



EROS INTERNATIONAL MEDIA LIMITED

Corporate Presentation

February 2013

Table of Contents

Section I : Eros Group Overview

Section II: Company Overview

Section III: Diversified and Sustainable Business Model

Section IV: Growth Drivers

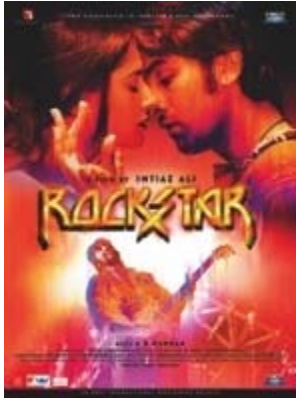
Section V: Business Overview

Section VI: Financial Highlights

Section VII: Section VII: Strategic Tie-up – HBO

Section I : Eros Group Overview

A Leading Global Indian Film Entertainment Company



- ❑ 1,100+ films and digital rights to an additional 700 films

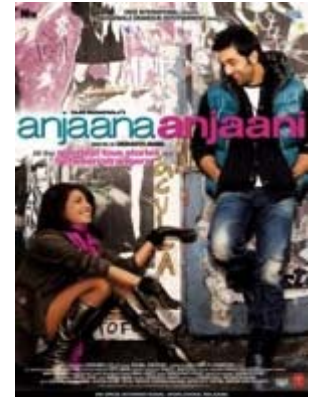
- ❑ 70+ new releases per year for the last 3 years

- ❑ 25 different languages

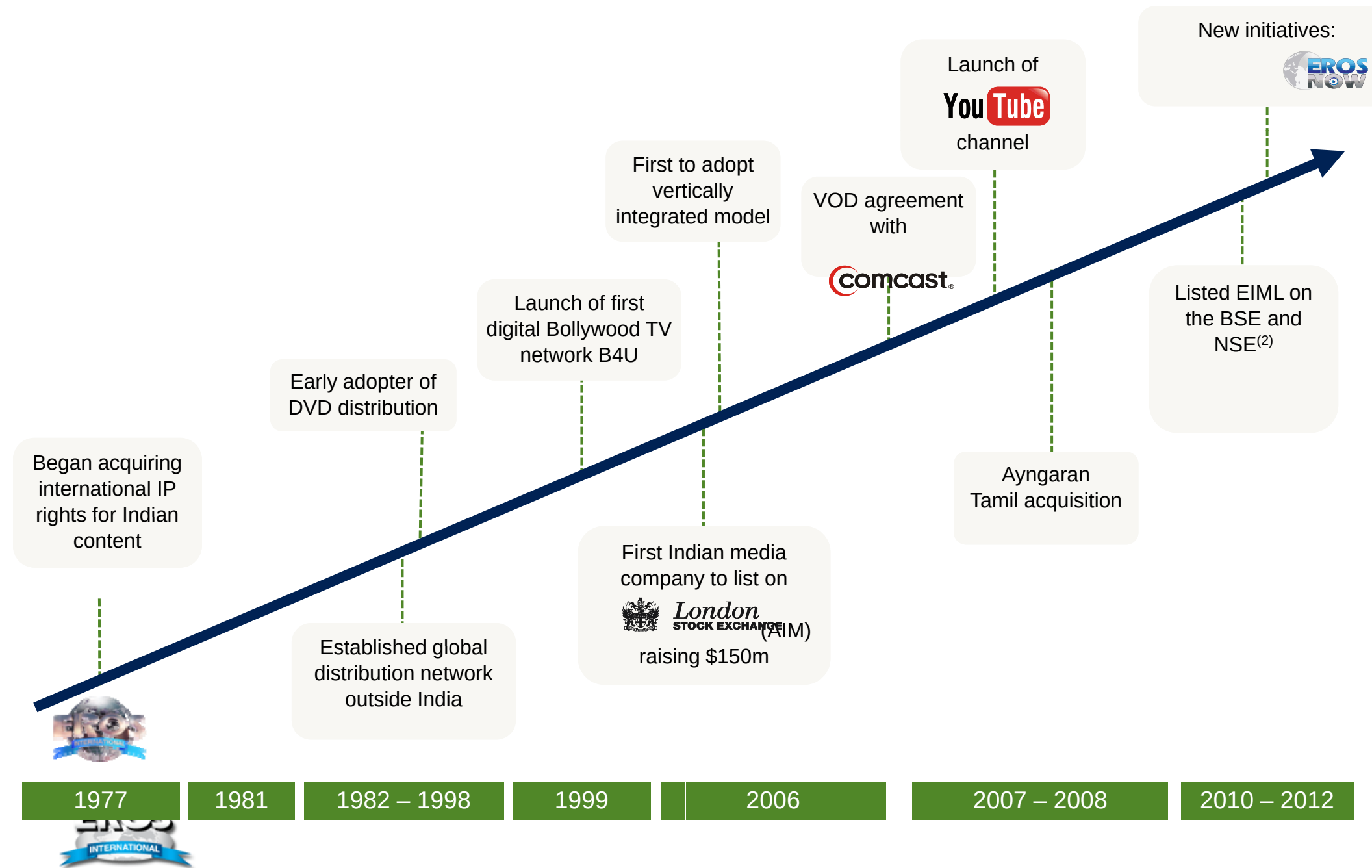
- ❑ Digitized content including music

- ❑ Multi-channel global distribution (50+ countries)

- ❑ Value enhancing platforms such as Eros Now



Pioneer & Innovator in Indian Filmed Entertainment



The Eros Advantage

A global leader in Indian filmed entertainment

- ❑ Leading box office market share in Indian films worldwide
- ❑ Deep talent relationships developed over 35 years

Largest Indian content library of films & music

- ❑ 1,100+ film library, digital rights to an additional 700 films and 70+ new films per year for the last 3 years
- ❑ Music & music videos

Unparalleled global distribution network

- ❑ Spans 50+ countries
- ❑ Theatrical, TV & digital distribution

High growth domestic media & entertainment market with structural upside

- ❑ Film industry – \$2.2B market with projected 11.5% CAGR⁽¹⁾
- ❑ TV industry – \$7.4B market with projected 18.0% CAGR⁽¹⁾

Accelerated film monetization

- ❑ Portfolio approach / pre-sales de-risk film investments
- ❑ Target new releases to be cash flow positive after year 1

Well positioned to exploit attractive new opportunities

HBO



EROS
INTERNATIONAL

(1) Market size as of 2012 and projected CAGR from 2013 – 2017 CAGR
Source: Company filings, FICCI KPMG 2013

Established Brand with Leading Market Share



2009 – 2010:
3 of top 10 films each
year

India



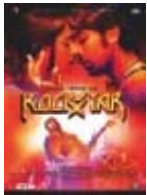
\$22.9M



\$21.7M



\$17.0M



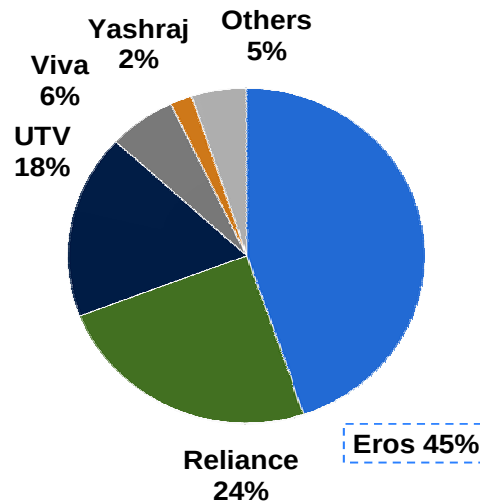
\$12.8M

2011 box office



Leading market share

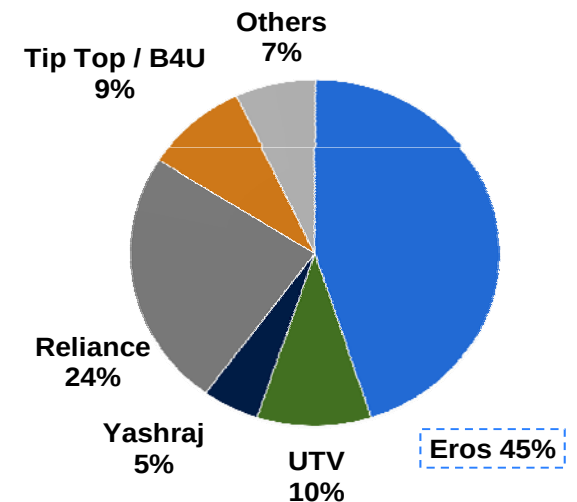
USA



#1 over the last 30 years

UK

nielsen



2011 Share⁽¹⁾

EROS

(1) Market share data based on gross box office collections

Source: <http://www.boxofficeindia.com>, Nielsen EDI Box office data, Rentrak, Company filings

Section II : Company Overview

Operating Activities

Content Aggregation

Co-production

Acquisition

IPR Owner

Strong Balance Sheet

Scale of more than 75
movies p.a.

1,100 movie Library

Unparalleled
distribution network

Maximum Monetization

India Theatrical

TV Syndication

New Media / Music /
Others

New Initiative
EROS NOW
HBO

Low Risk Content Sourcing Strategy

- As a leading player within the Indian film content and distribution sector, Eros has deep-rooted relationships with talent and production houses going back three decades
- Eros has a disciplined “Greenlight” process for approval of film projects
 - Greenlight board consists of Eros executives that run business in India and abroad
 - Greenlight board executes a thorough review of film projects based on the following criteria:

Creative criteria

- ✓ Producer and Director skill and track record
- ✓ Movie script
- ✓ Star Cast, Actors and fit for role
- ✓ Genre of movie and likely resonance with audiences
- ✓ Tentative release date and fit with overall slate

Financial criteria

- ✓ Prior track record of actor / director with that genre of movie
- ✓ Returns on previous films
- ✓ Expected return on investment
- ✓ Budget of film
- ✓ Fixed price/ budget cap



Low Risk Content Sourcing Strategy

- Acquisitions and Co-production arrangements ensure access to top quality content at financially attractive terms

Typical Acquisition Arrangement

- Early acquisition of film at a negotiated price
- 15 – 20 year rights
- First position recoupment of 20% fixed profit on all gross revenues, followed by all P&A costs, entire Minimum Guarantee Price and the remaining profit is shared in pre-agreed ratio

Typical Co-production Arrangement

- Pre-agree budget, star cast, script with co-producer
- IPR rights in perpetuity
- Agree fixed production fee and over-budget cap
- First position recoupment of 20% fixed profit on all gross revenues, followed by all P&A costs, followed by entire Investment, and the remaining profit is shared in pre-agreed ratio

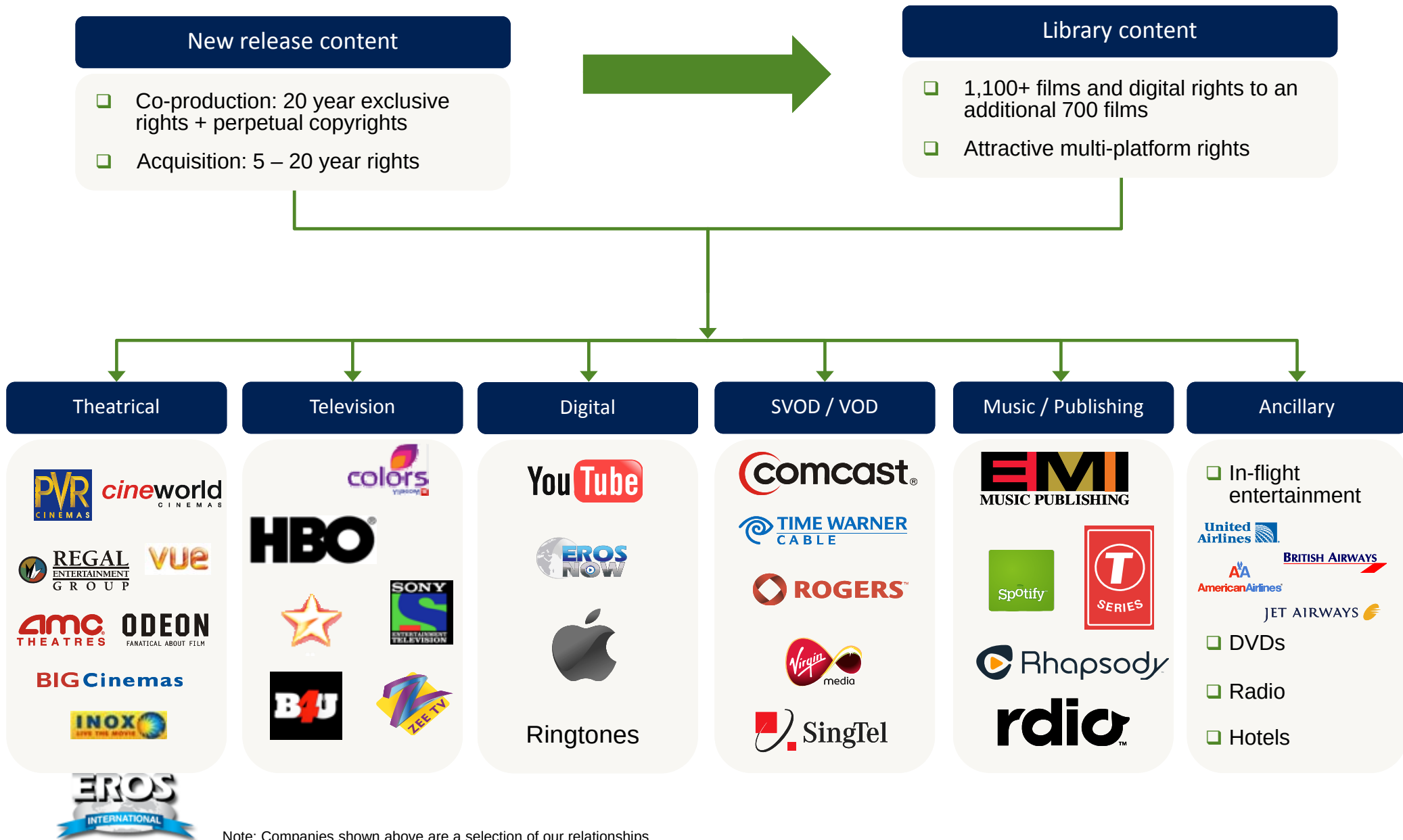
Unparalleled market position

- Largest library of Indian entertainment
 - 1,100+ titles
 - Exploitation of old content on new platforms
 - Stable, recurring cash flows
- Well established distribution network
 - Theatre / TV
 - Internet and mobile
 - Music / Radio / Ringtones / Print
- Long-term relationship with talent
 - Mutually advantageous and long-term partnerships with film talent over many years
 - Timely execution of talent deals gives Eros International a significant competitive advantage



Section III : Diversified and Sustainable Business Model

Successful Multi-Platform Content Monetization Model



Mitigate Risk and Maximize Cash Flow

Minimize capital risk

Portfolio approach to film slate by budget, genre & language

Pre-sales of movie rights cover 35% – 67% of film direct production costs⁽¹⁾

Bundling of content for licensing to cable networks & broadcasters



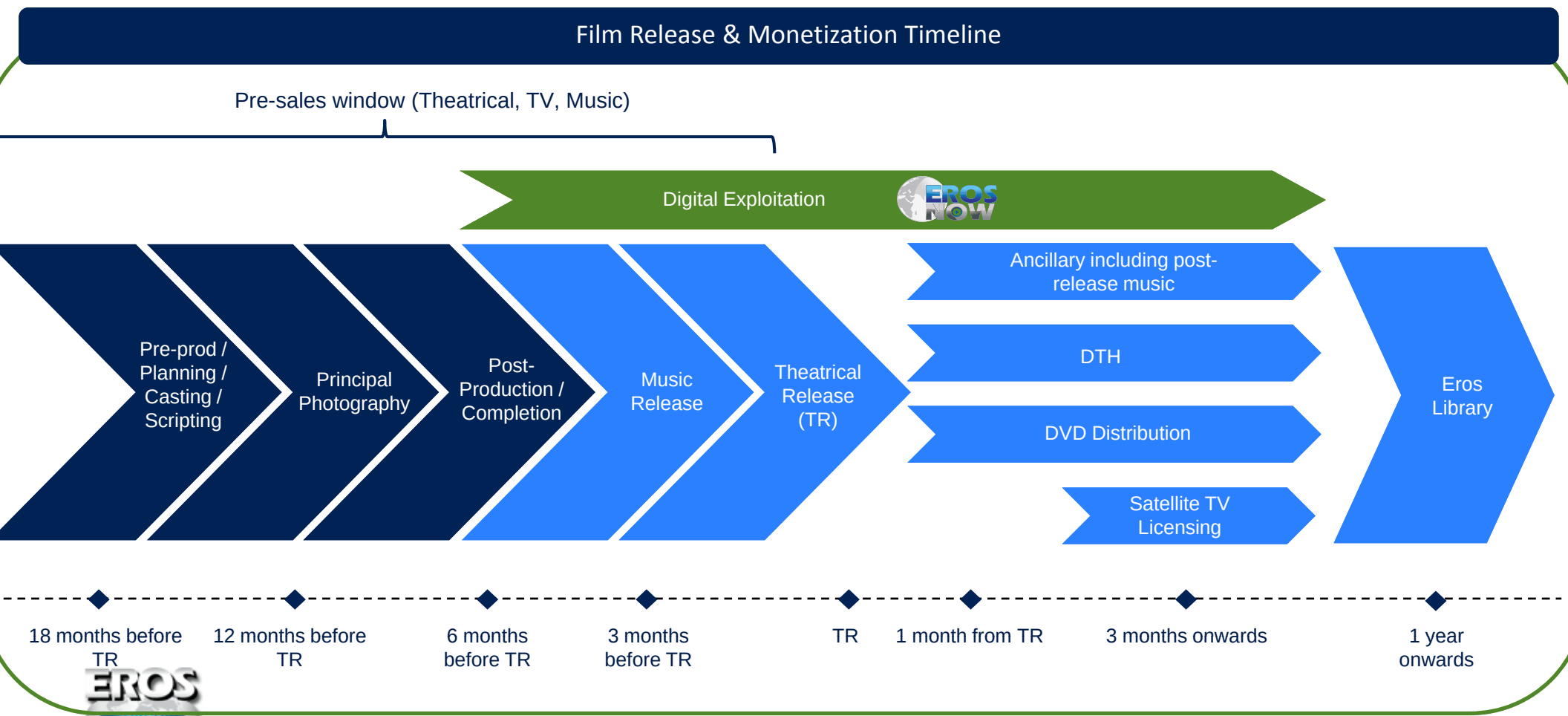
❑ Maximize cash flows & library value



(1) For major (high budget) films released in fiscal 2012. Major films refer to films with direct production costs in excess of Rs 45 crs
Source: Company filings

Maximize Monetization Through the Release Windows

- ❑ Eros generates revenues across all phases of the film release cycle
- ❑ Indian theatrical & DVD release windows are short
- ❑ Limited DVD market exposure
- ❑ Print & advertising expenditure for major films typically comprise 10% - 15% of production costs
- ❑ Further monetization windows from launch of Eros Now



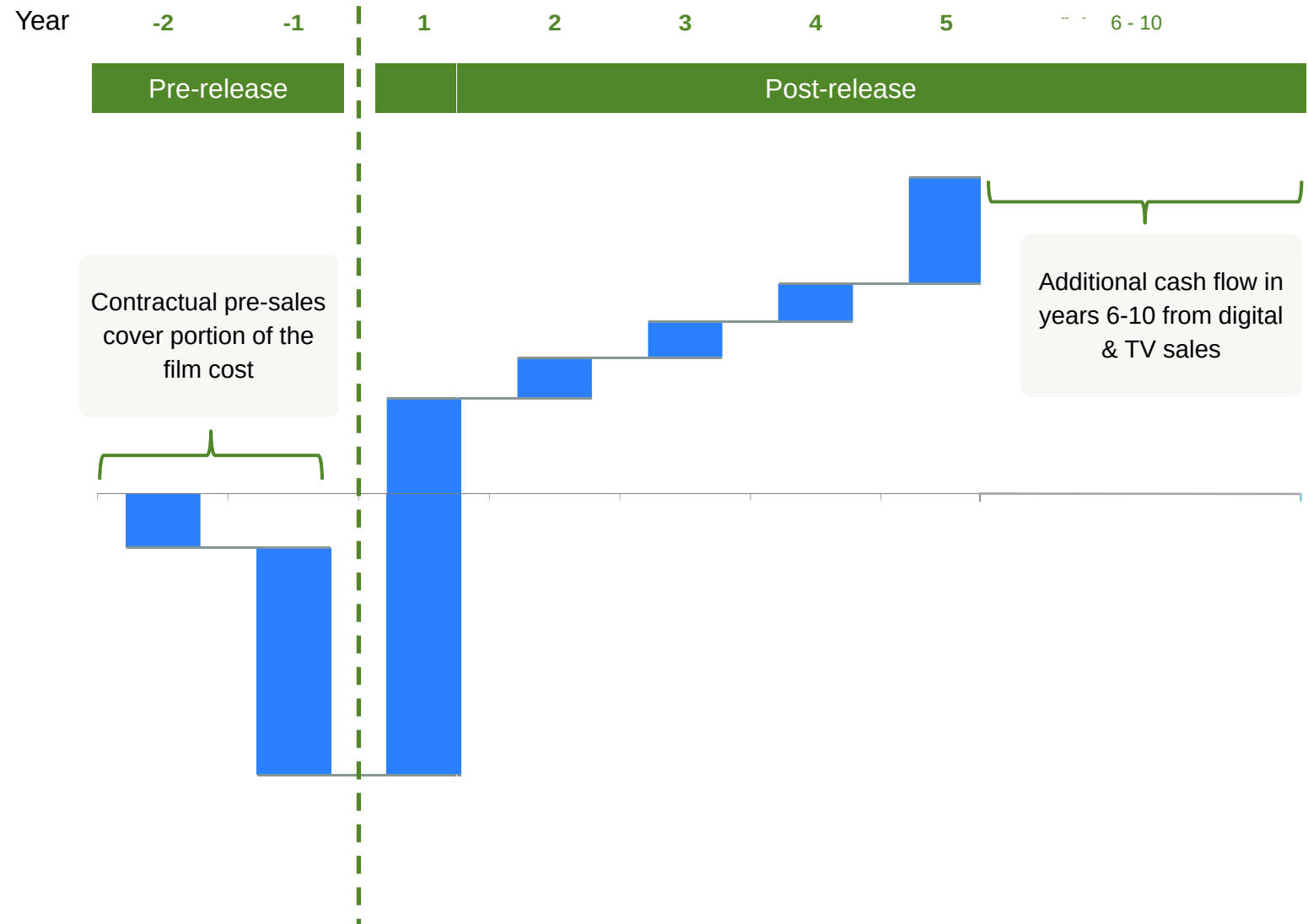
Note: Major (high budget) films refer to films with direct production costs in excess of \$8.5 million.
Source: Company filings

Accelerated Film Monetization

Illustrative Major Film Example

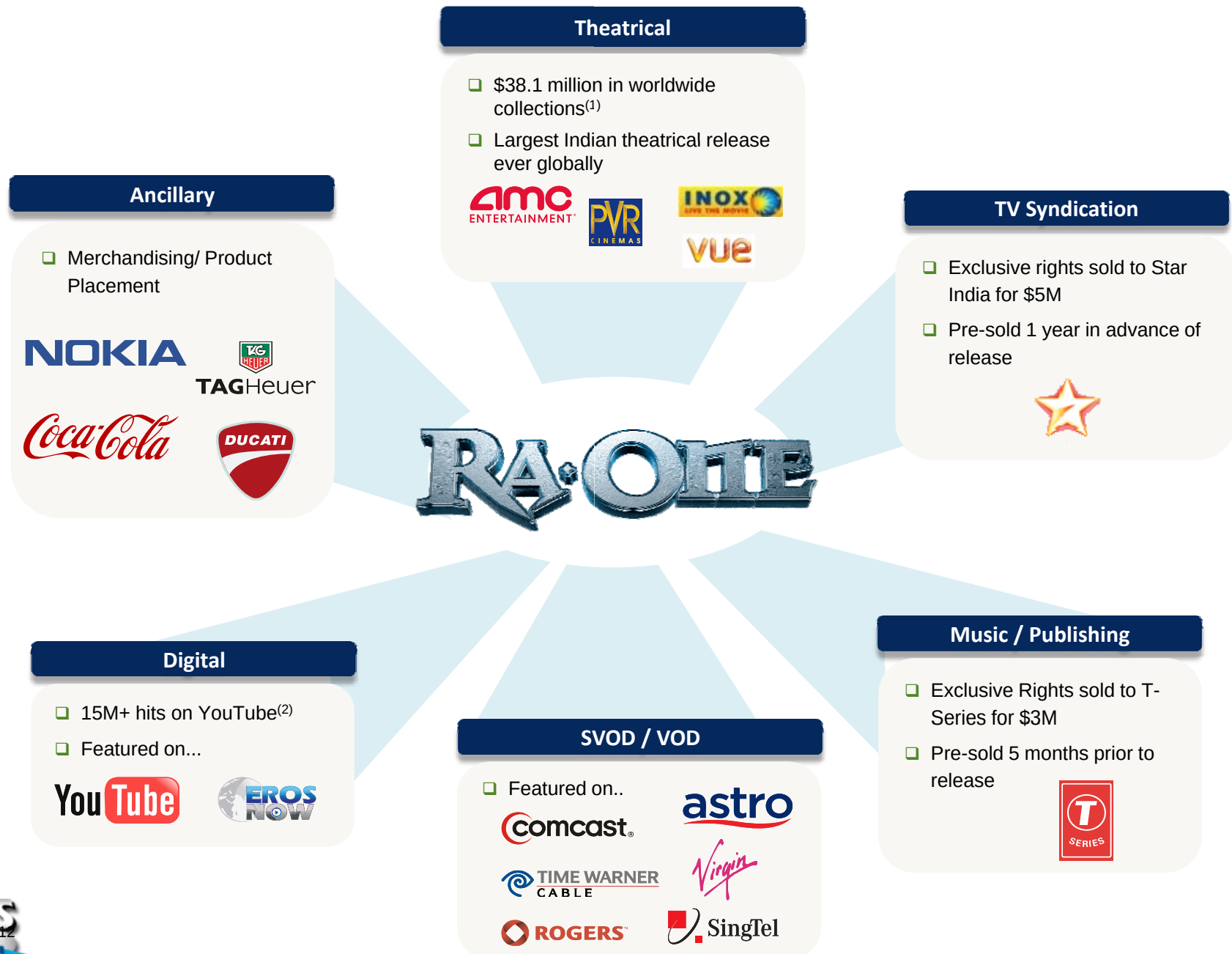
- ❑ \$8.5+ M initial investment
- ❑ P&A costs are ~20%
- ❑ Target new releases to be cash flow positive by year 1
- ❑ TV cycle anticipated every 4 to 5 years

Cumulative cash flows



Note: Major (high budget) films refer to films with direct production costs in excess of \$8.5 million.

Integrated Marketing / Distribution Approach: Ra.One



(1) As of February 3, 2012

(2) As of March 2012

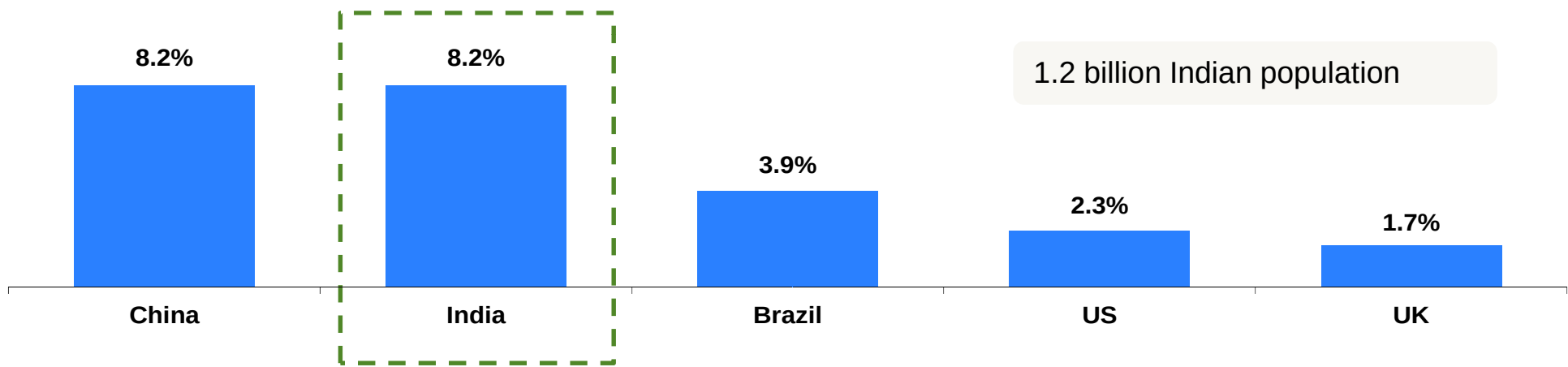
Source: Company filings, <http://www.boxofficeindia.com>

Section IV : Growth Drivers

India: High Growth with Attractive Fundamentals

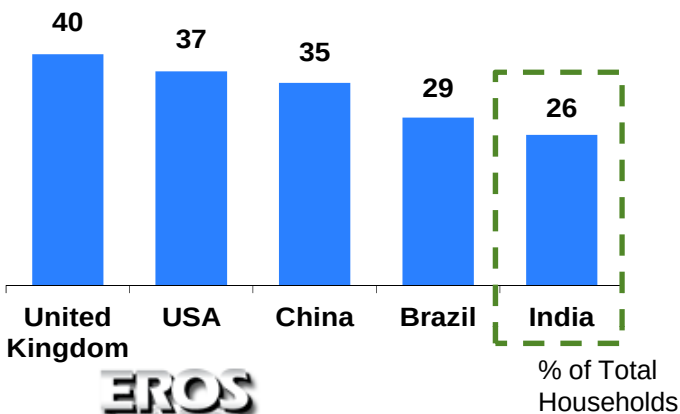
One of the Fastest Growing Economies

2011 – 2015 Projected Real GDP Growth



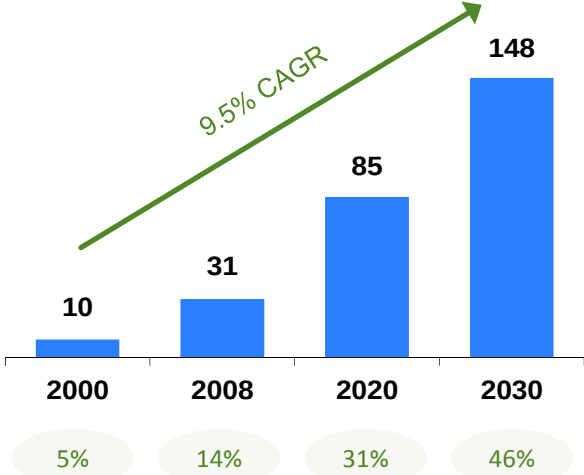
A Young Nation...

Median Age (years)



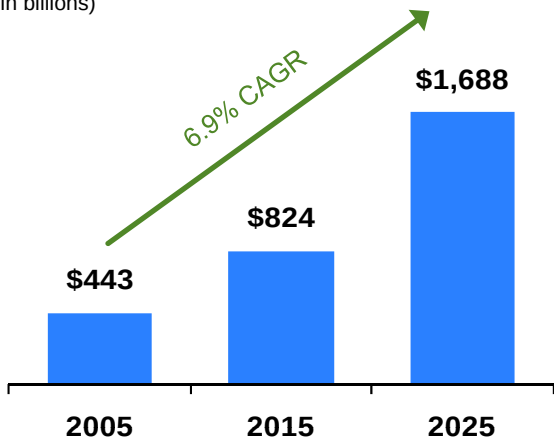
...with a Growing Middle Class

Number of Middle Class Households⁽¹⁾



...and Increasing Disposable Income⁽²⁾

(\$ in billions)



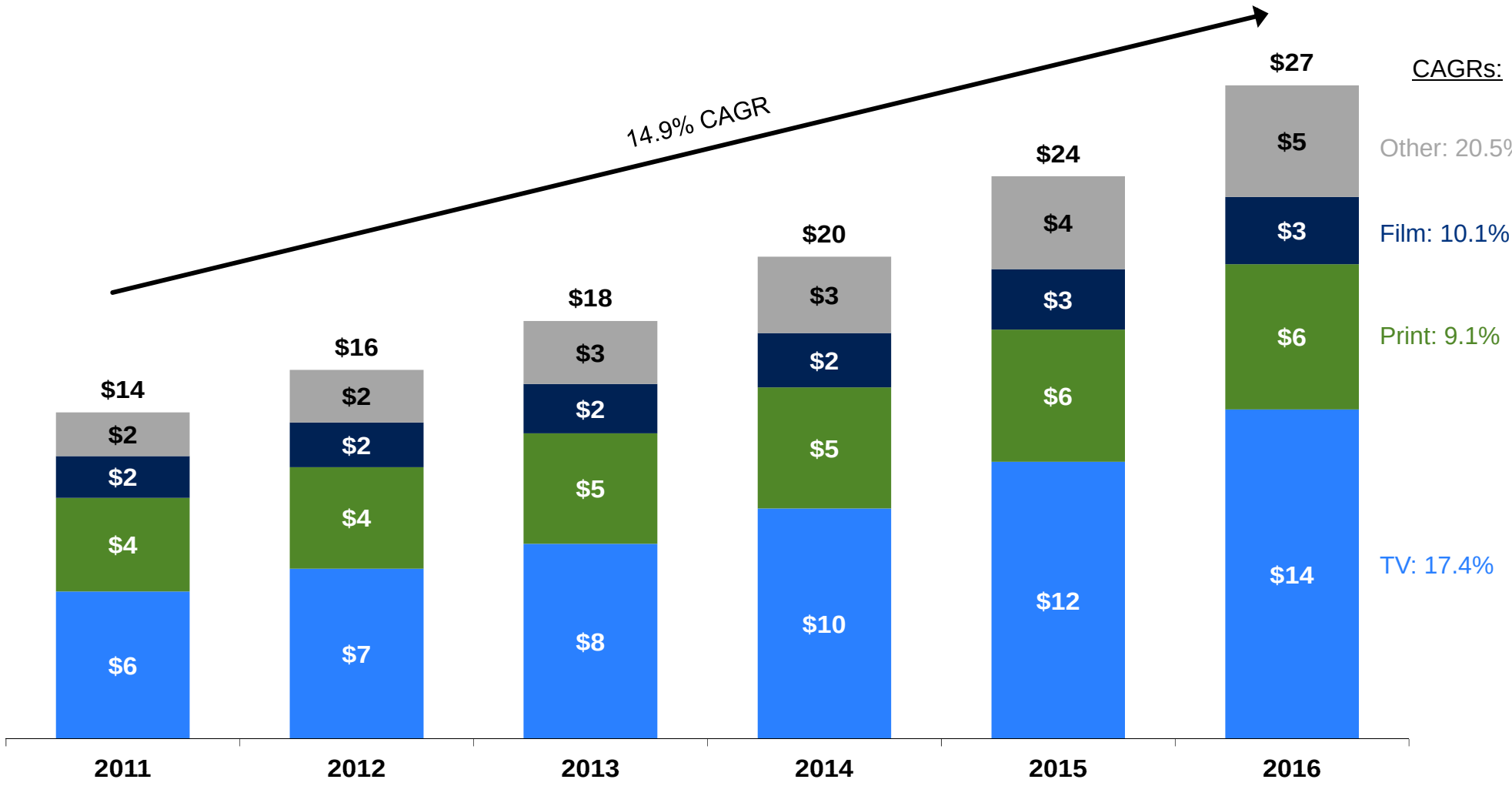
(1) Indian middle class defined as households earning between approximately \$3,800 and \$18,900 per year

(2) Rupees converted to USD at 53.01

Source: Euromonitor International, McKinsey Global Institute

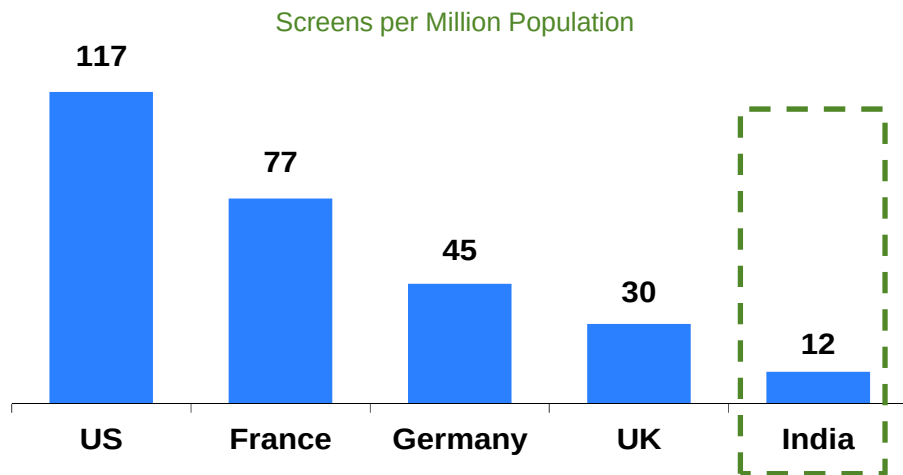
Media & Entertainment Market Projected to Grow at 15%

(\$ in billions)

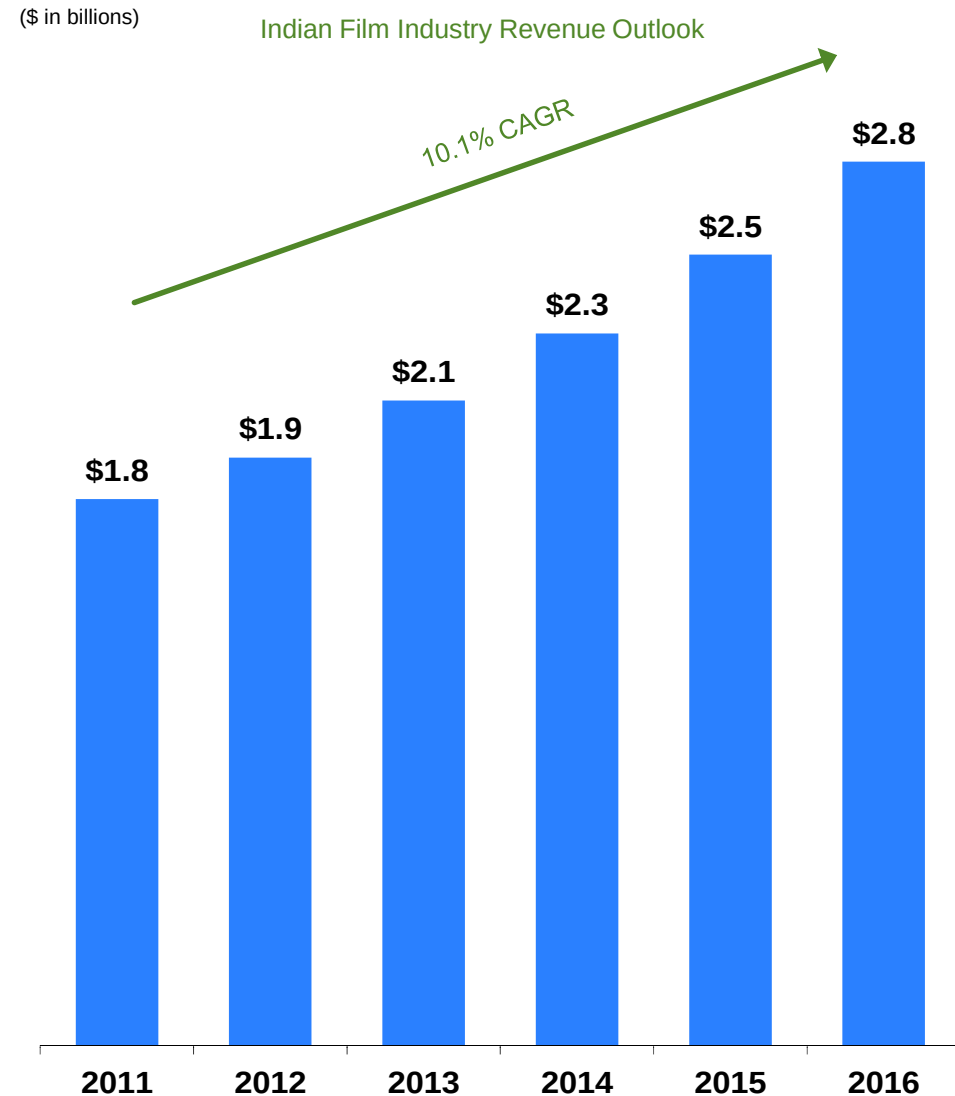


Expanding Theatrical Market Should Benefit Eros

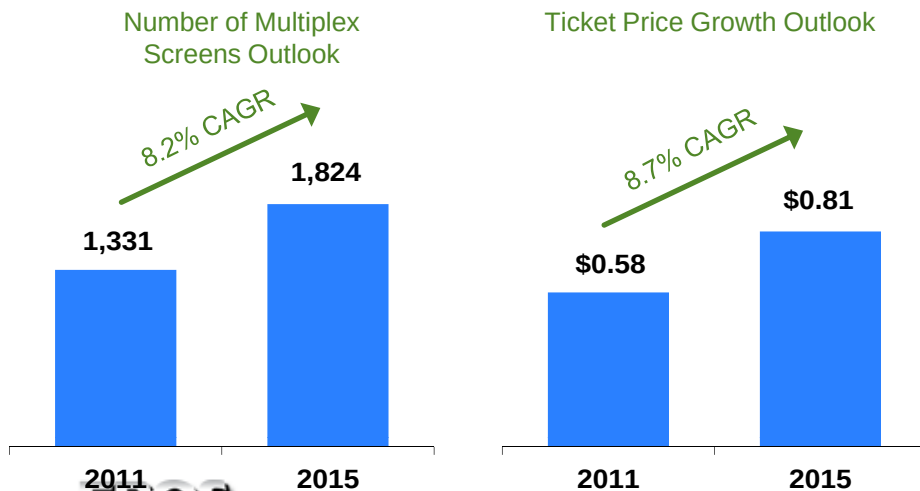
India is a Highly Underpenetrated Market...



...Fueling Growth in the Indian Film Industry



...with Increasing Multiplexes & Ticket Prices



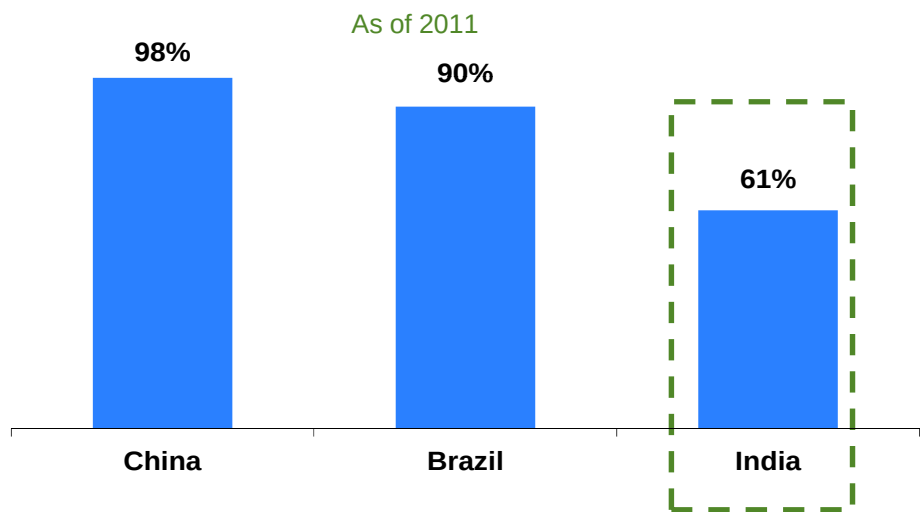
EROS

Note: Rupees converted to USD at 53.01

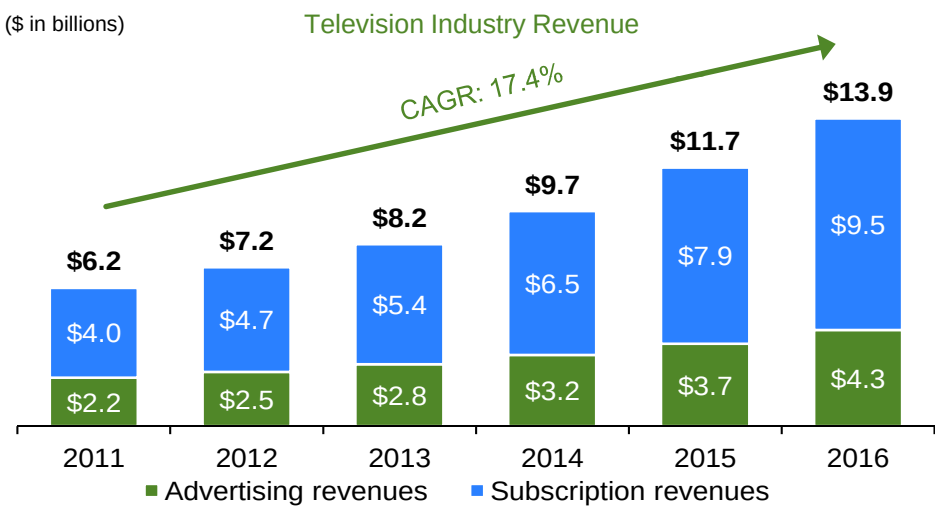
Source: "India Entertainment and Media Outlook 2011" – PWC, FICCI KPMG 2012, ScreenDigest

Indian TV Market Is Underpenetrated with Strong Potential

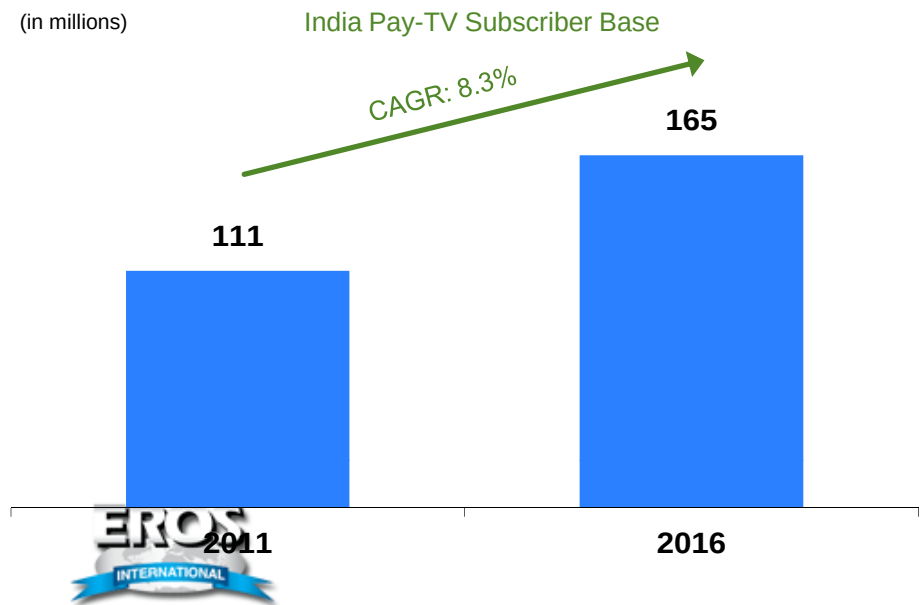
Current Low Television Household Penetration...



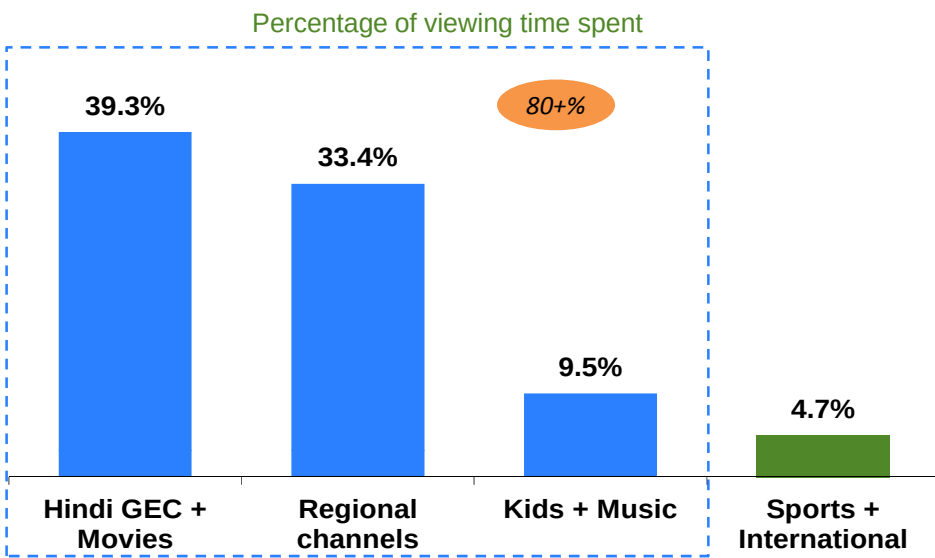
...is Expected to Fuel Growth in the Indian TV Industry



Willingness to Pay for Content...

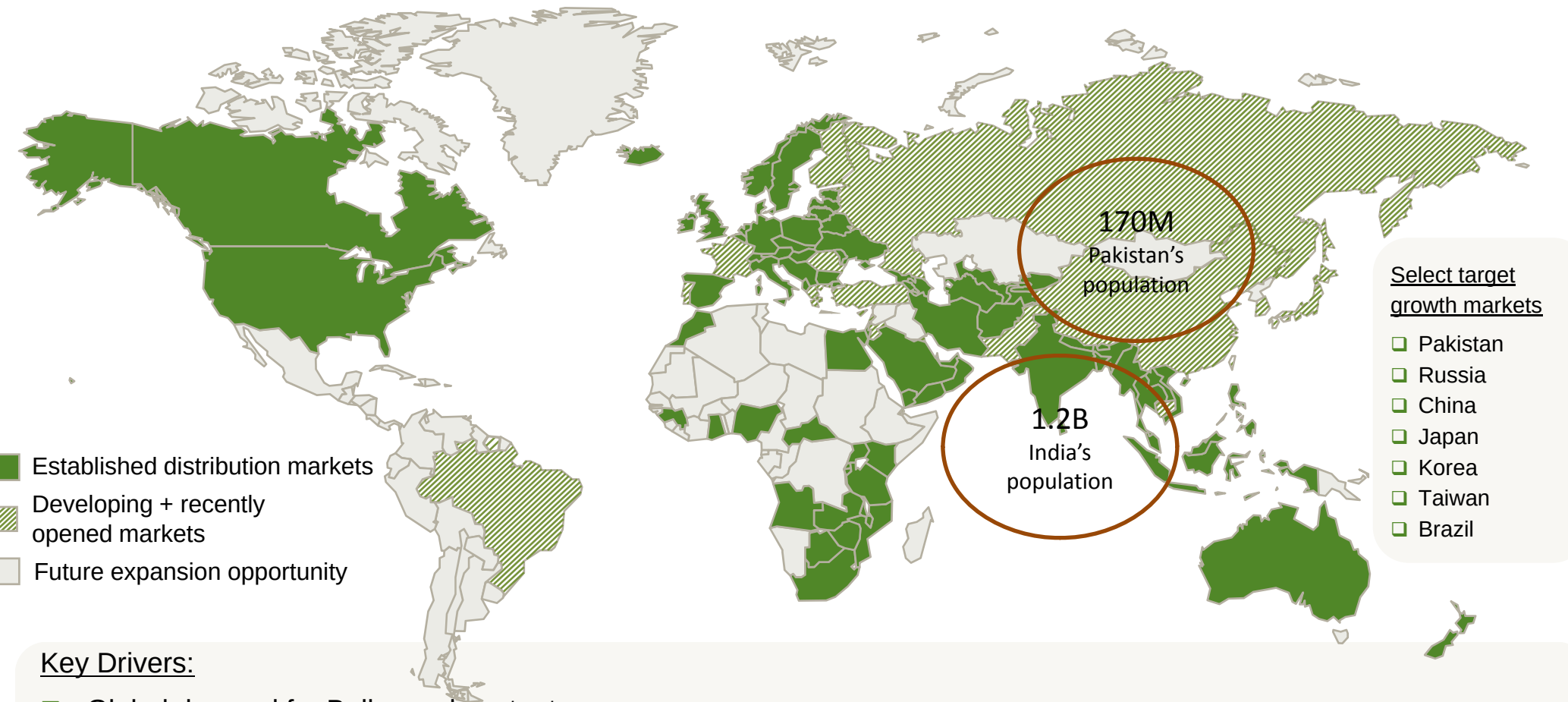


...is Supported by Favorable Viewing Preferences



Eros' International Market Opportunity

Attractive & Sizable International Market Across 50+ Countries



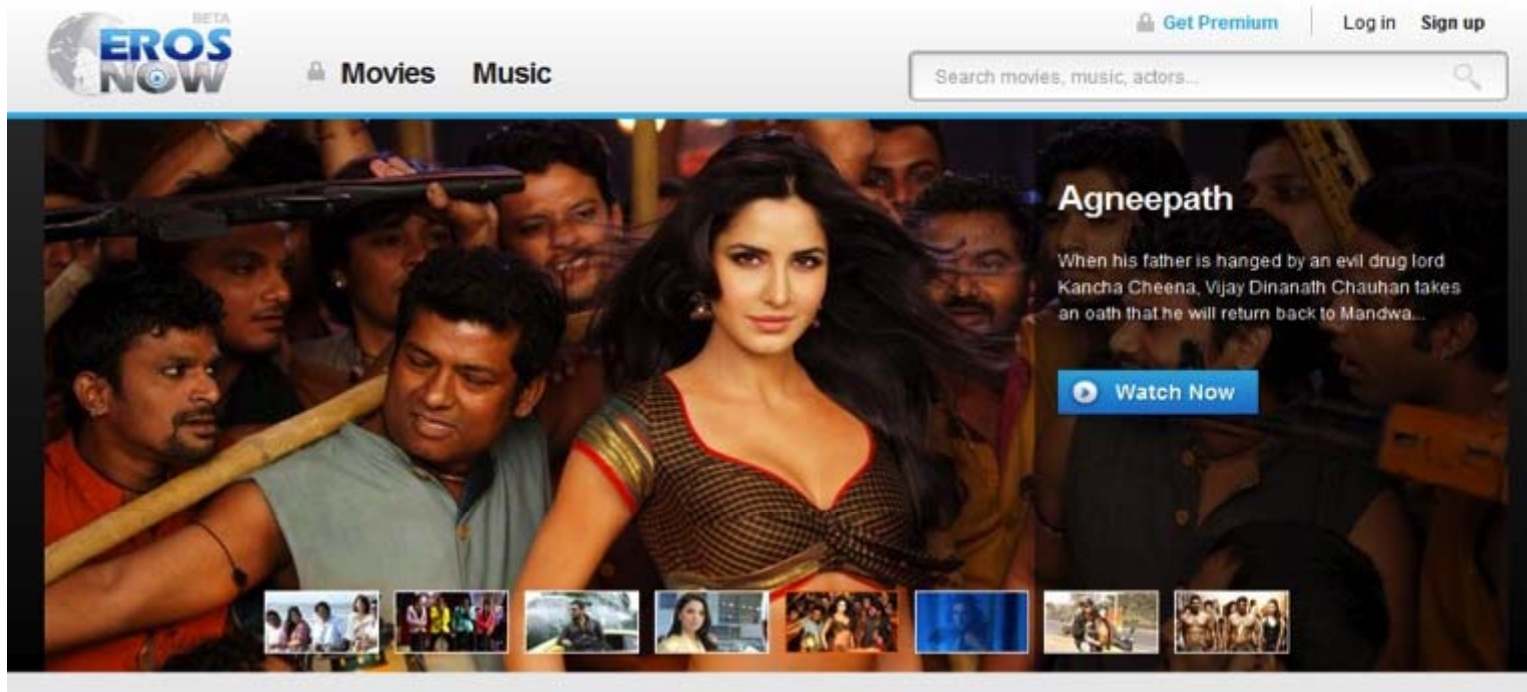
Key Drivers:

- Global demand for Bollywood content
- Large South Asian Diaspora seeking Bollywood content
- Significant dubbed opportunity



Source: The Migration and Remittances Factbook 2011, Company filings

Eros Now: Enhancing Reach Through Digital Platforms



- ❑ On-demand entertainment platform for internet connected devices
- ❑ Ad supported & subscription based streaming
- ❑ Leverages Eros film & music content
- ❑ Exploits demand for digital Indian content in India & abroad

Multiple Channels



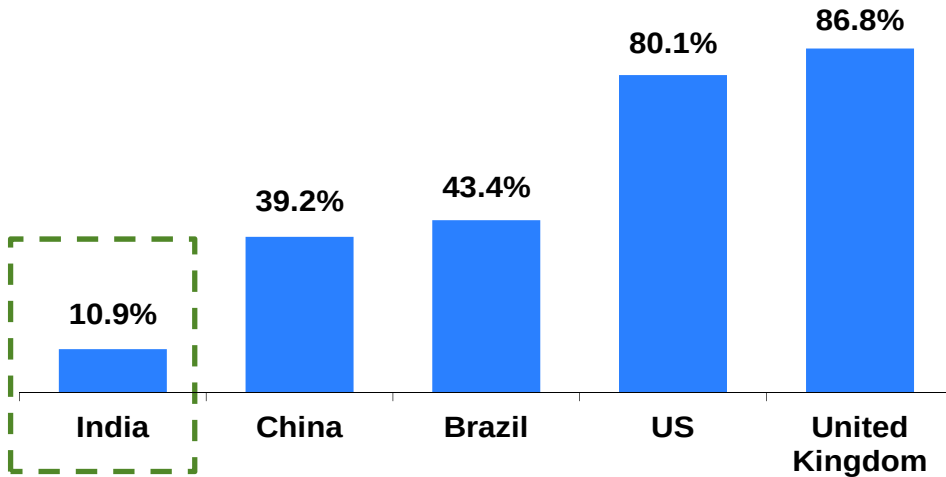
Multiple Internet-Connected Devices



...Supported by the High Growth Indian Internet Market

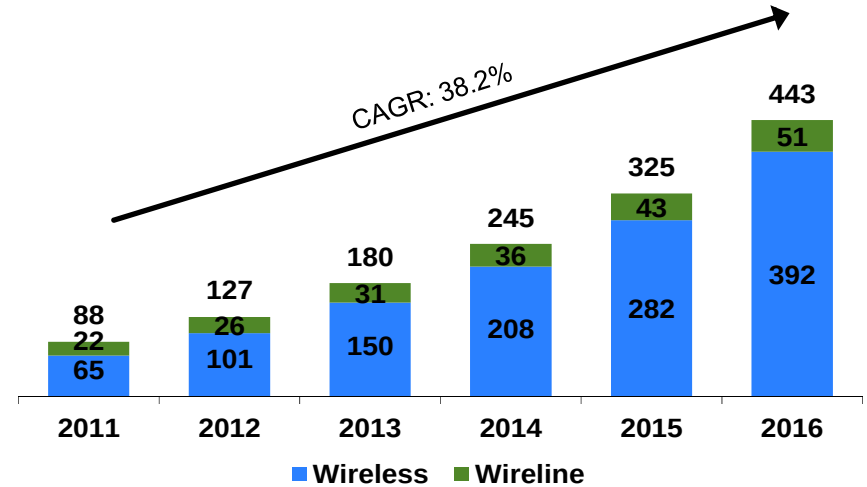
Current Low Internet Penetration in India...

Internet Penetration 2011⁽¹⁾



...Is Expected to Fuel Increased Internet Connections

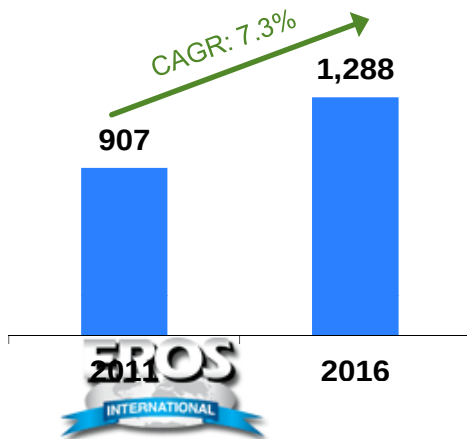
(Subscribers in millions)



Supported by Increasing Mobile Subscribers...

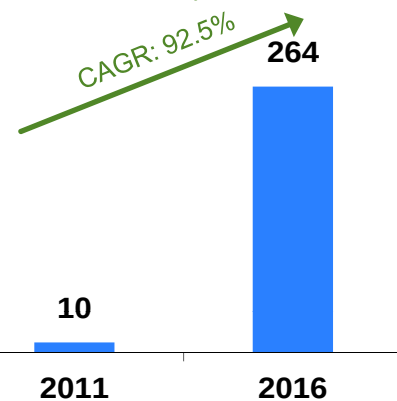
(in millions)

Mobile Subscribers



(in millions)

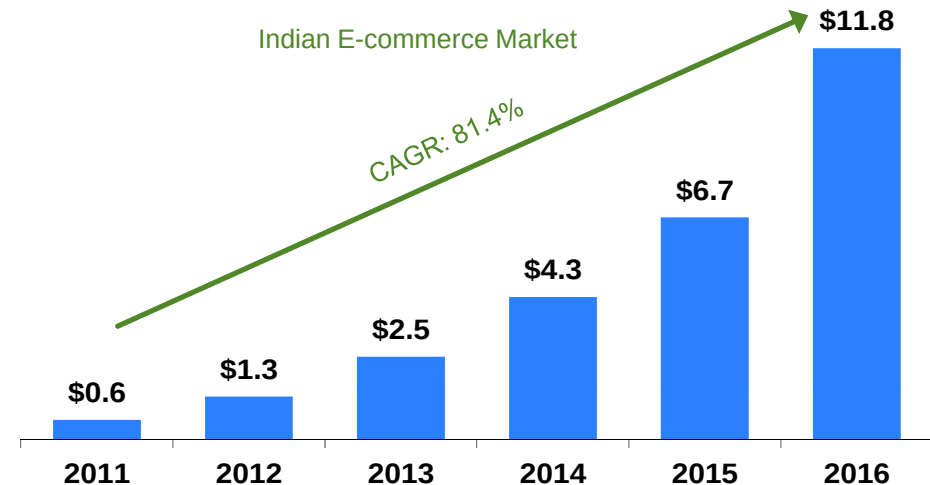
Active Internet Enabled Smartphones



...Driving Higher Internet Spending

(in billions)

Indian E-commerce Market



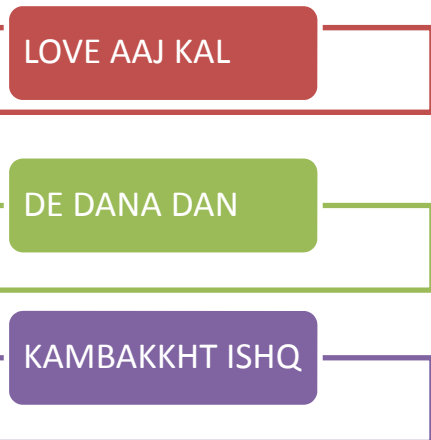
(1) Percent of total households with Internet access
Source: Euromonitor, Edelweiss research, FICCI 2011

Section V : Business Overview

Performance at Indian Box Office

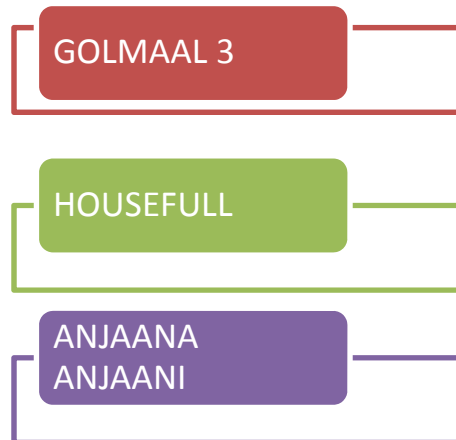
Out of the top
10 grossing films
in CY2009

3



Out of the top
10 grossing films
in CY2010

3



Out of the top
10 grossing films
in CY2011

4



Out of the top
10 grossing films
in CY2012

2



& the winning streak Continues...

Slate visibility FY2014 and beyond

Film Name	Star Cast/(Director)	Scheduled Release (Fiscal Year)
<i>Attacks of 26/11</i>	<i>(Ram Gopal Varma)</i>	<i>FY13</i>
<i>3G</i>	<i>Neil Nitin Mukesh, Sonal Chauhan (Shantanu Ray, Sheershak Anand)</i>	<i>FY13</i>
<i>Go Goa Gone</i>	<i>Saif Ali Khan, Kunal Khemu, Vir Das, Puja Gupta (Krishna DK, Raj Nidimoru)</i>	<i>FY13</i>
<i>Warning (3D)</i>	<i>Santosh Barmola, Madhurima Tuli Manjari Phadnis (Anubhav Sinha)</i>	<i>FY13</i>
<i>Dekh Tamasha Dekh</i>	<i>Satish Kaushik & others (Feroz Khan)</i>	<i>FY13</i>
<i>Rangeeley (Punjabi)</i>	<i>Jimmi Shergill and others (Nananiat Singh)</i>	<i>FY14</i>
<i>Kochadaiyaan (Tamil,Hindi,Telugu)</i>	<i>Rajinikanth, Deepika Padukone Music – A.R. Rehman (Soundarya Rajinikanth)</i>	<i>FY14</i>
<i>Ye Jawani Hai Deewani</i>	<i>Ranbir Kapoor, Deepika Padukone (Ayan Mukerjee)</i>	<i>FY14</i>



Continued...

Film Name	Star Cast/Director	Scheduled Release (Fiscal Year)
<i>Dishkiyaaon</i>	<i>Sanjay Dutt, Harman Baweja, (Sanamjit Singh Talwar)</i>	<i>FY14</i>
<i>Ranjhana</i>	<i>Dhanush, Sonam Kapoor (Anand Rai)</i>	<i>FY14</i>
<i>Bajate Raho</i>	<i>Tushar Kapoor, Vir Das, Vinay Patak (Shashant Shah)</i>	<i>FY14</i>
<i>Ram Leela</i>	<i>Ranvir Singh, Deepika Padukone (Sanjay Leela Bhansali)</i>	<i>FY14</i>
<i>Tanu Weds Manu Season 2</i>	<i>R. Madhavan, Kangana Ranaut (Anand Rai)</i>	<i>FY14</i>
<i>Rambo Rajkumar</i>	<i>Shahid Kapoor, Sonakshi Sinha (Prabhu Deva)</i>	<i>FY14</i>
<i>Singh Saab The Great</i>	<i>Sunny Deol (Anil Sharma)</i>	<i>FY14</i>
<i>Krrish 3</i>	<i>Hritik Roshan (Rakesh Roshan)</i>	<i>FY14</i>
<i>Illuminati Films-Untitled</i>	<i>Saif Ali Khan</i>	<i>FY14</i>



Continued...

Film Name	Star Cast/Director	Scheduled Release (Fiscal Year)
<i>Purani Jeans</i>	<i>Aditya Seal (Tanushree Basu)</i>	<i>FY14</i>
<i>Sarkar 3</i>	<i>Amitabh Bachchan, Abhishek Bachchan (Ram Gopal Varma)</i>	<i>FY14</i>
<i>Rana (Tamil, Hindi,Telugu)</i>	<i>Rajnikant and Deepika Padukone(K.S.Ravikumar)</i>	<i>FY14</i>
<i>Rohit Dhawan Untitled</i>	<i>(Rohit Dhawan)</i>	<i>FY14</i>
<i>Chalo China</i>	<i>Lara Dutta, Vinay Patak</i>	<i>FY 14</i>
<i>Boney Kapoor Untitled</i>	<i>Arjun Kapoor (Okkadu remake)</i>	<i>FY14</i>
<i>Bajirao Mastani</i>	<i>(Sanjay Leela Bhansali)</i>	<i>FY15</i>
<i>Tamil Untitled</i>	<i>Rajnikanth (K.V. Anand)</i>	<i>FY15</i>
<i>R. Balki Untitled</i>	<i>(R.Balki)</i>	<i>FY15</i>
<i>Aankhen 2</i>	<i>Amitabh Bachchan, Abhishek Bachchan (Apoorva Lakhia)</i>	<i>FY15</i>

Continued...

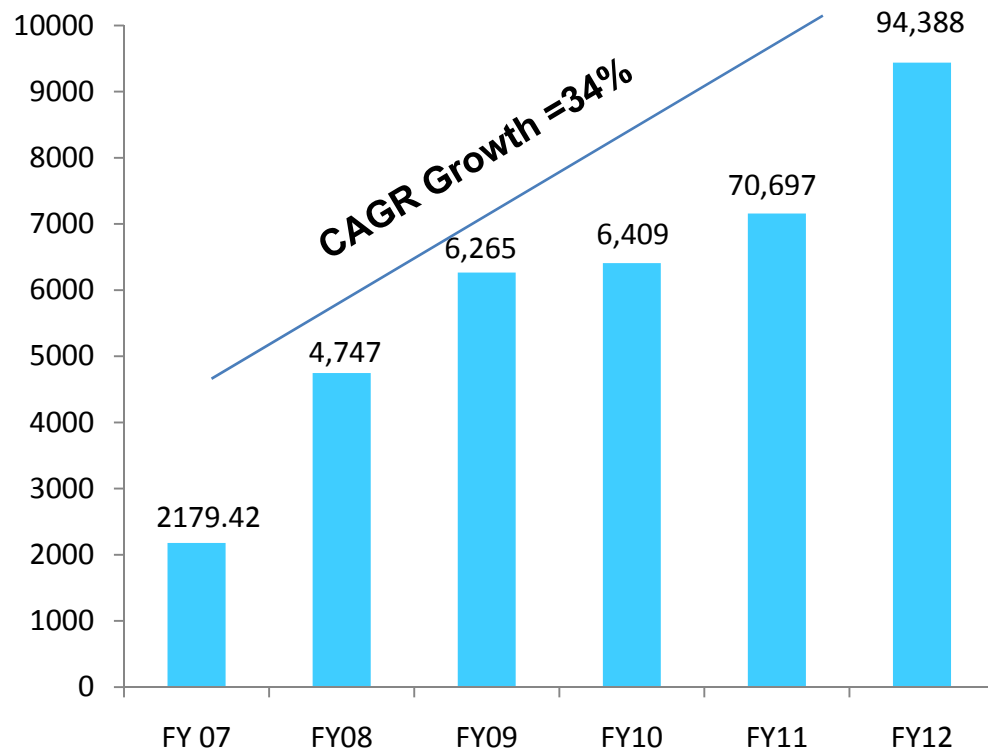
Film Name	Star Cast/Director	Scheduled Release (Fiscal Year)
3 Films Untitled	Endemol Motion Pictures	FY15



Section VI : Financial Overview

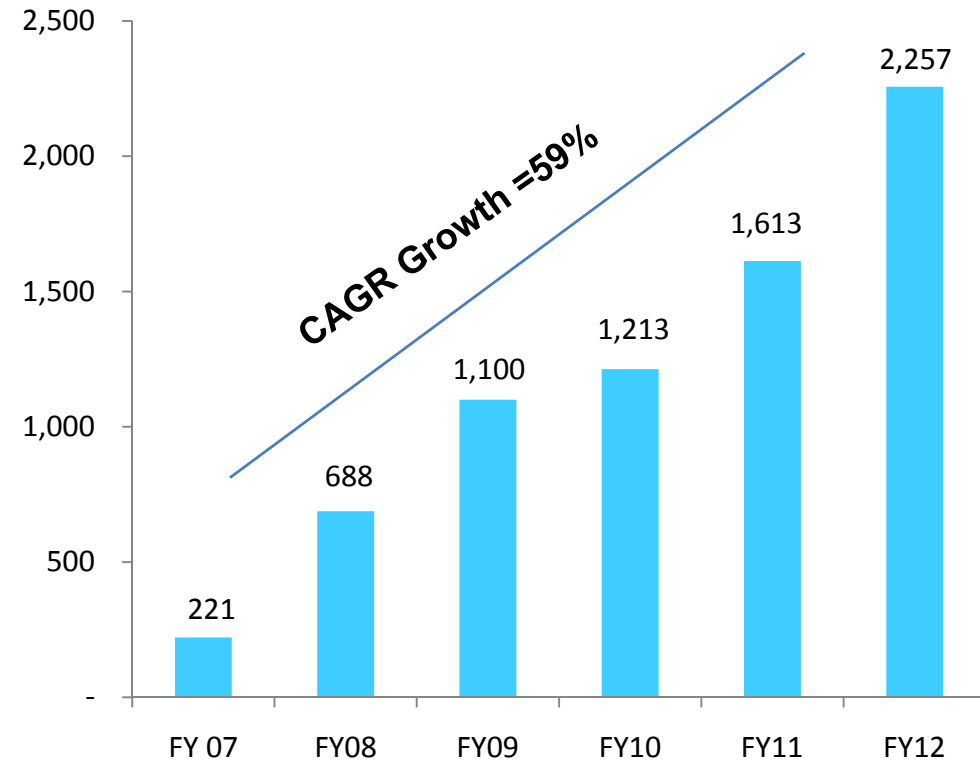
EROS CONSOLIDATED: Revenue & EBIT Growth

Sales Rs. Millions



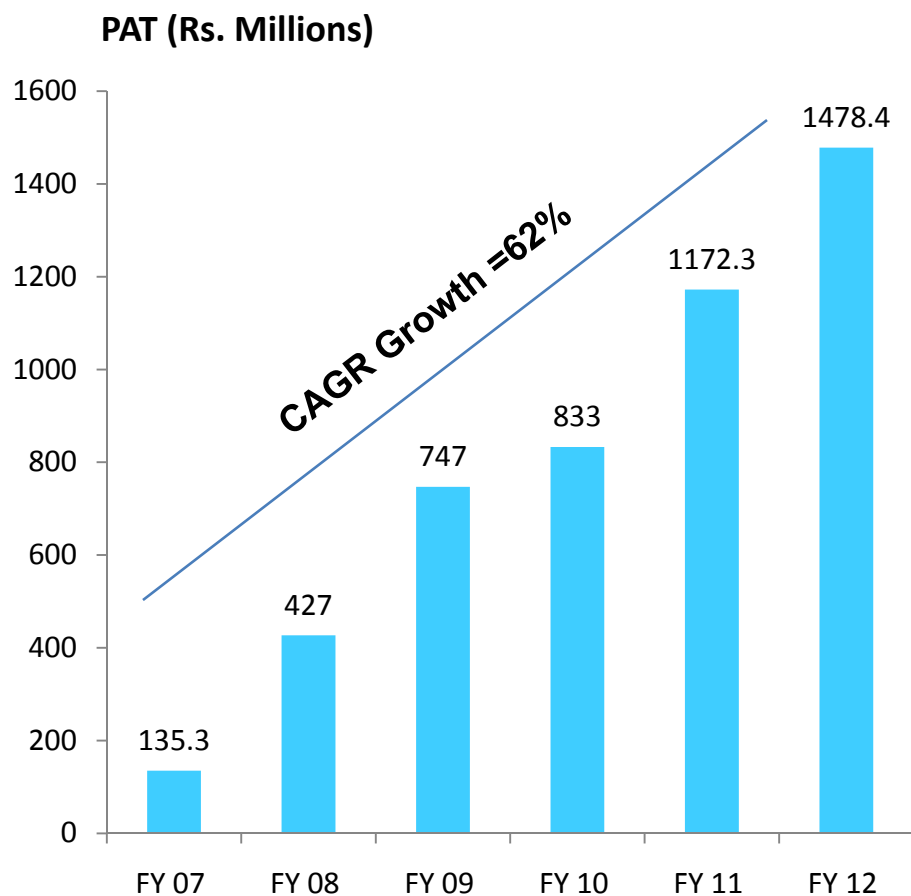
Net Sales has grown by **35%** in FY12

EBIT (Rs. Million)

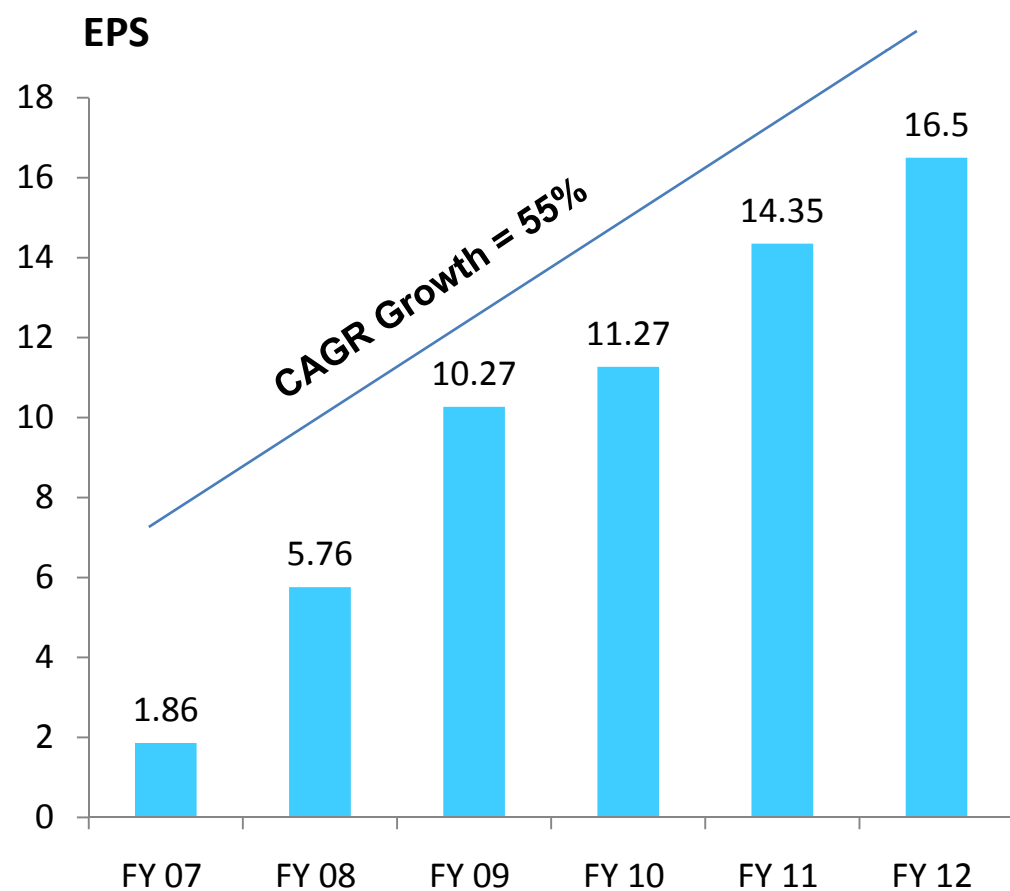


40% EBIT growth over previous year

EROS CONSOLIDATED: PAT & EPS Growth



PAT growth over previous year at **26%**



EPS increased by **12.6%** in FY12

Robust Balance Sheet

(Rs. in million)

	FY'12	FY'11
Net Cash from Operations <1>	5708	4112
Capex (India rights)	4908	3059
Cash	3454	2983
Gross Debt	3700	1982
Net Debt	246	(1001) Surplus
Net Debt / Underlying EBITDA ⁽²⁾	0.04 X	(0.24) x Surplus

☐ Strong liquidity



1. Net cash from operations is before working capital changes

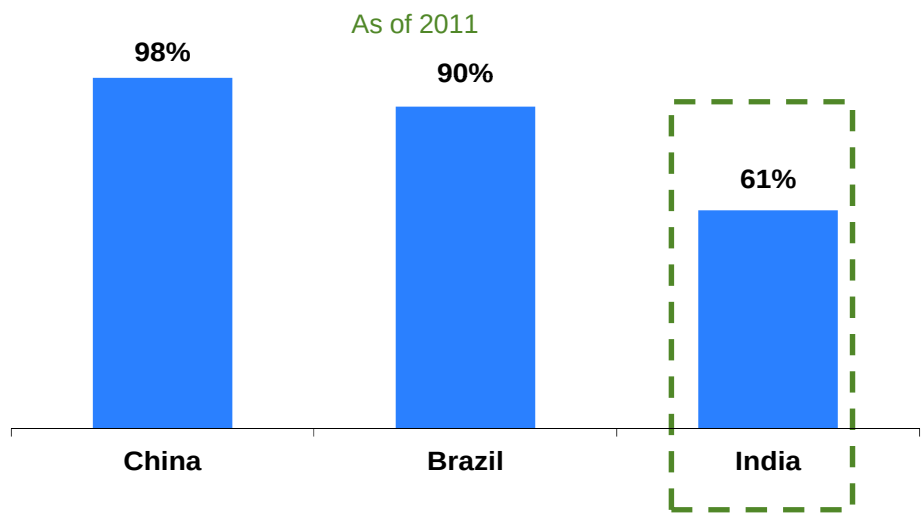
2 Underlying EBITDA is profit before depreciation of tangible assets, amortisation of intangible assets, finance costs, other gains and losses and income tax and share based payments

Source: Company filings

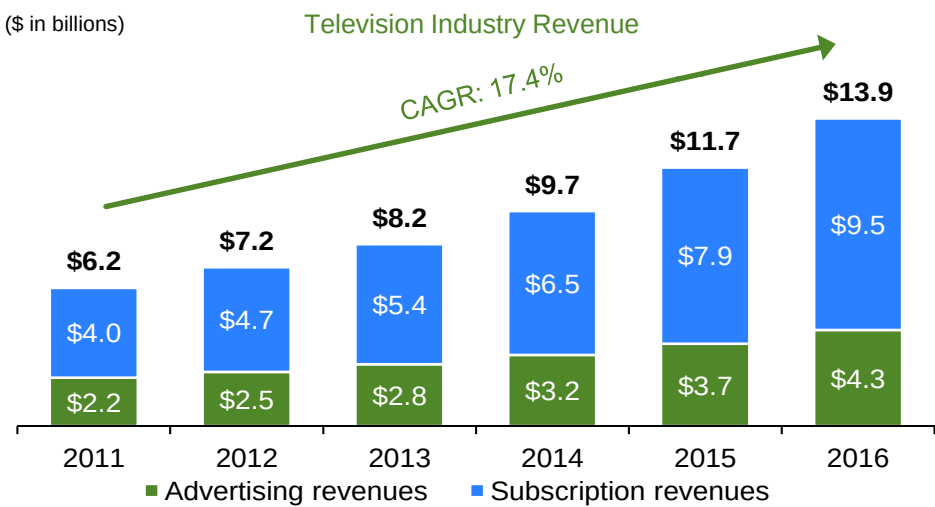
Section VII : Strategic Collaboration – HBO & Eros

Indian TV Market – Digitization drive

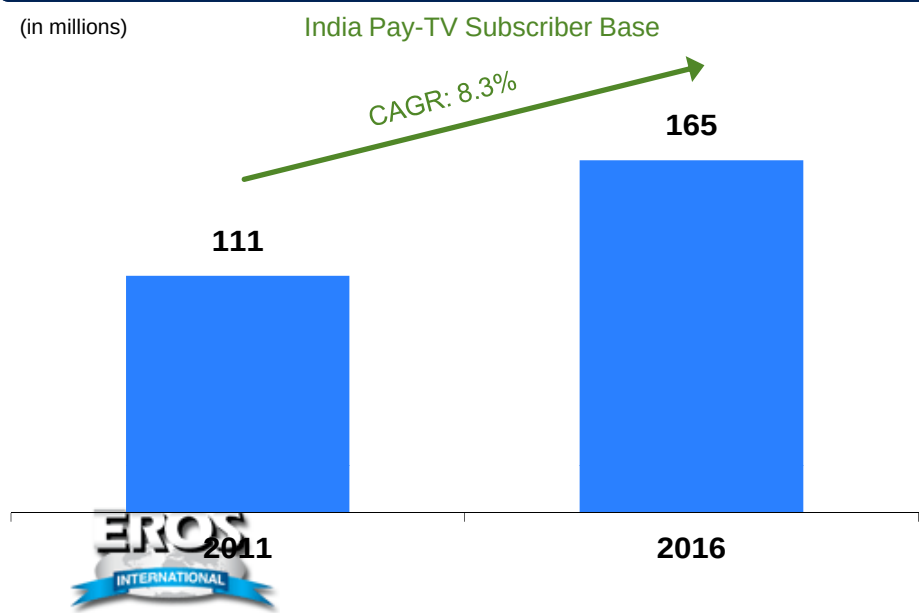
Current Low Television Household Penetration...



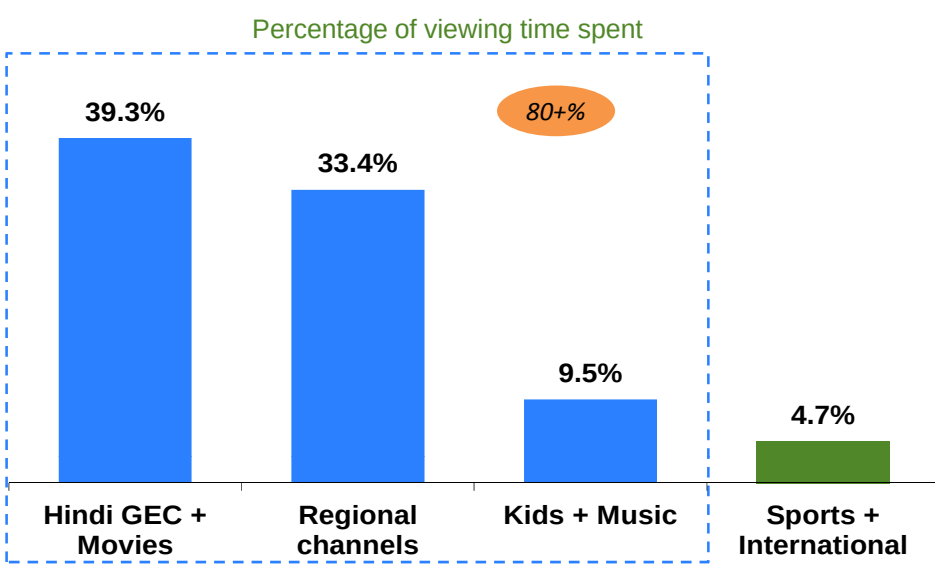
...is Expected to Fuel Growth in the Indian TV Industry



Willingness to Pay for Content...



...is Supported by Favorable Viewing Preferences



Source: FICCI KPMG 2012

Game-changing collaboration

INTERNATIONAL WINDOWING



INDIA WINDOWING



Sum of the parts will be greater than the whole

HBO – International Market Leaders in Premium Television

- HBO (Home Box Office) is an American premium cable television network, owned by Time Warner, under the operating subsidiary Home Box Office Inc.
- As of January 2012, HBO's programming reaches 29 million subscribers in the United States, making it the second largest premium network in the United States.
- In addition to its U.S. subscriber base, HBO also broadcasts in at least 151 countries worldwide.
- HBO's programming consists primarily of theatrically released motion pictures and original series, along with made-for-cable movies and documentaries, boxing matches, and occasional stand-up comedy and concert specials.
- HBO has a 25% average penetration in the markets that it operate worldwide



HBO EROS Television Collaboration – Hollywood meets Bollywood

- Launch of 2 Premium Television Channels in India on Digital platforms
 - Hollywood content provided mainly by Paramount, Warner Brothers and other independent studios
 - Bollywood content provided by Eros
 - HBO DEFINED and HBO HITS
- USP and Competitive Advantage
 - Advertising Free
 - First television window after theatrical/DVD
 - Audio synchs of English movies in various Indian languages
 - Original HBO programming including top-rated TV series
 - Unique offering coming Hollywood and Bollywood programming for one competitive pricing
 - High Definition as well as Standard Definition offering



Parameters of the HBO-Eros Collaboration

- Content will be provided by 3 studios – Eros, Paramount and Warner Brothers
- The channels will roughly have 30% Hindi and other Indian language content and the balance 70% will be English movies
- All three studios will have an equal share of the agreed distributable revenues “off the top” i.e. before costs.
- All operational costs including technical and marketing will be borne by HBO
- Eros and HBO will have a joint steering board to devise strategies and marketing plans and programming initiatives as well as negotiate carriage deals jointly



Eros content obligation

- Eros has an obligation to provide 10-12 premiers a year (first window from theatrical) and about a 100 library titles every year
- This can include Hindi as well as regional language films
- (Eros does about 70+ films a year including Hindi Tamil Punjabi and other languages)
- Eros is free to license those films to satellite television channels after a one month exclusive window on the premium channels



HBO Collaboration - Opportunity versus Challenges

Opportunities

- Leverage market leadership as a film studio to foray into television broadcasting
- No investment in opex and no investment in pipes
- Content as the currency
- Jumpstart original programming production
- Strategic Synergies with Time Warner group
- Unlock library value and strengthen core competency
- Steady road to becoming India's true media conglomerate

Challenges

- Short run negotiation challenges with television networks to accept the new window and maintain premium pricing for film licensing
- On a small base it is unlikely to affect existing arrangements
- On a larger base the numbers justify the challenge
- Existing TV networks will themselves foray into premium TV bouquets which will help grow the space and establish the window

Thank You

For more information on the Company, please visit: www.erosintl.com or contact

Kamal Jain / Uttara Ramakrishna
Group Chief Financial Officer - India
Eros International Media Ltd
Tel: +91 22 40538500
Fax: +91 22 40538540
E mail: kamal.jain@erosintl.com
uttara.ramakrishna@erosintl.com

Anoop Poojari / Ankit Hirawat
Citigate Dewe Rogerson
Tel: +91 22 6645 1211/ 1244
Fax: +91 22 6645 1213
E mail: anoop@cdr-india.com
ankith@cdr-india.com