation to QIBs and Individual Investors/Bidders was available for allocation. Further, (a) one third of the portion available to non-institutional investors shall be reserved for applicants with application size of more than two lots and up to such lots equivalent to not more than ₹10 lakhs (b) two third of the portion available to non-institutional investors shall be reserved for applicants with application size of more than ₹10 lakhs, provided that the unsubscribed portion in either the sub-categories mentioned above could be allocated to applicants in the other sub-	Not less than 49.63% of Net Issue.

Particulars of the Issue [2]	Market Maker Reservation Portion	QIBs [1]	Non-Institutional Investors/Bidders	Individual Investors/Bidders
			category of Non Institutional Bidders.	
Basis of Allotment (3)	Firm allotment	Proportionate as follows: (a) 3,000 Equity Shares shall be available for allocation on a proportionate basis to Mutual Funds only; and (b) 63,000 Equity Shares shall be available for allocation on a proportionate basis to all QIBs, including Mutual Funds receiving allocation as per (a) above. For details, see "*Issue Procedure*" beginning on page 271 of this Red Herring Prospectus.	Proportionate basis subject to minimum allotment of [●] Equity Shares and further allotment in multiples of [●] Equity Shares. For details, see "Issue Procedure" beginning on page 266 of this Red Herring Prospectus.	Proportionate basis subject to minimum allotment of [●] Equity Shares. For details, see "Issue Procedure" beginning on page 266 of this Red Herring Prospectus.
Mode of Bid	Only through ASBA Process	Only through the ASBA process. (Except for Anchor investors)	Through ASBA Process through banks or by using UPI ID for payment	Through ASBA Process, Through Banks or by using UPI ID for payment
Mode of allotment	Compulsorily in dematerialized form			
Minimum Bid Size	[●] Equity Shares of Face Value of ₹ 10.00 each.	Such number of Equity Shares and in multiples of [●] Equity Shares that shall be more than 2 lots and the bid amount exceed ₹ 2,00,000.	Such number of Equity Shares in multiples of [●] Equity Shares that shall be more than 2 lots and Bid size exceeds ₹ 2,00,000.	Such number of Equity Shares in multiples of [●] Equity Shares such that the minimum bid size shall be 2 lots with application of above ₹ 2,00,000.
Maximum Bid Size	[●] Equity Shares	Such number of Equity Shares in multiples of [●] Equity Shares of face value of ₹10/- each not exceeding the size of the Net Offer, subject to applicable limits under applicable law.	Such number of Equity Shares in multiples of [●] Equity Shares of face value of ₹10/- each not exceeding the size of the Net Offer (excluding the QIB Portion), subject to applicable limits prescribed under applicable law.	Such number of Equity Shares in multiples of [●] Equity Shares such that the minimum bid size shall be 2 lots with application of above ₹ 2,00,000.
Bid Lot	[●] Equity Shares of face value of ₹10/- each and in multiples of [●] Equity Shares of face value of ₹10/- each thereafter			

Particulars of the Issue [2]	Market Maker Reservation Portion	QIBs [1]	Non-Institutional Investors/Bidders	Individual Investors/Bidders
Trading Lot	[●] Equity Shares, However the Market Maker may accept odd lots if any in the market as required under the SEBI ICDR Regulations	[●] Equity Shares and in multiples thereof	[●] Equity Shares and in multiples thereof	[●] Equity Shares and in multiples thereof
Who can apply?	Market Maker	Public financial institutions as specified in Section 2(72) of the Companies Act 2013, scheduled commercial banks, multilateral and bilateral development financial institutions, mutual funds registered with SEBI, FPIs other than individuals, corporate bodies and family offices, VCFs, AIFs, FVCIs, registered with SEBI, state industrial development corporation, insurance company registered with IRDAI, provident fund with minimum corpus of ₹2500 lakhs , pension fund with minimum corpus of ₹2500 lakhs, National Investment Fund set up by the Government of India, insurance funds set up and managed by army, navy or air force of the Union of India, insurance funds set up and managed by the Department of Posts, India and Systemically Important NBFCs, in accordance with applicable laws including FEMA Rules.	Resident Indian individuals, Eligible NRIs, HUFs (in the name of Karta), companies, corporate bodies, scientific institutions, societies, family offices, trusts, FPIs who are individuals, corporate bodies and family offices.	Resident Indian individuals, HUFs (in the name of Karta) and Eligible NRIs applying for Equity Shares such that the Bid Amount shall be above two lots, accordingly, The Minimum application size shall be above ₹2.00 Lakhs.
Terms of Payment	**In case of all other Bidders**: Full Bid Amount shall be blocked by the SCSBs in the bank account of the ASBA Bidder or by the Sponsor Bank(s) through the UPI Mechanism (for IBs or individual investors bidding under the Non – Institutional Portion for an amount of more than ₹0.20 million and up to ₹0.50 million, using the UPI Mechanism), that is specified in the ASBA. Form at the time of submission of the ASBA Form			
Mode of Bid	Through ASBA process only. In case of UPI Bidders, ASBA process will include the UPI Mechanism.			

**Assuming full subscription in the Offer*

^SEBI through its circular (SEBI/HO/CFD/DIL2/CIR/P/2022/45) dated April 5, 2022, has prescribed that all individual investors applying in initial public offerings opening on or after May 1, 2022, where the application amount is up to ₹500,000, shall use UPI. Individual investors Bidding under the Non- Institutional Portion Bidding for more than ₹200,000 and up to ₹500,000, using the UPI Mechanism, shall provide their UPI ID in the Bid-cum-Application Form for Bidding through Syndicate, sub-syndicate members, Registered Brokers, RTAs or CDPs, or online using the facility of linked online trading, demat and bank account (3 in 1 type accounts), provided by certain brokers. Further SEBI vide its circular no. SEBI/HO/CFD/DIL2/P/CIR/2022/75 dated May 30, 2022, has mandated that ASBA applications in public issues shall be processed only after the application monies are blocked in the bank accounts of the investors. Accordingly, Stock Exchanges shall, for all categories of investors viz. QIBs, NIIs and IIs and also for all modes through which the applications are processed, accept the ASBA applications in their electronic book building platform only with a mandatory confirmation on the application monies blocked.

1. *The SEBI ICDR Regulation, 2018 and as amended, permits the offer of securities to the public through the Book Building Process, which states that not less than 35% of the Net Offer shall be available for allocation to Individual Investors who applies for minimum application size. Not less than 15% of the Net Offer shall be available for allocation to Non-Institutional Investors of which one-third of the Non-Institutional Portion will be available for allocation to Bidders with an application size of more than two lots and up to such lots as equivalent to not more than ₹ 10.00 Lakhs and two-thirds of the Non Institutional Portion will be available for allocation to Bidders with an application size of more than ₹ 10.00 Lakhs and under- subscription in either of these two sub-categories of Non-Institutional Portion may be allocated to Bidders in the other sub-category of Non-Institutional Portion. Subject to the availability of Equity Shares in the Non – Institutional investors category, the allotment to each Non-Institutional Investors shall not be less than the minimum application size in Non-Institutional Category and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis in accordance with the conditions specified in this regard in Schedule XIII of the SEBI ICDR Regulation, 2018 and as amended. Not more than 50% of the Net Offer shall be allotted to QIBs, subject to valid Bids being received at or above the Offer Price.*

2. *In the event that a Bid is submitted in joint names, the relevant Bidders should ensure that the depository account is also held in the same joint names and the names are in the same sequence in which they appear in the Bid cum Application Form. The Bid cum Application Form should contain only the name of the First Bidder whose name should also appear as the first holder of the beneficiary account held in joint names. The signature of only such First Bidder would be required in the Bid cum Application Form and such First Bidder would be deemed to have signed on behalf of the joint holders. Our Company reserves the right to reject, in its absolute discretion, all or any multiple Bids in any or all categories.*

3. *The Bids by FPIs with certain structures as described under "Issue Procedure - Bids by FPIs including FIIs" on pages 271 and having same PAN may be collated and identified as a single Bid in the Bidding process. The Equity Shares Allocated and Allotted to such successful Bidders (with same PAN) may be proportionately distributed.*

SEBI through the notification no. SEBI/LAD-NRO/GN/2025/233 - SEBI ICDR (Amendment) Regulations, 2025 dated March 03, 2025 effective from the date of their publication in official gazette, has prescribed the allocation to each Individual Investors which shall not be less than minimum application size applied by such individual investors and allotment to Non-Institutional Investors shall be more than two lots, subject to availability of Equity Shares in the Non Institutional Portion and the remaining available Equity Shares, if any, shall be allocated on a proportionate basis. For further details, see "Terms of the Issue" on Page no. 256.

The Bids by FPIs with certain structures as described under *"Issue Procedure"* on page no. 266 and having same PAN may be collated and identified as a single Bid in the Bidding process. The Equity Shares Allocated and Allotted to such successful Bidders (with same PAN) may be proportionately distributed. If the Bid is submitted in joint names, the Bid cum Application Form should contain only the name of the first Bidder whose name should also appear as the first holder of the depository account held in joint names. The signature of only the first Bidder would be required in the Bid cum Application Form and such first Bidder would be deemed to have signed on behalf of the joint holders. Bidders will be required to confirm and will be deemed to have represented to our Company, the Underwriters, their respective directors, officers, agents, affiliates and representatives that they are eligible under applicable law, rules, regulations, guidelines and approvals to acquire the Equity Shares

In case of any revision in the Price Band, the Bid/ Issue Period shall be extended for at least three additional working days after such revision of the Price Band, subject to the total Bid/ Issue period not exceeding 10 working days. Any revision in the Price Band, and the revised Bid/ Issue period, if applicable, shall be widely disseminated by notification to the Stock Exchanges by issuing a public announcement and also by indicating the change on the websites of the BRLM and at the terminals of the members of the Syndicate.

In case of discrepancy in the data entered in the electronic book vis-à-vis the data contained in the physical Bid cum Application Form for a particular Bidder, the details as per the Bid file received from the Stock Exchanges may be taken as the final data for the purpose of Allotment.

WITHDRAWAL OF THE OFFER

In accordance with SEBI (ICDR) Regulations, the Company and the Selling Shareholders, in consultation with the Book Running Lead Manager, reserves the right to not to proceed with the Offer at any time before the Bid/Offer Opening Date, without assigning any reason thereof.

In case, the Company wishes to withdraw the Offer after Bid/ Offer Opening but before allotment, the Company will give public notice giving reasons for withdrawal of Offer. The public notice will appear in all editions of Financial Express (which are widely circulated English daily newspaper) and all editions of Jansatta (which are widely Hindi daily newspaper), and all editions of Pratahkaal the regional language of Maharashtra, where our registered office is located, each with wide circulation.

The Book Running Lead Manager, through the Registrar to the Offer, will instruct the SCSBs, to unblock the ASBA Accounts within one Working Day from the day of receipt of such instruction. The notice of withdrawal will be issued in the same newspapers where the pre-Offer advertisements have appeared and the Stock Exchange will also be informed promptly. If our Company withdraws the Offer after the Bid/ Offer Closing Date and subsequently decides to undertake a public offering of Equity Shares, our Company will file a fresh Red Herring Prospectus with the stock exchange where the Equity Shares may be proposed to be listed.

If our Company withdraws the Offer after the Bid/ Offer Closing Date and subsequently decides to undertake a public offering of Equity Shares, our Company will file a fresh Red Herring Prospectus with the stock exchange where the Equity Shares may be proposed to be listed.

Notwithstanding the foregoing, the Offer is subject to obtaining (i) the final listing and trading approval of the Stock Exchange, which our Company will apply for only after Allotment; and (ii) the registration of Red Herring Prospectus with RoC.

JURISDICTION

Exclusive jurisdiction for the purpose of this Offer is with the competent courts/authorities at Mumbai, Maharashtra.

OFFER PROGRAMME

Applications and any upward revisions to the same will be accepted only between 10.00 A.M. to 5.00 P.M. (Indian Standard Time) during the Offer Period at the Application Centers mentioned in the Bid-Cum- Application Form (except for the Bid/ Offer closing Date).

Standardization of cut-off time for uploading of applications on the Bid/ Offer Closing Date:

a) A standard cut-off time of 3.00 P.M. for acceptance of applications.
b) A standard cut-off time of 4.00 P.M. for uploading of applications received from all bidders.

It is clarified that Applications not uploaded would be rejected. In case of discrepancy in the data entered in the electronic form vis-à-vis the data contained in the physical Bid-Cum- Application Form, for a particular applicant, the details as per physical Bid-Cum-application form of that Applicant may be taken as the final data for the purpose of allotment.

Bids will be accepted only on Working Days, i.e., Monday to Friday (excluding bank holidays).

The above time table is indicative and does not constitute any obligation on our Company. Whilst our Company shall ensure that all steps for the completion of the necessary formalities for the listing and the commencement of trading of the Equity Shares on SME Platform of BSE Limited is taken within Three Working Days from the Offer Closing Date, the timetable may change due to various factors, such as extension of the Offer Period by our Company or any delays in receiving the final listing and trading approval from the Stock Exchange. The Commencement of trading of the Equity Shares will be entirely at the discretion of the Stock Exchange and in accordance with the applicable laws.

LOT SIZE

*SEBI vide circular no. CIR/MRD/DSA/06/2012 dated February 21, 2012 ("**Circular**") standardized the lot size for Initial Public Offer proposing to list on SME exchange/platform and for the secondary market trading on such exchange/platform, as under:*

Offer Price (in ₹)	Lot Size (No. of shares)
Up to 14	10,000
More than 14 up to 18	8,000
More than 18 up to 25	6,000
More than 25 up to 35	4,000
More than 35 up to 50	3,000
More than 50 up to 70	2,000
More than 70 up to 90	1,600
More than 90 up to 120	1,200
More than 120 up to 150	1,000
More than 150 up to 180	800
More than 180 up to 250	600
More than 250 up to 350	400
More than 350 up to 500	300
More than 500 up to 600	240
More than 600 up to 750	200
More than 750 up to 1,000	160
Above 1,000	100

Further to the circular, at the Initial Public Offer stage the Registrar to Offer in consultation with Book Running Lead Manager, our Company and BSE shall ensure to finalize the basis of allotment in minimum lots and in multiples of minimum lot size, as per the above given table. The secondary market trading lot size shall be the same, as shall be the IPO Lot Size at the application/allotment stage, facilitating secondary market trading.

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RESTRICTIONS ON FOREIGN OWNERSHIP OF INDIAN SECURITIES

Foreign investment in Indian securities is regulated through the Industrial Policy, 1991 of the Government of India and FEMA. While the Industrial Policy, 1991 prescribes the limits and the conditions subject to which foreign investmentcan be made in different sectors of the Indian economy, FEMA regulates the precise manner in which such investment may be made. Under the Industrial Policy, unless specifically restricted, foreign investment is freely permitted in all sectors of Indian economy up to any extent and without any prior approvals, but the foreign investor is required to followcertain prescribed procedures for making such investment. Foreign investment is allowed up to 100% under automatic route in our Company.

The RBI and the concerned ministries/departments are responsible for granting approval for foreign investment. The Government has from time to time made policy pronouncements on foreign direct investment ("FDI") through press notes and press releases. The Department for Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India (earlier known as the Department of Industrial Policy and Promotion) ("DPIIT"), issued the FDI Policy, which, with effect from October 15, 2020 consolidated, subsumed and superseded all previous press notes, press releases and clarifications on FDI issued by the DPIIT that were in force and effect prior to October 15, 2020. In terms of FDI Policy, FDI to an extent of 51% is allowed in multi brand retail trading with government approval. The FDI Policy will be valid until the DPIIT issues an updated circular. FDI in companies engaged in sectors/ activities which are not listed in the FDI Policy is permitted up to 100% of the paid-up share capital of such company under the automatic route, subject to compliance with certain prescribed conditions.

Under the current FDI Policy and the FEMA Non-Debt Rules, foreign direct investment is not permitted in companies engaged in (a) multi-brand retail trading, undertaking retail trading by means of e-commerce, and (b) inventory-based model of e-commerce. In accordance with the FEMA Non-debt Rules, participation by non-residents in the Issue is restricted to participation by (i) FPIs under Schedule II of the FEMA Non-debt Rules, subject to limit of the individual holding of an FPI below 10% of the post-Issue paid-up capital of our Company and the aggregate limit for FPI investment currently not exceeding the sectoral cap i.e. 51% of the post issue paid up share capital; and (ii) Eligible NRIsapplying only on a non-repatriation basis under Schedule IV of the FEMA Non-debt Rules. Further, other non-residents applying on a repatriation basis, FVCIs and multilateral and bilateral development financial institutions are not permitted to participate in the Issue. As per the existing policy of the Government of India, OCBs cannot participate in this issue. See "*Issue Procedure*" beginning on page no. 266 of this Red Herring Prospectus.

The Government has from time to time made policy pronouncements on FDI through press notes and press releases. The Department of Industrial Policy and Promotion, Ministry of Commerce and Industry, Government of India (DIPP), issued consolidates FDI Policy, which with effect from August 28, 2017 consolidates and supersedes all previous press notes, press releases and clarifications on FDI issued by the DIPP that were in force and effect as on August 27, 2017. The Government proposes to update the consolidated circular on FDI Policy once every year and therefore, the Consolidation FDI Policy will be valid until the DIPP issues an updated circular.

The transfer of shares by an Indian resident to a Non-Resident does not require the prior approval of the FIPB or the RBI, provided that (i) the activities of the investee company are under the automatic route under the Consolidated FDI Policy and transfer does not attract the provisions of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; (ii) the non-resident shareholding is within the sectoral limits under the Consolidated FDI Policy; and (iii) the pricing is in accordance with the guidelines prescribed by SEBI/RBI.

The foreign investment in our Company is governed by, inter-alia, the FEMA, the FEMA Non-debt Rules, the FDI Policy issued and amended by way of press notes.

Further, in terms of the FEMA Non-debt Rules, the aggregate FPI investment limit is the sectoral cap applicable to Indian company as prescribed in the FEMA Non-Debt Instruments Rules with respect to its paid-up equity capital on a fully diluted basis. See "*Issue Procedure*" beginning on page no. 266 of this Red Herring Prospectus.

Further, in accordance with the FDI Policy, the Press Note No. 3 (2020 Series), dated April 17, 2020 issued by the DPIITand the FEMA Non-debt Rules, any investment, subscription, purchase or sale of equity instruments by entities of a country which shares land border with India or where the beneficial owner of an investment into India is situated in or isa citizen of any such country ("Restricted Investors"), will require prior approval of the Government, as prescribed in the FDI Policy and the FEMA Non-debt Rules. Further, in the event of transfer of ownership of any existing or future foreign direct investment in an entity in India, directly or indirectly, resulting in the beneficial ownership falling within the aforesaid restriction/ purview, such subsequent change in the beneficial ownership will also require approval of the Government. Furthermore, on April 22, 2020, the Ministry of Finance, Government of India has also made a similar amendment to the FEMA Non-Debt Rules. Each Bidder should seek independent legal advice about its ability to participate in the Issue. In the event such prior approval of the Government of India is required, and such approval has been obtained, the Bidder shall intimate our Company and the Registrar in writing about such approval along with a copythereof within the Bid/Issue Period.

The Equity Shares have not been and will not be registered under the U.S. Securities Act and may not be offered or sold within the

United States except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable U.S. state securities laws. Accordingly, the Equity Shares are onlybeing offered and sold outside the United States in offshore transactions in reliance on Regulation S and the applicable laws of the jurisdiction where those Issues and sales occur.

The Equity Shares have not been and will not be registered, listed or otherwise qualified in any other jurisdiction outside India and may not be offered or sold, and Bids may not be made by persons in any such jurisdiction, except in compliance with the applicable laws of such jurisdiction.

The above information is given for the benefit of the Applicants. Our Company and the BRLM are not liable for any amendments or modification or changes in applicable laws or regulations, which may occur after the date of this Red Herring Prospectus. Applicants are advised to make their independent investigations and ensure that the Applications are not in violation of laws or regulations applicable to them.

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SECTION VIII - MAIN PROVISIONS OF THE ARTICLES OF ASSOCIATION OF OUR COMPANY

Capitalized terms used in this section have the meaning that has been given to such terms in the Articles of Association of our Company. The main provisions of the Articles of Association of our Company are detailed below. No material clause of the Articles of Association having bearing on the Issue or the disclosures required in this Red Herring Prospectus has been omitted.

As on the date of this Red Herring Prospectus, the provisions of the Articles of Association of our Company are in compliance with the Companies Act and the securities laws, as applicable.

Adoption of Articles of Association Vide Special Resolution Passed by the Members through Annual General Meeting held on September 30, 2024.

THE COMPANIES ACT 2013
(Incorporated under Companies Act, 1956)
(COMPANY LIMITED BY SHARES)

ARTICLES OF ASSOCIATION
OF
PARAMOUNT SYNTEX LIMITED

1. The Regulations contained in Table F in Schedule I to the Companies Act, 2013 shall apply to the Company and the Regulations herein contained shall be the regulations for the management of the Company and for the observance of its members and their representatives. They shall be binding on the Company and its members as if they are the terms of an agreement between them.

INTERPRETATION

2. (i) In these Regulations: -

(a) "Company" means **PARAMOUNT SYNTEX LIMITED**

(b) "Office" means the Registered Office of the Company.

(c) the Act" means the "Companies Act, 2013 and every statutory modification or re-enactment thereof and references to Sections of the Act shall be deemed to mean and include references to sections enacted in modification or replacement thereof.

(d) "These Regulations" means these Articles of Associations as originally framed or as altered, from time to time.

(e) "The office" means the Registered Office for the time being of the Company.

(f) "The Seal" means the common seal and stamp of the Company.

(g) Words imparting the singular shall include the plural and vice versa, words imparting the masculine gender shall include the feminine gender and words imparting persons shall include bodies corporate and all other persons recognized by law as such.

(h) Expressions referring to writing shall be construed as including references to printing, lithography, photography, and other modes of representing or reproducing words in a visible form.

(i) Unless the context otherwise requires, the words or expressions contained in these regulations shall bear the same meaning as in the Act or any statutory modifications thereof, in force at the date at which these regulations become binding on the Company.

(j) The Company is a "**Public Company**" within the meaning of Section 2(71) of the Companies Act, 2013 and accordingly means a company which-

a) is not a private company;
b) has minimum paid up share capital, as may be prescribed.

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	SHARE CAPITAL AND VARIATION OF RIGHTS
1.	Subject to the provisions of the Act and these Articles the shares in the capital of the company shall be under the control of the Directors who may issue allot or otherwise dispose of the same or any of them to such persons in such

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	proportion and on such terms and conditions and either at a premium or at par and at such time as they may from time-to-time think fit.
2.	Every person whose name is entered as a member in the register of members shall be entitled to receive within two months after incorporation in case of subscribers to the memorandum or after allotment or within one month after the application for the registration of transfer or transmission or within such other period as the conditions of issue shall be provided one certificate for all his shares without payment of any charges or several certificate search for one or more of his shares upon payment of twenty rupees for each certificate after the first. Every certificate shall be under the seal and shall specify the shares to which it relates and the amount paid - up thereon. In respect of any share or shares held jointly by several persons the company shall not be bound to issue more than one certificate and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all such holders.
3.	If any share certificate be worn out defaced mutilated or torn or if there be no further space on the back for endorsement of transfer then upon production and surrender thereof to the company a new certificate may be issued in lieu thereof and if any certificate is lost or destroyed then upon proof thereof to the satisfaction of the company and on execution of such indemnity as the company deem adequate a new certificate in lieu thereof shall be given. Every certificate under this Article shall be issued on payment of twenty rupees for each certificate. The provisions of Articles (2) and (3) shall mutatis mutandis apply to debentures of the company
4.	Except as required by law no person shall be recognized by the company as holding any share upon any trust and the company shall not be bound by or be compelled in any way to recognize (even when having notice thereof) any equitable contingent future or partial interest in any share or any interest in any fractional part of a share or (except only as by these regulations or by law otherwise provided) any other rights in respect of any share except an absolute right to the entirety thereof in the registered holder
5.	The company may exercise the powers of paying commissions conferred by sub-section (6) of section 40 provided that the rate per cent or the amount of the commission paid or agreed to be paid shall be disclosed in the manner required by that section and rules made thereunder. The rate or amount of the commission shall not exceed the rate or amount prescribed in rules made under sub section (6) of section 40. The commission may be satisfied by the payment of cash or the allotment of fully or partly paid shares or partly in the one way and partly in the other.
6.	If at any time the share capital is divided into different classes of shares the rights attached to any class (unless otherwise provided by the terms of issue of the shares of that class) may subject to the provisions of section 48 and whether or not the company is being wound up be varied with the consent in writing of the holders of three-fourths of the issued shares of that class or with the sanction of a special resolution passed at a separate meeting of the holders of the shares of that class. To every such separate meeting the provisions of these regulations relating to general meetings shall mutatis mutandis apply but so that the necessary quorum shall be at least two persons holding at least one-third of the issued shares of the class in question
7.	The rights conferred upon the holders of the shares of any class issued with preferred or other rights shall not unless otherwise expressly provided by the terms of issue of the shares of that class be deemed to be varied by the creation or issue of further shares ranking pari passu therewith
8.	Subject to the provisions of section 55 any preference shares may with the sanction of an ordinary resolution be issued on the terms that they are to be redeemed on such terms and in such manner as the company before the issue of the shares may by special resolution determine
	LIEN
9.	The company shall have a first and paramount lien—i. on every share (not being a fully paid share), for all monies (whether presently payable or not) called, or payable at a fixed time, in respect of that share; and on all shares (not being fully paid shares) standing registered in the name of a single person, for all monies presently payable by him or his estate to the company: Provided that the Board of directors may at any time declare any share to be wholly or in part exempt from the provisions of this clause. ii. The company's lien, if any, on a share shall extend to all dividends payable and bonuses declared from time to time in respect of such shares. iii. the fully paid shares will be free from all lien, while in the case of partly paid shares, the company's lien, if any, will be restricted to moneys called or payable at a fixed time in respect of such shares
10.	The company may sell in such manner as the Board thinks fit any shares on which the company has a lien, Provided that no sale shall be made a unless a sum in respect of which the lien exists is presently payable or b until the expiration of fourteen days after a notice in writing stating and demanding payment of such part of the amount in respect of which the lien exists as is presently payable has been given to the registered holder for the time being of the share or the person entitled thereto by reason of his death or insolvency.
11.	To give effect to any such sale the Board may authorize some person to transfer the shares sold to the purchaser thereof the purchaser shall be registered as the holder of the shares comprised in any such transfer. The purchaser shall not be bound to see to the application of the purchase money nor shall his title to the shares be affected by any irregularity or invalidity in the proceedings in reference to the sale.
12.	The proceeds of the sale shall be received by the company and applied in payment of such part of the amount in respect of which the lien exists as is presently payable. The residue if any shall subject to a like lien for sums not

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	presently payable as existed upon the shares before the sale be paid to the person entitled to the shares at the date of the sale.
	CALLS ON SHARES
13.	The Board may from time to time make calls upon the members in respect of any monies unpaid on their shares (whether on account of the nominal value of the shares or by way of premium) and not by the conditions of allotment thereof made payable at fixed times Provided that no call shall exceed one-fourth of the nominal value of the share or be payable at less than one month from the date fixed for the payment of the last preceding call. Each member shall subject to receiving at least fourteen days notice specifying the time or times and place of payment pay to the company at the time or times and place so specified the amount called on his shares. A call may be revoked or postponed at the discretion of the Board.
14.	(i) A call shall be deemed to have been made at the time when the resolution of the Board authorizing the call was passed and may be required to be paid by instalments. (ii)the option or right to call of shares shall not be given to any person except with the sanction of the company in general meeting.
15.	The joint holders of a share shall be jointly and severally liable to pay all calls in respect thereof
16.	If a sum called in respect of a share is not paid before or on the day appointed for payment thereof the person from whom the sum is due shall pay interest thereon from the day appointed for payment thereof to the time of actual payment at ten per cent per annum or at such lower rate if any as the Board may determine. The Board shall be at liberty to waive payment of any such interest wholly or in part
17.	Any sum which by the terms of issue of a share becomes payable on allotment or at any fixed date whether on account of the nominal value of the share or by way of premium shall for the purposes of these regulations be deemed to be a call duly made and payable on the date on which by the terms of issue such sum becomes payable. In case of non-payment of such sum all the relevant provisions of these regulations as to payment of interest and expenses forfeiture or otherwise shall apply as if such sum had become payable by virtue of a call duly made and notified.
18.	The Board - a. may if it thinks fit receive from any member willing to advance the same all or any part of the monies uncalled and unpaid upon any shares held by him and. upon all or any of the monies so advanced may (until the same would but for such advance become presently payable) pay interest at such rate not exceeding unless the company in general meeting shall otherwise direct twelve per cent per annum as may be agreed upon between the Board and the member paying the sum in advance
	TRANSFER OF SHARES
19.	The instrument of transfer of any share in the company shall be executed by or on behalf of both the transferor and transferee. The transferor shall be deemed to remain a holder of the share until the name of the transferee is entered in the register of members in respect thereof.
20.	The Board may subject to the right of appeal conferred by section 58 decline to register the transfer of a share not being a fully paid share to a person of whom they do not approve or any transfer of shares on which the company has a lien
21.	The Board may decline to recognise any instrument of transfer unless- 1. the instrument of transfer is in the form as prescribed in rules made under sub-section (1) of section 56(b), 2. the company shall use a common form of transfer, 3. the instrument of transfer is accompanied by the certificate of the shares to which it relates and such other evidence as the Board may reasonably require to show the right of the transferor to make the transfer and, 4. the instrument of transfer is in respect of only one class of shares. 5. The Company shall not register a transfer in the Company other than the transfer between persons both of whose names are entered as holders of beneficial interest in the records of a depository and shares under transfer are in dematerialized form and a proper instrument of transfer is delivered through depository participant. provided further that nothing in this Article shall prejudice any power of the Company to register as shareholder any person to whom the right to any shares in the Company has been transmitted by operation of law.
22.	On giving not less than seven days previous notice in accordance with section 91 and rules made thereunder the registration of transfers may be suspended at such times and for such periods as the Board may from time to time determine Provided that such registration shall not be suspended for more than thirty days at any one time or for more than forty-five days in the aggregate in any year
	TRANSMISSION OF SHARES
23.	On the death of a member the survivor or survivors where the member was a joint holder and his nominee or nominees or legal representatives where he was a sole holder shall be the only persons recognised by the company

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	as having any title to his interest in the shares Nothing in clause (i) shall release the estate of a deceased joint holder from any liability in respect of any share which had been jointly held by him with other persons.
24.	Any person becoming entitled to a share in consequence of the death or insolvency of a member may upon such evidence being produced as may from time to time properly be required by the Board and subject as hereinafter provided elect either to be registered himself as holder of the share or to make such transfer of the share as the deceased or insolvent member could have made. The Board shall in either case have the same right to decline or suspend registration as it would have had if the deceased or insolvent member had transferred the share before his death or insolvency
25.	If the person so becoming entitled shall elect to be registered as holder of the share himself he shall deliver or send to the company a notice in writing signed by him stating that he so elects. If the person aforesaid shall elect to transfer the share the shall testify his election by executing a transfer of the share. All the limitations restrictions and provisions of these regulations relating to the right to transfer and the registration of transfers of shares shall be applicable to any such notice or transfer as aforesaid as if the death or insolvency of the member had not occurred and the notice or transfer were a transfer signed by that member
26.	A person becoming entitled to a share by reason of the death or insolvency of the holder shall be entitled to the same dividends and other advantages to which he would be entitled if he were the registered holder of the share except that he shall not before being registered as a member in respect of the share be entitled in respect of it to exercise any right conferred by membership in relation to meetings of the company Provided that the Board may at any time give notice requiring any such person to elect either to be registered himself or to transfer the share and if the notice is not complied with within ninety days the Board may thereafter withhold payment of all dividends bonuses or other monies payable in respect of the share until the requirements of the notice have been complied with.
27.	In case of a One Person Company on the death of the sole member the person nominated by such member shall be the person recognized by the company as having title to all the shares of the member the nominee on becoming entitled to such shares in case of the members death shall be informed of such event by the Board of the company such nominee shall be entitled to the same dividends and other rights and liabilities to which such sole member of the company was entitled or liable on becoming member such nominee shall nominate any other person with the prior written consent of such person who shall in the event of the death of the member become the member of the company
FORFEITURE OF SHARES	
28.	If a member fails to pay any call or instalment of a call on the day appointed for payment thereof the Board may at any time thereafter during such time as any part of the call or instalment remains unpaid serve a notice on him requiring payment of so much of the call or instalment as is unpaid together with any interest which may have accrued.
29.	The notice aforesaid shall name a further day (not being earlier than the expiry of fourteen days from the date of service of the notice) on or before which the payment required by the notice is to be made and state that in the event of non-payment on or before the day so named the shares in respect of which the call was made shall be liable to be forfeited.
30.	If the requirements of any such notice as aforesaid are not complied with any share in respect of which the notice has been given may at any time thereafter before the payment required by the notice has been made be forfeited by a resolution of the Board to that effect.
31.	A forfeited share may be sold or otherwise disposed of on such terms and in such manner as the Board thinks fit. At any time before a sale or disposal as aforesaid the Board may cancel the forfeiture on such terms as it thinks fit.
32.	A person whose shares have been forfeited shall cease to be a member in respect of the forfeited shares but shall notwithstanding the forfeiture remain liable to pay to the company all monies which at the date of forfeiture were presently payable by him to the company in respect of the shares. The liability of such person shall cease if and when the company shall have received payment in full of all such monies in respect of the shares.
33.	A duly verified declaration in writing that the declarant is a director the manager or the secretary of the company and that a share in the company has been duly forfeited on a date stated in the declaration shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share The company may receive the consideration if any given for the share on any sale or disposal thereof and may execute a transfer of the share in favour of the person to whom the share is sold or disposed of The transferee shall thereupon be registered as the holder of the share and The transferee shall not be bound to see to the application of the purchase money if any nor shall his title to the share be affected by any irregularity or invalidity in the proceedings in reference to the forfeiture sale or disposal of the share.
34.	The provisions of these regulations as to forfeiture shall apply in the case of non-payment of any sum which by the terms of issue of a share becomes payable at a fixed time whether on account of the nominal value of the share or by way of premium as if the same had been payable by virtue of a call duly made and notified.
ALTERATION OF CAPITAL	
35.	The company may from time to time by ordinary resolution increase the share capital by such sum to be divided

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	into shares of such amount as may be specified in the resolution
36.	any of its share capital into shares of larger amount than its existing shares convert all or any of its fully paid-up shares into stock and reconvert that stock into fully paid-up shares of any denomination sub-divide its existing shares or any of them into shares of smaller amount than is fixed by the memorandum cancel any shares which at the date of the passing of the resolution have not been taken or agreed to be taken by any person.
37.	Where shares are converted into stock the holders of stock may transfer the same or any part thereof in the same manner as and subject to the same regulations under which the shares from which the stock arose might before the conversion have been transferred or as near thereto as circumstances admit Provided that the Board may from time to time fix the minimum amount of stock transferable so however that such minimum shall not exceed the nominal amount of the shares from which the stock arose. the holders of stock shall according to the amount of stock held by them have the same rights privileges and advantages as regards dividends voting at meetings of the company and other matters as if they held the shares from which the stock arose but no such privilege or advantage (except participation in the dividends and profits of the company and in the assets on winding up) shall be conferred by an amount of stock which would not if existing in shares have conferred that privilege or advantage. such of the regulations of the company as are applicable to paid-up shares shall apply to stock and the words share and shareholder in those regulations shall include stock and stock-holder respectively.
38.	The company may by special resolution reduce in any manner and with and subject to any incident authorised and consent required by law it share capital any capital redemption reserve account or any share premium account
	CAPITALISATION OF PROFITS
39.	The company in general meeting may upon the recommendation of the Board resolve that it is desirable to capitalize any part of the amount for the time being standing to the credit of any of the companyies reserve accounts or to the credit of the profit and loss account for otherwise available for distribution and that such sum be accordingly set free for distribution in the manner specified in clause (ii) amongst the members who would have been entitled thereto if distributed by way of dividend and in the same proportions. The sum aforesaid shall not be paid in cash but shall be applied subject to the provision contained in clause (iii) either in or towards paying up any amounts for the time being unpaid on any shares held by such members respectively paying up in full unissued shares of the company to be allotted and distributed credited as fully paid-up to and amongst such members in the proportions aforesaid partly in the way specified in sub-clause (A) and partly in that specified in sub-clause (B) A securities premium account and a capital redemption reserve account may for the purposes of this regulation be applied in the paying up of unissued shares to be issued to members of the company as fully paid bonus shares The Board shall give effect to the resolution passed by the company in pursuance of this regulation.
40.	Whenever such a resolution as aforesaid shall have been passed the Board shall make all appropriations and applications of the undivided profits resolved to be capitalised thereby and all allotments and issues of fully paid shares if any and generally do all acts and things required to give effect thereto. The Board shall have power to make such provisions by the issue of fractional certificates or by payment in cash or otherwise as it thinks fit for the case of shares becoming distributable in fractions and to authorise any person to enter on behalf of all the members entitled thereto into an agreement with the company providing for the allotment to them respectively credited as fully paid-up of any further shares to which they may be entitled upon such capitalization or as the case may require for the payment by the company on their behalf by the application thereto of their respective proportions of profits resolved to be capitalized of the amount or any part of the amounts remaining unpaid on their existing shares Any agreement made under such authority shall be effective and binding on such members
	BUY-BACK OF SHARES
41.	Notwithstanding anything contained in these articles but subject to the provisions of sections 68 to 70 and any other applicable provision of the Act or any other law for the time being in force the company may purchase its own shares or other specified securities.
	GENERAL MEETINGS
42.	I. All general meetings other than annual general meeting shall be called extraordinary general meeting. II. The Chairman (if any) of the Board of Directors shall be entitled to take the chair at every General Meeting, whether Annual or Extraordinary. If there is no such Chairman of the Board of Directors, or if at any meeting he is not present within fifteen minutes of the time appointed for holding such meeting or if he is unable or unwilling to take the chair, then the Members present shall elect another Director as Chairman, and if no Director be present or if all the Directors present decline to take the chair then the Members present shall elect one of the members to be the Chairman of the meeting.
43.	The Board may whenever it thinks fit call an extraordinary general meeting. If at any time directors capable of acting who are sufficient in number to form a quorum are not within India any director or any two members of the company may call an extraordinary general meeting in the same manner as nearly as possible as that in which such a meeting may be called by the Board.

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	PROCEEDINGS AT GENERAL MEETINGS
44.	No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business. Save as otherwise provided herein the quorum for the general meetings shall be as provided in section 103.
45.	The chairperson if any of the Board shall preside as Chairperson at every general meeting of the company.
46.	If there is no such Chairperson or if he is not present within fifteen minutes after the time appointed for holding the meeting or is unwilling to act as chairperson of the meeting the directors present shall elect one of their members to be Chairperson of the meeting.
47.	If at any meeting no director is willing to act as Chairperson or if no director is present within fifteen minutes after the time appointed for holding the meeting the members present shall choose one of their members to be Chairperson of the meeting.
48.	In case of a One Person Company the resolution required to be passed at the general meetings of the company shall be deemed to have been passed if the resolution is agreed upon by the sole member and communicated to the company and entered in the minutes book maintained under section 118 such minute's book shall be signed and dated by the member the resolution shall become effective from the date of signing such minutes by the sole member.
	ADJOURNMENT OF MEETING
49.	The Chairperson may with the consent of any meeting at which a quorum is present and shall if so directed by the meeting adjourn the meeting from time to time and from place to place. No business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty days or more notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid and as provided in section 103 of the Act it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.
	VOTING RIGHTS
50.	Subject to any rights or restrictions for the time being attached to any class or classes of shares on a show of hands every member present in person shall have one vote and on a poll the voting rights of members shall be in proportion to his share in the paid-up equity share capital of the company
51.	A member may exercise his vote at a meeting by electronic means in accordance with section 108 and shall vote only once.
52.	In the case of joint holders, the vote of the senior who tenders a vote whether in person or by proxy shall be accepted to the exclusion of the votes of the other joint holders. For this purpose, seniority shall be determined by the order in which the names stand in the register of members.
53.	A member of unsound mind or in respect of whom an order has been made by any court having jurisdiction in lunacy may vote whether on a show of hands or on a poll by his committee or other legal guardian and any such committee or guardian may on a poll vote by proxy.
54.	Any business other than that upon which a poll has been demanded maybe proceeded with pending the taking of the poll.
55.	No member shall be entitled to vote at any general meeting unless all calls or other sums presently payable by him in respect of shares in the company have been paid
56.	No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection made in due time shall be referred to the Chairperson of the meeting whose decision shall be final and conclusive.
	PROXY
57.	The instrument appointing a proxy and the power-of-attorney or other authority if any under which it is signed or a notarized copy of that power or authority shall be deposited at the registered office of the company not less than 48 hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote or in the case of a poll not less than 24 hours before the time appointed for the taking of the poll and in default the instrument of proxy shall not be treated as valid
58.	An instrument appointing a proxy shall be in the form as prescribed in the rules made under section 105
59.	A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the previous death or insanity of the principal or the revocation of the proxy or of the authority under which the proxy was executed or the transfer of the shares in respect of which the proxy is given Provided that no intimation in writing of such death insanity revocation or transfer shall have been received by the company at its office before the commencement of the meeting or adjourned meeting at which the proxy is used.
	BOARD OF DIRECTORS
60.	The number of the directors and the names of the first directors shall be determined in writing by the subscribers of the memorandum or a majority of them.

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61.	The remuneration of the directors shall in so far as it consists of a monthly payment be deemed to accrue from day-to-day. In addition to the remuneration payable to them in pursuance of the Act the directors may be paid all travelling hotel and other expenses properly incurred by them in attending and returning from meetings of the Board of Directors or any committee thereof or general meetings of the company or in connection with the business of the company.
62.	The Board may pay all expenses incurred in getting up and registering the company
63.	The company may exercise the powers conferred on it by section 88 with regard to the keeping of a foreign register and the Board may (subject to the provisions of that section) make and vary such regulations as it may think fit respecting the keeping of any such register.
64.	All cheques promissory notes drafts hundis bills of exchange and other negotiable instruments and all receipts for monies paid to the company shall be signed drawn accepted endorsed or otherwise executed as the case may be by such person and in such manner as the Board shall from time to time by resolution determine.
65.	Every director present at any meeting of the Board or of a committee thereof shall sign his name in a book to be kept for that purpose.
66.	Subject to the provisions of section 149 the Board shall have power at any time and from time to time to appoint a person as an additional director provided the number of the directors and additional directors together shall not at any time exceed the maximum strength fixed for the Board by the articles. Such person shall hold office only up to the date of the next annual general meeting of the company but shall be eligible for appointment by the company as a director at that meeting subject to the provisions of the Act.
PROCEEDINGS OF THE BOARD	
67.	The Board of Directors may meet for the conduct of business adjourn and otherwise regulate its meetings as it thinks fit. A director may and the manager or secretary on the requisition of a director shall at any time summon a meeting of the Board.
68.	Save as otherwise expressly provided in the Act questions arising at any meeting of the Board shall be decided by a majority of votes. In case of an equality of votes the Chairperson of the Board if any shall have a second or casting vote
69.	The continuing directors may act notwithstanding any vacancy in the Board but if and so long as their number is reduced below the quorum fixed by the Act for a meeting of the Board the continuing directors or director may act for the purpose of increasing the number of directors to that fixed for the quorum or of summoning a general meeting of the company but for no other purpose.
70.	The Board may elect a chairperson of its meetings and determine the period for which he is to hold office. If no such Chairperson is elected or if at any meeting the Chairperson is not present within five minutes after the time appointed for holding the meeting the directors present may choose one of their number to be Chairperson of the meeting. Subject to Section 203 of the Act and rules made there under, one person can act as the Chairman as well as the Managing Director or Chief Executive Officer at the same time.
71.	The Board may subject to the provisions of the Act delegate any of its powers to committees consisting of such member or members of its body as it thinks fit. Any committee so formed shall in the exercise of the powers so delegated conform to any regulations that may be imposed on it by the Board
72.	A committee may elect a chairperson of its meetings. If no such Chairperson is elected or if at any meeting the Chairperson is not present within five minutes after the time appointed for holding the meeting the members present may choose one of their members to be Chairperson of the meeting.
73.	A committee may meet and adjourn as it thinks fit. Questions arising at any meeting of a committee shall be determined by a majority of votes of the members present and in case of an equality of votes the Chairperson shall have a second or casting vote.
74.	All acts done in any meeting of the Board or of a committee thereof or by any person acting as a director shall notwithstanding that it may be afterwards discovered that there was some defect in the appointment of any one or more of such directors or of any person acting as aforesaid or that they or any of them were disqualified be as valid as if every such director or such person had been duly appointed and was qualified to be a director.
75.	Save as otherwise expressly provided in the Act a resolution in writing signed by all the members of the Board or of a committee thereof for the time being entitled to receive notice of a meeting of the Board or committee shall be valid and effective as if it had been passed at a meeting of the Board or committee duly convened and held.
76.	In case of a One Person Company where the company is having only one director all the businesses to be transacted at the meeting of the Board shall be entered into minutes book maintained under section 118 such minutes book shall be signed and dated by the director the resolution shall become effective from the date of signing such minutes by the director.
CHIEF EXECUTIVE OFFICER, MANAGER, COMPANY SECRETARY OR CHIEF FINANCIAL OFFICER	
77.	Subject to the provisions of the Act A chief executive officer manager company secretary or chief financial officer

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	may be appointed by the Board for such term at such remuneration and upon such conditions as it may think fit and any chief executive officer manager company secretary or chief financial officer so appointed may be removed by means of a resolution of the Board A director may be appointed as chief executive officer manager company secretary or chief financial officer.
78.	A provision of the Act or these regulations requiring or authorising a thing to be done by or to a director and chief executive officer manager company secretary or chief financial officer shall not be satisfied by its being done by or to the same person acting both as director and as or in place of chief executive officer manager company secretary or chief financial officer.
	THE SEAL
79.	The Board shall provide for the safe custody of the seal. The seal of the company shall not be affixed to any instrument except by the authority of a resolution of the Board or of a committee of the Board authorised by it in that behalf and except in the presence of at least two directors and of the secretary or such other person as Page 13 of 15 the Board may appoint for the purpose and those two directors and the secretary or other person aforesaid shall sign every instrument to which the seal of the company is so affixed in their presence.
	DIVIDENDS AND RESERVE
80.	The company in general meeting may declare dividends but no dividend shall exceed the amount recommended by the Board.
81.	Subject to the provisions of section 123 the Board may from time to time pay to the members such interim dividends as appear to it to be justified by the profits of the company
82.	The Board may before recommending any dividend set aside out of the profits of the company such sums as it thinks fit as a reserve or reserves which shall at the discretion of the Board be applicable for any purpose to which the profits of the company may be properly applied including provision for meeting contingencies or for equalizing dividends and pending such application may at the like discretion either be employed in the business of the company or be invested in such investments (other than shares of the company) as the Board may from time to time thinks fit. The Board may also carry forward any profits which it may consider necessary not to divide without setting them aside as a reserve.
83.	Subject to the rights of persons, if any, entitled to shares with special rights as to dividends, all dividends shall be declared and paid according to the amounts paid or credited as paid on the shares in respect whereof the dividend is paid, but if and so long as nothing is paid upon any of the shares in the company, dividends may be declared and paid according to the amounts of the shares. any amount paid-up in advance of calls on any share may carry interest but shall not entitle the holder of the share to participate in respect thereof, in a dividend subsequently declared. All dividends shall be apportioned and paid proportionately to the amounts paid or credited as paid on the shares during any portion or portions of the period in respect of which the dividend is paid; but if any share is issued on terms providing that it shall rank for dividend as from a particular date such share shall rank for dividend accordingly.
84.	The Board may deduct from any dividend payable to any member all sums of money if any presently payable by him to the company on account of calls or otherwise in relation to the shares of the company.
85.	Any dividend interest or other monies payable in cash in respect of shares may be paid by cheque or warrant sent through the post directed to the registered address of the holder or in the case of joint holders to the registered address of that one of the joint holders who is first named on the register of members or to such person and to such address as the holder or joint holders may in writing direct. Every such cheque or warrant shall be made payable to the order of the person to whom it is sent.
86.	Any one of two or more joint holders of a share may give effective receipts for any dividends bonuses or other monies payable in respect of such share.
87.	Notice of any dividend that may have been declared shall be given to the persons entitled to share therein in the manner mentioned in the Act.
88.	I. No dividend shall bear interest against the company. II. there will be no forfeiture of unclaimed dividends before the claim becomes barred by law.
	ACCOUNTS
89.	The Board shall from time to time determine whether and to what extent and at what times and places and under what conditions or regulations the accounts and books of the company or any of them shall be open to the inspection of members not being directors. No member (not being a director) shall have any right of inspecting any account or book or document of the company except as conferred by law or authorised by the Board or by the company in general meeting.
	WINDING UP
90.	Subject to the provisions of Chapter XX of the Act and rules made thereunder If the company shall be wound up the liquidator may with the sanction of a special resolution of the company and any other sanction required by the Act divide amongst the members in specie or kind the whole or any part of the assets of the company whether they shall consist of property of the same kind or not. For the purpose aforesaid the liquidator may set such value as he deems

No.	Content
	fair upon any property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members. The liquidator may with the like sanction vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories if he considers necessary but so that no member shall be compelled to accept any shares or other securities whereon there is any liability.
	INDEMNITY
91.	Every officer of the company shall be indemnified out of the assets of the company against any liability incurred by him in defending any proceedings whether civil or criminal in which judgment is given in his favor or in which he is acquitted or in which relief is granted to him by the court or the Tribunal.
	OTHERS
92.	**DEMATERIALISATION OF SHARES: -** I. Subject to the provisions of the Act and Rules made thereunder the Company will offer its members facility to hold securities issued by it in dematerialized form. II. All the fresh securities to be issued by the company will be in dematerialized form. III. Any person seeking transfer of shares, shall first get his / her shares dematerialized before execution of instrument of transfer.

SECTION IX- OTHER INFORMATION

MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

The following contracts (not being contracts entered into in the ordinary course of business carried on by our Company or contracts entered into more than two (2) years before the date of filing of this Red Herring Prospectus which are or may be deemed material have been entered or are to be entered into by our Company. These contracts, copies of which will be attached to the copy of the Red Herring Prospectus to be delivered to the RoC for filing and also the documents for inspection referred to hereunder, may be inspected at the corporate office from date of filing of Red Herring Prospectus with RoC to Issue Closing Date on working days from 10.00 a.m. to 5.00 p.m.

Any of the contracts or documents mentioned in this Red Herring Prospectus may be amended or modified at any time if so required in the interest of our Company or if required by other parties, without reference to the Shareholders, subject to compliance of the provisions contained in the Companies Act and other Applicable Law.

MATERIAL CONTRACTS TO THE ISSUE

1. Memorandum of Understanding dated September 25, 2025 between our company and the Book Running Lead Manager.
2. Registrar Agreement dated September 06, 2025 between our Company and the Registrar to the Issue.
3. Public Issue Account agreement dated September 14, 2026 among our Company, the Book Running Lead Manager, the Public Issue Bank/Banker to Issue, and the Registrar to the Issue.
4. Underwriting Agreement dated September 12, 2026 between our Company and the Underwriter.
5. Market Making Agreement dated September 12, 2026 between our Company, the Book Running Lead Manager and the Market Maker.
6. Tripartite agreement dated February 06, 2024, among NSDL, our Company and the Registrar to the Issue.
7. Tripartite agreement dated March 18, 2024, among CDSL, our Company and the Registrar to the Issue.
8. Monitoring Agency Agreement dated May 29, 2026, among Care Ratings Limited and our Company.

MATERIAL DOCUMENTS FOR THE ISSUE

1. Certified true copy of the Memorandum of Association and Articles of Association of our Company, as amended.
2. Certified true copy of Certificate of Incorporation dated March 08, 1996 issued by Registrar of Companies, Mumbai.
3. Fresh Certificate of Incorporation dated July 18, 2024 issued by the Registrar of Companies, Mumbai consequent upon Conversion of the Company to Public Company.
4. Resolutions of the Board of Directors dated August 28, 2025 in relation to the Issue and other related matters.
5. Shareholders' resolution dated August 30, 2025 in relation to the Issue and other related matters.
6. Copies of Standalone Restated Financial Statements of our Company Financial Year ended March 31, 2026, March 31, 2025 and March 31, 2024.
7. Statutory Auditors Report dated September 15, 2026 for Restated Financial Statements for the Financial Years ended March 31 2026, March 31, 2025 and March 31, 2024.
8. Statement of Tax Benefits dated September 15, 2026 issued by our Statutory Auditors M/s. Aggarwal Pawan & Associates, Chartered Accountants.

9. Consents of our All Directors, Promoters and Promoter Group, Company Secretary and Compliance Officer, Chief Financial Officer, Senior Management Personnel, Statutory Auditor/ Peer Review Auditor, Banker(s) to the Company, Book Running Lead Manager, Legal Advisor to the Issue, Registrar to the Issue and Chartered Engineers to act in their respective capacities.

10. Certificate on KPI's issued by our statutory auditors namely M/s. Aggarwal Pawan & Associates, Chartered Accountants dated September 15, 2026.

11. Due diligence certificate dated September 22, 2026 from Book Running Book Running Lead Manager to the Issue.

12. Board Resolution dated September 30, 2025 for approval of Draft Red Herring Prospectus, dated September 22, 2026 for approval of the Red Herring Prospectus and dated [●] for approval of the Prospectus

13. In Principle Approval from BSE Limited vide letter dated December 02, 2025 to use the name of BSE Limited in this Offer Document for listing of Equity Shares on the SME Platform of BSE Limited.

14. An online and physical search report dated November 28, 2025 has been obtained from an independent Practising Company Secretary, M/s. S J Kumar & Associates, through an independent agency.

Any of the contracts or documents mentioned in this Red Herring Prospectus may be amended or modified at any time if so, required in the interest of our Company or if required by other parties, without reference to the shareholders subject to compliance of the provisions contained in the Companies Act and other relevant statutes.

SECTION X – DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE DIRECTORS OF OUR COMPANY

Sd/-

Punit Arora
Managing Director & Chairman

Place: Mumbai
Date: September 22, 2026

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DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE DIRECTORS OF OUR COMPANY

Sd/-

Kumkum Arora
Whole Time Director

Place: Mumbai
Date: September 22, 2026

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DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE DIRECTORS OF OUR COMPANY

Sd/-

Manish Chhabra
Independent Director

Place: Mumbai
Date: September 22, 2026

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DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE DIRECTORS OF OUR COMPANY

Sd/-

Mohit Bedi
Independent Director

Place: Mumbai
Date: September 22, 2026

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DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE DIRECTORS OF OUR COMPANY

Sd/-

Shilpi Jain
Independent Director

Place: Mumbai
Date:. **September 22, 2026**

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DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE CFO OF OUR COMPANY

Sd/-

Sharad Kumar Srivastava
Chief Financial Officer

Place: Mumbai
Date: September 22, 2026

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DECLARATION

I, hereby declare that, all the relevant provisions of Companies Act, 2013 and the guidelines/regulations issued by the Government of India or the guidelines/regulations issued by the Securities and Exchange Board of India, established under section 3 of the Securities Exchange Board of India Act, 1992, as the case may be, have been complied with no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under or regulations/guidelines issued, as the case may be. I further certify that all the statements made in this Red Herring Prospectus are true and correct.

SIGNED BY THE CS OF OUR COMPANY

Sd/-

Bharti Singh
Company Secretary

Place: Ludhiana, Punjab
Date: September 22, 2026.

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