



**Tube Investments of India Ltd.**

Dare House, 234, N.S.C. Bose Road, Chennai 600 001, India

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Website: [www.tiindia.com](http://www.tiindia.com) CIN:L35921TN1949PLC002905

18<sup>th</sup> March, 2016

National Stock Exchange of India Ltd.  
Exchange Plaza, 5th Floor  
Plot No.C/1, G Block  
Bandra-Kurla Complex  
Bandra (E)  
Mumbai 400 051

BSE Ltd.  
1st Floor  
New Trading Ring, Rotunda Building  
P J Towers, Dalal Street  
Fort  
Mumbai 400 001

Dear Sirs,

**Sub: Investors Meet – Presentation on Q3 results**

. In continuation to our letter dated 15<sup>th</sup> March, 2016, we send herewith the presentation made at the Investor Meetings held on 16<sup>th</sup> and 17<sup>th</sup> March, 2016. A copy of the same is also uploaded in the Company's website [www.tiindia.com](http://www.tiindia.com).

This is for your information and record.

Thanking you,

Yours faithfully,  
For TUBE INVESTMENTS OF INDIA LIMITED

S SURESH  
COMPANY SECRETARY

Encl:



# Investor Presentation

March 2016

Stock Codes: **BSE:** 504973 **NSE:** TUBEINVEST **Bloomberg:** TI IN / TI IB **Reuters:** TUBE.NS / TUBE.BO  
CIN: L35921TN1949PLC002905

1. About Murugappa Group
2. Tube Investments of India Limited
3. Business Divisional Performance
4. Company Financials

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#### -----Disclaimer-----

This presentation contains forward-looking statements which may be identified by their use of words like “plans,” “expects,” “will,” “anticipates,” “believes,” “intends,” “projects,” “estimates” or other words of similar meaning. All statements that address expectations or projections about the future, including, but not limited to, statements about the strategy for growth, product development, market position, expenditures, and financial results, are forward-looking statements.

Forward-looking statements are based on certain assumptions and expectations of future events. The companies referred to in this presentation cannot guarantee that these assumptions and expectations are accurate or will be realized. The actual results, performance or achievements, could thus differ materially from those projected in any such forward-looking statements. These companies assume no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent developments, information or events, or otherwise.



## INR 269 Billion Conglomerate

*One of the largest family promoted, professionally managed, diversified business groups...*



*Philosophy – “The fundamental principle of economic activity is that no man you transact with will lose; then you shall not.”*





FERTILISERS



SUGAR



TEA



PESTICIDES



ABRASIVES



REFRACTORIES



INDUSTRIAL CERAMICS



CUTTING TOOLS



BICYCLES



CHAINS



STEEL TUBES / STRIPS



GEAR SYSTEMS



METAL FORMING



FINANCIAL SERVICES



INSURANCE



CONSTRUCTION



WATER



NUTRACEUTICALS



PACKAGING



POWER GENERATION



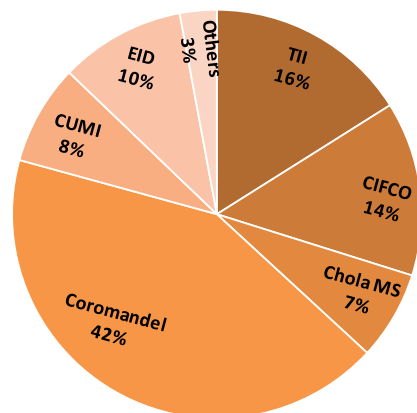
HOME FURNISHINGS



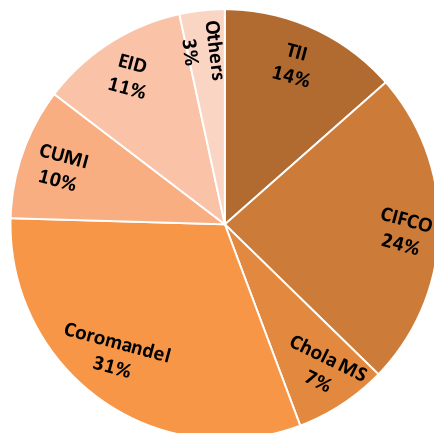
IT INFRA MANAGEMENT









## Gross Sales Share



## EBITDA Share



Company Name	Market Capitalization	Description
	<ul style="list-style-type: none"> <li>₹ 84,420 mn (US\$ 1,349 mn)</li> </ul>	<ul style="list-style-type: none"> <li>Cholamandalam Investment and Finance Company Limited is a Non Banking Finance Company and one of the leading financial provider for vehicle finance, business finance, home equity loans, stock broking &amp; distribution of financial products</li> </ul>
	<ul style="list-style-type: none"> <li>₹ 78,172 mn (US\$ 1,249 mn)</li> </ul>	<ul style="list-style-type: none"> <li>Coromandel International Limited is the leading phosphatic fertilizer company in India, with a production capacity 3.2 mn tonnes of phosphatic fertilizers</li> </ul>
	<ul style="list-style-type: none"> <li>₹ 68,431 mn (US\$ 1,093 mn)</li> </ul>	<ul style="list-style-type: none"> <li>Tube Investments of India Limited offers wide range of engineering products such as, Steel tubes, chains, car door frames, etc. apart from e-scooters, fitness equipment and cycles</li> </ul>
	<ul style="list-style-type: none"> <li>₹ 35,420 mn (US\$ 566 mn)</li> </ul>	<ul style="list-style-type: none"> <li>Carborundum Universal Limited is a pioneer in coated and bonded abrasives, super refractories, electro minerals and industrial ceramics. The Company currently has presence in Australia, South Africa, Russia, Canada and Middle East.</li> </ul>
	<ul style="list-style-type: none"> <li>₹ 30,926 mn (US\$ 494 mn)</li> </ul>	<ul style="list-style-type: none"> <li>EID Parry (India) Limited offers wide range of agro products such as sugar, microalgal health supplements and bio products, with a capacity to crush 34,750 tones of cane per day (TCD)</li> </ul>
	<ul style="list-style-type: none"> <li>Unlisted</li> </ul>	<ul style="list-style-type: none"> <li>Cholamandalam MS General Insurance Company Limited is a JV of Murugappa Group with Mitsui Sumitomo Insurance Group of Japan, (5<sup>th</sup> largest insurance group across the globe)</li> </ul>



**TII (Consolidated) represent 37% of Gross Sales and 42% of EBITDA of Murugappa Group**

# Tube Investments of India Limited



# TII- A Conglomerate



1949 – Set up TI Cycles  
(BSA & Hercules Brands)



1960 – Incorporated TIDC



1978 – Promoted  
Financial Services



2001 – Promoted General  
Insurance Co.



2012 – Acquired Shanthi Gears



2014- Promoted  
TI Tsubamex,

1949

1955

1960

1965

1978

1985

2001

2010

2012

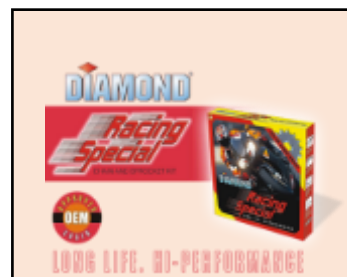
2014



1955 – Incorporated Tube Products



1965 – Set up TI Metal Forming



1985 – Indigenously  
manufactured 100 cc bike chain



2010 – Acquired Sedis, France



2014 – Large Diameter Tube Plant

## Manufacturing

- Manufacturers of
  - Tubes, Strips, & Tubular Components
  - Bicycles & Fitness Products,
  - Chains for Automobile sector & Industrial applications,
  - Doorframe & Channels
  - Industrial Gears
  - Designing & Manufacturing of Dies
- 23 Manufacturing Locations
- Suppliers to all major automotive OEM's in India
- Focus on Quality & Operational excellence

## Financial Services

### Financing

- 534 branches across 25 states /Union Territories
- 90% presence across Tier II, Tier III & Tier IV towns

### General Insurance

- 105 branches and over 9000 agents across the country.

### Key Financials (Consolidated)

₹ Cr.	2014-15	2013-14	Growth
Revenue	9,698	8,834	10%
EBITDA	1,234	1,044	18%
PBIT	1,112	914	22%
Net Profit	424	311	36%

₹ Cr.	YTD Dec '15 *	YTD Dec '14	Growth
Revenue	6,280	7,330	-14%
EBITDA	731	910	-20%
PBIT	637	799	-20%
Net Profit	313	277	13%

\*Revenue, EBITDA and PBIT of YTD Dec '15 includes CIFCL financials upto Aug '15 only as CIFCL ceased to be a subsidiary w.e.f. 2<sup>nd</sup> September, 2015. However, Net Profit includes entire 9 months Net Profit of CIFCL.

Largest Supplier of  
precision tubes (CDW)

One of the Largest bicycle  
producers in India

Major player in  
automotive and industrial  
chains, Fine blanked  
components

Preferred supplier for  
metal formed door frames

## Directors



Mr. M. M. Murugappan  
Chairman



Mr. L. Ramkumar  
Managing Director



Mr. N. Srinivasan



Mr. S. Sandilya



Mr. Pradeep V.  
Bhide



Mr. C.K. Sharma



Mr. Hemant  
Nerurkar



Ms. Madhu  
Dubhashi

## Leadership Team



Mr. Kalyan K.  
Paul



Mr. Arun  
Alagappan



Mr. P.  
Ramachandran



Mr. K. R.  
Srinivasan



Mr. R.  
Narayanan



Mr. R.  
Netarajan

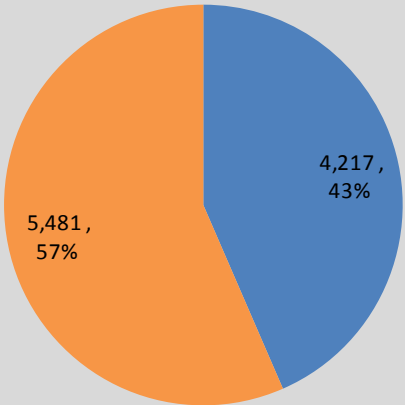


Mr. N. Prasad

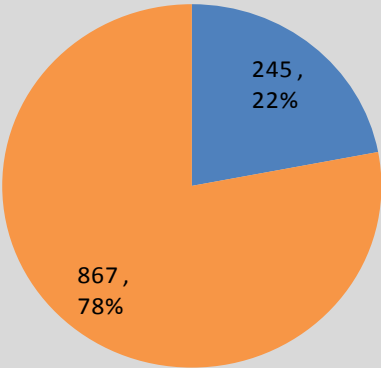
# Revenue and Profit Composition – FY 2014-15



TII Revenue - 9698 Crs.

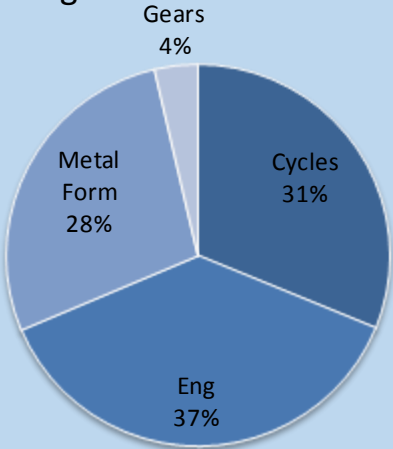


PBIT - 1112 Crs.

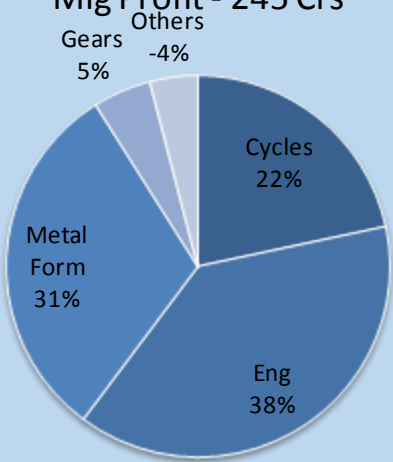


■ Manufacturing ■ Financial Services

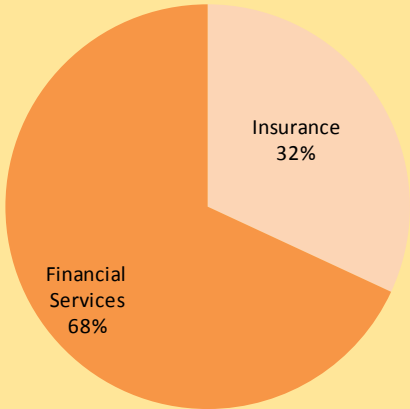
Mfg Revenue - 4217 Crs



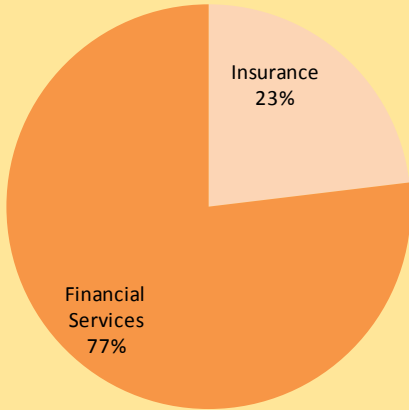
Mfg Profit - 245 Crs



FS Revenue - 5481 Crs

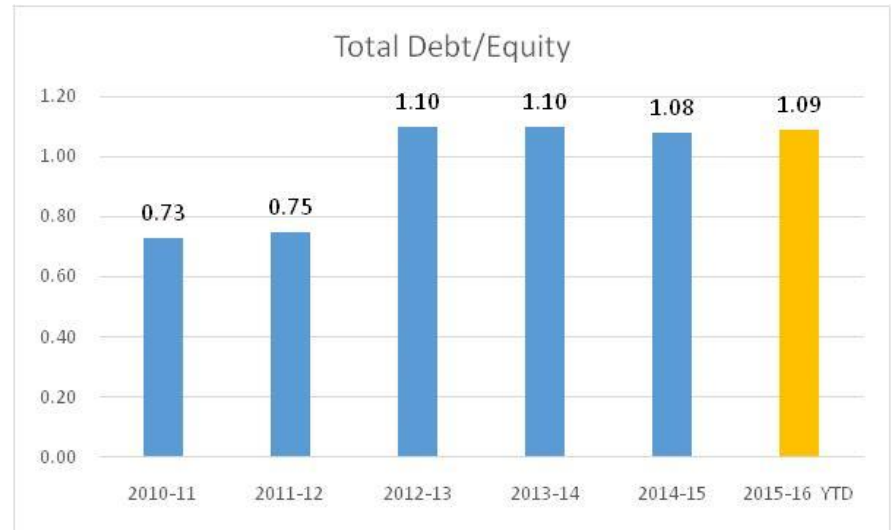


FS Profit - 867 Crs

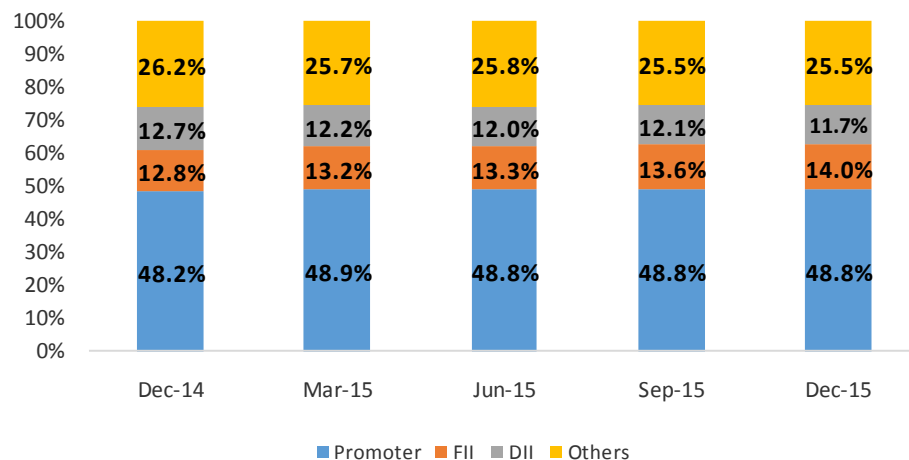




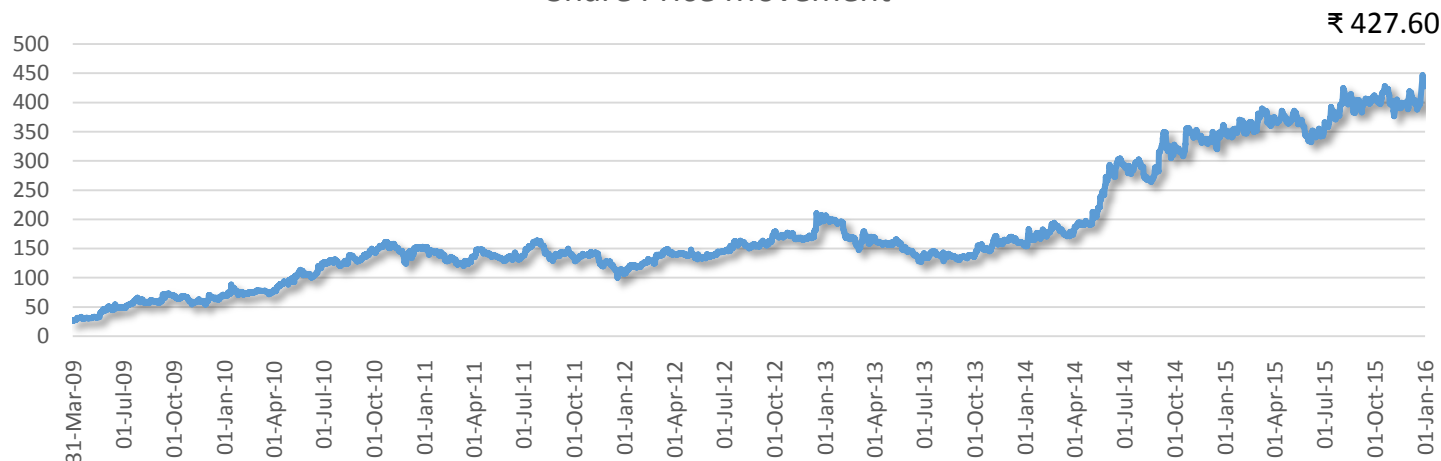
- Credit Rating
  - CRISIL AA for long term
  - CRISIL A1+ for short term
- Standalone Balance Sheet
  - Total Debt / Equity – 1.09
  - Long term Debt / Equity – 0.80
- Financial Services
  - Capital adequacy ratio – 20.10%  
(Stipulated limit – 15%)
- General Insurance
  - Solvency ratio – 1.61



## Shareholding Pattern



## Share Price Movement



**Uninterrupted dividend history for 62 years**  
**Dividend payout policy ~25-30% of profits**



## Industry- FY15

- Institutional Sales driving large volumes in the industry
- Growth in Fancy & Premium segments while Standards are in decline in Trade

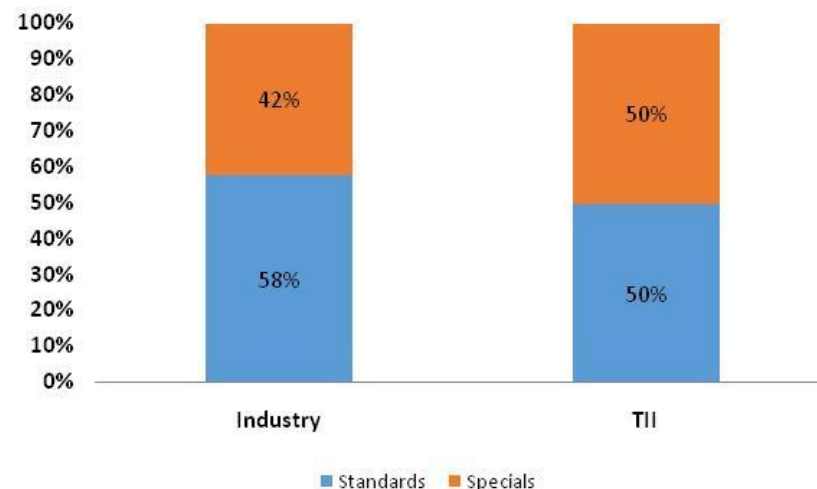
## Business Drivers

- Large dealer network across India – over 10,000 touch points across India
- Expansive Retail Formats in Urban (BSA Stores), Rural (RHB), Lifestyle (Track& Trail): around 660 stores
- Multi Locational Servicing Centers
- Continuous New product development
- Extensive BTL & ATL activities
- Focus on Exports
- State of the Art manufacturing facilities for Alloy and Carbon

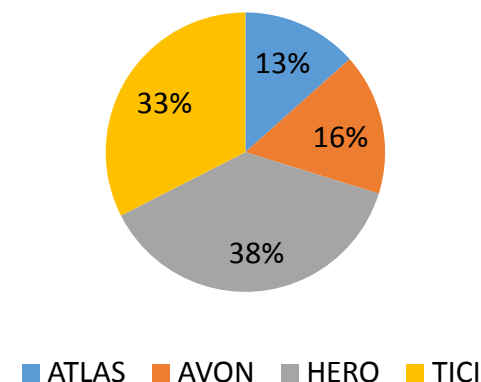
### Capital Expenditure

₹ 30 Cr.  
YTD Dec '15

₹ 20 Cr.  
2014-15



### Market Share - YTD Dec '15



## Brand equity

- Our flagship brands “BSA” and “HERCULES” were recognised for excellence at the World brand Congress in Singapore.

## Super / Mass Premium Lifestyle Cycles

- During the year, Super premium and Mass Premium MTB cycles had registered an overall growth of 95 % and 12% respectively.

## Pioneer in Retail Formats

- BSA Go, BSA Hercules Store, Track & Trial Lounge

## Selling Cycling not Just Cycles

- Organised close to 1200 events all over the country participation of more than 2.2 Lakhs individuals

## Multi Location Servicing

- Large dealer and service network with more than 10,000 touch points through out the country

## Pioneer in New Product Development

- 40 new Products developed during the year



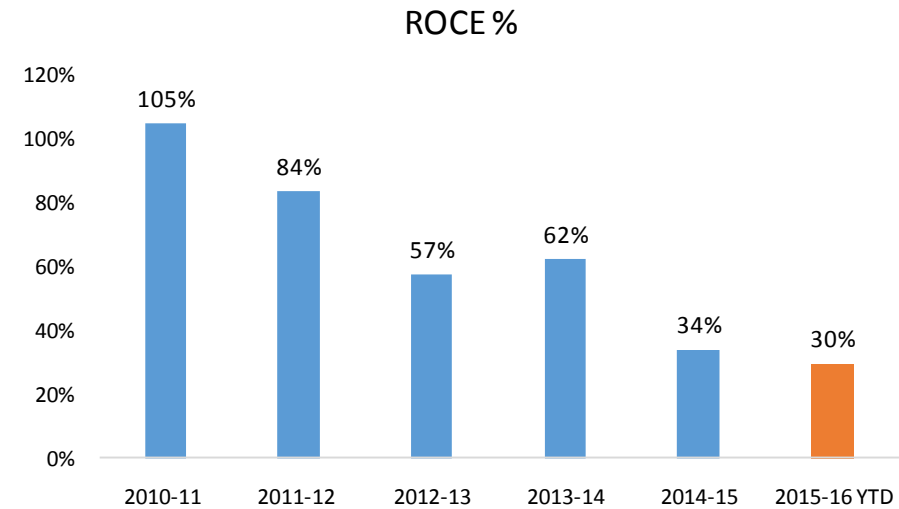
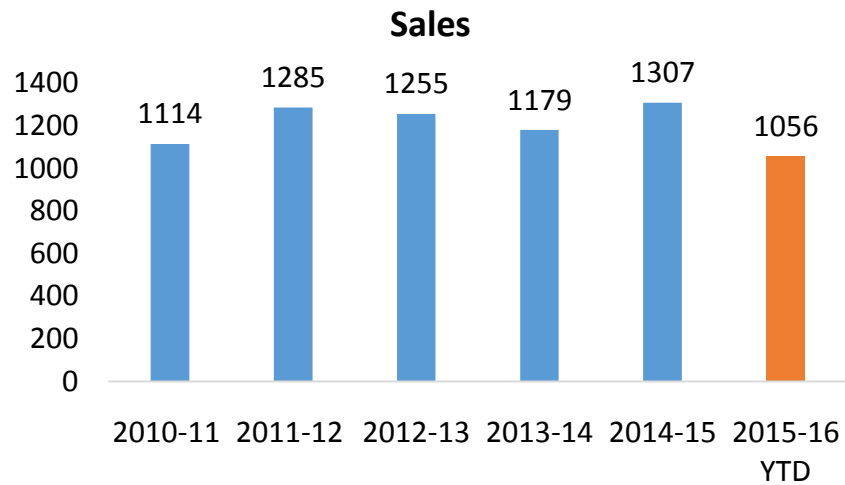


- Ladybird Vogue wins CII Design Excellence award
- BSA Lady Bird wins the Brand Revitalization Award at the Global Marketing Excellence Awards by CMO Asia
- Achieved 50% Growth Over Last Year in Super Premium Segment
- 5 Models Launched (Toonz 12, 14 , TZ110, Rhino Shox and Lady Bird Bliss)
- Obtained additional Order from West Bengal Govt
- New Urban adult segment “City Bike” a hit

## ■ Marketing Events

- Organized Sales Melas, Service Camps, Mechanic trainings, College Sales & displays all over India
- Around 264 BTL activities conducted YTD Dec ‘15





figures in ₹ Crores

Particulars	2014-15	2013-14	% Growth
<b>Volumes</b>			
Cycles (Lac nos)	40	38	6%
Net Sales (incl. Inter Unit)	1307	1179	11%
EBITDA	65	46	41%
	5%	4%	
PBIT (Before Exceptional Item)	58	38	50%
	4%	3%	
<b>APPLICATION OF FUNDS</b>			
Net Fixed Assets (Incl. CWIP)	59	46	
Net Working Capital	111	16	
Total Capital Employed	170	62	
Sales/NWC	11.7	74.8	
ROCE%	34%	62%	

figures in ₹ Crores

Particulars	2015-16 Q3	2014-15 Q3	% Growth	2015-16 YTD	2014-15 YTD	% Growth
<b>Volumes</b>						
Cycles (Lac nos)	9	10	-11%	32	31	2%
Net Sales (incl. Inter Unit)	285	317	-10%	1056	1018	4%
EBITDA	11	14	-20%	65	50	29%
	4%	4%		6%	5%	
PBIT (Before Exceptional Item)	9	12	-25%	59	45	31%
	3%	4%		6%	4%	
<b>APPLICATION OF FUNDS</b>						
Net Fixed Assets (Incl. CWIP)	97	55		97	55	
Net Working Capital	169	63		169	63	
Total Capital Employed	266	119		266	119	
Sales/NWC	6.7	20.0		8.3	21.4	
ROCE%	13%	40%		30%	50%	



Leader in CDW tubes for the Automotive industry



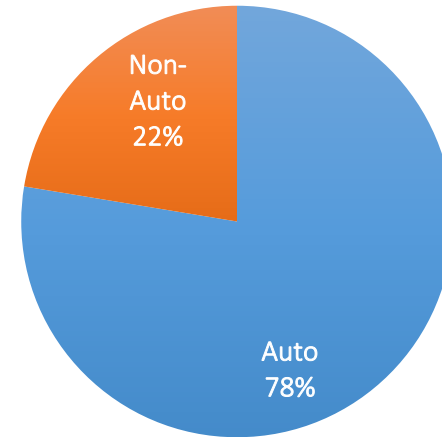
## ■ Industry

- Tubes: Significant Player in safety critical applications
- 2 wheelers: Leader in Front Forks in India
- 4 wheelers: Leader in many critical applications such as side impact beam, steering columns etc.
- CRSS: Niche player in specialized products
- Tubular Components: Value added products

## ■ Business Drivers

- Manage High Variety demand in Tubes and strips effectively
- High Focus on Value Addition Products
- New Facility for Non-Auto Segment
- Focus on internal efficiencies

## Business Mix



## Capital Expenditure

₹ 24 Cr.  
YTD Dec '15

₹ 87 Cr.  
2014-15

## CDW Tube

- Market leader in High Quality & Safety critical CDW Tubes for 2W and 4W applications

## Multi Location

- Plants at 4 different locations, well placed in all the regions

## Gearing for Non-Auto

- Large-dia plant gave a significant foray into Non Auto segment

## CRSS

- Continued focus on special grades

## Value Added Products

- Tubular components including Steering column, side impact beam etc.



- **Domestic**

- Large Dia Volumes ramped up
- NPD % to Sales – 13% for Tubes and 11% for CRSS

- **Exports**

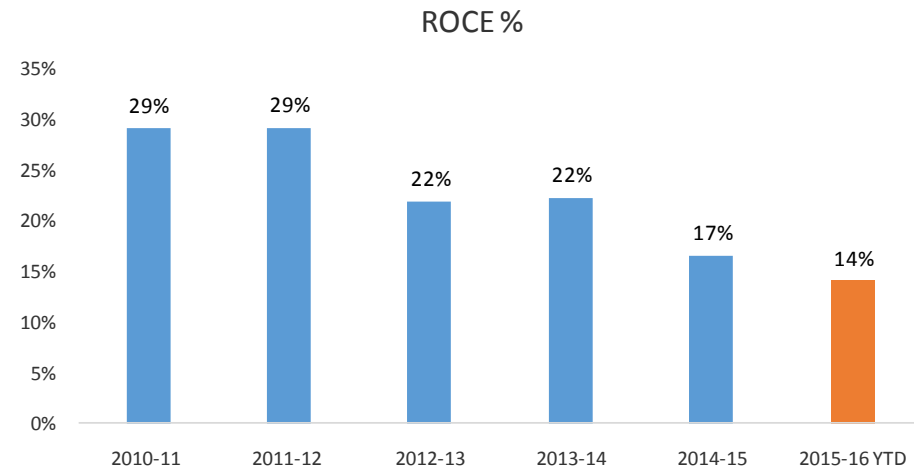
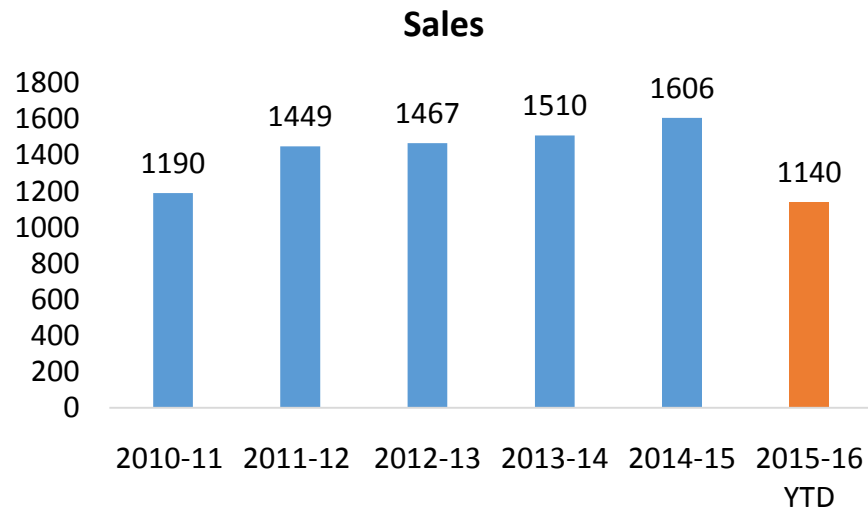
- Ramp up in TFF Export Volume
- New program for Drive line Tubing launched
- ZF Sachs, Italy placed Trial order for Value added TFF parts

- **Operations**

- Cost Competitiveness Program yielded good result
- Operational Excellence Initiatives done at all locations and reduced Customer rejections and In-plant rejections
- Recognition received from Customer Wipro for “Consistency in Improvements towards Quality” during their annual supplier quality meet.

# Key Financial Trends

figures in ₹ Crores



ROCE is calculated based on end figures

figures in ₹ Crores

Particulars	2014-15	2013-14	% Growth
<b>Strips: (Volumes Tonnes)</b>	<b>56628</b>	<b>55529</b>	<b>2%</b>
Domestic	55869	54986	2%
Exports	759	544	40%
<b>Tubes: (Volumes Tonnes)</b>	<b>154088</b>	<b>145681</b>	<b>6%</b>
Domestic	143025	135967	5%
Exports	11062	9714	14%
<b>Large Dia Tubes: (Volumes Tonnes)</b>	<b>856</b>		
<b>Net Sales (incl. Inter Unit)</b>	<b>1606</b>	<b>1510</b>	<b>6%</b>
<b>EBITDA</b>	<b>150</b>	<b>170</b>	<b>-12%</b>
	9%	11%	
<b>PBIT (Before Exceptional Item)</b>	<b>103</b>	<b>136</b>	<b>-24%</b>
	6%	9%	
<b>APPLICATION OF FUNDS</b>			
<b>Net Fixed Assets (Incl. CWIP)</b>	<b>465</b>	<b>416</b>	
<b>Net Working Capital</b>	<b>154</b>	<b>193</b>	
<b>Total Capital Employed</b>	<b>620</b>	<b>609</b>	
<b>Sales/NWC</b>	<b>10.4</b>	<b>7.8</b>	
<b>ROCE%</b>	<b>17%</b>	<b>22%</b>	



# Key Financials 2015-16

figures in ₹ Crores

Particulars	2015-16 Q3	2014-15 Q3	% Growth	2015-16 YTD	2014-15 YTD	% Growth
<b>Strips: (Volumes Tonnes)</b>	<b>12804</b>	<b>13671</b>	<b>-6%</b>	<b>39002</b>	<b>44238</b>	<b>-12%</b>
Domestic	12700	13469	-6%	38682	43768	-12%
Exports	104	202	-48%	320	470	-32%
<b>Tubes: (Volumes Tonnes)</b>	<b>37424</b>	<b>37170</b>	<b>1%</b>	<b>114686</b>	<b>117582</b>	<b>-2%</b>
Domestic	34947	34695	1%	107320	109441	-2%
Exports	2477	2474	0%	7367	8141	-10%
<b>Large Dia Tubes: (Volumes Tonnes)</b>	<b>3115</b>	<b>123</b>		<b>9018</b>	<b>123</b>	
<b>Net Sales (incl. Inter Unit)</b>	<b>373</b>	<b>389</b>	<b>-4%</b>	<b>1140</b>	<b>1229</b>	<b>-7%</b>
<b>EBITDA</b>	<b>39</b>	<b>31</b>	<b>25%</b>	<b>111</b>	<b>112</b>	<b>-1%</b>
	10%	8%		10%	9%	
<b>PBIT (Before Exceptional Item)</b>	<b>24</b>	<b>19</b>	<b>25%</b>	<b>67</b>	<b>79</b>	<b>-15%</b>
	6%	5%		6%	6%	
<b>APPLICATION OF FUNDS</b>						
Net Fixed Assets (Incl. CWIP)	446	463		446	463	
Net Working Capital	188	203		188	203	
Total Capital Employed	635	666		635	666	
Sales/NWC	7.9	7.7		8.1	8.1	
ROCE%	15%	11%		14%	16%	

PRECISION  
VALUE ADDED  
SHEET METAL  
FORMED  
COMPONENTS



POWER TRANSMISSION CHAINS  
AND FINE BLANKED COMPONENTS



Precision Value added Components

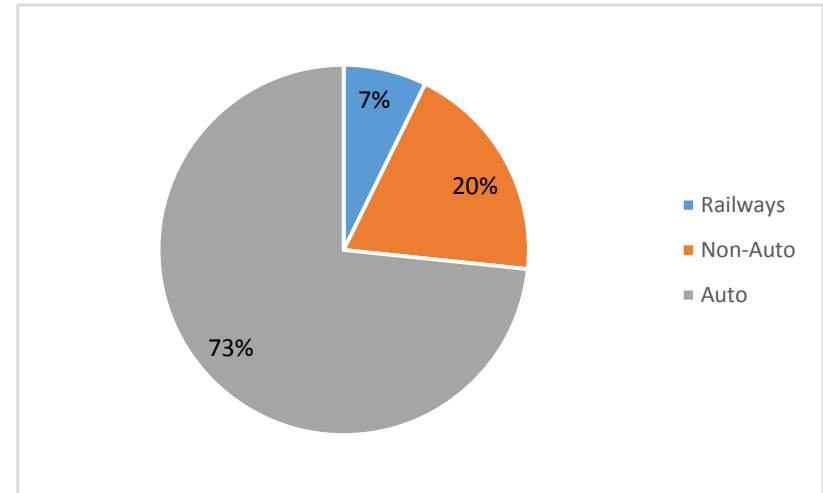
## ■ Industry

- Growth in 2W Scooters by 10%, but decline in motor cycles by 3% in YTD Dec '15
- Passenger car industry grew by 7% YTD Dec '15 compared to same period last year and Commercial vehicle industry grown by 10%
- Slow to moderate growth in Europe & US
- Railways: ICF increased the production of Stainless steel coaches

## ■ Business Drivers

- Factories located closer to customer locations
- Strong “DIAMOND” brand
- High quality products - Customer end rejections well below the customer targets
- Leveraging Acquisitions – SEDIS Synergies
- Increasing Portfolio for Fine Blanking
- Expand applications for Industrial Segment

## Business Mix



## Capital Expenditure

₹ 13 Cr.  
YTD Dec '15

₹ 26 Cr.  
2014-15

## Segment Leader

- Market leader in Drive chain and Cam chain in OEM segment

## Multi Location

- Strategically located plants near leading OEMs

## Brand Equity

- Strong brand equity - “Diamond and Rombo” brands

## Quality

- PPM less than customer target

## Customers

- Catering to major 2W OEMs and Tier 1 Auto customers; IC OEMs in Domestic & Exports; Large dealership network in Auto and IC

## Critical application

- Fine blanking, motor casings

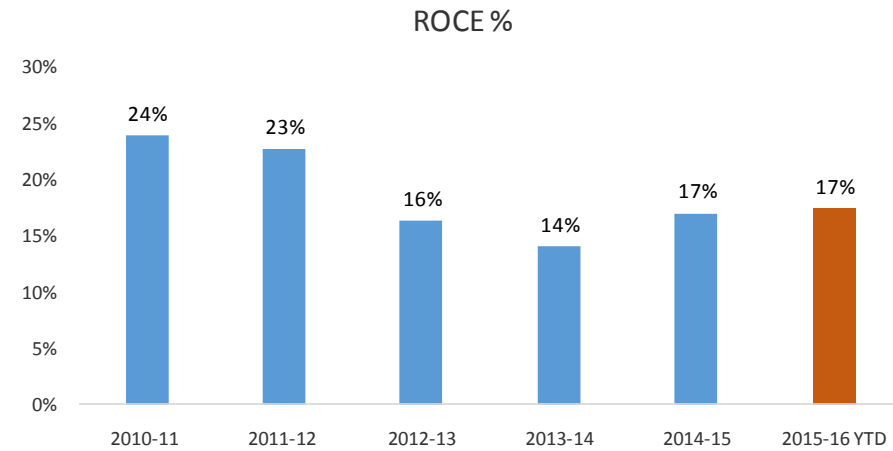
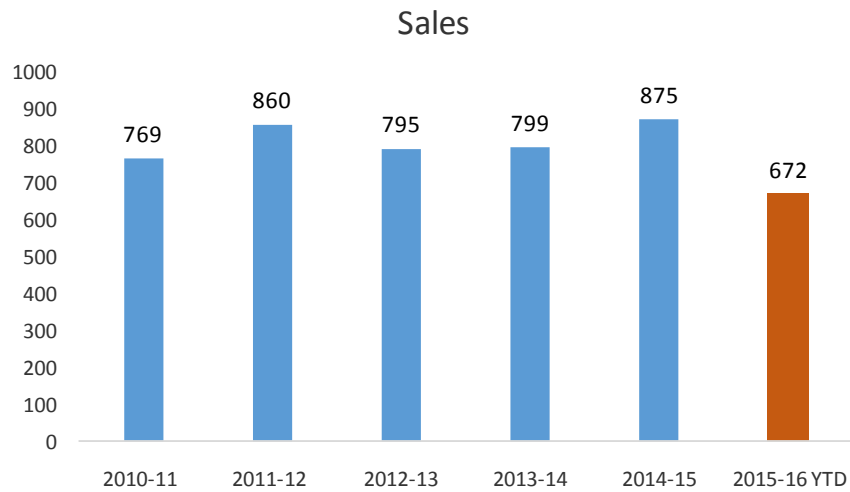


Representative list not exhaustive

- Award received from Lear for “ Excellence in Part Development” for seat recliner localization development
- Market Leadership in Chains across segments
  - Improved Market Share in both Drive & Cam Chains vis-à-vis same period last year
  - Industrial Chains: Repeat Orders from international distributors and orders received in new segments
  - Expanding reach of Aftermarket Portfolio providing an impressive growth
  - Initiative: Free Special Service camps for Flood Affected vehicles in Chennai
- New customers addition for Fine Blanked Components and seeing growth of new product sales in domestic
- Leadership position in Doorframe & Channels business



figures in ₹ Crores



ROCE is calculated based on end figures



figures in ₹ Crores

Particulars	2014-15	2013-14	% Growth
Doorframes (Lakh Sets)	7	8	-15%
Sections for railway wagons (Sets)	1542	987	56%
Coach-side/End wall (Sets)	43	16	169%
Chains:			
Domestic (Lac ESS feet)	791	715	11%
Exports (Lac ESS feet)	72	70	3%
<b>Net Sales (incl. Inter Unit)</b>	<b>875</b>	<b>799</b>	<b>10%</b>
<b>EBITDA</b>	<b>116</b>	<b>99</b>	<b>18%</b>
	13%	12%	
<b>PBIT (Before Exceptional Item)</b>	<b>81</b>	<b>67</b>	<b>21%</b>
	9%	8%	
<b>APPLICATION OF FUNDS</b>			
<b>Net Fixed Assets (Incl. CWIP)</b>	<b>315</b>	<b>325</b>	
<b>Investments</b>	<b>61</b>	<b>61</b>	
<b>Net Working Capital</b>	<b>100</b>	<b>92</b>	
<b>Total Capital Employed</b>	<b>477</b>	<b>478</b>	
<b>Sales/NWC</b>	<b>8.7</b>	<b>8.7</b>	
<b>ROCE%</b>	<b>17%</b>	<b>14%</b>	

# Key Financials 2015-16

figures in ₹ Crores

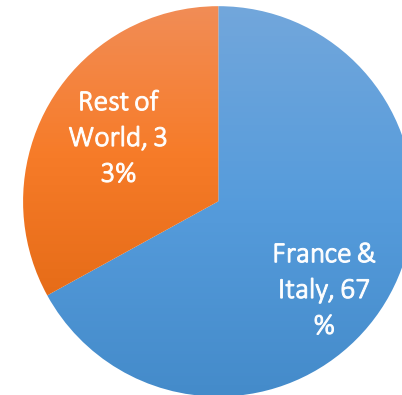
Particulars	2015-16 Q3	2014-15 Q3	% Growth	2015-16 YTD	2014-15 YTD	% Growth
Doorframes (Lakh Sets)	2	2	3%	5	5	-8%
Sections for railway wagons (Sets)	549	426	29%	831	902	-8%
Coach-Side/End wall	28	12	133%	74	23	222%
Chains:						
Domestic (Lac ESS feet)	215	199	8%	608	593	2%
Exports (Lac ESS feet)	20	18	10%	55	53	4%
<b>Net Sales (incl. Inter Unit)</b>	<b>243</b>	<b>226</b>	<b>8%</b>	<b>672</b>	<b>651</b>	<b>3%</b>
<b>EBITDA</b>	<b>33</b>	<b>29</b>	<b>13%</b>	<b>90</b>	<b>84</b>	<b>7%</b>
	13%	13%		13%	13%	
<b>PBIT (Before Exceptional Item)</b>	<b>23</b>	<b>19</b>	<b>18%</b>	<b>61</b>	<b>56</b>	<b>9%</b>
	9%	9%		9%	9%	
<b>APPLICATION OF FUNDS</b>						
<b>Net Fixed Assets (Incl. CWIP)</b>	<b>300</b>	<b>319</b>		<b>300</b>	<b>319</b>	
<b>Investments</b>	<b>61</b>	<b>61</b>		<b>61</b>	<b>61</b>	
<b>Net Working Capital</b>	<b>105</b>	<b>94</b>		<b>105</b>	<b>94</b>	
<b>Total Capital Employed</b>	<b>466</b>	<b>474</b>		<b>466</b>	<b>474</b>	
<b>Sales/NWC</b>	<b>9.2</b>	<b>9.6</b>		<b>8.5</b>	<b>9.2</b>	
<b>ROCE%</b>	<b>19%</b>	<b>16%</b>		<b>17%</b>	<b>16%</b>	



Leading French Manufacturer of Industrial Chains

- F C 10 – Holding company of Sedis
  - Two plants in France
  - Five global patents
  - Leader in special and engineering class chains
- Range of industries catered to
  - Waste Treatment / Car / escalator / textiles / food processing / packaging / cement / sugar / paper / water treatment / lumber / dams / amusement park / Oil Platforms
- Leader in France
- Present in around 100 countries
  - Around 200 distributors
  - Around 400 sale points

## Sales Mix Y '14



## Key Products



Leaf & Roller Chains



Conveyor Chains



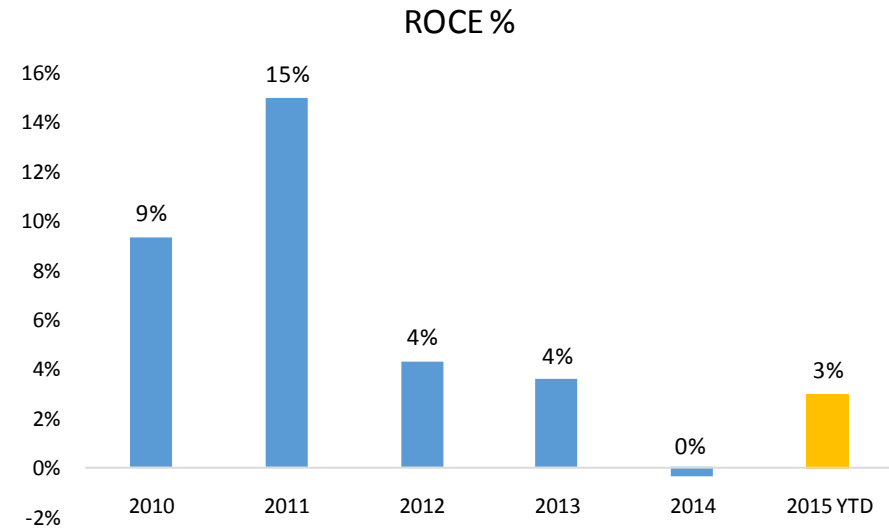
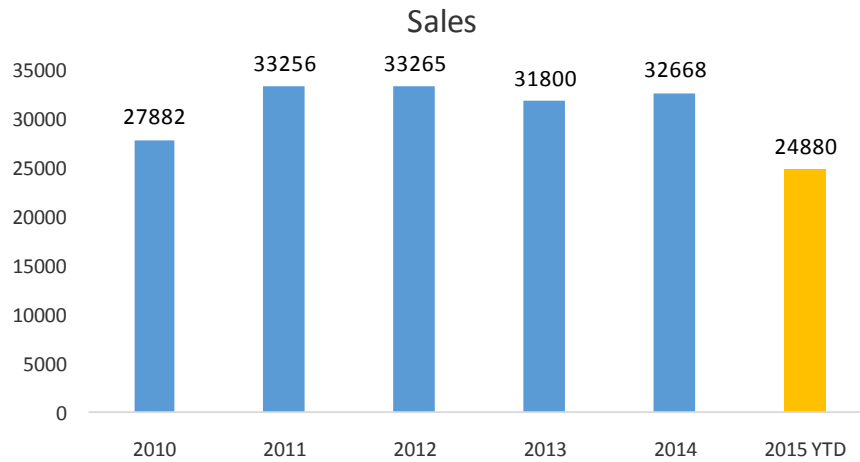
Agricultural Chains



Sprockets & Wheels

# Key Financial Trends

figures in K Euro



ROCE is calculated based on end figures

figures in K Euro

Particulars	2014	2013
<b>Net Sales</b>	<b>32668</b>	<b>31800</b>
<b>EBITDA</b>	<b>1193</b>	<b>1398</b>
	4%	4%
<b>PBT</b>	<b>-380</b>	<b>229</b>
	-1%	1%
<b>PAT</b>	<b>-26</b>	<b>348</b>
	0%	1%
<b>APPLICATION OF FUNDS</b>		
<b>Net Fixed Assets (Incl. CWIP)</b>	<b>6459</b>	<b>5693</b>
<b>Net Working Capital</b>	<b>6465</b>	<b>6437</b>
<b>Goodwill on Consolidation</b>	<b>721</b>	<b>866</b>
<b>Total Capital Employed</b>	<b>13646</b>	<b>12996</b>
<b>Sales/NWC</b>	<b>5.1</b>	<b>4.9</b>
<b>ROCE%</b>	<b>0%</b>	<b>4%</b>



figures in K Euro

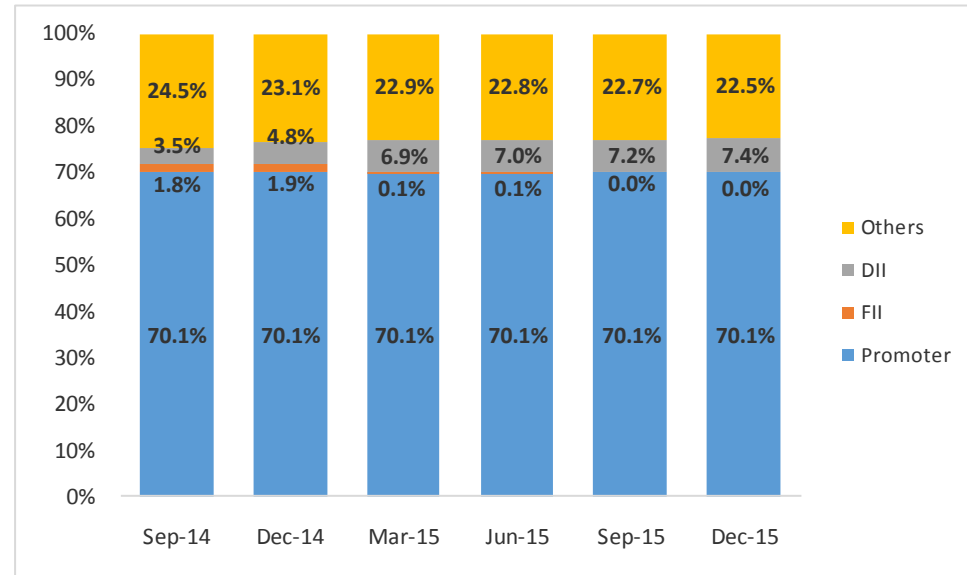
Particulars	2015 - Q3	2014 - Q3	2015 YTD	2014 YTD
<b>Net Sales</b>	<b>7294</b>	<b>7715</b>	<b>24880</b>	<b>24785</b>
<b>EBITDA</b>	<b>-44</b>	<b>116</b>	<b>1089</b>	<b>895</b>
	-1%	2%	4%	4%
<b>PBT</b>	<b>-233</b>	<b>-160</b>	<b>-0.27</b>	<b>-221</b>
	-3%	-2%	0%	-1%
<b>PAT</b>	<b>-193</b>	<b>-68</b>	<b>90</b>	<b>-44</b>
	-3%	-1%	0%	0%
<b>APPLICATION OF FUNDS</b>				
<b>Net Fixed Assets (Incl. CWIP)</b>	<b>6541</b>	<b>6351</b>	<b>6541</b>	<b>6351</b>
<b>Net Working Capital</b>	<b>9337</b>	<b>6819</b>	<b>9337</b>	<b>6819</b>
<b>Goodwill on Consolidation</b>	<b>613</b>	<b>758</b>	<b>613</b>	<b>758</b>
<b>Total Capital Employed</b>	<b>16491</b>	<b>13928</b>	<b>16491</b>	<b>13928</b>
<b>Sales/NWC</b>	<b>3.1</b>	<b>4.5</b>	<b>3.6</b>	<b>4.8</b>
<b>ROCE%</b>	<b>-3%</b>	<b>-3%</b>	<b>3%</b>	<b>0%</b>



Shanthi Gears (SGL) - Strong Brand in Industrial Gears

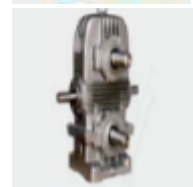
- Began operations in 1969 at Coimbatore
- Leader in custom-made gears & loose gears
- ~70% of revenues come from customized products
- Fully integrated operations with in-house
  - R&D team
  - Design and engineering capabilities
  - Foundry, Fabrication and forging unit
  - Comprehensive Heat treatment facilities
  - Tool room for manufacturing hobs, cutters

## Shareholding Pattern



## Key Products

- Gears & Pinions
- Gear assemblies
- Gear boxes
- Worm Spares
- Geared motors
- Service & Repair



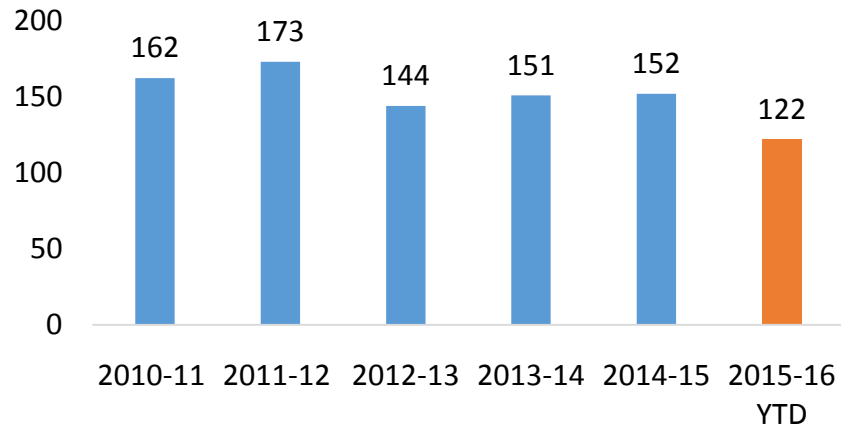
TII holds 70.12% stake in the company

- Increased enquiry activities from repeat customers and railways
- Focus continues on high contribution orders
- Focus on Capacity Enhancement and Cost
- Initiatives in place to renew business from old customers and business development for both domestic and exports
- New ELITE series of Helical Standard gearboxes E-Catalogue released, with optimal design for higher rating capacity and less weight

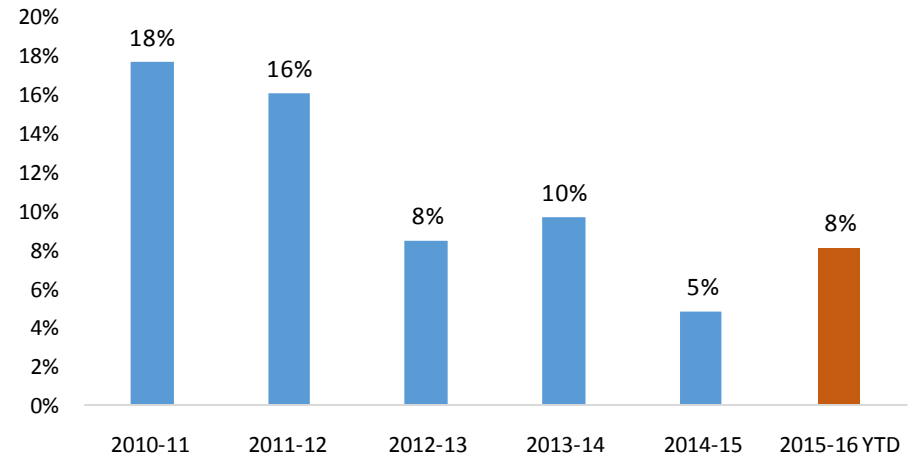


figures in ₹ Crores

## Sales



## ROCE %



ROCE is calculated based on end figures

figures in ₹ Crores

Particulars	2014-15	2013-14	% Growth
<b>Net Sales</b>	<b>152</b>	<b>151</b>	<b>1%</b>
<b>EBITDA</b>	<b>18</b>	<b>42</b>	<b>-56%</b>
	12%	28%	
<b>PBIT</b>	<b>13</b>	<b>26</b>	<b>-49%</b>
	9%	17%	
<b>PBT</b>			
<b>PAT</b>	<b>9</b>	<b>18</b>	<b>-49%</b>
	6%	12%	
<b>APPLICATION OF FUNDS</b>			
<b>Net Fixed Assets (Incl. CWIP)</b>	<b>85</b>	<b>99</b>	
<b>Investments</b>	<b>16</b>	<b>50</b>	
<b>Net Working Capital</b>	<b>171</b>	<b>120</b>	
<b>Total Capital Employed</b>	<b>272</b>	<b>269</b>	
<b>Sales/NWC</b>	<b>0.9</b>	<b>1.3</b>	
<b>ROCE%</b>	<b>5%</b>	<b>10%</b>	



# Key Financials 2015-16

figures in ₹ Crores

Particulars	2015-16 Q3	2014-15 Q3	%Growth	2015-16 YTD	2014-15 YTD	% Growth
Net Sales	43	42	1%	122	113	7%
EBITDA	8	6	26%	23	15	57%
	19%	15%		19%	13%	
PBIT	6	5	23%	17	10	76%
	15%	12%		14%	9%	
PBT	6	5	23%	17	10	76%
	15%	12%		14%	9%	
PAT	5	4	37%	13	8	64%
	12%	9%		11%	7%	
APPLICATION OF FUNDS						
Net Fixed Assets (Incl. CWIP)	75	89		75	89	
Investments	64	25		64	25	
Net Working Capital	144	161		144	161	
Total Capital Employed	282	275		282	275	
Sales/NWC	1.2	1.1		1.1	0.9	
ROCE%	9%	7%		8%	5%	

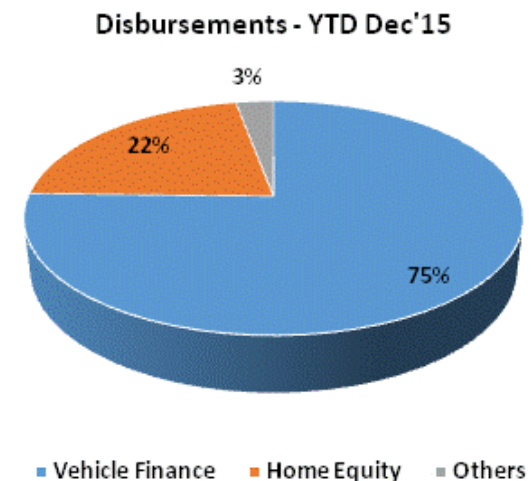
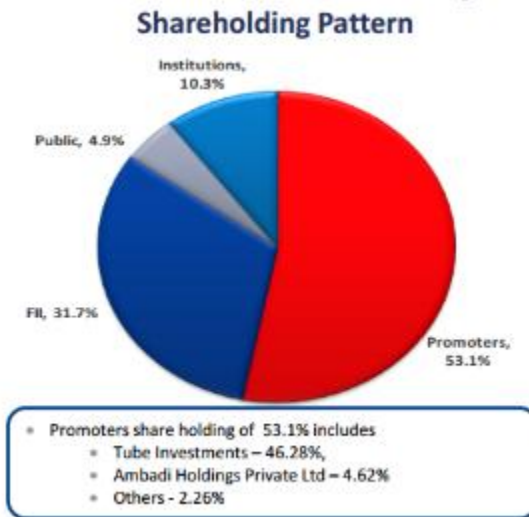


Cholamandalam Investment and Finance Company Ltd.  
(CIFCL)

Financing your Assets...since 1978

## Shareholding Pattern

- Established in 1978, one of India's leading NBFC's, focused in the rural and semi-urban sector with a market capitalization of INR 102 bn
- Presence across vehicle finance, business finance, home equity loans, stock broking and distribution of financial products
- Operates from 534 branches across 25 states and 90% presence across Tier II, Tier III and IV towns
- One of the leading NBFCs in rural / semi urban areas



## Positioning

- Founded in 1978, India's leading NBFC, Focused in Rural and semi urban sector with Market cap of INR 102 bn

## Exceptional Lineage

- Part of the INR 269 bn Murugappa Group – founded in 1900, one of India's leading business conglomerate

## Robust Sector Growth

- Presence across vehicle finance, business finance, home equity, loans, stock broking and distribution of financial products

## Diversified Footprint


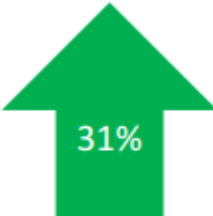

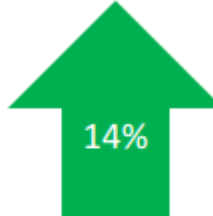


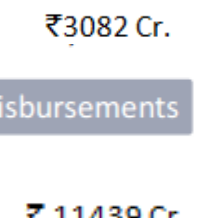
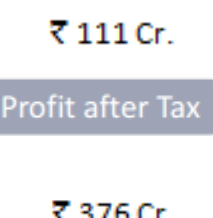
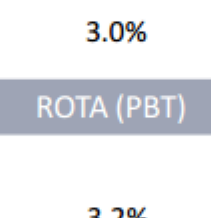


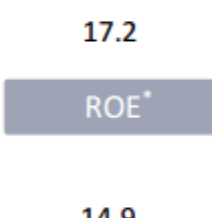


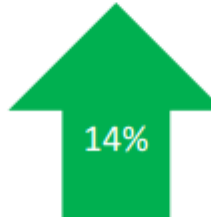
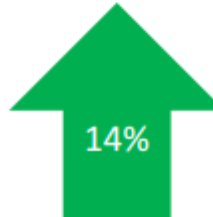
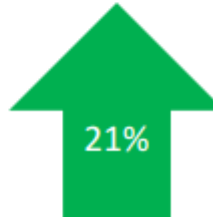

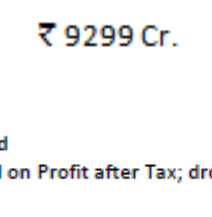
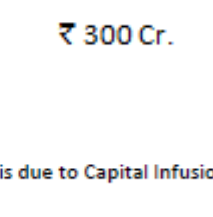
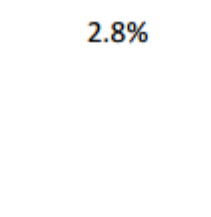


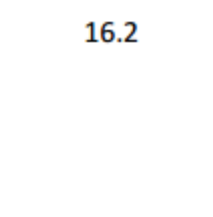
- Operates across 534 branches in 25 states and 90% presence in Tier II, Tier III and IV towns

## Robust Operating Profile

- Total AUM of INR 280 Bn. with healthy ROTA of 3.2%

## Management

- Highly experienced management team with unrivalled industry experience

	Disbursements	Profit after Tax	ROTA (PBT)	Book Value <sup>#</sup>	EPS <sup>^</sup>	ROE <sup>*</sup>
Q3-FY16	₹ 4260 Cr.	₹ 146 Cr.	3.6%	₹ 227.6	₹ 37.1	16.7
						
Q3-FY15	₹ 3082 Cr.	₹ 111 Cr.	3.0%	₹ 198.8	₹ 30.4	17.2
						
YTD Dec 15	₹ 11439 Cr.	₹ 376 Cr.	3.2%	₹ 227.6	₹ 33.4	14.9
						
YTD Dec 14	₹ 9299 Cr.	₹ 300 Cr.	2.8%	₹ 198.8	₹ 27.5	16.2
						

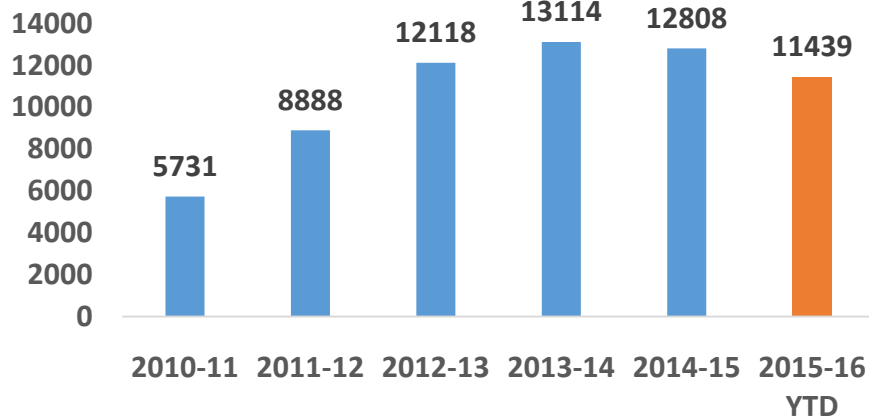
<sup>^</sup> EPS is annualised

<sup>\*</sup>ROE is calculated on Profit after Tax; drop is due to Capital Infusion

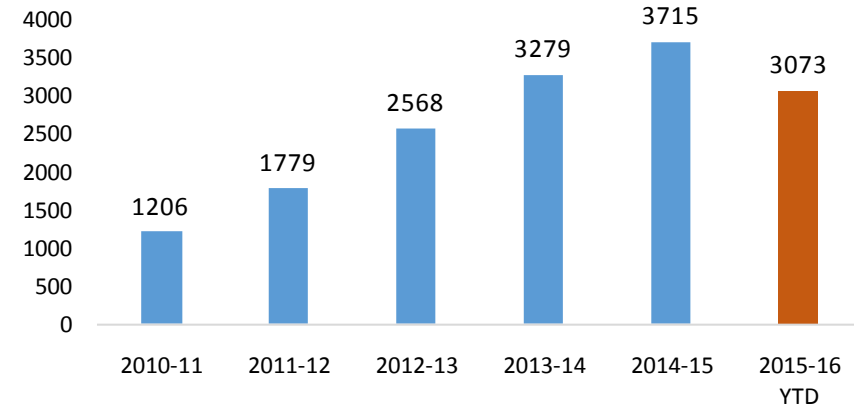
# Key Financial Trends

figures in ₹ Crores

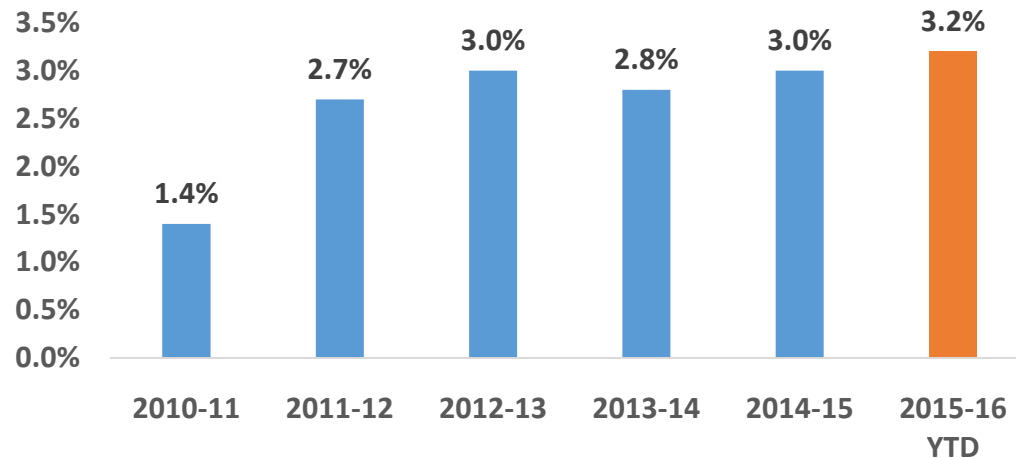
## Disbursements



## Total Income



## ROTA (PBT)





figures in ₹ Crores

Particulars	FY		
	2014-15	2013-14	% Growth
Disbursement	12808	13114	-2%
Total Income from Operations	3715	3279	13%
	29%	25%	
PBT	666	554	20%
	5%	4%	
PAT	444	368	21%
	3%	3%	
ROTA (PBT)	3%	3%	
Capital Adequacy Ratio	21%	17%	

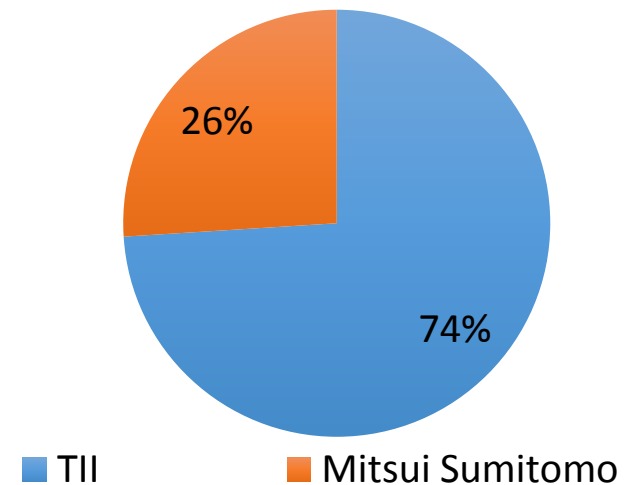
figures in ₹ Crores

Particulars	2015-16 Q3	2014-15 Q3	%Growth	2015-16 YTD	2014-15 YTD	% Growth
Disbursements	4260	3082	38%	11439	9299	23%
Total Income from Operations	1060	970	9%	3073	2771	11%
PBT	224	171	31%	581	462	26%
	21%	18%		19%	17%	
PAT	148	113	31%	381	308	24%
ROTA% (PBT)	3.6%	3.0%		3.2%	2.8%	
Capital Adequacy Ratio (%)	20.10	20.96		20.10	20.96	



- Among the fastest growing general insurance companies in India
- 7<sup>th</sup> largest private general insurance company in India
- Product basket comprises accident, engineering, health, liability, marine, motor, property, travel and rural insurance for individuals, SMEs and corporates
- Leading insurer for Japanese / Korean business interests in India

## Share Holding



₹ Crore	YTD Dec'15	FY14-15
GWP (inc RI Accept)	1706	1896
PAT	92	137

Strong Distribution  
Partners

Robust Underwriting  
Capability and  
operating efficiencies

Tailor Made Products

Strong Chola  
Synergies

High Rural  
Penetration

State of the Art  
Technology

- GWP - growth of 23% over YTD Dec '15
- Motor and Fire Products show significant growth over PY
- Significant growth in Partnership and Proprietary channels (30% and 35% over PY respectively)
- The performance of Partnership and Government segments achieve targets above plan

figures in ₹ Crores

Particulars	FY		
	2014-15	2013-14	% Growth
<b>G W Premium (incl.RI accept)</b>	<b>1896</b>	<b>1872</b>	<b>1%</b>
<b>Net Written Premium</b>	<b>1482</b>	<b>1431</b>	<b>4%</b>
<b>PBT</b>	<b>201</b>	<b>102</b>	<b>98%</b>
<b>PAT</b>	<b>137</b>	<b>70</b>	<b>96%</b>
Total Investment	3165	2328	
Combined ratio (CoR%)	104%	101%	
Investment Yield %	10.06%	9.30%	



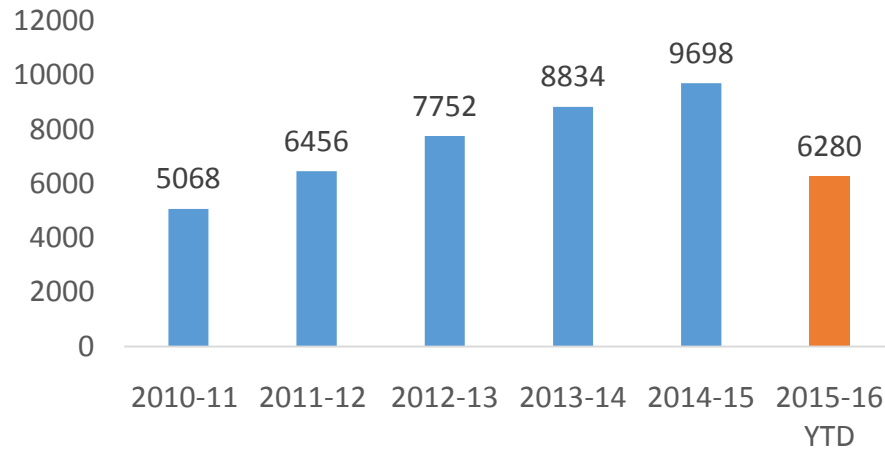
figures in ₹ Crores

Particulars	2015-16 Q3	2014-15 Q3	% Growth	2015-16 YTD	2014-15 YTD	% Growth
Gross Written Premium (Ind. RI Accept)	614	407	51%	1706	1384	23%
Net Written Premium	539	361	49%	1426	1126	27%
PBT	52	57	-8%	138	157	-12%
PAT	34	39	-12%	92	107	-14%
Total Investment	3724	3098	20%	3724	3098	20%
Combined Ratio (CoR%) - Excl IMTPIP	106%	103%		107%	102%	
Investment Yield %	9.03%	9.54%		9.53%	9.64%	

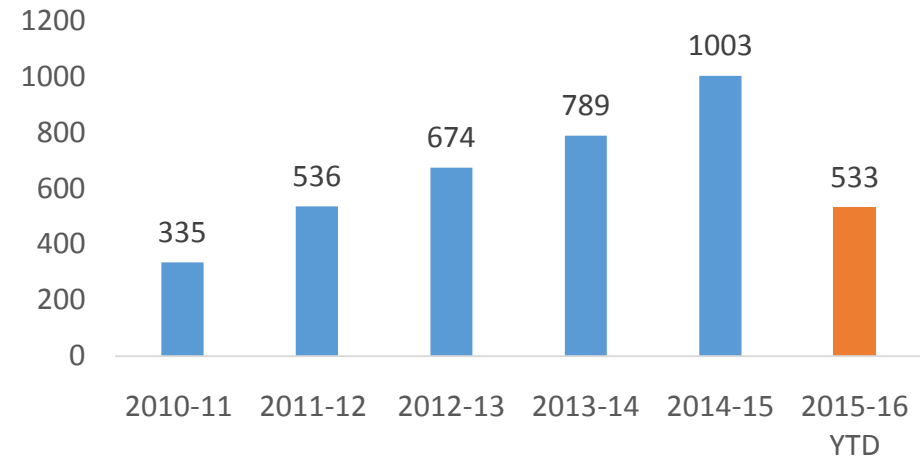
# Company Financials

# Consolidated Performance Trends

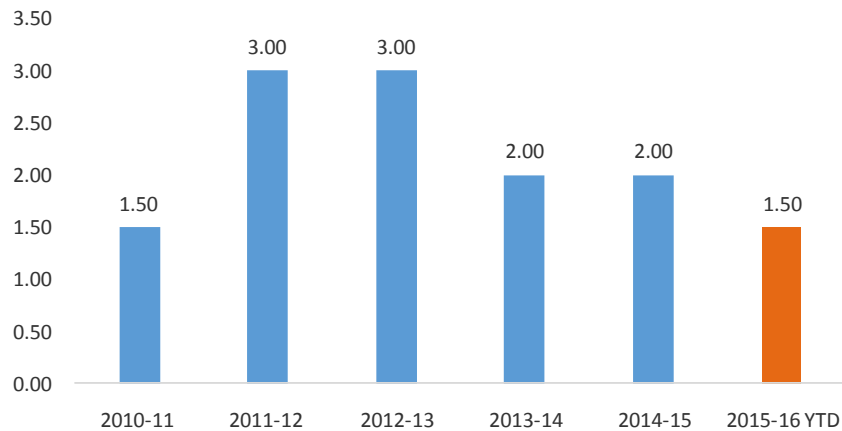
## Total Income



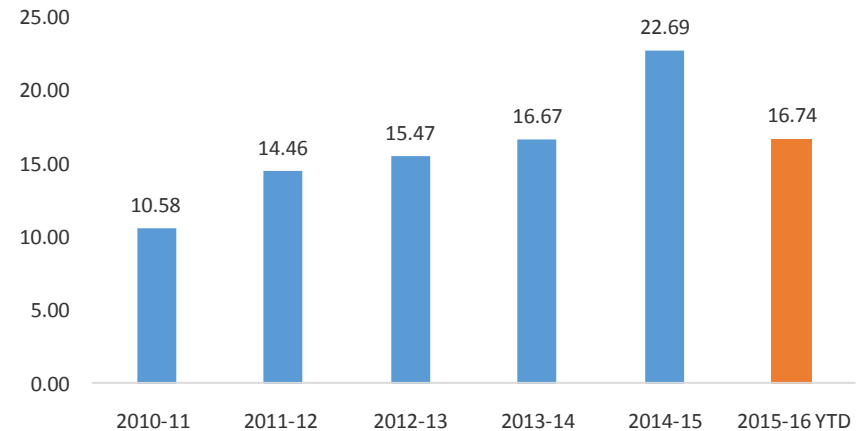
## PBT



## Dividend Per Share - In ₹

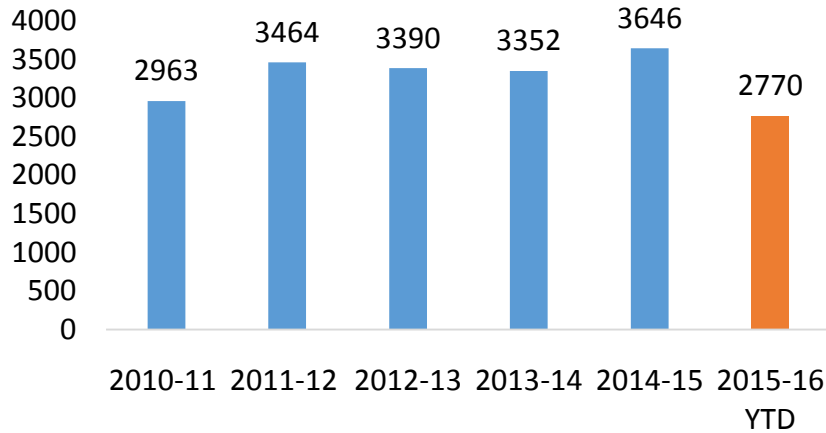


## Earnings Per Share (Basic)- In ₹

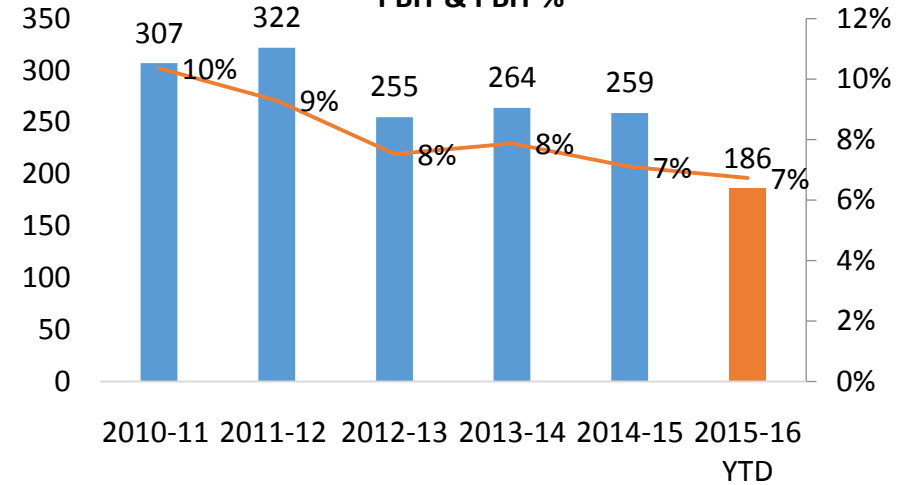


# Standalone Performance Trends

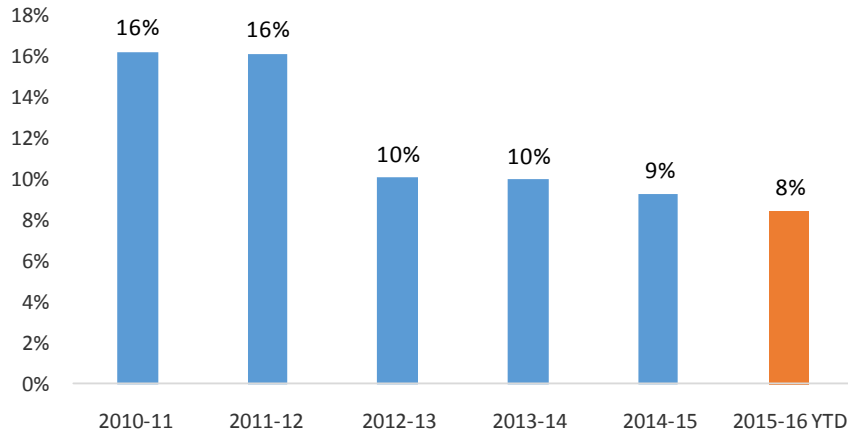
## Sales



## PBIT & PBIT %

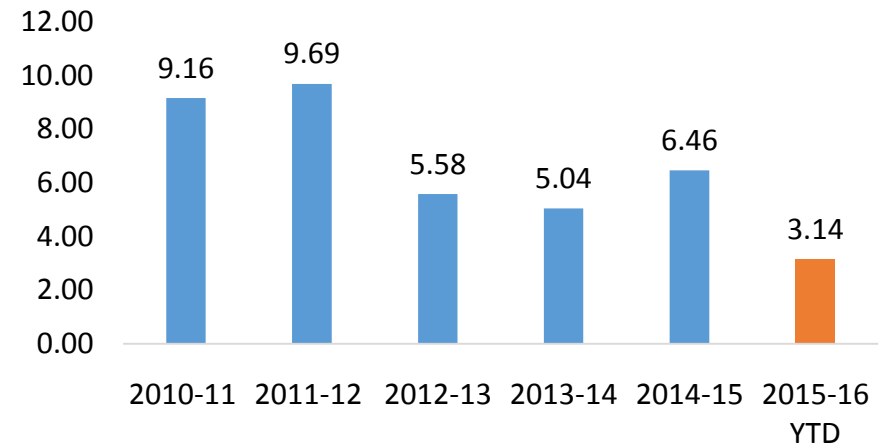


## ROCE%



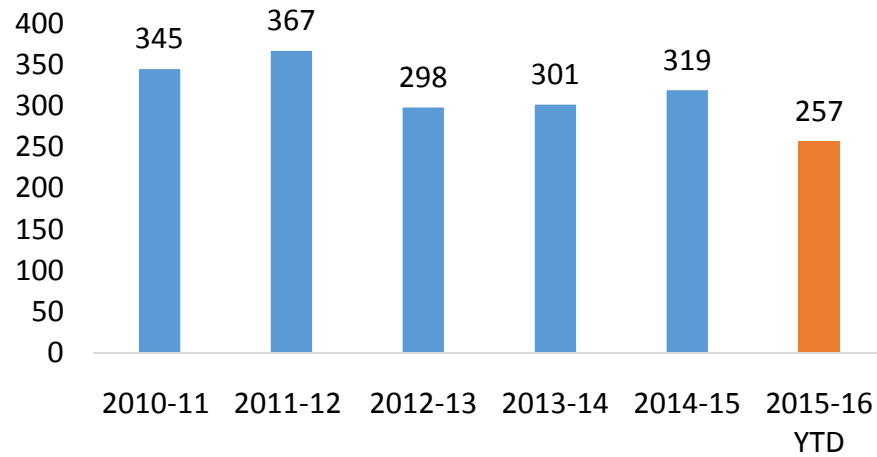
ROCE is calculated based on end figures

## Earnings Per Share (Basic)- In ₹

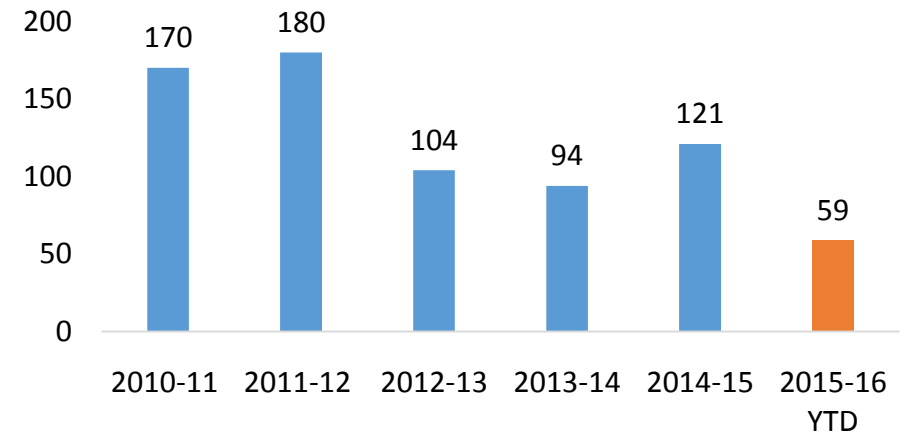


# Standalone Performance Trends

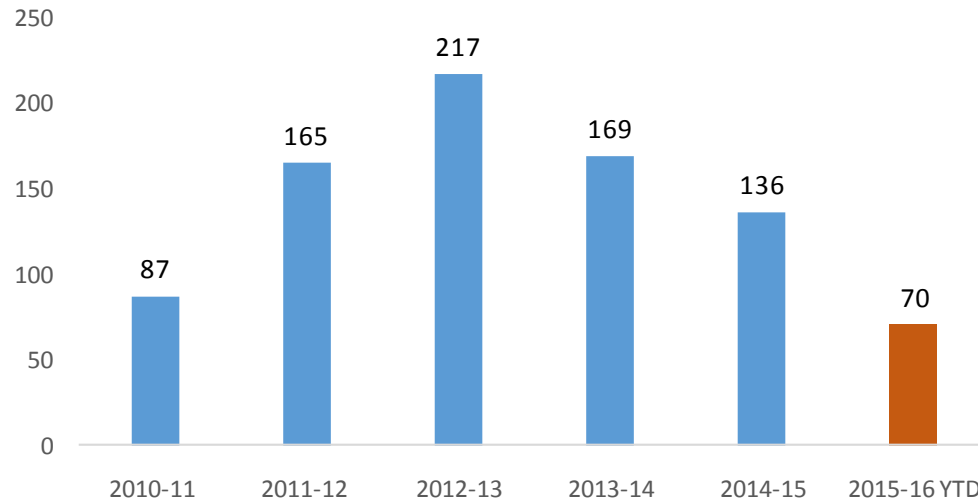
## EBITDA



## PAT



## Capex



# Key Financials FY 2014-15

figures in ₹ Crores

Particulars	Standalone		Consolidated	
	2014-15	2013-14	2014-15	2013-14
<b>Net Sales / Income from Operations</b>	<b>3646</b>	<b>3352</b>	<b>9160</b>	<b>8370</b>
<i>Growth %</i>	9%	-1%	9%	14%
<b>Total Income from Operations (Net)</b>	<b>3828</b>	<b>3526</b>	<b>9698</b>	<b>8834</b>
<i>Growth %</i>	9%	-1%	10%	14%
<b>EBITDA</b>	<b>319</b>	<b>301</b>	<b>1234</b>	<b>1044</b>
<i>% to Sales</i>	9%	9%	13%	12%
<b>PBIT Before Exceptional Item</b>	<b>259</b>	<b>264</b>	<b>1112</b>	<b>914</b>
<i>% to Sales</i>	7%	8%	12%	11%
<b>PBIT After Exceptional Item</b>	<b>293</b>	<b>264</b>	<b>1146</b>	<b>914</b>
<i>% to Sales</i>	8%	8%	13%	11%
<b>Profit Before Tax</b>	<b>155</b>	<b>141</b>	<b>1003</b>	<b>789</b>
<i>% to Sales</i>	4%	4%	11%	9%
<b>Profit After Tax (before Minority Interest)</b>	<b>121</b>	<b>94</b>	<b>684</b>	<b>518</b>
<i>% to Sales</i>	3%	3%	7%	6%
<b>Net Profit</b>	<b>121</b>	<b>94</b>	<b>424</b>	<b>311</b>
<i>% to Sales</i>	3%	3%	5%	4%

figures in ₹ Crores

Particulars	Standalone		Consolidated	
	2014-15	2013-14	2014-15	2013-14
<b>EQUITY AND LIABILITIES</b>				
<b>Shareholders' Funds</b>				
(a) Share Capital	37	37	37	37
(b) Reserves and Surplus	1283	1201	2290	1914
<b>Minority Interest</b>	0	0	1604	1364
<b>Preference shares issued by a subsidiary outside the Group</b>	0	0	500	0
<b>Non-Current Liabilities</b>				
(a) Long Term Borrowings	781	638	13196	10461
(b) Deferred Tax Liabilities (Net)	57	52	61	58
(c) Other Long Term Liabilities	0	0	1089	1258
(d) Long Term Provisions	0	0	325	306
	<b>838</b>	<b>690</b>	<b>14670</b>	<b>12083</b>
<b>Current Liabilities</b>				
(a) Short Term Borrowings	340	303	3050	3485
(b) Trade Payables	626	585	876	859
(c) Other Current Liabilities	395	517	7226	7537
(d) Short Term Provisions	44	42	110	80
	<b>1405</b>	<b>1446</b>	<b>11261</b>	<b>11961</b>
<b>TOTAL</b>	<b>3563</b>	<b>3375</b>	<b>30362</b>	<b>27359</b>



figures in ₹ Crores

Particulars	Standalone		Consolidated	
	2014-15	2013-14	2014-15	2013-14
<b>ASSETS</b>				
<b>Non-Current Assets</b>				
(a) Fixed Assets	941	891	1206	1167
(b) Goodwill on Consolidation	0	0	354	352
(c) Non-Current Investments	1523	1506	2314	1869
(d) Deferred Tax Assets (Net)	0	0	206	131
(e) Long Term Loans and Advances	53	65	238	225
(f) Receivable under Financing Activity	0	0	15468	13351
(g) Other Non-Current Assets	0	0	610	614
	<b>2516</b>	<b>2462</b>	<b>20397</b>	<b>17709</b>
<b>Current Assets</b>				
(a) Current Investments	0	0	351	247
(b) Inventories	468	370	614	495
(c) Trade Receivables	478	446	634	614
(d) Cash and Cash Equivalents	26	30	1060	1230
(e) Short Term Loans and Advances	75	67	144	553
(f) Receivable under Financing Activity	0	0	6716	6077
(g) Other Current Assets	0	0	447	434
	<b>1047</b>	<b>913</b>	<b>9965</b>	<b>9650</b>
<b>TOTAL</b>	<b>3563</b>	<b>3375</b>	<b>30362</b>	<b>27359</b>

Particulars	Standalone		Consolidated	
	2015-16 Q3	2014-15 Q3	2015-16 Q3	2014-15 Q3
<b>Net Sales / Income from Operations</b>	<b>868</b>	<b>898</b>	<b>1391</b>	<b>2328</b>
<i>Growth %</i>	-3%	9%	-40%	10%
<b>Total Income from Operations (Net)</b>	<b>902</b>	<b>942</b>	<b>1509</b>	<b>2469</b>
<i>Growth %</i>	-4%	8%	-39%	11%
<b>EBITDA</b>	<b>80</b>	<b>72</b>	<b>129</b>	<b>319</b>
<i>% to Sales</i>	9%	8%	9%	14%
<b>PBIT Before Exceptional Item</b>	<b>53</b>	<b>47</b>	<b>108</b>	<b>279</b>
<i>% to Sales</i>	6%	5%	8%	12%
<b>PBIT After Exceptional Item</b>	<b>54</b>	<b>35</b>	<b>109</b>	<b>267</b>
<i>% to Sales</i>	6%	4%	8%	11%
<b>Profit Before Tax</b>	<b>21</b>	<b>-0.9</b>	<b>75</b>	<b>230</b>
<i>% to Sales</i>	2%	0%	5%	10%
<b>Profit After Tax (before Minority Interest)</b>	<b>16</b>	<b>-0.4</b>	<b>53</b>	<b>154</b>
<i>% to Sales</i>	2%	0%	4%	7%
<b>Net Profit</b>	<b>16</b>	<b>-0.4</b>	<b>112</b>	<b>87</b>
<i>% to Sales</i>	2%	0%	8%	4%

Particulars	Standalone		Consolidated	
	2015-16 YTD	2014-15 YTD	2015-16 YTD	2014-15 YTD
<b>Net Sales / Income from Operations</b>	<b>2770</b>	<b>2790</b>	<b>5905</b>	<b>6915</b>
<i>Growth %</i>	-1%	11%	-15%	11%
<b>Total Income from Operations (Net)</b>	<b>2878</b>	<b>2924</b>	<b>6280</b>	<b>7330</b>
<i>Growth %</i>	-2%	11%	-14%	12%
<b>EBITDA</b>	<b>257</b>	<b>237</b>	<b>731</b>	<b>910</b>
<i>% to Sales</i>	9%	8%	12%	13%
<b>PBIT Before Exceptional Item</b>	<b>186</b>	<b>178</b>	<b>637</b>	<b>799</b>
<i>% to Sales</i>	7%	6%	11%	12%
<b>PBIT After Exceptional Item</b>	<b>188</b>	<b>167</b>	<b>638</b>	<b>788</b>
<i>% to Sales</i>	7%	6%	11%	11%
<b>Profit Before Tax</b>	<b>85</b>	<b>62</b>	<b>533</b>	<b>682</b>
<i>% to Sales</i>	3%	2%	9%	10%
<b>Profit After Tax (before Minority Interest)</b>	<b>59</b>	<b>44</b>	<b>356</b>	<b>460</b>
<i>% to Sales</i>	2%	2%	6%	7%
<b>Net Profit</b>	<b>59</b>	<b>44</b>	<b>313</b>	<b>277</b>
<i>% to Sales</i>	2%	2%	5%	4%



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