HERANBA INDUSTRIES LIMITED
Corporate Office : 2nd Floor, A- Wing, Fortune Avirahi, Jain Derasar Lane, Borivali West, Mumbai - 400 092.
Registered Office : Plot No. 1504 / 1505 / 1506/ 1, GIDC, Phase III, Vapi, Dist. Valsad, Gujarat - 396 195.

HERANBA GROUP
Website : www.heranba.co.in.
Tel no. : 022-50705050
Email : sales@heranba.com
CIN No : L24231GJ1992PLC017315

Date: September 03, 2026

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai- 400001. **Scrip Code: 543266**	**National Stock Exchange of India Limited** Exchange Plaza, 5th Floor Plot no. C/1, G Block, Bandra - Kurla Complex, Bandra (E), Mumbai - 400 051. **Symbol: HERANBA**

Sub: Notice of 34th Annual General Meeting and Annual Report for the Financial Year 2025-26.

Dear Sir/Madam,

Pursuant to Regulation 34(1) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Notice of the 34th AGM and Annual Report of the Company for the Financial Year (FY) 2025-26.

The 34th Annual General Meeting ("AGM") of the Members of the Company will be held on Monday, September 28, 2026 at 04:00 P.M. (IST) through Video Conferencing ("VC")/ Other Audio-Visual Means ("OAVM"), in accordance with the applicable circulars issued by the Ministry of Corporate Affairs and the Securities and Exchange Board of India to transact the business as set out in the notice convening AGM.

The Notice of the AGM and the Annual Report for the financial year 2025-26 are also available on the Company's website at www.heranba.com and are being sent by email to all the eligible members, whose email IDs are registered with the Company/ Depositories.

The Company has provided the e-voting facility to its members to exercise their right to vote on the resolutions proposed to be passed at the AGM.

The Company has fixed Friday, August 28, 2026 as a "Cut-off Date" for the purpose of determining the members eligible to vote on the resolutions set out in the Notice of the AGM.

The remote e-voting period commences on Thursday, September 24, 2026 at 9.00 A.M. (IST) and ends on Sunday, September 27, 2026 at 5.00 P.M. (IST).

You are requested to kindly take the above information on record.

Thanking You.

Yours faithfully,

For Heranba Industries Limited

ABDUL LATIF Digitally signed by ABDUL LATIF
Date: 2026.09.03 18:54:16 +05'30'

Abdul Latif
Company Secretary & Compliance Officer

Encl: as above

HERANBA

HERANBA INDUSTRIES LIMITED

From Building **to Delivering**

Annual Report **2025-26**

From Building **to Delivering**

Downcycles reveal what a company believes about its future. Heranba Industries spent the industry's leanest years acting on that belief, investing steadily in capacity, people, and product registrations. That phase of persistence is now complete. Our expanded capacities stand commissioned, our teams are in place, and FY26 offered the first evidence of what this platform can deliver: Revenue from Operations grew 17.4% to ₹1,755.55 crore, led by strong volume growth in domestic technicals and export formulations, despite industry wide headwinds.

The scale behind that growth is substantial. Active Ingredients capacity of 26,700 MTPA, formulations capacity of 30,000 MTPA, 421 reactors across our Active Ingredients sites, and 7 operational units together form one of the more versatile manufacturing platforms in the Indian agrochemical industry. A platform of this size changes the nature of our task. The building years created capacity. The year ahead is about using it: filling these assets with volumes, enriching the product mix, pushing utilisation levels higher, and converting installed capacity into cash flows.

A wider product portfolio is now taking shape on this foundation. New capacities are carrying us deeper into herbicides and fungicides, 9 new Heranba brands entered the domestic market, and the launch of our Crop Nutrition range opened a new segment for the Company. The way we reach the farmer widened as well: a new pan-India marketing organisation was built, our partnership with Agrim gave us digital access to over 40,000 retailers, and global agrochemical major Bayer chose Heranba as its pan-India partner for the 'Better Life Farming' initiative.

The most patient part of our groundwork, unlocking developed markets, is turning into business. In Europe, technical equivalence applications have been initiated, REACH conformity has been secured, and our first formulated product registration is under preparation, with healthy EU revenues targeted this year. In the US, new supply partnerships, fresh source additions, and progressing end-use registrations keep us on course for our USD 25 million revenue roadmap. Behind both markets stands the same quiet asset: a growing base of product registrations across countries, built filing-by-filing over the years.

The industry's outlook is now expected to begin normalising, and a sizable technical opportunity opens up as a wave of active ingredients goes off patent over the coming years leading up to 2030. Moments like these reward preparation, and we spent the downturn preparing for exactly this one. Our task from here is execution: sweating the assets, scaling the brands, and converting registrations into revenues.

We built through the downturn.
We are now delivering through the recovery.

"Your Company returned to growth in FY26. Revenue rose 17.4% to ₹1,755.55 crore on strong domestic volumes, and our net worth strengthened to ₹973.96 crore. As pricing normalises, the operating leverage in our expanded asset base should become visible in our earnings."

Sadashiv K Shetty

Chairman and Executive Director

"Our priorities for FY27 are specific: grow domestic sales on the strength of the new marketing and wider portfolio, progress export registrations, scale our digital and farmer partnerships, and draw full value from our new ERP platform."

Raghuram K Shetty

Managing Director

For more details, visit our website **https://heranba.com/**

INSIDE THE REPORT

Safe Harbour Statement

This document covers anticipated future events, financial outcomes, and operational performance of Heranba Industries Limited, which are forward-looking in nature. These statements are based on assumptions and are inherently exposed to risks and uncertainties. There is a notable risk that these assumptions, forecasts, and other forward-looking statements may not be accurate.

Readers are advised to exercise caution and not overly rely on these forward-looking statements, as various factors could lead to differences between assumed and actual future results and events. Therefore, this document is subject to the disclaimer and is qualified in its entirety by the assumptions, qualifications, and risk factors outlined in the Management's Discussion and Analysis of Heranba Industries Limited's Annual Report for FY26.

ABOUT US

Introduction to Heranba Industries

Founded by technocrats Sadashiv K Shetty and Raghuram K Shetty, Heranba ranks among India's leading agrochemical companies. Science-led innovation guides everything we do, in line with our mission of improving crop productivity and public health. What drives us is simple: giving farmers effective products that raise the efficiency of their farms.

Our comprehensive portfolio spans Crop Protection, including insecticides, fungicides, herbicides, and plant growth regulators, and Crop Nutrition, comprising biostimulants, biofertilizers, PGRs, and water-soluble fertilizers (WSFs), positioning us as a trusted, one-stop partner for agricultural customers across the world.

Sustained investment in research & development and capability building underpins the Company's long-term growth and sustainability agenda. Environmental stewardship anchors day-to-day operations at every site, reflected in our ISO certifications and in established best practices covering effluent treatment, hazardous waste management, and health and safety protocols.

A presence at every stage of the industry value chain has made Heranba one of the sector's leading integrated agrochemical players. The Company believes in the transformative potential of chemistry and stays dedicated to empowering farmers and advancing agricultural productivity around the globe.

Heranba At a Glance

7
Operational manufacturing & packaging facilities

85+
Countries' presence globally

1,450+
Team strength across all functions

229+
Active international customers*

10,000+
Dealers across 20 states & UT

27%
Revenues derived from domestic formulations^

1,128
Cumulative product registrations & 269 registrations in pipeline

28%
Revenues derived from robust exports

26,700 MTPA
Aggregate Technicals & Intermediates Capacity

30,000 MTPA
Aggregate Formulations Capacity

*Institutional Customers includes Technical Exports, Technical Domestic, Branded Formulation and Public Health Clients
^Domestic Formulations includes Brand Sales and Public Health

A Comprehensive Product Basket

Our product basket spans insecticides, herbicides, fungicides, and public health products, each engineered for dependable pest control in domestic and international markets. Further, in a step towards sustainable agriculture, the Company has expanded its presence with entry into crop nutrition and biologicals. This comprehensive portfolio, together with our prominent position in synthetic Pyrethroids, places Heranba among India's leading crop protection, crop nutrition & agrochemical manufacturers.

Manufacturing at Full Strength

7 operational facilities across the industrial hubs of Vapi, Sarigam, and Saykha in Gujarat and Tarapur in Maharashtra house our manufacturing operations, a fully integrated network that exemplifies industry excellence.

Concluded expansions at Saykha and Sarigam have raised Heranba's production capacity substantially, enabling world-class agrochemical solutions. An active in-house R&D function backs this scale, working on product commercialisation, process efficiency, backward integration, and an exceptional customer experience.

Innovation as a Habit

Cost-efficient processes for active ingredients and intermediates across herbicides, insecticides, and fungicides sit at the heart of our development agenda, alongside innovative new crop protection formulations. Advanced R&D centres and a pilot plant, staffed by seasoned research personnel and scientists, keep improving existing products and creating superior new solutions.

Heranba's Competitive Strengths

Five core strengths anchor Heranba's resilience and progress in the agrochemical sector. Built through years of strategic focus and deliberate business model choices, these capabilities let the Company adapt quickly and perform consistently as market conditions and industry dynamics keep shifting.

Integration Across the Value Chain

Intermediates, technicals, and formulations across multiple product categories are produced within our own network of 7 strategically located manufacturing units. Such operational flexibility helps us respond effectively to the changing requirements of every market we serve, while capturing value at each stage of production through vertical integration.

A Wide Global Registration Base

A base of 1,128 product registrations across 55 countries, with additional 269 registrations in pipeline, gives Heranba an established presence in key markets on every major continent. Partnerships with international distributors extend our delivery capabilities and keep our products broadly accessible to customers worldwide.

Deep Domestic Distribution & Brands

More than 10,000 dealers and distributors, backed by 32 stock depots across 20 states and union territories, carry our brands to farmers across the country. A new pan-India marketing organisation and digital connectivity to 40,000+ retailers through the Agrim partnership add further distribution depth, keeping products efficiently available throughout India.

Trusted Supplier to Industry Leaders

Leading agrochemical companies, including UPL, Rallis, Tagros, Gharda Chemicals, ADAMA, Dhanuka, PI Industries, Meghmani, Sumitomo, Sulphur Mills, Biostadt India, and Crystal Crop Protection, count among our diverse domestic and international clientele. Serving such a demanding customer base, in India and overseas, reflects our ability to meet exacting industry requirements and reinforces our global standing.

Experienced, Dynamic Two-Generation Leadership

First-generation technocrat promoters bring over three decades of industry knowledge to the helm of our management team. Additionally, inculcation of the second generation promoters, supported by seasoned professionals recruited from across the industry, gives the Company both continuity and fresh energy for its next phase of growth.

OUR BRANDS AND PRODUCTS

Growing Together with Farmers

One goal unifies every Heranba brand and product: fostering agricultural prosperity. Farmers rely on our comprehensive range of high-quality solutions to lift crop yields and grow their incomes, and we work continuously to be worthy of that reliance. Innovation and quality keep Heranba at the front rank of India's agrochemical companies, and an uncompromising focus on efficacy and product excellence has won us the trust of millions of farmers worldwide.

One Portfolio for Crop and Public Health

Comprehensive crop protection calls for a holistic approach, and our portfolio reflects that belief. It spans intermediates, technicals, and formulations, extends into public health products for pest control companies and government health departments, and now includes a Crop Nutrition range introduced during the year. Solutions built for agriculture therefore carry our positive impact well past the farm gate.

Our Mission

Our mission is to improve crop productivity and public health. We are committed to the wellness of world citizens and are passionate about providing innovative products to farmers that enhance farm efficiency.

Holistic Product Portfolio

1,128
Cumulative product registrations

55 countries
Product registration across 55 countries

269
Product registrations in pipeline

Key markets include
India, Middle East, CIS, Asia, North America, South East Asia and Africa

Registration of manufacturing & sales in India

82	309
Technicals	Formulations

Registration of manufacturing & sales for export markets

215	522
Technicals	Formulations

Our Brand Portfolio

Brands Launched in the Year Under Review

FLUMERIN, PROQUIT, MERAZINE, ASTRONIL, ABECTIN, SPENZER, PROHIT, BUBLEE, DARA

Top Selling Brands

PROGRESS PLUS, HERACLAIMXP, HAURIS, TOLFIN, GLORY

INTERMEDIATES

N-Propyl Bromide | 4-Bromo-2-Chloro Phenol | Metaphenoxy Benzaldehyde (MPBD) | Metaphenoxy Benzyl Alcohol (MPBAL) | High Cis CMAC | High Trans CMAC | High Trans CMA | 1R-Trans Cypermethric Acid | 1R-Trans Cypermethric Acid Chloride | Transfluthrin Acid | Bromobenzene | 1,4-Dibromobenzene | 4-NAX [N-(1-ethylpropyl)-3,4-xylidine] | 4,4'-Thiodiphenol

TECHNICALS

Insecticides

Alpha-Cypermethrin | Bifenthrin | Chlorantraniliprole | Cyantraniliprole | Cyfluthrin/ Beta-Cyfluthrin | Cypermethrin | Deltamethrin | Ethion | Dinotefuran | Flubendamide | Methoxyfenozoide | Lambda Cyhalothrin | Permethrin | Transfluthrin | Profenophos | Pymetrozine | Malathion | Sulfoxaflor | Tefluthrin | Tolfenpyrad | Zeta-Cypermethrin

Herbicides

Aclonifen | Amicarbazone | Bispyribac Sodium | Halosulfuron Methyl | Quizalofop-Ethyl | Prodiamine | Pyroxasulfone | Tembotrione | Topramezone | Mesotrione | Metribuzin | Pendimethalin | Propaquizafop

Fungicides

Cyazofamid | Dodine | Cyproconazole | Fluxapyroxad | Fenhexamid | Fluazinam | Hexaconazole | Difenoconazole | Propiconazole | Prothioconazole | Trifloxystrobin | Tricyclazole | Sulphur | Picoxystrobin | Tebuconazole | Thiophanate Methyl

Public Health

Imidacloprid | Diflubenzuron | Clothianidin | Propoxur | Fipronil | Chlorpyriphos | Novaluron | Pyriproxyfen | Temephos | Bromadiolone

FORMULATIONS

Emulsifiable Concentrate (EC) | Capsule Suspension (CS) | Suspension Concentrate (SC) | Oil Dispersion (OD) | Concentrated Aqueous Emulsions (EW) | Wettable Powder (WP) | Suspo-emulsion (SE Formulations) | Water Dispersible Granule (WDG) | ZC Formulation | Soluble Liquid (SL) | Flowable Concentration (FS) | Soluble Powder (SP)

BUSINESS VERTICALS

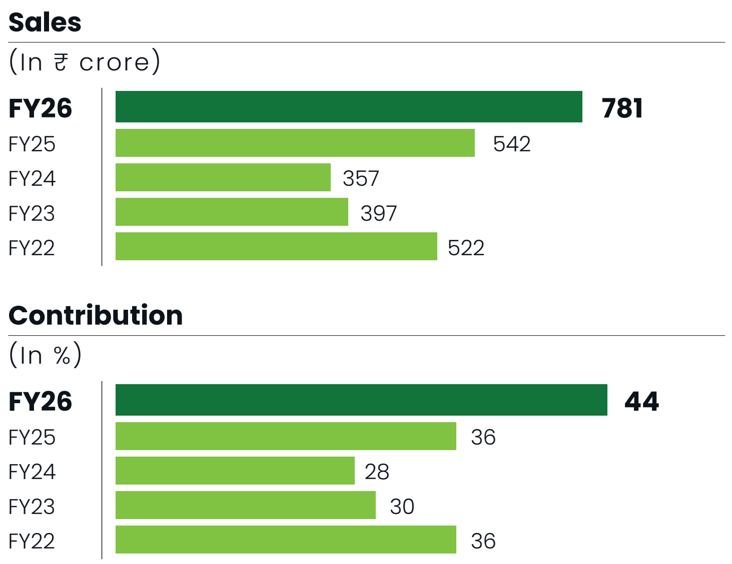
A Balanced, Integrated **Business Model**

Heranba Industries operates at every stage of the agrochemical value chain, from the production of intermediates and active ingredients through to the distribution of branded formulations, a value chain breadth that makes it one of the sector's integrated leaders.

Each of our business verticals is structured to maximise efficiency and create value across the agricultural landscape. The mission stays constant in every area of operation: drive growth, spur innovation, and lift farm productivity.

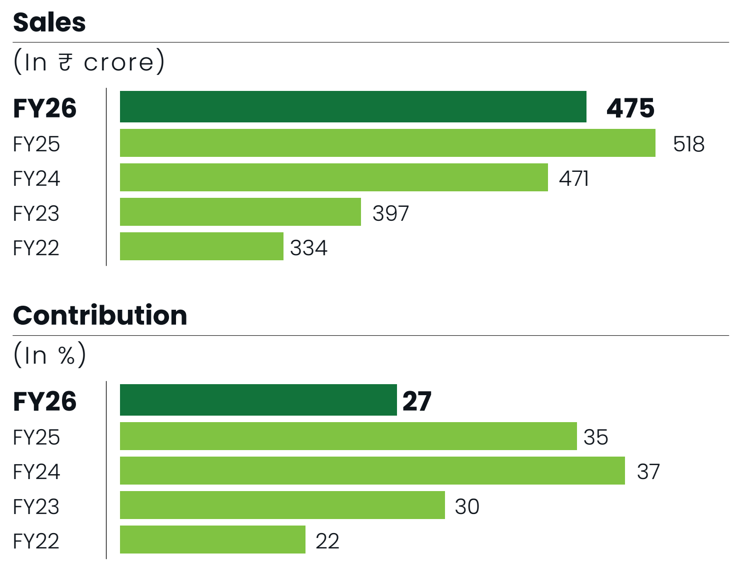
Technicals
(Domestic)

Manufacturing technicals in large volumes for domestic and multinational agrochemical companies remains our core area of operation. Customers build a wide range of formulations on the foundation of our high-quality technicals, and our supply reliability helps them serve farmers and industry stakeholders well. The vertical delivered strong volume-led growth in FY26, aided by the Company's expanded active ingredient capacities.



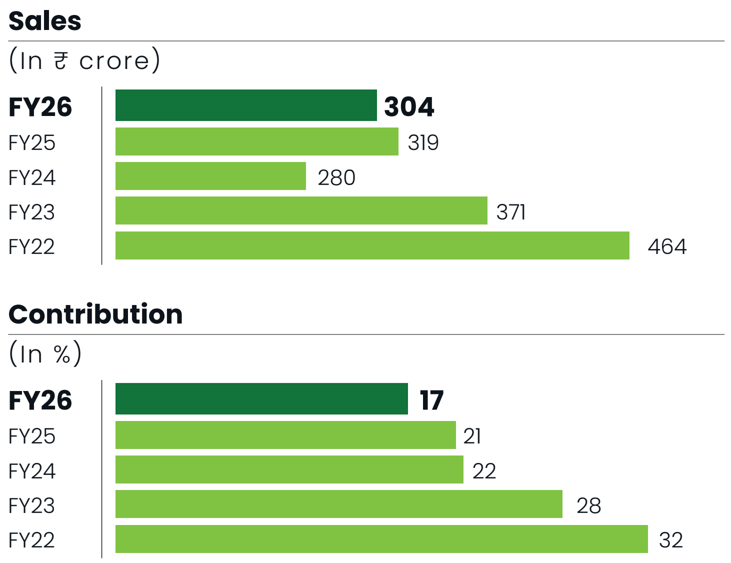
Formulations
(Domestic)

Our proprietary branded insecticides, herbicides, and fungicides reach farmers through an extensive pan-India distribution network. The infrastructure behind this vertical covers 32 depots across 20 states and union territories and a base of over 10,000 dealers, keeping products widely available on retail shelves for farmers' agricultural requirements. Domestic formulations business, which includes brand sales and public health supplies, has grown into a key business contributor for the Company over recent years.



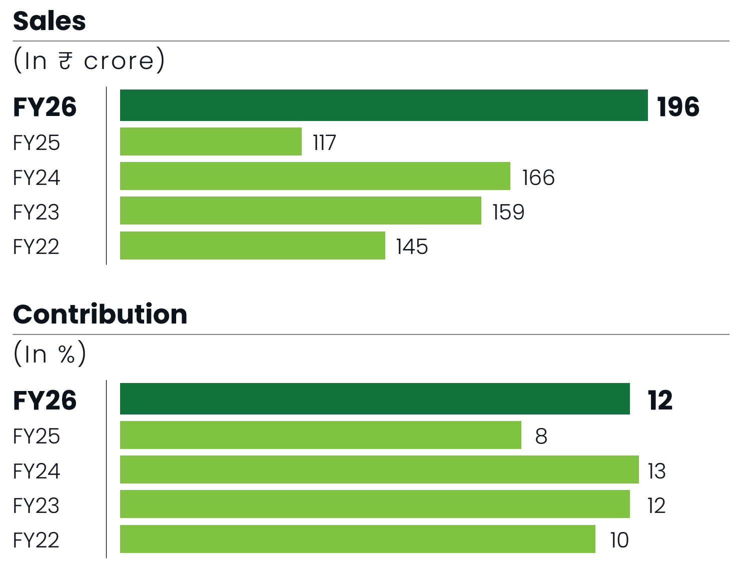
Technicals
(Exports)

Export-oriented production of technicals forms a significant part of our operations. Agrochemical companies worldwide source these essential ingredients from Heranba, backed by a large base of product approvals and registrations that keep us compliant with global regulatory standards. Fresh registration filings continue in parallel, as reflected in 269 registrations currently under pipeline, broadening the portfolio and preparing us for the evolving needs of international markets, especially as we pivot towards developed markets such as the US and Europe.



Formulations
(Exports)

Formulations tailored for export markets are a specialisation of the Company, supplying clients around the globe. A strong registration portfolio supports this business, and filings for additional international registrations continue steadily. Alongside, the product range keeps widening to serve the dynamic and growing requirements of our worldwide clientele. The vertical rebounded well in FY26, led by new registrations coming into effect.



*FY25 and FY26 figures follow a revised sales classification; Domestic Formulations includes Brand Formulations and Public Health.

R&D CAPABILITIES

Where Heranba's Innovation Takes Shape

Strong research & development capabilities continue to drive Heranba's growth, innovation, and competitiveness in the agrochemical sector. Sustained investment flows into technology, scientific talent, process enhancement, and product development, keeping the Company focused on high-quality crop protection solutions that answer the evolving needs of customers and global markets. This commitment to innovation, operational excellence, and sustainable growth keeps strengthening Heranba's standing as a trusted agrochemical partner.

A Well-Equipped R&D Ecosystem

3 state-of-the-art research centres, each supported by independent and fully equipped quality control laboratories, make up the Company's R&D ecosystem. These laboratories monitor the quality and consistency of raw materials, intermediates, and finished products, aided by advanced analytical instruments including High Performance Liquid Chromatography (HPLC), Gas Chromatography (GC), UV spectrophotometers, moisture analysers, particle size analysers, and electron microscopes.

The team's development agenda covers efficient manufacturing processes for active ingredients and intermediates across herbicides, insecticides, and fungicides, together with innovative formulation technologies and value-added products for domestic and export markets.

Advanced equipment and stringent protocols help us deliver precise, reliable products, upholding the highest quality standards for customers and raising industry benchmarks.

Strengthening Formulation Development

In line with the strategy to strengthen the formulations business, the R&D function keeps enhancing its capabilities with advanced formulation development equipment, including bead mills, air jet mills, extruders, and fluidized bed dryers. A dedicated Analytical Development Laboratory supports formulation innovation, process optimisation, and regulatory requirements.

Accredited Research Infrastructure

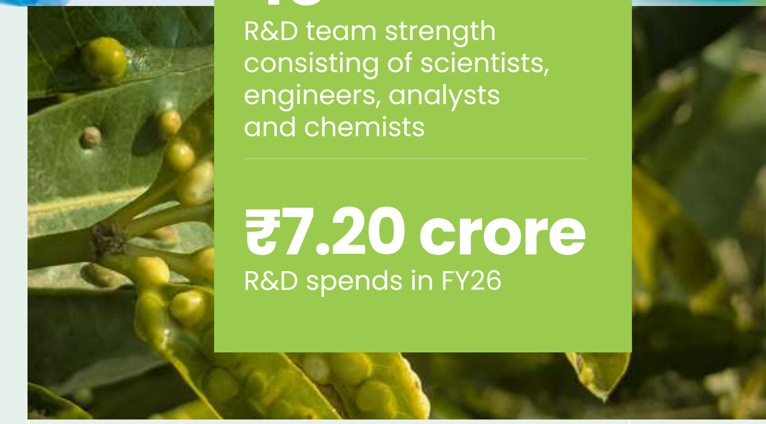
Recognition from the Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India, continues for the Company's R&D centres. The facilities comply with internationally recognised quality and environmental management systems, including ISO 9001 and ISO 14001 standards, and the analytical laboratories operate under NABL accreditation in accordance with ISO/IEC 17025 requirements.

ISO 9001:2015 | ISO 14001:2017 | NABL ACCREDITED | ISO 17025

3
Dedicated state-of-art R&D centres

48
R&D team strength consisting of scientists, engineers, analysts and chemists

₹7.20 crore
R&D spends in FY26



FY26 R&D Initiatives and Breakthroughs

The R&D team sustained its momentum through FY26 across new product development, formulation improvement, manufacturing efficiency, and process sustainability, with development projects progressing steadily across herbicides, insecticides, fungicides, technical products, and formulations for domestic and international markets. At operational scale, the team commercialised 2 new herbicide actives, 2 fungicide actives, 1 insecticide active, and 2 advanced intermediates, and developed over 20 new formulations to serve growing market demand. Investment continued in R&D infrastructure, analytical capabilities, talent, and technology upgradation to support future growth and faster product commercialisation.

New Pilot Plant at Sarigam

During the year, Heranba commissioned a new pilot plant facility at Sarigam with the added capability of testing formulations at bench scale. The facility strengthens quality assurance, speeds up market and field support, and reinforces the Company's first-time-right approach to product development.

Uncompromising Quality Assurance

Quality remains a cornerstone of the Company's R&D philosophy. Independent quality control laboratories at all 3 sites continuously monitor raw materials, intermediates, and finished products through comprehensive testing protocols. Advanced analytical techniques confirm product consistency, regulatory compliance, and adherence to customer specifications, including the stringent requirements of export markets, with particular expertise in detecting and quantifying impurities.

Research for Emerging Needs

Research effort stays trained on emerging agricultural challenges. The team evaluates and develops products across key crop segments and pest management categories, and keeps improving the efficacy, safety, and sustainability profile of existing products. Scientists, chemists, engineers, and technical experts work together on these programmes, strengthening the product portfolio and supporting agricultural productivity through innovation-driven research.

Strategic R&D Priorities

The Heranba R&D team drives innovation across critical areas:

01	Advancing production processes for active ingredients and intermediates.
02	Developing innovative crop protection formulations.
03	Enhancing product quality, performance, and cost competitiveness.
04	Commercialising new agrochemical active ingredients and finished products.
05	Improving process efficiencies and operational sustainability.
06	Increasing backward integration opportunities.
07	Strengthening engineering capabilities for safe, efficient, and environmentally responsible operations.
08	Supporting regulatory and export market requirements through robust analytical capabilities.

MANUFACTURING INFRASTRUCTURE

Manufacturing Built for Scale

A comprehensive manufacturing infrastructure enables Heranba Industries to serve the varied requirements of customers in domestic and international markets alike.

Highly skilled professionals run our state-of-the-art facilities, using advanced technology to turn out quality products that satisfy rigorous industry standards. Manufacturing and packaging operations span 7 specialised facilities, each equipped for a broad spectrum of chemical processes, reactions, and formulation production.

Versatile, Integrated Operations

6 distinct units in Vapi, Sarigam, and Saykha, Gujarat, and 1 unit in Tarapur, Maharashtra anchor our manufacturing strength. They handle a wide variety of chemistries and complex reaction profiles and support high-volume production requirements. Output of intermediates, technicals, and formulations has scaled up substantially over the years, reinforcing our presence at every stage of the agrochemical value chain. The major CAPEX programmes at Sarigam and Saykha stand concluded, and the enlarged capacities they created are now in operation.

A Strategic Industrial Footprint

Our integrated, modern facilities sit within the prime industrial corridors of Vapi, Sarigam, and Saykha, a positioning that supports seamless and efficient operations.

Manufacturing Infrastructure

7
Operational manufacturing & packaging facilities

1,24,970 SQ MT
Total area in use

71,958 SQ MT
Additional area available for expansion

Manufacturing Capacities

26,700 MTPA
Aggregate Technicals & Intermediates Capacity

30,000 MTPA
Aggregate Formulations Capacity

421
Cumulative reactors installed across all facilities

Advanced Reaction Capabilities

Every product in our extensive portfolio calls for its own specialised process. Deep chemical expertise lets us run a wide range of complex reactions on advanced plant infrastructure, and the facilities at Saykha and Sarigam, now fully operational, have widened these capabilities significantly, strengthening our ability to deliver specialised solutions for market demands.

Reaction capabilities:

- Ammonolysis
- Hydrolysis
- Favorski
- Cyanation
- Methoxylation
- Esterification
- Halogenation (Chlorination and Bromination)
- Condensation
- Friedel Crafts
- Cyclisation
- Isomerisation
- Nitration
- Hydrogenation
- Amination
- Diastereoselective Synthesis
- Resolution of Enantiomers
- Diazo Coupling Reaction
- Ketal Formation
- Substitution Reaction
- Bromine Recovery

MANUFACTURING INFRASTRUCTURE (CONTINUED)

Heranba's Manufacturing Facilities

UNIT- I
GIDC, Vapi

- Heranba's first facility to manufacture various technical grade Synthetic Pyrethroids and Organophosphorus products and their intermediates.
- Large scale manufacturing unit for insecticides, herbicides, fungicides & their intermediates.
- ISO 14001 certified facility with established manufacturing infrastructure and integrated operational capabilities.
- The unit continues to focus on operational efficiency, process optimisation and sustainable manufacturing practices through continuous improvement initiatives.

UNIT- II
GIDC, Vapi

- Manufacturing Cypermethric Acid Chloride (CMAC) and all other Isomers/derivatives of CMAC as per internal & customer requirements.
- Manufactures Cypermethrin and Alpha Cypermethrin technicals.
- Equipped with environmental management systems supporting responsible manufacturing operations and regulatory compliance.

UNIT- III
GIDC, Sarigam

- ISO 9001: 2015 certified facility equipped with modern formulation and packing facilities capable of handling large capacities of liquid, powders and granules.
- It specialises in various formulations such as EC, SC, SL, SE, EW, CS, ZC, FS, SP, WP, WS, and WDG.
- Supported by rooftop solar infrastructure contributing towards captive power consumption and sustainability initiatives.

PHASE-II Sarigam Unit
(HOPL)

- The technical plant houses 9,600 MTPA of intermediates and technical products capacity under Phase 1, with Phase 2 adding a further 9,000 MTPA of advanced agrochemical technicals, thus taking the total to 18,600 TPA.
- Supports Heranba's strategy of enhancing technical manufacturing capacity, operational integration and long-term growth.
- Continues to focus on efficient production practices and quality-driven operations.

UNIT- IV
GIDC, Vapi

- Unit-IV is the Company's facility to manufacture Liquid Bromine, Phenol, Ammonium Chloride Powder, Poly Ammonium Chloride, Copper Hydroxide, Bromobenzene, Pure Benzene.
- Supports the Company's objectives of backward integration, operational self-reliance and supply chain efficiency.
- This facility enables the Company to become self-dependent, mainly for Bromine recovery.
- The unit continues to evaluate opportunities for enhancing manufacturing capabilities, product portfolio and operational efficiencies.

Saykha Unit
(HOPL)

- The facility manufactures specific and non-specific Herbicides and other key intermediates, with an installed capacity of 6,000 MTPA.
- This facility features state of the art Hydrogenation and Nitration facility for handling sensitive processes which are required for value-added products.
- Designed with modern process infrastructure, the unit continues to strengthen Heranba's integrated manufacturing platform and long-term growth strategy.

Tarapur Unit
(Daikaffil)

- Daikaffil Chemicals India, a step down subsidiary of Heranba Industries, is engaged in the manufacturing of optical brightening agents, naphthol derivatives and textile auxiliaries.
- The unit complements the Company's diversification strategy by expanding its presence into specialty chemical segments beyond agrochemicals.
- The facility continues to focus on product quality, process improvements, analytical capabilities and operational excellence to support evolving business requirements.

GEOGRAPHICAL PRESENCE

Reach That Spans Continents

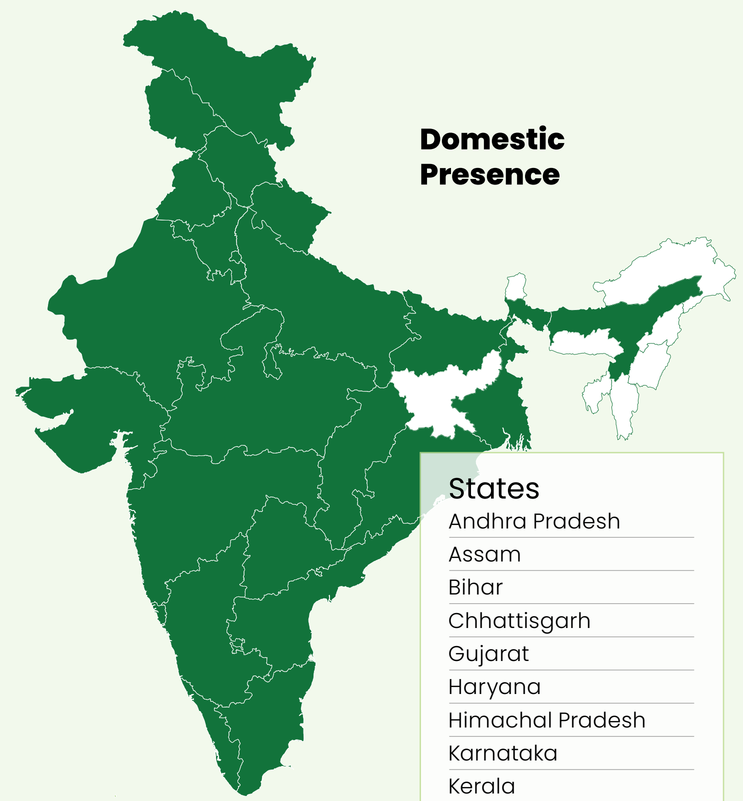
A broad geographical footprint, built diligently over the years, lets Heranba serve customers in domestic and international markets alike. Focused expansion initiatives have carried our products to farmers around the globe, marking key milestones in the growth story.

The mission of empowering farmers travels with us into every new market. It pushes us to bring innovative solutions and dedicated support to agricultural communities worldwide, and it means arriving in each new region with the intent to create meaningful impact.

Presence across
20
states & UT

Presence across
85+
countries

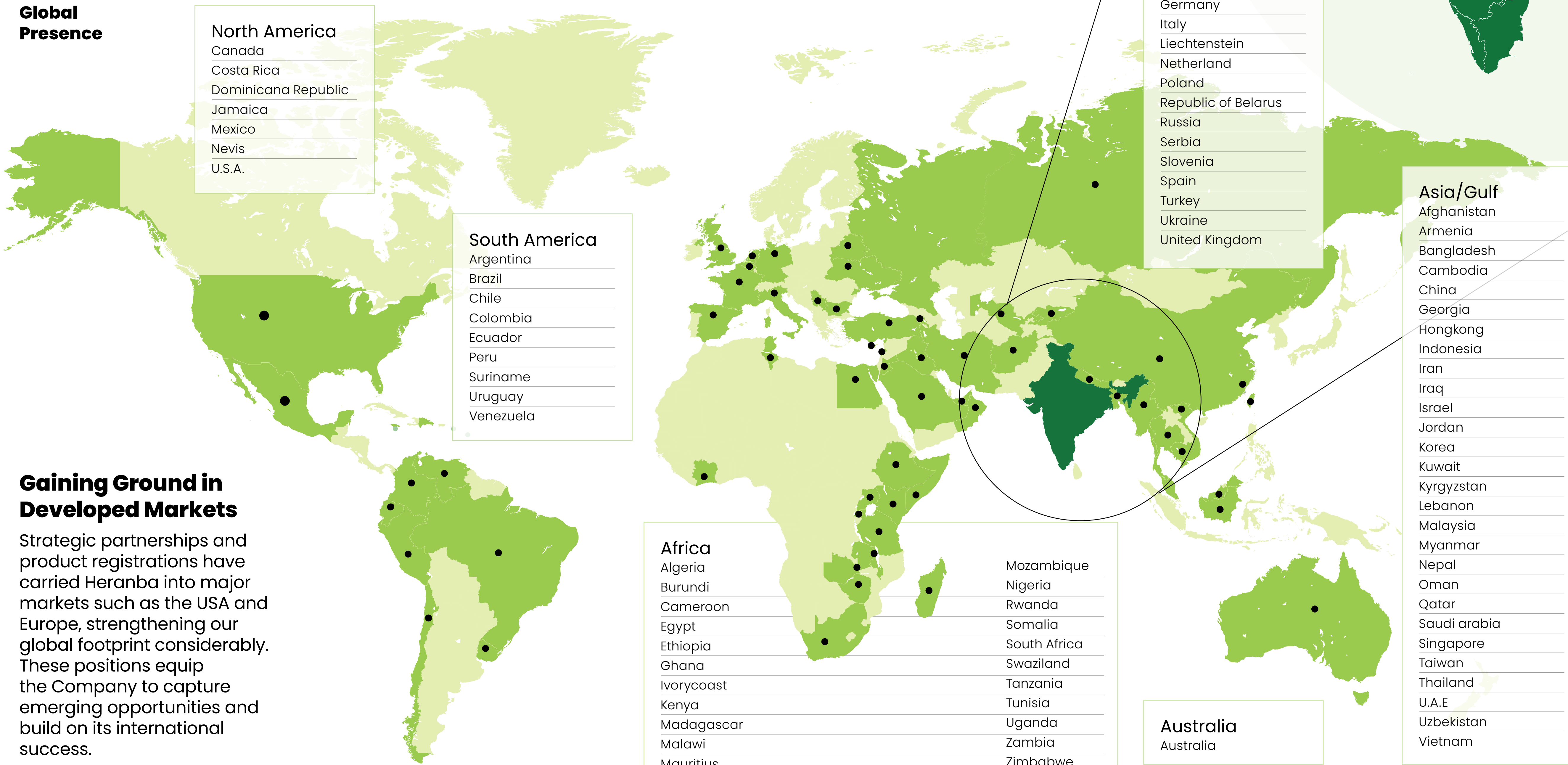
Domestic Presence



States
- Andhra Pradesh
- Assam
- Bihar
- Chhattisgarh
- Gujarat
- Haryana
- Himachal Pradesh
- Karnataka
- Kerala
- Madhya Pradesh
- Maharashtra
- Odisha
- Punjab
- Rajasthan
- Tamil Nadu
- Telangana
- Uttar Pradesh
- Uttarakhand
- West Bengal

UT
- Jammu and Kashmir

Global Presence



North America
- Canada
- Costa Rica
- Dominicana Republic
- Jamaica
- Mexico
- Nevis
- U.S.A.

South America
- Argentina
- Brazil
- Chile
- Colombia
- Ecuador
- Peru
- Suriname
- Uruguay
- Venezuela

Europe
- Belgium
- Bulgaria
- Cyprus
- France
- Germany
- Italy
- Liechtenstein
- Netherland
- Poland
- Republic of Belarus
- Russia
- Serbia
- Slovenia
- Spain
- Turkey
- Ukraine
- United Kingdom

Africa
- Algeria
- Burundi
- Cameroon
- Egypt
- Ethiopia
- Ghana
- Ivorycoast
- Kenya
- Madagascar
- Malawi
- Mauritius
- Morocco
- Mozambique
- Nigeria
- Rwanda
- Somalia
- South Africa
- Swaziland
- Tanzania
- Tunisia
- Uganda
- Zambia
- Zimbabwe

Asia/Gulf
- Afghanistan
- Armenia
- Bangladesh
- Cambodia
- China
- Georgia
- Hongkong
- Indonesia
- Iran
- Iraq
- Israel
- Jordan
- Korea
- Kuwait
- Kyrgyzstan
- Lebanon
- Malaysia
- Myanmar
- Nepal
- Oman
- Qatar
- Saudi arabia
- Singapore
- Taiwan
- Thailand
- U.A.E
- Uzbekistan
- Vietnam

Australia
- Australia

Gaining Ground in Developed Markets

Strategic partnerships and product registrations have carried Heranba into major markets such as the USA and Europe, strengthening our global footprint considerably. These positions equip the Company to capture emerging opportunities and build on its international success.

Map only for illustration purpose, not to scale

VALUE-CREATION MODEL

Cultivating Sustainable Value

Inputs

Financial Capital

₹973.96 crore
Total Equity

0.49x
Prudent Capital Structure (0.49X Debt to Equity Ratio)

Technological & Infrastructure Capital

7
Operational Manufacturing & Packaging Facilities

3
R&D Centres

Human Capital

1,450+
Employee Strength

48
R&D Team Strength

Community and Environmental Capital

Dedicated commitment and investment towards sustainability initiatives

Active engagement in CSR, with effective solutions implemented

A rooftop solar plant

Value Creation

Mission

To improve crop productivity and public health. We are committed to the wellness of world citizens and are passionate about providing innovative products to farmers that enhance farm efficiency.

Competitive Strengths

- Integration Across the Value Chain
- A Wide Global Registration Base
- Deep Domestic Distribution & Brands
- Trusted Supplier to Industry Leaders
- Experienced, Two-Generation Leadership

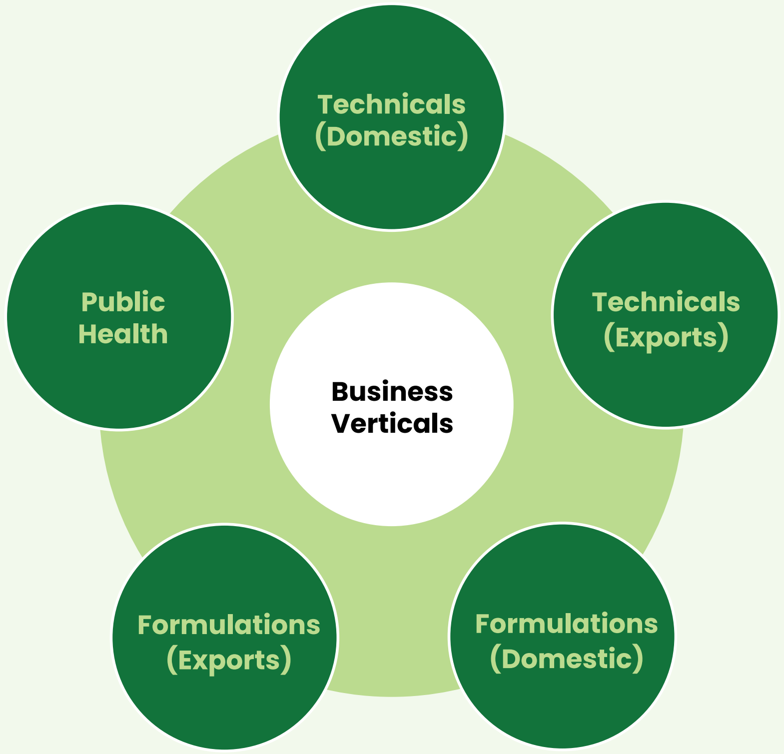
Learn more on **03 page** ›

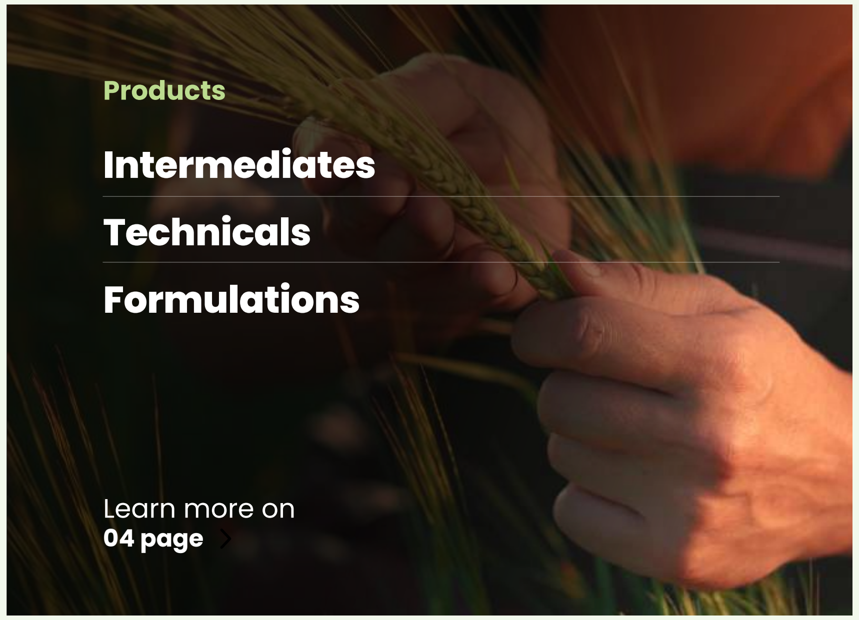
Strategic Priorities

- Putting Expanded Capacities to Work
- Deepening Brand, Channel and Farmer Connect
- Riding the Off-Patent Wave
- Converting the R&D Pipeline into Revenue
- Building Durable Positions in the US and Europe

Learn more on **18 page** ›

Outputs





Products

Intermediates

Technicals

Formulations

Learn more on **04 page**

Outcomes

Robust Financial Health

₹1,755.55 crore
Revenue

₹131.52 crore
EBITDA

₹50.87 crore
PAT

₹12.72
EPS

Superior Manufacturing Capabilities

26,700 MTPA
Total Technicals & Intermediate Manufacturing Capacity

30,000 MTPA
Total Formulations Manufacturing Capacity

1,128
Cumulative Product Registrations

269
Product Registrations in Pipeline

55 Countries
Product Registrations

Committed Workforce

Skilled, motivated, and experienced workforce committed to excellence and innovation

Community Development and Environmental Stewardship

39,845 kWh
Solar Power for Captive Consumption in FY26

Reduced Carbon Footprint

Minimised Environmental Impact

STRATEGIC PRIORITIES

The Pillars Guiding Our Next Phase

Forward planning and a proactive approach have shaped Heranba's expansion journey, and they continue to guide us as we deepen our presence in new geographies and product categories, including developed markets. Our long-term strategic objectives stay firmly in view. These priorities form the roadmap for consistent progress and position Heranba for higher levels of success.

Adherence to these strategic imperatives fortifies our business model and helps us navigate industry challenges, including those present in today's evolving agrochemical environment. Through consistent dedication to each of these initiatives, the goal is to sustain our performance and then push it to new heights of achievement.

Putting Expanded Capacities to Work

The major expansion programme is complete. Phase I and Phase II at Sarigam and Phase I at Saykha stand commissioned, taking cumulative Technicals and Intermediates capacity from 12,900 MTPA to 26,700 MTPA, with 421 reactors installed across our facilities. Focus has now shifted to utilisation: filling these assets with volumes, widening the product mix towards herbicides and fungicides, and drawing full value from the invested capital.

Deepening Brand, Channel and Farmer Connect

Participation in international and domestic exhibitions and trade shows keeps our technicals and formulations visible to the market. Farmer training camps, village-level programmes, and exhibitions across India let us demonstrate product benefits and build direct relationships with agricultural communities. A newly built pan-India marketing organisation, digital connectivity to over 40,000 retailers through the Agrim partnership, and our association with Bayer's Better Life Farming initiative deepen this connect further, keeping our branded formulations within easy reach of farmers.

Riding the Off-Patent Wave

Expanded capacities at Sarigam and Saykha put the Technicals vertical in a position to grow in domestic and export markets alike. Product registrations for technicals and formulations remain a priority, reinforcing the international business. The off-patent pipeline is a particular focus: a wave of active ingredients loses patent protection over the coming years, and we plan to address the resulting technical-grade opportunity globally, with targeted registrations in regulated markets.

Converting the R&D Pipeline into Revenue

An active pipeline of molecules under development gives our innovation effort continuity. In FY26 alone, the team commercialised 2 herbicide actives, 2 fungicide actives, 1 insecticide active, and 2 advanced intermediates at operational scale. As more products clear registrations and R&D milestones, Heranba expects to introduce multiple new molecules every year across existing and newly built facilities.

Building Durable Positions in the US and Europe

Momentum keeps building in developed markets. In the US, new supply partnerships and progressing source and end-use registrations support our detailed plan to reach USD 25 million in sales. In Europe, technical equivalence applications, REACH conformity for our first products, and preparation of our first formulated product registration back healthy revenue visibility.

CHAIRMAN'S ADDRESS

Part of India's Agrochemical Ascent

Dear Shareholders,

It gives me great pleasure to write to you on your Company's performance for FY26, a year in which the platform we spent recent years building began to deliver in earnest. Growth returned to our business, our largest market performed strongly, and the investments of the past three years moved from construction to contribution.

> The coming years bring a steady stream of active ingredients out of patent protection, opening a sizable opportunity for technical-grade manufacturers. Capturing it will require three things built well in advance: a deep base of product registrations, backward-integrated manufacturing, and quality systems that satisfy international standards. Heranba has invested in all three."

India's Moment in Agrochemicals

The setting for our business has changed in a fundamental way. India has become the world's second-largest exporter of agrochemicals, moving ahead of the United States, with only China now larger. This is a structural shift years in the making, resting on manufacturing capability, cost competitiveness, and the growing maturity of our regulatory systems. Indian manufacturers have earned the trust of global customers through consistent quality and dependable supply. Heranba operates within this national growth story, and we see our own investments in capacity, registrations, and quality systems as part of the same movement.

Our Performance in FY26

Your Company returned to growth during the year. Revenue from Operations rose 17.4% to ₹1,755.55 crore, from ₹1,495.90 crore in the previous year, driven by strong volume expansion in the domestic market, particularly in technicals. Pricing across the sector remained weak, and this held back margins: EBITDA stood at ₹131.52 crore, with the margin at 7.3%, and Profit After Tax came in at ₹50.87 crore.

I view this as a creditable outcome for a year in which realisations gave us no tailwinds. Volumes, market share, and customer relationships all moved forward. As the pricing environment normalises, the growth and operating leverage in our expanded asset base should become visible in our earnings.

An Industry Reordering Itself

The global crop protection industry is passing through a phase of consolidation. Product lines are changing hands, portfolios are being reshaped, and Indian companies are increasingly the ones acquiring, moving up the value chain from manufacturing partners to owners of brands and technology. We read this reordering as validation of a strategy Heranba has followed for years: building a strong off-patent portfolio, backed by our own manufacturing depth and registrations.

The Off-Patent Opportunity

The coming years bring a steady stream of active ingredients out of patent protection, opening a sizable opportunity for technical-grade manufacturers. Capturing it will require three things built well in advance: a deep base of product registrations, backward-integrated manufacturing, and quality systems that satisfy international standards. Heranba has invested in all three through the downcycle, and we believe companies that prepared early will take a disproportionate share of this opportunity.

₹1,755.55 crore
Revenue

₹131.52 crore
EBITDA

Sustainability and the Farmer of Tomorrow

Farming itself is changing. Soil health, residue limits, and export requirements are steering farmers towards balanced nutrition and biological inputs, and demand is building for products that protect yields and respect the environment at the same time. Your Company took a considered step in this direction during the year by entering the Crop Nutrition segment, a natural extension of our crop protection portfolio, and we will keep widening this basket. For Heranba, sustainability runs wider than products: it covers soil health, farmer safety, responsible manufacturing, and the wellbeing of the communities around our operations.

A Partnership-Led Model

During the year, Heranba entered a pan-India partnership with Bayer under the Better Life Farming initiative, a farmer-facing programme that works directly at the farm level. A global major choosing Heranba as its India partner is an endorsement of the Company's reach, quality, and reputation. The programme brings farmers better access to knowledge and quality inputs, and it opens a partnership-led, farmer-connected model of growth for the Company, reaching wider than conventional product selling.

Outlook

Near-term conditions call for realism. Pricing pressure may persist for some time, and the broader industry recovery will build gradually as supply and demand rebalance. The basis of competition is also shifting, from price alone towards supply reliability, regulatory compliance, and customer qualification, and that shift plays to Heranba's registration-led, quality-focused model. With capacities in place, a broader portfolio, and a strengthening presence in developed markets, your Company enters the coming year with confidence.

In Gratitude

I thank my colleagues on the Board for their counsel through the year. I thank our employees for the commitment they bring to their work each day, and our channel partners and distributors for carrying our brands with pride. To the farmers who place their trust in our products, we owe our deepest gratitude. And to you, our shareholders, thank you for your continued faith in the Company's direction.

Sincerely,

Sadashiv K Shetty

Chairman and
Executive Director

MD'S MESSAGE

Building the Foundation for the Next Phase

Dear Shareholders,

I am pleased to present an update on your Company's performance for the year under review. FY26 was a year of building the foundation. We used it to strengthen our structure, our systems, our team, and our portfolio, so that the next phase of growth rests on a sturdier base.

The organisation is gearing up for more agility. During the year, we simplified decision-making, made approval matrices clearer, and defined responsibility sharply at each level. Teams now move faster, accountability sits closer to the action, and the Company responds to the market with greater pace."

Performance Across Verticals

Revenue from Operations grew 17.4% to ₹1,755.55 crore. Domestic technicals led the way with sales of ₹781 crore, 44% of total sales, on the back of significant volume expansion from our enlarged capacities. Domestic formulations, covering brand sales and public health, contributed ₹475 crore. Exports presented a mixed picture: export technicals remained subdued at ₹304 crore under continued global pricing pressure, and export formulations rose to ₹196 crore from ₹117 crore, helped by registrations coming into effect.

Profitability stayed under pressure from the product mix and soft realisations. EBITDA margin moderated to 7.3% from 8.4%, and Profit After Tax stood at ₹50.87 crore. With volumes now flowing through the new assets, we expect improving utilisation to work in our favour as pricing recovers.

An Organisation Gearing Up for Agility

The organisation is gearing up for more agility. During the year, we simplified decision-making, made approval matrices clearer, and defined responsibility sharply at each level. Teams now move faster, accountability sits closer to the action, and the Company responds to the market with greater pace. This was a significant internal effort involving teams across Heranba, and it prepares us to grow without adding complexity.

Strengthening the Sales Engine

The domestic branded business needs close market connect, quick response, and strong channel relationships. With this in mind, senior industry professionals joined the Company during the year to lead sales and marketing, and an entirely new marketing organisation was built across India. The new team brings wider market coverage, deeper dealer and retailer engagement, and stronger support for product launches, and it continues our stated approach of reinforcing the leadership bench with experienced hands.

A Wider Basket for the Farmer

Nine new brands were introduced during the year across our crop protection categories, and the Company entered the Crop Nutrition segment, a new business vertical for Heranba. The launches were prepared thoroughly: at Udaan, our annual sales conference, the field team was briefed, trained, and aligned ahead of the season, equipped with product training, promotional material, and demonstration plans. The logic of the wider basket is simple: serve the farmer across the full crop cycle, and give our field team and dealers more reasons to work with Heranba.

40,000 retailers

We partnered with Agrim, a retailer marketplace, the platform gives Heranba digital connectivity by letting our products reach over 40,000 retailers.

Digital Reach Through Agrim

We partnered with Agrim, a retailer marketplace, to open a new digital distribution channel. The platform gives Heranba digital connectivity to over 40,000 retailers, letting our products reach areas where physical coverage is still developing, at lower servicing cost and with faster order fulfilment. This channel complements our distributor and dealer network, and it adds real-time visibility into where products are moving.

Better Life Farming on the Ground

Implementation of the pan-India Better Life Farming partnership with Bayer began during the year. The programme works directly with farmers through field-level engagement, demonstrations, and advisory support, and Heranba products form part of the basket offered to participating farmers. Learnings from the initial phase will guide how we scale the programme through FY27.

Exports: Widening the Runway

Our developed-market strategy moved forward on both fronts. In the United States, we remain on track for healthy business this year, supported by new supply partnerships and a pipeline of source and end-use registrations, keeping our USD 25 million roadmap intact. In Europe, technical equivalence applications have been initiated, REACH conformity has been secured, and our first formulated product registration is under preparation, backing a strong start for the year. Export Product Registrations take time, but they are the surest route to a durable export franchise.

One System, One Set of Numbers

A new ERP system, Microsoft Dynamics 365 Business Central, went live during the year. The Company now runs on one reliable set of data across sales, manufacturing, supply chain, and finance. The practical gains are faster decisions, better visibility of inventory and sales, and tighter cost control, on a platform that can support future growth. Credit for this implementation belongs to teams across the Company.

The Year Ahead

Our priorities for FY27 are specific: grow domestic sales on the strength of the new marketing team and expanded portfolio; develop export markets and progress the registration pipeline; commercialise the new Crop Nutrition products; scale the Agrim channel and the Better Life Farming programme; and keep improving systems, processes, and cost efficiency on the new ERP platform.

My thanks go to our team for a year of hard, foundational work, and to our channel partners and the farmers we serve for their continued trust.

With Regards,

Raghuram K Shetty

Managing Director

KEY PERFORMANCE INDICATORS

Growth Led by Volumes

Growth returned to Heranba's top line in FY26. Revenue from Operations rose 17.4% to ₹1,755.55 crore, driven by strong volume expansion in domestic technicals from the newly commissioned capacities, with export formulations adding further support. Pricing pressure across the industry kept margins in check: EBITDA came in at ₹131.52 crore and PAT at ₹50.87 crore.

FY26 Highlights

₹1,755.55 crore
Revenue from Operations

₹131.52 crore
EBITDA

₹50.87 crore
Profit After Tax

₹973.96 crore
Net Worth

₹1,000.30 crore
Capital Employed

Revenue from Operation (In ₹ crore)

FY26	**1,755.55**
FY25	1,495.90
FY24	1,274.75
FY23	1,324.28
FY22	1,450.37

EBITDA (In ₹ crore)

FY26	**131.52**
FY25	128.81
FY24	126.99
FY23	174.64
FY22	279.10

EBITDA Margin (In %)

FY26	**7.3**
FY25	8.4
FY24	9.7
FY23	13.1
FY22	19.0

PAT (In ₹ crore)

FY26	**50.87**
FY25	54.00
FY24	66.35
FY23	110.11
FY22	189.12

PAT Margin (In %)

FY26	**2.9**
FY25	3.6
FY24	5.2
FY23	8.3
FY22	13.0

Net Worth (In ₹ crore)

FY26	**973.96**
FY25	926.08
FY24	877.46
FY23	816.11
FY22	714.45

ROE (In %)

FY26	**5.4**
FY25	6.0
FY24	7.8
FY23	14.4
FY22	26.5

Capital Employed (In ₹ crore)

FY26	**1,000.30**
FY25	941.86
FY24	892.04
FY23	828.56
FY22	730.04

ROCE (In %)

FY26	**7.1**
FY25	8.6
FY24	10.0
FY23	16.8
FY22	33.8

Net Debt to Equity (In X)

FY26	**0.49**
FY25	0.26
FY24	0.16
FY23	0.11
FY22	0.07

Working Capital Cycle (In Days)

FY26	**158**
FY25	125
FY24	155
FY23	131
FY22	109

BOARD OF DIRECTORS

Steering Progress

Keys

A - Audit
N - Nomination and Remuneration
S - Stakeholder Relationship
C - Corporate Social Responsibility
R - Risk Management

Chairman
Member

Mr. Sadashiv K. Shetty

Chairman & Executive Director

R C

Mr. Sadashiv K. Shetty has been a pivotal force since the Company's inception, contributing over 3 decades of invaluable experience in the agrochemicals sector. He holds a Bachelor's degree in Physics and Chemistry as well as a Master's in Chemistry from the University of Mysore, giving him a strong academic foundation. Mr. Shetty has played a central role in product development, capacity enhancement, and capability building within Heranba. His extensive expertise spans business leadership, operations, risk management, governance, and strategic planning. With deep insights into the chemical industry, manufacturing, and R&D, he continues to drive Heranba's growth and innovation.

Mr. Raghuram K. Shetty

Managing Director

S R

He has been a vital part of the Company since 1994, holding comprehensive responsibility for overall management and day-to-day operations and shaping long-term business strategies. As the driving force behind key functions such as business development, risk management, governance, operations, finance, accounting, strategic planning, procurement, sales and marketing, international trade, and export management, he plays an essential role in guiding the Company's direction and growth. Bringing more than thirty years of experience in the agrochemicals industry, Mr. Shetty contributes extensive knowledge and insight to his position. He holds a Bachelor's degree in Economics from the University of Mysore, a Government Commercial Diploma from the Department of Education, Bureau of Government Examinations, Maharashtra, and a Diploma in Export and Import Management from the India International Trade Centre, Mumbai.

Mr. Ganesh N. Vanmali

Independent Director

A N S C R

He brings over four decades of extensive banking experience as a Certified Associate of the Indian Institute of Bankers from the Indian Institute of Banking and Finance. His long-standing tenure at the Bank of Maharashtra has further deepened his expertise and understanding of the industry.

Mr. Vanmali holds a Bachelor's degree in Commerce and General Laws from the University of Mumbai. In addition to his accomplished banking career, he serves as a consultant, utilizing his wealth of knowledge and insights to provide valuable guidance within the banking field.

Mr. Anilkumar M. Marlecha

Independent Director

S N

A distinguished advocate in active legal practice, he holds a Certificate of Practice from the Bar Council of India. Over a decade in the legal profession has earned him a strong reputation as a trusted legal expert.

Mr. Marlecha possesses a solid educational foundation, having earned Bachelor's degrees in both Commerce and Law from the University of Mumbai. His legal expertise and commitment to his field make him a valuable asset, providing significant guidance and support to the Company.

Mr. Raunak R. Shetty

Whole-Time Director

R

Mr. Raunak Shetty joined Heranba in 2016 and has since led crucial functions such as corporate finance & banking, system standardisation, procurement, marketing, investor relations, business development, and the initiation of new projects and products.

He is instrumental in adopting new technologies and promoting innovation within the Company. Mr. Shetty holds a Bachelor of Commerce degree from the University of Mumbai and is an Associate Member of the Institute of Chartered Accountants of India. His expertise supports Heranba's sustained growth and performance.

Mr. Shriraj S. Shetty

Whole-Time Director

A valued member of the Company since 2014, he oversees a diverse range of essential functions, including business operations, risk management, governance, technical process improvement, process implementation, technical innovation, team leadership, production enhancement, product quality and safety, procurement, and sales and marketing.

With substantial experience in both functional and managerial roles, he brings a strong combination of expertise and leadership to the organisation. Holding a Bachelor's degree in Chemical Engineering and an M. Tech. in Chemical Engineering, his solid educational background and in-depth knowledge help drive the Company's efficiency, innovation, and pursuit of excellence.

Ms. Reshma D. Wadkar

Independent Director

A

She brings more than two decades of experience across finance, accounting, taxation, and banking to her role. A Bachelor of Commerce degree from the University of Mumbai gives her a strong academic grounding in her field.

Her substantial professional background and deep insight into financial matters make her a highly valued member of the Board, adept at offering sound financial advice and support across multiple areas.

Mr. Mulky V. Shetty

Independent Director

C A N

A seasoned consultant to the chemicals industry, he contributes more than two decades of experience across multiple areas within the sector, including product development, plant establishment, and oversight of manufacturing operations.

Mr. Shetty holds a Bachelor's degree in Science, specializing in Physics and Chemistry from the University of Mysore. Drawing on his deep knowledge and broad industry experience, he offers the Company invaluable insights and expert guidance.

CORPORATE GOVERNANCE FRAMEWORK

Governance Anchored in Integrity

Integrity, transparency, and accountability sit at the centre of our code of ethics. Compliance is treated as a starting point, with the Company striving to run its business in a sustainable, socially responsible manner that creates enduring value for all stakeholders. Steadfast ethical principles guide us as we work to leave a lasting, positive mark on our industry and communities.

Governance Framework

Our Board of Directors forms the foundation of corporate governance at Heranba, charting the strategic path, monitoring management, and safeguarding stakeholder interests. Five specialised Board Committees address key governance areas, operating under the Board's guidance, reporting regularly on their activities, and placing recommendations before the Board.

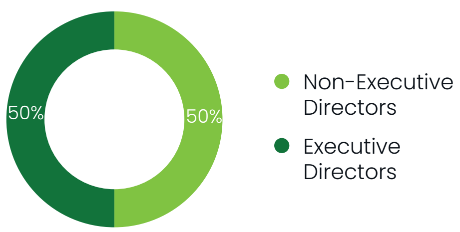
Board of Directors

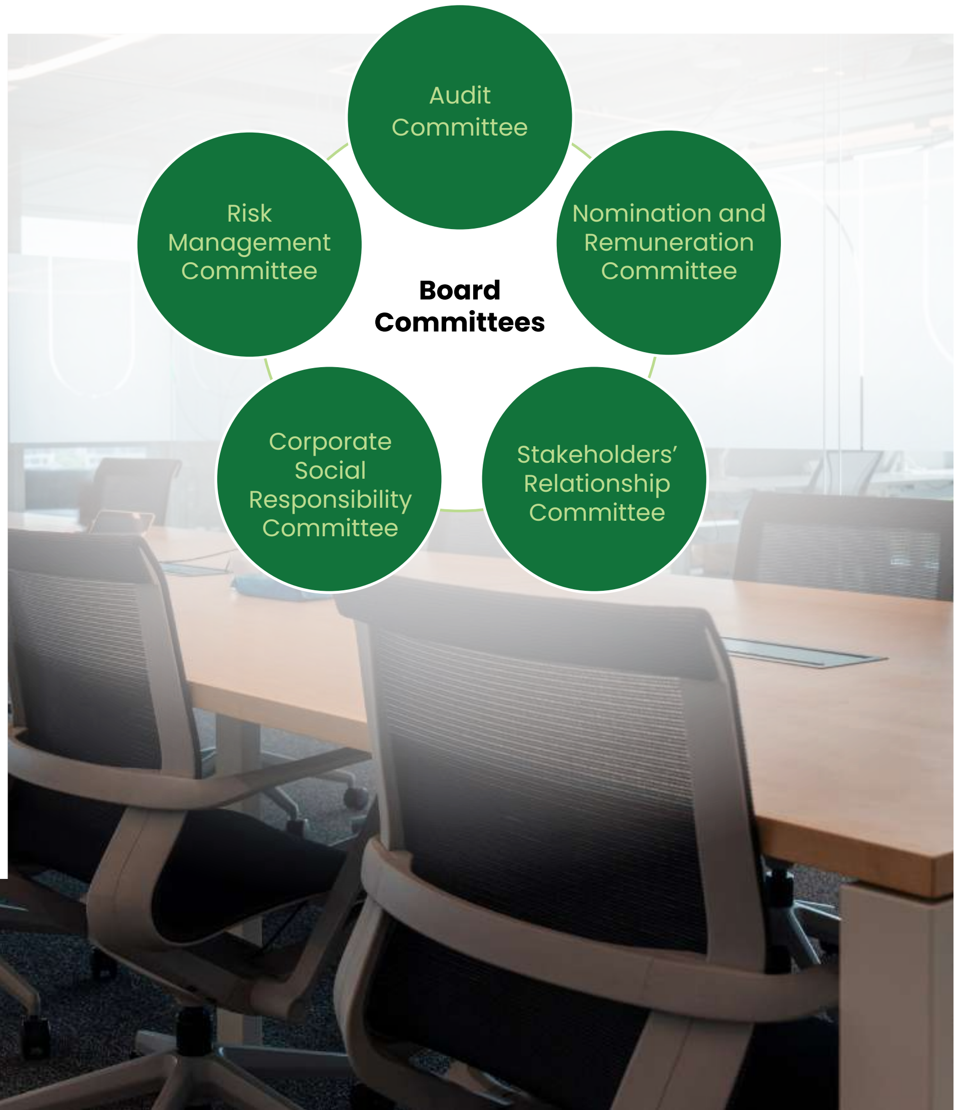
Professionals with a wide spectrum of expertise make up our Board, covering the agrochemicals industry, financial management, organisational strategy, and regulatory compliance. Executive and Non-Executive Directors hold equal representation, a balance that pairs experience with fresh perspectives, fosters innovation, and draws on deep industry knowledge and practical insight.

Heranba proactively adopts and advocates exemplary governance practices, frequently exceeding statutory requirements. Strong ethical values root our governance ethos, which reaches well past basic compliance and strengthens the Company's reputation for excellence. Several policies have been established voluntarily, a mark of our dedication to the highest standards and continuous improvement.

Balanced Board Composition

(In %)





A Proactive Board

6

Board meetings conducted during FY26

100%

Overall attendance at board meetings

Board Committees

Audit Committee

The Audit Committee is responsible for continuous oversight of the Company's financial statements, internal audit reports, audit plans, internal controls, and compliance with accounting standards. The Committee also reviews the effectiveness of financial controls and risk management systems.

Nomination and Remuneration Committee

The Nomination and Remuneration Committee regularly evaluates the remuneration of directors and senior management, including Key Managerial Personnel. It also reviews director performance and makes recommendations regarding appointments and dismissals to the Board.

Stakeholders' Relationship Committee

The Stakeholders' Relationship Committee oversees the shareholder and investor grievance redressal system, monitoring its effectiveness and implementing process improvements. It also reports any significant concerns to the Board.

Corporate Social Responsibility Committee

The Corporate Social Responsibility Committee is tasked with drafting and proposing the Company's CSR Policy and overseeing CSR activities, whether implemented by Heranba directly or through a partner agency. It periodically reviews CSR initiatives, monitors their execution, and tracks related expenditures.

Risk Management Committee

The Risk Management Committee is charged with developing and recommending a robust Risk Management Policy to the Board, this committee:

- Establishes methodologies, procedures, and systems to identify and assess operational risks.
- Oversees the implementation and effectiveness of risk management strategies.
- Conducts periodic reviews of risk policies.
- Keeps the Board updated on key discussions, recommendations, and follow-up actions.

Policies Adopted by the Board

- Prohibition of Child and Forced Labour Policy
- Anti Discrimination Policy
- BRSR Policy
- Grievance Redressal Policy
- Labour and Human Right Policy
- Anti-Corruption Policy
- Code of Conduct for Board of Directors and Senior Management
- Determination of Materiality Policy
- KMP for Determining Materiality
- Diversity on the Board of Directors Policy
- Materiality of Related Party Transactions Policy
- Sexual Harassment Policy
- Fair Disclosure Code
- CSR Policy
- Risk Management Policy
- Preservation of Documents Policy
- Dividend Distribution Policy
- Vigil Mechanism Policy
- Insider Trading Policy
- Familiarisation Programme for Board of Directors Policy
- Terms and Conditions of Appointment of Independent Directors
- Remuneration Policy
- Succession Policy
- Materiality Subsidiary Policy
- Policy for Determining Criteria for Appointment of Senior Management
- Performance Evaluation Policy
- Enquiry in Case of Leak of Policy

CORPORATE SOCIAL RESPONSIBILITY

Responsibility in Action

Businesses shape the future of the communities around them, and Heranba Industries embraces that responsibility through a structured Corporate Social Responsibility (CSR) framework. The Company's programmes centre on Education, Health and Social Awareness, and Women Empowerment and Community Welfare, delivered in partnership with implementing agencies including trusts and NGOs. CSR sits within Heranba's core values and day-to-day operations, so that business practice and societal well-being advance together, leaving a meaningful and lasting impact on the communities the Company serves.

In FY26, Heranba spent ₹2.15 crore on its CSR initiatives, against a statutory obligation of ₹2.10 crore.

₹2.15 crore

Spent on CSR Initiatives

Key CSR Initiatives

Education

Education remains the cornerstone of progress and the surest route to a brighter future for the next generation. The Company's educational projects during the year covered:

Educational Infrastructure: Supporting the construction of educational infrastructure, including university, school, college, and hostel facilities and children education programmes.

Health & Social Awareness

Preventive healthcare and social awareness form the second pillar of the Company's CSR work:

Drug-Free Nation Initiative: Partnering with NGOs for educational awareness programmes that sensitise young people to the adverse effects of drug abuse.

Women Empowerment & Community Welfare

Support for women's welfare completed the year's programmes:

Women's Welfare: Funding the construction of a facility dedicated to the welfare of women.

Empowering Widows: Distributing sewing machines to underprivileged widows enabling them to earn a livelihood and improve their quality of life.

Social Welfare Contributions: Supporting community well-being.

Through these diverse and impactful CSR programs, Heranba Industries remains committed to fostering a more equitable and sustainable society.

RISK MANAGEMENT FRAMEWORK

A Disciplined Approach to Risk

Wide-ranging global operations and varied business verticals expose the Company to an equally wide range of risks. A comprehensive risk management framework answers this reality, systematically identifying, assessing, and mitigating risks, and giving us a structured means of tackling an extensive spectrum of challenges before they escalate.

Rigorous risk protocols help us foresee potential obstacles and address them directly. Risk is treated as a catalyst for innovation and progress within the organisation, with ongoing monitoring and regular assessments reinforcing a proactive culture that secures our interests and drives sustainable success across the business.

Risk Type	Mitigation Measures
Business Operations Day-to-day planning, monitoring, and reporting of operations may face lapses.	An efficient organisational structure keeps communication seamless. Adequate raw material inventory and backup power generation keep production steady, and the HR function hires and retains skilled personnel and enforces cost-control measures.
Liquidity Cash flow limitations, financial constraints, and solvency pressures.	Financial planning stays robust through annual and quarterly budgeting, daily cash flow forecasting, and variance analysis. Bank cash management services protect against interest loss, and transactions are supported with guarantees and hedging strategies.
Credit Recovery of outstanding dues may face uncertainty.	Established systems evaluate customer creditworthiness, and credit control procedures are enforced consistently.
Logistics Reliance on third-party transport and logistics solutions.	Reliable logistics partners, multimodal transport across road, rail, sea, and air, and comprehensive transit risk insurance protect our shipments.
Market & Industry Shifts in the demand-supply equation, product quality and quantity, pricing, supplier reliability, and raw material costs.	Raw materials are procured from multiple sources for cost efficiency, production planning draws on experience, supplier relationships stay strong, and inventory is managed actively.
Human Resource Workforce turnover, continuing training needs, and potential skill gaps.	Strategic recruitment, performance-driven appraisals, regular staff training, and dynamic employee engagement initiatives.
Disaster Exposure to natural disasters and unforeseen crises.	Comprehensive property insurance, fire safety systems, regular emergency drills, first-aid training for staff, and coverage under ESI, EPF, and similar schemes.
System IT vulnerabilities, data security, and system interoperability.	Continuous monitoring and upgrading of IT systems, enforced password protocols, licensed software, and stringent access controls protect our information assets.

Management Discussion and Analysis

Economic Overview

Global Economy

The global economy entered 2026 on a stronger footing than many had anticipated, supported by a technology investment boom, easing trade tensions and accommodative financial conditions. The outbreak of conflict in the Middle East in early 2026, however, has changed the picture materially. As per the IMF's World Economic Outlook, global growth is estimated at 3.4% for 2025 and is projected to slow to 3.1% in 2026, before recovering modestly to 3.2% in 2027, on the assumption that disruptions to energy supplies fade by the middle of the year.

Energy is the principal channel of stress. With shipping through the Strait of Hormuz disrupted, the IMF assumes crude oil prices will average about USD 82 per barrel in 2026, an increase of over 21% from 2025, with natural gas, fertiliser and food prices also rising. Global headline inflation, which had moderated to 4.1% in 2025, is consequently projected to rise to 4.4% in 2026 before resuming its decline to 3.7% in 2027. Advanced economies are expected to see inflation of about 2.8%, while emerging markets face higher pressure at around 5.5%, keeping monetary authorities cautious.

Growth prospects diverge widely across regions. Advanced economies are projected to grow 1.8% in 2026, with the United States comparatively resilient at 2.3% on fiscal support and continued investment in artificial intelligence, while the euro area grows just 1.1% and Japan 0.7%, reflecting their dependence on imported energy. Emerging market and developing economies are projected to grow 3.9% in 2026, down from 4.4% in 2025, with China decelerating to 4.4% and economies in the Middle East directly affected by the conflict slowing sharply. India remains the fastest-growing major economy, projected to expand 6.5%. Global trade volume growth is expected to slow to 2.8% in 2026, with the effective US tariff rate assumed at about 13.5%, well above historical norms.

The IMF emphasises that downside risks dominate. In its adverse scenario, a prolonged conflict with oil near USD 100 per barrel would cut global growth to 2.5% in 2026, while the severe scenario brings growth down to about 2%, which the Fund describes as a close call for a global recession. Other risks include renewed trade disputes, a re-evaluation of elevated AI-linked asset valuations and rising public debt. On the upside, AI-driven investment and productivity gains could lift medium-term growth, which is otherwise projected to settle around 3.2%, below the 3.7% average of the two decades before the pandemic.

For agriculture-linked industries, the environment implies elevated input and freight costs alongside firm underlying demand, as food security concerns keep crop protection and productivity at the centre of the global agenda.

Source: IMF World Economic Outlook, April 2026

Indian Economy

India's economy in FY26 once again demonstrated resilience and dynamism, maintaining strong momentum despite a complex global backdrop. As per the First Advance Estimates cited in the Economic Survey 2025-26, real GDP growth for FY26 is estimated at 7.4%, making India the fastest-growing major economy for the fourth consecutive year. Growth in the first half of the year was even stronger at 8.0%, and the Economic Survey projects real GDP growth of 6.8% to 7.2% for FY27, while assessing that India's medium-term potential growth has risen to around 7%.

The growth trajectory remains broad-based. Agriculture is estimated to grow 3.1% in FY26 on the back of a favourable monsoon and healthy reservoir positions, with allied activities growing faster still. Industry is estimated to expand 6.2%, led by manufacturing and construction at 7.0% each, while services growth accelerated to 9.1%. On the demand side, private consumption grew 7.0%, lifting its share of GDP to 61.5%, the highest since FY12, aided by GST rate rationalisation and income tax relief, while fixed investment grew 7.8%, taking the investment rate to 30% of GDP.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Macro-financial stability has been a defining feature of the year. Headline retail inflation averaged just 1.7% during April to December 2025, with food prices in deflation and the October 2025 reading of 0.3% the lowest in the history of the series. This gave the Reserve Bank of India room to support growth: the policy repo rate was reduced by a cumulative 125 basis points between February and December 2025 to 5.25%, alongside a phased 100 basis point CRR reduction, and the rate has been held at 5.25% with a neutral stance through 2026 as the West Asia conflict lifted energy prices. The RBI projects FY27 growth at 6.6% with inflation at 5.1%, reflecting imported cost pressures. The financial system remains healthy, with gross NPAs of banks at a multi-decade low of 2.2% and non-food credit growing about 11.4%, keeping credit accessible for businesses and rural borrowers alike.

The external sector has shown resilience despite heightened tariffs and conflict-related volatility. Merchandise exports grew 2.4% and services exports 6.5% during April to December 2025, the current account deficit was contained at 0.8% of GDP in the first half, and foreign exchange reserves covered more than eleven months of imports. Fiscal discipline has been maintained, with the FY26 deficit on track at 4.4% of GDP and public capital expenditure rising 28% year-on-year during April to November 2025. India's strengthening fundamentals were recognised through sovereign rating upgrades during the year, and trade agreements were concluded with the United Kingdom, Oman, New Zealand and the European Union.

Rural India, of particular relevance to agriculture-linked businesses, had a strong year, with two good agricultural seasons lifting rural consumption sentiment to its best levels in years and record agricultural credit flows supporting farm activity. Gross FDI inflows rose 16.1%, private corporate investment announcements nearly doubled in the first half, and labour market indicators improved through the year, while the rupee's depreciation of about 6.5% against the US dollar remained orderly and supported export competitiveness. Challenges remain, including elevated energy prices and global trade frictions, but the outlook is one of steady growth amid global uncertainty, underpinned by the government's focus on fiscal consolidation, capital spending and structural reform on the path toward a developed India by 2047.

Source: Economic Survey of India 2025-26, RBI

Industry Overview

Global Crop Protection & Agrochemical Industry

1

Market Size and Growth Trajectory

The global agrochemical market reached USD 77.2 billion in CY2024, reflecting a CAGR of 6.2% between CY2020 and CY2024, and is expected to grow to USD 108.9 billion by CY2030, a CAGR of 5.6% over CY2025 to CY2030. Consumption volumes stood at 10.8 million tonnes in CY2024, a CAGR of 4.1% over CY2020 to CY2024, and are projected to reach 13.8 million tonnes by CY2030. The market's trajectory has not been linear: after peaking in CY2022, values dipped in CY2023 as Chinese oversupply and channel destocking compressed prices, before recovering in CY2024 as production stabilised and inventories normalised. Looking ahead, growth in sales realisations is expected to run ahead of volume growth, as rising input, energy and logistics costs, tighter regulatory standards and the shift toward more complex, environment-friendly formulations all add to pricing.

2

Regional Market Dynamics

Latin America leads global consumption with about a 31% share, followed closely by Asia Pacific at about 30%, with Europe at 19%, North America at about 17% and the Middle East and Africa at about 4%. Brazil remains the single largest growth engine, with its market at USD 14.3 billion in CY2024 and projected to reach USD 25.8 billion by CY2030, a CAGR of about 10%, making it a priority destination for exporters worldwide. Asia Pacific combines large domestic consumption with the world's deepest manufacturing base, while mature markets in Europe and North America are characterised by stringent regulation and a faster shift toward sustainable products. Global agrochemical exports stood at USD 43.0 billion in CY2024, led by China at USD 9.0 billion (21% share), with the United States second at 11% and India the third-largest exporter at USD 4.2 billion (10% share).

3

Product Segmentation and Market Structure

Herbicides remain the largest product category at about 41% of global consumption value, followed by insecticides at about 30% and fungicides at about 26%, with plant growth regulators and others making up the balance. By business segment, formulations account for about 59% of consumption and technical-grade products for about 41%, underscoring the value of integrated players that span both stages of the chain.

4

Application Areas and Drivers

Demand continues to be anchored in the essential role of crop protection in food security. A growing population, shrinking arable land per capita and the need for higher yields sustain structural demand, while the adoption of integrated pest management, precision agriculture and modern application technologies is improving usage efficiency and effectiveness. Government subsidies and supportive regulation in major farm economies reinforce consumption, and non-crop applications across public health, home and garden, turf and forestry add further breadth to the market. Key constraints include the development of pest and weed resistance, tightening environmental and residue regulation, climate variability affecting seasonal demand, and labour availability in farming. The industry's response, combination products, new modes of action and stewardship programmes, continues to sustain the long-term demand outlook.

5

Outlook and Sustainability Trends

Sustainability is reshaping the industry's product mix. Biopesticides derived from natural sources such as plants, bacteria and minerals are gaining popularity for their lower environmental impact, precision agriculture is enabling targeted application, and premium, eco-friendly formulations are commanding better realisations as environmental scrutiny of conventional chemistry rises. The off-patent opportunity remains substantial, with the market for off-patent molecules estimated to exceed USD 4.1 billion by 2026 and several large active ingredients going off patent through 2030. Historically, 30% to 40% of off-patent molecules are adopted by generic manufacturers, with fungicides and insecticides preferred, leaving room for well-capitalised players to capture the most attractive expiries. Alongside this, the continuing diversification of global supply chains away from China positions alternative manufacturing hubs, India foremost among them, favourably for the decade ahead.

Source: ICRA Analytics

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

Indian Crop Protection & Agrochemical Industry

The Indian agrochemical market reached ₹366 billion in FY25, reflecting a strong CAGR of 12.4% between FY20 and FY25, and is projected to grow to ₹592 billion by FY30, a CAGR of 10.4%, driven by rising domestic consumption and increasing international demand for Indian agrochemical products. Consumption volumes rose to 0.65 million tonnes in FY25 and are projected to reach 0.92 million tonnes by FY30. Unlike the global market, India's consumption is dominated by insecticides, which account for about 55% of value, followed by herbicides at about 23% and fungicides at about 19%, a mix that reflects the country's cropping patterns and pest profile and plays to the strength of insecticide-focused manufacturers.

India is a strong net exporter of agrochemicals, with exports of ₹351.2 billion in FY25 against imports of ₹124.0 billion, making it the world's third-largest exporter with a 10% global share. Herbicides led exports at ₹131.6 billion, followed by insecticides at ₹121.8 billion, up 6.4%, and fungicides at ₹84.4 billion, up 11.2%. The export footprint is well diversified, with Latin America contributing about 32% of export value, North America about 23%, Asia Pacific about 21%, Europe about 15% and the Middle East and Africa about 9%, and Latin America absorbing nearly half of India's insecticide exports. By business segment, formulations account for about 56% of the domestic market and technicals about 44%, rewarding players integrated across both.

The industry's structural challenges centre on input dependence, with China supplying 26% to 36% of imports across key categories and raw materials such as yellow phosphorus in short supply. In response, Indian manufacturers are investing in backward integration and off-patent molecule capabilities, supported by the Make in India and PLI framework and the proposed Pesticide Management Bill. With domestic usage of only 0.6 kg per hectare, six times lower than the Asian average, and annual crop losses from pests and diseases estimated at about 1.48 lakh crore, the headroom for growth remains substantial.

Key Growth Drivers

Agriculture's Central Role:

Agriculture contributes nearly one-fifth of India's GVA and employs 46.1% of the workforce, with sectoral growth at its highest decadal average on record, directly supporting crop protection demand.

Government Support:

Record agricultural credit of over 28.69 lakh crore, MSP increases across mandated crops, expanded crop insurance and the new PM Dhan-Dhaanya Krishi Yojana support farm incomes and input demand.

Rising Food Demand:

India's food demand is projected to reach USD 1.2 trillion by FY26 while cultivable land remains nearly constant, making yield protection through agrochemicals essential.

Horticulture Expansion:

Horticulture output, at about 362 million tonnes, now exceeds foodgrain production, lifting demand for fungicides and specialty crop protection in particular.

Bio-Pesticides Adoption:

Eco-conscious trends and integrated pest management are promoting biopesticides, whose small current share of the Indian market offers room for expansion and innovation.

Off-Patent Opportunities:

The off-patent molecule market is estimated to exceed USD 4.1 billion by 2026, with large molecules going off patent through 2030, a natural opportunity for India's generic manufacturing strengths.

Export Momentum:

As the world's third-largest exporter, India stands to gain further as global supply chains diversify away from China and domestic capacity in technicals and intermediates expands.

Source: ICRA Analytics

Company Overview

Heranba Industries Limited (HIL) is among India's leading agrochemical companies, founded by technocrats Sadashiv Shetty and Raghuram Shetty with a mission to improve crop productivity and public health through science-driven solutions. The Company manufactures across the full value chain, from intermediates and technical-grade products to finished formulations, serving farmers and institutional customers in India and across the world as a one-stop crop protection partner.

The Company's portfolio spans insecticides, herbicides, fungicides and plant growth regulators, together with an extensive range of pest control products for public health applications. Its backward-integrated operations, spanning intermediates, technicals and formulations, provide control over cost, quality and supply reliability across the chain, a meaningful advantage in a market where input security has become a differentiator. Heranba focuses on proven, cost-effective products while developing proprietary formulations for evolving market needs, and is recognised as one of the largest domestic producers of synthetic pyrethroids, a position of particular value in an Indian market where insecticides dominate consumption. The Company continues to diversify into adjacent agrochemical categories to broaden its market reach.

Heranba operates 7 advanced manufacturing and packaging facilities across the industrial hubs of Vapi, Saykha and Sarigam in Gujarat and Tarapur in Maharashtra, supported by 3 state-of-the-art Research and Development centres focused on new product commercialisation, process optimisation and continuous innovation. A strong product registration team underpins the Company's international growth, securing timely approvals across markets.

The Company has built a wide international presence, exporting to markets across the Middle East, the CIS, Asia, Southeast Asia and Africa, while steadily advancing its expansion into developed markets including the United States and Europe. With a broad portfolio, deep chemistry and R&D expertise, an established registration engine and a disciplined growth strategy, Heranba is well positioned to strengthen its global footprint as supply chains diversify toward India and demand for effective, sustainable crop protection grows worldwide.

Risks and Concerns

The agrochemical industry remains cyclical, and the Company's performance is influenced by factors beyond its control. Demand for agrochemicals is closely linked to the agricultural sector and therefore sensitive to weather-related variables, including droughts, floods, uneven rainfall distribution and other natural calamities; prolonged adverse conditions in key markets can defer or reduce consumption. Industry pricing also remains exposed to global supply dynamics, particularly Chinese production and inventory cycles, which can compress realisations even in periods of healthy volume growth.

Input dependence is a structural watchpoint, with a meaningful share of raw materials imported, and geopolitical disruptions can affect availability and cost. The Company mitigates this through supplier diversification, inventory planning and progressive backward integration across intermediates and technicals. Its export orientation also brings exposure to currency movements and to country-specific regulatory and registration timelines, which the Company monitors closely through its regulatory affairs function and geographic diversification.

Given the nature of its products, Heranba also faces inherent risks relating to contamination, adulteration and tampering during manufacturing, transportation and storage. Any such lapses could result in product liability claims, recalls or reputational damage. The Company addresses these risks through stringent quality control across the value chain, robust safety protocols at its facilities and comprehensive insurance coverage. Regulatory risk, spanning product registrations, environmental norms and evolving pesticide legislation in India and export markets, is managed through a dedicated regulatory affairs and registration function.

For a detailed overview of the Company's Risks and Risk Management Framework, please refer to **page number 32**.

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

FY26 Performance Review & Outlook

Revenue from Operations for FY26 stood at ₹1,755.55 crore, reflecting a YoY growth of 17.4% compared to ₹1,495.90 crore in FY25. Growth was driven by strong volume expansion in the domestic market, particularly in the technical segment, supported by the Company's newly commissioned capacities, with export formulations lending further support.

Industry-wide pricing pressures persisted through the year and limited the full translation of this volume growth into revenue growth. EBITDA for FY26 stood at ₹131.52 crore against ₹128.81 crore in FY25. EBITDA margins moderated to 7.3% from 8.4% in the previous year, primarily on account of changes in product mix and continued soft price realisations across certain business segments. Profit After Tax (PAT) for FY26 stood at ₹50.87 crore compared to ₹54.00 crore in FY25, with higher finance costs during the year weighing further on profitability. The balance sheet strengthened despite these pressures, with net worth rising to ₹973.96 crore from ₹926.08 crore.

The near-term demand environment for the domestic agrochemical industry remains challenging. Crop prices have remained largely range-bound YoY across key crops, limiting improvement in farm incomes. At the same time, the Middle East conflict has driven up prices of key fertiliser raw materials such as ammonia, sulphur and phosphoric acid, translating into a sharp increase in fertiliser prices during Q1FY27. Higher fertiliser costs have increased working-capital requirements across the channel and constrained farmer liquidity, potentially weighing on discretionary farm-input spends. Against this backdrop, we expect farmers to remain value-conscious in their crop-protection purchases. Given that agrochemicals account for a relatively small proportion of overall cultivation costs, application is unlikely to reduce materially where pest pressure warrants usage, though constrained liquidity could shift a portion of demand towards more cost-effective options. The Company's integrated presence across intermediates, technicals and formulations, along with its established portfolio across widely used molecules, positions it to address this demand.

The competitive environment is also expected to improve following China's removal of VAT export rebates on several pesticide-related products from April 2026. Chinese producers had historically benefited from these rebates, supporting aggressive export pricing and putting pressure on Indian manufacturers. Removal of the rebate should raise the effective export cost for the impacted molecules and narrow the pricing differential with Indian producers, thereby improving pricing discipline in the global market. The Company's backward-integrated manufacturing model, where cost competitiveness remains critical, places it in a favourable position to benefit from this shift.

While near-term domestic demand remains contingent on farmer liquidity, crop prices and monsoon progression, a gradual normalisation in industry pricing, supported by reduced Chinese pricing aggression, could provide a supportive backdrop for the Company's B2B business, with potential benefits for both realisations and margins. With capacities now fully operational, utilisation levels set to improve, a wider product portfolio, and a growing registration base across domestic and developed markets, the Company expects operating leverage to become increasingly visible in its performance as product pricing recovers and demand conditions normalise.

Financial Ratios & Remarks

Particulars	FY26	FY25	% Change
Current ratio	1.21	1.21	-0.10%
Debt-Equity ratio[a]	0.49	0.26	89.89%
Debt Service Coverage ratio	3.10	4.04	-23.41%
Return on Equity ratio (ROE)	5.35%	5.99%	-10.59%
Inventory Turnover ratio	5.06	4.55	11.20%
Trade Receivables turnover ratio	2.90	2.83	2.66%
Trade payables turnover ratio	4.30	3.67	17.36%
Net capital turnover ratio[b]	10.55	6.75	56.20%
Net profit ratio	2.90%	3.61%	-19.75%
Return on Capital employed (ROCE)	7.13%	8.61%	-17.12%
Return on Investment (ROI)	0.16%	0.43%	-62.67%

Reason for variance:

(a) Fresh borrowings taken during the year

(b) Increase in sales and decrease in working capital

Human Resource and Industrial Relations

Heranba Industries considers its people the foundation of its growth and competitiveness. The Company invests in the professional and personal development of employees across its manufacturing sites, R&D centres and corporate functions, with the aim of helping every individual realise their full potential.

Learning and development remain central to this effort. Structured training and upskilling programmes, spanning technical and safety training for plant teams, functional skills for corporate roles and leadership development for managers, keep the workforce current with evolving business and regulatory requirements. Performance-based compensation and recognition schemes reward productivity, ownership and exceptional contribution, reinforcing a culture of meritocracy and continuous improvement.

The management team blends experienced industry professionals with dynamic younger talent, ensuring both deep domain expertise and a steady infusion of new ideas. Employee engagement initiatives, transparent communication and a safe, inclusive workplace support retention and morale across the organisation. Industrial relations remained cordial across all manufacturing locations during the year, with no loss of production on account of labour matters.

The Company sincerely appreciates the dedication and contribution of its employees, which remain instrumental in driving Heranba's growth and strengthening its position in the agrochemical sector.

Internal Control Systems and Their Adequacy

The Company has established a robust internal control framework to safeguard its assets, ensure operational efficiency, and maintain financial discipline. All business transactions are subject to defined approval protocols, are systematically documented, and are recorded accurately and completely in the books of account.

The Audit Committee of the Board defines the scope, methodology and frequency of internal audits. Internal auditors conduct detailed reviews of the Company's operations, evaluating the effectiveness of controls, compliance with policies and procedures, and the reliability of financial reporting. Findings and recommendations are placed before the Audit Committee, which monitors the implementation of corrective actions.

Based on these reviews, the internal auditors have confirmed that the Company's internal control framework is strong, efficient and effective, providing a high degree of operational assurance. In addition, the Board has put in place a comprehensive legal compliance framework that ensures adherence to all applicable laws and regulations, reinforcing the Company's commitment to ethical governance, risk mitigation and responsible business conduct.

Cautionary Statement

Some of the statements in this Management Discussion and Analysis, describing the Company's objectives, projections, estimates, expectations and predictions, may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results may differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include climatic conditions, global and domestic demand-supply dynamics, price conditions, raw material availability, changes in government regulations and tax regimes, and other incidental factors.

Corporate Information

CIN	L24231GJ1992PLC017315
REGISTERED OFFICE	Plot No. 1504/1505, 1506/1, at III Phase GIDC, Vapi, District – Valsad, Gujarat. Telephone: +91-260-240 1646
CORPORATE OFFICE	2nd Floor, A Wing, Fortune Avirahi, Jain Derasar Road, Borivali (West), Mumbai-400092 Telephone: +91-22-2898 7912/5070 5050
PLANT	**LOCATION**
Unit-I	Plot No. 1504/1505, 1506/1, at III Phase GIDC, Vapi, Taluka – Pardi, District – Valsad, Gujarat-396 195.
Unit-II	Plot No. A-2/2214, A-2/2215, III Phase GIDC, Vapi, Taluka – Pardi, District – Valsad, Gujarat-396 195
Sarigam Plant	Plot No. 2817/1/1, Chemical Zone, GIDC Sarigam, Taluka – Umbergaon, District – Valsad, Gujarat-396155
	Plot No. 2817/1/2, Chemical Zone, GIDC Sarigam, Taluka – Umbergaon, District – Valsad, Gujarat-396155
Unit-IV	Plot No. 1409, GIDC, Phase-III, Vapi – 396 195
Saykha Plant	Plot No-C-195 & C-196, GIDC, Saykha, Ta-Vagra, Dist-Bahruch-392140
Tarapur Plant	E/4, M.I.D.C, Tarapur, Boisar-401506
WEBSITE	https://heranba.com/
E-MAIL	compliance@heranba.com
NAME OF THE STOCK EXCHANGES	**STOCK CODE NO.**
BSE Limited ("BSE")	543266
National Stock Exchange of India Limited ("NSE")	HERANBA
ISIN NO	INE694N01015

BOARD OF DIRECTORS

Chairman
Mr. Sadashiv K. Shetty

Managing Director
Mr. Raghuram K. Shetty

Executive Directors
Mr. Raunak R. Shetty
Mr. Shriraj S. Shetty
*Mr. Roshan R. Shetty
(*Appointed w.e.f. April 01, 2026)

Independent Directors
Mr. Mulky V. Shetty
Mr. Anilkumar M. Marlecha
Mr. Ganesh N. Vanmali
Ms. Reshma D. Wadkar
*Mr. Omprakash Singh
(* Appointed w.e.f. April 01, 2026)

KMP OTHER THAN DIRECTORS
*Mr. Rajkumar Bafna
(*Ceased to be CFO w.e.f. June 30, 2025)
**Mr. Pravin Babu Shetty -Chief Financial Officer
(**Appointed w.e.f. September 20, 2025)
Mr. Abdul Latif-Company Secretary

BANKERS
Bank of Baroda
HDFC Bank Limited
CTBC Bank
IDBI Bank

REGISTRAR & SHARE TRANSFER AGENT
Bigshare Services Private Limited.,
Office No S6-2, 6th Floor, Pinnacle Business Park,
Next to Ahura Centre,
Mahakali Caves Road, Andheri (East)
Mumbai – 400093

STATUTORY AUDITOR
N V C & Associates LLP,
Chartered Accountants

SECRETARIAL AUDITOR
GMJ & Associates,
Company Secretaries

COST AUDITOR
Tapan Gaitonde & Co.,
Cost Accountants

INTERNAL AUDITOR
ZMAS and Associates
Chartered Accountants

Notice

NOTICE is hereby given that the **34th (Thirty-Fourth)** Annual General Meeting of the members of Heranba Industries Limited **("Company")** will be held on **Monday September 28, 2026 at 04.00 p.m.** through Video Conferencing (VC)/Other Audio Visual Means (OAVM) facility to transact the following business:

ORDINARY BUSINESS:

1. **Adoption of Audited Financial Statements (Standalone and Consolidated) along with Reports of Board and Auditors for the Financial Year ended in March 31, 2026:**

   To receive, consider and adopt the Audited Standalone and Consolidated financial statements, namely (i) the Audited Balance Sheet as at March 31, 2026, (ii) the Audited Profit and Loss Account for the financial year ended March 31, 2026, (iii) the Audited Cash Flow Statement for the financial year ended March 31, 2026, (iv) Statement of Changes in Equity as on March 31, 2026, (v) Notes annexed to, or forming part of, the documents referred to in (i) to (iv) above and the reports of the Board of Directors and the Auditors thereon.

2. **Appointment of a director in place of Mr. Sadashiv K Shetty (DIN: 00038681):**

   To appoint a director in place of **Mr. Sadashiv K Shetty (DIN: 00038681)**, Whole time director designated as Executive Chairman retired by rotation being eligible for the re-appointment, offers himself for re-appointment.

3. **Appointment of a director in place of Mr. Raghuram K Shetty (DIN: 00038703):**

   To appoint a director in place of **Mr. Raghuram K Shetty (DIN: 00038703)**, Managing Director retired by rotation being eligible for the re-appointment, offers himself for re-appointment.

SPECIAL BUSINESS:

4. **Ratification of the remuneration payable to the Cost Auditors of the Company for the Financial Year 2026-27:**

   To consider and, if thought fit, to pass, with or without modification(s), the following resolution as an **Ordinary Resolution:**

   "RESOLVED THAT pursuant to provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), and upon recommendation of the Audit Committee and as proposed by the Board of Directors, consent of the members of the company be and is hereby accorded to pay remuneration of **₹ 2,00,000/- (Rupees Two Lakhs Only) plus GST thereon and reimbursement** of out of pocket expenses at actual to **M/s. Tapan Gaitonde & Co., Cost Accountant, Mumbai (Firm Registration No. 104043)** who has been appointed by the Board as Cost Auditors of the Company for the financial year 2026-27;

   RESOLVED FURTHER THAT for the purpose of giving effect to this Resolution, the Board be and is/are hereby authorised to finalise, sign, settle and execute such documents/deeds/writings/papers/agreements as may be required and to take from time to time all decisions and such steps as may be necessary and to do all acts, deeds, matters and things as may in its absolute discretion deem necessary, proper or desirable and to settle any question(s), difficulty(ies) or doubt(s) that may arise in this regards in the best interest of the Company."

5. **Re-appointment of Ms. Reshma D Wadkar (DIN: 09394615) as a Non-Executive Independent Woman Director of the Company for a second term of five consecutive years:**

   To consider and if thought fit, to pass with or without modification(s), the following Resolution as a Special Resolution:

   "RESOLVED THAT pursuant to the provisions of Section 149, 152 and other applicable provisions, if any, of the Companies Act, 2013, Companies (Appointment and Qualification of Directors) Rules, 2014, including any statutory modification(s) or re-enactment thereof for the time being in force), relevant applicable regulation(s) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 and also provisions of Articles of Association of the Company, the consent of the Members of the Company be and is hereby accorded for the re-appointment of **Ms. Reshma D Wadkar (DIN: 09394615)** as a Non-Executive Independent Woman Director of the Company for a second term of five consecutive years commencing **from November 11, 2026 up to November 10, 2031**, not liable to retire by rotation;

   RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) of the Company, be and are hereby authorised to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

6. **Re-appointment of Mr. Shriraj S. Shetty (DIN 06609014) as a whole time director designated as Executive Director of the Company:**

   To consider and, if thought fit, to pass the following resolution with or without modifications, as a Special Resolution:

   "RESOLVED THAT pursuant to the recommendation of the Nomination and Remuneration Committee and approval of the Board of Directors of the Company and in accordance with sections 196, 197, 198, 203 and all other applicable provisions of the Companies Act 2013 ("the Act") and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification or reenactment thereof for the time being in force) read with Schedule V to the Act, as amended from time to time, and pursuant to Regulation 17(6)(e) of SEBI (LODR) Regulations, 2015, the consent of the Members of the Company be and is hereby accorded for the re-appointment of **Mr. Shriraj S Shetty (DIN 06609014)** as a Whole Time Director designated as Executive Director of the Company, whose office will be liable to determination by retirement by rotation, for a period of five (05) years with effect **from November 11, 2026 to November 10, 2031** on the terms and conditions including the remuneration as set out in the Explanatory Statement annexed to the Notice convening this Meeting;

   RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) of the Company, be and are hereby authorised to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution."

By order of the Board
For **Heranba Industries Limited**

Mr. Abdul Latif
Company Secretary
ACS-17009

Date: August 22, 2026
Place: Mumbai

Registered Office:
PLOT NO. 1504/1505/1506/1,
GIDC, PHASE-III,
VAPI, VALSAD- 396195
GUJARAT

Notes:

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ("the Act") read with SEBI (LODR) Regulations, 2015 and Secretarial Standard on General Meeting issued by Institute of Company Secretaries of India is annexed hereto.

2. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies(Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI Listing Regulation (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020, May 05, 2020, January 13, 2021, December 08, 2021, December 14, 2021, May 05, 2022, December 28, 2022, September 25, 2023, September 19, 2024 and September 22, 2025 ("MCA Circulars") has allowed conducting of Annual General Meeting ("AGM") by companies through Video Conferencing/ Other Audio-Visual Means ("VC/OAVM") facility in accordance with the requirements provided in of the MCA General Circular. The Securities and Exchange Board of India ("SEBI") vide its Circular No. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated May 12, 2020, Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022, Circular No. SEBI/HO/CFD/PoD/P/CIR/2023/4 dated January 5, 2023, Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated October 7, 2023 and Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 3, 2024 ("SEBI Circulars") has provided certain relaxations from compliance with certain provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 has allowed companies:

   (i) To send the annual reports to shareholders who have registered their email ID with the Company/Depositories only on email; and

   (ii) To hold Annual General Meeting ("AGM") through VC or OAVM without the physical presence of members at a common venue.

   Hence, in accordance with these Circulars, the 34th AGM of the Members of the Company is being held through VC/OAVM. The venue of the Meeting shall be deemed to be the registered office of the Company. The detailed procedure for participating in the meeting through VC/OAVM is given below herewith and available at the Company's website https://heranba.com/.

3. **Since this AGM is being held through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.**

   However, in pursuance of Section 112 and 113 of the Act, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.

4. In case of joint holders attending the Meeting, the member whose name appears as the first holder in the order of names as per Register of Members will be entitled to vote.

5. Institutional/Corporate Shareholders (i.e. other than individuals/HUF/NRI, etc.) are required to send a scanned copy (PDF/JPG format) of its Board or governing body resolution/authorisation etc., authorising its representative to attend the AGM through VC/OAVM on its behalf and to vote through remote e-voting. The said resolution/authorisation shall be sent to the Scrutiniser by email through its registered email address to cs@gmj.co.in at least 48 hours before the commencement of AGM.

6. The Register of Directors and Key Managerial Personnel and their shareholding, maintained under Section 170 of the Act and the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection by the members during the AGM. All documents referred to in the Notice will also be available for electronic inspection without any fee by the members from the date of circulation of this Notice up to the date of AGM, i.e. **September 28, 2026** on the website of the company at www.heranba.com. Members seeking to inspect such documents can send an email to compliance@heranba.com

7. Pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and Secretarial Standard on General Meetings issued by The Institute of Company Secretaries of India, details of Directors seeking re-appointment and proposal for continuation of directorship of **Mr. Sadashiv K Shetty (DIN: 00038681) and Mr. Raghuram K Shetty (DIN: 00038703) Ms. Reshma D Wadekar (DIN:09394615) and Mr. Shriraj S Shetty (DIN:06609014)** forms part of this notice and is appended to the notice.

8. Members are requested to address all correspondence in connection with shares held by them, to the Company's Registrar & Transfer Agent ("RTA") at viz., Bigshare Services Private Limited, Office No S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East) Mumbai – 400093, Telephone No-022–62638200/222, Email id-investor@bigshareonline.com by quoting their Folio number

or their DPID and Client ID number, as the case may be.

9. Members are requested to do following, if not done yet:

   (i) Provide/update details of their bank accounts indicating the name of the bank, branch, account number and the nine-digit MICR code and IFSC code (as appearing on the cheque) along with photocopy of the cheque/cancelled cheque, self-attested identity proof and address proof, for remittance of dividend through ECS/NEFT and prevent fraudulent encashment of dividend warrants.

   (ii) Dematerialise the shares held by them in physical form.

   (iii) Update Permanent Account Number (PAN) against folio/demat account as also for deletion of name of deceased holder, transmission/transposition of shares.

   (iv) Members holding shares in dematerialised form are requested to intimate/update all particulars of bank mandates, PAN, nominations, power of attorney, change of address, e-mail address, contact numbers etc. to their Depository Participants (DPs).

10. NRI Members are requested to inform the RTA immediately:

   (i) Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier; and

   (ii) Change in their residential status and address in India on their return to India for permanent settlement.

11. In terms of Sections 124 of the Act, any dividend remaining unpaid for a period of seven years from the due date of payment and underlying shares thereon are required to be transferred to the Investor Education and Protection Fund (IEPF). Shareholders can visit the Company's website https://heranba.com/ to get the details of unclaimed dividend under the Investors' section and claim the same timely to avoid transfer of the same and underlying shares thereon to IEPF account- if any.

12. Pursuant to provisions of section 124 of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, all the underlying shares on which dividend has not been paid or claimed for seven consecutive years or more shall also be transferred to IEPF authority as notified by the Ministry of Corporate Affairs.

13. To support the green initiative and as per relaxation given by the Government, only electronic copy of the Annual report for the year ended March 31, 2026 and notice of the 34th AGM are being sent to the members whose mail IDs are available with your Company/DP(s). Physical copy of the report is not sent to anyone. Annual Report and the notice of the 34th Annual General Meeting are also posted on the website https://heranba.com/ for download. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. The AGM Notice is also disseminated on the website of Bigshare Services Pvt. Ltd. (agency for providing the remote e-voting facility and e-voting system during the AGM) i.e.www.bigshareonline.com. However, in terms of Regulation 36 (1) (c) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the hard copy of full annual report will be sent to those shareholders who request for the same. Members seeking for hard copy of an annual report can send an email to the company at compliance@heranba.com.

14. To disseminate all the communications promptly, members who have not registered their email IDs so far, are requested to register the same with DP/RTA for receiving all the communications including Annual Reports, Notices etc. electronically: (i) Registration of email ID for shareholders holding physical shares: Members holding Equity Shares of the Company in physical form and who have not registered their email addresses may get their email addresses registered with RTA, Bigshare Services Private Limited, by clicking the link: https://www.bigshareonline.com/InvestorRegistration.aspx on their website https://www.bigshareonline.com/Index.aspx at the Investor Services tab by choosing the email/bank registration heading and follow the registration process as guided therein. Members are requested to provide details such as Name, folio number, certificate number, PAN, mobile number and email ID and also upload the image of share certificate in PDF or JPEG format (upto 1 MB). On submission of the shareholders details a OTP will be received by the shareholder which needs to be entered in the link for verification. (ii) For temporary registration for Demat shareholders: Members of the Company holding Equity Shares of the Company in demat form and who have not registered their email addresses may temporarily get their email addresses registered with Bigshare Services Private Limited, by clicking the link: https://www.bigshareonline.com/InvestorRegistration.aspx on their website www.bigshareonline.com at the Investor Services tab by choosing the email registration heading and follow the registration process as guided therein. The members are requested to provide details such as Name, DPID/Client ID, PAN, mobile number and email ID. This email ID will be used for sending annual report, notices for general meetings and other corporate communications as permitted.

15. Since the AGM will be held through VC/OAVM in accordance with the Circulars, the route map is not attached to this Notice.

16. The Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Bigshare Services Pvt. Ltd. for facilitating voting through electronic means, as the authorised e-voting agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by Bigshare Services Pvt. Ltd.

17. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to at least 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

18. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.

19. As the Board has not recommended for Final Dividend for this Financial Year 2025-26 hence the Record Date was not fixed. But the Registrar of Members and Share Transfer Books of the Company will remain closed **from September 22, 2026 to September 28, 2026** (both days inclusive) for the purpose of 34th Annual General Meeting of the Company.

20. The Company has fixed **September 21, 2026** as the Cut-off date for the purpose of Remote E-voting for ascertaining the name of the Shareholders holding shares both in physical form or dematerialization form who will be entitled to cast their votes electronically in respect of the business to be transacted at the 34th AGM of the Company.

21. Instructions for Shareholders for Remote e-voting and for Shareholders joining the AGM through VC/OAVM & e-voting during Meeting are given as **Annexure-I**.

22. M/s. **GMJ & Associates**, a firm of Company Secretaries in Practice bearing Peer Review No-: 6140/2024 has been appointed as the Scrutiniser to scrutinise the voting and remote e-voting process in a fair and transparent manner.

23. The Scrutiniser will submit his report to the Chairman of the Company or to any other person authorised by the Chairman after the completion of the scrutiny of the e-voting (votes casted during the AGM and votes casted through remote e-voting), not later than two working days from the conclusion of the AGM. The result declared along with the Scrutiniser's report shall be communicated to the Stock Exchanges, and RTA and will also be displayed on your Company's website, https://heranba.com/

By order of the Board
For **Heranba Industries Limited**

Date: August 22, 2026
Place: Mumbai

Mr. Abdul Latif
Company Secretary
ACS-17009

Registered Office:
PLOT NO. 1504/1505/1506/1,
GIDC, PHASE-III,
VAPI, VALSAD- 396195
GUJARAT

Bigshare I-Vote E-Voting System

THE INSTRUCTIONS OF SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

i. The voting period begins on September 24, 2026 at 09:00am and ends on September 27, 2026 at 05:00pm. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of <Record Date> may cast their vote electronically. The e-voting module shall be disabled by Bigshare for voting thereafter.

ii. Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

iii. Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/websites of Depositories/Depository Participants.** Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

iv. In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

1. Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL**	1) Users who have opted for CDSL Easi/Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi/Easiest is https://web.cdslindia.com/myeasitoken/home/login or visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password. 2) After successful login the Easi/Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of **BIGSHARE** the e-Voting service provider and you will be re-directed to **i-Vote** website for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. **BIGSHARE**, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasitoken/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a link https://evoting.cdslindia.com/Evoting/EvotingLogin The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress, and also able to directly access the system of all e-Voting Service Providers. Click on BIGSHARE and you will be re-directed to i-Vote website for casting your vote during the remote e-voting period.

1. Pursuant to above said SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode** is given below: (Contd.)

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with **NSDL**	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name **BIGSHARE** and you will be re-directed to **i-Vote** website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name **BIGSHARE** and you will be redirected to **i-Vote** website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page with all e-Voting Service Providers. Click on **BIGSHARE** and you will be re-directed to **i-vote (E-voting website)** for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
Individual Shareholders (holding securities in demat mode) login through their **Depository Participants**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free No. 1800 22 55 33.
Individual Shareholders holding securities in Demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022- 48867000.

2. **Login method for e-Voting for shareholder other than individual shareholders holding shares in Demat mode & physical mode is given below:**

- You are requested to launch the URL on internet browser: https://ivote.bigshareonline.com
- Click on **"LOGIN"** button under the **'INVESTOR LOGIN'** section to Login on E-Voting Platform.
- Please enter you **'USER ID'** (User id description is given below) and **'PASSWORD'** which is shared separately on you register email id.
  - o Shareholders holding shares in **CDSL demat account should enter 16 Digit Beneficiary ID** as user id.
  - o Shareholders holding shares in N**SDL demat account should enter 8 Character DP ID followed by 8 Digit Client ID** as user id.
  - o Shareholders holding shares in **physical form should enter Event No + Folio Number** registered with the Company as user id.

Note: If you have not received any user id or password please email from your registered email id or contact i-vote helpdesk team. (Email id and contact number are mentioned in helpdesk section).

- Click on **I AM NOT A ROBOT (CAPTCHA)** option and login.

  NOTE: If Shareholders are holding shares in demat form and have registered on to e-Voting system of https://ivote.bigshareonline.com and/or voted on an earlier event of any company then they can use their existing user id and password to login.

- If you have forgotten the password: Click on **'LOGIN'** under **'INVESTOR LOGIN'** tab and then Click on **'Forgot your password?**
- Enter **"User ID"** and **"Registered email ID"** Click on **I AM NOT A ROBOT (CAPTCHA)** option and click on '**Reset'**.

  (In case a shareholder is having valid email address, Password will be sent to his/her registered e-mail address).

Voting method for shareholders on i-Vote E-voting portal:

- After successful login, **Bigshare E-voting system** page will appear.
- Click on **"VIEW EVENT DETAILS (CURRENT)"** under **'EVENTS'** option on investor portal.
- Select event for which you are desire to vote under the dropdown option.
- Click on **"VOTE NOW"** option which is appearing on the right hand side top corner of the page.
- Cast your vote by selecting an appropriate option **"IN FAVOUR"**, **"NOT IN FAVOUR"** or **"ABSTAIN"** and click on **"SUBMIT VOTE"**. A confirmation box will be displayed. Click **"OK"** to confirm, else **"CANCEL"** to modify. Once you confirm, you will not be allowed to modify your vote.
- Once you confirm the vote you will receive confirmation message on display screen and also you will receive an email on your registered email id. During the voting period, members can login any number of times till they have voted on the resolution(s). Once vote on a resolution is casted, it cannot be changed subsequently.
- Shareholder can **"CHANGE PASSWORD"** or **"VIEW/UPDATE PROFILE"** under **"PROFILE"** option on investor portal.

3. **Custodian registration process for i-Vote E-Voting Website:**

- You are requested to launch the URL on internet browser: https://ivote.bigshareonline.com
- Click on **"REGISTER"** under **"CUSTODIAN LOGIN"**, to register yourself on Bigshare i-Vote e-Voting Platform.
- Enter all required details and submit.
- After Successful registration, message will be displayed with "**User id and password will be sent via email on your registered email id"**.

  NOTE: If Custodian have registered on to e-Voting system of https://ivote.bigshareonline.com and/or voted on an earlier event of any company then they can use their existing user id and password to login.

- If you have forgotten the password: Click on **'LOGIN'** under **'CUSTODIAN LOGIN'** tab and further Click on **'Forgot your password?**
- Enter **"User ID"** and **"Registered email ID"** Click on **I AM NOT A ROBOT (CAPTCHA)** option and click on **'RESET**.

  (In case a custodian is having valid email address, Password will be sent to his/her registered e-mail address).

Voting method for Custodian on i-Vote E-voting portal:

- After successful login, **Bigshare E-voting system** page will appear.

Investor Mapping:

- First you need to map the investor with your user ID under **"DOCUMENTS"** option on custodian portal.
  - o Click on **"DOCUMENT TYPE"** dropdown option and select document type power of attorney (POA).
  - o Click on upload document **"CHOOSE FILE"** and upload power of attorney (POA) or board resolution for respective investor and click on **"UPLOAD".**

    Note: The power of attorney (POA) or board resolution has to be named as the **"InvestorID.pdf"** (Mention Demat account number as Investor ID.)
  - o Your investor is now mapped and you can check the file status on display.

Investor vote File Upload:

- To cast your vote select **"VOTE FILE UPLOAD"** option from left hand side menu on custodian portal.
- Select the Event under dropdown option.
- Download sample voting file and enter relevant details as required and upload the same file under upload document option by clicking on **"UPLOAD"**. Confirmation message will be displayed on the screen and also you can check the file status on display (Once vote on a resolution is casted, it cannot be changed subsequently).
- Custodian can **"CHANGE PASSWORD"** or **"VIEW/UPDATE PROFILE"** under **"PROFILE"** option on custodian portal.

Helpdesk for queries regarding e-voting:

Login type	Helpdesk details
Shareholder's other than individual shareholders holding shares in Demat mode & Physical mode.	In case shareholders/investor have any queries regarding E-voting, you may refer the Frequently Asked Questions ('FAQs') and i-Vote e-Voting module available at https://ivote.bigshareonline.com, under download section or you can email us to ivote@bigshareonline.com or call us at: 022-62638338

4. **Procedure for joining the AGM/EGM through VC/OAVM:**

For shareholder other than individual shareholders holding shares in Demat mode & physical mode is given below:

- The Members may attend the AGM through VC/OAVM at https://ivote.bigshareonline.com under Investor login by using the e-voting credentials (i.e., User ID and Password).
- After successful login, **Bigshare E-voting system** page will appear.
- Click on **"VIEW EVENT DETAILS (CURRENT)"** under 'EVENTS' option on investor portal.
- Select event for which you are desire to attend the AGM/EGM under the dropdown option.
- For joining virtual meeting, you need to click on **"VOTE NOW"** "VC/OAVM" link placed beside of **"VIDEO CONFERENCE LINK"** option.
- Members attending the AGM/EGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

The instructions for Members for e-voting on the day of the AGM/EGM are as under:

- The Members can join the AGM/EGM in the VC/OAVM mode 15 minutes before the scheduled time of the commencement of the meeting. The procedure for e-voting on the day of the AGM/EGM is same as the instructions mentioned above for remote e-voting.
- Only those members/shareholders, who will be present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM/EGM.
- Members who have voted through Remote e-Voting will be eligible to attend the EGM. However, they will not be eligible to vote at the AGM/EGM.

Helpdesk for queries regarding virtual meeting:

In case shareholders/investor have any queries regarding virtual meeting, you may refer the Frequently Asked Questions ('FAQs') available at https://ivote.bigshareonline.com, under download section or you can email us to ivote@bigshareonline.com or call us at: 1800 22 54 22, 022-62638338

EXPLANATORY STATEMENT PURSUANT TO SECTION 102(1) AND SECTION 110 OF COMPANIES ACT, 2013 READ WITH RULE 22 OF THE COMPANIES (MANAGEMENT AND ADMINISTRATION) RULES, 2014.

Annexed to the Notice convening the **34th (Thirty Fourth)** Annual General Meeting.

Item No. 04:

Ratification Of The Remuneration Payable To The Cost Auditors Of The Company For The Financial Year 2026-27.

As per Section 148 of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the Board shall, based on the recommendation of the Audit Committee appoint a cost accountant in practice, for auditing cost records of your Company and fix their remuneration.

The remuneration of Cost Auditors approved by the Board shall be subject to ratification by the shareholders.

In pursuance thereof, on the recommendation of Audit Committee, the Board has at its meeting held on **May 28, 2026** considered and approved appointment of **M/s. Tapan Gaitonde & Co., Cost Accountant, Mumbai (Firm Registration No. 104043)**, for cost audit of the cost records maintained by the Company for the Financial Year 2026-27, at a fees of ₹ **2,00,000/- (Rupees Two lakhs Only)** plus GST as applicable and reimbursement of actual travel and out-of-pocket expenses, subject to ratification by the members.

None of the Directors and/or Key Managerial Personnel of the Company and their relatives are concerned or interested, financially or otherwise, in the resolution set out at Item No. 04.

The Board recommends the Ordinary Resolution at Item No. 04 of the accompanying Notice for approval of the Members of the Company.

ITEM NO. 5

Re-Appointment Of Ms. Reshma D Wadkar (DIN: 09394615) As A Non-Executive Independent Woman Director Of The Company For A Second Term Of Five Consecutive Years

Ms. Reshma D. Wadkar (DIN: 09394615), was appointed by the Board, based on the recommendation of the Nomination & Remuneration Committee ('the Committee'), as an Additional Director with effect from November 11, 2021 to hold the office of Non-Executive Independent Woman Director of the Company for a term of five years with effect from November 11, 2021.

Thereafter, the Members of the Company at their Annual General Meeting held on July 27, 2022 approved her appointment as a Non-Executive Independent Woman Director for a term of five consecutive years commencing from November 11, 2021. Accordingly, her first term shall conclude on November 10, 2026.

Pursuant to Section 149(10) and Section 149 (11) of the Companies Act, 2013, an Independent Director shall hold office for a term of up to five consecutive years and shall be eligible for re-appointment for a second term on passing of a Special Resolution by the Members of the Company and upon disclosure of such appointment in the Board's Report.

The Company has received from Ms. Reshma D Wadkar:

- Consent in Form DIR-2 to act as a Director of the Company;
- Declaration confirming that she meets the criteria of independence prescribed under Section 149(6) of the Companies Act, 2013 and the applicable provisions of the SEBI Listing Regulations;
- Confirmation that she is not disqualified from being appointed as a Director in terms of Section 164 of the Act.

Based on the performance evaluation of Ms. Reshma D Wadkar during her first term and considering her knowledge, expertise, experience and valuable contribution to the deliberations of the Board and its Committees, the Board of Directors and the Nomination and Remuneration Committee are of the opinion that her continued association would be beneficial to the Company. Accordingly, they have recommended her re-appointment as a Non-Executive Independent Woman Director for a second term of five consecutive years from **November 11, 2026 to November 10, 2031**.

In the opinion of the Board, Ms. Reshma D Wadkar fulfils the conditions specified in the Companies Act, 2013, the Rules made thereunder and the SEBI Listing Regulations for her re-appointment as an Independent Director and is independent of the management of the Company.

The aforesaid appointment of Ms. Reshma is subject to approval of the members of the Company by way of Special Resolution at this AGM.

Additional Disclosure pursuant to SEBI (LODR) Regulations, 2015 and Secretarial Standard-2 is given below:

Name of Director	Ms. Reshma D. Wadkar
Date of Birth	07/03/1981
DIN No.	09394615
Date of Appointment	First Term: 11 November 2021; Proposed Second Term: 11 November 2026
Qualifications:	B.Com
Experience in functional area	More than 20 years in the field of Accounts, Finance and Taxation.
No. of equity shares held in your Company	NIL
No. of Board meetings attended during F.Y. 2025-26	6 (100%)
Relationship with other Directors and Key Managerial Personnel :	Ms. Reshma D Wadkar is not related to any Promoters and/or Directors and/or KMP of the Company.
Terms and conditions of Re-appointment	Re-appointment for a second term of 5 years commencing from 11 November 2026; not liable to retire by rotation
Other Directorships in Companies :	Mizzen Ventures Limited A B Infrabuild Ltd
Details of remuneration paid	No remuneration except sitting fees was paid to Ms. Reshma D Wadkar
Membership/Chairmanship of Committees in Listed Entities .	Ms. Reshma is Member of Audit Committee of Heranba Industries Limited She is also Chairperson of Audit Committee of Mizzen Ventures Ltd. She is also member of Stakeholders Relationship Committee and Nomination and Remuneration committee of Mizzen Ventures Ltd

* For additional details on skills, expertise, knowledge and competencies of Directors, please refer to Corporate Governance Report forming part of the Annual Report.

Except Ms. Reshma, being appointee, None of the Directors, Key Managerial Personnel of the Company or her relatives are, in any way, concerned or interested in the resolution set out at item No. 5 of the Notice.

The Board recommends the Special Resolution as set out at item no. 5 for approval by the Members.

ITEM NO-6

Re-Appointment Of Mr. Shriraj S Shetty (Din 06609014) As A Whole Time Director Designated As Executive Director Of The Company

Mr. Shriraj S. Shetty (DIN 06609014) is associated with Company since 2014 and part of the promoter group of the Company. He was appointed by the Board, on the recommendation of the Nomination & Remuneration Committee ('the Committee'), as an Additional Director with effect from November 11, 2021. The Board had further appointed **Mr. Shriraj S Shetty (DIN 06609014) ("Shriraj")** as a Whole Time Director to be designated as the Executive Director for a period of five years from November 11, 2021. The aforesaid appointment including as a Executive Director for Five Years was approved by the members of the Company at their Annual General Meeting held on July 27, 2022. Accordingly, the tenure of Mr. Shriraj as Executive Director will conclude on November 10, 2026.

Based on the recommendation of the Nomination and Remuneration Committee and keeping in view of his vast experience and exposure, the Board of Directors of the Company at its meeting held on August 22, 2026, has re-appointed Mr. Shriraj as a Whole Time Director designated as Executive Director for a period of 5 years w.e.f. November 11, 2026 till November 10, 2031, subject to approval of the members of the Company.

The aforesaid re-appointment of Mr. Shriraj as Executive Director is subject to approval of the members of the Company by way of Special Resolution at this AGM.

Mr. Shriraj looks after Operations, Risk Management & Governance, Technical process improvement, Process implementation, Technical innovation, Team management, production improvements, Conflict resolution, Product Quality and Safety Function, Procurement, Sales & Marketing etc. He has more than 13 years of experience in Agro Chemicals. He is M.Tech in Chemical Engineering and Bachelors in Chemical Engineering. It would be in the interest of the Company to continue the employment of Mr. Shriraj as Whole Time Director designated as Executive Director of the Company.

Brief profile of **Mr. Shriraj** as stipulated under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard are given below:

Name of Director	Shriraj S. Shetty
Date of Birth	May 01, 1989
DIN No.	06609014
Date of Appointment	November 11, 2021 Proposed Re-Appointment –November 11, 2026
Qualifications:	M.Tech in Chemical Engineering Bachelors in Chemical Engineering
Experience in years	More than 13(Thirteen) Years in the field of Agro Chemicals*
No. of equity shares held in your Company	842500
No. of Board meetings attended during F.Y. 2025-26	5 (100%)
Relationship with other Directors and Key Managerial Personnel :	Son of Mr.Sadashiv K Shetty, Chairman
Terms and conditions of appointment	5 (Five) Years w.e.f November 11, 2021 Liable to retire by rotation
Other Directorships in Companies :	1. Heranba Crop Care Limited 2. Chemino Pharma Limited 3. Heranba Organics Pvt Ltd
Details of remuneration paid	₹ 0.34 Cr
Membership/Chairmanship of Committees in Listed Entities .	Nil

*For additional details on skills, expertise, knowledge and competencies of Directors, please refer to Corporate Governance Report forming part of the Annual Report.

Remuneration Structure And Its Terms And Conditions

1. The following are the Remuneration Structure payable to Mr. Shriraj with effect from November 11, 2026:

Particulars	**Amount (per month)**	**Amount (P.A.)**
Basic	150,000	1,800,000
House Rent Allowance	50,000	600,000
Education Allowance	1,250	15,000
Washing Allowance	1,250	15,000
Driver Remuneration Reimbursement	22,500	270,000
Fuel Allowance Reimbursement	17,750	213,000
Telephone & Internet Reimbursement	2,500	30,000
Special Allowance	4,750	57,000
Total Monthly	250,000	3,000,000
+PF contribution from employer	1,800	21,600
+Bonus	20,833	249,996
Total CTC	**272,633**	**3,271,596**

2. The Board of Directors shall have the authority to restructure the components of the remuneration package from time to time, based on professional tax and legal advice, for the purpose of achieving tax efficiency and administrative convenience, provided that the overall remuneration payable to Mr. Shriraj shall remain within the limits approved by the Members and permissible under applicable law.

3. The Board of Directors, on the recommendation of the Nomination and Remuneration Committee, shall have authority to revise, enhance or increase the remuneration payable to Mr. Shriraj by up to 15% per annum, effective from 1 April of the relevant financial year, based on his performance, the performance of the Company and the remuneration policy of the Company, subject to the applicable provisions of the Companies Act, 2013 and Schedule V thereto.

4. **Mr. Shriraj** shall, along with the other employees of the Company, be entitled to the Bonus as per the Policy of the Company and will be in addition to the aforesaid Remuneration.

5. Increment in Remuneration, perquisites and allowances and remuneration by way of incentive/ bonus/performance linked incentive, payable to **Mr. Shriraj** may be determined by the Board and/ or the Nomination & Remuneration Committee of the Board.

6. Employees' stock options if granted to **Mr. Shriraj** any time, shall be in addition to the aforesaid remuneration.

7. Expenses incurred for travelling, board and lodging including for spouse and attendant(s) during business trips and provision of car(s) for use on Company's business and communication expenses at residence shall be reimbursed at actuals and/or borne by the Company at actuals and will be in addition to the aforesaid Remuneration.

8. The overall remuneration payable every year to **Mr. Shriraj** by way of Remuneration, perquisites and allowances, incentive/bonus/performance linked incentive, remuneration based on net profits, etc., as the case may be, shall be in accordance with the provision of the Section 197 of the Companies Act read with Schedule V of the Act.

9. All payments to be made or to be credited to **Mr. Shriraj** shall be subject to such deduction and withholdings of tax or otherwise as the Company may be mandated or required to do so whether by any applicable laws, regulations or guidelines or pursuant to any contract to such effect.

10. **Mr. Shriraj** shall be entitled to participate, along with the other employees of the Company, in any of the employee benefit and compensation plans, whether statutory or otherwise, as may be generally available to employees of the Company including car, leave travel allowance, gratuity, medical and health insurance plans etc.

11. All other terms and conditions are mentioned in the Agreement entered into with **Mr. Shriraj**. Draft of which are available on the website of the Company.

12. **Minimum remuneration:** Since the approval of the Members for the re-appointment and remuneration of Mr. Shriraj S. Shetty is being sought by way of a Special Resolution, hence in the event of absence or inadequacy of profits in any financial year during the currency of his tenure, Mr. Shriraj shall be entitled to receive the aforesaid remuneration, perquisites, allowances, benefits and amenities as set out herein as minimum remuneration, notwithstanding that the Company incur a loss or has inadequate profits in such financial year or the aforesaid remuneration exceed the limits prescribed under Section II of Part II of Schedule V of the Companies Act, 2013 as may for the time being be in force read with Regulation 17(6)(e) of SEBI (LODR) Regulations, 2015

13. Income-Tax in respect of the above remuneration will be deducted at source as per the applicable Income Tax Laws/Rules.

If at any time **Mr. Shriraj** ceases to be a Director of the Company, for any reason whatsoever, he shall cease to be Executive Director and his Agreement with the Company shall stand terminated forthwith.

The above may be treated as a written memorandum setting out the terms & conditions of re-appointment of **Mr. Shriraj** under Section 190 of the Act.

In compliance with the provisions of Sections 196, 197, 203 and other applicable provisions of the Act, read with Schedule V to the Act and SEBI (LODR) Regulations, 2015, the terms of remuneration specified above are now being placed before the Members for their approval.

Except, Mr. Shriraj K Shetty and Mr. Sadashiv K Shetty, being father of Mr. Shriraj S Shetty, none of the other Directors, Key Managerial Personnel or the relatives of Directors and Key Managerial Persons are, in any way, concerned or interested, financially or otherwise, in the Resolution at Item No. 6 of the Notice.

The Board of Directors recommends the resolution in relation to the re-appointment of Mr. Shriraj as Executive Director of the Company as set out in Item No. 6 for approval of the Members by way of a Special Resolution.

By order of the Board
For **Heranba Industries Limited**

Date: August 22, 2026
Place: Mumbai

Mr. Abdul Latif
Company Secretary
ACS-17009

Registered Office:
PLOT NO. 1504/1505/1506/1,
GIDC, PHASE-III,
VAPI, VALSAD- 396195
GUJARAT

Annexure to the Notice

Details of the Director seeking appointment/re-appointment at this Annual General Meeting (pursuant to Regulation 36 of the Listing Regulations and Clause 1.2.5 of Secretarial Standard on General Meetings).

Name of Director	Sadashiv K. Shetty	Raghuram K. Shetty
Date of Birth	June 13, 1954	March 25, 1959
DIN No.	00038681	00038703
Date of Appointment	Appointed as Whole Time Directors designated as Executive Chairman for 5 years w.e.f. November 01, 2018 Reappointed as Whole Time Directors designated as Executive Chairman for 5 years w.e.f. November 01, 2023	Appointed as Managing Director for 5 years w.e.f. November 01, 2018 Reappointed as Managing Director for 5 years w.e.f. November 01, 2023
Qualifications:	Bachelor's (physics and chemistry) and Master's (chemistry) degree in science from University of Mysore.	Bachelors' degree in Economics from the University of Mysore. A government commercial diploma from the Department of Education, Bureau of Government Examinations, Maharashtra. A diploma in export and import management from the India International Trade Centre, Mumbai.
Experience in years	More than three (3) decades in agrochemicals industry	More than three (3) decades in agrochemicals industry
No. of equity shares held in your Company	7201796	11911446
No. of Board meetings attended during F.Y. 2025-26	5 (100%)	5 (100%)
Relationship with other Directors and Key Managerial Personnel:	1. Brother of Mr. Raghuram K Shetty (Managing Director) 2. Father of Mr.Shriraj S Shetty (Whole time Director)	1. Brother of Mr. Sadashiv K Shetty (Chairman) 2. Father of Mr.Raunak R Shetty (Whole time Director) 3. Father of Mr. Roshan R Shetty (Whole time Director)
Terms and conditions of appointment	5 Years as Executive Chairman w.e.f. November 01, 2023 Liable to retire by rotation	5 Years as Managing Director w.e.f. November 01, 2023 Liable to retire by rotation
Other Directorships in Companies:	1. Heranba Crop Care Limited 2. Chemino Pharma Limited 3. Mikusu India Pvt Ltd 4. Heranba Organics Pvt Ltd 5. Daikaffil Chemicals India Ltd	1. SAMS India Pvt Ltd 2. Mikusu India Pvt Ltd 3. Heranba Organics Pvt Ltd 4. Crop Care Federation of India 5. Daikaffil Chemicals India Ltd
Details of remuneration paid	₹ 1.56 Cr	₹ 3.50 Cr* *Remuneration includes commission. The commission is paid as per the Companies Act, 2013

*For additional details on skills, expertise, knowledge and competencies of Directors, please refer to Corporate Governance Report forming part of the Annual Report.

Board's Report

To,
The Members,

Your Directors have pleasure in submitting their 34th Annual Report of the Company together with the Audited Statements of Accounts for the year ended March 31, 2026.

1. FINANCIAL RESULTS:

The summarized Financials results of your Company are given in the table below:

(₹ in Crores except per share)

Particulars	Standalone		Consolidated	
	FY 2025-26	FY 2024-25	FY 2025-26	FY 2024-25
Revenue from Business Operations	1,755.55	1,495.90	1,594.99	1,409.73
Other Income	58.14	45.58	7.94	7.58
Total Income	**1,813.69**	**1,541.48**	**1,602.93**	**1,417.31**
Total Expenses	1,746.60	1,467.20	1,673.92	1,399.25
Profit/(loss) before Tax	**67.09**	**74.28**	**(70.99)**	**18.06**
Less: Tax Expenses (including for earlier years)	16.22	20.28	6.58	15.81
Net Profit/(Loss) After Tax	**50.87**	**54.00**	**(77.56)**	**2.25**
Paid Up Equity Share Capital (Face Value ₹10 each fully paid up)	40.01	40.01	40.01	40.01
Other Equity	933.95	886.07	721.71	800.79
Earning Per Share (Basic/Diluted)	12.72	13.50	-19.10	0.77

2. DIVIDEND:

Your Directors, after careful evaluation of the Company's financial position, liquidity requirements, and future growth plans, have decided not to recommend any dividend for the financial year 2025-26.

While the Company has reported a positive profit after tax on a standalone basis, the consolidated financial statements reflect a loss for the year. In view of this and with the objective of conserving financial resources to support ongoing operations, strategic initiatives, and long-term growth, the Board believes it is prudent to retain the earnings within the business at this stage.

3. FINANCIAL PERFORMANCE AND THE STATE OF THE COMPANY'S AFFAIRS:

During the financial year under review, your Company demonstrated resilient performance amidst a challenging operating environment.

Standalone Financial Performance

Revenue from operations increased by 17.36% to ₹ 1,755.55 Crores in FY 2025-26 as compared to ₹ 1,495.90 Crores in the previous year, registering healthy growth. Total income stood at ₹ 1,813.69 Crores as against ₹ 1,541.48 Crores in FY 2024-25.

The Company reported EBITDA of ₹ 131.52 Crores compared to ₹ 128.81 Crores in the previous year. However, EBITDA margin moderated to 7.25% from 8.36% owing to changes in product mix and pricing pressures in certain business segments.

Despite strong revenue growth, profitability witnessed moderate pressure, with Profit Before Tax standing at ₹ 67.09 Crores as compared to ₹ 74.28 Crores in the previous year. Profit After Tax stood at ₹ 50.87 Crores as against ₹ 54.00 Crores in FY 2024-25. Earnings per share for the year was ₹ 12.72 compared to ₹ 13.50 in the previous year.

The growth in revenue during the year was primarily driven by strong performance in the domestic market, particularly in the technical segment, which witnessed significant volume expansion despite uneven monsoon distribution.

The export business presented a mixed performance. While export sales of technicals experienced some pressure due to subdued global demand and pricing challenges, this was partly offset by growth in export formulations. Overall, export revenues registered a moderate increase during the year.

Despite challenges in certain export markets and pricing pressures, the Company continued to strengthen its financial position during the year. Net worth increased from ₹ 926.08 Crores to ₹ 973.96 Crores, reflecting the Company's continued focus on sustainable growth and prudent financial management.

The Company remains focused on improving operational efficiency, optimizing cost structures, and enhancing productivity to drive sustainable growth and margin expansion. Strategic initiatives undertaken during the year are expected to support long-term value creation.

Your Directors consider FY 2025-26 to be an important phase in the Company's growth trajectory, laying the groundwork for accelerated performance in the coming years.

Consolidated Financial Performance

On a consolidated basis, the Group recorded Revenue from Operations of **₹ 1,594.99 crore** during FY 2025-26 as compared to **₹ 1,409.73 crore** in the previous year, registering a growth of **13.1%**. Total Revenue stood at **₹ 1,602.92 crore** against **₹ 1,417.31 crore** in FY 2024-25.

The Group reported an **EBITDA of ₹ 77.18 crore** as against **₹ 105.50 crore** in the previous year. EBITDA margin moderated to **4.81%** from **7.44%**, primarily due to continued pricing pressure across certain product categories, changes in product mix, higher operating costs associated with newly commissioned capacities, and lower profitability in certain subsidiaries.

Consequently, the Group reported a Loss After Tax of ₹ 77.56 crore as against a Profit After Tax of ₹ 2.25 crore in the previous year. The consolidated performance was primarily impacted by losses incurred in subsidiary operations, particularly Heranba Organics Private Limited. Higher depreciation and finance costs arising from recently commissioned expansion projects, coupled with sub-optimal utilisation of the installed capacities, adversely impacted the Group's profitability during the year. The Group remains focused on improving capacity utilisation, driving operational efficiencies and enhancing profitability across its businesses.

The Company remains focused on improving capacity utilisation, driving operational efficiencies and enhancing profitability across all business verticals.

Further, the consolidated revenue is lower than standalone revenue due to the elimination of inter-company transactions and balances in accordance with the applicable accounting standards governing consolidation.

The Board continues to closely monitor the performance of the subsidiary entities and remains focused on improving capacity utilisation, strengthening operational efficiencies, optimizing costs, and enhancing profitability across the Group.

The Company made its strategic entry into the fast-growing crop nutrition segment, marking a significant milestone in its growth journey.

The Company introduced two breakthrough products:

- **Fentaamine™ –** A next-generation bio stimulant engineered to enhance plant metabolism, improve stress tolerance, and boost crop yield.
- **MycoHil™ –** An advanced bio fertilizer designed to improve nutrient absorption, strengthen soil microbiology, and promote sustainable agriculture practices.

The Management believes that the crop nutrition segment presents significant long-term growth opportunities and represents a natural strategic extension of the Company's agri-input business. The Company is targeting accelerated growth in this segment over the next few years through a combination of product innovation, market expansion and farmer-centric solutions. By integrating global research and development capabilities with its manufacturing strengths, the Company aims to deliver world-class and sustainable solutions that enhance agricultural productivity and create long-term value for stakeholders.

Long-Term Strategic Growth Initiatives

The Company's entry into crop nutrition is aligned with its long-term strategic vision, focused on:

- Enhancing business growth through diversification and expansion into high-potential sectors.
- Strengthening its global presence across key international markets, including evaluation of establishing a foreign subsidiary to support regional expansion initiatives.
- Driving manufacturing excellence by leveraging its state-of-the-art production facilities and expanding Contract Manufacturing Organization (CMO) capabilities to improve operational efficiencies and create long-term stakeholder value.

Strengthening Capabilities for Future Growth

To support its expansion strategy, the Company is investing in:

- Talent acquisition and capability building.
- Strengthening sales and marketing infrastructure.
- Enhancing last-mile farmer engagement.
- Enhancing engagement with channel partners.
- Expanding global business operations.

6. TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR EDUCATION AND PROTECTION FUND

The Company does not have any funds as contemplated under Section 125 of the Act lying unpaid or unclaimed for a period of seven years. Therefore there were no funds which were required to be transferred to Investor Education and Protection Fund (IEPF). However, the Company has unclaimed dividend pertaining to financial years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25 as mentioned below:

Sr No.	Dividend pertaining to Financial Years	Type	Date of Declaration	Amount (In ₹.)	Last date for claiming unpaid dividend	Due Date of Transfer to IEPF
1.	2020-21	Final Dividend	September 14, 2021	₹ 16,474/-	October 14, 2028	November 13, 2028
2.	2021-22	Final Dividend	July 27, 2022	₹ 39,397/-	August 27, 2029	September 26, 2029
3.	2022-23	Final Dividend	August 24, 2023	₹ 33,067/-	September 24, 2030	October 23, 2030
4.	2023-24	Final Dividend	September 12, 2024	₹ 26,483/-	October 12, 2031	November 11, 2031
5.	2024-25	Final Dividend	September 24, 2025	₹ 17,127/-	October 24, 2032	November 24, 2032

7. DIVIDEND DISTRIBUTION POLICY

Pursuant to Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR”), the top 1000 listed entities based on market capitalization as on March 31 of every financial year are required to formulate a Dividend Distribution Policy and disclose the same in their Annual Report as well as on the website of the Company.

Accordingly, the Board of Directors of the Company has adopted a Dividend Distribution Policy with the objective of ensuring fairness, sustainability, and consistency in the distribution of profits to shareholders. The said Policy is annexed herewith as **Annexure I** and is also available on the Company’s website at https://heranba.com/ under the Investor Relations section.

The Company was earlier classified among the top 1000 listed entities; however, it is currently not within the top 1000 listed entities based on market capitalization as on March 31, 2026.

8. SHARE CAPITAL

Authorised Capital

As on March 31, 2026, the Authorized share capital of the Company stood at **₹ 45,00,00,000/- (Rupees Forty Five Crore Only)** divided into 4,50,00,000 (Four crore and fifty lakh) equity shares of ₹10/- (Rupees Ten only) Each.

Paid up Capital

As on March 31, 2026, the issued, subscribed and paid up Equity share capital of your Company stood at **₹ 40,01,34,670/- (Rupees Forty Crore One Lakh Thirty Four Thousand Six Hundred Seventy Only)** divided into 4,00,13,467 (Four Crore Thirteen Thousand Four Hundred And Sixty Seven)Equity shares of ₹10/- (Rupees Ten only) each.

As on March 31, 2026, the entire share capital of the Company has been dematerialized. There was no change in the capital structure of the Company during the year under review.

9. FINANCE

During the year under review, the Company has availed the working capital credit facilities from the Bankers as per the business requirements. Your Company has been regular in paying interest and in repayment of the principal amount of the aforesaid facilities.

10. PARTICULARS OF CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES

All contracts, arrangements, and transactions entered into by the Company with related parties during the financial year were in the ordinary course of business and on an arm’s length basis.

During the year under review, the Company has not entered into any Material Related Party Transactions **with Promoters, Directors, Key Managerial Personnel or other related parties**, except transactions with its Wholly Owned Subsidiary Companies. i.e., transactions exceeding 10% of the annual consolidated turnover of the Company as per the last audited financial statements. Further, no transactions were entered into with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interest of the Company at large.

All Related Party Transactions are placed before the Audit Committee on a quarterly basis for its approval, ratification, and/or noting, as may be required. The Audit Committee has reviewed such transactions in accordance with the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR").

The Company has obtained **omnibus approval** from the Audit Committee for repetitive transactions proposed to be entered into during the financial year 2025-26. All such transactions were periodically reviewed by the Audit Committee and were found to be in compliance with the prescribed criteria.

A significant portion of the Related Party Transactions during the year pertains to transactions with the Company's wholly owned subsidiaries, namely **Heranba Organics Private Limited** and **Mikusu India Private Limited**. These transactions form part of the consolidated financial statements of the Company and are presented before the shareholders as part of the approval of the financial statements.

Further, the Company had obtained prior approval of the shareholders at the previous Annual General Meeting for material Related Party Transactions (other than transactions with wholly owned subsidiaries), in compliance with the provisions of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Policy on Related Party Transactions, as approved by the Board, is available on the Company's website and can be accessed at: https://heranba.com/

As such, the disclosure of related party transactions in Form AOC-2 is not applicable. Comprehensive disclosures regarding related party transactions, in accordance with Ind AS-24, including the names of related parties and the specifics of transactions with them, are provided under the Notes to the Financial Statements. Disclosures on related party transactions are also submitted to the stock exchanges on a half-yearly basis.

11. INTERNAL FINANCIAL CONTROLS

The Company has in place adequate internal financial controls with reference to the Financial Statements, commensurate with the size, scale, and complexity of its operations.

The Board of Directors has reviewed the adequacy and effectiveness of the internal control systems. During the year under review, **ZMAS and Associates, Chartered Accountants (Firm Registration No. 136783W), represented by Partner Ms. Zehra Maccawala (Membership No. 122173)**, were appointed as the Internal Auditors of the Company.

The Internal Auditors conduct periodic audits across various functions and departments of the Company to evaluate the adequacy and operating effectiveness of internal controls. The audit findings and recommendations are placed before the Audit Committee for its review. The Company takes necessary corrective actions, wherever required, based on such observations. The Statutory Auditors have also evaluated the internal financial controls of the Company, and no material weaknesses have been identified.

In accordance with Regulation 18(3) read with Part C of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Audit Committee periodically reviews the internal financial controls and risk management framework of the Company. The Committee undertakes a detailed evaluation of the adequacy and effectiveness of policies, procedures, and systems established to ensure reliability of financial reporting and compliance with applicable laws and regulations.

The Audit Committee also reviews the risk management framework of the Company, including the processes for identification, assessment, mitigation, and monitoring of key strategic, operational, financial, and compliance risks. Based on such review, the Committee is of the opinion that the internal control systems are adequate and are operating effectively, and that the risk management processes are robust and aligned with the evolving business environment.

In addition to the internal audit function, the Company has established well-defined internal policies, standard operating procedures, and control mechanisms, supported by appropriate systems and tools, to ensure effective risk mitigation and strong internal financial discipline.

12. FINANCIAL LIQUIDITY

Cash and Cash Equivalent as at March 31, 2026 was **₹ 11.58 crores**. The Company's working capital management is based on a well-organized process of continuous monitoring and control on Receivables, Inventories and other parameters.

13. INSURANCE

All properties and insurable interests of the Company including buildings, plant and machinery and stocks have been fully insured. The Company has obtained the Director & Officer (D&O) policy for its Directors and Officers.

14. STATUS OF LISTING FEES

The Shares of the Company are continued to be listed on the BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE").

Listing Fees till date have been duly paid to BSE and NSE, where Company's shares are Listed.

15. VIGIL MECHANISM/WHISTLE BLOWER POLICY

In compliance with the provisions of Section 177 of the Companies Act, 2013 and Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has established a Vigil Mechanism/Whistle Blower Policy.

The Policy provides a formal mechanism for directors, employees, and other stakeholders, including channel partners and vendors, to report genuine concerns about unethical behaviour, actual or suspected fraud, violation of the Company's Code of Conduct, or any other misconduct or irregularity.

The Vigil Mechanism is designed to address serious concerns that may have a significant impact on the Company's operations or financial performance. It provides for adequate safeguards against victimization of persons who use the mechanism in good faith and ensures confidentiality of the complainant. The mechanism also provides for direct access to the Chairman of the Audit Committee in appropriate or exceptional cases.

The Policy, however, does not absolve employees of their duty of confidentiality in the course of their work, nor is it intended to be used for raising frivolous, malicious, or unfounded allegations against colleagues or management.

The Vigil Mechanism/Whistle Blower Policy of the Company is available on the website of the Company and can be accessed at: https://heranba.com/

16. CODE OF CONDUCT

The Board of Directors has adopted a **Code of Conduct** applicable to all members of the Board and Senior Management Personnel, governing their conduct in the day-to-day business operations of the Company.

The Company follows a policy of **zero tolerance towards bribery, corruption, and unethical practices**. The Code, titled "Code of Conduct for Board of Directors and Senior Management Personnel", lays down the principles and standards of integrity, transparency, and ethical conduct to be followed in all business dealings and interactions with stakeholders.

The Code provides guidance on expected standards of behaviour, particularly with regard to integrity in the workplace, ethical business practices, and compliance with applicable laws and regulations. It also outlines reporting mechanisms and responsibilities in case of any deviation.

The Code is available on the Company's website at https://heranba.com/.

All members of the Board and Senior Management Personnel have affirmed compliance with the Code for the financial year ended March 31, 2026. A declaration to this effect, signed by the Managing Director, forms part of this Report and is annexed as **Annexure II**.

17. PREVENTION OF INSIDER TRADING:

Pursuant to the provisions of the SEBI (Prohibition of Insider Trading) Regulations, 2015, the Company has adopted the following policies and codes to regulate, monitor, and report trading in the securities of the Company:

- Code of Conduct for Prevention of Insider Trading,
- Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information (UPSI), and
- Policy for Procedure of Inquiry in case of Leak of UPSI or Suspected Leak of UPSI.

These policies are designed to ensure timely, adequate, and uniform dissemination of unpublished price sensitive information, maintain confidentiality of UPSI, and prevent misuse of such information.

The Insider Trading Code, inter alia:

- requires pre-clearance of trades,
- prescribes trading window closure norms, and
- prohibits dealing in the Company's securities while in possession of UPSI.

The Fair Disclosure Code ensures prompt public disclosure of UPSI, uniform dissemination of information, and prevents selective disclosure to stakeholders.

Further, the Company has established a structured framework to initiate inquiry, investigate and take appropriate action in case of actual or suspected leak of UPSI, including intimation to regulatory authorities, wherever required.

The Board of Directors is responsible for the effective implementation and monitoring of these policies.

All Directors and designated persons have confirmed compliance with the applicable provisions of the aforesaid policies during the year under review.

Further, the Company maintains a Structured Digital Database (SDD) in compliance with the SEBI (PIT) Regulations, 2015, with adequate internal controls, including time-stamping and audit trails, to ensure integrity and non-tampering of the data.

18. CORPORATE GOVERNANCE REPORT

Your Company is committed to maintaining high standards of corporate governance, transparency, and accountability. The Company has adopted sound governance practices and procedures in line with the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Board has also adopted a Code of Conduct in line with the principles of good corporate governance and best management practices. The same is available on the Company's website at https://heranba.com/ under the Investor Relations – Corporate Governance section.

As required under the SEBI LODR Regulations, a separate Report on Corporate Governance, along with a certificate from a Practising Company

Secretary confirming compliance with the conditions of Corporate Governance, forms an integral part of this Annual Report.

19. BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT ("BRSR")

During the year, the Company continued to focus on environmental stewardship, occupational health and safety, energy efficiency and responsible business practices. The Business Responsibility and Sustainability Report **("BRSR")**, as stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, forms part of this 34th Annual Report.

The Company was classified among the top 1000 listed entities based on market capitalization in earlier years; however, it is currently not within the top 1000 listed entities as on March 31, 2026. However, the Company continues to present the BRSR for the year under review in line with applicable regulatory requirements and good governance practices.

20. CEO/CFO CERTIFICATION

In terms of SEBI (LODR) Regulations, 2015 the Certificate signed by Mr. Raghuram K Shetty, Managing Director and Mr. Pravin Babu Shetty, Chief Financial Officer of the Company was placed before the Board of Directors along with Annual Financial Statements for the financial year ended March 31, 2026 at its meeting.

21. STATEMENT CONCERNING DEVELOPMENT AND IMPLEMENTATION OF RISK MANAGEMENT POLICY OF THE COMPANY

Pursuant to the provisions of Regulation 17(9) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has in place a Risk Assessment and Minimization Policy to identify, evaluate, and mitigate various risks that may impact its business operations and objectives.

The Company operates in the agrochemical industry, which inherently exposes it to a range of risks, including but not limited to business and operational risks, market and industry risks, supply chain disruptions, product quality risks, financial risks (including liquidity, credit, and interest rate risks), logistics risks, environmental and safety risks, legal and regulatory risks, human resource risks, system and data protection risks, and disaster-related risks.

The Company follows a structured and systematic risk management framework aimed at minimizing potential adverse impacts on its strategic, operational, reporting, and compliance objectives. This framework encompasses processes for risk identification, risk assessment, risk mitigation, and continuous monitoring, supported by defined policies, procedures, and internal controls.

The overall responsibility for overseeing the risk management framework rests with the Board of Directors, while the day-to-day identification, assessment, and mitigation of risks are carried out by the management under the leadership of the Managing Director and Whole-Time Director.

The Company has established a system of periodic reporting, wherein key risks, their potential impact, and mitigation measures are reviewed by the management on a continuous basis and are placed before the Board and its Committees, as may be required, for their review and guidance.

Further, the Company has implemented robust internal processes across various functions, including financial planning, inventory management, procurement diversification, safety systems, regulatory compliance mechanisms, and information technology controls, to effectively manage and mitigate identified risks.

The Company remains committed to continuous evaluation and strengthening of its risk management practices, in line with evolving business dynamics and regulatory requirements, to ensure sustainable growth and value creation.

The detailed Risk Management Policy of the Company is available on the website of the Company and can be accessed at: https://heranba.com/

22. INDUSTRIAL RELATIONS

During the year under review, your Company enjoyed cordial relationship with its workers and employees at all levels.

23. DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON CORPORATE SOCIAL RESPONSIBILITY

During the Year under review the Board has made the total expenditure under CSR of **₹ 2.15 Cr**. for F.Y. 2025-26 whereas the total Amount required to be spent was **₹ 2.10 Cr**. for the financial year 2025-26. The detailed report on CSR activities forms part of this Report as **Annexure III**.

24. SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

As on March 31, 2026, the Company has two wholly owned subsidiaries, namely Mikusu India Private Limited and Heranba Organics Private Limited, and one step-down subsidiary, namely Daikaffil Chemicals India Limited.

During the year under review, Daikaffil Chemicals India Limited incorporated a foreign wholly owned subsidiary, Mikusu Global Industries Limited, Nigeria. The entire share capital of Mikusu Global Industries Limited is held by Daikaffil Chemicals India Limited and accordingly, it is a step-down subsidiary of the Company.

A statement containing the salient features of the financial statements of the Company's subsidiaries in Form AOC-1, as required under Section 129(3) of the Companies Act, 2013, is annexed to this Report as **Annexure IV**.

Pursuant to the provisions of Regulation 16 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"), Heranba Organics Private Limited and Mikusu India Private Limited have been identified as material subsidiaries during the year under review. In compliance with the requirements of SEBI LODR, an Independent Director of the Company has been appointed on the Board of both material subsidiary companies. The Company is in full compliance with the applicable provisions relating to material subsidiaries.

The Board of Directors has adopted a Policy for Determining Material Subsidiaries in accordance with the requirements of the SEBI LODR Regulations. The said Policy is available on the website of the Company and can be accessed at: https://heranba.com/.

25. CONSOLIDATED FINANCIAL STATEMENTS

Pursuant to Section 136 of the Act, the audited standalone and consolidated financial statements of the Company, along with the relevant information and the audited financial statements of its subsidiary, are available on the Company's website at https://heranba.com/.

The Policy for Determining Material Subsidiaries, as approved by the Board of Directors in accordance with Regulation 16 of the SEBI Listing Regulations, is available on the Company's website and can be accessed at: https://heranba.com/.

The consolidated financial statements of the Company for the year ended on March 31, 2026 comprises the standalone financial statements of the Company and its subsidiary. The consolidated financial statements together with the Auditors report thereon, forms part of the Annual Report.

26. DIRECTORS & KEY MANAGERIAL PERSONNEL

a.Appointment/Re-appointment/ Resignation of Directors.

In terms with the requirements of the Listing Regulations, the Board has identified core skills, expertise and competencies of the Directors in the context of the Company's businesses, which are detailed in the Report on Corporate Governance.

All the Directors have affirmed that they have complied with the Company's Code of Conduct & Ethics.

At the ensuing Annual General Meeting, **Mr. Sadashiv K Shetty (DIN: 00038681)** and **Mr. Raghuram K. Shetty (DIN: 00038703)**, would retire by rotation and being eligible for the re-appointment, offers themselves for re-appointment.

At this ensuing General Meeting, Your Board recommended for your approval for the re-appointment of the below mentioned directors. A resolution relating to the aforesaid re-appointments are being placed at this AGM before the Members for their approval.

i. the re-appointment of **Mr. Shriraj S Shetty (DIN 06609014) as a Whole Time Director designated as Executive Director of the Company**, whose office will be liable to determination by retirement by rotation, for a period of five (05) years **with effect from November 11, 2026 to November 10, 2031.**

ii. the re-appointment of **Ms. Reshma D Wadkar (DIN: 09394615) as a Non-Executive Independent Woman Director of the company** for a second term of five consecutive years **with effect from November 11, 2026 up to November 10, 2031**, and whose office shall not be liable to retire by rotation.

During the year under review, the non-executive Directors of the Company had no material pecuniary relationship or transactions with the Company, other than sitting fees and reimbursement of expenses incurred by them for the purpose of attending meetings of the Board/Committee of the Company.

Details of the Directors seeking appointment/ reappointment including a profile of these Directors, are given in the Notice convening the 34th Annual General Meeting of the Company.

b. Key Managerial Personnel (KMP):

Pursuant to Section 2(51) read with Section 203 of the Companies Act, 2013 read with Rules made thereunder, the following person has been designated as Key Managerial Personnel of the Company under the Companies Act, 2013:

(a) Mr. Sadashiv K Shetty, Chairman & Wholetime Director

(b) Mr. Raghuram K Shetty, Managing Director

(c) Mr. Shriraj S. Shetty, Wholetime Director

(d) Mr. Raunak R. Shetty, Wholetime Director

(e) Mr. Pravin Babu Shetty, Chief Financial Officer

(f) Mr. Abdul Latif, Company Secretary

During the year under review following appointments and resignations took place:

Sr. No.	Name	Designation	Nature of Change	Effective Date
1	Mr. Rajkumar Bafna	Chief Financial Officer	Resignation	June 30, 2025
2	Mr. Pravin Babu Shetty	Chief Financial Officer	Appointment	September 20, 2025
3	Mr. Omprakash Singh (DIN: 02103500)	Independent Director	Appointment	April 01, 2026*
4	Mr.Roshan Raghuram Shetty (DIN: 08006518)	Wholetime Director	Appointment	April 01, 2026*

*appointed on Board Meeting held on March 31, 2026.

c. Declaration by Independent Directors under sub-section 149(6) of Companies Act, 2013:

The Company has received necessary declarations from all the Independent Directors under Section 149(7) of the Companies Act, 2013, confirming that they meet the criteria of independence as prescribed under Section 149(6) of the Companies Act, 2013 read with the Rules framed thereunder and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR").

In the opinion of the Board, the Independent Directors of the Company are persons of integrity and possess the requisite expertise, experience, proficiency, and independence to effectively discharge their duties.

In terms of Regulation 25(8) of the SEBI LODR, the Independent Directors have also confirmed that they are not aware of any circumstances or situation, existing or reasonably anticipated, that may impair or impact their ability to discharge their duties with an objective and independent judgment.

Based on the declarations and confirmations received, the Board is of the opinion that the Independent Directors fulfill the conditions specified under the Companies Act, 2013 and SEBI LODR and are independent of the management.

d. Annual Evaluation:

Pursuant to the provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, the Company has in place a Performance Evaluation Policy for evaluation of the Board, its Committees and individual Directors. The evaluation was carried out by the Nomination and Remuneration Committee, Independent Directors and the Board, as applicable. The Independent Directors, in their separate meeting, reviewed the performance of Non-Independent Directors and the Board as a whole, including the Chairman, and assessed the flow of information between the Board and the management. The Board also carried out the annual evaluation of its own performance, its Committees and individual Directors. Based on the above evaluation, the performance of the Board, its Committees and individual Directors was found to be satisfactory.

e. Remuneration Policy for the Directors, Key Managerial Personnel and other Employees:

In terms of the provisions of Section 178(3) of the Companies Act, 2013 and Regulation 19 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Nomination and Remuneration Committee ("NRC") is responsible for formulating the criteria for determining qualifications, positive attributes and independence of a Director and for recommending to the Board a policy relating to the remuneration of Directors, Key Managerial Personnel and Senior Management Personnel.

The Company has in place a comprehensive framework of policies, including:

- Nomination and Remuneration Policy,
- Policy on Nomination and Appointment of Directors and Criteria for Senior Management, and
- Succession Policy for the Board and Senior Management Personnel,

which collectively lay down the guiding principles for appointment, evaluation, succession planning, and remuneration of Directors, Key Managerial Personnel and Senior Management Personnel.

These policies ensure that the Board comprises individuals with appropriate skills, experience and integrity, and that remuneration is aligned with performance and industry practices.

The aforesaid policies are reviewed periodically and have not undergone any material changes during the year under review.

The policies are available on the website of the Company at: https://heranba.com/

f. Non Disqualifications of Directors:

None of the Directors on the Board of the Company for the Financial Year ending on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of

Corporate Affairs, or any such other Statutory Authority. Practising Company Secretary's Certificate confirming the above is annexed herewith as **Annexure-V**.

27. AUDITORS

(a) Statutory Auditor:

The Members of the Company at the 30th Annual General Meeting ('AGM') held on Wednesday, July 27, 2022 approved the appointment of M/s. N V C & Associates LLP, Chartered Accountants (Registration No. 106971W), as the Statutory Auditor of the Company for a period of 5 (five) years from the conclusion of 30th Annual General Meeting ("AGM") till the conclusion of the 35th (Thirty Fifth) AGM.

(b) Cost Records & Cost Auditors:

Pursuant to the provision of Section 148 of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014 and the Companies (Cost Records & Audit) Rules, 2014, the Company maintains the cost records & accounts in respects of products manufactured by the Company which are required to be audited by the Cost Auditor.

In compliance to the above, the Board of Directors has appointed **Tapan Gaitonde & Co (FRN 104043)**, Cost Accountants, as the Cost Auditors of the Company for the financial year ended March 31, 2026. As required by the Act, the remuneration of the Cost Auditor has to be ratified by the Members and accordingly the resolution relating to the Cost Auditors is being placed before the Members for their ratification.

(c) Secretarial Auditors & Secretarial Audit Report:

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the rules made thereunder, **M/s. GMJ & Associates** (bearing Peer Review No-6140/2024), Practicing Company Secretaries, were appointed as Secretarial Auditors of the Company by the members at the 33rd Annual General Meeting to conduct the Secretarial Audit of the Company for the period of 5 years from F.Y. 2025-26 till F.Y. 2029-30.

The Secretarial Audit Report issued in the Form MR-3 given by the company secretary in practice is annexed with the report as **Annexure-VI**.

The Company has complied with the applicable secretarial standards issued by the Institute of Company Secretaries of India.

28. EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE AUDITORS AND THE PRACTICING COMPANY SECRETARY IN THEIR REPORTS

a. Auditors Qualification:

There were no qualifications, reservations or adverse remarks made by the Auditors in their report made for the financial year under review.

b. Secretarial Audit Report By Practicing Company Secretary:

There were no qualifications, reservations or adverse remarks made by the Secretarial Auditor in his report made for the financial year under review.

c. Details of Fraud reported by Auditors:

There were no frauds which are reported to have been committed by employees or officers of the Company. The statutory Auditors of the Company have vide their report of even date confirmed that no fraud by the Company and no material fraud on the Company has been noticed or reported during the year.

29. OTHER DISCLOSURE

a. Meetings:

The details of the various meetings of the Board and its committees are provided in the Corporate Governance Report.

b. Committees of the Board:

The details of the various committees constituted by the Board are provided in the Corporate Governance Report.

c. Change in the nature of business:

There has been no change in the Nature of Business during the year under review. Further no material changes or commitments have occurred between the end of the financial year and the date of this report which affect the financial statements of the Company.

d. Material Changes and Commitments, if any, affecting the Financial Position of the Company:

No material changes and commitments affecting the financial position of the Company occurred between the end of the financial year to which this financial statements relate and the date of this report.

e. Deposits:

The Company has neither accepted nor renewed any deposits from public during the year nor has any outstanding Deposits in terms of Section 73 of the Companies Act, 2013. Further there were no Deposits which are not in compliance of the requirements of Chapter V of the Act.

f. Loans, Guarantees and Investments:

Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements.

g. Annual Return:

The Annual Return [MGT-7] Pursuant to the provisions of Section 92 read with Rule 12 of the Companies (Management and Administration) Rules, 2014 will be placed on the website of the Company and can be accessed at https://heranba.com/.

h. Particulars of employees:

The Statement of Disclosure of Remuneration under Section 197 of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is annexed as **Annexure VII**.

i. Disclosure Pursuant to Section 197(14) of the Companies Act, 2013 and rules made thereunder.

The Managing Director and Whole Time Directors except Mr. Raunak R Shetty of the Company are not in receipt of any remuneration and/or commission from any subsidiary company during the year under review, as the case may be.

Mr. Raunak R Shetty, Whole Time Director of the Company is in receipt of remuneration of ₹. 2 Lakhs Per month from Mikusu India Private Limited, a wholly owned subsidiary Company of your company. The above remuneration is in accordance with the provisions of the Companies Act, 2013.

j. Registrar and Share Transfer Agent:

M/s. Bigshare Services Private Limited, 1st Floor, Bharat Tin Works Building, Opp Vasant Oasis, Makwana Road, Andheri (East), Mumbai- 400 059 Tel No-+91 22 6263 8200 is the Registrar and Share Transfer Agent of the Company for the physical and Demat shares. The Members are requested to contact directly for any requirements.

k.

I. Disclosure with respect to Unclaimed Suspense Account:

In terms of Regulation 39 of the Listing Regulations, details of the equity shares lying in the Unclaimed Suspense Account are as follows:

Particulars	No. of shareholders	No. of equity shares
Aggregate number of shareholders and the outstanding shares in the Unclaimed Suspense Account lying as on April 1, 2024	1	23
Less: Number of shareholders who approached the Company for transfer of shares	0	0
Add: Number of shareholders and aggregate number of shares transferred to the Unclaimed Suspense Account during the year	0	0
Less: Number of shares transferred to IEPF Authority during the year	0	0
Aggregate number of shareholders and the outstanding shares in the Unclaimed Suspense Account lying as on March 31, 2026	1	23

The voting rights on the shares in the suspense account as on March 31, 2026 shall remain frozen till the rightful owner claims the shares.

l. Complaints relating to Child Labour, Forced Labour, Involuntary Labour, Sexual Harassment:

The Company has adopted a policy on prevention, prohibition and Redressal of Sexual harassment at workplace and has duly constituted an Internal Complaints Committee in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the Rules thereunder. No case of child labour, forced labour, involuntary labour, sexual harassment and discriminatory employment was reported during the FY 2025-26. The Company has a policy on sexual harassment under which employees can register their complaints against sexual harassment. The policy ensures a free and fair enquiry with clear timelines. The details as required under the Act are given below:

Sl. No.	Particulars	Details
a	number of complaints of sexual harassment received in the year;	Nil
b	number of complaints disposed off during the year	Nil
c	number of cases pending for more than ninety days	Nil

m. Material Orders passed by Regulators, Courts or Tribunal:

There were no significant or material orders passed by the Regulators, Courts or Tribunal which impact the going concern status of the Company and the Company's operations in future.

n. Cyber Security/Data Protection

The Company has implemented appropriate information security and cyber-risk management controls to safeguard business information and critical systems.

o. Research and Development and Quality Control:

The activities of R & D consist of improvement in the process of existing products, decrease of effluent load and to develop new products and by-products.

The management is committed to maintain the quality control and it is the strength of the Company. All raw material and finished products and materials at various stages of process pass through stringent quality check for the better result and product.

p. Proceeding under The Insolvency and Bankruptcy Code, 2016:

During the year under review, an application was filed before the Hon'ble National Company Law Tribunal ("NCLT"), Ahmedabad Bench, by Haresh Petrochem Private Limited ("Applicant") under the provisions of the Insolvency and Bankruptcy Code, 2016 ("IBC") against the Company.

Subsequently, the parties arrived at an amicable settlement of the matter. Pursuant thereto, the Applicant filed an application seeking withdrawal of the aforesaid proceedings. The Hon'ble NCLT, Ahmedabad Bench, having considered the same, permitted the withdrawal of the application.

Accordingly, the said application stands disposed of as withdrawn.

q. A statement by the company with respect to the compliance to the provisions relating to the Maternity Benefits Act, 1961.

The Company is committed to ensuring the well-being and welfare of its employees and affirms compliance with the provisions of the Maternity Benefit Act, 1961, as amended from time to time. The Company provides maternity benefits in accordance with statutory requirements and supports women employees during maternity through appropriate policies and practices.

r. Events after Balance Sheet Date

There have been no material changes or commitments affecting the financial position of the Company that have occurred between the end of the financial year to which the Balance Sheet pertains and the date of this Report.

s. Miscellaneous:

During the year, there were no transactions requiring disclosure or reporting in respect of matters relating to:

a. Issue of equity shares with differential voting rights as to dividend, voting or otherwise;

b. Issue of shares (including sweat equity shares) to employees of the Company under any scheme;

c. Raising of funds through preferential allotment or qualified institutional placement;

d. Instance of one-time settlement with any bank or financial institution.

e. Buy back of its equity shares

f. Any arrangement or any lending of money to its employees for purchase of shares of your Company.

30. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:

The particulars relating to energy conservation, technology absorption, foreign exchange earnings and outgo, as required to be disclosed under Section 134(3)(m) of the Act read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are provided in **Annexure VIII** to this Report.

31. DIRECTORS RESPONSIBILITY STATEMENT:

In accordance with the provisions of Section 134(5) of the Companies Act, 2013 the Board hereby submits its responsibility Statement:

(a) In the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;

(b) The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;

(c) The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;

(d) The Directors had prepared the annual accounts on a going concern basis; and

(e) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

32. CAUTIONARY STATEMENT

Certain statements in the Board's Report and the Management Discussion and Analysis regarding the Company’s objectives, expectations, or forecasts may be forward-looking as defined by applicable securities laws. Actual results may differ materially due to factors such as global and domestic market conditions, availability and cost of key materials, changes in government policies and tax laws, economic developments, and other factors relevant to the Company's operations.

33. ACKNOWLEDGEMENTS:

Your Directors place on record their sincere thanks to vendors, customers, suppliers, business associates, consultants, Bankers, and various Government Authorities for their continued support extended to your Company’s activities during the year under review. Your Directors deeply appreciate the committed efforts put in by employees at all levels, whose continued commitment and dedication contributed greatly to achieving the goals set by your Company. Your Directors also gratefully acknowledge the support and confidence reposed by the shareholders in the Company.

For **Heranba Industries Limited**

Sadashiv.K .Shetty
Chairman
DIN: 00038681
Date: August 22, 2026
Place: Mumbai

Raghuram. K. Shetty
Managing Director
DIN: 00038703
Date: August 22, 2026
Place: Mumbai

Annexure I

DIVIDEND DISTRIBUTION POLICY

1. Objective

The objective of this Policy document is to articulate **HERANBA INDUSTRIES LIMITED'S** Dividend Distribution Policy (DDP). This Policy applies to all types of Dividend declared or recommended by the Board of Directors of the Company and seeks to conform to the requirements of Section 123 of the Companies Act, 2013, the notified rules thereof and other such provisions.

2. Philosophy

At **HERANBA INDUSTRIES LIMITED** we respect, and are committed to, our role towards shareholders and meeting our obligations to the communities in which we do business. We believe that sustainable growth can be achieved by creating wealth and jobs, developing useful skills, and investing time and money in people. HERANBA INDUSTRIES LIMITED aims to share its prosperity with the shareholders by way of declaring dividend subject to liquidity and growth requirement.

3. The Regulatory Framework

Pursuant to Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, top 1000 Listed Companies in India as per Market Capitalization as on the preceding Financial Year shall formulate a dividend distribution policy.

4. Definitions

Unless repugnant to the context:

4.1 "Act" shall mean the Companies Act, 2013 including the Rules made thereunder.

4.2 "Company or HERANBA INDUSTRIES" shall mean Heranba Industries Limited.

4.3 "Chairman" shall mean the Chairman of the Board of Directors of the Company.

4.4 "Board" or "Board of Directors" shall mean Board of Directors of the Company.

4.5 "Dividend" shall mean Dividend as defined under Companies Act, 2013 or SEBI Regulations.

4.6 "SEBI Regulations" shall mean the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 together with the circulars issued there under, including any statutory modifications or re-enactments thereof for the time being in force.

5. Policy

5.1 Frequency of payment of dividend:

5.1.1 Heranba Industries Limited believes in rewarding its shareholders as and when the funds are available for distribution as dividend and generally strive to recommend Final Dividend to the Members at the Annual General Meeting of the Company.

5.2. Internal and external factors that would be considered for declaration of dividend:

5.2.1 Heranba Industries Limited considers several Internal and External Factors before deciding declaration or recommendation of dividend.

5.2.2 The Internal Factors are adequacy of profits for last three years and likely profits for next year, allocation of funds towards capital expenditure and working capital requirements.

5.2.3 The External Factors that would impact dividend payout are alternative investment opportunities, interest rate on surplus funds, taxation on distribution of dividend and dividend payout ratios of comparable companies.

5.3. The financial parameters that will be considered while declaring dividends:

5.3.1 In order to maximize corporate value over the long term, internal capital resources will be secured for measures that will increase corporate value. These measures include investments in R&D and Capital Investments, which are vital to future business expansion.

5.3.2 After taking into consideration the required investments for future growth and the level of free cash flow, surplus will be distributed to the shareholders to the maximum extent possible.

5.4. The circumstances under which the shareholders can or cannot expect dividend:

In an event where Company has undertaken a significant project requiring higher allocation of capital or in event where the company's profits are inadequate or company makes losses, the Company would like to use the Company's reserves judiciously and not declare dividend or declare dividend lower than its normal rate of dividend.

5.5. Policy as to how the retained earnings will be utilized:

5.5.1 The Company would like to retain the balances in Reserves and Surplus to give the required strength to the balance sheet for exploring leverage options for supporting growth.

5.5.2 The Company would be very cautious in declaring dividend out of past profits and reserves.

5.6. Transfer of Profits to Reserves:

The Company will not transfer any amount to reserves unless there is statutory requirement.

5.7. Provisions regarding class of shares:

Currently, the Company has issued only Equity Shares and this Policy shall be applicable to Equity Shares. As and when the Company issues other kind of shares, the Board shall amend this Policy along with Rationale at the time or before issue of other class of shares.

6. Procedure

6.1 The Board of Directors of the Company will analyze all the parameters and recommend appropriate dividend.

6.2 The Company Secretary & Compliance Officer of the Company shall ensure compliance of Insider Trading Rules of the Company and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

6.3 The Board of Directors shall approve the declaration or recommendation of Dividend after ensuring compliance of Act, SEBI Regulations and this Policy.

6.4 The Company shall ensure compliance of provisions of Act, SEBI Regulations and this Policy in relation to dividend.

7. Distribution of Dividend

A) Periodicity:

On Completion of Financial Year

The Board of Directors of the Company may recommend a Dividend for respective financial year and may be declared in the Annual General Meeting.

B) Dividend Entitlement

The members, whose name appear in the register of members as on the record date/Book Closure, shall be entitled for the dividend.

C) Mode of Payment

The payment of the dividend would be in cash:

i) Through electronic clearing services (local, regional or national), direct credit, real time gross settlement, national electronic funds transfer etc. for making payment of dividend. OR

ii) Through issuance of 'payable-at-par' warrants/ cheques/demand draft, in case where bank details are not available or the electronic payment instructions have failed or have been rejected by the bank,

Transfer to Unpaid Dividend Account:

(1) Where a dividend has been declared by a company but has not been paid or claimed within thirty days from the date of the declaration to any shareholder entitled to the payment of the dividend, the company shall, within seven days from the date of expiry of the said period of thirty days, transfer the total amount of dividend which remains unpaid or unclaimed to a special account to be opened by the company in that behalf in any scheduled bank to be called the Unpaid Dividend Account.

(2) The company shall, within a period of ninety days of making any transfer of an amount under sub-section (1) to the Unpaid Dividend Account, prepare a statement containing the names, their last known addresses and the unpaid dividend to be paid to each person and place it on the web-site of the company, if any, and also on any other web-site approved by the Central Government for this purpose, in such form, manner and other particulars as may be prescribed.

D) Transfer to IEPF

The dividend remained unpaid and unclaimed for a period of 7 years (as per the provisions of Sections 124(5) of the Companies Act, 2013) shall be transferred to Investors Education and Protection Fund set up by the Government in that regard.

8. General

8.1 This Policy would be subject to revision/ amendment in accordance with the guidelines as may be issued by Ministry of Corporate Affairs and/or Securities Exchange Board of India from time to time, on the subject matter.

8.2 The Company reserves its right to alter, modify, add, delete or amend any of the provisions of this Policy.

8.3 In case of any amendment(s), clarification(s), circular(s) etc. issued by the relevant authorities, not being consistent with the provisions laid down under this Policy, then such amendment(s), clarification(s), circular(s) etc. shall prevail upon the provisions hereunder and this Policy shall stand amended accordingly from the effective date as laid down under such amendment(s), clarification(s), circular(s) etc.

Annexure II

DECLARATION BY THE MANAGING DIRECTOR UNDER REGULATION 26 OF SEBI (LODR) REGULATIONS, 2015 REGARDING COMPLIANCE WITH CODE OF CONDUCT

In accordance with Regulation 26 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, I hereby confirm that all the Directors and Senior Management Personnel of the Company have affirmed compliance with the Code of Conduct, as applicable to them for the Financial year ended on March 31, 2026.

For **Heranba Industries Limited**

Raghuram. K. Shetty
Managing Director
DIN: 00038703

Date: August 22, 2026
Place: Mumbai

Annexure III

ANNUAL REPORT ON CSR ACTIVITIES

1. Brief outline of the Company CSR policy and projects or programs.

The Board of directors has formed the CSR Committee to look after CSR activities. The company has framed the policy which is made available at the website of company https://heranba.com/. This CSR Policy outlines the Company's responsibility as a corporate citizen and lays down the guidelines and mechanism for undertaking activities for welfare & sustainable development of the community at large. It is Company's conscious strategy to design and implement CSR programs that encompass the disadvantaged sections of society. This Policy shall apply to all CSR initiatives and activities taken up by the Company, for the benefit of different segments of the society, specifically the deprived, under privileged and differently abled persons. During the year under review, the Company carried out the various programs or projects which are given herein below.

2. Composition of the CSR Committee:

Name of The Member	Designation/Nature of Directorship	No. of Meetings held	No. of Meetings Attended
Mulky V Shetty	Chairman/ID*	1	1
Sadashiv K Shetty	Member/WTD**	1	1
Ganesh N Vanmali	Member/ID*	1	1

*ID means Independent Director.

**WTD means Whole Time Director.

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company.

The Company's Composition of CSR Committee, CSR Policy and CSR projects approved by the Board for FY 2025-26 are available on the Company's website at https://heranba.com/

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report).

Not applicable for the financial year under review.

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any.

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (₹ in Cr)	Amount required to be set-off for the financial year, if any (₹ in Cr)
Not Applicable			

6.

Sl.No.	Particulars	Amount
a	Average net profit of the Company for last three financial years as per section 135(5)	₹ 102.94 Crores
b	Two percent of average net profit of the Company as per section 135(5)	₹ 2.10 Crores
c	Surplus arising out of the CSR projects or programs or activities of the previous financial years	-
d	Amount required to be set off for the financial year, if any	-
e	Total CSR obligation for the financial year (7a+7b-7c)	₹ 2.10 Crores

7.

Sl.No.	Particulars	Amount
a	Amount spent on CSR projects (both ongoing project and other than ongoing project):	₹ 2.15 Crores
b	Amount spent in administrative overheads	Nil
c	Amount spent on impact assessment, if applicable	Not Applicable
d	Total amount spent for the financial year [(a)+(b)+(c)]:	₹ 2.15 Crore

e. CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (₹ in Cr)	Amount Unspent (₹ in Cr)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of Transfer	Name of the fund	Amount	Date of Transfer
	-	-	-	-	-

(f) Excess amount for set off, if any: Nil

Sl.No.	Particulars	Amount
(i)	Two percent of average net profit of the Company as per section 135(5)	₹ 2.10 Crores
(ii)	Total amount spent for the Financial Year	₹ 2.15 Crores
(iii)	Excess amount spent for the financial year [(ii)-(i)]	-
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	-
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	-

8. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl.No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (₹ in Cr)	Amount spent in the reporting Financial Year (₹ in Cr)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years (₹ in Cr)
				Name of the Fund	Amount (₹ in Cr)	Date of transfer	
Not Applicable							

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (₹ in Cr)	Amount spent on the project in the reporting Financial Year (₹ in Cr)	Cumulative amount spent at the end of reporting Financial Year (₹ in Cr)	Status of the project - Completed/ Ongoing
Not Applicable								

9. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details).

Not Applicable

10. Specify the reason(s), if the Company has failed to spend two percent of the average net profit as per section 135(5).

Not Applicable

For **Heranba Industries Limited**

Sadashiv.K .Shetty
Chairman
DIN: 00038681
Date: August 22, 2026
Place: Mumbai

Raghuram. K. Shetty
Managing Director
DIN: 00038703
Date: August 22, 2026
Place: Mumbai

Annexure IV

FORM AOC-1

[AS ON 31st March 2026]

(Pursuant to first provision to sub-section (3) of Section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries or associate or joint ventures companies

Part- A Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in INR in Crores)

(1)

Sl.No.	Particulars	Details
1	Name of the subsidiary	**Mikusu India Private Ltd** U24299MH2022PTC380276
2	The date since when subsidiary was acquired/incorporated:	April 09, 2022
3	Reporting period for the subsidiary concerned, if different from the holding company's reporting period:	N.A.
4	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries:	INR in Crores
5	Share capital-(Paid Up)	0.05
6	Reserves and surplus	(10.33)
7	Total assets	143.69
8	Total Liabilities	153.97
9	Investments	0
10	Turnover	182.68
11	Profit before taxation	4.34
12	Provision for taxation/Deferred Tax Credit	(0.30)
13	Profit after taxation	4.64
14	Proposed Dividend	Nil
15	Extent of shareholding (in percentage)	100%

(2)

Sl.No.	Particulars	Details
1	Name of the subsidiary	**Heranba Organics Pvt Ltd** U24110MH2022PTC389547
2	The date since when subsidiary was acquired/incorporated:	August 29, 2022
3	Reporting period for the subsidiary concerned, if different from the holding company's reporting period:	N.A.
4	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries:	INR in Crores
5	Share capital: (Paid Up)	0.10
6	Reserves and surplus	(166.82)
7	Total assets	708.97

(2) (Contd.)

Sl.No.	Particulars	Details
8	Total Liabilities	875.69
9	Investments	0
10	Turnover	544.44
11	Profit before taxation	(143.83)
12	Provision for taxation/Deferred Tax Credit	(9.21)
13	Profit after taxation	(134.62)
14	Proposed Dividend	Nil
15	Extent of shareholding (in percentage)	100%

(3)

Sl.No.	Particulars	Details
1	Name of the step down subsidiary company	**Daikaffil Chemicals India Ltd**
2	The date since when Step down subsidiary Company was acquired/ incorporated:	January 09, 2024
3	Reporting period for the Associates Company concerned, if different from the holding company's reporting period:	N.A.
4	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign Associates Company:	INR in Crores
5	Share capital: -(Paid Up)	6.00
6	Reserves and surplus	0.73
7	Total assets	9.68
8	Total Liabilities	2.95
9	Investments	0.81
10	Turnover	13.34
11	Profit before taxation	(2.18)
12	Provision for taxation/Deferred Tax	(0.04)
13	Profit after taxation	(2.14)
14	Proposed Dividend	Nil
15	Extent of shareholding (in percentage)	48.48%

(4)

Sl.No.	Particulars	Details
1	Name of the step down subsidiary company	**Mikusu Global Industries Ltd** Company Registration No-8725699
2	The date since when subsidiary Company was acquired/ incorporated:	August 22, 2025
3	Reporting period for the Associates Company concerned, if different from the holding company's reporting period:	NA
4	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign Associates Company:	Reporting Currency: Nigerian Naira (NGN) Exchange Rate as on 31 March 2026: ₹0.068 per NGN at end of March 2026

(4) (Contd.)

Sl.No.	Particulars	Details
5	Share capital: -(Paid Up) (₹ In Cr)	0.68
6	Reserves and surplus (₹ In Cr)	(0.08)
7	Total assets(₹ In Cr)	0.70
8	Total Liabilities(₹ In Cr)	0.10
9	Investments (₹ In Cr)	0.00
10	Turnover (₹ In Cr)	0.00
11	Profit before taxation (₹ In Cr)	(0.08)
12	Provision for taxation/Deferred Tax (₹ In Cr)	0
13	Profit after taxation (₹ In Cr)	(0.08)
14	Proposed Dividend (₹ In Cr)	0
15	Extent of shareholding (in percentage)	100%

Notes: The following information shall be furnished at end of the statement:

1. There is no subsidiaries which have been liquidated or sold during the year.

For **Heranba Industries Limited**

Sadashiv.K .Shetty
Chairman
DIN: 00038681
Date: August 22, 2026
Place: Mumbai

Raghuram. K. Shetty
Managing Director
DIN: 00038703
Date: August 22, 2026
Place: Mumbai

Annexure V

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,

The Members,

HERANBA INDUSTRIES LIMITED

Plot No. 1504/1505/1506/1,

GIDC, Phase-III, Vapi,

Valsad - 396 195

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **HERANBA INDUSTRIES LIMITED** having **CIN: L24231GJ1992PLC017315** and having registered office at Plot No 1504/1505/1506/1 GIDC, Phase-III, Valsad,

Vapi - 396 195 (hereinafter referred to as **'the Company'**), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company and its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of the Director	DIN	Date of appointment in Company
1.	Mr. Anilkumar Mohanraj Marlecha	08193193	31/08/2018
2.	Mr. Ganesh Narayan Vanmali	07833853	31/08/2018
3.	Mr. Sadashiv Kanyana Shetty	00038681	01/06/2018
4.	Mr. Raghuram Kanyana Shetty	00038703	01/06/2018
5.	Ms. Reshma Dagdu Wadkar	09394615	11/11/2021
6.	Mr. Shriraj Sadashiv Shetty	06609014	27/07/2022
7.	Mr. Mulky Vishwanatha Shetty	08168960	09/07/2018
8.	Mr. Raunak Raghuram Shetty	08006529	04/12/2017

Ensuring the eligibility for the appointment/continuity of every Director on the Board is the responsibility of the Management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For GMJ & ASSOCIATES
Company Secretaries

[CS PRABHAT MAHESHWARI]
PARTNER
M. No.: FCS 2405
COP No.: 1432
UDIN: 002405H001186555
PEER REVIEW CERTIFICATE NO.: 6140/2024

Date: August 22, 2026
Place: Mumbai

Annexure VI

FORM NO. MR - 3

Secretarial Audit Report

For The Financial Year Ended 31st March, 2026

(Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014)

To,
The Members,
HERANBA INDUSTRIES LIMITED
Plot No. 1504/1505/1506/1,
GIDC, Phase-III, Vapi,
Valsad - 396 195

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **HERANBA INDUSTRIES LIMITED** (hereinafter called **"the Company"**) bearing CIN: L24231GJ1992PLC017315. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions of the applicable acts listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company, for the financial year ended on 31st March, 2026 according to the provisions of:

i. The Companies Act, 2013 ("the Act") and the rules made thereunder;

ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

iii. The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 and the Regulations and Bye-laws framed thereunder;

iv. Foreign Exchange Management Act, 1999 related to Overseas Direct Investment and the rules and regulations made thereunder to the extent applicable. The provisions of Foreign Direct Investment and External Commercial Borrowings are not applicable to the company during the review period;

v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ("SEBI Act") viz:-

   a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeover) Regulations, 2011;

   b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

c) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 except the following;

Sr. No.	Compliance Requirement (Regulations/ circulars/ guidelines including specific clauses)	Regulations/ Circular No.	Deviations	Action taken by	Type of Action
1.	Regulation 29: Intimation of Meeting at least two working days in advance, excluding the date of the intimation and date of the meeting.	Regulation 29 of the SEBI (LODR), Regulations, 2015	Prior intimation for dividend declaration was not given.	BSE Limited and the National Stock Exchange of India Limited	A fine of ₹ 10,000/- each was levied by the BSE Limited and the National Stock Exchange of India Limited for failure to provide prior intimation of the meeting of the Board of Directors considering declaration of Dividend, in terms of Regulation 29 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has paid the aforesaid fines to the respective stock exchanges and has taken necessary steps to ensure compliance with the applicable provisions going forward.

d) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;

e) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; **[Not applicable during the period of audit].**

f) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 **[Not applicable during the period of audit].**

g) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 **[Not applicable during the period of audit];**

h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **[Not applicable during the period of audit].**

i) The Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018; **[Not applicable during the period of audit].**

vi. We have relied on the representation made by the Company and its Officers for systems and mechanisms formed by the Company for compliances under other applicable Acts, Laws and Regulations which are mentioned as under:

Industry Specific Laws and Regulations applicable to the Company:

a) The Insecticides Act, 1968;

b) The Insecticides Rules, 1971;

c) The Draft Pesticides Management Bill, 2017;

d) The Legal Metrology Act, 2009 except that during the financial year under review, an order dated 19th July, 2025, was passed by the Department of Legal Metrology, Government of Jammu and Kashmir, concerning the compounding of an offence committed by the Company. The action was initiated due to the contravention of Section/Rule 18 and 36 of the Legal Metrology Act, 2009, read along with the Jammu and Kashmir Standards of Weights and Measures (Enforcement) Act, 1997, and the relevant Packaged Commodities Rules/General Rules.

e) The Legal Metrology (Packaged Commodities) Rules, 2011;

f) The Petroleum Act, 1934;

g) The Solvent, Raffinate and slop (Acquisition, Sale, Storage and Prevention of Use in Automobile), Order, 2000;

h) The Indian Explosives Act, 1884;

i) The Poisons Act, 1919;

j) The Indian Boilers Act, 1923;

k) Manufacture, Storage and Import of Hazardous Chemical Rules, 1989;

l) The Chemical Accident (Emergency Planning, Preparedness and Response) Rules, 1996;

m) Public Liability Insurance Act, 1991;

n) Industrial (Development and Regulation) Act, 1951.

o) The Foreign Trade (Development and Regulation) Act, 1992 with respect to Import and Export of goods and materials.

We have also examined compliance with the applicable clauses of the following:

a) Secretarial Standards issued by The Institute of Company Secretaries of India.

b) The Listing Agreement entered into by the Company with BSE Limited and National Stock Exchange of India Limited read with the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There was no change in the composition of the Board of Directors that took place during the period under review. The retirement by rotation in the office of the directors were carried out in compliance with the provisions of the Act.

Adequate notice is given to all Directors to schedule the Board Meetings, Committee Meetings, agenda and detailed notes on agenda were sent well in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions of the Board were unanimous and no dissenting views have been recorded.

We further report that based on the information provided and the representation made by the Chief Financial Officer/Company Secretary and taken on record by the Board of Directors of the Company, in our opinion there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

As informed, the Company has responded appropriately to notices received from various statutory/regulatory authorities including initiating actions for corrective measures, wherever found necessary.

We further report that during the audit period under review, the Company has not undertaken any event/ action(s) having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.

For GMJ & ASSOCIATES
Company Secretaries

[CS PRABHAT MAHESHWARI]
PARTNER
M. No.: FCS 2405
COP No.: 1432
UDIN: F002405H001186302
PEER REVIEW CERTIFICATE NO.: 6140/2024

Date: August 22, 2026
Place: Mumbai

Note: This report is to be read with our letter of even date that is annexed as Annexure I and forms an integral part of this report.

'ANNEXURE I'
to Secretarial Audit Report

To,
The Members,
HERANBA INDUSTRIES LIMITED
Plot No 1504/1505/1506/1,
GIDC, Phase-III, Vapi,
Valsad - 396 195

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

4. Wherever required, we have obtained the Management Representation about the compliance of laws, rules, regulations and happening of events, etc.

5. The compliance of the provisions of corporate and other applicable laws, rules, regulations and standards is the responsibility of the management. Our examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For GMJ & ASSOCIATES
Company Secretaries

[CS PRABHAT MAHESHWARI]
PARTNER
M. No.: FCS 2405
COP No.: 1432
UDIN: F002405H001186302
PEER REVIEW CERTIFICATE NO.: 6140/2024

Date: August 22, 2026
Place: Mumbai

Note: This report is to be read with our letter of even date that is annexed as Annexure I and forms an integral part of this report.

Annexure VII

DISCLOSURE REQUIRED UNDER SECTION 197(2) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

i) The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the Financial Year ended March 31, 2026.

Name of Director	Nature of Directorship	Ratio to median* remuneration of employees
Sadashiv K Shetty	Chairman	29.71
Raghuram K Shetty*	Managing Director	67.05
Raunak R Shetty	Whole Time Director	6.10
Shriraj S Shetty	Whole Time Director	6.10

*Median salary of employees during

FY 2025-26-₹ 5.25 Lacs p.a

FY 2024-25-₹ 4.77 Lacs p.a

FY 2023-24-₹ 4.67 Lacs p.a

All the Non-executive Independent Directors were paid only sitting fees for attending the Board and Committee meetings. The Sitting fees was paid in accordance with the Companies Act.

ii) The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the Financial Year 2025-26

Name of Director	Nature of Directorship	% Increase (decrease) in the remuneration
Sadashiv K Shetty	Chairman	0%
Raghuram K Shetty*	Managing Director	0%
Raunak R Shetty	Whole Time Director	0%
Shriraj S Shetty	Whole Time Director	0%
Rajkumar Bafna**	Chief Financial Officer	0%
Pravin Babu Shetty***	Chief Financial Officer	0%
Abdul Latif	Company Secretary	10%

All the Non-Executive Independent Directors were paid only sitting fees for attending the Board and Committee meetings. The Sitting fees was paid in accordance with the Companies Act.

iii) The percentage increase in the median remuneration of employees in the Financial Year 2025-26: 10.06%

iv) The number of permanent employees on the rolls of Company as on March 31, 2026: 883

Average percentile increase already made in the salaries of employees other than the Managerial Personnel in the last Financial Year i.e. FY 2025-26 and its comparison with the percentile increase in the Managerial Remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the Managerial Remuneration:

Average percentile increase in salaries of employees other than Managerial Personnel is higher than average percentile increase in the managerial remuneration.

v) The Company affirms that the remuneration is as per the Remuneration Policy of the Company.

vi) As per rule 5(3) of the Companies (Appointment and Remuneration) Rules, 2014, employees who draw salary exceeding the limit of ₹ 1.02 Crores is as follows:

There were no employees other than the followings who were in receipt of remuneration in excess of above specified limit during the year 2025-26.

Name & Age	Designation	Remuneration p.a. (₹. in crores)	Qualification/ Experience	Date of Joining	Previous Employment & Designation	Percentage of shares held	Relation to any Director or Manager
Sadashiv K. Shetty (72 Years)	Chairman	1.56	Bachelor's (physics and chemistry) and Master's (chemistry) degree Having experience of more than three (3) decades in agrochemicals industry	Since September, 1994	Previously associated with Sudarshan Chemical Limited, Gharda Chemical Limited, Hoechst Pharmaceuticals and Nirlon Limited.	18%	Brother- Raghuram K Shetty Son: Shriraj S Shetty
Raghuram K. Shetty (67 Years)	Managing Director	3.50*	Bachelor's degree in economics, Diploma in export and import management Having experience of more than three (3) decades in agrochemicals industry	Since September, 1994	Own Business	29.77%	Brother- Sadashiv K Shetty Son: Raunak R Shetty

*Remuneration of Raghuram K Shetty includes the commission. The Commission was paid in accordance with the Companies Act, 2013.

**Rajkumar Bafna, CFO resigned w.e.f. June 30, 2025

***Pravin Babu Shetty CFO appointed w.e.f. September 20, 2025.

Annexure VIII

Conservation of Energy, Technology Absorption, Adaptation and Foreign Exchange Earnings and Outgo [Section 134(3)(m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014]

(A) CONSERVATION OF ENERGY

i. The steps taken or impact on conservation of energy:

- Continuous monitoring of energy consumption across manufacturing facilities through process optimisation and utility management initiatives.
- Preventive maintenance of boilers, chillers, cooling systems and other utility equipment to improve operational efficiency and minimise energy losses.
- Optimization of process parameters and production schedules for efficient utilization of steam, electricity and other utilities.
- Replacement and installation of energy-efficient equipment, LED lighting systems and efficient motors at various locations, wherever considered appropriate.
- Continuous improvement initiatives undertaken for better resource utilisation and sustainable manufacturing operations.

These initiatives have contributed towards improved energy efficiency, optimised utility consumption and enhanced operational performance.

ii. Steps taken by the Company to utilize alternate source & reduce energy consumption:

- Continued utilisation of rooftop solar power facilities at the Sarigam Unit for captive consumption requirements.
- Evaluation of opportunities for increasing the use of renewable energy and improving energy efficiency across manufacturing locations.
- Various operational measures undertaken for reducing dependence on conventional energy sources and improving overall energy performance.

iii. Capital Investment on energy conservation equipment:

The Company continues to make investments in energy-efficient equipment, process improvements and utility optimisation initiatives as part of its commitment towards sustainable operations and responsible resource utilisation. Capital expenditure incurred during the year was primarily directed towards operational efficiency, energy conservation and infrastructure improvement initiatives.

(B). TECHNOLOGY ABSORPTION, ADAPTATION AND INNOVATION DURING FY 2025-26:

(i) the efforts made towards technology absorption;

- Continued development and optimisation of manufacturing processes for agrochemical technicals, intermediates and formulations.
- Improvement of formulation technologies and analytical methodologies through in-house research and development activities.
- Adoption of advanced analytical techniques and quality control systems for product evaluation and process monitoring.
- Strengthening collaboration between manufacturing, quality control and R&D teams for process improvement and scale-up activities.
- Continuous enhancement of technical capabilities through investments in laboratory infrastructure and skilled scientific manpower.

(ii) the benefits derived like product improvement, cost reduction, product development or import substitution

Product Improvement

Continuous process improvements and quality enhancement initiatives have resulted in improved product consistency, quality and customer acceptance.

Cost Reduction

Process optimisation and improved manufacturing efficiencies have contributed towards better resource utilisation, yield improvements and reduced operational costs.

Product Development

The Company's R&D activities have supported the development and improvement of agrochemical technicals, intermediates and formulations catering to domestic and international markets.

Operational Excellence

The initiatives undertaken have strengthened process reliability, enhanced manufacturing performance and improved overall operational efficiencies.

Regulatory and Export Support

Enhanced analytical capabilities and quality systems have supported compliance with regulatory and customer requirements across various markets.

(iii) in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)

(a)	(b)	(c)	(d)
the details of technology imported;	**the year of import;**	**whether the technology been fully absorbed;**	**if not fully absorbed, areas where absorption has not taken place, and the reasons thereof**
NIL			

(iv) Research & Development

- Specific areas in which R&D initiatives were taken by the company:
- Development and improvement of agrochemical technical products, intermediates and formulations.
- Process optimisation for existing products with focus on efficiency, quality and sustainability.
- Development of formulation technologies catering to changing customer and market requirements.
- Improvement of analytical methods and quality assurance systems.
- Development of cost-effective manufacturing routes and enhancement of process safety.
- Evaluation of new opportunities in insecticide, herbicide and fungicide segments.

a) Benefits derived by the company:

- Improvement in manufacturing efficiencies and process performance.
- Enhanced product quality, consistency and reliability.
- Strengthening of formulation and technical capabilities.
- Better utilisation of raw materials and manufacturing resources.
- Improved analytical capabilities supporting domestic and export business requirements.
- Expansion and strengthening of the Company's knowledge base and innovation platform.

b) Future Plan of Action:

The Company will continue to focus on development of value-added agrochemical technicals, intermediates and formulations, process optimisation, analytical excellence and sustainable manufacturing technologies. Efforts will also continue towards strengthening research infrastructure, enhancing product quality, improving operational efficiencies and supporting long-term business growth through innovation-led initiatives.

c) R&D Expenditure:

(₹ in Crores)

Particulars	31.03.2026	31.03.2025
Capital	-	-
Recurring	₹ 7.20 Crores	₹ 6.5 Crores
Total	**₹ 7.20 Crores**	**₹ 6.5 Crores**

Total R&D expenditure as a percentage of Standalone turnover is 0.41% for FY 2025-26 as against 0.43% for FY 2024-25.

(C) FOREIGN EXCHANGE EARNINGS AND OUTGO

(₹ in Crores)

Particulars	31.03.2026	31.03.2025
Earnings	491.04	428.28
Outgo	248.81	136.71

Report On Corporate Governance

CHAPTER-I

Philosophy

The Company's philosophy on Corporate Governance is rooted in a strong legacy of ethical business practices, transparency, and accountability, which have been an integral part of its operations even prior to the introduction of formal regulatory requirements.

The Company firmly believes that robust corporate governance is essential for sustainable growth, value creation, and stakeholder trust. Its governance framework is based on the core principles of integrity, fairness, transparency, responsibility, and professionalism in all its dealings.

The Board of Directors plays a central role in upholding these values by providing strategic guidance, ensuring effective oversight, and fostering a culture of ethical conduct and compliance across the organization. The Board remains committed to protecting the interests of all stakeholders, including shareholders, employees, customers, suppliers, and the community at large.

The Company is committed to adopting and following best-in-class governance and disclosure practices, ensuring timely, accurate, and transparent dissemination of information relating to its financial performance, operations, ownership, and governance processes.

The Company views Corporate Governance as a dynamic and evolving process and continually strives to strengthen its governance practices in line with regulatory developments and emerging global standards.

The Company confirms that it has complied with all the applicable requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 during the year under review.

CHAPTER-II

Board Of Directors

A) Composition, Category Of Directors And Their Other Directorships As On March 31, 2026

The Board of Directors of the Company comprises an **optimum combination of Executive and Non-Executive Directors**, with an appropriate mix of skills, experience, and independence, in line with the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR").

As on March 31, 2026, the Board consists of **8 (Eight) Directors**, comprising:

- **4 (Four) Executive Directors**, and
- **4 (Four) Non-Executive Directors**, all of whom are Independent Directors, including 1 **(One) Woman Independent Director**.

Out of the Executive Directors, one Director serves as the **Chairman & Whole-Time Director**, and one Director serves as the **Managing Director**.

All the Independent Directors are persons of integrity and bring in relevant expertise and experience. They are **independent of the management** and are free from any business or other relationship that could materially influence their judgment. The Company has received necessary declarations from all the Independent Directors confirming that they meet the criteria of independence as prescribed under the Companies Act, 2013 and Regulation 16(1)(b) of SEBI LODR.

In compliance with the provisions of the Companies Act, 2013 and SEBI LODR, none of the Directors on the Board is a Director in more than the permissible number of public limited companies or holds membership/ chairmanship in excess of the limits prescribed for Board Committees (considering Audit Committee and Stakeholders' Relationship Committee) as on March 31, 2026.

Composition of Board as on March 31, 2026

Sr. No.	Category	Name of Director	Designation
1	Promoter & Promoter Group	Sadashiv K Shetty	Whole Time Director designated as Executive Chairman
		Raghuram K Shetty	Managing Director
		Raunak R Shetty	Whole Time Director designated as Executive Director
		Shriraj S Shetty	Whole Time Director designated as Executive Director
2	Non Promoter (Independent)	Mulky V Shetty	Independent Director
		Anilkumar M Marlecha	Independent Director
		Ganesh N Vanmali	Independent Director
		Reshma D Wadkar	Independent Director (Woman Director)

Details of Directorship and Committee membership in Companies as on March 31, 2026

Name of Directors	No. of Directorship in Unlisted Companies	No. of Directorship in Listed Companies	No. of Membership position in Committees of Listed Companies	No. of Chairmanship position in Committees of Listed Companies
Sadashiv K Shetty	4	2	0	0
Raghuram K Shetty	4	2	3	0
Raunak R Shetty	3	1	0	0
Shriraj S Shetty	3	1	0	0
Mulky V Shetty	0	1	1	0
Anilkumar M Marlecha	1	3	4	2
Ganesh N Vanmali	2	1	2	1
Reshma D Wadkar	0	3	3	1

Note:

1. Directorship, Committee Membership/Chairmanship is inclusive of Heranba Industries Limited
2. Only Audit Committee and Stakeholders' Relationship Committees are considered.

No of Shares and convertible instruments held by Directors as on March 31, 2026

Name of Directors	Designation	No. of Equity Shares held
Sadashiv K Shetty	Executive Chairman	72,01,796
Raghuram K Shetty	Managing Director	119,11,446
Raunak R Shetty	Executive Director	6,36,250
Shriraj S Shetty	Executive Director	8,42,500
Mulky V Shetty	Independent Director	1
Anilkumar M Marlecha	Independent Director	NIL
Ganesh N Vanmali	Independent Director	NIL
Reshma D Wadkar	Independent Director	NIL

B) Key Skill/Expertise/Competence Of The Board

In terms of the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has identified the following **core skills, expertise and competencies** which are required for it to function effectively and discharge its responsibilities in the context of the Company's business and industry:

Skills/Expertise/Competence	Description
Business Leadership & Operations	Extensive knowledge of the agrochemical industry and business operations, including manufacturing, strategy, and regulatory environment. Ability to provide leadership, drive long-term growth strategy, and oversee talent development and succession planning.
Risk Management & Governance	Strong understanding of enterprise risk management, regulatory compliance, and governance frameworks. Ability to ensure high standards of accountability, transparency, and stakeholder protection.

B) Key Skill/Expertise/Competence Of The Board (Contd.)

Skills/Expertise/Competence	Description
Finance & Accounting	Expertise in financial management, corporate finance, accounting principles, capital markets, and financial reporting to ensure sound financial oversight.
Industry & Business Expertise	In-depth knowledge of the agrochemical sector, market dynamics, technological developments, and global business environment. Ability to respond to industry changes with agility and innovation.
Miscellaneous	• Operations/Manufacturing • Legal/Compliance • Banking/Taxation

The Board believes that the combination of skills, experience and expertise possessed by its Directors enables it to effectively discharge its responsibilities and provide strategic guidance to the management.

C) Skills/Expertise/Competence Of Directors

The Board comprises individuals with a diverse mix of qualifications, experience and skill sets. The details of the Directors along with their key areas of expertise are as under:

Name and Designation of the Directors	Qualification	Experience	Skills/Expertise/Competence
Sadashiv K. Shetty (Chairman & Executive Director)	Bachelor's degree (Physics and Chemistry) Master's Degree (Chemistry)	More than 3 decades	Business Leadership & Operations, Risk Management & Governance, Business Expertise, Strategic Planning, General Management, Functional & Managerial Experience Chemical Industry Expert, Manufacturing, Research & Development etc.
Raghuram K. Shetty (Managing Director)	Bachelor's degree in Economics Diploma in Export and Import Management Commercial Diploma from Department of Education, Bureau of Government Examination.	More than 3 decades	Business Leadership & Operations, Risk Management & Governance, Business Expertise, Finance & Accounting, Functional & Managerial Experience, Strategic Planning, Procurement, Sales & Marketing, International Trade, Export Business Management, Banking, Product Development, Plant Setup, Investor Relation, Supply Chain, Business Development and new Project, Human Resource, Administrative Reforms, Decision Making, Litigation Management, Supply Chain, Intellectual Property Rights etc.
Raunak R. Shetty (Executive Director)	Bachelor's degree in Commerce Chartered Accountant	13 years	Business Leadership & Operations, Business Expertise, Finance &Banking, Standardization of system and process, Procurement, & Marketing, Investor Relation, Business Development and new Project & New Products. New Technology & Innovation etc
Shriraj S. Shetty (Executive Director)	Bachelors in Chemical Engineering M Tech in Chemical Engineering	14 years	Business Leadership & Operations, Risk Management & Governance, Business Expertise, Technical process improvement, Process implementation, Technical innovation expertise, Team management, production improvements, Conflict resolution, Product Quality and Safety Function, Procurement, Sales & Marketing, Functional & Managerial Experience etc
Mulky V. Shetty (Independent Director)	Bachelor's degree in Science (Physics and Chemistry)	More than 2 decades	Business Expertise, Finance & Accounting, Product Development, Plant Setup, Manufacturing Operation, etc

C) Skills/Expertise/Competence Of Directors (Contd.)

Name and Designation of the Directors	Qualification	Experience	Skills/Expertise/Competence
Anilkumar M. Marlecha (Independent Director)	Bachelor's degree in Commerce LL.B	11 years	Risk Management & Governance, Contract Drafting and Negotiations, Litigation Matters, Litigation Management Dispute Resolution, Statutory Compliance, Social Reforms etc
Ganesh N. Vanmali (Independent Director)	Bachelor's degree in Commerce General Law from University of Mumbai CAIIB	More than 4 decades	Finance & Accounting, Banking, Taxation, Finance & allied activities, Statutory Compliance etc
Reshma D. Wadkar (Independent Woman Director)	Bachelor's degree in Commerce	23 years	Finance & Accounting, Taxation, Banking etc

D) Disclosure Of Relationship Inter-Se:

1. Mr. Sadashiv K Shetty, Chairman and Mr. Raghuram K Shetty, Managing Director are brothers.
2. Mr. Shriraj S Shetty, Executive Director is the son of Mr. Sadashiv K Shetty, Chairman
3. Mr. Raunak R Shetty, Executive Director is the son of Mr. Raghuram K Shetty, Managing Director
4. No other Directors has any relationship inter-se

E) Board Meetings:

During the year ended March 31, 2026, 6 (Six) Meetings were held on below mentioned date:

Sl. No.	Date of Board Meeting
1	May 23, 2025
2	August 12, 2025
3	November 14, 2025
4	February 11, 2026
5	March 28, 2026*
6	March 31, 2026

*Separate Board Meeting of Independent Directors held in accordance with the provisions of Schedule IV of the Companies Act, 2013 and SEBI LODR.

F) Directors' Attendance Record:

Name of Directors	No of Board Meetings Attended During the year	Whether attended Last AGM held on September 24, 2025
Sadashiv K Shetty	5(100%)	Yes
Raghuram k shetty	5(100%)	Yes
Raunak R shetty	5 (100%)	Yes
Shriraj S Shetty	5(100%)	Yes
Mulky V Shetty	6(100%)	Yes
Anilkumar M Marlecha	6(100%)	Yes
Ganesh N Vanmali	6(100%)	Yes
Reshma D Wadkar	6(100%)	Yes

Note: The Independent Directors are entitled to attend the separate meeting of Independent Directors held during the year, whereas Executive Directors are not entitled to attend such meeting. Accordingly, the number of meetings attended by Executive Directors differs.

G) Functioning Of The Board And Its Meetings:

The Board of Directors and its Committees meet at regular intervals with a well-structured agenda, which is circulated in advance to enable informed decision-making. All relevant and material information is placed before the Board to facilitate meaningful discussions and effective discharge of its responsibilities.

Wherever necessary, additional information is tabled at the meetings. The Board periodically reviews compliance reports with respect to all applicable laws and ensures that appropriate corrective actions are taken in case of any non-compliance.

The Board has unrestricted access to all information required for discharging its supervisory functions and decision-making on matters reserved for its consideration. The Board generally meets at least once in a quarter to review, inter alia, the quarterly financial results and operational performance of the Company.

The information as specified under Regulation 17(7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI) is regularly placed before the Board for its review and consideration.

H) Independent Directors Meeting:

During the year under review, the Independent Directors met on **March 28, 2026**, without the presence of Non-Independent Directors and members of management, to, inter alia:

- Review the performance of Non-Independent Directors and the Board as a whole;
- Evaluate the performance of the Chairman of the Company, taking into account the views of Executive and Non-Executive Directors; and
- Assess the quality, quantity, and timeliness of the flow of information between the management and the Board necessary for effective discharge of their duties.

All the Independent Directors were present at the meeting.

I) Familiarization Programme:

The Company has adopted a F**amiliarization Programme for Independent Directors** in accordance with the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The programme is conducted on a **continuous basis** with the objective of familiarizing the Independent Directors with the Company's business, operations, industry environment, and regulatory framework.

The familiarization programme enables the Independent Directors to gain insights, inter alia, into:

- Nature of the industry and business environment in which the Company operates;
- Business model, operations, and performance of various divisions;
- Organizational structure and key management personnel;
- Roles, rights, duties and responsibilities of Directors;
- Regulatory developments and their impact on the Company; and
- Manufacturing facilities and operations across various locations.

In addition, the Independent Directors are periodically updated through presentations and discussions on:

- Financial performance and operational highlights;
- Key developments, strategic initiatives, and market outlook; and
- Risk management framework and internal control systems.

It is pertinent to mention that **review of operational and financial performance forms a regular part of the agenda of Board Meetings.**

During the financial year 2025–26, the Company conducted various familiarization programmes for Independent Directors, which included:

- Presentations on economic and industry developments, including the impact of geopolitical events and Union Budget on the Company's performance;
- Updates on business performance, key customers, capacity expansion plans, debt position, and new product introductions;
- Factory visit to provide first hand understanding of manufacturing processes, value chain, formulation capabilities, R&D centres, and quality control systems;
- Presentation on the Company, covering its business operations, organizational structure, key functions, and overall performance Status of Commencement of Production at New Facilities
- Providing insights into the Company's financial and operational performance and enlightening the Independent Directors on the future prospects, growth strategy, and long-term vision of the Company;

- Audio-visual presentation/short film highlighting the Company's history, values, and major milestones; and
- Presentation by the Secretarial Auditor on recent regulatory and compliance developments relevant to Independent Directors under the SEBI Regulations and the Companies Act, 2013.

All Independent Directors participated in the above programmes. The details of the Familiarization Programme are also available on the website of the Company at https://heranba.com/

J) Independence Of Independent Director:

All Independent Directors of the Company have furnished declarations confirming that they meet the criteria of independence as prescribed under Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"). Such declarations are submitted at the time of their appointment and thereafter at the first meeting of the Board in every financial year.

The Independent Directors have also confirmed that they are not aware of any circumstances or situations, existing or reasonably anticipated, that may impair or impact their ability to discharge their duties with an objective and independent judgment and without any external influence.

Based on the declarations received and pursuant to the evaluation carried out, the Board of Directors is of the opinion that the Independent Directors fulfill the conditions of independence as specified under the Companies Act, 2013 and SEBI LODR, and are independent of the management.

CHAPTER-III

Committees Of The Board

Presently, the Board has constituted five Committees, viz. (i) Audit Committee, (ii) Nomination and Remuneration Committee, (iii) Stakeholders' Relationship Committee, (iv) Corporate Social Responsibility Committee, and (v) Risk Management Committee.

The Board has laid down the terms of reference for each of these Committees in accordance with the applicable provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"), and has also defined the roles and responsibilities of the respective members.

A) Audit Committee:

The Audit Committee comprises the following Independent Directors:

- Mr. Ganesh N. Vanmali – Chairman
- Mr. Mulky V. Shetty – Member
- Mrs. Reshma D. Wadkar – Member

Mr. Ganesh N. Vanmali, Chairman of the Committee, is an Ex-Banker and a holder of CAIIB qualification. All the members of the Audit Committee are financially literate within the meaning of SEBI LODR, and possess relevant financial and accounting expertise.

The Company Secretary acts as the Secretary to the Committee. The Chief Financial Officer (CFO) and the Statutory Auditors are permanent invitees to the meetings of the Committee.

Meetings of the Audit Committee

During the financial year ended March 31, 2026, the Audit Committee met four times on the following dates:

Sl. No.	Date of Meeting
1	May 23, 2025
2	August 12, 2025
3	November 14, 2025
4	February 11, 2026

The gap between two meetings did not exceed 120 days, in compliance with SEBI LODR requirements. The minutes of the Audit Committee meetings were placed before the Board for its noting.

Attendance of Members

Name of The Member	Designation	No. Meetings of held	No. Meetings of Attended
Ganesh N Vanmali	Chairman	4	4
Mulky V Shetty	Member	4	4
Reshma D Wadkar	Member	4	4

Role and Terms of Reference

The terms of reference of the Audit Committee are in accordance with the provisions of **Section 177 of the Companies Act, 2013 and Regulation 18 read with Part C of Schedule II of SEBI LODR**.

The Audit Committee, inter alia:

- Reviews the **quarterly and annual financial statements** before submission to the Board;
- Oversees the **financial reporting process** to ensure transparency and accuracy;
- Reviews the **reports of Internal Auditors** and monitors the effectiveness of internal control systems;
- Interacts with the **Statutory Auditors** to discuss audit findings, observations, and recommendations;

- Reviews **significant accounting policies and practices** adopted by the Company; and
- Monitors compliance with applicable **legal and regulatory requirements**.

The Committee also meets the Statutory Auditors and Internal Auditors from time to time, without the presence of management, to ensure independence and effectiveness of the audit process.

B) Nomination & Remuneration Committee:

The Nomination and Remuneration Committee ("NRC") presently comprises the following Independent Directors:

- Mr. Ganesh N. Vanmali – Chairman
- Mr. Mulky V. Shetty – Member
- Mr. Anil Kumar M. Marlecha – Member

The composition of the Committee is in compliance with the provisions of Section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"). The Company Secretary acts as the Secretary to the Committee.

Meetings of the Committee

During the financial year ended March 31, 2026, the Committee met three times on the following dates:

Sl. No.	Date of Meeting
1	August 12, 2025
2	November 14, 2025
3	March 28, 2026

The minutes of the meetings of the Committee were placed before the Board for its noting.

Attendance of Members

Name of The Member	Designation	No. Meetings of held	No. Meetings of Attended
Ganesh N Vanmali	Chairman	3	3
Mulky V Shetty	Member	3	3
Mr. Anil Kumar M. Marlecha	Member	3	3

Role and Terms of Reference

The terms of reference of the Nomination and Remuneration Committee are in accordance with the provisions of **Section 178 of the Companies Act, 2013 and Part D of Schedule II of SEBI LODR**.

The Committee, inter alia:

- Formulates the **criteria for determining qualifications, positive attributes and independence of Directors;**
- Recommends to the Board a **policy relating to remuneration** of Directors, Key Managerial Personnel and Senior Management Personnel;
- Identifies and recommends persons who are qualified to become Directors and who may be appointed in senior management;
- Evaluates the **performance of the Board, its Committees and individual Directors;** and
- Reviews and recommends **remuneration structures** to ensure they are aligned with performance, industry benchmarks and long-term objectives of the Company.

C) Stakeholder's Relationship Committee:

The Stakeholders' Relationship Committee comprises the following Directors:

- Mr. Anil Kumar M. Marlecha (Independent Director) – Chairman
- Mr. Ganesh N. Vanmali (Independent Director) – Member
- Mr. Raghuram K. Shetty (Managing Director) – Member

The composition of the Committee is in compliance with the provisions of Section 178 of the Companies Act, 2013 and Regulation 20 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"). The Company Secretary acts as the Secretary to the Committee.

Meetings of the Committee

During the financial year ended March 31, 2026, the Committee met once on the following date:

Sl. No.	Date of Meeting
1	March 31, 2026

The minutes of the meeting were placed before the Board for its noting.

Attendance of Members

Name of The Member	Designation	No. Meetings of held	No. Meetings of Attended
Anil Kumar M Marlecha	Chairman	1	1
Ganesh N Vanmali	Member	1	1
Raghuram K Shetty	Member	1	1

Role and Terms of Reference

The terms of reference of the Stakeholders' Relationship Committee are in accordance with the provisions of Section 178 of the Companies Act, 2013 and Part D of Schedule II read with Regulation 20 of SEBI LODR.

The Committee, inter alia, oversees and reviews:

- Redressal of **shareholders' and investors' grievances;**
- Transfer, transmission, and dematerialization of shares;
- Issue of duplicate share certificates; and
- Other investor-related services and complaints.

Investor Complaints

During the year under review, all investor complaints were duly addressed and resolved.

As on the date of this Report, **no complaints are pending**. Complaints, if any, have generally been resolved to the satisfaction of the stakeholders, except in cases which may be pending before judicial or regulatory authorities, where final resolution is subject to their decision.

D) Corporate Social Responsibility (Csr) Committee:

The Corporate Social Responsibility ("CSR") Committee comprises the following Directors:

- Mr. Mulky V. Shetty (Independent Director) – Chairman
- Mr. Ganesh N. Vanmali (Independent Director) – Member
- Mr. Sadashiv K. Shetty (Executive Director) – Member

The composition of the Committee is in compliance with the provisions of Section 135 of the Companies Act, 2013 and the rules made thereunder. The Company Secretary acts as the Secretary to the Committee.

Meetings of the Committee

During the financial year ended March 31, 2026, the Committee met once on the following date:

Sl. No.	Date of Meeting
1	March 28, 2026

The minutes of the meeting were placed before the Board for its noting.

Attendance of Members

Name of The Member	Designation	No. Meetings of held	No. Meetings of Attended
Mulky V Shetty	Chairman	1	1
Sadashiv K Shetty	Member	1	1
Ganesh N Vanmali	Member	1	1

Role and Terms of Reference

The terms of reference of the CSR Committee are in accordance with the provisions of **Section 135 of the Companies Act, 2013 read with Schedule VII** and the applicable rules made thereunder.

The Committee, inter alia:

- Formulates and recommends the **CSR Policy** to the Board;
- Recommends the amount of expenditure to be incurred on CSR activities;
- Monitors the implementation of CSR projects and programs; and
- Ensures compliance with applicable statutory requirements relating to CSR.

CSR Policy and Disclosures

The Company has formulated a **CSR Policy**, which is available on the website of the Company at: https://heranba.com/. A detailed report on the **CSR activities undertaken during the year under review** forms part of the Board's Report.

E) Risk Management Committee:

The Risk Management Committee comprises the following Directors:

- Mr. Sadashiv K. Shetty (Chairman & Executive Director) – Chairman
- Mr. Raghuram K. Shetty (Managing Director) – Member
- Mr. Raunak R. Shetty (Executive Director) – Member
- Mr. Ganesh N. Vanmali (Independent Director) – Member

The composition of the Committee is in compliance with the provisions of Regulation 21 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"). The Company Secretary acts as the Secretary to the Committee, and the Chief Financial Officer (CFO) is a permanent invitee to the meetings.

Meetings of the Committee

During the financial year ended March 31, 2026, the Committee met two times on the following dates:

Sl. No.	Date of Meeting
1	August 12, 2025
2	January 12, 2026

The minutes of the meetings were placed before the Board for its noting.

Attendance of Members

Name of The Member	Designation	No. Meetings of held	No. Meetings of Attended
Sadashiv K Shetty	Chairman	2	2
Raghuram K Shetty	Member	2	2
Raunak R Shetty	Member	2	2
Ganesh N Vanmali	Member	2	2

Role and Terms of Reference

The terms of reference of the Risk Management Committee are in accordance with the provisions of **Regulation 21 read with Part D of Schedule II of SEBI LODR**.

The Committee, inter alia:

- Oversees the **risk management framework** of the Company;
- Reviews the process for **identification, assessment, mitigation, and monitoring of risks;**
- Ensures that **key strategic, operational, financial and compliance risks** are identified and appropriately mitigated; and
- Monitors the effectiveness of the **risk management systems and internal controls** of the Company.

F) Remuneration To Directors

The details of remuneration for the year ended March 31, 2026 to the Executive Directors are as follows:

Name	Designation	Remuneration (₹in cr)
Sadashiv K Shetty	Chairman & Executive Director	1.56
Raghuram K Shetty	Managing Director	3.50*
Raunak R Shetty	Executive Director	0.34
Shriraj S Shetty	Executive Director	0.34

*includes commission

The Company has paid sitting fees of ₹ 20,000/- per board meeting and ₹ 10,000/- per committee meeting to Non-Executive Independent Directors during the financial year 2025-26.

G) Policy For Selection And Appointment Of Directors And Their Remuneration:

The Company has in place a Nomination and Remuneration Policy for the selection, appointment and remuneration of Directors, Key Managerial Personnel and Senior Management Personnel, in accordance with the provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Nomination and Remuneration Committee ("NRC") has adopted and follows the said Policy, which, inter alia, lays down the criteria for identification, selection and appointment of Directors, including the Managing Director, and determination of their remuneration.

Criteria for Selection of Non-Executive Directors

The Non-Executive Directors are selected based on their **integrity, qualifications, expertise and experience**, with a view to having a Board with diversified skills in areas such as manufacturing, marketing, operations, finance, taxation, law, governance and general management.

In case of appointment of Independent Directors, the NRC ensures that the proposed appointee meets the **criteria of independence** as prescribed under the Companies Act, 2013 and SEBI LODR, and is capable of exercising independent judgment.

The NRC also ensures that the candidate is not disqualified for appointment as a Director under Section 164 of the Companies Act, 2013.

While recommending candidature to the Board, the NRC primarily considers:

- Qualifications, expertise and experience;
- Integrity and professional standing; and
- Board diversity requirements.

In case of re-appointment, the Board takes into account the **performance evaluation and level of engagement** of the Director.

Remuneration of Non-Executive Directors

Non-Executive Directors are entitled to receive **sitting fees** for attending meetings of the Board and Committees thereof, as approved by the Board, within the limits prescribed under the Companies Act, 2013 and the applicable rules.

Criteria for Selection of Managing Director/ CEO

The NRC identifies and recommends candidates for appointment as Managing Director/CEO based on **integrity, leadership capability, experience and industry expertise**, and may consider recommendations from the Board.

The Committee ensures that the candidate satisfies the criteria relating to **age, qualifications and other conditions** as prescribed under applicable laws.

Remuneration of Managing Director/CEO

The remuneration of the Managing Director/CEO is determined by the NRC and approved by the Board, within the limits prescribed under the Companies Act, 2013, and is subject to the approval of the shareholders.

The remuneration structure comprises:

- Fixed components such as s**alary, allowances and perquisites;** and
- Variable components such as **commission/ performance-linked incentives,** along with applicable retirement benefits.

Remuneration Policy for Senior Management Personnel

The NRC ensures that the remuneration of Senior Management Personnel is **commensurate with their roles, responsibilities, experience and performance**, and aligned with industry benchmarks.

The Managing Director undertakes performance evaluation of Senior Management Personnel based on established appraisal parameters and recommends compensation revisions and performance incentives to the NRC for its review and approval.

CHAPTER-IV

Shareholders

A. Means Of Communication:

The quarterly unaudited (provisional) financial results and annual audited financial results of the Company are promptly submitted to the Stock Exchanges after approval by the Board of Directors and are published in leading English and vernacular newspapers in accordance with the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR").

The financial results and other relevant information are also uploaded on the Company's website at: https://heranba.com/

The Company ensures timely and adequate dissemination of material information to investors and stakeholders through:

- Filings with the Stock Exchanges;
- Press releases, wherever considered necessary; and
- Updates on the Company's website.

The Company has also established a dedicated **e-mail ID for investor grievances**, i.e.: compliance@heranba.com

B. Share Transfers Agents:

M/s. Bigshare Services Private Limited.,
Office No S6-2,
6th Floor, Pinnacle Business Park,
Next to Ahura Centre,
Mahakali Caves Road, Andheri (East)
Mumbai – 400093
Email: ipo@bigshareonline.com
Telephone No- +91 22 6263 8200

C. Share Transfer System:

Entire Share Capital of the Company are dematerialized and No shares are held in Physical mode.

D. General Body Meetings:

Details of last three Annual General Meetings ("AGM") are as under.

AGM No	Financial Year	Date	Time	Venue
33rd	2024-25	September 24, 2025	03.00 P.M.	Through Video Conferencing(VC)/Other Audio Visuals Means (OVAM)
32nd	2023-24	September 12, 2024	04.00 P.M.	Through Video Conferencing(VC)/Other Audio Visuals Means (OVAM)
31st	2022-23	August 24, 2023	03.30 P.M.	Through Video Conferencing(VC)/Other Audio Visuals Means (OVAM)
30th	2021-22	July 27, 2022	03.30 P.M.	Through Video Conferencing(VC)/Other Audio Visuals Means (OVAM)
29th	2020-21	September 14, 2021	03.00 P.M.	Through Video Conferencing(VC)/Other Audio Visuals Means (OVAM)

Special business transacted at the last three AGM:

Meeting	Subject Matter of Resolution (Special Business)	Remarks
2024-25 (33rd AGM)	• Ratification of the remuneration payable to the Cost Auditors of the Company for the Financial Year 2025-26: • Appointment of the Secretarial Auditor of the Company: • Approval of the limits for the loans and investment under section 186 of the Companies Act, 2013: • Approval of advancing/providing the loans, guarantee, or security under section 185 of the companies act, 2013: • Approval of related party transactions:	All resolutions were passed with requisite majority
2023-24 (32nd AGM)	• Ratification of the remuneration payable to the Cost Auditors of the Company for the Financial Year 2023-24 and 2024-25. • Approval for increase in overall borrowing limits of the company as per section 180 (1) (c) of the Companies Act, 2013. • Creation of security on the properties of the Company, both present and future, in favour of lenders:	All resolutions were passed with requisite majority
2022-23 (31st AGM)	• Re-appointment of Shri Sadashiv K Shetty (DIN: 00038681) as a Whole Time Director designated as Executive Chairman of the Company • Re-appointment of Shri Raghuram K Shetty (DIN: 00038703) as a Managing Director of the Company • Re-appointment of Shri Raunak R Shetty (DIN: DIN:08006529) as a Whole Time Director designated as Executive Director of the Company • Re-appointment of Mr. Mulky V Shetty (DIN: 08168960) as a Non-Executive Independent Director of the company for a second term of five consecutive years • Re-appointment of Mr. Anilkumar M Marlecha (DIN: 08193193) as a Non-Executive Independent Director of the company for a second term of five consecutive years • Re-appointment of Mr. Ganesh N Vanmali (DIN: 07833853) as a Non-Executive Independent Director of the company for a second term of five consecutive years • Ratification of the remuneration payable to the Cost Auditors of the Company for the Financial Year ending March 31, 2024.	All resolutions were passed with requisite majority
2021-22 (30th AGM)	• To Appoint Statutory Auditor of the Company from the conclusion of this Annual General Meeting to hold such office for a period of five years i.e. till the conclusion of the 35th Annual General Meeting. • To appoint Mr. Shriraj S Shetty (DIN: 06609014) as a Whole Time Director designated as Executive Director of the Company • To appoint Ms. Reshma D Wadkar (DIN: 09394615) as an Independent Director of the Company. • To ratify the remuneration payable to the Cost Auditor of the Company for the Financial Year ending March 31, 2023. • To decide the place of keeping and inspection of the Registers and Annual Returns of the Company.	All resolutions were passed with requisite majority
2020-21 (29th AGM)	• To increase in annual remuneration payable to Mr.Raunak R Shetty, Whole Time Director(DIN: 08006529) • To ratify the remuneration payable to Cost Auditor of the Company for the Financial Year ending March 31, 2022	All resolutions were passed with requisite majority

Extra-Ordinary General Meetings

During the year under review, the Company has not convened any Extra Ordinary General Meeting.

E. Postal Ballot:

During the year ended March 31, 2026 there have been no ordinary or special resolutions passed by the Company's Shareholders through postal ballot.

CHAPTER-V

General Shareholders Information

A. Date, Day, Time And Venue Of This 34th Annual General Meeting:

Date	September 28, 2026
Day	Monday
Time	04.00 p.m.
Venue	Through Video Conferencing (VC)/ Other Audio Visual Means (OAVM)

B. Date Of Book Closure:

The Registrar of Members and Share Transfer Books of the Company will remain closed **from September 22, 2026 to September 28, 2026** (both days inclusive) for the purpose of 34th Annual General Meeting of the Company.

C. Record Date:

September 21, 2026 is fixed as the Record Date for determining the eligibility of Members for the purpose of the 34th Annual General Meeting of the Company.

D. Financial Calendar:

Financial Year: April 1 to March 31 For the financial year **2026–27**, the tentative schedule for declaration of **quarterly unaudited financial results** is within **45 days from the end of each quarter and 60 days from the end of the financial year**, in accordance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

E. Dividend Payment Date:

In view of the Company's financial position and future growth plans, the Board of Directors has not recommended any dividend for the financial year ended March 31, 2026.

F. Listing In Stock Exchanges And Stock Codes:

The names of stock exchanges at which the equity shares are listed and respective stock codes are as under:

Name of the stock Exchanges	Stock Code No.
BSE Limited **("BSE")**	543266
National Stock Exchange of India Limited **("NSE")**	HERANBA

G. Isin No

The ISIN number allotted to the company for demat of shares are as under.

Name of the Depository	ISIN No.
National Securities Depository Limited (NSDL)	INE694N01015
Central Depository Services Limited (CDSL)	INE694N01015

H. Stock Data At Bse:

High/Low of Market price of Company's equity shares traded on the **BSE Limited** during the financial year ended on March 31, 2026 was as follows:

Month	High	Low
April, 2025	290.85	215.95
May, 2025	302.20	246.15
June, 2025	351.75	263.65
July, 2025	403.40	336.35
August, 2025	393.00	319.00
September, 2025	361.90	287.05
October, 2025	365.00	292.05
November, 2025	299.30	249.50
December, 2025	263.25	232.25
January, 2026	248.00	204.50
February, 2026	243.20	205.05
March, 2026	208.20	155.80

*Source: BSE.

I. Stock Data At Nse:

High/Low of Market price of Company's equity shares traded on **NSE** during the financial year ended on March 31, 2026 was as follows:

Month	High	Low
April, 2025	287.46	213.00
May, 2025	304.05	246.00
June, 2025	352.40	265.55
July, 2025	403.70	336.55
August, 2025	393.55	318.30
September, 2025	363.70	290.00
October, 2025	327.00	292.50
November, 2025	300.05	249.00
December, 2025	263.95	232.40
January, 2026	248.59	204.00
February, 2026	244.00	205.44
March, 2026	204.18	155.38

*Source: NSE.

J. Distribution Of Shareholding As On March 31, 2026:

Size of holding	No. of Shareholders*	(%)	No. of Shares	(%)
1-500	65893	96.22%	3635255	9.09%
501-1000	1419	2.07%	1071651	2.68%
1001-2000	628	0.92%	910788	2.28%
2001-3000	215	0.31%	537499	1.34%
3001-4000	83	0.12%	298668	0.75%
4001-5000	66	0.10%	308605	0.77%
5001-10000	84	0.12%	619284	1.55%
10001-& above	95	0.14%	32631717	81.55%
Total	**68483**	**100.00%**	**40013467**	**100.00%**

*The list of shareholders is non PAN based.

K. Share Holding Pattern As On March 31, 2026:

Sr. No.	Category	No. of Shares	%
1	Promoter & Promoter Group	2,99,87,138	74.94%
2	Alternate Investment Funds	27,000	0.07%
3	NBFCs registered with RBI	82,845	0.21%
4	Foreign Portfolio Investors Category I	28,996	0.07%
5	Resident Individuals holding nominal share capital up to ₹ 2 lakhs	69,85,626	17.46%
6	Resident Individuals holding nominal share capital in excess of ₹ 2 lakhs	12,82,303	3.20%
7	Non Resident Indians (NRIs)	4,13,725	1.03%
8	Bodies Corporate	7,73,500	1.93%
9	Trusts	23	0.00%
10	Unclaimed or Suspense or Escrow Account	23	0.00%
11	Clearing Members	4,783	0.01%
12	HUF	4,27,505	1.07%
TOTAL		**4,00,13,467**	**100.00%**

L. Shares Held In Physical And Dematerialized Form:

As on March 31, 2026, 100 % of shares were held in dematerialized form.

M. Outstanding Gdr's/Adr's/Warrant's/Convertible Instruments and their Impact on Equity:

Nil

N. Plant Location:

PLANT	LOCATION
UNIT-I	Plot No. 1504/1505,1506/1, at III Phase GIDC, Vapi, Taluka – Pardi, District – Valsad, Gujarat.
UNIT-II	Plot No. A-2/2214, A-2/2215, III Phase GIDC, Vapi, Taluka – Pardi, District – Valsad, Gujarat
SARIGAM PLANT	Plot No. 2817/1, GIDC Sarigam, Taluka – Umbergaon, District – Valsad, Gujarat
	Plot No. 2817/1/2, Chemical Zone, GIDC Sarigam, Taluka – Umbergaon, District – Valsad, Gujarat-396155
UNIT-IV	Plot No. 1409, GIDC, Phase-III, Vapi – 396 195
SAYKHA PLANT	Plot No-C-195 & C-196, GIDC, Saykha, Ta-Vagra, Dist-Bahruch-392140
TARAPUR PLANT	E/4, M.I.D.C, Tarapur, Boisar-401506

O. Address For Correspondence:

Corporate Office	2nd Floor, A Wing, Fortune Avirahi, Jain Derasar Lane, Borivali (West), Mumbai-400092 Telephone: +91-22-2898 7912 Email: compliance@heranba.com Website: https://heranba.com/
Registered Office	Plot No. 1504/1505,1506/1, at III Phase GIDC, Vapi, Taluka – Pardi, District – Valsad, Gujarat. Telephone: +91-260-240 1646 Email: compliance@heranba.com Website: https://heranba.com/
Registrar & Share Transfer Agent	M/s. Bigshare Services Private Limited., Office No S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri (East) Mumbai – 400093 Telephone-+91 22 6263 8200 Email: ipo@bigshareonline.com Website:-www.bigshareonline.com

P. Shares Held In Electronic Form:

Shareholders holding shares in electronic form are requested to update and maintain their bank details and other relevant information with their respective depository participants to enable smooth processing of corporate benefits and facilitate effective communication with the Company.

CHAPTER VI

Disclosure

A) Related Party Transactions:

All Related Party Transactions entered into during the financial year were in the ordinary course of business and on an arm's length basis.

There were no materially significant Related Party Transactions with Promoters, Directors, Key Managerial Personnel or their relatives that may have a potential conflict with the interests of the Company at large.

The details of Related Party Transactions, as required under applicable Accounting Standards, are disclosed in the Notes to the Financial Statements and in the Board's Report.

B) Compliance Relating To Capital Market:

The Company has generally complied with the requirements of the Stock Exchanges, SEBI and other statutory authorities relating to capital markets.

During the year, BSE Limited and National Stock Exchange of India Limited imposed a penalty of ₹10,000 each (plus applicable GST) for non-compliance with Regulation 29 of SEBI LODR relating to prior intimation of Board Meeting. The Company has duly paid the penalties and has strengthened its internal processes to ensure compliance with regulatory requirements.

There were no other penalties or strictures imposed on the Company during the last three years.

C) Code Of Conduct:

The Company has adopted a Code of Conduct applicable to all Directors and Senior Management Personnel.

The Code lays down the standards of integrity, transparency, and ethical conduct to be followed in business operations. All Board members and Senior Management Personnel have affirmed compliance with the Code for the financial year ended March 31, 2026.

D) Ceo And Cfo Certification:

In terms of Regulation 17(8) of SEBI LODR, a certificate from the Managing Director and Chief Financial Officer confirming the accuracy of financial statements and adequacy of internal controls was placed before the Board. The said certification is also provided on a quarterly basis in terms of Regulation 33 (2) (a) of SEBI LODR.

E) Compliance Certificate On Corporate Governance:

A certificate from a Practicing Company Secretary, confirming compliance with the conditions of Corporate Governance as stipulated under Schedule V of SEBI LODR, forms part of this Report.

F) Management Discussion And Analysis Report:

The Management Discussion and Analysis Report for the year ended March 31, 2026 forms part of this Annual Report.

Cautionary Statement

The statements in the "Management Discussion and Analysis Report" section describes the Company's objectives, projections, estimates, expectations and predictions, which may be "forward looking statements" within the meaning of the applicable laws and regulations. The annual results can differ materially from those expressed or implied, depending upon the economic and climatic conditions, Government policies and other incidental factors.

G) Adherence To Indian Accounting Standards:

The Financial Statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The accounting policies have been consistently applied, except where a change is required due to adoption of new or revised standards.

H) Whistle Blower/Vigil Mechanism:

The Company has established a Vigil Mechanism/ Whistle Blower Policy to provide a mechanism for directors, employees and stakeholders to report genuine concerns or unethical behaviour. The policy provides adequate safeguards against victimization and ensures confidentiality of the complainant. The details of the Vigil Mechanism are provided in the Board's Report.

I) Corporate Social Responsibility ("Csr"):

The Company has complied with the provisions of Section 135 of the Companies Act, 2013 relating to Corporate Social Responsibility. A detailed report on CSR activities undertaken during the year forms part of the Board's Report.

J) Policy On Materiality Of Events

In terms of Regulation 30 of SEBI LODR, the Company has adopted a **Policy for Determination of Materiality of Events and Information**, and for ensuring timely and adequate disclosure to the Stock Exchanges. The Policy is available on the Company's website at: https://heranba.com/

K) Commodity Price Risk

The Company is not engaged in commodity trading or hedging activities. Accordingly, disclosure relating to commodity price risk and hedging activities is not applicable.

L) Funds Raised During The Year Under Review

The Company has **not raised any funds** through preferential allotment, qualified institutional placement or any other mode during the financial year ended March 31, 2026.

M) Human Resources And Industrial Relations

As on March 31, 2026, the Company had approximately **883+ employees** across its operations.

The Company recognizes its human resources as a key asset and continues to invest in employee development, engagement and retention initiatives.

Industrial relations remained **harmonious and cordial** throughout the year under review.

Compliance Certificate

We, Mr. Raghuram K Shetty, Managing Director and Mr. Pravin Babu Shetty, CFO of Heranba Industries Limited **("The Company")** do hereby certify as follows:

A. We have reviewed financial statements and the cash flow statement for the year under review and that to the best of our knowledge and belief:

   1. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

   2. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the company's code of conduct.

C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that We have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and We have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which We are aware and the steps We have taken or propose to take to rectify these deficiencies.

D. We have indicated to the auditors and the Audit committee:

   1. significant changes in internal control over financial reporting during the year, if any;

   2. significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and

   3. instances of significant fraud of which We have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

For **Heranba Industries Limited**

Mr Raghuram K Shetty
Managing Director
DIN: 00038703

Pravin Babu Shetty
CFO

Date: August 22, 2026
Place: Mumbai

CERTIFICATE REGARDING COMPLIANCE WITH THE CONDITIONS OF CORPORATE GOVERNANCE REQUIREMENTS UNDER SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To The Members Of Heranba Industries Limited

We have examined the compliance of the conditions of Corporate Governance procedures implemented by **HERANBA INDUSTRIES LIMITED (the "Company")** having **CIN: L24231GJ1992PLC017315** for the financial year ended on 31st March, 2026 as per Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the **"Listing Regulations"**) and pursuant to the Listing Agreement of the Company with the Stock Exchanges and we have examined the relevant records of the Company in accordance with the Guidance Note on Corporate Governance Certificate issued by The Institute of Company Secretaries of India (the "ICSI").

In our opinion and to the best of our information and according to the explanations given to us, and the representations made by the Directors and Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2) and paragraphs C, D and E of Schedule V of the Listing Regulations, as applicable.

The compliance of the conditions of Corporate Governance is the responsibility of the Management. Our examination has been limited to a review of the procedures and implementations thereof, adopted by the Company for ensuring compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For GMJ & ASSOCIATES
Company Secretaries

[CS PRABHAT MAHESHWARI]
PARTNER
M. No.: FCS 2405
COP No.: 1432
UDIN: F002405H001186467
PEER REVIEW CERTIFICATE NO.: 6140/2024

Date: August 22, 2026
Place: Mumbai

Business Responsibility & Sustainability Report

SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity

1	NSE Symbol*	HERANBA	
2	BSE Scrip Code*	543266	
3	MSEI Symbol*	NOT LISTED	
4	ISIN*	INE694N01015	
5	Corporate Identity Number (CIN) of the Listed Entity	L24231GJ1992PLC017315	
6	Name of the Listed Entity	Heranba Industries Limited	
7	Date of Incorporation	17-03-1992	
8	Registered office address	Plot No. 1504/1505/1506/1 GIDC, Phase-III, Vapi-Valsad -396195 Gujarat	
9	Corporate address	2nd Floor, A Wing, Fortune Avirahi, Jain Derasar Lane, Borivali(W), Mumbai-400092	
10	E-mail	compliance@heranba.com	
11	Telephone	+91 22 5070 5050	
12	Website	https://heranba.com/	
13	Financial year for which reporting is being done	**Start date**	**End date**
	Current Financial Year	01-04-2025	31-03-2026
	Previous Financial Year	01-04-2024	31-03-2025
	Prior to Previous Financial year	01-04-2023	31-03-2024
14	Name of the Stock Exchange(s) where shares are listed		

Sr. No.	Name of the Stock exchange	Description of other stock exchange	Name of the Country
1	BSE	Bombay Stock Exchange	India
2	NSE	National Stock Exchange	India

15	Paid-up Capital (In ₹)	400134670.00
16	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report	
	Name	Abdul Latif
	Contact	022 5070 5114
	E mail	compliance@heranba.com
17	Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together).	Standalone basis
18	Whether the company has undertaken assessment or assurance of the BRSR Core?	No
19	Name of assessment or assurance provider	Not Applicable
20	Type of assessment or assurance obtained	Not Applicable

II. Products/services

21. Details of business activities (accounting for 90% of the turnover)

Sr. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1	Manufacturing	Engaged in the business of manufacturing, selling, distributing, purchasing and dealing of Insecticides, Fungicides, Herbicides, Weedicides and Public Health Service	100.00%

22. Products/Services sold by the entity (accounting for 90% of the entity's Turnover)

Sr. No.	Product/Service	NIC Code	% of total Turnover contributed
1	Insecticides Herbicides, Fungicides, Public Health	20211	100.00%

NIC Code list link: https://www.ncs.gov.in/Documents/NIC_Sector.pdf

III. Operations

23. Number of locations where plants and/or operations/offices of the entity are situated

Location	Number of plants	Number of offices	Total
National	4	33	37
International	0	0	0

24. Markets served by the entity

A. Number of locations

Locations	Number
National (No. of States)	20
International (No. of Countries)	85

B. What is the contribution of exports as a percentage of the total turnover of the entity?

28.47%

C. A brief on types of customers

The Company serves a diverse customer base across both domestic and international markets. Domestically, its customers include farmers, retailers, wholesalers, and distributors, serviced through an extensive network of stock depots. In the international segment, the Company caters to agrochemical companies and distribution partners. The Company's products are marketed and consumed across India as well as in overseas markets.

IV. Employees

25. Details as at the end of Financial Year

A. Employees and workers (including differently abled)

Sr. No.	Particulars	Total (A)	Male		Female		Other	
			No. (B)	% (B/A)	No. (C)	% (C/A)	No. (H)	% (H/A)
				Employees				
1	Permanent (D)	881	860	97.62%	21	2.38%	0	0.00%
2	Other than permanent (E)	2	2	100.00%	0	0.00%	0	0.00%
3	**Total employees(D + E)**	**883**	**862**	**97.62%**	**21**	**2.38%**	**0**	**0.00%**
				Workers				
4	Permanent (F)	314	313	99.68%	1	0.32%	0	0.00%
5	Other than permanent (G)	600	578	96.33%	22	3.67%	0	0.00%
6	**Total workers (F + G)**	**914**	**891**	**97.48%**	**23**	**2.52%**	**0**	**0.00%**

B. Differently abled Employees and workers:

Sr. No.	Particulars	Total (A)	Male		Female		Other	
			No. (B)	% (B/A)	No. (C)	% (C/A)	No. (H)	% (H/A)
	Differently Abled Employees							
1	Permanent (D)	0	0	0.00%	0	0.00%	0	0.00%
2	Other than Permanent (E)	0	0	0.00%	0	0.00%	0	0.00%
3	**Total differently abled employees (D + E)**	**0**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**
	Differently Abled Workers							
4	Permanent (F)	0	0	0.00%	0	0.00%	0	0.00%
5	Other than Permanent (G)	0	0	0.00%	0	0.00%	0	0.00%
6	**Total differently abled workers (F + G)**	**0**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**

26. Participation/Inclusion/Representation of women

	Total (A)	No. and percentage of Females	
		No. (B)	% (B/A)
Board of Directors	8	1	12.50%
Key Management Personnel	6	0	0.00%

27. Turnover rate for permanent employees and workers (Disclose trends for the past 3 years)

	Turnover rate in current FY (2025-26)				Turnover rate in previous FY (2024-25)				Turnover rate in the year prior to the previous FY (2023-24)			
	Male	Female	Other	Total	Male	Female	Other	Total	Male	Female	Other	Total
Permanent Employees	6.00%	2.00%	0.00%	3.00%	4.00%	7.00%	0.00%	5.50%	3.15%	6.25%	0.00%	3.39%
Permanent Workers	4.00%	0.00%	0.00%	4.00%	1.00%	0.00%	0.00%	1.00%	0.62%	0.00%	0.00%	0.62%

V. Holding, Subsidiary and Associate Companies (including joint ventures)

28. (a) Names of holding/subsidiary/associate companies/joint ventures

Sr. No.	Name of the holding/subsidiary/associate companies/joint ventures (A)	Indicate whether holding/Subsidiary/Associate/Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1	Mikusu India Private Ltd	Subsidiary	100.00%	No
2	Heranba Organics Pvt. Ltd	Subsidiary	100.00%	No
3	Daikaffil Chemicals India Limited	Subsidiary	48.48%	No
4	Mikusu Global Industries Limited	Subsidiary	100.00%	No

VI. CSR Details

29.

(i)	Whether CSR is applicable as per section 135 of Companies Act, 2013: (Yes/No)	Yes
(ii)	Turnover (in ₹)	1755,55,38,311.95
(iii)	Net worth (in ₹)	973,96,11,767.77

VII. Transparency and Disclosures Compliances

30. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No/ NA)	(If Yes, then provide web-link for grievance redress policy)	FY (2025-26)			PY (2024-25)			
			Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	(If NA, then provide the reason)
Communities	Yes	https://heranba.com/	0	0	-	0	0	-	-
Investors (other than shareholders)	Yes	https://heranba.com/	0	0	-	0	0	-	-
Shareholders	Yes	https://heranba.com/	0	0	-	0	0	-	-
Employees and workers	Yes	https://heranba.com/	0	0	-	0	0	-	-
Customers	Yes	https://heranba.com/	0	0	-	0	0	-	-
Value Chain Partners	Yes	https://heranba.com/	0	0	-	0	0	-	-
Any other	NA	https://heranba.com/	0	0	-	0	0	-	-

31. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format:

Sr. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
1	Customer Experience & Satisfaction	O	Focus on delivering innovative products to enhance crop productivity and public health outcomes	Not Applicable	Positive Implications
2	Climate Change & Natural Disasters	R	Potential business disruptions due to events such as floods, cyclones, fire, drought, etc.	Insurance coverage, fire safety systems, emergency preparedness, periodic risk assessments	Negative Implications
3	Climate Change & Energy Transition	O	Opportunities in reducing emissions, adopting clean energy, and improving energy efficiency	Not Applicable	Positive Implications

31. Overview of the entity's material responsible business conduct issues (Contd.)

Sr. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
4	Occupational Health & Safety	R	Risk of incidents impacting workforce, operations, and reputation	SOPs, safety training, PPE usage, audits, medical checks and continuous monitoring	Negative Implications
5	Process & Product Development	O	Enhances growth, efficiency, profitability, and stakeholder satisfaction	Not Applicable	Positive Implications
6	Supply Chain Resilience	R	Dependency on logistics and third parties affecting continuity and reputation	Diversified sourcing, logistics optimisation, insurance, supplier risk assessments	Negative Implications
7	Supply Chain Strengthening	O	Strengthening distribution network to improve customer fulfilment	Not Applicable	Positive Implications
8	Human Capital Management	R	Risks relating to attrition, skill gaps, and labour disruptions	Structured hiring, training programs, performance management, employee engagement	Negative Implications
9	Human Capital Development	O	Skilled and engaged workforce drives productivity and sustained growth	Not Applicable	Positive Implications
10	Product Quality	O	Ensures customer trust through consistent, high-quality products and innovation	Not Applicable	Positive Implications
11	Corporate Governance & Compliance	R	Exposure to regulatory risks, penalties, and reputational impact	Compliance systems, governance frameworks, periodic reviews and expert advisory	Negative Implications
12	Environmental Management	R	Non-compliance may lead to liabilities, reputational loss, and operational impact	Pollution control measures, waste management, regulatory compliance	Negative Implications
13	Data Protection & Security	R	Risks related to data breaches, system reliability, and confidentiality	Access controls, system monitoring, secured IT infrastructure	Negative Implications

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes									
1. a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No/NA)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
b. Has the policy been approved by the Board? (Yes/No/NA)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
c. Web Link of the Policies, if available	https://heranba.com/								
2. Whether the entity has translated the policy into procedures. (Yes/No/NA)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	NA*	Yes
3. Do the enlisted policies extend to your value chain partners? (Yes/No/NA)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	NA*	Yes
	*The Company has not undertaken any Social Impact Assessment (SIA) Project								
4. Name of the national and international codes/certifications/labels/standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustee) standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	The Company has obtained multiple national and international certifications, including: • ISO Certifications: ISO 9001:2015 (Quality Management) • ISO 14001:2015 (Environmental Management), • ISO Certifications: ISO 9001:2015 Production & Dispatch of Agro Based Formulations, • ISO/IEC 17025:2017 (Quality Assurance Laboratory) • Good Manufacturing Practices (GMP) Certification • HACCP Certification for production and distribution processes • WHO/FAO Compliance for select products • BIS Certifications: 11 licenses for various agrochemical products • Four Star Export House recognition These certifications demonstrate the Company's commitment to quality, environmental sustainability, product safety, and regulatory compliance								
5. Specific commitments, goals and targets set by the entity with defined timelines, if any.	The Company is in the process of formalizing its ESG strategy, including defined goals, targets and timelines aligned with material sustainability issues."								
6. Performance of the entity against the specific commitments, goals and targets along-with reasons in case the same are not met.	Not Applicable, as the Company is in the process of defining ESG goals and targets.								
Governance, leadership and oversight									
7. Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure)	Heranba is committed to sustainability and innovation, recognizing its responsibility to minimise environmental impact across its operations. The Company integrates sustainable practices across the value chain, from raw material sourcing to waste management. Driven by innovation, Heranba adopts green chemistry principles and focuses on developing products that are effective, safe, and environmentally responsible. The Company also emphasises resource efficiency through reduced emissions, responsible packaging, and continuous process improvement. Employee safety, social responsibility, and community development remain key priorities, supported by strong safety practices and CSR initiatives. Heranba upholds high standards of governance through transparency, compliance, and ethical business practices. The Company remains focused on advancing sustainable growth by combining innovation with environmental stewardship and responsible business conduct.								
8. Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy (ies).	Raghuram K. Shetty (DIN: 00038703), Managing Director								
9. Does the entity have a specified Committee of the Board/Director responsible for decision making on sustainability related issues? (Yes/No/NA).	Yes								
If yes, provide details.	Our Managing Director and Executive Directors oversee the implementation of respective policies. The Functional Heads are authorized to oversee the implementation thereof.								

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES (Contd.)

10. Details of Review of NGRBCs by the Company

Subject for Review	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow up action	Director								
Frequency (Annually /Half yearly /Quarterly/Any other-please specify).	Any Other								
Description of other committee for performance against above policies and follow up action	Performance against policies is reviewed under the oversight of the Managing Director and Whole-Time Director, supported by senior management. The review is conducted periodically based on the frequency specified in respective policies and on a need basis, whichever is earlier.								
Compliance with statutory requirements of relevance to the principles and rectification of any non-compliances	Director								
Frequency (Annually /Half yearly /Quarterly/Any other-please specify).	Any Other								
Description of other committee for compliance with statutory requirements of relevance to the principles and rectification	The Company has necessary procedures in place to ensure the compliance with all relevant regulations								

11.	Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/No).	Yes
	If Yes, Provide name of the agency	"External assessments are conducted by agencies such as Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements."

12. If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:

Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the Principles material to its business (Yes/No)	Not Applicable								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)	Not Applicable								
The entity does not have the financial or/human and technical resources available for the task (Yes/No)	Not Applicable								
It is planned to be done in the next financial year (Yes/No)	Not Applicable								
Any other reason (please specify)	Not Applicable								
Notes	-								

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as "Essential" and "Leadership". While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1: Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics/principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Board of Directors	4	During FY 2025-26, the Company conducted four training and awareness programmes for Directors and Key Managerial Personnel covering corporate governance, BRSR and ESG principles, regulatory and compliance updates, finance, risk management, business strategy, and operational performance. Independent Directors were also provided with familiarization programmes, including management presentations and site visits, to enhance their understanding of the Company's business, operations, industry environment, and governance framework.	100.00%
Key Managerial Personnel	4	During FY 2025-26, the Company conducted four training and awareness programmes for Directors and Key Managerial Personnel covering corporate governance, BRSR and ESG principles, regulatory and compliance updates, finance, risk management, business strategy, and operational performance. Independent Directors were also provided with familiarization programmes, including management presentations and site visits, to enhance their understanding of the Company's business, operations, industry environment, and governance framework.	100.00%
Employees other than BoD and KMPs	250	More than 40 topics which includes • Health and Safety including Basic & General Safety in Chemical Industry, Emergency Chlorine Handling Kit, First-aid Training,, Manual Material Handling, Good Housing Keeping, Practical Fire Fighting With the Use Of Fire Extinguisher, Importance of PPE, SCBA Set Handling etc • Session on Code of Conduct for employees &workers • Prevention of Sexual Harassment • Stress Management • Business Communication Skills • Team Building • Training on Microsoft Excel • Training on Product DEvelopment	73.00%
Workers	195	• Health and Safety including Basic & General Safety in Chemical Industry, Emergency Chlorine Handling Kit, First-aid Training,, Manual Material Handling, Good Housing Keeping, Practical Fire Fighting With the Use Of Fire Extinguisher, Importance of PPE, SCBA Set Handling, Bromine Handling training, H2S gas detector operation, Unsafe Condition and unsafe act etc Prevention of Sexual Harassment	80.00%

2. Details of fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings (by the entity or by directors/KMPs) with regulators/law enforcement agencies/ judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):

Monetary

Details of penalty or fine					
Sr. No.	**NGRBC Principle**	**Name of the regulatory/ enforcement agencies/ judicial institutions**	**Amount (In INR)**	**Brief of the Case**	**Has an appeal been preferred? (Yes/No)**
NIL					

Details of settlement					
Sr. No.	**NGRBC Principle**	**Name of the regulatory/ enforcement agencies/ judicial institutions**	**Amount (In INR)**	**Brief of the Case**	**Has an appeal been preferred? (Yes/No)**
NIL					

Details of compounding fee					
Sr. No.	**NGRBC Principle**	**Name of the regulatory/ enforcement agencies/ judicial institutions**	**Amount (In INR)**	**Brief of the Case**	**Has an appeal been preferred? (Yes/No)**
NIL					

Non-Monetary

Details of imprisonment					
Sr. No.	**NGRBC Principle**	**Name of the regulatory/ enforcement agencies/ judicial institutions**	**Brief of the Case**	**Has an appeal been preferred? (Yes/No)**	**Has an appeal been preferred? (Yes/No)**
NIL					

Punishment					
Sr. No.	**NGRBC Principle**	**Name of the regulatory/ enforcement agencies/ judicial institutions**	**Brief of the Case**	**Has an appeal been preferred? (Yes/No)**	**Has an appeal been preferred? (Yes/No)**
NIL					

3. Of the instances disclosed in Question 2 above, details of the Appeal/Revision preferred in cases where monetary or non-monetary action has been appealed:

Details Of The Appeal Or Revision Preferred In Cases Where Monetary Or Non Monetary Action Has Been Appealed		
Sr. No.	**Case Details**	**Name of the regulatory/enforcement agencies/ judicial institutions**
NIL		

4. Does the entity have anti-corruption or anti-bribery policy?

Yes

If Yes, provide details in brief	The Company has an Anti-Bribery and Anti-Corruption Policy which provides a framework for ethical conduct and compliance with applicable laws. The policy prohibits bribery, facilitation payments, and unethical practices, and applies to all directors, employees and stakeholders. It also covers risk awareness, reporting mechanisms, training and disciplinary actions in case of violations. The Company maintains a zero-tolerance approach towards corruption and encourages reporting of concerns through its vigil mechanism, ensuring confidentiality and protection to whistleblowers. Regular training is conducted to promote awareness and compliance. The policy is available at: https://heranba.com/
Provide a web-link if the entity has anti-corruption or anti-bribery policy	https://heranba.com/

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/corruption:

Particulars	FY (2025-26)	PY (2024-25)
Directors	0	0
KMPs	0	0
Employees	0	0
Workers	0	0

6. Details of complaints with regard to conflict of interest:

Particulars	FY (2025-26)		PY (2024-25)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	0	NA	0	NA
Number of complaints received in relation to issues of Conflict of Interest of the KMPs	0	NA	0	NA

7. Provide details of any corrective action taken or underway on issues related to fines/ penalties/action taken by regulators/law enforcement agencies/judicial institutions, on cases of corruption and conflicts of interest.

Not Applicable

8. Number of days of accounts payables

Particulars	FY (2025-26)	PY (2024-25)
i) Accounts payable x 365 days	111,058.40*	159,918.52 *
ii) Cost of goods/services procured	1,438.66*	1,131.51*
iii) Number of days of accounts payables	77.20	141

9. Open-ness of business - Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics			FY (2025-26)	PY (2024-25)
Concentration of Purchases	a.	i)	Purchases from trading houses	342.00*	253.76*
		ii)	Total purchases	1,438.66*	1,131.51*
		iii)	Purchases from trading houses as % of total purchases	23.77%	22.43%
	b.		Number of trading houses where purchases are made	3	3
	c.	i)	Purchases from top 10 trading houses	342.00*	253.76*
		ii)	Total purchases from trading houses	342.00 *	253.76*
		iii)	Purchases from top 10 trading houses as % of total purchases from trading houses	100.00%	100.00%
Concentration of Sales	a.	i)	Sales to dealer/distributors	335.05*	408.25*
		ii)	Total Sales	1,755.55*	1,495.90*
		iii)	Sales to dealer/distributors as % of total sales	19.09%	27.29%
	b.		Number of dealers/distributors to whom sales are made	10,000	10,000
	c.	i)	Sales to top 10 dealers/distributors	12.50*	41.25*
		ii)	Total Sales to dealer/distributors	335.05*	408.25*
		iii)	Sales to top 10 dealers/distributors as % of total sales to dealer/distributors	3.73%	10.10%
Share of RPTs in	a.	i)	Purchases (Purchases with related parties)	544.44*	247.62*
		ii)	Total Purchases	1,438.66*	1,131.51*
		iii)	Purchases (Purchases with related parties as % of Total Purchases)	37.84%	21.88%
	b.	i)	Sales (Sales to related parties)	358.97*	211.23*
		ii)	Total Sales	1,755.55*	1,495.90*
		iii)	Sales (Sales to related parties as % of Total Sales)	20.45%	14.12%
	c.	i)	Loans & advances given to related parties	549.18*	493.81*
		ii)	Total loans & advances	549.18*	493.81 *
		iii)	Loans & advances given to related parties as % of Total loans & advances	100%	100.00%
	d.	i)	Investments in related parties	0.15*	0.15*
		ii)	Total Investments made	5.80*	3.39*
		iii)	Investments in related parties as % of Total Investments made	2.59%	4.43%

*₹ isn Crores

Leadership Indicators

1. Awareness programmes conducted for value chain partners on any of the Principles during the financial year

Sr. No.	Total number of awareness programmes held	Topics/principles covered under the training	Percentage of value chain partners covered (by value of business done with such partners) under the awareness programmes
The company has a practice of regularly training farmers and dealers in various regions on various topics to create an awareness on good business practices which cover the various topics including Good Business Practices, Effectiveness of Products on Crops and Pest, How to use the products to give better yields, Health & Safety Related usage of products, Launch of New Scheme, Launch of New Products, Distribution of Awards, Update and Future Plan of Company progress.			

2. Does the entity have processes in place to avoid/manage conflict of interests involving members of the Board?

If Yes, provide details of the same.	Yes
Notes	The Company has established processes to identify, prevent and manage conflicts of interest involving Board members and senior management. As per the Code of Conduct, Directors are required to disclose their interests and abstain from discussions and decision-making in matters where a conflict exists. Directors and senior management provide periodic declarations of their interests in accordance with the Companies Act, 2013. The Company ensures that all related party transactions are undertaken with requisite approvals and in compliance with applicable laws.

PRINCIPLE 2: Businesses should provide goods and services in a manner that is sustainable and safe

Essential Indicators

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	FY (2025-26)	PY (2024-25)	Details of improvements in environmental and social impacts
R&D	0.43%	1.60%	1. Productivity of Profenophos is increased by achieving standard Yield, reduced BCT and quality improvements in Profenophos. 2. In-house Profenofos Key raw material (n-PBr) developed and established at Commercial level to reduced Bromine recovery so energy and effluent reduction. 3. New products (Propaquizafop, BPS and PRDN) developed and established at commercial level Portfolio of product increase in group level. 4. Ethion product purity Improved and established at commercial. 5. MPBD quality improvement by 7%. 6. Productivity improvement in 1R-TRANSCMA. 7. Reduced aqueous effluent generation in Bifenthrin by 40% and yield improvement.
Capex	0.00%	0.00%	NA.

2. a. Does the entity have procedures in place for sustainable sourcing? (Yes/No)

No. The Company has not established a formal sustainable sourcing policy. However, it considers sustainability aspects in supplier selection and evaluation, including compliance with applicable laws, environmental and social standards, health and safety practices, and relevant ISO certifications (ISO 9001, ISO 14001, etc.). The Company also periodically reviews its procurement practices to ensure responsible sourcing.

b. If yes, what percentage of inputs were sourced sustainably?

Not Applicable

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for

(a)	Plastics (including packaging)	Plastic waste is sent to GPCB Approved recycler.
(b)	E-waste	E-waste records are maintained & sent to GPCB Registered E-Waste supplier.
(c)	Hazardous waste	All generated hazardous waste has been sent to a Recycler , Preprocessor and landfill site authorize by the GPCB.
(d)	Other waste	It is given to the local scrap vendor i.e. MS waste, SS waste.

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes/No). Yes

If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards?	Yes Waste Collection Plan as well as Data is regularly submitted to Pollution Control Boards.
If not, provide steps taken to address the same.	Not Applicable

Leadership Indicators

1. Has the entity conducted Life Cycle Perspective/Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)?

No

If yes, provide details

Not Applicable

2. If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products/services, as identified in the Life Cycle Perspective/ Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.

Action taken to mitigate significant social or environmental concerns and/or risks arising from production or disposal of products/services

Sr. No.	Name of Product/Service	Description of the risk/concern	Action Taken
		NIL	

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

Sr. No.	Indicate input material	Recycled or re-used input material to total material	
		FY (2025-26)	PY (2024-25)
	Nil		

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:

Particulars	FY (2025-26)			PY (2024-25)		
	Re-Used	Recycled	Safely Disposed	Re-Used	Recycled	Safely Disposed
Plastics (including packaging)	-	**7.96**	-	-	25.18	-
E waste	-	-	-	-	-	-
Hazardous waste	-	-	**185.455**	-	-	320.41
Other waste	-	-	-	-	1.75	-

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category

Sr. No.	Indicate product category	Reclaimed products and their packaging materials as Percentage of total products sold in respective category
	NIl	

Notes:

PRINCIPLE 3. Businesses should respect and promote the well-being of all employees, including those in their value chains

Essential Indicators

1. a. Details of measures for the well-being of employees:

Category	Total (A)	% of employees covered by									
		Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent employees											
Male	860	860	100%	232	26.56%	-	-	0	0.00%	0	0.00%
Female	21	21	100%	2	9.52%	21	100%		-	0	0.00%
Other	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Total	**881**	**881**	**100.00%**	**234**	**26.56%**	**21**	**2.38%**	**0**	**0.00%**	**0**	**0.00%**
Other than Permanent employees											
Male	2	2	100.00%	0	0.00%	-	-	0	0.00%	0	0.00%
Female	**0**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**	**-**	**-**	**0**	**0.00%**
Other	**0**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**
Total	**2**	**2**	**100.00%**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**

b. Details of measures for the well-being of workers:

Category	Total (A)	% of workers covered by									
		Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent workers											
Male	313	313	100.00%	313	100.00%	-	-	0	0.00%	0	0.00%
Female	1	1	100.00%	1	100.00%	1	100.00%	-	-	0	0.00%

b. Details of measures for the well-being of workers: (Contd.)

Category	Total (A)	% of workers covered by									
		Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Other	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Total	**314**	**314**	**100.00%**	**314**	**100.00%**	**1**	**0.32%**	**0**	**0.00%**	**0**	**0.00%**
Other than Permanent workers											
Male	578	578	100.00%	578	100.00%	-	-	0	0.00%	0	0.00%
Female	**22**	**22**	**100.00%**	**22**	**100.00%**	**22**	**100.00%**	**-**		**0**	**0.00%**
Other	**0**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**	**0**	**0.00%**
Total	**600**	**600**	**100.00%**	**600**	**100.00%**	**22**	**3.67%**	**0**	**0.00%**	**0**	**0.00%**

C. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format:

Particulars	FY (2025-26)	PY (2024-25)
i) Cost incurred on wellbeing measures (well-being measures means well-being of employees and workers (including male, female, permanent and other than permanent employees and workers)	7.59*	6.93*
ii) Total revenue of the company	1,755.55*	1,495.90*
iii) Cost incurred on wellbeing measures as a % of total revenue of the company	0.43%	0.46%

*₹ In Crores

2. Details of retirement benefits

Benefits	FY (2025-26)			PY (2024-25)		
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)
PF	100%	100%	Yes	100%	100%	Yes
Gratuity	100%	100%	Yes	100%	100%	Yes
ESI	100%	100%	Yes	100%	100%	Yes
Others – please specify	-	-	-	-	-	-

3. Accessibility of workplaces

Are the premises/offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016?	Yes. The Company has put up ramps, lifts, and handrails for stairwells at all of its locations, including its offices and other premises, to make it easier for people with disabilities to go about. Thus, Company's premises has been made access friendly.
If not, whether any steps are being taken by the entity in this regard.	Not Applicable

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016?

Yes The Company has an Equal Opportunity/Anti-Discrimination Policy aligned with applicable laws, including the Rights of Persons with Disabilities Act, 2016. The policy prohibits discrimination on the basis of gender, age, race, religion, nationality, disability and other protected categories, and promotes a fair, inclusive and harassment-free workplace. Employees are encouraged to report any instances of discrimination, and appropriate action is taken in accordance with the policy.

If so, provide a web-link to the policy

https://heranba.com/

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

Gender	Permanent employees		Permanent workers	
	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	0.00	0.00	0.00	0.00
Female	0.00	0.00	0.00	0.00
Other	0.00	0.00	0.00	0.00
Total	**0.00**	**0.00**	**0.00**	**0.00**

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker?

	Yes/No	(If Yes, then give details of the mechanism in brief)
Permanent Workers	Yes	The Company has a formal Grievance Redressal Policy that provides a structured mechanism for addressing employee concerns in a fair and timely manner. The process includes escalation from immediate supervisor to higher management, including HR and Director level, if required. The policy can be access at https://heranba.com/
Other than Permanent Workers	Yes	
Permanent Employees	Yes	
Other than Permanent Employees	Yes	

7. Membership of employees and worker in association(s) or Unions recognised by the listed entity:

Benefits	FY (2025-26)			PY (2024-25)		
	Total employees/ workers in respective category (A)	No. of employees/ workers in respective category, who are part of association(s) or Union (B)	% (B/A)	Total employees/ workers in respective category (C)	No. of employees/ workers in respective category, who are part of association(s) or Union (D)	% (D/C)
Total Permanent Employees	**881**	**0**	**-**	**556**	**0**	**-**
Male	860	0	-	537	0	-
Female	21	0	-	19	0	-
Other	0	0	-	0	0	-
Total Permanent Workers	**314**	**0**	**-**	**311**	**0**	**-**
Male	313	0	-	310	0	-
Female	1	0	-	1	0	-
Other	0	0	-	0	0	-

8. Details of training given to employees and workers:

Category	FY (2025-26)					PY (2024-25)				
	Total (A)	On Health and safety measures		On Skill up gradation		Total (D)	On Health and safety measures		On Skill up gradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Male	862	629	72.97%	91	10.56%	539	444	82.37%	85	15.77%
Female	21	5	23.81%	5	23.81%	19	1	5.26%	8	42.11%
Other	0	0	0.00%	0	0.00%	0	-	-	-	-
Total	**883**	**634**	**71.80%**	**96**	**10.87%**	**556**	**445**	**79.75%**	**93**	**16.67%**
Workers										
Male	891	891	100.00%	0	0.00%	1009	982	97.32%	-	-
Female	23	23	100.00%	0	0.00%	21	6	28.57%	-	-
Other	0	0	0.00%	0	0.00%	0	0	-	-	-
Total	**914**	**914**	**100.00%**	**0**	**0.00%**	**1030**	**988**	**95.92 %**	**0**	**0**

9. Details of performance and career development reviews of employees and worker:

Benefits	FY (2025-26)			PY (2024-25)		
	Total (A)	No. (B)	% (B/A)	Total (D)	No. (E)	% (E/D)
Employees						
Male	862	860	99.77%	539	539	100%
Female	21	21	100.00%	19	19	100%
Other	0	0	0.00%	0	0	100%
Total	**883**	**881**	**99.77%**	**558**	**558**	**100%**
Workers						
Male	891	891	100.00%	1,009	1,009	100%
Female	23	23	100.00%	21	21	100%
Other	0	0	0.00%	0	0	100%
Total	**914**	**914**	**100.00%**	**1,030**	**1,030**	**100%**

10. Health and safety management system:

a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/No/NA).

Yes.

If yes, the coverage such system?

Heranba places a high priority on preserving and enhancing the health and safety of its employees. Employee workplace safety is the cornerstone of the company's sustainability approach. The company has put in place thorough compliance measures at all touch points to ensure everyone's safety.

All manufacturing facilities, offices are covered by the Safety & Health Management system, which also ensures the protection of the environment, the health and safety of all employees, contractors, visitors, and other important stakeholders. The Company has also adopted a BRSR policy for environmental protection, health, and safety, which is available on https://heranba.com/

b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

Heranba has a risk management system to carry out the evaluation of work-related hazards and risks for all routine and non-routine operations carried out at any site. The management identify hazards and risks after consulting with safety specialists. To get rid of the risks and hazards identified, a mitigation strategy which involves evacuating the employees and other occupants in the event of an emergency are offered.

The employees and workers also provided with protective gear wherever required. In case of any emergency, the following facilities are available:

- Well-equipped OHC with 24x7 male nurse available
- Well-equipped Ambulance with trained Driver cum mechanic 24X7 available.
- Appointed Factory Medical Officer (FMO).
- First Aid Treatment available in OHC.
- First Aid Boxes provided & maintained.
- Mutual Aid facility of Ambulance available with Local Association.
- Agreement with outside hospital for emergency treatment as Mutual Aid.
- Periodic medical check-up.

c. Whether you have processes for workers to report the work related hazards and to remove themselves from such risks?

Yes.

d. Do the employees/worker of the entity have access to non-occupational medical and healthcare services?

Yes.

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category*	FY (2025-26)	PY (2024-25)
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	0	0
	Workers	0	0
Total recordable work-related injuries	Employees	0	0
	Workers	0	1
No. of fatalities	Employees	0	0
	Workers	0	0
High consequence work related injury or ill-health (excluding fatalities)	Employees	0	0
	Workers	0	0

*Including in the contract workforce

12. Describe the measures taken by the entity to ensure a safe and healthy work place.

At Heranba, we believe that keeping everyone safe—including our employees, our guests, and the general public—is essential to our long-term success. We continue to believe that having a safe and healthy workplace is both a legal requirement and a basic human right. As part of our sustainability vision, we have set the aim of achieving "Zero Harm" and zero reportable injuries across all of our operations.

The following are some of the mitigating strategies to avoid or lessen severe consequences on occupational health and safety:

- Providing and maintaining up to date fire detection, alarm, and suppression systems;
- Providing a Safety training to all company employees and contract workers.
- Conducting routine site reviews, inspections, and audits to gauge readiness for safety;
- Regular simulations of both fire and medical emergencies.
- Regular training on occupational health & safety training to sensitize employees on occupational health & safety.
- Regular medical check-up facility available every week.
- Mutual Aid facility of Ambulance is available through connection with Local association.
- Oxygen cylinder kit available for emergency purpose.

13. Number of Complaints on the following made by employees and workers:

Particulars	FY (2025-26)			PY (2024-25)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	0	0		0	0	
Health & Safety	0	0		0	0	

14. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100%
Working Conditions	100%

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks/concerns arising from assessments of health & safety practices and working conditions.

In all of its locations, Heranba keeps track on accident rates. The strong commitment of management and employees to maintain a safe workplace by following the Company's established management approach and adopting a health and safety-first mentality in the performance of duties is credited with the overall reduction in health and safety incidents.

Leadership Indicators

1. Does the entity extend any life insurance or any compensatory package in the event of death of

(A) Employees (Y/N)	Yes
(B) Workers (Y/N).	Yes

Heranba has a compensation policy in place for its employees and permanent workers and does provide aid in the event of a tragic incident, such as a death.

2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.

The Company verifies compliance with statutory dues by value chain partners as part of its invoice processing and vendor management processes. Contractors are required to submit relevant compliance documents, and periodic audits are conducted to ensure adherence to applicable statutory requirements.

3. Provide the number of employees/workers having suffered high consequence work related injury/ill-health/fatalities (as reported in Q11 of Essential Indicators above), who have been are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:

	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY (2025-26)	PY (2024-25)	FY (2025-26)	PY (2024-25)
Employees	0	0	0	0
Workers	0	0	0	0

4. Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/No/NA)

No

5. Details on assessment of value chain partners:

	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	-
Working Conditions	-

6. Provide details of any corrective actions taken or underway to address significant risks/ concerns arising from assessments of health and safety practices and working conditions of value chain partners.

The Company conducts periodic EHS, system and regulatory audits of value chain partners, including suppliers and warehouses. Based on these assessments, corrective and preventive actions are identified and regularly monitored to ensure timely implementation and compliance.

Notes

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders

Essential Indicators

1. Describe the processes for identifying key stakeholder groups of the entity.

The Company identifies key stakeholder groups based on their impact on and influence over its operations and overall business performance. Key stakeholders include employees, shareholders, customers, suppliers, vendors, communities, business partners, Dealer/Distributors, Lenders and government authorities. The Company engages with these stakeholders to understand their expectations and to support informed decision-making and long-term strategy development.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Sr. No.	Stakeholder Group	Whether identified as Vulnerable & Marginalized Group	Whether identified as Vulnerable & Marginalized Group	Details of Frequency of engagement	Purpose and scope of engagement including key topics and concerns raised during such engagement
1	Shareholders	No	AGM, investor meetings, emails, stock exchange filings, annual report, quarterly results, website	Ongoing	To communicate financial performance, address investor queries and discuss business outlook
2	Customers	No	Website, customer interactions, plant visits, dealer meets, surveys, conferences, helpdesk	Ongoing	To ensure product quality, customer satisfaction, after-sales support and promote safe use of products
3	Government and Regulatory Bodies	No	Emails, meetings, industry forums, regulatory portals, submissions	Ongoing	Regulatory compliance, filings, licensing and policy-related matters
4	Suppliers	No	Supplier meets, workshops, emails, digital communication, joint events, assessments	Ongoing	Procurement of materials/services and promoting sustainable and compliant practices

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group. (Contd.)

Sr. No.	Stakeholder Group	Whether identified as Vulnerable & Marginalized Group	Whether identified as Vulnerable & Marginalized Group	Details of Frequency of engagement	Purpose and scope of engagement including key topics and concerns raised during such engagement
5	Employees	No	Meetings, trainings, internal communication, surveys, portals, one-on-one interactions	Ongoing	Employee engagement, skill development, feedback and grievance resolution
6	Communities & NGO	No	Community meetings, CSR projects, partnerships, site visits, seminars	Ongoing	Community development, CSR initiatives, safety awareness and social impact programs
7	Lenders/ Financial Institutions	No	Meetings, emails, financial disclosures, compliance reports, loan documentation	Ongoing	To ensure timely servicing of obligations, compliance with covenants and maintaining transparent financial communication
8	Distributors/ Channel Partners	No	Dealer/distributor meetings, trainings, emails, digital platforms, field visits	Ongoing	Strengthening distribution network, ensuring product availability, compliance and market feedback
9	Industry Bodies/ Associations	No	Industry forums, memberships, conferences, seminars, consultations	Ongoing	Policy advocacy, knowledge sharing, industry collaboration and regulatory updates

Leadership Indicators

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

The Company engages with key stakeholders through management-level interactions, including meetings, surveys and operational engagements, to understand economic, environmental and social concerns. Feedback from these interactions is reviewed by senior management and appropriately communicated to the Board, enabling informed decision-making and strategic oversight.

2.Whether stakeholder consultation is used to support the identification and management of environmental, and social topics.

Yes

If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

The Company uses stakeholder consultations to identify and manage environmental and social issues. Inputs gathered through regular interactions—such as meetings, surveys and engagements—are considered in understanding stakeholder concerns and expectations. These insights support the development and refinement of the Company's policies, operational practices and sustainability initiatives.

3. Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/marginalized stakeholder groups.

The Company engages with vulnerable and marginalized communities primarily through its CSR initiatives, which are designed to address their social and developmental needs. Based on such engagements, the Company undertakes focused interventions in areas such as community development, livelihood support, healthcare, education and environmental sustainability. Further details are provided in the CSR section of the Annual Report.

PRINCIPLE 5: Businesses should respect and promote human rights

Essential Indicators

1. Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	FY (2025-26)			PY (2024-25)		
	Total (A)	No. of employees/ workers covered (B)	% (B/A)	Total (C)	No. of employees/ workers covered (D)	% (D/C)
Employees						
Permanent	881	90	10.22%	556	95	17.09
Other than permanent	2	0	0.00%	2	0	-
Total Employees	**883**	**90**	**10.19%**	**558**	**95**	**17.03**
Workers						
Permanent	314	70	22.29%	311	200	64.31
Other than permanent	600	81	13.50%	719	100	13.91
Total Workers	**914**	**151**	**16.52%**	**1,030**	**300**	**29.13**

2. Details of minimum wages paid to employees and workers, in the following format:

Category	FY (2025-26)					PY (2024-25)				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent:	**881**	**0**	**0.00%**	**881**	**100.00%**	**556**	**0**	**-**	**556**	**100%**
Male	860	0	0.00%	860	100.00%	537	0	-	537	100%
Female	21	0	0.00%	21	100.00%	19	0	-	19	100%
Other	0	0	0.00%	0	0.00%	0	0	-	0	100%
Other than Permanent:	**2**	**0**	**0.00%**	**2**	**100.00%**	**2**	**0**	**-**	**2**	**100%**
Male	2	0	0.00%	2	100.00%	2	0	-	2	100%
Female	0	0	0.00%	0	0.00%	0	0	-	0	-
Other	0	0	0.00%	0	0.00%	0	0	-	0	-
Workers										
Permanent:	**314**	**0**	**0.00%**	**314**	**100.00%**	**311**	**0**	**-**	**311**	**100%**
Male	313	0	0.00%	313	100.00%	310	0	-	310	100%
Female	1	0	0.00%	1	100.00%	1	0	-	1	100%
Other	0	0	0.00%	0	0.00%	0	0	-	0	100%
Other than Permanent:	**600**	**0**	**0.00%**	**600**	**100.00%**	**719**	**0**	**-**	**719**	**100%**
Male	578	0	0.00%	578	100.00%	699	0	-	699	100%
Female	22	0	0.00%	22	100.00%	20	0	-	20	100%
Other	0	0	0.00%	0	0.00%	0	0	-	0	100%

3. Details of remuneration/salary/wages, in the following format:

a. Median remuneration/wages:

Benefits	Male		Female		Other	
	Number	Median remuneration/ salary/wages of respective category	Number	Median remuneration/ salary/wages of respective category	Number	Median remuneration/ salary/wages of respective category
Board of Directors (BoD)	4	33,00,000	0	0	0	0
Key Managerial Personnel	2	28,00,000	0	0	0	0
Employees other than BoD and KMP	856	3,03,700	21	9,52,719	0	0
Workers	891	2,56,000	23	28,20,000	0	0

Independent Directors are paid sitting fees.

b. Gross wages paid to females:

Particulars	FY (2025-26)	PY (2024-25)
Gross wages paid to females	2.00*	1.81*
Total wages	74.07*	73.39*
Gross wages paid to females (Gross wages paid to females as % of total wages)	2.71%	2.47%

*₹ In Crores.

4. Do you have a focal point (Individual/Committee) responsible for addressing human right impacts or issues caused or contributed to by the business?

Yes

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

The Company has established mechanisms to address human rights-related grievances through its Human Rights Policy and Grievance Redressal framework. Employees and associates can report concerns to line management or through defined internal channels without fear of retaliation. Reported grievances are reviewed and addressed through appropriate escalation, management oversight and corrective actions. The Company is committed to protecting the rights of employees, contractors, suppliers and communities in line with applicable laws and standards. The policy is available at: https://heranba.com/

6. Number of Complaints on the following made by employees and workers:

	FY (2025-26)			PY (2024-25)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual Harassment	0	0	-	0	0	-
Discrimination at workplace	0	0	-	0	0	-
Child Labour	0	0	-	0	0	-
Forced Labour/Involuntary Labour	0	0	-	0	0	-
Wages	0	0	-	0	0	-
Other human rights related issues	0	0	-	0	0	-

7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:

Particulars		FY (2025-26)	PY (2024-25)
i)	Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	0	0
ii)	Average number of female employees/workers at the beginning of the year and as at end of the year	40	40
iii)	Complaints on POSH as a % of female employees/workers	0	0
iv)	Complaints on POSH upheld	0	0

8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.

The Company has established multiple mechanisms to prevent adverse consequences to complainants in cases of discrimination and harassment. These include the Anti-Discrimination Policy, POSH Policy, Whistle-blower Policy and Grievance Redressal framework. An Internal Committee (IC) has been constituted in accordance with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 to address complaints in a fair and confidential manner. The Company follows a strict non-retaliation policy and ensures that complainants and whistle-blowers are protected against victimization, harassment or any adverse action, thereby promoting a safe and secure reporting environment.

9. Do human rights requirements form part of your business agreements and contracts? (Yes/No/NA)

No

10. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child labour	100%
Forced/involuntary labour	100%
Sexual harassment	100%
Discrimination at workplace	100%
Wages	100%
Others – please specify	100%

11. Provide details of any corrective actions taken or underway to address significant risks/concerns arising from the assessments at Question 10 above.

Not Applicable

Leadership Indicators

1. Details of a business process being modified/introduced as a result of addressing human rights grievances/complaints.

No human rights grievances were reported during the reporting period; accordingly, no business process modifications were required.

2. Details of the scope and coverage of any Human rights due-diligence conducted

The Company is committed to upholding human rights standards across its operations. While formal human rights due diligence is evolving, the Company monitors compliance through its internal policies and supplier evaluations and aims to strengthen due diligence processes across its value chain.

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Yes

4. Details on assessment of value chain partners:

	% of value chain partners (by value of business done with such partners) that were assessed
Sexual harassment	NIL
Discrimination at workplace	
Child Labour	
Forced Labour/Involuntary Labour	
Wages	
Others – please specify	

5. Provide details of any corrective actions taken or underway to address significant risks/ concerns arising from the assessments at Question 4 above.

Not Applicable, as no significant risks or concerns were identified from the assessments conducted.

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment

Essential Indicators

1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:

Whether total energy consumption and energy intensity is applicable to the company?

Yes

Particulars	FY (2025-26)	PY (2024-25)
Revenue from operations (in ₹)	17555538311.95	14958984398.35

Parameter	Units	FY (2025-26)	PY (2024-25)
From renewable sources			
Total electricity consumption (A)	Kilojoule (KJ)	128164860.00	512172000.00
Total fuel consumption (B)	Kilojoule (KJ)	0.00	0.00
Energy consumption through other sources (C)	Kilojoule (KJ)	0.00	0.00
Total energy consumed from renewable sources (A+B+C)	Kilojoule (KJ)	128164860.00	512172000.00
From non-renewable sources			
Total electricity consumption (D)	Kilojoule (KJ)	160061511600.00	109455260400.00
Total fuel consumption (E)	Kilojoule (KJ)	261792000.00	4601847003.00
Energy consumption through other sources (F)	Kilojoule (KJ)	0.00	0.00
Total energy consumed from non-renewable sources (D+E+F)	Kilojoule (KJ)	160323303600.00	114057107403.00
Total energy consumed (A+B+C+D+E+F)	Kilojoule (KJ)	160451468460.00	114569279403.00
Energy intensity per rupee of turnover (Total energy consumed/Revenue from operations)	Kilojoule (KJ)/₹	9.13	7.65
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed/Revenue from operations adjusted for PPP)	Kilojoule (KJ)/₹	188.83	156.10
Energy intensity in terms of physical Output	Kilojoule (KJ)	6522417.41	3401701.00
Energy intensity (optional) – the relevant metric may be selected by the entity	Kilojoule (KJ)	0.00	0.00

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N) Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements.

2. Does the entity have any sites/facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India?

No

If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Not Applicable

3. Provide details of the following disclosures related to water, in the following format:

Parameter	FY (2025-26)	PY (2024-25)
Water withdrawal by source (in kilolitres)		
(i) Surface water	0.00	0.00
(ii) Groundwater	0.00	0.00
(iii) Third party water	88741.00	102130.00
(iv) Seawater/desalinated water	0.00	0.00
(v) Others	0.00	0.00
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	88741.00	102130.00
Total volume of water consumption (in kilolitres)	88741.00	102130.00
Water intensity per rupee of turnover (Total water consumption/ Revenue from operations)	0.0000050549	0.0000068273
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption/Revenue from operations adjusted for PPP)	0.000104	0.000139
Water intensity in terms of physical output	3.60	3.03
Water intensity (optional) – the relevant metric may be selected by the entity	-	-

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements

4. Provide the following details related to water discharged:

Parameter	FY (2025-26)	PY (2024-25)
Water discharge by destination and level of treatment (in kilolitres)		
(i) To Surface water		0.00
No treatment	0.00	0.00
With treatment – please specify level of treatment	0.00	0.00
(ii) To Groundwater	0.00	0.00
No treatment	0.00	0.00
With treatment – please specify level of treatment	0.00	0.00
(iii) To Seawater	0.00	0.00

4. Provide the following details related to water discharged: (Contd.)

Parameter	FY (2025-26)	PY (2024-25)
No treatment	0.00	0.00
With treatment – please specify level of treatment	0.00	0.00
(iv) Sent to third-parties	15021.00	21424.00
No treatment	0.00	0.00
With treatment – please specify level of treatment	15021.00	21424.00
(v) Others	0.00	0.00
No treatment	0.00	0.00
With treatment – please specify level of treatment	0.00	0.00
Total water discharged (in kilolitres)	**15021.00**	**21424.00**

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements

5. Has the entity implemented a mechanism for Zero Liquid Discharge? No

If yes, provide details of its coverage and implementation.

6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Whether air emissions (other than GHG emissions) by the entity is applicable to the company?

Yes

Parameter	Please specify unit	FY (2025-26)	PY (2024-25)
NOx	Parts Per Million (PPM)	23.00	12.00
SOx	Parts Per Million (PPM)	35.00	27.00
Particulate matter (PM)	mg/Nm3	85.00	83.00
Persistent organic pollutants (POP)	Kilotonne	0.00	0.00
Volatile organic compounds (VOC)	Parts Per Million (PPM)	7.50	6.30
Hazardous air pollutants (HAP)	Kilotonne	0.00	0.00
Others – please specify	Kilotonne	0.00	0.00

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements.

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Whether greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity is applicable to the company?

Yes

Parameter	Unit	FY (2025-26)	PY (2024-25)
Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available) Total Scope 2 emissions (Break-up of the GHG into CO_2, CH_4, N_2O, HFCs, PFCs, SF_6, NF_3, if available)	$MtCO_2e$	27478.00	25200.00
Total Scope 1 and Scope 2 emission intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions/Revenue from operations)	$MtCO_2e$/₹	0.0000015652	0.0000016846
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions/Revenue from operations adjusted for PPP)	$MtCO_2e$/₹	0.000032	0.000034
Total Scope 1 and Scope 2 emission intensity in terms of physical output	$MtCO_2e$	1.12	0.75
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity	-	-	-

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements

8. Does the entity have any project related to reducing Green House Gas emission? (Yes/No)

Yes

If Yes, then provide details.

The Company has undertaken initiatives to reduce greenhouse gas (GHG) emissions as part of its environmental sustainability efforts. These include improving energy efficiency across operations, optimizing processes to reduce energy consumption, and implementing renewable energy solutions such as solar power installations.

The Company has also adopted waste reduction measures, contributing to lower emissions and supporting its long-term objective of reducing its carbon footprint and managing climate-related risks.

9. Provide details related to waste management by the entity, in the following format:

Parameter	FY (2025-26)	PY (2024-25)
Total Waste generated (in metric tonnes)		
Plastic waste (A)	24.96	25.18
E-waste (B)	0.00	0.00
Bio-medical waste (C)	0.00	0.00
Construction and demolition waste (D)	0.00	0.00
Battery waste (E)	0.00	0.00
Radioactive waste (F)	0.00	0.00
Other Hazardous waste. Please specify, if any. (G)	7.94	1.75

9. Provide details related to waste management by the entity, in the following format: (Contd.)

Parameter	FY (2025-26)	PY (2024-25)
Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)	0.00	0.00
Total (A+B + C + D + E + F + G + H)	**32.90**	**26.93**
Waste intensity per rupee of turnover (Total waste generated/ Revenue from operations)	0.0000000019	0.0000000018
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated/Revenue from operations adjusted for PPP)	0.000000039	0.000000037
Waste intensity in terms of physical output	0.001337	0.000799
Waste intensity (optional) – the relevant metric may be selected by the entity		
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of waste		
(i) Recycled	7.94	1.75
(ii) Re-used	0.00	0.00
(iii) Other recovery operations	0.00	0.00
For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)		
Category of waste		
(i) Incineration	0.00	183.71
(ii) Landfilling	155.61	166.11
(iii) Other disposal operations	29.845	0.00
Total	**185.455**	**349.82**

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

The Company follows structured waste management practices based on the principles of reduce, reuse and recycle (3R). Efforts are made to recycle and reuse materials within operations to minimise waste generation and reduce landfill disposal.

Waste is managed in compliance with applicable regulatory requirements. Effluent is segregated into low and high COD streams and treated through appropriate systems, including Effluent Treatment Plant (ETP), Multi-Effect Evaporator (MEE), Stripper and ATFD, in line with Pollution Control Board norms.

Hazardous waste is handled, stored, transported and disposed of in accordance with regulatory guidelines. The Company has also installed an Online Continuous Environmental Monitoring System (OCEMS), integrated with regulatory authorities, to ensure continuous monitoring and compliance.

Additionally, the Company undertakes measures to optimise processes and reduce the use and impact of hazardous and toxic materials, thereby supporting sustainable operations.

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals/clearances are required, please specify details in the following format:

Sr. No.	Location of operations/ offices	Type of operations	Whether the conditions of environmental approval/clearance are being complied with?	If no, the reasons thereof and corrective action taken, if any.
Not Applicable as our plants are located in Notified Industrial Area such as GIDC.				

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Sr. No.	Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/No)	Relevant Web link
NIL						

13. Is the entity compliant with the applicable environmental law/regulations/guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N/NA).

Yes

If not, provide details of all such non-compliances, in the following format:

Not Applicable

Leadership Indicators

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):

For each facility/plant located in areas of water stress, provide the following information:

Sr. No.	Particulars	FY (2025-26)	PY (2024-25)
1	Name of the area	Vapi & Sarigam	Vapi & Sarigam
2	Nature of operations	Manufacture of Agrochemical products & Formulations	Manufacture of Agrochemical products & Formulations
3	**Water withdrawal, consumption and discharge in the following format:**		
	Parameter		
	Water withdrawal by source (in kilolitres)		
	(i) Surface water	0.00	0.00
	(ii) Groundwater	0.00	0.00
	(iii) Third party water	88741.00	102130.00
	(iv) Seawater/desalinated water	0.00	0.00
	(v) Others	0.00	0.00
	Total volume of water withdrawal (in kilolitres)	88741	102130
	Total volume of water consumption (in kilolitres)	88741.00	102130.00
	Water intensity per rupee of turnover (Water consumed/ turnover)	0.0000051	0.0000068
	Water intensity (optional) – the relevant metric may be selected by the entity	0.0000051	0.0000068

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres): (Contd.)

Sr. No.	Particulars	FY (2025-26)	PY (2024-25)
	Water discharge by destination and level of treatment (in kilolitres)		
	(i) Into Surface water	0	0
	No treatment	0.00	0.00
	With treatment – please specify level of treatment	0.00	0.00
	(ii) Into Groundwater	0	0
	No treatment	0.00	0.00
	With treatment – please specify level of treatment	0.00	0.00
	(iii) Into Seawater	0	0
	No treatment	0.00	0.00
	With treatment – please specify level of treatment	0.00	0.00
	(iv) Sent to third-parties	15021	21424
	No treatment	0.00	0.00
	With treatment – please specify level of treatment	15021.00	21424.00
	(v) Others	0	0
	No treatment	0.00	0.00
	With treatment – please specify level of treatment	0.00	0.00
	Total water discharged (in kilolitres)	**15021**	**21424**

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements

2. Please provide details of total Scope 3 emissions & its intensity, in the following format:

Whether total Scope 3 emissions & its intensity is applicable to the company?

Yes

Parameter	Unit	FY (2025-26)	PY (2024-25)
Total Scope 3 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	MtCO2e	0.00	0.00
Total Scope 3 emissions per rupee of turnover	MtCO2e/₹	0.00	0.00
Total Scope 3 emission intensity (optional) – the relevant metric may be selected by the entity	MtCO2e	0.00	0.00

Note: Indicate if any independent assessment/evaluation/assurance has been carried out by an external agency? (Y/N)

Yes

If yes, name of the external agency.

Kalpatru Pollution Control Sch-II Environmental Auditor & Naik Associates, two approved external agencies, have performed environmental Audit & safety audits in accordance with requirements.

3. With respect to the ecologically sensitive areas reported at Question 10 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.

Not Applicable. The Company's operations are located in notified industrial areas (GIDC) and do not fall within or in proximity to ecologically sensitive areas. Accordingly, there are no significant direct or indirect impacts on biodiversity requiring specific mitigation or remediation measures.

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions/effluent discharge/waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:

Sr. No.	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative	Corrective action taken, if any
		NIL		

5. Does the entity have a business continuity and disaster management plan? (Yes/No/NA)

Yes

Details of entity at which business continuity and disaster management plan is placed or weblink.

The Company has a Business Continuity and Disaster Management framework in place to ensure continuity of critical operations during disruptions.

The plan includes site-specific emergency response procedures for various risk scenarios, designated emergency response teams (including incident control, firefighting, first aid and communication), defined roles and responsibilities, and coordination with external agencies such as hospitals and regulatory authorities.

Emergency plans are periodically reviewed and updated, supported by regular safety audits and compliance monitoring to ensure preparedness and effective response.

6. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.

No significant adverse environmental impacts arising from the Company's value chain have been reported during the reporting period. However, the Company undertakes awareness and training programmes for farmers and other stakeholders to promote the safe handling, usage and disposal of agrochemical products, thereby minimising potential environmental risks.

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts. (Optional)

8. How many Green Credits have been generated or procured (Optional):

a.	By the listed entity (Answer must be in Whole Number Only.)
b.	By the top ten (in terms of value of purchases and sales, respectively) value chain partners (Answer must be in Whole Number Only.)

PRINCIPLE 7: Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

Essential Indicators

1. a. Number of affiliations with trade and industry chambers/associations.

6

b. List the top 10 trade and industry chambers/associations (determined based on the total members of such body) the entity is a member of/affiliated to

Sr. No.	Name of the trade and industry chambers/associations	Reach of trade and industry chambers/associations (State/National/International)
1	Bombay Chamber of Commerce and Industry	State
2	Crop Care Federation of India	National
3	Pesticides Manufacturers & Formulators Association of India	National
4	CHEMEXCIL – Basic Chemicals, Cosmetics & Dyes Export Promotion Council	National
5	Hindustan Pesticides Manufacturer's Association	National
6	Indian Bunts Chamber of Commerce & Industry	National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Sr. No.	Name of authority	Brief of the case	Corrective action taken
The Company states that it has not received any adverse orders or directives from regulatory authorities concerning anti-competitive conduct during the reporting period. Accordingly, no corrective actions were required or undertaken.			

Leadership Indicators

1. Details of public policy positions advocated by the entity:

Sr. no.	Public policy advocated	Method resorted for such advocacy	Whether information available in public domain? (Yes/No)	Frequency of Review by Board	Web Link, if available
NIL					

PRINCIPLE 8: Businesses should promote inclusive growth and equitable development

Essential Indicators

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Sr. No.	Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency	Results communicated in public domain	Relevant Web link
No Social Impact Assessments (SIA) were undertaken during the current financial year.						

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:

Sr. No.	Name of Project for which R&R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered by R&R	Amounts paid to PAFs in the FY (In INR)
The Company states that there are no projects for which Rehabilitation and Resettlement (R&R) activities are currently being undertaken.						

3. Describe the mechanisms to receive and redress grievances of the community.

The Company has established a Grievance Redressal Mechanism (GRM) to maintain strong engagement with the community and support its community initiatives. As part of this mechanism, local staff regularly visit nearby areas and interact with residents to understand and address any concerns or grievances. Based on these ongoing interactions, the Company is currently not aware of any specific community grievances.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

Parameter	FY (2025-26)	PY (2024-25)
Directly sourced from MSMEs/small producers	19.58%	14.33%
Sourced directly from within the district and neighboring districts	60.23%	72.75%

5. Job creation in smaller towns - Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent/on contract basis) in the following locations, as % of total wage cost:

Parameter	FY (2025-26)	PY (2024-25)
1. Rural		
i) Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent/on contract basis)	0	0
ii) Total Wage Cost	74.07*	73.39*
iii) % of Job creation in Rural areas	0	0.00%
2. Semi-urban		
i) Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent/on contract basis)	0	
ii) Total Wage Cost	74.07*	73.39*
iii) % of Job creation in Semi-Urban areas	0	0.00%
3. Urban		
i) Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent/on contract basis)	30.99*	41.74*
ii) Total Wage Cost	74.07*	73.39*
iii) % of Job creation in Urban areas	41.84%	56.88%
4. Metropolitan		
i) Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent/on contract basis)	43.08*	31.64*
ii) Total Wage Cost	74.07*	73.39*
iii) % of of Job creation in Metropolitan area	58.16%	43.12%

*₹ in Crores

Leadership Indicators

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Sr. No.	Details of negative social impact identified	Corrective action taken
	Not Applicable	

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

Sr.No.	State	Aspirational District	Amount spent (In INR)
The Company has not undertaken CSR projects in aspirational districts during the reporting period.			

3. (a). Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized/vulnerable groups? (Yes/No/NA).

No

(b). From which marginalized/vulnerable groups do you procure?

Not Applicable

(c). What percentage of total procurement (by value) does it constitute?

Not Applicable

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:

Sr.No.	Intellectual Property based on traditional knowledge	Owned/Acquired (Yes/No)	Benefit shared (Yes/No)	Basis of calculating benefit share
		Nil		

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.

Sr.No.	Name of authority	Brief of the Case	Corrective action taken
		Nil	

6. Details of beneficiaries of CSR Projects:

Sr.No.	CSR Project	No. of persons benefitted from CSR Projects	% of beneficiaries from vulnerable and marginalized groups
The Company undertakes CSR activities through implementing agencies registered with the Ministry of Corporate Affairs. While these projects benefit various communities, beneficiary-level data is maintained by the implementing agencies and is not currently available in the prescribed format with the Company.			

PRINCIPLE 9: Businesses should engage with and provide value to their consumers in a responsible manner

Essential Indicators

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.

The Company has a defined mechanism for receiving and addressing customer complaints and feedback, with processes in place to ensure timely and effective resolution based on the severity of complaints. Customers can raise concerns through designated channels, including email at sales@heranba.com. Feedback is regularly reviewed and used to enhance product quality, service delivery and overall customer satisfaction.

2. Turnover of products and/services as a percentage of turnover from all products/service that carry information about

	As a percentage to total turnover
Environmental and social parameters relevant to the product	100.00%
Safe and responsible usage	100.00%
Recycling and/or safe disposal	100.00%

3. Number of consumer complaints in respect of the following

	FY (2025-26)			PY (2024-25)		
	Received during the year	Pending resolution at end of year	Remarks	Received during the year	Pending resolution at end of year	Remarks
Data privacy	0	0	NA	0	0	NA
Advertising	0	0	NA	0	0	NA
Cyber-security	0	0	NA	0	0	NA
Delivery of essential services	0	0	NA	0	0	NA
Restrictive Trade Practices	0	0	NA	0	0	NA
Unfair Trade Practices	0	0	NA	0	0	NA
Other	0	0	NA	0	0	NA

4. Details of instances of product recalls on account of safety issues

	Number	Reasons for recall
Voluntary recalls	0	NA
Forced recalls	0	NA

5. Does the entity have a framework/policy on cyber security and risks related to data privacy?

No. The Company does not have a formal cybersecurity or data privacy policy/framework. However, it has implemented foundational IT security measures such as firewall protection, access controls and data backup systems to safeguard information assets. The Company is in the process of strengthening its cybersecurity framework in line with evolving business and regulatory requirements.

If available, provide a web-link of the policy

Not Applicable

6. Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty/action taken by regulatory authorities on safety of products/services.

No instances were reported during the reporting period relating to advertising, delivery of essential services, cybersecurity and data privacy of customers, product recalls, or any penalties/actions taken by regulatory authorities on product safety. Accordingly, no corrective actions were required.

7. Provide the following information relating to data breaches:

a.	Number of instances of data breaches along-with impact	0
b.	Percentage of data breaches involving personally identifiable information of customers	0
c.	Impact, if any, of the data breaches	0

Leadership Indicators

1. Channels/platforms where information on products and services of the entity can be accessed (provide web link, if available).

Information relating to the Company's products and services is available on its official website at https://heranba.com/

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services

The Company ensures that comprehensive usage and safety instructions are provided on product packaging and labels in accordance with applicable regulatory requirements. In addition, the Company conducts regular awareness and training programmes for farmers and end-users to promote safe, responsible and effective use of agrochemical products. These initiatives focus on proper dosage, handling, storage and application practices to enhance product efficacy while minimizing potential risks to health and the environment.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.

Not Applicable. The Company primarily deals in manufacturing and sale of agrochemical products and does not provide essential services that may face disruption or discontinuation. However, the Company maintains regular communication with its distributors and customers to ensure availability of products and timely updates, if required.

4. Does the entity display product information on the product over and above what is mandated as per local laws?

No. The Company displays product information strictly in accordance with applicable regulatory requirements.

If yes, provide details in brief.

Not Applicable

Did your entity carry out any survey with regard to consumer satisfaction relating to the major products/services of the entity, significant locations of operation of the entity or the entity as a whole?

Yes. The Company conducts customer feedback and satisfaction assessments through regular interactions with customers, distributors and channel partners. The insights gathered from these engagements are used to improve product quality, service delivery and overall customer experience.

Independent Auditor's Report

To
The Members of
Heranba Industries Limited

Report on the Audit of the Standalone Financial Statements

OPINION

We have audited the accompanying Standalone Financial Statements of Heranba Industries Limited ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity the Statement of Cash Flows for the year then ended, and notes to the Standalone financial statements, including a summary of material accounting policy information and other explanatory information (hereinafter referred to as "the Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its profit (including other comprehensive income), the changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report.

We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone Financial Statements.

KEY AUDIT MATTER

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current year. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No.	Key Audit Matter	Auditors' Response
1	**Revenue Recognition** The timing of revenue recognition is relevant to the reported performance of the Company. We identified revenue recognition as a key audit matter because of the quantum of revenue and the time and audit effort involved in auditing the terms of the customers' contracts and the revenue recognized.	**Our procedures included, amongst others:** • We assessed the compliance of the revenue recognition accounting policies against the requirements of Indian Accounting Standards ("Ind AS"). • We evaluated the design and operating effectiveness of the relevant key financial controls with respect to revenue recognition on selected transactions. • Using statistical sampling, we tested the terms of the revenue contracts against the recognition of revenue based on the underlying documentation and records and evaluated the accuracy and existence of the revenue being recognised in the correct accounting period. • We tested the accuracy and existence of revenue recognized at year's end. On a sample basis, we evaluated the revenue being recognised in the correct accounting period.

KEY AUDIT MATTER (Contd.)

Sr. No.	Key Audit Matter	Auditors' Response
		We have assessed the adequacy of disclosures in the standalone financial statements against the requirements of Ind AS 115, Revenue from contracts with customers.
2	**Inventory Valuation** Inventory represents a significant portion of total assets as at March 31, 2026, with a carrying value of ₹ 299.37 crores. Inventories are valued at lower of cost and net realizable value. The company writes down inventories to net realizable value on account of obsolescence, expiry and non-moving inventory, based on management's assessment. Assessing net realizable value and identification of slow-moving, expired, and obsolete inventory are areas that require use of significant judgements, and owing to the inherent complexities, this is considered to be a key audit matter.	**Our procedures included, amongst others:** • We understood and evaluated the process relating to determination of net realizable value of inventories and identification of slow moving, expired and obsolete inventories, • We attended stock counts to identify whether any inventory was obsolete, • We assessed the basis for the inventory valuation, the consistency in policy and the rationale in its application, • We tested the accuracy of the ageing of inventories based on system generated reports, • We reviewed the testing done for net realizable value of inventories and future plans for consumptions, • We tested the arithmetical accuracy of valuation files; and We have assessed the appropriateness of disclosures in the Standalone Financial Statements in accordance with the applicable accounting standards.

INFORMATION OTHER THAN THE STANDALONE FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The Company's Board of Directors is responsible for the Other Information. The other information comprises the information included in the Company's Annual Report but does not include the Standalone and Consolidated Financial Statements and our Independent Auditors' Report thereon. We have read the Director's Report forming part of the Annual Report, which was made available to us and found the same to be in order. However, the other contents of the Annual Report are expected to be made available to us after the date of this report.

Our opinion on the Standalone Financial Statements does not cover the Other Information, and we do not and will not express any form of assurance or conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the Other Information identified above and, in doing so, consider whether the Other Information is materially inconsistent with the Standalone Financial Statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

A substantial portion of the Other Information has not been made available to us till the date of this report. We will read the Other Information as and when it is made available to us, and if we conclude that there is a material misstatement, we are required to communicate the matter with those charged with governance and take necessary steps as may be required thereafter.

RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE STANDALONE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance (including other comprehensive income), changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act and the relevant provisions of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent;

and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, the management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit, in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has an adequate internal financial control system with reference to Standalone Financial Statements in place and the operating effectiveness of such controls.

3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

5. Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, make it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current year and are therefore the Key Audit Matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the attached **Annexure "A"** a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

    a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

    b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid Financial Statements have been kept so far as it appears from our examination of those books except for the matters stated in paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

    c. The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account.

    d. In our opinion, the aforesaid Standalone Financial Statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

    e. On the basis of the written representations received from the directors as on March 31, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164 (2) of the Act.

    f. With reference to maintenance of accounts and other matters therewith, reference is invited to paragraph 2(b) above on reporting under section 143(3)(b) and paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 as amended.

    g. With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in **"Annexure B"**. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Standalone Financial Statements.

    h. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

        In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of Section 197 of the Act.

    i. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

        i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements - Refer Note 34 to the Standalone Financial Statements.

        ii. The Company did not have any long-term contracts, including derivative contracts for which there were material foreseeable losses,

        iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

        iv. a. The management has represented that, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("intermediaries") with the understanding whether recorded in writing or otherwise, that the intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security, or the like on behalf of the Ultimate Beneficiaries.

            b. The management has represented that, to the best of its knowledge and belief, no funds have been received by the company from any person(s) or entity(ies) including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,

c. Based on such audit procedures considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (iv)(a) and (iv) (b) above contain any material misstatement.

v. In the matter of dividend proposed for the previous year, declared and paid by the company during the year, we report that the same is in compliance with section 123 of the Act.

vi. Based on our examination, which included test checks, except for instances/matters mentioned below, the Company has used an accounting software for maintaining its books of account, which has a feature of recording audit trail (edit log) facility, and the same has been operated throughout the year for all relevant transactions recorded in the software, except for,

i. the audit trail feature, which was not enabled at the database level for accounting software "Navision" to log any direct data changes is used for the maintenance of all accounting records by the Company.

ii. The audit trail is preserved only for a period of six months due to space constraints. As required by the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014, on preservation of audit trail as per the statutory requirements for record retention, because the audit trail beyond six months is not preserved, the Company is not in a position to preserve records as per the requirements of the Companies Act relating to record retention.

During the course of our audit, we did not come across any instance of the audit trail feature being tampered with.

For N V C & Associates LLP.
Chartered Accountants
Firm Registration No- 106971W/W101085

N Jayendran
Partner
M. No. – 040441
Mumbai,
Dated: May 28, 2026
UDIN: 26040441IKIQAZ3526

Annexure A to the Independent Auditors' Report

(Referred to in paragraph 1 under the Report on Other Legal and Regulatory Requirements section of our report to the Members of Heranba Industries Limited of even date)

To the best of our knowledge and information, audit procedures followed by us, according to the information provided to us by the Company and the examination of the books of account and records in the normal course of audit, we state that.

(i) a. (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of its Property, Plant and Equipment, including right of use assets.

(B) The company has maintained proper records showing full particulars of intangible assets.

b. Property, Plant and Equipment have been physically verified by the management at reasonable intervals, and no material discrepancies were noticed on such verification.

c. We have verified the title deeds of all the immovable properties (other than properties where the company is the lessee, and the lease agreements are duly executed in favour of the lessee) disclosed in the Standalone Financial Statements, and based on such verification, we confirm that the same are held in the name of the company.

d. The company has not revalued its Property, Plant and Equipment during the year.

e. There are no proceedings initiated during the year or are pending against the Company as at March 31, 2026, for holding any benami property under the Benami Transactions (Prohibition) Act,1988 (45 of 1988) and rules made thereunder.

(ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year. On the basis of examination of records, we are of the opinion that the coverage and procedure of such verification is appropriate and that no discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such verification. The discrepancies, wherever noted, have been properly dealt with in the books of account of the Company.

(b) The Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks on the basis of security of current assets. The quarterly returns or statements have been filed by the company. We draw attention to Statement 1 attached to the Standalone Financial Statements, stating reasons for which the quarterly statements filed with banks are not in line with the books of account of the Company.

(iii) (a) The Company has provided guarantees and given unsecured loans to companies, details of which are given hereunder.

(in ₹ crores)

Particulars	Guarantee	Security	Loans	Advances in the Nature of Loans
Aggregate amount granted/provided during the year	9.90	-	259.33	-
- Subsidiaries	9.90	-	259.33	-
- Joint Ventures	-	-	-	-
- Associates	-	-	-	-
- Others	-	-	-	-
Balance outstanding as at the balance sheet date in respect of such cases				
- Subsidiaries	9.90	-	256.99	-
- Joint Ventures	-	-	-	-
- Associates	-	-	-	-
- Others	-	-	-	-

(b) The guarantee provided, and the terms and conditions of the grant of loans and advances to the wholly owned subsidiaries of the Company are prima facie, not prejudicial to the company's interest.

(c) In respect of loans and advances in the nature of loans, granted by the Company, the schedule of repayment of principal and interest has been stipulated. No repayments were due during the year.

(d) There is no overdue amount in respect of loans given.

(e) There has been no loan or advance in the nature of a loan granted which has fallen due during the year and has been renewed or extended, or fresh loans granted to settle the overdue of existing loans given to the same parties.

(f) The company has not granted any loans or advances in the nature of loans, either repayable on demand or without specifying any terms or period of repayment.

(iv) The company has complied with the provisions of sections 185 and 186 of the Act with respect to loans granted, investments made, guarantees and security provided.

(v) The Company has not accepted deposits from the public or amounts that are deemed to be deposits pursuant to sections 73 to 76 or any other relevant provisions of the Companies Act, 2013, and rules framed thereunder. As informed to us, there is no order that has been passed by the Company Law Board or National Company Law Tribunal or Reserve Bank of India or any Court or any other tribunal in respect of the said sections.

(vi) The maintenance of the cost records under the sub-section (1) of section 148 of the Act has been prescribed, and we are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, carried out a detailed examination of the records to ascertain whether they are accurate or complete.

(vii) (a) The Company has been generally regular in depositing undisputed statutory dues including Goods and Service tax, Provident fund, Employees State Insurance, Income Tax, Sales Tax, Service Tax, duty of Customs, duty of Excise, Value Added Tax, Cess and other statutory dues with the appropriate authorities during the year. According to the information and explanations given to us, no undisputed amount is payable in respect of the aforesaid dues were outstanding as at March 31, 2026, for a period of more than six months from the date they became payable except as given below:

Name of the statute	Nature of dues	Amount (₹ In Crores)	Period to which the amount relates	Due date	Date of payment	Remarks, if any
The Provident Funds Act	Provident Fund	0.01	Prior to Apr25	Prior to Apr 25	NA	Unpaid
Income Tax Act	Advance Tax – Quarter 2	5.08	AY 2026-27	15/09/2025	NA	Unpaid
Income tax	Tax Deducted at Source as per traces site	0.00*	Various earlier years	Prior to Apr 25	NA	Unpaid

*full figure of ₹ 26,551

(b) There are no statutory dues referred to in sub-clause (a) which have not been deposited on account of any dispute except as given below.

Name of statute	Nature of dues	Amount (₹ In Crores)	Period to which the amount relates	Forum where dispute is pending
Excise Duty/ Custom Duty	Custom Duty	0.06	2012-13	Division officer
Excise Duty/ Custom Duty	Custom Duty	10.00	Various years	Commission of Customs (NS-II), Nhava Sheva
Goods & Service Tax Act	Goods & Service Tax	0.36	2017-18	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	1.01	2017-18	Appeal Filed with the Tribunal

(b) There are no statutory dues referred to in sub-clause (a) which have not been deposited on account of any dispute except as given below. (Contd.)

Name of statute	Nature of dues	Amount (₹ In Crores)	Period to which the amount relates	Forum where dispute is pending
Goods & Service Tax Act	Goods & Service Tax	6.39	2018-19	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	1.20	2017-18	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	3.59	2017-18 & 2019-20	Appeal to be filed before Tribunal
Goods & Service Tax Act	Goods & Service Tax	11.63	2020-21	Commissioner (Appeals).
Goods & Service Tax Act	Goods & Service Tax	2.59	2020-21	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	1.96	2019-20	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	3.46	2018-19	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.75	2021-22	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	1.82	2018-19	Appeal Filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.07	2018-19	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.04	2020-21	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	1.91	2017-18	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.07	2021-22	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.41	2018-19	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.06	2017-18	Appeal filed with Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.03	2019-20	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.13	2018-19	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.16	2019-20	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.11	2020-21	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.05	2021-22	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.07	2021-22	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.52	2018-19	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.33	2019-20	Appeal filed with the Tribunal

(b) There are no statutory dues referred to in sub-clause (a) which have not been deposited on account of any dispute except as given below. (Contd.)

Name of statute	Nature of dues	Amount (₹ In Crores)	Period to which the amount relates	Forum where dispute is pending
Goods & Service Tax Act	Goods & Service Tax	0.47	2020-21	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	0.90	2021-22	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	1.53	2022-23	Appeal filed with the Tribunal
Goods & Service Tax Act	Goods & Service Tax	34.08	2019-20	Commissioner (Appeals)
Goods & Service Tax Act	Goods & Service Tax	2.68	2019-20	Commissioner (Appeals)
Sales Tax	VAT	0.63	2013-14	Add. Comm - Appeals
Sales Tax	VAT	0.39	2015-16	Add. Comm - Appeals
Sales Tax	VAT	0.37	2016-17	Add. Comm - Appeals
Sales Tax	VAT	0.07	2017-18	Add. Comm - Appeals
Income tax	Income Tax	1.99	2018-19	CIT Appeal
Income tax	Income Tax	0.78	2020-21	CIT Appeal
Income tax	Income Tax	1.44	2023-24	CIT Appeal
Income tax	Income Tax	4.68	2018-19	CIT Appeal
Income tax	Income Tax	1.64	2019-20	CIT Appeal
Income tax	Income Tax	0.08	2024-25	Rectification to be filed
Total		**100.90**		

(viii) There are no transactions that were not recorded in the books of account, and which have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

(ix) (a) The company has not delayed or defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.

(b) The company has not been declared a wilful defaulter by any bank or financial institution or government or any government authority.

(c) The company has taken term loans during the year and has applied the money obtained by way of term loans during the year for the purposes for which they were obtained.

(d) On an overall examination of the Standalone Financial Statements of the Company, funds raised on a short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.

(e) The company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

(f) The company has not raised loans during the year on the pledge of securities held in its subsidiaries.

(x) (a) The company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year.

(b) The Company has not made any preferential allotment or private placement of shares or convertible debenture fully or partly or optionally convertible debentures during the year under audit.

(xi) (a) No fraud by the Company or any fraud on the Company has been noticed or reported during the year.

(b) No report under sub-section (12) of section 143 of the Companies Act has been filed by us in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year and upto the date of this report and hence clause 3(xi)(b) of the Companies (Auditors Report) Order 2020 is not applicable to the company.

(c) No whistle-blower complaints have been received during the year by the company.

(xii) The Company is not a Nidhi Company and hence clauses 3(xii)(a), 3(xii) (b) and 3(xii)(c) of the Companies (Auditors Report) Order 2020 is not applicable to the Company.

(xiii) All transactions with the related parties are in compliance with sections 177 and 188 of the Companies Act, 2013, in so far as our examination of the proceedings of the meetings of the Audit Committee and Board of Directors is concerned. The details of related party transactions have been disclosed in the Standalone Financial Statements as required by the applicable Accounting Standards.

(xiv) (a) The company has an internal audit system commensurate with the size and nature of its business.

(b) We have considered the internal audit reports of the company issued during the year and till date, for the period under audit.

(xv) The company has not entered into any non-cash transactions with its directors or persons connected with its directors.

(xvi) (a) The nature of business and the activities of the Company are such that the Company is not required to obtain registration under section 45-IA of the Reserve Bank of India Act 1934 and hence sub-clause 3(xvi)(a), 3(xvi)(b), and 3(xvi)(c) of the Companies (Auditors Report) Order, 2020 is not applicable to the company.

(b) There are no core investment companies within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016).

(xvii) The Company has not incurred cash losses during the current financial year and in the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors during the year, and accordingly, clause (3)(xviii) of the Companies (Auditors Report) Order 2020 is not applicable to the Company.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report, and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date will get discharged by the company as and when they fall due.

(xx) (a) In respect of other than ongoing projects, the company did not have to transfer any unspent amount to a Fund specified in Schedule VII to the Companies Act, 2013.

(b) There are no ongoing projects, and accordingly clause (3)(xx)(b) of the Companies (Auditors Report) Order 2020 is not applicable to the Company.

For N V C & Associates LLP.
Chartered Accountants
Firm Registration No- 106971W/W101085

N Jayendran
Partner
M. No. – 040441
Mumbai,
Dated: May 28, 2026
UDIN: 26040441IKIQAZ3526

Annexure - B to the Auditors' Report

Referred to in paragraph 2(g) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Heranba Industries Limited of even date

Report on the Internal Financial Controls with reference to Standalone Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to the Standalone Financial Statements of Heranba Industries Limited ("the Company") as of March 31, 2026, in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control with reference to the Standalone Financial Statements criteria established by the Company, considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls with reference to the Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Standalone Financial Statements were established and maintained, and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to Standalone Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Standalone Financial Statements included obtaining an understanding of internal financial controls with reference to Standalone Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to Standalone Financial Statements.

MEANING OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO STANDALONE FINANCIAL STATEMENTS

A company's internal financial control with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Standalone Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO STANDALONE FINANCIAL STATEMENTS.

Because of the inherent limitations of internal financial controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Standalone Financial Statements to future periods are subject to the risk that the internal financial control with reference to Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at the date of the Balance Sheet, based on the internal control with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI. However, the processes and controls need to be strengthened which the management has acknowledged and has agreed to actively reinforce and strengthen.

For N V C & Associates LLP.
Chartered Accountants
Firm Registration No- 106971W/W101085

N Jayendran
Partner
M. No. – 040441
Mumbai,
Dated: May 28, 2026
UDIN: 26040441IKIQAZ3526

(All figures are Rupees in crores unless otherwise stated)

Standalone Balance Sheet

As at 31st March 2026

Particulars		Note No.	31-Mar-26	31-Mar-25
ASSETS				
Non-Current Assets				
(a)	Property, plant and equipment	2A	245.02	239.50
(b)	Capital work-in-progress	2C	1.02	4.37
(c)	Intangible assets	2B	0.19	-
(d)	Intangible Assets Under Development	2D	0.28	-
(e)	Financial assets			
	(i) Investments	3	5.80	3.39
	(ii) Loans	4	549.18	493.81
	(iii) Others	5	1.58	6.26
(f)	Deferred tax assets (Net)	6	12.11	10.43
(g)	Other non-current assets	7	8.77	5.70
Total Non-Current Assets			**823.95**	**763.46**
Current Assets				
(a)	Inventories	8	299.37	250.41
(b)	Financial assets			
	(i) Investments	3	-	-
	(ii) Trade receivables	9	649.87	560.25
	(iii) Cash and cash equivalents	10	11.58	38.97
	(iv) Bank balances other than (iii) above	11	8.52	11.48
	(v) Others	5	2.70	2.76
(c)	Other current assets	7	59.30	46.91
Total Current Assets			**1,031.34**	**910.78**
Non-Current Assets held for Sale		2E	-	21.90
TOTAL ASSETS			**1,855.29**	**1,696.14**
EQUITY AND LIABILITIES				
Equity				
(a)	Equity share capital	12	40.01	40.01
(b)	Other equity	13	933.95	886.07
Total Equity			**973.96**	**926.08**
Liabilities				
Non-Current Liabilities				
(a) Financial Liabilities				
	(i) Long Term Borrowings	14	20.25	9.04
	(ii) Lease Liabilities	15	3.01	3.29
	(iii) Other Financial Liabilities	16	-	-
(b) Other Non current liabilities		20	0.13	0.26
(c) Provisions		17	2.96	3.20
Total Non-Current Liabilities			**26.35**	**15.79**
Current Liabilities				
(a) Financial Liabilities				
	(i) Short Term Borrowings	18	458.05	230.46
	(ii) Lease Liabilities	15	0.28	0.34
	(iii) Trade payables	19		
	- Dues of Micro and Small Enterprise		7.16	7.49
	- Dues of Other than Micro and Small Enterprise		297.11	430.64
	(iv) Other Financial Liabilities	16	34.53	43.47
(b)	Other current liabilities	20	20.41	19.14
(c)	Provisions	17	28.21	11.80
(d)	Current tax Liabilities (Net)	21	9.23	10.93
Total Current Liabilities			**854.98**	**754.27**
Total Liabilities			**881.33**	**770.06**
TOTAL EQUITY AND LIABILITIES			**1,855.29**	**1,696.14**

The accompanying notes are an integral part of the financial statements

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Whole-time Director
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

Standalone Statement of Profit and Loss

For the year ended 31st March 2026

	Particulars	Note No.	31-Mar-26	31-Mar-25
I	**INCOME**			
	Revenue from Operations	22	1,755.55	1,495.90
	Other Income	23	58.14	45.58
	TOTAL INCOME		**1,813.69**	**1,541.48**
II	**EXPENSES**			
	Cost of materials consumed	24	1,092.80	868.16
	Purchase of stock in trade	25	342.00	253.76
	Changes in Inventories of Finished Goods, Work-in-Progress and Stock in Trade	26	(44.86)	3.11
	Employee Benefit Expenses	27	81.65	80.32
	Finance Costs	28	36.49	26.02
	Depreciation and Amortisation Expenses	29	27.94	28.50
	Other Expenses	30	210.57	207.33
	TOTAL EXPENSES		**1,746.60**	**1,467.20**
III	**Profit before Tax**		**67.09**	**74.28**
IV	**Tax Expense**	**31**		
	(a) Current Tax		17.49	18.75
	(b) (Excess)/Short provision for taxation in respect of earlier years		0.75	0.35
	(c) Deferred tax charge/(credit)		(2.02)	1.18
			16.22	**20.28**
V	**Profit for the Year**		**50.87**	**54.00**
VI	**Other Comprehensive Income**			
	Items that will not be reclassified to profit or loss			
	- Remeasurement Gain/(Loss) on Defined benefit plan		1.35	(0.51)
	- Taxes thereon		(0.34)	0.13
VII	**Total other Comprehensive Income**		**1.01**	**(0.38)**
VIII	**Total Comprehensive Income for the year**		**51.88**	**53.62**
	Earning per share (Basic and diluted)	32	12.71	13.50
	Nominal Value of Share in ₹		10.00	10.00

The accompanying notes are an integral part of the financial statements

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Heranba Industries Limited

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Partner
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Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

Statement of Standalone Cash Flow

For the year ended 31st March, 2026

	Particulars	31-Mar-26	31-Mar-25
[A]	**CASH FLOW FROM OPERATING ACTIVITIES**		
	Profit/(Loss) before tax	67.09	74.28
	Adjustments for:		
	Depreciation/Amortisation/Impairment of Property, Plant and Equipments	27.94	28.50
	Dividend Income	-	(0.00)
	Interest Income	(51.44)	(36.59)
	Interest Expenses	36.49	26.02
	Provision for Doubtful Receivables/Advances/Sundry balances written off	1.26	3.46
	Fair value of Investment	(1.04)	(0.52)
	(Profit)/Loss on sale of Property, Plant and Equipments (Net)	(0.12)	(0.18)
	(Profit)/Loss on sale of Investments (Net)	0.07	(0.01)
	Unrealised foreign exchange (gain)/loss (Net)	7.81	(3.97)
	Provision no longer required written back	(5.82)	-
	Sundry Balances Written back	(0.04)	(0.24)
	Guarantee Income	(0.17)	(0.14)
	Operating Profit/(Loss) before changes in working capital	**82.03**	**90.61**
	Adjustment for (Increase)/Decrease in Operating Assets		
	Decrease/(increase) in Inventories	(48.96)	(5.98)
	Decrease/(increase) in other Trade Receivables	(83.68)	(60.47)
	Decrease/(increase) in other assets	(17.16)	(13.50)
	Decrease/(increase) in other financial assets	4.74	(0.06)
	Adjustments for other financial assets, current	-	-
	Adjustment for Increase/(Decrease) in Operating Liabilities		
	Increase/(decrease) in trade payables	(135.74)	150.88
	Increase/(decrease) in other current liabilities	1.16	7.73
	Increase/(decrease) in Provisions	20.33	1.86
	Increase/(decrease) in other Financial liabilities	(11.92)	(2.65)
	Changes in working capital	**(271.23)**	**77.81**
	Cash flow from operations after changes in working capital	**(189.20)**	**168.42**
	Net Direct Taxes (Paid)/Refunded	(14.72)	(31.71)
	Net Cash Flow from/(used in) Operating Activities	**(203.92)**	**136.71**
[B]	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Proceeds from sale of property, plant and equipment	0.56	3.48
	Purchase of property, plant and equipment	(7.15)	(22.26)
	Purchase of investment	(1.45)	(0.75)
	Loan given to Subsidiary	(215.90)	(338.56)
	Repayment Received from Subsidiaries	203.96	176.59
	Dividend received	-	0.00
	Interest received	2.63	0.06
	(Investment)/Proceeds from Bank Deposit	3.52	(0.06)
	Net Cash Flow from/(used in) Investing Activities	**(13.85)**	**(181.50)**
[C]	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Proceeds from Short Term borrowings (Net)	217.50	90.36
	Proceeds from Long Term borrowings	10.00	9.00
	Payments of finance lease liabilities		
	- Principal	(0.34)	(0.38)
	- Interest	(0.35)	(0.38)
	Dividend paid	(4.00)	(5.00)
	Interest paid	(32.44)	(21.90)
	Net Cash Flow from/(used in) Financing Activities	**190.38**	**71.70**
	Net Increase/(Decrease) in Cash and Cash Equivalents	**(27.39)**	**26.91**
	Cash & Cash Equivalents at beginning of year (see Note 1)	38.97	12.06
	Cash and Cash Equivalents at end of year (see Note 1)	**11.58**	**38.97**

(All figures are Rupees in crores unless otherwise stated)

Statement of Standalone Cash Flow (Contd.)

For the year ended 31st March, 2026

Notes:

Particulars		31-Mar-26	31-Mar-25
1	**Cash and Cash equivalents comprises of:**		
	Cash on Hand	0.13	0.13
	Balances with Banks	11.45	38.84
	Cash and Cash equivalents	**11.58**	**38.97**

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Whole-time Director
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

Statement of Standalone Changes in Equity

For the year ended 31st March 2026

A. EQUITY SHARE CAPITAL

Particulars	As at Mar 31, 2026			As at Mar 31, 2025		
	Number of shares	Face value ₹ per share	(₹ In crores)	Number of shares	Face value ₹ per share	(₹ In crores)
Opening balance	4,00,13,467	10.00	40.01	4,00,13,467	10.00	40.01
Changes due to prior period errors	-	-	-	-	-	-
Restated balance at the beginning of the current reporting period	**4,00,13,467**	**10.00**	**40.01**	**4,00,13,467**	**10.00**	**40.01**
Changes during the current year	-	-	-	-	-	-
Balance at the end	**4,00,13,467**	**10.00**	**40.01**	**4,00,13,467**	**10.00**	**40.01**

B. OTHER EQUITY

Particulars	Reserves and Surplus				Other Comprehensive Income		Total
	Securities Premium reserve	Capital Redemption Reserve	General reserve	Retained Earnings	Debts Instruments through Other Comprehensive Income (Net of Tax)	Effective portion of Cash Flow Hedges (Net of Tax)	
Balance at 31st March, 2024	**58.18**	**0.25**	**46.75**	**732.27**	**-**	**-**	**837.45**
Profit for the year	-	-	-	54.00	-	-	54.00
Less: Classified to Profit and Loss on realisation	-	-	-	-	-	-	-
Items of Other Comprehensive Income: Remeasurement of net defined benefit	-	-	-	(0.38)	-	-	(0.38)
Dividend Paid	-	-	-	(5.00)	-	-	(5.00)
Balance at 31st March, 2025	**58.18**	**0.25**	**46.75**	**780.89**	**-**	**-**	**886.07**
Profit for the year	-	-	-	50.87	-	-	50.87
Items of Other Comprehensive Income: Remeasurement of net defined benefit	-	-	-	1.01	-	-	1.01
Dividend Paid	-	-	-	(4.00)	-	-	(4.00)
Balance at 31st March, 2026	**58.18**	**0.25**	**46.75**	**828.77**	**-**	**-**	**933.95**

The accompanying notes are an integral part of the financial statements

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Whole-time Director
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Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

Notes for financial statements

For the year ended March 31, 2026

1. COMPANY OVERVIEW

Heranba Industries Limited is a public limited company domiciled in India, incorporated in 1992 under the Companies Act, 1956. The Company is principally engaged in the business of manufacturing and sale of Agro chemical products. The registered office of the company is located at Vapi, Gujarat.

2. AUTHORIZATION OF STANDALONE FINANCIAL STATEMENTS

The Standalone Financial Statements were authorised for issue in accordance with a resolution of the Directors on May 28, 2026.

These financial statements can be amended by the board of directors till they are placed before the shareholders and also by the shareholders before their approval for adoption.

3 BASIS OF PREPARATION, ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS AND MATERIAL ACCOUNTING POLICY INFORMATION:

3.1 Basis of Preparation of Standalone Financial Statements

Statement of Compliances

The Standalone Financial Statements comply in all material aspects with Indian Accounting Standards ("Ind AS") prescribed under Section 133 of the Companies Act, 2013 ("the Act"), the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act.

The financial statements have been prepared on a historical cost basis, except for the following:

a) certain financial assets and liabilities are measured at fair value, and

b) defined benefit plans - plan assets measured at fair value.

Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 (the Act). The Statement of Cash Flows has been prepared and presented in accordance with Ind AS 7 "Statement of Cash Flows". The disclosures with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Accounting Standards and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

The Standalone financial statements are presented in Indian Rupees ('INR') and all values are rounded to the nearest crore, except otherwise indicated.

3.2 Significant accounting judgments, estimates and assumptions.

The preparation of Standalone financial statements requires management's judgments, estimates and assumptions that impacts the reported amounts of revenues, expenses, assets and liabilities, and the accompanying notes thereon. Uncertainty about these assumptions and estimates could result in outcomes that might require a material adjustment to the carrying amount of assets or liabilities in future periods.

Estimates:

The preparation of the Standalone financial statements in conformity with IND AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and if material, their effects are disclosed in the notes to the financial statements.

Judgments:

The company's management has made the following judgments, which have the most significant effect on the amounts recognised in the financial statements, while formulating the company's accounting policies:

a. Defined benefit plans (gratuity benefits):

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate; future salary increases, attrition rates and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

Discount rate: The said parameter is subject to change. In determining the appropriate discount rate (for plans operating in India), the management considers the interest rates of government bonds in currencies which are consistent with the post-employment benefit obligation. The underlying bonds are reviewed periodically for quality. Those having excessive credit spreads are excluded from the analysis since they do not represent high quality corporate bonds.

Mortality rate: It is based on publicly available mortality tables. Those mortality tables tend to change at an interval in response to demographic changes. Prospective increase in salary and gratuity are based on expected future inflation rates.

b. Useful lives of property, plant and equipment:

The company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

c. Impairment of property, plant and equipment:

For property, plant and equipment and intangibles, an assessment is made at each reporting date to determine whether there is an indication that the carrying amount may not be recoverable or previously recognised impairment losses no longer exist or have decreased. If such indication exists, the company estimates the assets or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. As at the end of the year no judgement were exercised in this regard which impacts the useful life or the depreciation rates.

d. Impairment of investment in subsidiaries and other investments:

For determining whether the investments in subsidiaries as well as other investments are impaired requires an estimate in the value in use of investments. In considering the value in use, the company has estimated the future cash flow, capacity utilization, operating margins and other factors of the underlying businesses/operations of the investee companies. Any subsequent changes to the cash flows due to changes in the above-mentioned factors could impact the carrying value of investments. The management assesses that all the investment are strategic fit for the company and therefore do not need any impairment provisioning as at the year end.

e. Inventories:

The company estimates the net realisable value (NRV) of its inventories by taking into account estimated selling price, estimated cost of completion, estimated costs necessary to make the sale, obsolescence considering the past trend. Inventories are written down to NRV where such NRV is lower than their cost.

f. Recognition and measurement of other provisions:

The recognition and measurement of other provisions is based on the assessment of the probability of an outflow of resources, past experience and circumstances known at the closing date. The actual outflow of resources at a future date may, therefore, vary from the amount included in other provisions.

g. Leases:

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgement. The Company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate. The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Company is reasonably certain to exercise that option and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Company to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

3.3 Recent pronouncements

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025.The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

1. Ind AS 1, Presentation of Financial Statements, applicable w.e.f. April 1, 2025 – The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has concluded that it no impact of these amendments in its financial statements.

2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has made necessary disclosures. (Refer Note: 46 of the Financials Statements).

3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The Company has concluded that it no impact of these amendments in its financial statements.

3.4 Material Accounting policy Information

a) Current and non-current classification

All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Division II of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current and non-current classification of assets and liabilities.

An asset is treated as current when:

- It is expected to be realised or intended to be sold or consumed in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is expected to be realised within 12 months after the reporting period; or
- It is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

The Company classifies all other assets as non-current

A liability is treated as current when:

- It is expected to be settled in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the reporting period; or
- it does not have the right at the end of the reporting period to defer settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

b) Property Plant and Equipment, Investment Property and Depreciation/Amortisation

Items of Property, plant and equipment including Capital-work in-progress are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Cost comprises the purchase price and any attributable cost of bringing the asset to its working condition for its intended use. Such cost includes the cost of replacing part of the plant and equipment and borrowing costs for long term construction projects if the recognition criteria are met. Subsequent expenditure related to an item of fixed asset is added to its book value only if it increases the future benefits from the existing asset beyond its previously assessed standard of performance. When significant parts of plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their specific useful lives. All other repair and maintenance costs are recognized in statement of profit or loss as incurred. On transition to INDAS for the first time, the Company adopted the deemed cost approach mentioned in INDAS 101 – First time adoption in respect of its Property, Plant and Equipment.

c) Intangible assets

- Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the assets will flow to the Company and the cost of the asset can be measured reliably.
- Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.
- Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognised.

d) Non-Current Asset classified as Held for Sale

Assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell. Assets are not depreciated or amortized while they are classified as held for sale. Assets classified as held for sale are presented separately from the other assets in the balance sheet.

e) Depreciation methods estimated useful lives and residual value

Depreciation is provided on written down value based on useful life of the assets as prescribed in Schedule II to the Companies Act, 2013. Depreciation on additions to assets or on sale/disposal of assets is calculated pro-rata from the month of such addition, or upto the month of such sale/disposal, as the case may be.

Asset Category	Estimated useful life (in Years)
Plant & Machinery	20
Servers and networks	6
Computer desktops and laptops	3
Laboratory Equipment	10
Office Equipment	5
Plumbing and Piping	20-25
Electrical Installation	10
Factory Building	30
Non-Factory Buildings	60
Vehicles	8
Furniture and Fixture	10
Leasehold Land	Over Primary Lease period

The residual values, useful lives and methods of depreciation of property plant equipment are reviewed at each financial year and adjusted prospectively, if appropriate.

Amortisation of Intangible assets are done on the basis of the period over which the economic benefits are expected to be realised. The following are the estimates of the period over which the economic benefits are expected.

Software	5 Years

f) Investments

i) Investment in Subsidiary

Investments in Subsidiary are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in associates, the difference between net disposal proceeds and the carrying amounts are recognized in the Statement of Profit and Loss.

ii) Other Investment

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI (designated as FVTOCI – equity investment). This election is made on an investment-by-investment basis. Equity investments at FVTOCI are subsequently measured at fair value through OCI. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are not reclassified to profit or loss.

Investments other than the above are classified as FVTPL and are subsequently measured at fair value. The net gains and losses, including any dividend income, are recognised in profit or loss.

g) Inventories

All inventories are stated at lower of 'Cost and Net Realizable Value'.

i. Stores and spares, packing materials and raw materials are valued at lower of cost and net realisable value and for this purpose, cost is determined on First in First Out (FIFO) basis. Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. However, the aforesaid items are not valued below cost if the finished products in which they are to be incorporated are expected to be sold at or above cost.

ii. Finished products and Work in Progress are valued at lower of cost and net realisable value and for this purpose. Cost of finished goods and work in progress includes direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity.

iii. Traded goods are valued at lower of cost and net realizable value. Cost is determined on a weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated remaining costs of completion and the estimated costs necessary to make the sale.

h) Cash and Cash Equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts, if any as they are considered an integral part of the Company's cash management.

i) Foreign currency transactions

i. All transactions in foreign currency are recorded in the reporting currency, based on closing rates of exchange prevalent on the dates of the relevant transactions.

ii. Monetary assets and liabilities in foreign currency, outstanding as on the Balance Sheet date, are converted in reporting currency at the closing rates of exchange prevailing on the said date. Resultant gain or loss is recognized during the year in the Statement of Profit and Loss.

iii. Non-monetary assets and liabilities denominated in foreign currencies are carried at the exchange rate prevalent on the date of the transaction.

iv. Exchange difference arising on the settlement of monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognised as income or expenses in the year in which they arise.

j) Provisions, contingent liabilities and contingent assets

A provision is recognized when the company has a present obligation (legal or constructive) as a result of past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle a reliably assessable obligation. Provisions are determined.

based on best estimate required to settle each obligation at each balance sheet date. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liabilities are disclosed in respect of possible obligations that arise from past events, whose existence would be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company. Contingent liabilities are also present obligations where it is not probable that an outflow of resources will be required, or the amount of the obligation cannot be measured with sufficient reliability. Contingent Liabilities are not recognized in the financial statements but are disclosed separately.

Contingent assets are not recognised unless it becomes virtually certain that an inflow of economic benefits will arise.

k) Financial Assets

Recognition and initial measurement

Trade Receivables are initially recognised when they are originated. All other financial assets are initially recognised when the Company becomes party to the contractual provisions of the instrument. All financial assets other than those measured subsequently at fair value through profit and loss, are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset.

Classification and Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in following categories:

i. Financial Assets at Amortised Cost

A financial asset is measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the Effective Interest rate method (EIR). Amortized cost is calculated by taking into account any discount or premium and fees or cost that are an integral part of the EIR.

The EIR amortization is included in finance income in the statement of profit & loss. The losses arising from impairment are recognized in the statement of profit and loss.

ii. Financial Assets Measured at Fair Value through Other Comprehensive Income (FVOCI)

Financial assets are measured at fair value through Other Comprehensive Income (OCI) if these financial assets are held within a business model with an objective to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these assets are subsequently measured at Fair Value. Interest Income under Effective Interest method, foreign exchange gains and losses and impairment losses are recognized in the statement of profit and Loss. Other net gains and losses are recognized in OCI.

iii. Financial asset not measured at amortised cost or at fair value through OCI is carried at Fair Value through Profit and Loss.

iv. Equity Investments

All Equity investments within the scope of Ind AS 109 are measured at Fair Value. Such equity instruments which are held for trading are classified as FVTPL.

For all other such equity instruments, the company decides to classify the same either as FVOCI or FVTPL. The company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

For Equity instruments classified as FVOCI, all fair value changes in the instrument excluding dividends are recognized in OCI. Dividends on such equity instruments are recognized in the statement of Profit or loss.

De-recognition of Financial Assets:

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised when:

-The rights to receive cash flows from the asset have expired, or

The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the company has transferred substantially all the risks and rewards of the asset, or (b) the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On de-recognition, any gains or losses on all debt instruments (other than debt instruments measured at FVOCI) and equity instruments (measured at FVTPL) are recognised in the statement of Profit and Loss. Gains and losses in respect of debt instrument measured at FVOCI and that are accumulated in OCI are reclassified to Profit and Loss on de-recognition. Gains or losses on equity instruments measured at FVOCI that are recognised and accumulated in OCI are not reclassified to Profit or Loss on derecognition.

l) Financial Liabilities

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

i) Recognition and Initial Measurement

Financial liabilities are initially recognized when the company becomes a party to the contractual provisions of the instrument.

Financial Liability is initially measured at fair value plus, for an item not at fair value through profit and loss, net of transaction costs that are directly attributable to its acquisition or issue.

ii) Classification and Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through Profit or Loss (FVTPL)

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL. Financial Liabilities at FVTPL are measured at fair value and changes therein, including any interest expense, are recognised in Statement of Profit and Loss.

Financial liabilities at amortised cost

After initial recognition, financial liabilities other than those which are classified as FVTPL are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

iii) De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

m) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

n) Offsetting Financial Instruments

Financial assets and liabilities are offset, and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

o) Impairment

a. financial assets

In accordance with Ind AS 109, the company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the financial asset measured at amortized cost.

Loss allowances on trade receivables are measured following the 'Simplified Approach' at an amount equal to the Lifetime ECL at each reporting date. The Company uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

In respect of other financial asset, the loss allowance is measured at 12-month ECL only, if there is no significant deterioration in the credit risk since initial recognition of an asset or asset is determined to have a low credit risk at the reporting date.

b. Impairment of Non-financial assets

The Company assesses at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

c. Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

p) Revenue Recognition

The Company recognizes revenue when control over the promised goods or services is transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

The specific recognition criteria described below must also be met before revenue is recognised.

Sale of goods

The Company recognises revenue generally at the point in time when the products are delivered to customer or when it is delivered to a carrier for export sale, which is when the control over product is transferred to the customer. In contracts where freight is arranged by the Company and recovered from the customers, the same is treated as a separate performance obligation and revenue is recognized when such freight services are rendered.

Revenue is adjusted for variable consideration such as discounts, rebates, refunds, credits, price concessions, incentives, or other similar items in a contract when they are highly probable to be provided. The amount of revenue excludes any amount collected on behalf of third parties.

Interest and dividend:

Interest income including income arising on other instruments are recognised on time proportion basis using the effective interest rate method.

Dividend income is recognized when the right to receive dividend is established.

Export Benefits

The benefit accrued under the Duty Drawback, Merchandise Export Incentive Scheme and other schemes as per the Import and Export Policy in respect of exports made under the said schemes is included as 'Export Incentives' under the head 'Other operating revenue'.

q) Employee benefits

a) Defined Contribution Plan

The Company pays provident fund contributions to publicly administered provident funds as per local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as define contribution plan and the contributions are recognised as employee benefit expense when they are due.

b) Defined Benefit Plan

The liability or asset recognised in the Balance Sheet in respect of defined benefit gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation denominated in ₹ is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the year in which they occur, directly in other comprehensive income.

Changes in present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in the statement of profit and loss as past service cost.

c) Compensated Absences

Compensated Absences are provided based on an actuarial valuation, similar to that of gratuity benefit. Re-measurement, comprising of actuarial gains and losses, in respect of Compensated Absences are recognised in the Statement of Profit and Loss in the period in which they occur.

d) Short-term Benefits

Short-term employee benefits such as salaries, performance incentives etc. are recognised as expenses at the undiscounted amounts in the Statement of Profit and Loss of the period in which the related service is rendered.

r) Borrowings and Borrowing costs.

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

s) Taxation

i. Current Tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's current tax is calculated using rates that have been enacted or substantively enacted by the end of the reporting period.

ii. Deferred Tax

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

The carrying amount of deferred tax asset is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

t) Earnings per Share

Basic earnings per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events of bonus issue, if any.

For the purpose of calculating diluted earnings per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

The number of equity shares are adjusted retrospectively for all periods presented for any bonus shares issues.

u) Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the company are segregated.

v) Trade Payables & Trade Receivables.

A payable is classified as a 'trade payable' if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year which are unpaid. These amounts are unsecured and are usually settled as per the payment terms stated in the contract. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the EIR method.

w) A receivable is classified as a 'trade receivable' if it is in respect of the amount due on account of goods sold or services rendered in the normal course of business. Trade receivables are recognised initially at transaction values and subsequently measured at amortised cost using the EIR method (if there is a financing element), less provision for expected or lifetime credit loss.

x) Leases

Measurement of Lease Liability

At the time of initial recognition, the Company measures lease liability as present value of all lease payments discounted using the Company's incremental cost of borrowing and directly attributable costs. Subsequently, the lease liability is:

1) increased by interest on lease liability.

2) reduced by lease payments made; and

3) remeasured to reflect any reassessment or lease modifications specified in Ind AS 116 'Leases', or to reflect revised fixed lease payments.

Measurement of Right-of-use assets

At the time of initial recognition, the Company measures 'Right-of-use assets' as present value of all lease payments discounted using the Company's incremental cost of borrowing w.r.t said lease contract. Subsequently, 'Right-of-use assets' is measured using cost model i.e., at cost less any accumulated depreciation and any accumulated impairment losses adjusted for any remeasurement of the lease liability specified in Ind AS 116 'Leases'.

Depreciation on 'Right-of-use assets' is provided on straight line basis over the lease period.

The exception permitted in Ind AS 116 for low value assets and short-term leases has been adopted by Company.

y) Segment Reporting

Based on " Management Approach "as defined in Ind AS 108 -Operating Segments the chief operating decision maker regularly monitors and reviews the operating results of the whole company as one segment of "Agro -Chemicals". Thus, as defined in Ind AS 108, the Company's entire business falls under this one operational segment and hence the necessary information has already been disclosed in the Balance Sheet and the Statement of Profit and Loss. The analysis of geographical segments is based on the areas in which customers of the company are located.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 2:

Note A. Property, plant and equipment and capital work-in-progress

	Freehold Land	Leasehold land	Buildings	Plant and Equipment	Electrical Installation	Piping	laboratory equipments	Office Equipment	Computers	Vehicles	Furniture & Fixtures	Asset under Lease	Right to use Asset	Total
Gross Carrying Value														
Balance at 31st March, 2024	**5.38**	**48.28**	**75.28**	**198.87**	**21.62**	**5.34**	**4.34**	**3.46**	**1.54**	**8.67**	**3.68**	**-**	**6.17**	**382.63**
Additions	0.13	1.50	1.44	26.34	0.49	-	1.34	0.18	0.18	-	0.06	-	-	31.66
Disposals/Adjustment	-	-	-	8.15	-	-	0.02	-	-	0.43	-	-	-	8.60
Balance at 31st March, 2025	**5.51**	**49.78**	**76.72**	**217.06**	**22.11**	**5.34**	**5.66**	**3.64**	**1.72**	**8.24**	**3.74**	**-**	**6.17**	**405.69**
Additions	-	-	4.94	6.60	-	-	0.15	0.02	0.12	0.16	-	-	-	11.99
Asset Held for Sale Reinstated	-	-	-	-	-	-	-	-	-	-	-	22.83	-	22.83
Disposals/Adjustment	-	-	-	0.94	-	-	-	-	-	0.47	-	-	-	1.41
Balance at 31st March, 2026	**5.51**	**49.78**	**81.66**	**222.72**	**22.11**	**5.34**	**5.81**	**3.66**	**1.84**	**7.93**	**3.74**	**22.83**	**6.17**	**439.10**
Accumulated depreciation and impairment														
Balance at 31st March, 2024	**-**	**2.88**	**22.85**	**86.19**	**11.14**	**4.86**	**2.10**	**2.31**	**1.26**	**5.08**	**1.80**	**-**	**2.52**	**142.99**
Eliminated on disposal of assets	-	-	-	4.88	-	-	0.01	-	-	0.41	-	-	-	5.30
Depreciation charge	-	0.61	5.12	16.32	2.75	0.05	0.76	0.55	0.19	1.10	0.48	-	0.57	28.50
Balance at 31st March, 2025	**-**	**3.49**	**27.97**	**97.63**	**13.89**	**4.91**	**2.85**	**2.86**	**1.45**	**5.77**	**2.28**	**-**	**3.09**	**166.19**
Eliminated on disposal of assets	-	-	-	0.60	-	-	-	-	-	0.38	-	-	-	0.98
Asset Held for Sale Reinstated	-	-	-	-	-	-	-	-	-	-	-	0.93	-	0.93
Depreciation charge	-	0.63	4.70	16.81	2.09	0.05	0.74	0.34	0.16	0.74	0.37	0.82	0.49	27.94
Balance at 31st March, 2026	**-**	**4.12**	**32.67**	**113.84**	**15.98**	**4.96**	**3.59**	**3.20**	**1.61**	**6.13**	**2.65**	**1.75**	**3.58**	**194.08**
Net carrying value as on 31st March, 2026	**5.51**	**45.66**	**48.99**	**108.88**	**6.13**	**0.38**	**2.22**	**0.46**	**0.22**	**1.80**	**1.09**	**21.08**	**2.59**	**245.02**
Net carrying value as on 31st March, 2025	**5.51**	**46.29**	**48.75**	**119.44**	**8.22**	**0.43**	**2.81**	**0.78**	**0.26**	**2.46**	**1.46**	**-**	**3.08**	**239.50**

The Company has carried out the exercise of assessment of any indication of impairment to its property plant and equipment as on the Balance Sheet date. Pursuant to such exercise it is determined that there has been no indicators of impairment to its property, plant and equipment as at balance sheet date.

(All figures are Rupees in crores unless otherwise stated)

B. INTANGIBLE ASSETS

Particulars	Software	Total
Gross Carrying Value		
Balance at 31st March, 2024	**-**	**-**
Additions	-	-
Disposals/Termination of Lease Arrangement	-	-
Balance at 31st March, 2025	**-**	**-**
Additions	0.20	0.20
Disposals/Adjustment	-	-
Balance at 31st March, 2026	**0.20**	**0.20**
Accumulated depreciation and impairment		
Balance at 31st March, 2024	**-**	**-**
Depreciation charge	-	-
Disposals	-	-
Balance at 31st March, 2025	**-**	**-**
Depreciation charge	0.01	0.01
Disposals	**-**	**-**
Balance at 31st March, 2026	**0.01**	**0.01**
Net carrying value as on 31st March, 2026	**0.19**	**0.19**
Net carrying value as on 31st March, 2025	**-**	**-**

C. CAPITAL WORK IN PROGRESS AND INTANGIBLE ASSETS UNDER DEVELOPMENT

Particulars	Tangible CWIP	Total
Balance at 31st March, 2024	**11.32**	**11.32**
Addition	5.49	5.49
Less: Capitalised during the year	(12.44)	(12.44)
Less: Transfer during the year	-	-
Balance at 31st March, 2025	**4.37**	**4.37**
Addition	4.75	4.75
Less: Capitalised during the year	(8.10)	(8.10)
Less: Transfer during the year	-	-
Balance at 31st March, 2026	**1.02**	**1.02**

Capital-Work-in Progress (CWIP) ageing schedule is as under:

As on 31st March 2026

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2 to 3 years	> 3 years	
Projects in progress					
Unit 1	0.76	-	-	-	0.76
Unit 2	0.27	-	-	-	0.27
Total	**1.02**	**-**	**-**	**-**	**1.02**

(All figures are Rupees in crores unless otherwise stated)

As on 31st March 2025

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2 to 3 years	> 3 years	
Projects in progress					
Sarigam	0.48	-	-	-	0.48
Saykha	3.42	0.26	-	-	3.68
Unit 1	0.02	-	-	-	0.02
Unit 2	0.07	0.12	-	-	0.19
Total	**3.99**	**0.38**	**-**	**-**	**4.37**

D. INTANGIBLE ASSETS UNDER DEVELOPMENT

Particulars	Software Under Development	Total
Balance at 31st March, 2024	**-**	**-**
Addition	-	-
Less: Capitalised during the year	-	-
Less: Transfer during the year	-	-
Balance at 31st March, 2025		
Addition	0.48	0.48
Less: Capitalised during the year	(0.20)	(0.20)
Less: Transfer during the year	-	-
Balance at 31st March, 2026	**0.28**	**0.28**

Intangible Assets Under Development ageing March 31, 2026

Particulars	Amount in CWIP for a period of				Total
	> 1 year	1-2 years	2 to 3 years	> 3 years	
Software Under Development	0.28	-	-	-	-
Total	**0.28**	**-**	**-**	**-**	**-**

As on March 31, 2025 Nil

(iii) For the year ended March 31, 2026 and March 31, 2025 - Projects in progress consists of plant and equipment which are yet to be installed.

(iv) Contractual Obligation

Refer note no. 35 on disclosure of contractual commitments for the acquisition of Property, Plant & Equipment.

(v) Property, Plant & Equipment taken on finance lease

The Property, Plant & Equipment includes leasehold land where the company is a lessee under finance lease. The lease term in respect of leasehold land is long term lease with ability to opt for renewal of the lease term.

(vi) There are no Capital-Work-in-Progress (CWIP) and Intangible Assets under Development as on March 31, 2026 and March 31, 2025, whose cost or time is overdue compared to its original plan.

(All figures are Rupees in crores unless otherwise stated)

E. NON-CURRENT ASSETS HELD FOR SALE

Particulars	Total
Balance at 31st March, 2024	**21.90**
Addition	-
Less: Asset Sold	-
Balance at 31st March, 2025	**21.90**
Addition	-
Less: Asset Transfer to P & M	(21.90)
Balance at 31st March, 2026	**-**

Note: During the year, the Company decided to cancel the agreement to sell the land entered into between the Company and the wholly owned subsidiary . The Company was expecting some concession in the stamp duty incidence for the transfer to its wholly owned subsidiary. In the absence thereof, the Company decided to lease the same on a long term basis to its wholly owned subsidiary and therefore the agreement to sell has been terminated and the asset is reinstated in the books.

NOTE NO 3. INVESTMENTS

Particulars	31-Mar-26	31-Mar-25
Investments in equity instruments (At fair value through profit/loss) (quoted):		
41 (PY: 41) Equity Shares of United Phosphorus Ltd. (FV of ₹ 2) (Full Figure as March 31,2026: ₹ 29,415.30 and as at March 31, 2025: ₹ 29,415.30)	0.00	0.00
200 (PY: 200) Equity Shares of Aditya Birla Money Ltd. (FV of Re. 1) (Full Figure as March 31, 2026: ₹ 9,110.00 and as at March 31, 2025: ₹ 9,110.00)	0.00	0.00
500 (PY: 500) Equity Shares of Gujarat State Financial Corporation Ltd. (FV of ₹ 10) (Full Figure as March 31,2026: ₹ 3,000.00 and as at March 31, 2025: ₹ 3,000.00)	0.00	0.00
Less: Provision for Impairment (Full Figure as March 31, 2026: ₹ 41,525.30 and as at March 31, 2025: ₹ 41,525.30)	(0.00)	(0.00)
A)	**-**	**-**
Investments in Equity AIF shares (At fair value through profit/loss) (unquoted):		
363.77 Units (PY: 225 Units) Investment With Fireside Ventures Investment Fund (*)	5.02	2.61
B)	**5.02**	**2.61**
Investments in equity instruments (At fair value through profit/loss) (unquoted):		
2,000 (PY: 2000) Equity Shares of The Shamrao Vithal Co-op. Bank Ltd. (***)	0.01	0.01
1,000 (PY: 1,000) Equity shares of Matrubhumi Co-op. Credit Society Limited (***)	0.01	0.01
C)	**0.02**	**0.02**
Other Investment (un-quoted)		
National Savings Certificates [Lodged with Government Departments as security]	0.01	0.01
D)	**0.01**	**0.01**
Investments in subsidiary (At Cost)		
50,000 (As at March 31, 2025 50,000) Equity Shares of Mikusu India Private Limited FV of ₹ 10 each	0.05	0.05

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 3. INVESTMENTS (Contd.)

Particulars		31-Mar-26	31-Mar-25
1,00,000 (As at March 31, 2025 1,00,000) Equity Shares of Heranba Organics Private Limited of FV of ₹ 10 each		0.10	0.10
	E)	**0.15**	**0.15**
Quasi Equity of Equity Instruments in Subsidiaries (At Amortised Cost)			
Heranba Organics Private Limited (**)		0.60	0.60
	F)	**0.60**	**0.60**
Total Non Current Investments (A+B+C+D+E+F)		**5.80**	**3.39**
Aggregate amount of quoted investments		**0.00**	**0.00**
Aggregate amount of un-quoted investments		**5.80**	**3.39**

(*) The Company has made an investment in Alternate Investment Fund (AIF) of ` 1.46 Crores (` 0.75 Crores in previous year). This investment is marked at fair value through profit and Loss (FVTPL).

(**) Quasi Equity refers to Fair Value of Guarantee given for Financing Arrangement under Sale and Lease back arrangement for the Wholly Owned Subsidiary.

(***) In absence of financials statements of The Shamrao Vithal Co-op. Bank Ltd. And Matrubhumi Co-op. Credit Society Limited the fair value effect is not given.

NOTE NO 4. LOANS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Loans to Related Parties (Unsecured, Considered good)	549.18	493.81	-	-
Total	**549.18**	**493.81**	**-**	**-**

a) Details of loans to Related Parties

Name of the company and relationship	Maximum outstanding during the year 2025-26	Balance as at March 31, 2026	Maximum outstanding during the year 2024-25	Balance as at March 31, 2025
Heranba Organics Private Limited -WOS	549.18	549.18	458.70	458.70
Mikusu India Private Limited -WOS	-	-	35.11	35.11
Total	**549.18**	**549.18**	**493.81**	**493.81**

WOS: Wholly Owned Subsidiary

(b) Disclosure under 186(4) of Companies Act.

Particulars	Purpose	Amount 31-Mar-26	Amount 31-Mar-25
Heranba Organics Private Limited	Loan for General Purposes	213.57	366.78
Mikusu India Private Limited	Loan for General Purposes	2.34	3.97
Heranba Organics Private Limited	Guarantee Given for Financing Arrangement under Sale and Leaseback Arrangement	-	27.74
Total		**215.90**	**398.49**

The loan is for a period of 5 years, carrying interest @ 9% p.a. Interest and principal are repayable at the end of 5 years.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 5. FINANCIAL ASSETS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Balance with bank held as margin money (*)	0.02	0.02	-	-
Security deposits and Earnest Money Deposits	1.30	5.97	2.35	2.35
Other Receivables	-	-	0.13	-
Staff Advances	0.26	0.27	0.22	0.41
Total	**1.58**	**6.26**	**2.70**	**2.76**

(*) Balances with bank in fixed deposits are kept as security for guarantees/government authorities.

NOTE NO 6. DEFERRED TAX ASSETS (NET)

The following is the analysis of deferred tax asset/(liabilities) presented in the balance sheet

Particulars	31-Mar-26	31-Mar-25
Deferred Tax Asset		
Tax Disallowance	5.77	4.72
Impairment Allowance for trade receivables	7.57	7.26
Deferred Tax Liability		
Fair Valuation of Investment	(0.20)	(0.06)
Property, Plant and Equipment including ROU	(1.03)	(1.49)
Total Deferred Tax Asset	**12.11**	**10.43**

NOTE NO 7. OTHER ASSETS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
(Unsecured, considered good)				
Advance to Suppliers	-	-	2.29	2.48
Advances to Staff for Expenses	-	-	0.14	0.17
Capital Advances	0.17	0.46	-	-
Deposit With Government	4.86	-	-	-
Balance with Revenue Authorities	-	-	43.89	25.15
Taxes Paid under Protest	3.25	4.75	-	-
Prepaid Expense	0.04	0.12	3.85	2.28
Indirect Tax Receivables	-	-	10.26	17.96
Less: Provision for impairment of Indirect tax receivable	-	-	(1.13)	(1.13)
Advance Income Tax (Net of Provision for Taxation)	0.45	0.37	-	-
Total	**8.77**	**5.70**	**59.30**	**46.91**

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 8. INVENTORIES

Particulars	31-Mar-26		31-Mar-25	
Inventories (lower of cost or net realisable value)				
Raw materials				
- Other	66.73		76.73	
- Stock in Transit	17.33	84.06	-	76.73
Work In Progress		14.50		10.16
Finished Goods				
- Manufactured	180.33		136.11	
- Traded	-		0.29	
- Stock in Transit	4.39	184.72	7.79	144.19
Packing materials		12.89		16.35
Stores and Spares		3.20		2.98
Total		**299.37**		**250.41**

The disclosure of inventories recognised as an expense in accordance with paragraph 36 of IND AS 2 is as follows:

Particulars	31-Mar-26	31-Mar-25
Amount of inventories recognised as an expense.	1,398.41	1,140.65
Amount of write - down of inventories recognised as an expense	4.31	0.27
	1,402.71	**1,140.91**

NOTE NO 9. TRADE RECEIVABLES

Particulars	31-Mar-26	31-Mar-25
Unsecured		
Trade Receivables considered good	649.87	560.25
Trade Receivables which have significant increase in Credit Risk	11.82	16.14
Trade Receivables - credit impaired	18.28	12.70
Less: Impairment loss allowance	(30.10)	(28.84)
Total	**649.87**	**560.25**

A. Expected Credit Loss

Allowance for Expected Credit Loss

In accordance with Ind AS 109, the Company uses the expected credit loss ("ECL") model for measurement and recognition of impairment loss on its trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115. For this purpose, the Company uses a provision matrix to compute the expected credit loss amount for trade receivables. The provision matrix takes into account external and internal credit risk factors and historical data of credit losses from various customers. The Company estimates impairment under the simplified approach. Accordingly, it does not track the changes in credit risk of trade receivables. The impairment amount represents lifetime expected credit loss.

(All figures are Rupees in crores unless otherwise stated)

The trade receivables ageing schedule (based on Bill date) for the year ended on 31st March, 2026 as follows:

Range of O/s period	Undisputed			Total
	Considered Good	Significant increase in credit risk	credit impaired	
Unbilled	-	-	-	-
Not Due	-	-	-	-
less than 6 months	522.65	7.03	-	529.68
6 months - 1 year	79.27	0.04	-	79.31
1-2 year	2.99	0.00	-	2.99
2-3 year	15.23	1.47	-	16.70
> 3 years	29.73	3.28	18.28	51.29
Total	**649.87**	**11.82**	**18.28**	**679.97**
Less: Impairment loss allowance	-	(11.82)	(18.28)	(30.10)
Total	**649.87**	**-**	**-**	**649.87**

The trade receivables ageing schedule (based on Bill date) for the year ended on 31st March, 2025 as follows:

Range of O/s period	Undisputed			Total
	Considered Good	Significant increase in credit risk	credit impaired	
Unbilled	-	-	-	-
Not Due	-	-	-	-
less than 6 months	403.09	3.70	-	406.79
6 months - 1 year	93.15	6.05	-	99.20
1-2 year	25.24	2.43	-	27.67
2-3 year	10.37	0.97	-	11.34
> 3 years	28.40	2.99	12.70	44.09
Total	**560.25**	**16.14**	**12.70**	**589.09**
Less: Impairment loss allowance	-	(16.14)	(12.70)	(28.84)
Total	**560.25**	**-**	**-**	**560.25**

With reference to Note no 34 there are legal cases filed against the company by some of the customers. However, there are no receivables from these customers as at March 31, 2026 and March 31, 2025 and therefore there are no balances shown as disputed receivables.

Details of Receivable from Related Party

Particulars	31-Mar-26	31-Mar-25
Mikusu India Private Limited	104.19	76.78
Heranba Organic Private Limited	60.92	-
Daikaffil Chemicals India Limited	-	0.66
	165.11	**77.44**

(All figures are Rupees in crores unless otherwise stated)

Movement of Expected Credit Loss

Particulars	Opening	Net change During the year	Closing
March 31, 2026	28.84	1.26	30.10
March 31, 2025	25.38	3.46	28.84

NOTE NO 10. CASH AND CASH EQUIVALENTS

Particulars	31-Mar-26	31-Mar-25
Balances with banks:		
- in current accounts	11.45	38.84
Cash on hand	0.13	0.13
Total	**11.58**	**38.97**

NOTE NO 11. BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS

Particulars	31-Mar-26	31-Mar-25
- Balance with bank held as margin money*	8.51	11.47
- Unpaid Dividend Balance**	0.01	0.01
Total	**8.52**	**11.48**

Notes:

*The Company has pledged above deposits with bank as Bank Guarantee and margin money.

**These balances represents unclaimed dividend account which is earmarked for payment of dividend and cannot be used for any other purpose.

NOTE NO 12. EQUITY SHARE CAPITAL

Particulars	31-Mar-26	31-Mar-25
Authorised Share Capital:		
4,50,00,000 (As at 31st March, 2025: 4,50,00,000) Equity Shares of ₹ 10/- each	45.00	45.00
Issued and subscribed capital:		
4,00,13,467 (As at 31st March, 2025: 4,00,13,467) Equity Shares of ₹ 10/- each fully paid up	40.01	40.01
	40.01	**40.01**

a) Terms/rights attached to equity shares

The company has a single class of equity shares having a par value of ₹ 10 per share. Each shareholder of equity share is entitled to one vote per share. The company declares and pays dividend in Indian rupees.

In the event of liquidation of the company, the holders of equity shares will be entitled to receive the remaining assets of the company in proportion to the number of equity shares held by each shareholder, after settlement of all preferential obligations.

As per the records of the Company, including its register of shareholders/members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownerships of the shares.

(All figures are Rupees in crores unless otherwise stated)

b) Reconciliation of Number of Shares Outstanding:

Particulars	Number of shares
Fully paid equity shares	
Balance at 1st April, 2024	4,00,13,467
Increase/(Decrease) during the year	-
Balance at 31st March, 2025	4,00,13,467
Increase/(Decrease) during the year/Bonus shares	-
Balance at 31st March, 2026	**4,00,13,467**

c) Details of shareholders holding more than 5% equity shares in the company

Particulars	As at Mar 31, 2026		As at Mar 31, 2025	
	No. of Shares	%	No. of Shares	%
Fully paid equity shares				
Mr. Sadashiv K. Shetty	72,01,796	18.00%	72,01,796	18.00%
Mr. Raghuram K. Shetty	1,19,11,446	29.77%	1,19,11,446	29.77%
Mrs. Sujata S. Shetty	32,30,400	8.07%	32,30,400	8.07%
Mrs. Vanita R. Shetty	20,18,000	5.04%	20,18,000	5.04%
	2,43,61,642	**60.88%**	**2,43,61,642**	**60.88%**

d) Details of Promoters shareholders holding in equity shares of the company

For the year ended March 31, 2026

Promoter Name	No. of Shares	%of total shares	% Change during the year
Promoters			
Sadashiv K. Shetty	72,01,796	18.00%	-
Raghuram K. Shetty	1,19,11,446	29.77%	-
Promoters Group			
Sujata S. Shetty	32,30,400	8.07%	-
Vanita R. Shetty	20,18,000	5.04%	-
Sams Industries Ltd.	8,67,288	2.17%	-
Raghuram K. Shetty HUF	13,80,000	3.45%	-
Shreya S. Shetty	9,42,500	2.36%	-
Shriraj S. Shetty	8,42,500	2.11%	-
Raunak R. Shetty	6,36,250	1.59%	-
Roshan R. Shetty	6,36,250	1.59%	-
Sadashiv K. Shetty HUF	3,20,600	0.80%	-
Nithyanand K. Shetty	108	0.00%	-

(All figures are Rupees in crores unless otherwise stated)

For the year ended March 31, 2025

Promoter Name	No. of Shares	%of total shares	% Change during the year
Promoters			
Sadashiv K. Shetty	72,01,796	18.00%	-
Raghuram K .Shetty	1,19,11,446	29.77%	-
Promoters Group			
Sujata S. Shetty	32,30,400	8.07%	-
Vanita R. Shetty	20,18,000	5.04%	-
Sams Industries Ltd	8,67,288	2.17%	-
Raghuram K. Shetty HUF	13,80,000	3.45%	-
Shreya S. Shetty	9,42,500	2.36%	-
Shriraj S. Shetty	8,42,500	2.11%	-
Raunak R. Shetty	6,36,250	1.59%	-
Roshan R. Shetty	6,36,250	1.59%	-
Sadashiv K. Shetty HUF	3,20,600	0.80%	-
Nithyanand K. Shetty	108	0.00%	-

NOTE NO 13. OTHER EQUITY

Particulars	31-Mar-26	31-Mar-25
Securities premium	58.18	58.18
General reserve	46.75	46.75
Capital Redemption Reserve	0.25	0.25
Other Comprehensive Income	828.77	780.89
Retained Earnings	933.95	886.07
Total	**933.95**	**886.07**

Securities premium:

Securities Premium in accordance with the provisions of Section 52 of the Companies Act, 2013 represents the premium received on issue of shares. It can be utilised to pay-off equity related expenses or for issuance of bonus shares and its related issue expenses.

General reserve:

Under the erstwhile Companies Act 1956, general reserve was created through an annual transfer of net income at a specified percentage in accordance with applicable regulations. The purpose of these transfers was to ensure that if a dividend distribution in a given year is more than 10% of the paid up share capital of the Company for that year, then the total dividend distribution is less than total distributable reserve for that year. Consequent to introduction of the Companies Act 2013, the requirement to mandatorily transfer a specified percentage of net profit to general reserve has been withdrawn. However the amount previously transferred to the general reserve can be utilised only in accordance with the specific requirements of the Companies Act, 2013.

Capital Redemption Reserve:

Capital redemption reserve represents the amount of profits transferred from general reserve for the purpose of redemption of preference shares or for the buyback of shares.

Retained Earnings:

The retained earnings comprise of surplus which is used from time to time to transfer profits by appropriations. Retained earnings is free reserve of the Company and is used for the purpose like issuing bonus shares, buy back of shares and other purposes (like declaring dividend etc.) as per the approval of the Board of Directors. It includes the remeasurements of defined benefit plan as per actuarial valuations which will not be re-classified to statement of profit and loss in subsequent periods.

Dividend:

The dividend proposed for the previous year has been paid during the year and charged to Retained earning amounting to ₹ 4.00 Crores.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 14. LONG TERM BORROWINGS

Particulars	31-Mar-26	31-Mar-25
Unsecured		
Intercorporate Deposit - Related Party	20.25	9.04
Total	**20.25**	**9.04**

Loan from SAMS Industries Private Limited carrying Interest Rate of 9%, for 5 Years and shall be repaid along with Interest.

(a) Repayment Schedule is as under:

Month - Year	31-Mar-26	31-Mar-25
Aug - 2030	11.21	-
Mar - 2030	9.04	9.04
Total	**20.25**	**9.04**

(b) Maturity Profile

Particulars	31-Mar-26	31-Mar-25
Repayment within one year from the end of the financial year	-	-
Repayment beyond one year to five years from the end of the financial year	20.25	9.04
Repayment beyond five years from the end of the financial year	-	-
Total	**20.25**	**9.04**

NOTE NO 15. LEASE LIABILITIES

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Lease Liability	3.01	3.29	0.28	0.34
Total	**3.01**	**3.29**	**0.28**	**0.34**

Disclosure in accordance with Ind AS - 116 "Leases", of the Companies (Indian Accounting Standards) Rules, 2015

(a) Movement in Lease Liabilities

Particulars	31-Mar-26	31-Mar-25
Balance at the beginning	3.63	4.01
Addition during the year	-	-
Interest on lease liabilities	0.35	0.38
Terminations	-	-
Lease Payments	(0.69)	(0.76)
Closing	**3.29**	**3.63**

(All figures are Rupees in crores unless otherwise stated)

(b) Maturity Profile of Lease Liabilities

The table below provides details regarding Contractual Maturities of Lease Liability as at March on an undiscounted basis.

Ageing	31-Mar-26	31-Mar-25
Within One year	0.57	0.69
Two to Five years	2.80	2.16
More than Five years	1.76	2.98
Total	**5.14**	**5.83**

(c) The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

NOTE NO 16. OTHER FINANCIAL LIABILITIES

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Interest accrued	-	-	6.58	5.73
Interest Payable MSME	-	-	0.71	0.46
Security Deposit from Dealers	-	-	11.68	10.63
Unpaid Dividend*	-	-	0.01	0.01
Payable for Capital Goods	-	-	1.67	2.40
Employee Benefits & Other Payable	-	-	13.88	24.24
	-	**-**	**34.53**	**43.47**

*As at the year end there is no amount due for payment to the Investor Education & Protection Fund under Section 124(5)of the Companies Act, 2013.

NOTE NO 17. PROVISIONS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Employee Benefits				
Provision for leave benefit	2.96	3.20	1.28	1.27
Provision for Gratuity	-	-	11.08	10.37
Provision for Rate Differences	-	-	15.69	-
Provision for Taxes	-	-	0.16	0.16
Total	**2.96**	**3.20**	**28.21**	**11.80**

Movement of Provision for Rate Differences

Particulars	Opening	Net change During the year	Closing
March 31, 2026	-	15.69	15.69
March 31, 2025	-	-	-

(All figures are Rupees in crores unless otherwise stated)

Disclosure in accordance with Ind AS – 19 "Employee Benefits", of the Companies (Indian Accounting Standards) Rules, 2015.

The company has carried out the actuarial valuation of Gratuity and Compensated Absences liability under actuarial principle, in accordance with Ind AS 19 - Employee Benefits.

Gratuity is a defined benefit plan under which employees who have completed five years or more of service are entitled to gratuity on departure from employment at an amount equivalent to 15 days salary (based on last drawn salary) for each completed year of service restricted to ₹ 0.20 Crores. The Company's gratuity liability is funded.

Due to notification of The New Labour Codes during the year 2025-26, an additional amount of ₹ 0.10 Crores towards gratuity liability has been recognised as past service cost.

i) The amount recognised in the balance sheet and the movements in the net defined benefit obligation of Gratuity over the year is as follow:

Particulars		31-Mar-26	31-Mar-25
(a)	**Reconciliation of opening and closing balances of Defined benefit Obligation**		
	Defined Benefit obligation at the beginning of the year	14.38	12.17
	Current Service Cost	1.65	1.35
	Interest Cost	0.97	0.88
	Past Service Cost - Incurred During the Period	0.10	-
	Actuarial (Gain)/Loss-Other Comprehensive Income	(1.39)	0.49
	Benefits paid directly by the Employer	(0.03)	(0.01)
	Benefits paid by the Fund	(1.00)	(0.50)
	Defined Benefit obligation at the year end	**14.68**	**14.38**
(b)	**Reconciliation of opening and closing balances of fair value of plan assets**		
	Fair Value of plan assets at the beginning of the year	4.01	3.73
	Interest Income	0.27	0.27
	Actual Return on Plan Assets	(0.05)	(0.01)
	Employer Contribution	0.37	0.53
	Benefits Paid	(1.00)	(0.50)
	Fair Value of Plan Assets at the year end	**3.60**	**4.01**
(c)	**Actual Return on Plan Assets**		
	Interest Income	0.27	0.27
	Return on Plan Assets, Excluding Interest Income	-0.05	-0.01
	Actual Return on Plan Assets	**0.22**	**0.26**
(d)	**Reconciliation of fair value of assets and obligations**		
	Fair Value of Plan Assets	3.60	4.01
	Present value of Defined Benefit obligation	14.68	14.38
	Liability recognized in Balance Sheet	**11.08**	**10.37**

(All figures are Rupees in crores unless otherwise stated)

i) The amount recognised in the balance sheet and the movements in the net defined benefit obligation of Gratuity over the year is as follow: (Contd.)

	Particulars	31-Mar-26	31-Mar-25
(e)	**Expenses recognized during the year (Under the head " Employees Benefit Expenses)**		
	Current Service Cost	1.65	1.35
	Interest Cost	0.70	0.61
	Net Cost	**2.35**	**1.96**
(f)	**Actuarial (Gain)/Loss- Other Comprehensive Income**	**(1.34)**	**0.51**
(g)	**Net liabilities recognised in the balance sheet**		
	Long-term provisions	-	-
	Short-term provisions	11.08	10.37
		11.08	**10.37**

ii) Actuarial Assumptions

Particulars	31-Mar-26	31-Mar-25
Expected return on Plan Assets	7.06%	6.72%
Discount rate (per annum)	7.06%	6.72%
Attrition rate	5%	5%
Rate of escalation in salary (per annum)	8%	8%
Mortality Rate During Employment	Indian Assured Lives Mortality (2012-14) Ultimate	Indian Assured Lives Mortality (2012-14) Ultimate

iii) Expected Payout

Particulars	31-Mar-26	31-Mar-25
Projected Benefits Payable in Future Years From the Date of Reporting		
Expected Payout 1st Following Year	1.66	1.47
Expected Payout 2nd Following Year	1.03	0.76
Expected Payout 3rd Following Year	1.22	0.99
Expected Payout 4th Following Year	1.27	1.19
Expected Payout 5th Following Year	0.93	1.26
Expected Payout 6th to 10th Following Year	6.09	5.45
Expected Payout for Years 11 & above	17.31	17.68

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

There is no minimum funding requirement for a gratuity plan in India and there is no compulsion on the part of the company fully or partially pre-fund the liabilities under the plan.

(All figures are Rupees in crores unless otherwise stated)

iv) Sensitivity analysis

A quantitative Sensitivity analysis for significant assumption

Particulars	Opening	Net change During the year	Closing
Changes in Assumption			
March 31, 2026	1%	1%	1%
March 31, 2025	1%	1%	1%
Increase in assumption			
March 31, 2026	(1.07)	1.14	(0.07)
March 31, 2025	(1.11)	1.19	(0.10)
Decrease in assumption			
March 31, 2026	1.23	(1.03)	0.08
March 31, 2025	1.28	(1.08)	0.11

Gratuity is a defined benefit plan and company is exposed to the Following Risks:

1 **Salary Risk:** The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

2 **Interest rate risk:** A fall in the discount rate which is linked to the G.Sec. Rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

3 **Investment Risk:** The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

NOTE NO 18. SHORT TERM BORROWINGS

Particulars	31-Mar-26	31-Mar-25
Secured-From Banks		
Bills Discounted with Bank of Baroda	27.11	4.10
Foreign Currency Loan from Bank of Baroda	50.91	45.96
Foreign Currency Packing Credit Loan from Bank of Baroda	63.98	44.25
Cash Credit with Bank of Baroda	24.07	15.11
Foreign Currency Packing Credit Loan from CTBC Bank	-	25.64
CTBC Bank - WCDL	26.75	8.90
Cash Credit with IDBI Bank (Refer note 18 (VI))	15.94	-
IDBI Bank- WCDL (Refer note 18 (VI))	24.00	-
Loan from Bajaj Finance Limited (Refer note 18 (VI))	17.50	-
Unsecured		
Bill Discounting of Vendors	193.83	-
Loan from Arka Fincap Limited	-	55.00
Loan from Bajaj Finance Limited	-	17.50
Loan From Director	13.96	14.00
	458.05	**230.46**

(All figures are Rupees in crores unless otherwise stated)

Notes:

I.

Particulars	31-Mar-26	31-Mar-25
Secured	250.27	143.96
Unsecured	207.79	86.50
	458.05	**230.46**
Loan from Related Party	13.96	14.00
Loan from Others	444.09	216.46
	458.05	**230.46**

II. Terms and Security of Borrowings:

a Cash Credit - Bank Of Baroda - Sanctioned Limit ₹ 74.75 crores, CC Interest rate 0.25% over 1 year MCLR Plus Strategic Premium.

b Foreign Currency Loan - Bank of Baroda - It is a sublimit of ₹ 60 crores at Interest rate of around 6.10% p.a. sanctioned under overall Cash Credit limit of ₹ 74.75 crores. Based on MCLR plus Strategic Premium, payable as and when charged.

c Working Capital Loan - Bank of Baroda -It is a sublimit of ₹ 50 crores sanctioned under overall Cash Credit limit of ₹ 74.75 crores. Interest rate 0.25% over 1 year MCLR plus Strategic Premium which is around 9.50% p.a.

d Packing Credit - Bank of Baroda -Sanctioned limit ₹ 75.00 crores at average Interest rate of around 5.25% p.a. (P.Y. Sanctioned limit ₹ 75.00 crores at average Interest rate of around 6.43% p.a.).

e Working Capital Demand Loan- CTBC Bank Co. Ltd. - Sanctioned limit ₹ 35 crores at interest rate of 9.50% p.a. (P.Y. 9.40% p.a.)

f Packing Credit - CTBC Bank Co. Ltd. - Sanctioned limit ₹ 35 crores at average interest rate 6.43% p.a.

g Cash Credit - IDBI Bank - Sanctioned Limit ₹ 28 crores, CC Interest rate is MCLR + 0.25% (Present effective rate is 9.15% p.a.)

h Working Capital Demand Loan - IDBI Bank - Sanctioned limit ₹ 42 crores at interest rate of MCLR+ 0.20% p.a. (Present effective rate is 9.10% p.a.)

Above cash credit and packing credit limits are secured by way of exclusive first charge on hypothecation of entire inventories, Book debts and other current assets present & future.

i During the year the company renewed Working Capital Loan - Bajaj Finance Limited - sanctioned limit of ₹ 17.50 crores Floating rate of interest 8.95%(BFL Floating Reference Rate 8.35% + spread 0.60%p.a.) which is now secured by exclusive charge on movable Fixed Assets situated at Heranba Organics Private Limited 2817/1/2, Chemical Zone, GIDC Sarigam, Tal. Umbergaon, Dst. Valsad, Gujarat-396155 of Heranba Organics Private Limited with coverage of 2x of Facility amount along with personal guarantee of promoters- Mr. Sadashiv Kanyana Shetty, Mr. Raghuram Kanyana Shetty, Mr. Sriraj Sadashiv Shetty and Mr. Raunak Raghuram Shetty and Corporate guarantee of Heranba Organics Private Limited (i.e., Movable Fixed Assets provider as security).

The above facilities are secured as follows,

i Pari pasu First charge by way of hypothecation of entire current assets including book debts of the company both present and future.

ii Pari pasu Equitable Mortgage of all land and buildings and hypothecation of plant and machinery situated at factories or at godowns.

iii Personal Guarantee of Mr. Sadashiv Shetty, Mr. Raghuram Shetty, Smt Sujata Shetty, Smt Vanita Shetty, Mr. Raunak Shetty and Mr Shriraj Shetty.

iv Corporate Guarantee of Heranba Organics Private Limited against Bajaj Finance Limited , Bank of Baroda and IDBI Bank loan (Guarantee agreement is pending execution)

III Terms of Unsecured Borrowings:

a Working Capital Loan - Arka Fincap - sanctioned limit of ₹ 55 crores rate of interest 11.50%. The Loans are secured by Pledge of Plant and Machinery of wholly owned subsidiary Heranba Organic Pvt. Ltd. , Corporate Guarantee of Heranba Organics Pvt. Ltd. and Personal Guarantee of Promoters - Mr. Sadashiv Kanyana Shetty and Mr. Raghuram Kanyana Shetty. the same is repaid during the year

b For previous year - Working Capital Loan - Bajaj Finserv - sanctioned limit of ₹ 17.50 crores Floating

(All figures are Rupees in crores unless otherwise stated)

rate of interest 8.95% (BFL Floating Reference Rate 8.35% + spread 0.60%p.a.) PY 9.25% Unsecured facility with personal guarantee of promoters- Mr. Sadashiv Shetty, Mr. Raghuram Shetty, Mr. Sriraj Shetty and Mr. Raunak Shetty.

c Loan from R K Shetty: Loan of ₹ 14 Crores at interest of 9.5% Per Annum. Repayable after 365 days from the date of disbursement, along with interest.

IV Disclosure As per the amendment to INDAS 7 Statement of Cash Flow:

Particulars	Long term Borrowing	Lease Liabilities	Short Term Borrowing	Interest accrued	Total
Opening Balance	-	4.01	139.49	4.99	148.48
Interest accrued during the year	-	0.38	-	23.14	23.52
Changes in Financial Cash flow	-	-	-	-	-
Proceeds during the year	9.00	-	90.36	-	99.36
Repayment during the year	-	(0.76)	-	(21.90)	(22.66)
Internal Transfer	0.04	-	-	(0.04)	-
Other Non - Cash Adjustments	-	-	0.61	-	0.61
Closing Balance as at March 31,2025	**9.04**	**3.63**	**230.46**	**6.21**	**249.32**
Interest accrued during the year	1.34	0.35	-	33.54	35.23
Changes in Financial Cash flow	-	-	-	-	-
Proceeds during the year	10.00	-	217.50	-	227.50
Repayment during the year	-	(0.69)	-	(32.44)	(33.13)
Internal Transfer	**-**	**-**	**-**	**-**	**-**
Other Non- Cash Adjustments	**(0.13)**	**-**	**10.10**	**(0.02)**	**9.94**
Closing Balance as at March 31,2026	**20.25**	**3.29**	**458.05**	**7.29**	**488.86**

III Borrowings from banks or financial institutions on the basis of security of current assets

The Company has borrowings during the year from banks on the basis of security of current assets, the disclosure w.r.t documents submitted to lenders is tabulated in Statement 1.

IV Registration of charges or satisfaction with Registrar of Companies

All the charges or satisfaction as per the sanction are duly registered with Registrar of Companies as at March 31, 2026 and March 31, 2025 in favour of the lenders for facilities availed by the Company except charge on IDBI Bank loan and Bajaj Finance Limited Loan is not created.

NOTE NO 19. TRADE PAYABLES

Particulars	31-Mar-26	31-Mar-25
- total outstanding dues of Micro Enterprises and Small Enterprises	7.16	7.49
- total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	297.11	430.64
Total	**304.27**	**438.13**

Details of Payable Related Party

Particulars	31-Mar-26	31-Mar-25
Heranba Organics Private Limited	-	74.99

(All figures are Rupees in crores unless otherwise stated)

The trade payable ageing schedule (based on Bill date) for the year ended on 31st March, 2026 as follows:

Range of O/s period	MSME		Others	
	Undisputed	Disputed	Undisputed	Disputed
Unbilled	-	-	12.53	-
Not Due	-	-	-	-
Less than 1 year	7.03	-	258.03	-
1-2 years	0.13	-	23.90	-
2-3 year	-	-	0.96	
> 3 years	-	-	1.69	-
Total	**7.16**	**-**	**297.11**	**-**

The trade payable ageing schedule (based on Bill date) for the year ended on 31st March, 2025 as follows:

Range of O/s period	MSME		Others	
	Undisputed	Disputed	Undisputed	Disputed
Unbilled	-	-	2.73	-
Not Due	-	-	-	-
Less than 1 year	7.49	-	422.27	-
1-2 years	-	-	3.85	-
2-3 year	-	-	0.65	
> 3 years	-	-	1.14	-
Total	**7.49**	**-**	**430.64**	**-**

Details of dues to micro and small enterprises as defined under MSMED Act, 2006

Particulars	31-Mar-26	31-Mar-25
Principal amount due	7.16	7.49
Interest due on above	0.25	0.22
The amounts of the payment made to the supplier beyond the appointed day during each accounting year	-	-
Amount of interest paid in terms of Sec 16 of the Micro, Small and Medium Enterprises Development Act, 2006	-	-
Amount of interest due and payable for the period of delay	-	-
Amount of interest accrued and remaining unpaid as at year end	0.71	0.46
Amount of further interest remaining due and payable in the succeeding year	-	-

The MSME Parties have been determined to the extent such parties have been identified on the basis of information available with the Company.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 20. OTHER LIABILITIES

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Advance against orders - Contract Liability	-	-	18.77	17.65
Unamortized Guarantee liability	0.13	0.26	0.13	0.17
Statutory liabilities	-	-	1.51	1.32
Total	**0.13**	**0.26**	**20.41**	**19.14**

NOTE NO 21. CURRENT TAX LIABILITIES (NET)

Particulars	31-Mar-26	31-Mar-25
Current tax liabilities	9.23	10.93
Total	**9.23**	**10.93**

NOTE NO 22. REVENUE FROM OPERATIONS

Particulars	2025-26	2024-25
Sale from operations:		
Sale of Goods	1,747.11	1,488.44
	1,747.11	**1,488.45**
Other operating revenue:		
Export Incentive	8.44	7.45
Other Operative Income	-	-
Total	**1,755.55**	**1,495.90**

I. Disclosure in accordance with Ind AS - 115 "Revenue Recognition Disclosures", of the Companies (Indian Accounting Standards) Rules, 2015

a) Revenue disaggregation based on Service Type and by Geographical Region:

i) Revenue disaggregation by type of Service is as follows:

Major Service Type	2025-26	2024-25
Sale of Goods - Agrochemical	1,747.11	1,488.44

ii) Revenue disaggregation by geographical region is as follows:

Geographical Region	2025-26	2024-25
Export	1,255.74	1,060.29
Outside India	499.81	435.61
Total revenue from operations	**1,755.55**	**1,495.90**
Timing of revenue recognition		
At a point in time	1,755.55	1,495.90
Total revenue from operations	**1,755.55**	**1,495.90**

(All figures are Rupees in crores unless otherwise stated)

(b) Contract Balances

The Contract liability primarily relate to advances received from the customers against orders. Significant changes in the contract liabilities balance during the period are as under:

Particulars	2025-26	2024-25
Contract liabilities		
Balances at the beginning of the year	17.65	13.53
Revenue recognised that is included at the beginning of the period	(17.65)	(13.53)
Advances received during the year	18.77	17.65
Advances outstanding during the year	18.77	17.65

The contractual commitment with respect to contract liabilities will be executed within a year.

(c) Significant adjustments between the contracted price and revenue recognized in the Statement of profit and loss account:

Particulars	2025-26	2024-25
Reconciliation of revenue from operations with Contract Price		
Contract Price	1,776.16	1,517.85
Less:		
Discounts	29.05	29.41
Total Revenue from operations	**1,747.11**	**1,488.44**

NOTE NO 23. OTHER INCOME

Particulars	2025-26	2024-25
Interest Income	51.44	36.59
Interest Income fair valued under IND AS 109	0.01	0.01
Dividend Income	-	0.00
(Full Figure as March 31, 2026: ₹ 0 March 31, 2025: ₹ 7500		
Foreign Exchange Fluctuation Gain/((loss) - Net*	(8.13)	3.97
Gain on Fair Value of Investments	1.04	0.52
Profit on Sale of Property, Plant & Equipment	0.12	0.18
Share of profit from Investment	-	0.01
Sundry Balances Written Back	0.04	0.24
Guarantee Income	0.17	0.14
Rent Income	2.60	2.60
Reversal of Excess provision	5.82	-
Miscellaneous income	5.03	1.32
Total	**58.14**	**45.58**

(*) The Company discloses the impact of exchange gain/(loss) as part of other income to maintain uniformity of disclosure in each quarter and annual accounts.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 24. COST OF MATERIALS CONSUMED

Particulars	2025-26	2024-25
Raw Material/Packing Material		
Opening Stock	93.08	83.49
Add: Purchases (Net of Discount)	1,096.66	877.75
Less: Closing stock	96.94	93.08
Total	**1,092.80**	**868.16**

NOTE NO 25. PURCHASE OF STOCK IN TRADE

Particulars	2025-26	2024-25
Purchase of Stock in Trade	342.00	253.76
Total	**342.00**	**253.76**

NOTE NO 26. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK IN TRADE

Particulars	2025-26	2024-25
Inventory adjustment - WIP		
Opening Stock of Work In Progress	10.16	25.14
Closing Stock of Work In Progress	(14.50)	(10.16)
	(4.34)	**14.98**
Inventory adjustment - Finished Goods		
Opening Stock of Finished Goods	143.90	128.04
Closing Stock of Finished Goods	(184.72)	(143.90)
	(40.81)	**(15.86)**
Inventory adjustment - Traded goods		
Opening Stock of Finished Goods	0.29	4.28
Closing Stock of Finished Goods	-	(0.29)
	0.29	**3.99**
Total	**(44.86)**	**3.11**

The inventory cost of finished goods in current year(2025-26) includes write down of ₹ 4.31 Crores and in previous year(2024-25) of ₹ 0.27 crores.

NOTE NO 27. EMPLOYEE BENEFIT EXPENSES

Particulars	2025-26	2024-25
Salaries, wages and bonus, etc.	74.07	73.39
Contribution to provident and other funds	4.40	4.00
Staff welfare expenses	3.18	2.93
Total	**81.65**	**80.32**

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 28. FINANCE COSTS

Particulars	2025-26	2024-25
Interest on Financial Liability at amortised cost	31.61	18.10
Interest on Statutory Dues	0.07	0.55
Interest on Income Tax	1.01	2.50
Interest on MSME	0.25	0.22
Interest on Lease Liability	0.35	0.38
Other Finance Charges	3.20	4.27
Total	**36.49**	**26.02**

NOTE NO 29. DEPRECIATION AND AMORTISATION EXPENSES

Particulars	2025-26	2024-25
Depreciation of property, plant and equipment	27.44	27.93
Amortisation of Intangible Assets	0.01	-
Depreciation of Right to Use Asset	0.49	0.57
Total	**27.94**	**28.50**

NOTE NO 30. OTHER EXPENSES

Particulars	2025-26	2024-25
Consumption of Stores and Spares	12.77	15.88
Factory Expense	7.18	5.42
Repairs & Maintenance of Machinery	4.01	6.79
Repairs & Maintenance of Building	0.42	0.76
Repairs & Maintenance of Vehicle	0.20	0.17
Repairs & Maintenance of Others	3.47	2.27
Insurance	2.61	2.81
Rent	1.88	1.62
Rates and taxes	6.59	1.83
Donations	0.20	0.28
Labour Charges	28.27	29.78
Allowances for doubtful debts	1.26	3.46
Provision for Impairment of Other Receivables	-	1.13
Loss on Sale Investment	0.07	-
Remuneration to Auditor (Refer Note a)	0.36	0.36
Legal and Professional Charges	4.96	5.71
Sundry Balances write off	0.23	
Power and Fuel	65.25	65.83
Selling and Distribution expense	43.12	42.19
Corporate Social Responsibility	2.15	3.35
Sitting Fees	0.08	0.06
R & D Expenditure	1.91	1.13
Other Expenses	23.58	16.50
Total	**210.57**	**207.33**

(All figures are Rupees in crores unless otherwise stated)

a) Remuneration to Auditor:

Particulars	2025-26	2024-25
As Auditor:		
- Statutory Audit fees including Limited Review	0.29	0.29
- Tax Audit	0.06	0.06
- Certification and Other Services	0.01	0.01
	0.36	**0.36**

b) Total expenditure on R & D is included in respective heads of accounts as under:

Particulars	2025-26	2024-25
Employee benefits expenses	1.53	1.59
R & D Expenditure	1.91	1.13
	3.44	**2.72**

NOTE NO 31. TAX EXPENSE

(a) Income tax charged to statement of profit and loss

Particulars	2025-26	2024-25
Tax for the year	17.49	18.75
Tax in respect of earlier years	0.75	0.35
Deferred Tax Expenses	(2.02)	1.18
Income Tax expense	**16.22**	**20.28**

(b) Income tax charged to other comprehensive income:

Particulars	2025-26	2024-25
Deferred Tax Expenses - OCI	(0.34)	0.13
	(0.34)	**0.13**

(c) The reconciliation between the provision of income tax of the Company and amounts computed by applying the Indian statutory income tax rate to profit before taxes is as follows:

I.

Particulars	2025-26	2024-25
Accounting profit before income tax	67.09	74.28
Enacted tax rates in India (%)	25.17%	25.17%
Computed expected tax expenses	**16.89**	**18.70**
Tax effects of amounts that are not deductible (taxable) in calculating taxable income:		
Net changes on account of disallowances	11.73	12.56
Net changes on account of Allowances	(11.25)	(12.69)
Others	0.12	0.19
Income tax expenses	**17.49**	**18.75**

(All figures are Rupees in crores unless otherwise stated)

II.

Deferred tax assets/(liabilities) in relation to:	Opening Balance	Recognised in profit or loss	Recognised in Other Comprehensive Income	Closing Balance
As at March 31, 2026				
Property, Plant and Equipment including ROU	(1.49)	0.46	-	(1.03)
Tax Disallowance	4.72	1.38	(0.34)	5.77
Impairment Allowance for trade receivables	7.26	0.32	-	7.57
Fair Valuation of Investment	(0.06)	(0.14)	-	(0.20)
	10.43	**2.02**	**(0.34)**	**12.11**

III.

Deferred tax assets/(liabilities) in relation to:	Opening Balance	Recognised in profit or loss	Recognised in Other Comprehensive Income	Closing Balance
As at March 31, 2025				
Property, Plant and Equipment including ROU	(1.52)	0.03	-	(1.49)
Tax Disallowance	6.65	(2.06)	0.13	4.72
Impairment Allowance for trade receivables	6.39	0.87	-	7.26
Fair Valuation of Investment	0.00	(0.06)	-	(0.06)
	11.52	**(1.18)**	**0.13**	**10.43**

NOTE NO 32. EARNING PER SHARE

Disclosure as required by Accounting Standard – IND AS 33 "Earning Per Share" of the Companies (Indian Accounting Standards) Rules 2015.

A. Net Profit/(loss) attributable to equity shareholders and the weighted number of shares outstanding for basic and diluted earnings per share are as summarised below:

Particulars	2025-26	2024-25
Profit/(Loss) for the period (₹ in Crore)	50.87	54.00
Outstanding equity shares at period end	4,00,13,467	4,00,13,467
Weighted average Number of Shares outstanding during the year – Basic	4,00,13,467	4,00,13,467
Weighted average Number of Shares outstanding during the year - Diluted	4,00,13,467	4,00,13,467
Earnings per Share - Basic (₹ Per Share)	12.71	13.50
Earnings per Share - Diluted (₹ Per Share)	12.71	13.50

B. Reconciliation of weighted number of outstanding shares during the Year:

Particulars	2025-26	2024-25
Nominal Value of Equity Shares (₹ Per Share)	10.00	10.00
Total number of equity shares outstanding at the beginning of the year	4,00,13,467	4,00,13,467
Add: Issue of Equity Shares during the year	-	-
Total number of equity shares outstanding at the end of year	**4,00,13,467**	**4,00,13,467**
Weighted average number of equity shares at the end of year- Basic	4,00,13,467	4,00,13,467
Weighted average number of equity shares at the end of year- Dilutive	4,00,13,467	4,00,13,467

(All figures are Rupees in crores unless otherwise stated)

33. CORPORATE SOCIAL RESPONSIBILITY

The company is covered under section 135 of the companies act, the following is the disclosed with regard to CSR activities:

Particulars		2025-26	2024-25
a)	Gross amount required to be spent by the company during the year	2.15	3.35
b)	Amount approved by the Board to be spent during the year	2.15	3.35
	i. Construction/acquisition of any asset	-	-
	ii. On purposes other than (i) above	2.15	3.35
c)	Amount spent during the year on:	2.15	3.35
	i. Construction/acquisition of any asset	-	-
	ii. On purposes other than (i) above	2.15	3.35
d)	(Excess)/Shortfall at the end of the year,	-	-
e)	The total of previous years' shortfall/(Excess) amounts;	-	-
f)	The reason for above shortfalls	NA	NA
g)	(Excess)/Shortfall Payment at the end of the year	-	-
h)	Nature of CSR activities:		
	Various Activities	2.15	3.35

34. CONTINGENT LIABILITIES

(i)

Particulars	2025-26	2024-25
Bank Guarantees	7.34	7.72
Letter of Credit	35.35	21.45
Guarantee Given on behalf of Subsidiary	46.41	47.96
Claims not acknowledged as debts		
Disputed Excise Duty/Custom Duty Demands	10.06	10.06
Legal Matters With Customers*	5.95	5.96
Demand under Goods and Service Tax (Refer Note i)	78.76	30.13
Disputed VAT Liability (Refer Note ii)	1.46	2.46
Disputed Income Tax demands (Refer Note iii & iv)	10.62	6.61
TDS Defaults (Refer Note v)	0.34	0.32
	196.30	**132.66**

*This represents legal cases filed against the company, however since there are no receivables from this customers as at march 31, 2026 and as at March 31, 2025 there are no balances shown as disputed receivables.

Note:

i) Out of the above ₹ 2.12 Crores, PY ₹ 3.61 Crores is paid against demand.

ii) Out of the above ₹ 0.39 Crores (PY ₹ 0.39 Crores) is paid against demand.

iii) Out of the above ₹ 0.75 Crores (PY ₹ 0.75 Crores) is paid against demand.

(All figures are Rupees in crores unless otherwise stated)

iv) In certain Assessment Years, the Outstanding Demands on the Income Tax Site are on a higher side including interest accrued against which the demand orders are for lesser amount of demands. These are pending to be rectified on the Income tax site by the Department. The Company has shown Contingent Liability basis the demand orders received taking into account the appeal file against the same.

v) The TDS Demands are primarily against Inoperative PAN status due to non linking of PAN and Aadhar by the Counter parties. The Company is in the process of getting the same rectified from the parties post which the demand would change.

vi) The Company has received notices under the Insolvency and Bankruptcy Code, 2016 by one of the vendor namely Haresh Petrochem Pvt Ltd of ₹ 2.63 Crores. The Company has already paid ₹ 2.34 Crores up to April 2026. An affidavit has also been prepared for submission before the Hon'ble NCLT for the next hearing scheduled in June 2026.

35. COMMITMENTS

Particulars	2025-26	2024-25
Estimated amount of contracts remaining to be executed on Capital Account and not provided for (Net of Advance) i.e. the amount payable for the undelivered capital expenditure items.	0.66	0.90
Export Obligation	13.15	32.49
Capital Commitment towards Investment with Fireside Ventures Investment Fund	1.29	2.75
Total	**15.10**	**36.14**

36. In the opinion of the Board of Directors, all assets other than property, plant & equipments and non-current investments have a value on realization in the ordinary course of business at least equal to the amount at which they are stated in the Balance Sheet.

37. DISCLOSURE IN ACCORDANCE WITH IND AS – 108 “OPERATING SEGMENTS”, OF THE COMPANIES (INDIAN ACCOUNTING STANDARDS) RULES, 2015.

Ind AS 108 establishes standards for the way that business enterprises report information about operating segments and related disclosures about products and services, geographic areas, and major customers. As the Company is engaged in providing similar nature of products, production process, customer types etc., the company has a single operating segment of "Agro chemicals". There are no differing risks and returns attributable to the Company’s services to its customers. Further, the Company primarily operates in India and therefore the analysis of geographical segment is demarcated into its Indian and Overseas revenue. Since the Company is presenting the Consolidated Financial Statements (CFS) the same is disclosed in the CFS.

Current Year: Approximately 14.40% of total revenue of the Company is from a single customer - Subsidiary company.

Previous Year: The Company is not reliant on revenue from transactions with any single external customer and does not receive 10% or more of its revenue from transactions with any single external customer.

38. DISCLOSURE IN ACCORDANCE WITH IND AS - 24 "RELATED PARTY DISCLOSURES", OF THE COMPANIES (INDIAN ACCOUNTING STANDARDS) RULES, 2015

Details are given in Statement -2.

(All figures are Rupees in crores unless otherwise stated)

39. FINANCIAL INSTRUMENTS

i) The carrying value and fair value of financial instruments by categories as at March 31, 2026, and March 31, 2025 is as follows:

	Particulars	Carrying Value		Fair Value	
		31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
a)	**Financial Assets**				
	Financial assets measured at fair value through P&L				
	Investments	5.04	2.63	5.04	2.63
	Financial assets measured at amortized cost				
	Investments	0.76	0.76	0.76	0.76
	Loans	549.18	493.81	549.18	493.81
	Others	4.28	9.02	4.28	9.02
	Trade receivables	649.87	560.25	649.87	560.25
	Cash and cash equivalents	11.58	38.97	11.58	38.97
	Bank balances other than above	8.52	11.48	8.52	11.48
	Total Financial Assets	**1,229.23**	**1,116.91**	**1,229.23**	**1,116.91**
b)	**Financial Liabilities measured at amortized cost**				
	Borrowings	478.30	239.50	478.30	239.50
	Trade payables	304.27	438.13	304.27	438.13
	Lease Liability	3.29	3.63	3.29	3.63
	Others	34.53	43.47	34.53	43.47
	Total Financial Liabilities	**820.39**	**724.73**	**820.39**	**724.73**

The management assessed that fair value of cash and short-term deposits, trade receivables, trade payables, and other current financial assets and liabilities carried at amortized cost approximate their carrying amounts largely due to the short-term maturities of these instruments.

40. FINANCIAL RISK MANAGEMENT

Risk management framework:

The Company's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The company's senior management oversees management of these risks. The Company's focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance.

i) Market Risk

a. Foreign currency risk

Market risk is the risk that changes in market prices such as foreign exchange rates, interest rates and equity prices etc. The company operations involve foreign exchange transactions including mainly import, export, packing credit facilities and is exposed to foreign exchange risk arising from foreign currency transactions, primarily with respect to US$. Foreign currency risk arises from future commercial transactions and recognised in assets and liabilities denominated in foreign currency that is not company's functional currency. (i.e INR) The risk is measured through forecast of highly probable foreign currency cash flow.

(All figures are Rupees in crores unless otherwise stated)

Uncovered risks in foreign currency transactions disclosed as at:

Particulars	Currency	31-Mar-26		31-Mar-25	
		FC	INR	FC	INR
Trade Receivable	USD	1.70	154.93	2.10	177.82
Trade Receivable	EURO	-	-	0.01	0.46
Borrowing (PCFC)	USD	0.67	63.98	0.82	69.89
FCNR Loan	USD	0.54	50.91	0.54	45.96
Bill Discounting	USD	0.29	27.11	0.05	4.10
Trade Payable	USD	0.72	68.45	0.37	31.32
Advances to Vendor Full figure March 31, 2026 USD 26,000	USD	0.00	0.25	-	-
Advances from customer	USD	0.07	6.57	0.07	6.35
Advances from customer Full Figure March 31, 2026 Euro 2616	EURO	0.00	0.03	0.05	4.36

Sensitivity

A change of 5% in Foreign currency would have following Impact on profit before tax

Particulars	31-Mar-26		31-Mar-25	
	5% Increase	5% Decrease	5% Increase	5% Decrease
USD (Receivables)	0.08	(0.08)	0.11	(0.11)
USD (Payables)	(0.11)	0.11	(0.09)	0.09
Net Increase/(Decrease) in Profit or loss	**(0.03)**	**0.03**	**0.02**	**(0.02)**
EURO (Receivables)	-	-	0.00	(0.00)
(March 31, 2025 Net full figure 2520 USD Increase and 2520 USD (Decrease))				
EURO (Payable)	(0.00)	0.00	(0.00)	0.00
(March 31, 2026 Net full figure 130.82 USD Increase and 130.82 USD (Decrease))				
(March 31, 2025 Net full figure 23,685 USD Increase and 23,685 USD (Decrease))				
Net Increase/(Decrease) in Profit or loss*	**(0.00)**	**0.00**	**(0.00)**	**0.00**

(March 31, 2026 Net full figure 130.82 USD Increase and 130.82 USD (Decrease))

(March 31, 2025 Net full figure 21,165 USD Increase and 21,165 USD (Decrease))

b. Interest rate risk

Interest rate risk arises from movements in interest rates which could have effects on the company's net income or financial position. Changes in interest rates may cause variations in interest income and expenses resulting from interest-bearing assets and liabilities. The company's exposure to the risk of changes in market interest rates relates primarily to the company's debt obligations with floating interest rates.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of borrowings and loans given affected. With all other variables held constant, the Company's profit before tax is affected through the impact on floating rate borrowings, as follows:

Deferred tax assets/(liabilities) in relation to:	Changes in basis points	Effect on profit before tax	Effect on profit before tax
Financial liabilities			
Interest rates - increase - 1%	100.00	(4.78)	(2.40)
Interest rates - decrease - 1%	(100.00)	4.78	2.40

(All figures are Rupees in crores unless otherwise stated)

c. Other Market Price Risk

The company is exposed to Equity price risk , which arises from FVTPL of Equity securities. The company has a very insignificant portion of amount invested in quoted equity securities. The management monitors the proportion of quoted equity instruments in its investment portfolio based on market indices.

d. Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers. Credit risk is managed through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business.

Trade and Other Receivables:

In accordance with Ind AS 109, the Company uses the expected credit loss ("ECL") model for measurement and recognition of impairment loss on its trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115. For this purpose, the Company uses a provision matrix to compute the expected credit loss amount for trade receivables. The provision matrix takes into account external and internal credit risk factors and historical data of credit losses from various customers. The Company estimates impairment under the simplified approach. Accordingly, it does not track the changes in credit risk of trade receivables. The impairment amount represents lifetime expected credit loss.

e. Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through committed credit facilities to meet the obligations when due.

Management monitors rolling forecasts of the Company's liquidity position (comprising the undrawn borrowing facilities below) and cash and cash equivalents on the basis of expected cash flows. The Company manages its liquidity risk by preparing month on month cash flow projections to monitor liquidity requirements.

The Company entered into supplier finance arrangements in respect of amounts payable to suppliers. Under these arrangements, suppliers may elect to receive payment from the financer prior to the original invoice due date. The Financer are subsequently paid by the Company on extended credit terms. Based on an evaluation of the terms and substance of the arrangements, including extension of payment terms beyond normal operating cycle trade credit terms and the financing nature of the arrangements, the related obligations have been presented as borrowings except for ₹ 2.03 Crs which is reflected in trade payables. The arrangements are utilised as part of the Company's working capital activities.

The Working Capital Position of the Company is given below:

Particulars	31-Mar-26	31-Mar-25
Inventories	299.37	250.41
Cash and Other Bank Balances	20.09	50.45
Trade Receivable	649.87	560.25
Other Financial Assets	2.70	2.76
Other Current Assets	59.30	46.91
Total	**1,031.33**	**910.78**
Less:		
Borrowings	458.05	230.46
Lease Liability - ROU Asset	0.28	0.34
Trade payables	304.27	438.13
Provisions	28.21	11.80
Other Current liabilities	20.41	19.14
Other financial liabilities	34.53	43.47
Current Tax Liabilities	9.23	10.93
	854.99	**754.27**
Net Working Capital	**176.35**	**156.51**

(All figures are Rupees in crores unless otherwise stated)

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments.

Particulars	Less than 1 year	2-5 years	More than 5 years	Total
As at 31st March 2026				
Borrowing	458.05	20.25		478.30
Trade Payable	304.27	-	-	304.27
Other Financial Liabilities	34.53	-	-	34.53
Total	**796.85**	**20.25**	**-**	**817.10**
As at 31st March 2025				
Borrowing	230.46	9.04	-	239.50
Trade Payable	438.13	-	-	438.13
Other Financial Liabilities	43.47	-	-	43.47
Total	**712.06**	**9.04**	**-**	**721.10**

The above contractual Maturity profile does not include Lease Liability for which profile is separately disclosed vide Note No. 15.

41. FAIR VALUE HIERARCHY

This section explains the judgments and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The following table presents the fair value measurement hierarchy of financial assets and liabilities measured at fair value on recurring basis as at March 31, 2026 and March 31, 2025:

Particulars	Fair Value measurement using			
	Date of Valuation	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable input (Level 3)
Financial assets measured at fair value through P&L				
Investments (*)	31-03-2026	-	5.02	0.02
Fair value of foreign exchange derivative assets	31-03-2026	-	-	-
Total financial assets		**-**		**0.02**

(All figures are Rupees in crores unless otherwise stated)

The following table presents the fair value measurement hierarchy of financial assets and liabilities measured at fair value on recurring basis as at March 31, 2026 and March 31, 2025: (Contd.)

Particulars	Fair Value measurement using			
	Date of Valuation	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable input (Level 3)
Financial assets measured at fair value through P&L				
Investments	31-03-2025	-	2.63	0.02
Fair value of foreign exchange derivative assets	31-03-2025	-	-	-
Total financial assets		**-**	**2.63**	**0.02**

(*) The Company has made an investment in Alternate Investment Fund (AIF) of ₹ 3.71 Crores (₹ 2.25 Crores in previous year). This investment is marked at fair value through profit and Loss (FVTPL),

In absence of financials statements of SVC Co-operative Bank Limited (formerly known as The Shamrao Vithal Co-op. Bank Ltd) and Matrubhumi Co-op. Credit Society Limited the fair value effect is not given , the same is carried at its carrying value in books, although the same is accounted at FVTPL. The management does not expect the fair value changes to be material to the financial statements.

42. CAPITAL MANAGEMENT

Capital includes equity attributable to the equity holders to ensure that it maintains an efficient capital structure and healthy capital ratios in order to support its business and maximize shareholder value. The Company manages its capital structure and makes adjustments to it, in light of changes in economic conditions or its business requirements. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Company's adjusted net debt to equity ratio as follows:

Particulars	31-Mar-26	31-Mar-25
Gross Debt	478.30	239.50
Less: Cash and Cash Equivalent	11.58	38.97
Net debt (A)	**466.73**	**200.53**
Total Equity (B)	**973.96**	**926.08**
Gearing ratio (A/B)	**0.48**	**0.22**

43. RELATIONSHIP WITH STRUCK OFF COMPANIES

The information about transaction with struck off Companies (defined under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956) has been determined to the extent such parties have been identified on the basis of the information available with the Company and the same is relied upon by the auditors.

44. ANALYTICAL RATIOS

Analytical Ratios as per requirements of Schedule III are given in Statement 3.

45. AUDIT TRAIL NOTE

The Ministry of Corporate Affairs (MCA) by the Companies (Accounts) Amendment Rules 2021 and vide notification dated 24 March 2021 has issued the "Companies (Audit and Auditors) Amendment Rules, 2021 has prescribed a new requirement for companies under the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 inserted requiring companies, which uses accounting software for maintaining its books of account, shall use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

(All figures are Rupees in crores unless otherwise stated)

As required under the above rules, the company uses Navision and HRMS software for its financial accounting and HR which works along with Database for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded and the audit trail feature has not been tampered with except:

i) the audit trail feature was not enabled at the database level for accounting software ""Navision"" to log any direct data changes, used for maintenance of all accounting records by the Company.

ii) At present the audit trail is preserved only for a period of six months and all audit trails beyond six months are not preserved due to space constraints. Further, back up of the audit trail has not been preserved as per statutory requirements for record retention due to cloud space constraints.

46. DISCLOSURE WITH RESPECT TO IND AS 7 "SUPPLIER FINANCE ARRANGEMENTS"

In terms of Companies (Indian Accounting Standards) Second Amendment Rules, 2025 dated August 13,2025 the Company has existing transactions which classifies as Supplier Finance Arrangements as per the definition contained in Para 44G of IND AS 7 of the Amendment.

The Company has entered into supplier finance arrangements for certain trade payables owed to participating suppliers. Under these arrangements, the finance providers may, at the election of participating suppliers, settle invoices on behalf of the Company before the original due date. The Company settles the corresponding amounts with the finance providers directly.

These arrangements provide the suppliers with early payment option. The arrangements are unsecured and do not include security guarantees/covenants/ other material terms. The arrangement is without recourse to the Company. Such finance arrangements form part of short term borrowings of the Company.

(i) Carrying amounts of financial liabilities that are part of supplier finance arrangements

Particulars	March 31, 2026
Trade payables forming part of supplier finance arrangements	62.48
Borrowings forming part of supplier finance arrangements	193.59
Total	**256.07**

(ii) Out of the above closing balance, financial liabilities for which suppliers have already received payment from finance providers

Particulars	March 31, 2026
Trade payables for which suppliers have already been paid by finance providers	2.03
Short term Borrowings for which suppliers have already been paid by finance providers	193.59
Total	**195.62**

(iii) Range of payment due dates at the end of the year

Particulars	March 31, 2026
Liabilities that are part of supplier finance arrangements under Trade Payables	90 to 180 Days
Liabilities that are part of supplier finance arrangements under Short term Borrowings	90 to 180 Days
Comparable trade payables not part of supplier finance arrangements	90 to 120 Days

(All figures are Rupees in crores unless otherwise stated)

(iv) Non-cash changes in financial liabilities that are part of supplier finance arrangements

Particulars	March 31, 2026
During the year, non-cash changes in financial liabilities forming part of supplier finance arrangements comprised	-
Foreign exchange differences (Gain)/Loss on account of Foreign Currency Borrowings	-
Other non-cash changes	-
Total	**-**

In terms of Companies (Indian Accounting Standards) Second Amendment Rules, 2025 dated August 13,2025 para 62 and 63 of IND AS 7, the Company has not disclosed the Comparative disclosures for the year ended March 31, 2025.

47. The balance sheet, statement of profit and loss, cash flow statement, statement of changes in equity, statement of material accounting policy information and the other explanatory notes forms an integral part of the financial statements of the Company for the year ended March 31, 2026.

48. Figures of the previous period have been regrouped/reclassified wherever necessary including to conform to current period's classification.

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Whole-time Director
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 1- RETURNS/STATEMENTS SUBMITTED TO THE BANK

Sr No	Quarter	Name of bank	Particulars of Securities Provided	31-03-2026 (Amount in Crores)			Reason for material discrepancies
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	
1	Q1	Bank of Baroda	Stock	290.54	286.26	4.28	Refer Foot notes
2	Q1	Bank of Baroda	Books Debts	632.84	445.16	187.68	
3	Q1	Bank of Baroda	Trade payable	605.39	161.29	444.10	
4	Q2	Bank of Baroda	Stock	315.12	311.78	3.34	
5	Q2	Bank of Baroda	Books Debts	717.11	611.33	105.78	
6	Q2	Bank of Baroda	Trade payable	526.02	171.65	354.37	
7	Q3	Bank of Baroda	Stock	304.93	301.41	3.52	
8	Q3	Bank of Baroda	Books Debts	662.46	385.05	277.41	
9	Q3	Bank of Baroda	Trade payable	406.29	88.56	317.73	
10	Q4	Bank of Baroda	Stock	299.37	291.35	8.02	
11	Q4	Bank of Baroda	Books Debts	649.87	288.86	361.02	
12	Q4	Bank of Baroda	Trade payable	304.27	108.22	196.05	
13	Q1	CTBC Bank	Stock	290.54	350.75	(60.21)	Refer Foot notes
14	Q1	CTBC Bank	Books Debts	632.84	552.29	80.56	
15	Q1	CTBC Bank	Trade payable	605.39	159.78	445.61	
16	Q2	CTBC Bank	Stock	315.12	258.17	56.95	
17	Q2	CTBC Bank	Books Debts	717.11	558.25	158.86	
18	Q2	CTBC Bank	Trade payable	526.02	139.75	386.27	
19	Q3	CTBC Bank	Stock	304.93	257.11	47.82	
20	Q3	CTBC Bank	Books Debts	662.46	385.80	276.66	
21	Q3	CTBC Bank	Trade payable	406.29	86.89	319.40	
22	Q4	CTBC Bank	Stock	299.37	291.35	8.02	
23	Q4	CTBC Bank	Books Debts	649.87	288.86	361.02	
24	Q4	CTBC Bank	Trade payable	304.27	108.22	196.05	

Sr No	Quarter	Name of bank	Particulars of Securities Provided	31-03-2025 (Amount in Crores)			Reason for material discrepancies
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	
1	Q1	Bank of Baroda	Stock	290.10	287.26	2.84	Refer Foot notes
2	Q1	Bank of Baroda	Books Debts	490.44	300.47	189.97	
3	Q1	Bank of Baroda	Trade payable	352.25	239.03	113.22	
4	Q2	Bank of Baroda	Stock	291.71	288.84	2.87	
5	Q2	Bank of Baroda	Books Debts	598.54	478.04	120.50	
6	Q2	Bank of Baroda	Trade payable	433.74	225.30	208.44	
7	Q3	Bank of Baroda	Stock	258.42	255.36	3.06	
8	Q3	Bank of Baroda	Books Debts	581.87	450.92	130.95	
9	Q3	Bank of Baroda	Trade payable	428.85	188.64	240.21	

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 1- RETURNS/STATEMENTS SUBMITTED TO THE BANK (Contd.)

Sr No	Quarter	Name of bank	Particulars of Securities Provided	31-03-2025 (Amount in Crores)			Reason for material discrepancies
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	
10	Q4	Bank of Baroda	Stock	234.06	253.60	(19.54)	Refer Foot notes
11	Q4	Bank of Baroda	Books Debts	560.25	437.16	123.10	
12	Q4	Bank of Baroda	Trade payable	438.13	56.11	382.02	

Foot Note:

1 There is a mismatch between the books of accounts and the quarterly stock reports submitted to the lenders. This is due to an error in tracing inventory items, as well as a difference in stock figures, since consumable stock has not been included in the QIS data submitted to the bank.

2 Quarterly statement submitted to the bank are subject to adjustment towards credit balances or debit balances of the same party (towards purchase and sales) and exchange fluctuation.

3 Quarterly Statement filed with the Banks are based on Bill dates.

4 Quarterly Statement filed with the Banks are considering the balances of only Raw Material and Packing Material Vendors.

5 Quarterly Statement filed with the Banks are without considering the Advance to Suppliers and Advance from Customers.

6 For last quarter of the current year provisional statement has been submitted, final statement in progress.

7 Quarterly statement submitted to the CTBC Bank all are provisional no final Stock statement is submitted.

STATEMENT 2- RELATED PARTY TRANSACTIONS

A. Relationship

Wholly Owned Subsidiary

- Mikusu India Private Limited
- Heranba Organics Private Limited

Step Down Subsidiary

- Daikaffil Chemicals India Ltd
- Mikusu Global Industries Limited (w.e.f 22.08.2025)

Enterprises over which key management personnel and their relatives exercise control

- Sams Industries Limited

Key Management Personnel and their Relatives

- Raghuram K. Shetty (Managing director)
- Sadashiv K. Shetty (Whole-time Director)
- Shriraj S. Shetty (Whole-time Director)
- Raunak R. Shetty (Whole time director)
- Roshan R. Shetty (Whole-time Director) w.e.f 01.04.2026
- Sujata S. Shetty (Relative of Director)
- Vanita R. Shetty (Relative of Director)
- Shreya Shetty (Relative of Director)
- Sadashiv Shetty - HUF
- Raghuram Shetty - HUF
- Anilkumar Marlecha (Independent Director)
- Ganesh Vanmali (Independent Director)
- Reshma Wadkar (Independent Director)
- Mulky Shetty (Independent Director)
- Omprakash Singh (Independent Additional Director) w.e.f 01.04.2026

(All figures are Rupees in crores unless otherwise stated)

B. The following are the transactions with related parties

Related party transactions

Sr. No.	Particulars	Subsidiary Companies		Key management personnel, their relatives		Enterprises where significant influence exists		Total	
		F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25
1	**Sales of Goods**	**358.97**	**211.23**	**-**	**-**	**-**	**-**	**358.97**	**211.23**
	Mikusu India Private Limited	102.16	117.43	-	-	-	-	102.16	117.43
	Heranba Organics Private Limited	250.84	93.21	-	-	-	-	250.84	93.21
	Daikaffil Chemicals India Limited	5.97	0.59	-	-	-	-	5.97	0.59
2	**Purchase of Goods & Services**	**544.44**	**247.62**	**-**	**-**	**-**	**-**	**544.44**	**247.62**
	Mikusu India Private Limited	20.15	31.70	-	-	-	-	20.15	31.70
	Heranba Organics Private Limited	513.79	215.89	-	-	-	-	513.79	215.89
	Daikaffil Chemicals India Limited	10.50	0.03	-	-	-	-	10.50	0.03
3	**Sale of Property, Plant & Equipment**	**0.14**	**3.39**	**-**	**-**	**-**	**-**	**0.14**	**3.39**
	Heranba Organics Private Limited	0.14	3.38	-	-	-	-	0.14	3.38
	Daikaffil Chemicals India Limited	-	0.01	-	-	-	-	-	0.01
4	**Purchase of Property, Plant & Equipment**	**1.20**	**0.00**	**-**	**-**	**-**	**-**	**1.20**	**0.00**
	Heranba Organics Private Limited	1.20	-	-	-	-	-	1.20	-
	Daikaffil Chemicals India Limited (Full figure ₹ 27,000)	-	0.00	-	-	-	-	-	0.00
5	**Interest Income on loan**	**50.19**	**35.77**	-	-	-	-	**50.19**	**35.77**
	Mikusu India Private Limited	1.94	2.81	-	-	-	-	1.94	2.81
	Heranba Organics Private Limited	48.25	32.95	-	-	-	-	48.25	32.95
6	**Rent Income**	**2.60**	**2.60**	-	-	-	-	**2.60**	**2.60**
	Mikusu India Private Limited	0.07	0.07	-	-	-	-	0.07	0.07
	Heranba Organics Private Limited	2.53	2.53	-	-	-	-	2.53	2.53
7	**Guarantee Income**	**0.17**	**0.14**	-	-	-	-	**0.17**	**0.14**
	Heranba Organics Private Limited	0.17	0.14	-	-	-	-	0.17	0.14
8	**Professional Charges**	**-**	**-**	**0.18**	**0.18**	**-**	**-**	**0.18**	**0.18**
	Mrs. Shreya M. Shetty	-	-	0.18	0.18	-	-	0.18	0.18
9	**Payment of Dividend**	**-**	**-**	**2.62**	**3.64**	**0.08**	**0.11**	**2.70**	**3.75**
	Sadashiv K. Shetty	-	-	0.65	0.90	-	-	0.65	0.90
	Raghuram K. Shetty	-	-	1.07	1.49	-	-	1.07	1.49
	Sujata S. Shetty	-	-	0.29	0.40	-	-	0.29	0.40
	Vanita R. Shetty	-	-	0.18	0.25	-	-	0.18	0.25
	Shriraj S. Shetty	-	-	0.08	0.11	-	-	0.08	0.11
	Raunak R. Shetty	-	-	0.06	0.08	-	-	0.06	0.08
	Shreya Shetty	-	-	0.08	0.12	-	-	0.08	0.12
	Roshan R. Shetty	-	-	0.06	0.08	-	-	0.06	0.08
	Sadashiv K. Shetty - HUF	-	-	0.03	0.04	-	-	0.03	0.04
	Raghuram K. Shetty - HUF	-	-	0.12	0.17	-	-	0.12	0.17
	Sams Industries Limited	-	-	-	-	0.08	0.11	0.08	0.11
10	**Remuneration of key management personnel**	**-**	**-**	**3.87**	**3.84**	**-**	**-**	**3.87**	**3.84**
	Sadashiv K. Shetty	-	-	1.56	1.56	-	-	1.56	1.56
	Raghuram K. Shetty	-	-	1.39	1.39	-	-	1.39	1.39
	Shriraj S Shetty	-	-	0.33	0.33	-	-	0.33	0.33

(All figures are Rupees in crores unless otherwise stated)

Related party transactions (Contd.)

Sr. No.	Particulars	Subsidiary Companies		Key management personnel, their relatives		Enterprises where significant influence exists		Total	
		F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25
	Raunak R Shetty	-	-	0.33	0.33	-	-	0.33	0.33
	Roshan R Shetty	-	-	0.26	0.23	-	-	0.26	0.23
11	**Commission to key management personnel**	**-**	**-**	**2.18**	**2.31**	**-**	**-**	**2.18**	**2.31**
	Raghuram K Shetty	-	-	2.18	2.31	-	-	2.18	2.31
12	**Director Sitting Fees**	**-**	**-**	**0.08**	**0.06**	**-**	**-**	**0.08**	**0.06**
	Anilkumar Marlecha	-	-	0.02	0.01	-	-	0.02	0.01
	Ganesh Vanmali	-	-	0.02	0.02	-	-	0.02	0.02
	Reshma Wadkar	-	-	0.02	0.01	-	-	0.02	0.01
	Mulky Shetty	-	-	0.02	0.02	-	-	0.02	0.02
13	**Interest Expenses on loan**	**-**	**-**	**1.33**	**0.55**	**1.34**	**0.05**	**2.67**	**0.60**
	Raghuram K Shetty	-	-	1.33	0.55	-	-	1.33	0.55
	Sams Industries Limited	-	-	-	-	1.34	0.05	1.34	0.05
14	**Loan Given to Subsidiaries**	**215.90**	**370.75**	**-**	**-**	**-**	**-**	**215.90**	**370.75**
	Mikusu India Private Limited	2.34	3.97	-	-	-	-	2.34	3.97
	Heranba Organics Private Limited	213.57	366.78	-	-	-	-	213.57	366.78
15	**Loan Taken**	**-**	**-**	**-**	**15.00**	**10.00**	**9.00**	**10.00**	**24.00**
	Raghuram K Shetty	-	-	-	15.00	-	-	-	15.00
	Sams Industries Limited	-	-	-	-	10.00	9.00	10.00	9.00
16	**Repayment of Loan**	**-**	**-**	**1.24**	**1.00**	**-**	**-**	**1.24**	**1.00**
	Raghuram K Shetty	-	-	1.24	1.00	-	-	1.24	1.00
17	**Repayment of Loan from Subsidiaries**	**166.51**	**176.59**	**-**	**-**	**-**	**-**	**166.51**	**176.59**
	Heranba Organics Private Limited	166.51	176.59	-	-	-	-	166.51	176.59
	Mikusu India Private Limited	39.39	-	-	-	-	-	39.39	-
18	**Guarantee given during the year**	**9.90**	**27.74**	**-**	**-**	**-**	**-**	**9.90**	**27.74**
	Heranba Organics Private Limited	9.90	27.74	-			-	9.90	27.74
19	**Loans & Advances - Outstanding Balance**	**549.41**	**493.81**	**-**	**-**	**-**	**-**	**549.41**	**493.81**
	Heranba Organics Private Limited	549.18	458.70	-	-	-	-	549.18	458.70
	Mikusu Global Industries Limited	0.23	-	-	-	-	-	0.23	-
	Mikusu India Private Limited	-	35.11	-	-	-	-	-	35.11
20	**Trade Receivables - Outstanding Balance**	**165.11**	**77.44**	**-**	**-**	**-**	**-**	**165.11**	**77.44**
	Heranba Organics Private Limited	60.92	-	-	-	-	-	60.92	-
	Mikusu India Private Limited	104.19	76.78	-	-	-	-	104.19	76.78
	Daikaffil Chemicals India Limited	-	0.66	-	-	-	-	-	0.66
21	**Trade Payables - Outstanding Balance**	**0.37**	**74.99**	**-**	**-**	**-**	**-**	**0.37**	**74.99**
	Daikaffil Chemicals India Limited	0.37	-	-	-	-	-	0.37	-
	Heranba Organics Private Limited		74.99	-	-	-	-	-	74.99
22	**Loan Taken - Outstanding Balance incl interest**	**-**	**-**	**13.96**	**14.00**	**20.25**	**9.04**	**34.21**	**23.04**
	Raghuram K Shetty	-	-	13.96	14.00	-	-	13.96	14.00
	Sams Industries Limited	-	-	-	-	20.25	9.04	20.25	9.04

(All figures are Rupees in crores unless otherwise stated)

Related party transactions (Contd.)

Sr. No.	Particulars	Subsidiary Companies		Key management personnel, their relatives		Enterprises where significant influence exists		Total	
		F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25
23	**Fair Value of Guarantee given in form of Quasi Equity**	**0.60**	**0.60**	**-**	**-**	**-**	**-**	**0.60**	**0.60**
	Heranba Organics Private Limited	0.60	0.60	-	-	-	-	0.60	0.60
24	**Guarantee given - Outstanding Balance**	**46.41**	**47.96**	**-**	**-**	**-**	**-**	**46.41**	**47.96**
	Heranba Organics Private Limited	46.41	47.96	-	-	-	-	46.41	47.96
25	**Guarantee availed - Outstanding Balance**	**-**	**-**	**250.27**	**216.46**	**-**	**-**	**250.27**	**216.46**
	Directors	-	-	250.27	216.46	-	-	250.27	216.46
26	**Guarantee/Security availed - Outstanding Balance**	**223.52**	**55.00**	**-**	**-**	**-**	**-**	**223.52**	**55.00**
	Heranba Organics Private Limited	223.52	55.00	-	-	-	-	223.52	55.00

The managerial personnel are eligible for retirement benefits viz., gratuity and compensated absences in accordance with the policy of the Company. The proportionate retirement benefit expense pertaining to the managerial personnel has not been included in the aforementioned disclosures as this is provided in the books of account on the basis of actuarial valuation for the Company as a whole and hence individual amount cannot be determined.

Terms and conditions

All transactions with these related parties are priced on an arm's length basis. None of the balance is secured.

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 3- ANALYTICAL RATIOS

Sr. No.	Ratio	Numerator/Denominator	Ratio (2025-26)	Ratio (2024-25)	% of Variation	Reason for variance
1	Current ratio	Current Asset / Current Liabilities	1.21	1.21	-0.10%	
2	Debt-Equity ratio	Total Debts / Shareholders Equity	0.49	0.26	89.89%	fresh borrowings taken during the year
3	Debt Service Coverage ratio	Earnings available for debt service / Debt Service	3.10	4.04	-23.41%	
4	Return on Equity ratio (ROE)	Net Profits after taxes – Preference Dividend / Average Shareholder's Equity	5.35%	5.99%	-10.59%	
5	Inventory Turnover Ratio	Cost of goods sold OR sales / Average Inventory	5.06	4.55	11.20%	
6	Trade Receivables turnover ratio	Net Credit Sales / Average Accounts Receivable	2.90	2.83	2.66%	
7	Trade payables turnover ratio	Other Expenses Excl. Bad Debts w/off and Expected Credit Loss Provision, Donation and CSR / Average Trade Payables	4.30	3.67	17.36%	
8	Net capital turnover ratio	Net Sales / Average working capital	10.55	6.75	56.20%	Increase in sales and decrease in working capital
9	Net profit ratio	Net Profit after Tax / Net Sales	2.90%	3.61%	-19.75%	
10	Return on Capital employed (ROCE)	Earning before interest and taxes / Capital Employed	7.13%	8.61%	-17.12%	
11	Return on Investment (ROI)	{MV(T1) – MV(T0) – Sum [C(t)]} / {MV(T0) + Sum [W(t) * C(t)]}	0.16%	0.43%	-62.67%	

The return on investment is computed on the basis of distribution amount received by the company from the AIF.

Independent Auditor's Report

To
The Members of
Heranba Industries Limited

Report on the Audit of the Consolidated Financial Statements

OPINION

We have audited the accompanying Consolidated Financial Statements of Heranba Industries Limited (hereinafter referred to as the "Holding Company") and its Subsidiaries including step-down subsidiaries (The Holding Company and its Subsidiaries including step down subsidiaries together referred to as "the Group") which comprise the Consolidated Balance Sheet as at March 31, 2026, the Consolidated Statement of Profit and Loss (including Consolidated Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended, and notes to the consolidated financial statements, including a summary of Material Accounting Policy Information and other explanatory information (hereinafter referred to as the "Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Financial Statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the Accounting Standards prescribed under section 133 of the Companies Act, 2013, as amended ("the Act") read with the Companies (Indian Accounting Standards) Rules, 2015 as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2026, their consolidated loss (including Consolidated Other Comprehensive Income), consolidated statement of changes in equity and its consolidated cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the Consolidated Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India, together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act, and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

KEY AUDIT MATTER

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current year. These matters were addressed in the context of our audit of the Consolidated financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No.	Key Audit Matter	Auditors' Response
1	**Revenue Recognition** The timing of revenue recognition is relevant to the reported performance of the Company. We identified revenue recognition as a key audit matter because of the quantum of revenue and the time and audit effort involved in auditing the terms of the customer's contracts and the revenue recognized.	**Our procedures included, amongst others:** • We assessed the compliance of the revenue recognition accounting policies against the requirements of Indian Accounting Standards ("Ind AS"). • We evaluated the design and operating effectiveness of the relevant key financial controls with respect to revenue recognition on selected transactions. • Using statistical sampling, we tested the terms of the revenue contracts against the recognition of revenue based on the underlying documentation and records and evaluated the accuracy and existence of the revenue being recognised in the correct accounting period.

KEY AUDIT MATTER (Contd.)

Sr. No.	Key Audit Matter	Auditors' Response
		• We tested the accuracy and existence of revenue recognized at the year end. On a sample basis, we evaluated the revenue being recognised in the correct accounting period. We have assessed the adequacy of disclosures in the standalone financial statements against the requirements of Ind AS 115, Revenue from contracts with customers.
2.	**Inventory Valuation** Inventory represents a significant portion of total assets as at March 31, 2026, with a carrying value of ₹ 461.57 crores, in the books of Holding Company. Inventories are valued at the lower of cost and net realizable value. The company writes down inventories to net realizable value on account of obsolescence, expiry and non-moving inventory, based on management's assessment. Assessing net realizable value and identification of slow-moving, expired, and obsolete inventory are areas that require the use of significant judgments, and owing to the inherent complexities, this is considered to be a key audit matter.	**Our procedures included, amongst others:** • We understood and evaluated the process relating to the determination of net realizable value of inventories and identification of slow-moving, expired and obsolete inventories, • We attended stock counts to identify whether any inventory was obsolete, • We assessed the basis for the inventory valuation, the consistency in policy and the rationale in its application, • We tested the accuracy of the ageing of inventories based on system-generated reports, • We reviewed the testing done for the net realizable value of inventories and plans for consumption, • We tested the arithmetical accuracy of valuation files; and We have assessed the appropriateness of disclosures in the Standalone Financial Statements in accordance with the applicable accounting standards.

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITORS' REPORT THEREON

The Holding Company's Management and Board of Directors are responsible for the Other Information. The Other Information comprises the information included in the Holding Company's Annual Report, excluding the Standalone and Consolidated Financial Statements and our Independent Auditors' Report thereon. We have read the Director's Report forming part of the Annual Report, which has been made available to us and found the same to be in order. However, the other contents of the Annual Report are expected to be made available to us after the date of this report.

Our opinion on the Consolidated Financial Statements does not cover the Other Information, and we do not and will not express any form of assurance or conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the Other Information identified above and, in doing so, consider whether the Other Information is materially inconsistent with the Consolidated Financial Statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

A substantial portion of the Other Information has not been made available to us as of the date of this report. We will read the Other Information as and when it is made available to us, and if we conclude that there is a material misstatement, we are required to communicate the matter with those charged with governance and take necessary steps as may be required thereafter.

RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these Consolidated Financial Statements in terms of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance (including Consolidated Other Comprehensive Income), consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Financial Statements, the respective Management and Board of Directors of the companies included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial control system with reference to Consolidated Financial Statements in place and the operating effectiveness of such controls.

3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

5. Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the Consolidated Financial Statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors.

Materiality is the magnitude of misstatements in the Consolidated Financial Statements that, individually or in aggregate, make it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Consolidated Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the Key Audit Matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

OTHER MATTERS

We did not audit the financial statements of an immaterial step-down subsidiary whose standalone financial statements reflect total assets of ₹ 0.66 crores, total revenues of ₹ NIL, total net loss after tax of ₹ 0.07 Crores and other comprehensive income/(loss) of ₹ Nil and net cash outflow of ₹ 0.30 Crores for the year ended 31st March 2026. These financial statements of the foreign step-down subsidiary, which were audited by the other auditor, were not prepared in accordance with the Ind AS. The management of the Company has furnished us with details of Ind AS adjustments required for these Consolidated Financial Statements to make them fit for consolidation. Our opinion on the consolidated Ind AS financial statements, in so far as it relates to the amounts and disclosures included in respect of this step-down subsidiary, is based solely on the report of the other auditor, review of Ind AS adjustments by us and the management certification.

Our opinion on the Consolidated Financial Statements, and our report on other Legal and Regulatory Matters, is not modified in respect of the above matter.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section 11 of section 143 of The Companies Act, 2013, we give in the attached Annexure A, a statement of the matter specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

   a. We have sought and obtained all the information and explanations, which to the best of our knowledge and belief, were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements.

   b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books, except for the matters stated in paragraph 2(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

   c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity, and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of accounts, workings and records maintained for the purpose of preparation of the Consolidated Financial Statements.

   d. In our opinion, the Consolidated Financial Statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.

   e. On the basis of the written representations received from the directors of the Holding Company as on 31st March 2026, taken on record by the Board of Directors of the Holding Company and the report of the statutory auditors of its subsidiary companies incorporated in India, none of the directors of the Group companies incorporated in India are disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

   f. With reference to maintenance of accounts and other matters therewith, reference is invited to paragraph 2(b) above on reporting under section 143(3)(b) and paragraph 2(i)

(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 as amended.

g. With respect to the adequacy of internal financial controls with reference to Consolidated Financial Statements of the Holding Company and its subsidiaries incorporated in India and the operating effectiveness of such controls, refer to our separate report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Consolidated Financial Statements.

h. With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended.

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Holding Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

i. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

   i. The Consolidated Financial Statements disclose the impact of pending litigations on the consolidated financial position of the Group – Refer Note 34 to the Consolidated Financial Statements.

   ii. The Group did not have any long-term contracts, including derivative contracts for which there were material foreseeable losses.

   iii. There are no amounts that are required to be transferred to the Investor Education and Protection Fund by the Holding Company and two of its subsidiary companies incorporated in India. In the matter of a step-down subsidiary, Daikaffil Chemicals India Limited, there has been no delay in the transfer of the amount to the Investor Education and Protection Fund by the component.

   iv. (a) The management has represented that, to the best of their knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("intermediaries") with the understanding whether recorded in writing or otherwise, that the intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security, or the like on behalf of the Ultimate Beneficiaries

   (b) The management has represented that, to the best of its knowledge and belief no funds have been received by the company from any person(s) or entity(ies) including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries,

   (c) Based on such audit procedures considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clauses (iv)(a)) and (iv)(b)) above contain any material misstatement.

   v. In the matter of dividend proposed in the previous year, declared and paid during the year, the Holding Company is in compliance with section 123 of the Act.

   vi. Based on our examination of the Holding Company and its two subsidiaries incorporated in India, which included test checks, except for instances/matters mentioned below, the Company has used "Navision" accounting software for maintaining its books of account, which has a feature of recording audit trail (edit log) facility, and the same has been operated throughout the year for all relevant transactions recorded in the software except for;

i. The audit trail feature, which was not enabled at the database level for accounting software "Navision" to log any direct data changes, is used for the maintenance of all accounting records by the Holding Company and its two subsidiaries.

ii. The audit trail is preserved only for a period of six months due to space constraints. As required by the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014, on preservation of audit trail as per the statutory requirements for record retention, because the audit trail beyond six months is not preserved, the Company and its two subsidiaries are not in a position to preserve records as per the requirements of the Companies Act relating to record retention.

During the course of our audit, we did not come across any instance of the audit trail feature being tampered with in either the Holding Company or its two subsidiaries.

In respect of the one step-down subsidiary (having De-facto Control), forming part of the Consolidated Financial Statements, and which has been audited by us, the said Component has used "TALLY" accounting software for maintaining its books of accounts, which has a feature of recording audit trail (edit log) facility w.e.f December 13, 2024. This feature of the audit trail was in operation throughout the year. The feature of the audit trail is not capable of being tampered with. We invite attention to Note 45 detailing the direct access to Tally data, which is in encrypted form.

This component does not have a system for maintaining daily backups of the accounting data and hence is not in a position to preserve records as per the requirements of the Companies Act relating to record retention.

For N V C & Associates LLP.
Chartered Accountants
Firm Registration No- 106971W/W101085

N Jayendran
Partner
M. No. – 040441
Mumbai,
Dated: May 28, 2026
UDIN: 26040441KFWSPR2531

Annexure A

(To the Independent Auditors' Report on the Consolidated Financial Statements of Heranba Industries Limited)

As required by clause 3(xxi) of the Companies (Auditors Report) Order, 2020 relating to any qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies incorporated in India and included in the Consolidated Financial Statements, we report hereinbelow in the table qualifications/adverse reporting by the auditors.

Sr. No.	Name of the Company/CIN	Relationship Holding/ Subsidiary/Associate/ Joint Venture	Clause number of the Caro report, which is qualified or adverse
1	Heranba Industries Limited CIN: L24231GJ1992PLC017315	Holding	3(ii)(b), 3(vii)(a)
2	Heranba Organics Private Limited CIN: U24110MH2022PTC389547	Wholly owned Subsidiary	3(i)(a)(A), 3(ii)(b) 3(vii)(a), 3(ix)(a), 3(ix)(d), 3(xiv)(a) and 3(xiv)(b),
3	Mikusu India Private Limited CIN: U24299MH2022PTC380276	Wholly owned Subsidiary	3(vii)(a), 3(ix)(d)
4	Daikaffil Chemical India Private Limited CIN: L24114MH1992PLC067309	Step Down Subsidiary	3(i)(a)(A), 3(vii)(a)

For N V C & Associates LLP.
Chartered Accountants
Firm Registration No- 106971W/W101085

N Jayendran
Partner
M. No. – 040441
Mumbai,
Dated: May 28, 2026
UDIN: 26040441KFWSPR2531

Annexure - B to the Auditors' Report

Referred to in paragraph 2(g) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Heranba Industries Limited of even date

Report on the Internal Financial Controls with reference to the Consolidated Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements (Financial Statements) of the Holding Company as of and for the year ended March 31, 2026, we have audited the internal financial controls with reference to the Consolidated Financial Statements of **Heranba Industries Limited** (hereinafter referred to as ('the Holding Company')) and its subsidiaries (including one step-down subsidiary) which are companies incorporated in India, as of that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The respective Board of Directors of the Holding Company, and its subsidiaries which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the internal control with reference to Consolidated Financial Statements criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the internal financial controls with reference to the Consolidated Financial Statements of the Holding Company and its Subsidiaries, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Consolidated Financial Statements were established and maintained, and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to the Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Consolidated Financial Statements included obtaining an understanding of internal financial controls with reference to Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error.

We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our audit opinion on the Holding Company's internal financial controls system with reference to Consolidated Financial Statements.

MEANING OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO CONSOLIDATED FINANCIAL STATEMENTS

A company's internal financial control with reference to Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Consolidated Financial Statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO CONSOLIDATED FINANCIAL STATEMENTS.

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Consolidated Financial Statements to future periods are subject to the risk that the internal financial controls with reference to Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, the Holding Company and its subsidiaries, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system with reference to Consolidated financial statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at the date of the Balance Sheet, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI. However, the processes and controls need to be strengthened, which management has acknowledged and agreed to reinforce and strengthen.

For N V C & Associates LLP.
Chartered Accountants
Firm Registration No- 106971W/W101085

N Jayendran
Partner
M. No. – 040441
Mumbai,
Dated: May 28, 2026
UDIN: 26040441KFWSPR2531

(All figures are Rupees in crores unless otherwise stated)

Consolidated Balance Sheet

As at 31st March 2026

Particulars			Note No.	31-Mar-26	31-Mar-25
ASSETS					
Non-Current Assets					
(a)	Property, plant and equipment		2	691.91	662.32
(b)	Capital work-in-progress		2	20.37	69.63
(c)	Intangible assets			0.19	-
(d)	Intangible Assets Under Development		2	0.28	-
(e)	Financial assets				
	(i)	Investments	3	5.29	2.83
	(ii)	Loans		-	-
	(iii)	Others	4	9.05	10.68
(f)	Deferred tax assets (Net)		5	32.81	21.79
(g)	Other non-current assets		7	11.01	13.05
Total Non-Current Assets				**770.90**	**780.30**
Current Assets					
(a)	Inventories		8	461.57	337.39
(b)	Financial assets				
	(i)	Investments	3	-	-
	(ii)	Trade receivables	9	590.75	554.93
	(iii)	Cash and cash equivalents	10	23.83	42.59
	(iv)	Bank balances other than (iii) above	11	8.96	11.97
	(v)	Others	4	2.76	2.80
(c)	Current Tax Assets(net)		6	0.40	-
(d)	Other current assets		7	110.98	82.86
Total Current Assets				**1,199.25**	**1,032.54**
	Assets held for Sale				
TOTAL ASSETS				**1,970.15**	**1,812.84**
EQUITY AND LIABILITIES					
Equity					
(a)	Equity share capital		12	40.01	40.01
(b)	Other equity		13	721.71	800.79
Equity attributed to owners of the Holding company				**761.72**	**840.80**
Non Controlling Interest				8.06	9.13
Total Equity				**769.78**	**849.93**
Liabilities					
Non-Current Liabilities					
(a)	Financial Liabilities				
	(i)	Long Term Borrowings	14	83.28	92.69
	(ii)	Lease Liabilities	15	3.01	3.29
	(iii)	Other Financial Liabilities	16	-	-
(b)	Other Non-current liabilities		20	-	-
(c)	Deferred Tax Liabilities		5	2.54	2.73
(d)	Provisions		17	4.87	4.63
Total Non-Current Liabilities				**93.70**	**103.34**
Current Liabilities					
(a)	Financial Liabilities				
	(i)	Short Term Borrowings	18	489.48	252.60
	(ii)	Lease Liabilities	15	0.28	0.34
	(iii)	Trade payables	19		
		- Dues of Micro and Small Enterprise		14.95	9.83
		- Dues of Other than Micro and Small Enterprise		484.63	476.57
	(iv)	Other Financial Liabilities	16	44.58	72.85
(b)	Other current liabilities		20	29.49	24.53
(c)	Provisions		17	34.03	11.93
(d)	Current tax Liabilities (Net)		21	9.23	10.93
Total Current Liabilities				**1,106.67**	**859.58**
Total Liabilities				**1,200.37**	**962.92**
TOTAL EQUITY AND LIABILITIES				**1,970.15**	**1,812.84**

The accompanying notes are an integral part of the financial statements

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Chairman
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

Consolidated Statement of Profit and Loss

For the year ended 31st March 2026

	Particulars	Note No.	31-Mar-26	31-Mar-25
I	**INCOME**			
	Revenue from Operations	22	1,594.99	1,409.73
	Other Income	23	7.94	7.58
	TOTAL INCOME		**1,602.93**	**1,417.31**
II	**EXPENSES**			
	Cost of materials consumed	24	1,160.70	967.92
	Purchase of stock in trade	25	51.61	7.82
	Changes in Inventories of Finished Goods and Work-in-Progress	26	(111.36)	(30.92)
	Employee Benefit Expenses	27	116.24	105.09
	Finance Costs	28	50.04	30.83
	Depreciation and Amortisation Expenses	29	98.13	56.61
	Other Expenses	**30**	**308.56**	**261.90**
	TOTAL EXPENSES		**1,673.92**	**1,399.25**
III	**Profit before Tax**		**(70.99)**	**18.06**
IV	**Tax Expense**	**31**		
	(a) Current Tax		17.49	18.75
	(b) (Excess)/Short provision for taxation in respect of earlier years		0.74	0.35
	(c) Deferred tax charge/(credit)		(11.65)	(3.29)
			6.58	**15.81**
V	**Profit for the Period**		**(77.56)**	**2.25**
VI	**OTHER COMPREHENSIVE INCOME**			
	Items that will not be reclassified to profit and loss			
	- Remeasurement of the net defined benefit liability/asset		1.73	(0.47)
	- Taxes thereon		(0.43)	0.09
	Items that will not be reclassified to profit and loss		0.11	
VII	**Total other Comprehensive Income**		**1.41**	**(0.38)**
VIII	**Total Comprehensive Income for the year**		**(76.15)**	**1.87**
	Profit for the year attributable to:			
	Owners of the parent		(76.42)	3.07
	Non-controlling interest - profit/(loss)		(1.14)	(0.82)
	Other Comprehensive Income for the year attributable to:			
	Owners of the parent		1.34	(0.33)
	Non-controlling interest - profit/(loss)		0.07	(0.05)
			1.41	**(0.38)**
	Total Comprehensive Income for the year attributable to:			
	Owners of the parent		(75.08)	2.74
	Non-controlling interest - profit/(loss)		(1.07)	(0.87)
			(76.15)	**1.87**
	Earning per share (Basic and diluted)	**32**	**-19.10**	**0.77**

The accompanying notes are an integral part of the financial statements

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Chairman
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

Statement of Consolidated Cash Flow

For the year ended 31st March, 2026

	Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
[A]	**CASH FLOW FROM OPERATING ACTIVITIES**		
	Profit/(Loss) before tax	(70.99)	18.06
	Adjustments for:		
	Depreciation/Amortisation/Impairment of Property, Plant and Equipments	98.13	56.61
	Interest Income	(1.37)	(1.08)
	Interest Expenses	50.04	30.83
	Provision for Doubtful Receivables/Advances/Sundry balances written off	2.96	5.47
	Interest Income fair valued under IND AS 109	(0.23)	(0.10)
	(Profit)/Loss on sale of Property, Plant and Equipments (Net)	0.01	(0.28)
	Provision no longer required written back	(8.33)	-
	Amortisation of Upfront Fees	(0.29)	-
	(Profit)/Loss on sale of Investments (Net)	0.07	(0.01)
	Gain/(Loss) Fair Valuation of Investment	(1.04)	(0.52)
	Deemed Rent under IND AS 109	0.24	0.12
	Unrealised foreign exchange (gain)/loss (Net)	7.87	(3.98)
	Sundry Balances Written back	(0.04)	(0.26)
	Impairment of capital work In progress	-	0.05
	Operating Profit/(Loss) before changes in working capital	**77.03**	**104.91**
	Adjustment for (Increase)/Decrease in Operating Assets		
	Adjustments for decrease (increase) in inventories	(124.18)	(62.67)
	Adjustments for decrease (increase) in trade receivables, current	(31.61)	(88.63)
	Adjustments for decrease (increase) in other current assets	(31.08)	(26.30)
	Adjustments for other financial assets	1.82	(0.12)
	Adjustment for Increase/(Decrease) in Operating Liabilities		
	Adjustments for increase (decrease) in trade payables, current	11.33	196.78
	Adjustments for increase (decrease) in other current liabilities	4.95	6.34
	Adjustments for provisions	28.96	3.19
	Adjustments for other financial liabilities, current	(11.98)	0.04
	Changes in working capital	**(151.78)**	**28.63**
	Cash flow from operations after changes in working capital		
	Net Direct Taxes (Paid)/Refunded	(21.19)	(32.24)
	Net Cash Flow from/(used in) Operating Activities	**(95.95)**	**101.30**
[B]	**CASH FLOW FROM INVESTING ACTIVITIES**		
	Proceeds from sale of property, plant and equipment	0.59	37.68
	Purchase of property, plant and equipment	(92.39)	(275.97)
	Purchase of investment	(1.44)	(0.75)
	Interest received	1.32	0.32
	Movement in Other Bank Account (Net)	3.01	(0.15)
	Net Cash Flow from/(used in) Investing Activities	**(88.91)**	**(238.87)**
[C]	**CASH FLOW FROM FINANCING ACTIVITIES**		
	Proceeds/(Repayment) of short term borrowings (Net)	227.41	174.74
	Repayment of Long Term borrowing	(21.23)	-
	Proceeds from Long Term Borrowing	10.00	9.00
	Payments of finance lease liabilities		
	- Principal	(0.34)	(0.38)
	- Interest	(0.35)	(0.38)
	Dividend paid	(4.00)	(5.00)
	Interest paid	(45.39)	(26.32)
	Net Cash Flow from/(used in) Financing Activities	**166.10**	**151.66**
	Net Increase/(Decrease) in Cash and Cash Equivalents	**(18.75)**	**14.09**
	Cash & Cash Equivalents at beginning of the year	42.59	28.50
	Add: Cash & Cash Equivalents on account of Acquisition of Subsidiary		
	Cash and Cash Equivalents at end of the year (see Note 1)	**23.83**	**42.59**

(All figures are Rupees in crores unless otherwise stated)

Statement of Consolidated Cash Flow (Contd.)

For the year ended 31st March, 2026

Notes:

	Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
1	**Cash and Cash equivalents comprises of:**		
	Cash on Hand	5.66	0.17
	Balances with Banks	18.17	42.42
	In deposit with maturity of less than three months	-	-
	Cash and Cash equivalents	**23.83**	**42.59**

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Chairman
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

Statement of Consolidated Changes in Equity

For the year ended 31st March 2026

A. EQUITY SHARE CAPITAL

Particulars	As at Mar 31, 2026			As at Mar 31, 2025		
	Number of shares	Face value ₹ per share	(₹ In crores)	Number of shares	Face value ₹ per share	(₹ In crores)
Opening balance	4,00,13,467	10.00	40.01	4,00,13,467	10.00	40.01
Changes due to prior period errors	-	-	-	-	-	-
Restated balance at the beginning of the current reporting period	**4,00,13,467**	**10.00**	**40.01**	**4,00,13,467**	**10.00**	**40.01**
Changes during the current year	-	-	-	-	-	-
Balance at the end	**4,00,13,467**	**10.00**	**40.01**	**4,00,13,467**	**10.00**	**40.01**

B. OTHER EQUITY

Particulars	Reserves and Surplus						Other Comprehensive Income		Equity Attributed to the Shareholders of the Company	Non Controlling Interest	Total
	Securities Premium reserve	Capital Redemption Reserve	General reserve	Capital Reserve on Acquisition	Foreign currency translation reserve	Retained Earnings	Debts Instruments through Other Comprehensive Income (Net of Tax)	Effective portion of Cash Flow Hedges (Net of Tax)			
Balance at April 01, 2024	**58.18**	**0.25**	**46.75**	**2.79**	**-**	**695.08**	**-**	**-**	**803.05**	**10.00**	**813.05**
Addition on account of Acquisition of Subsidiary	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Profit for the year	-	-	-	-	-	3.07	-	-	3.07	(0.82)	2.25
Less: Classified to Profit and Loss on realisation	-	-	-	-	-	-	-	-	-	-	-
Items of Other Comprehensive Income: Remeasurement of net defined benefit	-	-	-	-	-	(0.33)	-	-	(0.33)	(0.05)	(0.38)
Time value of derivatives designated as cash flow hedges	-	-	-	-	-	-	-	-	-	-	-
Dividend Paid and Tax thereon	-	-	-	-	-	(5.00)	-	-	(5.00)	-	(5.00)
Balance at 31st March, 2025	**58.18**	**0.25**	**46.75**	**2.79**	**-**	**692.82**	**-**	**-**	**800.79**	**9.13**	**809.93**
Profit for the year	-	-	-	-	0.11	(76.42)	-	-	(76.31)	(1.14)	(77.45)
Less: Classified to Profit and Loss on realisation	-	-	-	-	-	-	-	-	-	-	-
Items of Other Comprehensive Income: Remeasurement of net defined benefit	-	-	-	-	-	1.23	-	-	1.23	0.07	1.30
Time value of derivatives designated as cash flow hedges	-	-	-	-	-	-	-	-	-	-	-
Dividend Paid	-	-	-	-	-	(4.00)	-	-	(4.00)	-	(4.00)
Balance at 31st March, 2026	**58.18**	**0.25**	**46.75**	**2.79**	**0.11**	**613.63**	**-**	**-**	**721.71**	**8.06**	**729.78**

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For N V C & Associates LLP
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Chairman
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

Notes for financial statements

For the year ended March 31, 2026

1. COMPANY OVERVIEW

Heranba Industries Limited is a public limited company domiciled in India, incorporated in 1992 under the Companies Act, 1956. The Company is principally engaged in the business of manufacturing and sale of Agro chemical products. The registered office of the company is located at Vapi, Gujarat.

Authorization of Consolidated Financial Statements

The Consolidated Financial Statements were authorised for issue in accordance with a resolution of the Directors on May 28, 2026.

These financial statements can be amended by the board of directors till they are placed before the shareholders and also by the shareholders before their approval for adoption.

2. PRINCIPAL OF CONSOLIDATION

a) The consolidated financial statements relate to the Group, and its two wholly owned Subsidiaries and one step-down subsidiaries (the holding and subsidiaries together referred to as "The Group". The consolidated financial statements have been prepared in accordance with Indian Accounting Standard - 110 "Consolidated Financial Statement" of the Companies (Indian Accounting Standards) Rules 2015 as amended by the Companies (Indian Accounting Standards) (Amendment) Rules, 2016 and other relevant provisions of the Act. The consolidated financial statements have been prepared on the following basis:

b) Mikusu India Private Limited (wholly owned subsidiary company - Acquirer Company/Mikusu) has entered into Share Purchase Agreement dated November 8, 2023, with the promoters and other shareholders to acquire 29,08,719 Equity Shares (FV of ₹ 10 Each) consisting of 48.48% of the total equity share capital of Daikaffil Chemicals India Limited (Daikaffil). The Acquirer company has de-facto control over Daikaffil being the single largest shareholder who has controlling votes at the AGM of the Company based on the historical data of voting pattern at the last three AGM where the votes cast by the promoter is in excess of 80% of the total vote cast. Further directors of holding company are on the board of Daikaffil post-acquisition. Therefore, in accordance with Ind AS 110 - Consolidated Financial Statements under the Companies (Indian Accounting Standards) Rules 2015. Heranba Industries Limited ("Ultimate holding company") has consolidated financial statements of M/s Daikaffil Chemicals India Limited from February 5, 2024, as a step-down subsidiary

c) The consolidated financial statements of the Group companies are consolidated on a line-by-line basis and intra-group balances and transactions including unrealized gain/loss from such transactions are eliminated upon consolidation. These consolidated financial statements are prepared by applying uniform accounting policies in use at the Group. Non-controlling interests which represent part of the net profit or loss and net assets of subsidiaries that are not, directly or indirectly, owned or controlled by the company, are excluded.

The list of entities included in consolidation and company's holding therein are as under:

Name of the Companies	Relationship	Country of Incorporation	% of Ultimate Holding (2025-26)	% of Ultimate Holding (2024-25)
Mikusu India Private Limited	Subsidiary	India	100%	100%
Heranba Organics Private Limited	Subsidiary	India	100%	100%
Daikaffil Chemical India Limited (De-Facto Control through Mikusu India Private Limited)	Step down Subsidiary	India	48.48%	48.48%
Mikusu Global Industries Limited	Step down Subsidiary	Nigeria	48.48%	NA

3 BASIS OF PREPARATION, ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS AND MATERIAL ACCOUNTING POLICY INFORMATION:

3.1 Basis of Preparation of Consolidated Financial Statements

Statement of Compliances

The Consolidated Financial Statements comply in all material aspects with Indian Accounting Standards ("Ind AS") prescribed under Section 133 of the Companies Act, 2013 ("the Act"), the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act.

The financial statements have been prepared on a historical cost basis, except for the following:

a) certain financial assets and liabilities are measured at fair value, and

b) defined benefit plans - plan assets measured at fair value.

Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

The Consolidated Balance Sheet, the Statement of Profit and Loss and the Statement of Changes in Equity are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 (the Act). The Statement of Cash Flows has been prepared and presented in accordance with Ind AS 7 "Statement of Cash Flows". The disclosures with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Accounting Standards and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

The Consolidated financial statements are presented in Indian Rupees ('INR') and all values are rounded to the nearest crore, except otherwise indicated.

3.2 Significant accounting judgments, estimates and assumptions.

The preparation of financial statements requires management's judgments, estimates and assumptions that impacts the reported amounts of revenues, expenses, assets and liabilities, and the accompanying notes thereon. Uncertainty about these assumptions and estimates could result in outcomes that might require a material adjustment to the carrying amount of assets or liabilities in future periods.

Estimates:

The preparation of the Consolidated financial statements in conformity with IND AS requires management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of financial statements and reported amounts of revenues and expenses during the period. Accounting estimates could change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and if material, their effects are disclosed in the notes to the financial statements.

Judgments:

The Group's management has made the following judgments, which have the most significant effect on the amounts recognised in the financial statements, while formulating the Group's accounting policies:

a. Defined benefit plans (gratuity benefits):

The cost of the defined benefit gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate; future salary increases, attrition rates and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

Discount rate: The said parameter is subject to change. In determining the appropriate discount rate (for plans operating in India), the management considers the interest rates of government bonds in currencies which are consistent with the post-employment benefit obligation. The underlying bonds are reviewed periodically for quality. Those having excessive credit spreads are excluded from the analysis since they do not represent high quality corporate bonds.

Mortality rate: It is based on publicly available mortality tables. Those mortality tables tend to change at an interval in response to demographic changes. Prospective increase in salary and gratuity are based on expected future inflation rates.

b. Useful lives of property, plant and equipment:

The Group reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

c. Impairment of property, plant and equipment:

For property, plant and equipment and intangibles, an assessment is made at each reporting date to determine whether there is an indication that the carrying amount may not be recoverable or previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the assets or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. As at the end of the year no judgement were exercised in this regard which impacts the useful life or the depreciation rates.

d. Impairment of investment:

For determining whether the investments other than in subsidiaries are impaired. It requires an estimate in the value in use of investments. In considering the value in use, the Group has estimated the future cash flow, capacity utilization, operating margins and other factors of the underlying businesses/operations of the investee companies. Any subsequent changes to the cash flows due to changes in the above-mentioned factors could impact the carrying value of investments. The management assesses that all the investment are strategic fit for the group and therefore do not need any impairment provisioning as at the year end.

e. Inventories:

The Group estimates the net realisable value (NRV) of its inventories by taking into account estimated selling price, estimated cost of completion, estimated costs necessary to make the sale, obsolescence considering the past trend. Inventories are written down to NRV where such NRV is lower than their cost.

f. Recognition and measurement of other provisions:

The recognition and measurement of other provisions is based on the assessment of the probability of an outflow of resources, past experience and circumstances known at the closing date. The actual outflow of resources at a future date may, therefore, vary from the amount included in other provisions.

g. Leases:

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgement. The Group uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate. The Group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Group is reasonably certain to exercise that option and periods covered by an option to terminate the lease if the Group is reasonably certain not to exercise that option. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

3.3 Recent pronouncements

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. April 1, 2025.The Group has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

- Ind AS 1, Presentation of Financial Statements, applicable w.e.f. April 1, 2025 – The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Group has concluded that it no impact of these amendments in its financial statements.

- Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. April 1, 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Group has reviewed the amendment and based on its evaluation has made necessary disclosures. (Refer Note: 46 of the Financials Statements).

- Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The Group has concluded that it no impact of these amendments in its financial statements.

3.4 Material Accounting policies Information

a) Current and non-current classification

All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle and other criteria set out in the Division II of Schedule III to the Companies Act, 2013. Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Group has ascertained its operating cycle as 12 months for the purpose of current and non-current classification of assets and liabilities.

An asset is treated as current when:

- It is expected to be realised or intended to be sold or consumed in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is expected to be realised within 12 months after the reporting period; or
- It is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

The Group classifies all other assets as non-current.

A liability is treated as current when:

- It is expected to be settled in normal operating cycle,
- It is held primarily for the purpose of trading,
- It is due to be settled within twelve months after the reporting period; or
- it does not have the right at the end of the reporting period to defer settlement of the liability for at least twelve months after the reporting period. Para 69(d) of IndAS 1.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities respectively.

b) Property Plant and Equipment, Investment Property and Depreciation/Amortisation

Items of Property, plant and equipment including Capital-work in-progress are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Cost comprises the purchase price and any attributable cost of bringing the asset to its working condition for its intended use. Such cost includes the cost of replacing part of the plant and equipment and borrowing costs for long term construction projects if the recognition criteria are met. Subsequent expenditure related to an item of fixed asset is added to its book value only if it increases the future benefits from the existing asset beyond its previously assessed standard of performance. When significant parts of plant and equipment are required to be replaced at intervals, the Group depreciates them separately based on their specific useful lives. All other repair and maintenance costs are recognized in statement of profit or loss as incurred. On transition to INDAS for the first time, the Group adopted the deemed cost approach mentioned in INDAS 101 – First time adoption in respect of its Property, Plant and Equipment.

c) Intangible assets

- Intangible assets are recognized when it is probable that the future economic benefits that are attributable to the assets will flow to the Group and the cost of the asset can be measured reliably.
- Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.
- Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit or loss when the asset is derecognised.

d) Depreciation methods estimated useful lives and residual value

A. Depreciation is provided on written down value based on useful life of the assets as prescribed in Schedule II to the Companies Act, 2013. Depreciation on additions to assets or on sale/ disposal of assets is calculated pro-rata from the month of such addition, or upto the month of such sale/disposal, as the case may be.

Asset Category	Estimated useful life (in Years)
Plant & Machinery	20
Servers and networks	6
Computer desktops and laptops	3
Laboratory Equipment's	10
Office Equipment's	5
Plumbing and Piping	20-25
Electrical Installation	10
Factory Building	30
Non-Factory Buildings	60
Vehicles	8
Furniture and Fixture	10
Leasehold Land	Over Primary Lease period

The residual values, useful lives and methods of depreciation of property plant equipment are reviewed at each financial year and adjusted prospectively, if appropriate.

Amortisation of Intangible assets are done on the basis of the period over which the economic benefits are expected to be realised. The following are the estimates of the period over which the economic benefits are expected.

Software	5 Years

e) Investments

ii) Other Investment

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI (designated as FVTOCI – equity investment). This election is made on an investment-by-investment basis. Equity investments at FVTOCI are subsequently measured at fair value through OCI. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are not reclassified to profit or loss.

Investments other than the above are classified as FVTPL and are subsequently measured at fair value. The net gains and losses, including any dividend income, are recognised in profit or loss.

f) Inventories

All inventories are stated at lower of 'Cost and Net Realizable Value'.

i. Stores and spares, packing materials and raw materials are valued at lower of cost and net realisable value and for this purpose, cost is determined on First in First Out (FIFO) basis. Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. However, the aforesaid items are not valued below cost if the finished products in which they are to be incorporated are expected to be sold at or above cost.

ii. Finished products and Work in Progress are valued at lower of cost and net realisable value and for this purpose. Cost of finished goods and work in progress includes direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity.

iii. Traded goods are valued at lower of cost and net realizable value. Cost is determined on a weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated remaining costs of completion and the estimated costs necessary to make the sale.

g) Cash and Cash Equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts, if any as they are considered an integral part of the Group's cash management.

h) Foreign currency transactions

i. All transactions in foreign currency are recorded in the reporting currency, based on closing rates of exchange prevalent on the dates of the relevant transactions.

ii. Monetary assets and liabilities in foreign currency, outstanding as on the Balance Sheet date, are converted in reporting currency at the closing rates of exchange prevailing on the said date. Resultant gain or loss is recognized during the year in the Statement of Profit and Loss.

iii. Non-monetary assets and liabilities denominated in foreign currencies are carried at the exchange rate prevalent on the date of the transaction.

iv. Exchange difference arising on the settlement of monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognised as income or expenses in the year in which they arise.

i) Provisions, contingent liabilities and contingent assets

A provision is recognized when the Group has a present obligation (legal or constructive) as a result of past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle a reliably assessable obligation. Provisions are determined based on best estimate required to settle each obligation at each balance sheet date. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liabilities are disclosed in respect of possible obligations that arise from past events, whose existence would be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. Contingent liabilities are also present obligations where it is not probable that an outflow of resources will be required, or the amount of the obligation cannot be measured with sufficient reliability. Contingent Liabilities are not recognized in the financial statements but are disclosed separately.

Contingent assets are not recognised unless it becomes virtually certain that an inflow of economic benefits will arise

j) Financial Assets

Recognition and initial measurement

Trade Receivables are initially recognised when they are originated. All other financial assets are initially recognised when the Group becomes party to the contractual provisions of the instrument. All financial assets other than those measured subsequently at fair value through profit and loss, are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset.

Classification and Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in following categories:

i. Financial Assets at Amortised Cost

A financial asset is measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the Effective Interest rate method (EIR). Amortized cost is calculated by taking into account any discount or premium and fees or cost that are an integral part of the EIR.

The EIR amortization is included in finance income in the statement of profit & loss. The losses arising from impairment are recognized in the statement of profit and loss.

ii. Financial Assets Measured at Fair Value through Other Comprehensive Income (FVOCI)

Financial assets are measured at fair value through Other Comprehensive Income (OCI) if these financial assets are held within a business model with an objective to hold these assets in order to collect contractual cash flows or to sell these financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these assets are subsequently measured at Fair Value. Interest Income under Effective Interest method, foreign exchange gains and losses and impairment losses are recognized in the statement of profit and Loss. Other net gains and losses are recognized in OCI.

iii. Financial asset not measured at amortised cost or at fair value through OCI is carried at Fair Value through Profit and Loss

iv. Equity Investments

All Equity investments within the scope of Ind AS 109 are measured at Fair Value. Such equity instruments which are held for trading are classified as FVTPL. For all other such equity instruments, the Group decides to classify the same either as FVOCI or FVTPL. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

For Equity instruments classified as FVOCI, all fair value changes in the instrument excluding dividends are recognized in OCI. Dividends on such equity instruments are recognized in the statement of Profit or loss.

De-recognition of Financial Assets:

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised when:

-The rights to receive cash flows from the asset have expired, or

The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On de-recognition, any gains or losses on all debt instruments (other than debt instruments measured at FVOCI) and equity instruments (measured at FVTPL) are recognised in the statement of Profit and Loss. Gains and losses in respect of debt instrument measured at FVOCI and that are accumulated in OCI are reclassified to Profit and Loss on de-recognition. Gains or losses on equity instruments measured at FVOCI that are recognised and accumulated in OCI are not reclassified to Profit or Loss on derecognition.

k) Financial Liabilities

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

i) Recognition and Initial Measurement

Financial liabilities are initially recognized when the Group becomes a party to the contractual provisions of the instrument.

Financial Liability is initially measured at fair value plus, for an item not at fair value through profit and loss, net of transaction costs that are directly attributable to its acquisition or issue.

ii) Classification and Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through Profit or Loss (FVTPL)

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL. Financial Liabilities at FVTPL are measured at fair value and changes therein, including any interest expense, are recognised in Statement of Profit and Loss.

Financial liabilities at amortised cost

After initial recognition, financial liabilities other than those which are classified as FVTPL are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

iii) De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

l) Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

m) Offsetting Financial Instruments

Financial assets and liabilities are offset, and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

n) Impairment

a. financial assets

In accordance with Ind AS 109, the Group applies Expected Credit Loss (ECL) model for measurement and recognition of impairment loss on the financial asset measured at amortized cost.

Loss allowances on trade receivables are measured following the 'Simplified Approach' at an amount equal to the Lifetime ECL at each reporting date. The Group uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

In respect of other financial asset, the loss allowance is measured at 12-month ECL only, if there is no significant deterioration in the credit risk since initial recognition of an asset or asset is determined to have a low credit risk at the reporting date.

b. Impairment of Non-financial assets

The Group assesses at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

c. Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

o) Revenue Recognition

The Group recognizes revenue when control over the promised goods or services is transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The specific recognition criteria described below must also be met before revenue is recognised.

Sale of goods

The Group recognises revenue generally at the point in time when the products are delivered to customer or when it is delivered to a carrier for export sale, which is when the control over product is transferred to the customer. In contracts where freight is arranged by the Group and recovered from the customers, the same is treated as a separate performance obligation and revenue is recognized when such freight services are rendered.

Revenue is adjusted for variable consideration such as discounts, rebates, refunds, credits, price concessions, incentives, or other similar items in a contract when they are highly probable to be provided. The amount of revenue excludes any amount collected on behalf of third parties.

Interest and dividend

Interest income including income arising on other instruments are recognised on time proportion basis using the effective interest rate method.

Dividend income is recognized when the right to receive dividend is established.

Export Benefits

The benefit accrued under the Duty Drawback, Merchandise Export Incentive Scheme and other schemes as per the Import and Export Policy in respect of exports made under the said schemes is included as 'Export Incentives' under the head 'Other operating revenue'.

p) Employee benefits

a) Defined Contribution Plan

The Group pays provident fund contributions to publicly administered provident funds as per local regulations. The Group has no further payment obligations once the contributions have been paid. The contributions are accounted for as define contribution plan and the contributions are recognised as employee benefit expense when they are due.

b) Defined Benefit Plan

The liability or asset recognised in the Balance Sheet in respect of defined benefit gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation denominated in ₹ is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the year in which they occur, directly in other comprehensive income.

Changes in present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in the statement of profit and loss as past service cost.

c) Compensated Absences

Compensated Absences are provided based on an actuarial valuation, similar to that of gratuity benefit. Re-measurement, comprising of actuarial gains and losses, in respect of Compensated Absences are recognised in the Statement of Profit and Loss in the period in which they occur.

d) Short-term Benefits

Short-term employee benefits such as salaries, performance incentives etc. are recognised as expenses at the undiscounted amounts in the Statement of Profit and Loss of the period in which the related service is rendered.

q) Borrowings and Borrowing costs.

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

r) Taxation

i. Current Tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's current tax is calculated using rates that have been enacted or substantively enacted by the end of the reporting period.

ii. Deferred Tax

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

The carrying amount of deferred tax asset is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realized, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

s) Earnings per Share

Basic earnings per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events of bonus issue, if any.

For the purpose of calculating diluted earnings per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

The number of equity shares are adjusted retrospectively for all periods presented for any bonus shares issues.

t) Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Group are segregated.

u) Trade Payables & Trade Receivables.

A payable is classified as a 'trade payable' if it is in respect of the amount due on account of goods purchased or services received in the normal course of business. These amounts represent liabilities for goods and services provided to the Group prior to the end of the financial year which are unpaid. These amounts are unsecured and are usually settled as per the payment terms stated in the contract. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the EIR method.

A receivable is classified as a 'trade receivable' if it is in respect of the amount due on account of goods sold or services rendered in the normal course of business. Trade receivables are recognised initially at transaction values and subsequently measured at amortised cost using the EIR method (if there is a financing element), less provision for expected or lifetime credit loss.

v) Leases

Measurement of Lease Liability

At the time of initial recognition, the Group measures lease liability as present value of all lease payments discounted using the Group's incremental cost of borrowing and directly attributable costs. Subsequently, the lease liability is –

1) increased by interest on lease liability.

2) reduced by lease payments made; and

3) remeasured to reflect any reassessment or lease modifications specified in Ind AS 116 'Leases', or to reflect revised fixed lease payments.

Measurement of Right-of-use assets

At the time of initial recognition, the Group measures 'Right-of-use assets' as present value of all lease payments discounted using the Group's incremental cost of borrowing w.r.t said lease contract. Subsequently, 'Right-of-use assets' is measured using cost model i.e., at cost less any accumulated depreciation and any accumulated impairment losses adjusted for any remeasurement of the lease liability specified in Ind AS 116 'Leases'.

Depreciation on 'Right-of-use assets' is provided on straight line basis over the lease period.

The exception permitted in Ind AS 116 for low value assets and short-term leases has been adopted by Group.

Sale & Lease Back of Assets

The transfer of the asset does not qualify as a sale in accordance with the requirements of Ind AS 115, the transaction is accounted for as a financing arrangement according to Ind AS 109, and the asset continues to be recognised in the financial statements. A financial liability is recognised for the proceeds received.

w) Sale & Lease Back of Assets

The transfer of the asset does not qualify as a sale in accordance with the requirements of Ind AS 115, the transaction is accounted for as a financing arrangement according to Ind AS 109, and the asset continues to be recognised in the financial statements. A financial liability is recognised for the proceeds received.

x) Segment Reporting

Based on " Management Approach "as defined in Ind AS 108 -Operating Segments the chief operating decision maker regularly monitors and reviews the operating results of the whole Group as one segment of “Agro -Chemicals”. Thus, as defined in Ind AS 108, the Group’s entire business falls under this one operational segment and hence the necessary information has already been disclosed in the Balance Sheet and the Statement of Profit and Loss. The analysis of geographical segments is based on the areas in which customers of the Group are located.

(All figures are Rupees in crores unless otherwise stated)

NOTE 2. PROPERTY, PLANT AND EQUIPMENT AND CAPITAL WORK-IN-PROGRESS

Particular	Freehold Land	Leasehold land	Plant and Equipment	Buildings	Other Buildings	Electrical Installation	Piping	laboratory equipments	Office Equipment	Computers	Vehicles	Furniture & Fixtures	Right to use Asset	Total
Gross Carrying Value														
Balance at 1st April, 2024	**5.70**	**80.47**	**296.28**	**142.91**	**0.02**	**31.03**	**5.34**	**4.35**	**3.89**	**1.76**	**9.11**	**4.14**	**6.17**	**591.17**
Additions	0.13	1.50	179.49	67.36	-	17.74	-	6.44	1.71	0.45	-	2.33	-	277.15
Addition on account of Acquisition of Subsidiary	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposals/Termination of Lease Arrangement	-	-	8.21	-	0.02	-	-	0.02	-	0.01	0.43	-	-	8.69
Balance at 31st March, 2025	**5.83**	**81.97**	**467.56**	**210.27**	**-**	**48.78**	**5.34**	**10.77**	**5.60**	**2.21**	**8.68**	**6.47**	**6.17**	**859.64**
Additions	-	-	72.83	42.37	-	11.59	-	0.28	0.17	0.19	0.16	0.63	-	128.22
Disposals/Termination of Lease Arrangement	-	-	0.94	-	-	-	-	-	0.14	-	0.47	-	-	1.55
Balance at 31st March, 2026	**5.83**	**81.97**	**539.45**	**252.64**	**-**	**60.37**	**5.34**	**11.05**	**5.63**	**2.40**	**8.37**	**7.10**	**6.17**	**986.31**
Accumulated depreciation and impairment														
Balance at 1st April, 2024	**-**	**4.13**	**87.02**	**23.50**	**0.00**	**11.21**	**4.85**	**2.10**	**2.31**	**1.30**	**5.29**	**1.80**	**2.52**	**146.03**
Eliminated on disposal of assets	-	-	4.90	-	0.00	-	-	0.01	-	0.00	0.41	-	-	5.32
Depreciation charge	-	1.00	30.82	14.63	0.00	5.38	0.05	1.05	0.89	0.35	1.17	0.70	0.57	56.61
Balance at 31st March, 2025	**-**	**5.13**	**112.94**	**38.13**	**0.00**	**16.59**	**4.90**	**3.14**	**3.20**	**1.65**	**6.05**	**2.50**	**3.09**	**197.32**
Eliminated on disposal of assets	-	-	0.60	-	-	-	-	-	0.07	-	0.38	-	-	1.05
Asset Held for Sale	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation charge	-	1.02	57.58	23.40	-	10.29	0.05	2.01	1.09	0.34	0.79	1.06	0.49	98.12
Balance at 31st March, 2026	**-**	**6.15**	**169.92**	**61.53**	**0.00**	**26.88**	**4.95**	**5.15**	**4.22**	**1.99**	**6.46**	**3.56**	**3.59**	**294.40**
Net carrying value as on Mar 31, 2026	**5.83**	**75.82**	**369.53**	**191.11**	**-0.00**	**33.49**	**0.39**	**5.90**	**1.41**	**0.41**	**1.91**	**3.55**	**2.58**	**691.91**
Net carrying value as on 31st March, 2025	**5.83**	**76.84**	**354.62**	**172.14**	**-0.00**	**32.19**	**0.44**	**7.63**	**2.40**	**0.56**	**2.63**	**3.97**	**3.08**	**662.32**

The Company has carried out the exercise of assessment of any indication of impairment to its property plant and equipment as on the Balance Sheet date. Pursuant to such exercise it is determined that there has been no indicators of impairment to its property, plant and equipment as at balance sheet date.

(All figures are Rupees in crores unless otherwise stated)

B. INTANGIBLE ASSETS

Particulars	Software	Total
Gross Carrying Value		
Balance at 31st March, 2024	-	-
Additions	-	-
Disposals/Adjustment	-	-
Balance at 31st March, 2025	**-**	**-**
Additions	0.20	0.20
Disposals/Adjustment	-	-
Balance at 31st March, 2026	**0.20**	**0.20**
Accumulated depreciation and impairment		
Balance at 31st March, 2024	**-**	**-**
Depreciation charge	-	-
Disposals	-	-
Balance at 31st March, 2025	**-**	**-**
Depreciation charge	0.01	0.01
Disposals	-	-
Balance at 31st March, 2026	**0.01**	**0.01**
Net carrying value as on 31st March, 2026	**0.19**	**0.19**
Net carrying value as on 31st March, 2025	**-**	**-**

C. CAPITAL WORK IN PROGRESS

Particulars	Tangible CWIP	Total
Balance as at April 01, 2024	**137.21**	**137.21**
Addition	61.43	61.43
Less: Capitalised during the year	(128.96)	(128.96)
Less: Transfer during the year	(0.05)	(0.05)
Closing balance as on March 31, 2025	**69.63**	**69.63**
Addition	69.86	69.86
Less: Capitalised during the year	(119.12)	(119.12)
Closing balance as on March 31, 2026	**20.37**	**20.37**

(All figures are Rupees in crores unless otherwise stated)

Capital-Work-in Progress (CWIP) ageing schedule is as under:

CWIP	As at 31-03-2026					As at 31-03-2025				
	Amount in CWIP for a period of				Total	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2 to 3 years	> 3 years		Less than 1 year	1-2 years	2 to 3 years	> 3 years	
Projects in progress										
Sarigam	8.56	-	-	-	8.56	34.32	6.94	2.53	-	43.79
Unit 1	0.76	-	-	-	0.76	16.54	8.77	-	-	25.31
Unit 2	0.27	-	-	-	0.27	0.02	-	-	-	0.02
Unit 4	-	-		-	-	0.07	0.12	-	-	0.19
Saykha	5.40	2.31	2.83		10.54	-	-	-	-	-
Tarapur	0.25	-	-	-	0.25	0.32	-	-	-	0.32
Total	**15.24**	**2.31**	**2.83**	**-**	**20.37**	**51.26**	**15.84**	**2.53**	**-**	**69.63**

Completion schedule in respect of Capital-Work-in-Progress (CWIP) , whose completion is overdue and has exceeded its cost compared to its original plan is as under :

As at March 31, 2026

Ageing	Project in Progress	Total
Less than 1 year	12.08	12.08
1-2 years	-	-
2 to 3 years	-	-
> 3 years	-	-
Total	**12.08**	**12.08**

As at March 31, 2025

Ageing	Project in Progress	Total
Less than 1 year	67.93	67.93
1-2 years	-	-
2 to 3 years	-	-
> 3 years	-	-
Total	**67.93**	**67.93**

Project in progress which has exceeded the period and cost includes plant and equipments and associated civil construction initiated during the year which is in nearing completion and expected to be capitalized in FY 2026-27.

(All figures are Rupees in crores unless otherwise stated)

D. INTANGIBLE ASSETS UNDER PROGRESS

Particulars	Software Under Development	Total
Balance at 31st March, 2024	**-**	**-**
Addition	-	-
Less: Capitalised during the year	-	-
Less: Transfer during the year	-	-
Balance at 31st March, 2025		
Addition	0.48	0.48
Less: Capitalised during the year	(0.20)	(0.20)
Less: Transfer during the year	-	-
Balance at 31st March, 2026	**0.28**	**0.28**

Intangible Assets Under Development ageing schedule is as under:

As on March 31, 2026

Particulars	Amount in CWIP for a period of				Total
	> 1 year	1-2 years	2 to 3 years	> 3 years	
Software Under Development	0.28	-	-	-	-
Total	**0.28**	**-**	**-**	**-**	**-**

As on March 31, 2025 **NIL**

1. Contractual Obligation

Refer note 33 on disclosure of contractual commitments for the acquisition of Property, Plant & Equipment.

2. Property, Plant & Equipment taken on finance lease

The Property, Plant & Equipment includes leasehold land where the company is a lessee under finance lease. The lease term in respect of leasehold land is long term lease with ability to opt for renewal of the lease term.

Notes:

a) In case of Holding Company

For the year ended March 31,2026 and March 31, 2025 - Projects in progress consists of plant and equipment which are yet to be installed.

b) In case of Subsidiary- Heranba Organics Private Limited

During the year, the Company has mortgaged its Plant and equipment as security for borrowing of Rs. 17.50 crores taken by Heranba Industries Limited (the holding company) from Bajaj Finance Limited, and the Company is yet to create charge for the same.

During the previous year, the Company has mortgaged its property, plant, and equipment to secure a loan of Rs. 55.00 crores taken by Heranba Industries Limited (the holding company) from Arka Fincap Private Limited, and the Company has created charge against the same. During the year, the loan is repaid and charge satisfaction is done on April 29, 2026.

During the year the company has capitalised the Interest on Loan on Financial Arrangement, amounting to Rs. 0.48 Crores (PY Rs. 1.67 Crores). The average rate of borrowing capitalized is rangeing between 11.65% - 17.50%.

Disclosure under 186(4) of Companies Act.

Particulars	Purpose	31-03-2026	31-03-2025
Heranba Industries Limited	Loan Taken	17.50	55.00
Total		**17.50**	**55.00**

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 3. INVESTMENTS

Particulars	31-Mar-26	31-Mar-25
Non Current		
Investments in equity instruments (At fair value through profit/ loss) (quoted):		
2,000 (As at March 31, 2025, 2000) Equity Shares of The Shamrao Vithal Co-op. Bank Ltd.	0.01	0.01
17,626 (P.Y.13,193) shares of face value ₹ 100/- each of Tarapur Environment Protection Society.	0.25	0.19
1,000 (As at March 31, 2025, 1,000) Equity shares of Matrubhumi Co-op. Credit Society Limited	0.01	0.01
41 (PY: 41) Equity Shares of United Phosphorus Ltd. (FV of ₹ 2)	0.00	0.00
(Full Figure as March 31, 2026: ₹ 29,415.30 and as at March 31, 2025: ₹ 29,415.30)		
200 (PY: 200) Equity Shares of Aditya Birla Money Ltd. (FV of Re. 1)	0.00	0.00
(Full Figure as March 31, 2026: ₹ 9,110.00 and as at March 31, 2025: ₹ 9,110.00)		
500 (PY: 500) Equity Shares of Gujarat State Financial Corporation Ltd. (FV of ₹ 10)	0.00	0.00
(Full Figure as March 31, 2026: ₹ 3000.00 and as at March 31, 2025: ₹ 3000.00)		
Less: Provision for Impairment	(0.00)	(0.00)
(Full Figure as March 31, 2026: ₹ 41,525.30 and as at March 31, 2025: ₹ 41,525.30)		
A)	**0.26**	**0.21**
Investments in equity instruments (At fair value through profit/ loss) (unquoted):		
363.77 Units (March 2025: 225 Units) Investment With Fireside Ventures Investment Fund (*)	5.02	2.61
B)	**5.02**	**2.61**
Other Investment (un-quoted)		
National Savings Certificates [Lodged with Government Departments as security]	0.01	0.01
C)	**0.01**	**0.01**
Total Non Current Investments (A+B+C+D)	**5.29**	**2.83**
Aggregate amount of quoted investments	**-**	**-**
Aggregate amount of un-quoted investments	**5.29**	**2.83**

The Company has made an investment in Alternate Investment Fund (AIF) of ₹ 1.45 Crores (₹ 0.75 Crores in previous year). This investment is marked at fair value through profit and Loss (FVTPL).

(**) Quasi Equity refers to Fair Value of Guarantee given for Financing Arrangement under Sale and Lease back arrangement for the Wholly Owned Subsidiary.

(***) In absence of financial statements of The Shamrao Vithal Co-op. Bank Ltd. And Matrubhumi Co-op. Credit Society Limited the fair value effect is not given.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 4. FINANCIAL ASSETS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Balance with bank held as margin money (*)	0.02	0.02	-	-
Security deposits and Earnest Money Deposits#	5.87	10.33	2.35	2.35
Bank Deposits with more than 12 months maturity**	2.90			
Interest Accrued on Bank Deposits	-	-	0.06	0.02
Staff Advances	0.26	0.27	0.22	0.43
Rent deposits	-	-	0.00	-
Other Receivable	-	-	0.13	-
Advance towards Share Application	-	0.06	-	-
Total	**9.05**	**10.68**	**2.76**	**2.80**

(*) In case of Holding Company - Balances with bank in fixed deposits are kept as security for guarantees/government authorities.

(**) In case of Heranba Organics Private Limited- ₹ 2.89 crore has been pledged with bank as Bank Guarantee and Margin Money.

NOTE NO 5. DEFERRED TAX ASSETS (NET)

The following is the analysis of deferred tax asset/(liabilities) presented in the balance sheet

Particulars		Non Current	
		31-Mar-26	31-Mar-25
Deferred Tax Asset			
Tax Disallowance		7.59	5.38
Unabsorbed Losses		24.55	16.46
Impairment Allowance for trade receivables		9.01	8.36
Fair valuation of financing arrangement		(2.45)	1.27
Fair Valuation of Investment		(0.20)	(0.05)
Property, Plant and Equipment including ROU		(6.77)	(10.13)
Unrealised Profit		1.08	0.50
	(A)	**32.81**	**21.79**
Deferred Tax Liabilities Net			
Tax Disallowance		0.07	0.04
Impairment Allowance for trade receivables		0.00	0.01
Property, Plant and Equipment		(2.61)	(2.78)
	(B)	**(2.54)**	**(2.73)**

Note:

a) Mikusu India Private Limited (Subsidiary) in previous year has created Deferred tax asset on unabsorbed losses considering that there is reasonable certainty that the projected brand sales will generate reasonable profits in future.

(All figures are Rupees in crores unless otherwise stated)

b) Heranba Organics Private Limited (Subsidiary) had till 2024-25 created Deferred Tax Asset on its unabsorbed tax losses upto previous year considering the reasonable certainty of taxable profit from its project under implementation. Deferred Tax is created considering the tax rate under section 115BAB as the company plans to avail the benefit of Section 115BAB granting of concessional rate of Income Tax. From the current year 2025-26, the company on prudent basis has created deferred tax asset only on unabsorbed depreciation. Deferred tax on unabsorbed tax losses not recognised for 2025-26 is Rs.14.04 crore on a prudent basis.

c) The Daikaffil Chemicals India Limited on prudent basis has not created deferred tax asset on unabsorbed tax losses and unabsorbed depreciation, Deferred tax not recognised for 2025-26 is Rs. 0.59 Crores and for 2024-25 is Rs. 0.43 Crores on a prudent basis.

NOTE 6. CURRENT TAX ASSETS(NET)

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Income Tax Refund Receivable	-	-	0.40	-
Total	**-**	**-**	**0.40**	**-**

NOTE NO 7. OTHER ASSETS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
(Unsecured, considered good)				
Advance to Suppliers	-	-	3.44	3.40
Advances to Staff for Expenses	-		0.14	
Capital Advances	0.81	6.20	-	-
Deposit With Government	4.86	-	-	-
Balance with Revenue Authorities	-	-	74.04	59.52
Indirect Tax Receivable	-	-	35.70	18.16
Provision for Indirect Tax Receivable	-		(7.13)	(1.13)
Taxes Paid under Protest	3.25	4.75	-	-
Prepaid Expense	0.21	0.12	4.55	2.65
Prepaid Rent on Security Deposit	0.58	0.82	0.24	0.24
Other Receivables	-	-	0.00	-
Advance Income Tax (Net of Provision for Taxation)	1.09	0.80	-	-
Security Deposits*	0.21	0.18	0.00	-
Advance Rental	-	0.18	-	0.02
Total	**11.01**	**13.05**	**110.98**	**82.86**

*In case of Daikaffil Chemicals India Limited- Includes Rs. 0.08 Crores paid as deposit for Environment Relief Fund in compliance with the order passed by Hon'ble National Green Tribunal and deposited also towards Company's share of contribution against 30% as per Hon'ble Supreme Court Order.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 8. INVENTORIES

Particulars		**31-Mar-26**		**31-Mar-25**
Inventories (lower of cost and net realisable value)				
Raw materials				
- Other	97.65		99.70	
- Stock in Transit	17.33	114.98	-	99.70
Work In Progress		31.19		20.67
Finished Goods				
- Manufactured		257.24		155.83
- Traded		35.61		33.02
- Stock in Transit		4.39		7.79
Packing materials		13.02		16.50
Stores and Spares		3.21		2.99
Consumables		1.93		1.24
Less: Provision for non moving inventories		-		(0.36)
Total		**461.57**		**337.39**

The disclosure of inventories recognised as an expense in accordance with paragraph 36 of IND AS 2 is as follows:

Particulars	**31-Mar-26**	**31-Mar-25**
Amount of inventories recognised as an expense.	1,133.81	971.85
Amount of write - down of inventories recognised as an expense	5.16	0.56
Total	**1,138.97**	**972.41**

NOTE NO 9. TRADE RECEIVABLES

Particulars	**31-Mar-26**	**31-Mar-25**
Unsecured		
Trade Receivables considered good	590.75	554.93
Trade Receivables which have significant increase in Credit Risk	17.92	20.52
Trade Receivables - credit impaired	18.29	12.74
Less: Impairment loss allowance	(36.21)	(33.26)
Total	**590.75**	**554.93**

A. Expected Credit Loss

Allowance for Expected Credit Loss

In accordance with Ind AS 109, the Company uses the expected credit loss ("ECL") model for measurement and recognition of impairment loss on its trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115. For this purpose, the Company uses a provision matrix to compute the expected credit loss amount for trade receivables. The provision matrix takes into account external and internal credit risk factors and historical data of credit losses from various customers. The Company estimates impairment under the simplified approach. Accordingly, it does not track the changes in credit risk of trade receivables. The impairment amount represents lifetime expected credit loss.

(All figures are Rupees in crores unless otherwise stated)

The trade receivables ageing schedule for the year ended on 31st March, 2026 as follows:

Range of O/s period	Undisputed			Total
	Considered Good	Significant increase in credit risk	credit impaired	
Unbilled	-	-	-	-
Not Due	-	-	-	-
less than 6 months	500.76	8.14	-	508.90
6 months - 1 year	20.72	2.65	-	23.37
1-2 year	16.06	1.45	-	17.51
2-3 year	22.65	2.30	-	24.95
> 3 years	30.56	3.38	18.29	52.23
Total	**590.75**	**17.92**	**18.29**	**626.96**
Less: Impairment loss allowance	-	(17.92)	(18.29)	(36.21)
Total	**590.75**	**-**	**-**	**590.75**

In case of Holding Company , with reference to Note no 35 there are legal cases filed against the company by some of the customers, however there are no receivables from these customers as at March 31, 2026 and therefore there are no balances shown as disputed receivables.

The trade receivables ageing schedule for the year ended on 31st March, 2025 as follows:

Range of O/s period	Undisputed			Total
	Considered Good	Significant increase in credit risk	Credit impaired	
Unbilled	-	-	-	-
Not Due	-	-	-	-
less than 6 months	398.25	4.47	-	402.72
6 months - 1 year	82.13	8.49	-	90.62
1-2 year	34.92	3.50	-	38.42
2-3 year	11.23	1.07	-	12.30
> 3 years	28.40	2.99	12.74	44.13
Total	**554.93**	**20.52**	**12.74**	**588.19**
Less: Impairment loss allowance	-	(20.52)	(12.74)	(33.26)
Total	**554.93**	**-**	**-**	**554.93**

Movement of Expected Credit Loss

Particulars	Opening	Net change During the year	Closing
March 31, 2026	33.26	2.95	36.21
March 31, 2025	27.76	5.50	33.26

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 10. CASH AND CASH EQUIVALENTS

Particulars	31-Mar-26	31-Mar-25
Balances with banks:		
- in current accounts	18.17	42.42
Cash on hand	5.66	0.17
Total	**23.83**	**42.59**

NOTE NO 11. BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS

Particulars	31-Mar-26	31-Mar-25
- Balance with bank held as margin money*	8.94	11.92
- Unpaid Dividend Balance**	0.02	0.04
- Fixed deposits with original maturity of more than 3 months but less than 12 months	-	0.01
Total	**8.96**	**11.97**

In case of Holding Company

*The Company has pledged above deposits with bank as Bank Guarantee and margin money.

**These balances represents unclaimed dividend account which is earmarked for payment of dividend and cannot be used for any other purpose.

NOTE NO 12. EQUITY SHARE CAPITAL

Particulars	31-Mar-26	31-Mar-25
Authorised Share Capital:		
4,50,00,000 (As at 31st March, 2025: 4,50,00,000) Equity Shares of ₹ 10/- each	45.00	45.00
Issued and subscribed capital:		
4,00,13,467 (As at 31st March, 2025: 4,00,13,467) Equity Shares of ₹ 10/- each fully paid up	40.01	40.01
	40.01	**40.01**

a) Terms/rights attached to equity shares

The Holding Company has a single class of equity shares having a par value of ₹ 10 per share. Each shareholder of equity share is entitled to one vote per share. The Holding Company declares and pays dividend in Indian rupees.

In the event of liquidation of the Holding Company, the holders of equity shares will be entitled to receive the remaining assets of the company in proportion to the number of equity shares held by each shareholder, after settlement of all preferential obligations.

As per the records of the Holding Company, including its register of shareholders/members and other declarations received from shareholders regarding beneficial interest, the above shareholding represents both legal and beneficial ownerships of the shares.

b) Reconciliation of Number of Shares Outstanding:

Particulars	Number of shares
Fully paid equity shares	
Balance at 1st April, 2024	4,00,13,467
Increase/(Decrease) during the year	-
Balance at 31st March, 2025	4,00,13,467
Increase/(Decrease) during the year/Bonus shares	-
Balance at 31st March, 2026	**4,00,13,467**

(All figures are Rupees in crores unless otherwise stated)

c) Details of shareholders holding more than 5% equity shares in the company

Particulars	As at Mar 31, 2026		As at Mar 31, 2025	
	No. of Shares	%	No. of Shares	%
Fully paid equity shares				
Mr. Sadashiv K. Shetty	72,01,796	18.00%	72,01,796	18.00%
Mr. Raghuram K. Shetty	1,19,11,446	29.77%	1,19,11,446	29.77%
Mrs. Sujata S. Shetty	32,30,400	8.07%	32,30,400	8.07%
Mrs. Vanita R. Shetty	20,18,000	5.04%	20,18,000	5.04%
	2,43,61,642	**60.88%**	**2,43,61,642**	**60.88%**

d) Details of Promoters shareholders holding in equity shares of the company

Promoter Name	As at Mar 31, 2026			As at Mar 31, 2025		
	No. of Shares	%of total shares	% Change during the year	No. of Shares	%of total shares	% Change during the year
Promoters						
Sadashiv K. Shetty	72,01,796	18.00%	0.00%	72,01,796	18.00%	0.00%
Raghuram K. Shetty	1,19,11,446	29.77%	0.00%	1,19,11,446	29.77%	0.00%
Promoters Group						
Sujata S. Shetty	32,30,400	8.07%	0.00%	32,30,400	8.07%	0.00%
Vanita R. Shetty	20,18,000	5.04%	0.00%	20,18,000	5.04%	0.00%
Sams Industries Ltd.	8,67,288	2.17%	0.00%	8,67,288	2.17%	0.00%
Raghuram K. Shetty HUF	13,80,000	3.45%	0.00%	13,80,000	3.45%	0.00%
Shreya S. Shetty	9,42,500	2.36%	0.00%	9,42,500	2.36%	0.00%
Shriraj S. Shetty	8,42,500	2.11%	0.00%	8,42,500	2.11%	0.00%
Raunak R. Shetty	6,36,250	1.59%	0.00%	6,36,250	1.59%	0.00%
Roshan R. Shetty	6,36,250	1.59%	0.00%	6,36,250	1.59%	0.00%
Sadashiv K. Shetty HUF	3,20,600	0.80%	0.00%	3,20,600	0.80%	0.00%
Nithyanand K. Shetty	108	0.00%	0.00%	108	0.00%	0.00%

NOTE NO 13. OTHER EQUITY

Particulars	31-Mar-26	31-Mar-25
Securities premium	58.18	58.18
General reserve	46.75	46.75
Capital Redemption Reserve	0.25	0.25
Capital Reserve on Acquisition	2.79	2.79
Foreign exchange translation reserve	0.05	-
Retained Earnings	613.68	692.82
Total	**721.71**	**800.79**

(All figures are Rupees in crores unless otherwise stated)

Securities Premium :

Securities Premium represents the premium received on issue of shares. It can be utilised to pay-off equity related expenses or for issuance of bonus shares and its related issue expenses.

General reserve

Under the erstwhile Companies Act 1956, general reserve was created through an annual transfer of net income at a specified percentage in accordance with applicable regulations. The purpose of these transfers was to ensure that if a dividend distribution in a given year is more than 10% of the paid up share capital of the Holding Company for that year, then the total dividend distribution is less than total distributable reserve for that year. Consequent to introduction of the Companies Act 2013, the requirement to mandatorily transfer a specified percentage of net profit to general reserve has been withdrawn. However the amount previously transferred to the general reserve can be utilised only in accordance with the specific requirements of the Companies Act, 2013.

Capital Redemption Reserve

Capital redemption reserve represents the amount of profits transferred from general reserve for the purpose of redemption of preference shares or for the buyback of shares.

Capital Reserve on Acquisition

Capital Reserve on Acquisition represents the excess of the fair value of Assets less Liabilities over the purchase consideration in accordance with Ind AS 103

Retained Earnings

The retained earnings comprise of surplus which is used from time to time to transfer profits by appropriations. Retained earnings is free reserve of the Company and is used for the purpose like issuing bonus shares, buy back of shares and other purposes (like declaring dividend etc.) as per the approval of the Board of Directors. It includes the remeasurements of defined benefit plan as per actuarial valuations which will not be re-classified to statement of profit and loss in subsequent periods.

Dividend

Holding Company - The dividend proposed for the previous year has been paid during the year and charged to Retained earning amounting to Rs. 4.00 Crores.

NOTE NO 14. LONG TERM BORROWINGS

Particulars	31-Mar-26	31-Mar-25
Unsecured		
Intercorporate Deposit- Related Party*	20.25	9.04
Financing Arrangement under Sale and Lease Back Arrangement (**)	84.56	105.79
Less: Current Maturities	(21.53)	(22.14)
Total	**83.28**	**92.69**
Unsecured	**104.81**	**114.84**
	104.81	**114.84**

(*) Loan from SAMS Industries Private Limited carrying Interest Rate of 9%, for 5 Years and shall be repaid along with Interest.

(a) In Case of Holding Company

Month - Year	31-Mar-26	31-Mar-25
Aug - 2030	95.77	-
Mar - 2030	9.04	9.04
Total	**104.81**	**9.04**

(b) In Case of Heranba Organics Private Limited

(**) The Company has entered into a Master Lease Agreement with Siemens Financial Services Private Limited on January 29 2024, Capsave Finance Private Limited on November 11, 2024 and Mizuho Ra Leasing Private Limited (formerly known as Rent Alpha Private Limited) on August 23, 2024 whereby the Company has sold some of the Plant and Equipment to these companies and taken it back on Lease for a tenor of 60 months. At the end of the lease period the Company has a repurchase option at a pre determined price. The substance of the transaction being that of a financing arrangement, the sale is not recognised and the arrangement is treated as a financing arrangement in the financial statements. Accordingly, the Company has shown the Plant and Equipment under Property, Plant and Equipment and has shown the transfer proceeds as Financing Arrangement under Sale and Lease Back Arrangement under Long Term Borrowings.

(All figures are Rupees in crores unless otherwise stated)

The tenor of the arrangement is for a period of 5 years, carrying effective interest rate range between 11.65% - 17.50%. Interest and Principal are repayable at the end of each month/quarter.

(c) Maturity Profile for Borrowings of the Group

Particulars	31-Mar-26	31-Mar-25
Repayment within one year	21.53	22.14
Repayment beyond one year to five years	83.28	92.69
Repayment beyond five years	-	-
	104.81	**114.84**

d) In case of Heranba Organic Private Limited - Principal and Interest Delay and Default Disclosure for the year ended March 31, 2026

Particulars	Amount (₹ in Crs)	Original Due Date	Due date considered for Default	Paid Date	Delay in days
Siemens Financial Services Private Limited	0.07	20-10-2025	23-10-2025	24-10-2025	1
Siemens Financial Services Private Limited	0.29	22-10-2025	23-10-2025	24-10-2025	1
Siemens Financial Services Private Limited	0.29	20-01-2026	20-01-2026	21-01-2026	1
Mizuho Ra Leasing Private Limited	0.37	01-02-2026	02-02-2026	03-02-2026	1

NOTE NO 15. LEASE LIABILITIES

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Lease Liability	3.01	3.29	0.28	0.34
Total	**3.01**	**3.29**	**0.28**	**0.34**

Disclosure in accordance with Ind AS - 116 "Leases", of the Companies (Indian Accounting Standards) Rules, 2015

(a) Movement in Lease Liabilities

Particulars	31-Mar-26	31-Mar-25
Balance at the beginning	3.63	4.01
Addition during the year	-	-
Interest on lease liabilities	0.35	0.38
Terminations	-	-
Lease Payments	(0.69)	(0.76)
Closing	**3.29**	**3.63**

(b) Maturity Profile of Lease Liabilities

The table below provides details regarding Contractual Maturities of Lease Liability as at March on an undiscounted basis.

Ageing	31-Mar-26	31-Mar-25
Within One year	0.57	0.69
Two to Five years	2.80	2.16
More than Five years	1.76	2.98
Total	**5.14**	**5.83**

(c) The Group does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 16. OTHER FINANCIAL LIABILITIES

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Interest accrued	-	-	7.22	6.11
Interest accrued MSME	-	-	1.50	0.68
Security Deposit from Dealers	-	-	15.18	13.44
Employee Benefits & Other Payable	-		18.52	32.21
Unpaid Dividend*	-	-	0.02	0.04
Capital Creditors - MSME	-		-	8.57
Capital Creditors	-	-	2.14	11.80
Total	**-**	**-**	**44.58**	**72.85**

In case of Holding Company

*As at the year end there is no amount due for payment to the Investor Education & Protection Fund under Section 124(5)of the Companies Act, 2013.

In case of Daikaffil Chemicals India Limited

*During the year the Company has transferred amount of ₹ 0.02 Crores to Investor Education & Protection fund.

NOTE NO 17. PROVISIONS

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Employee Benefits				
Provision for leave benefit	3.52	3.54	1.37	1.33
Provision for Gratuity	1.35	1.09	11.16	10.44
Provision for Rate Differences	-	-	21.34	-
Provision for Income Tax	-	-	0.16	0.16
Total	**4.87**	**4.63**	**34.03**	**11.93**

Movement of Provision for Rate Differences

Particulars	Opening	Net change During the year	Closing
March 31, 2026	-	21.34	21.34
March 31, 2025	-	-	-

Disclosure in accordance with Ind AS – 19 "Employee Benefits", of the Companies (Indian Accounting Standards) Rules, 2015.

The Group has carried out the actuarial valuation of Gratuity and Compensated Absences liability under actuarial principle, in accordance with Ind AS 19 - Employee Benefits.

Gratuity is a defined benefit plan under which employees who have completed five years or more of service are entitled to gratuity on departure from employment at an amount equivalent to 15 days salary (based on last drawn salary) for each completed year of service restricted to Rs 0.20 crores. The Holding Company's and Step Down Subsidiary's gratuity liability is funded. In case of other two wholly owned subsidiaries the liability is unfunded.

Due to notification of The New Labour Codes during the year 2025-26, an additional amount of Rs. 0.11 Crores towards gratuity liability has been recognised as past service cost.

(All figures are Rupees in crores unless otherwise stated)

i) The amount recognised in the balance sheet and the movements in the net defined benefit obligation of Gratuity over the year is as follow:

	Particulars	31-Mar-26	31-Mar-25
(a)	**Reconciliation of opening and closing balances of Defined benefit Obligation**		
	Defined Benefit obligation at the beginning of the year	15.71	12.44
	Transfer in from Group Company		0.75
	Current Service Cost	2.21	1.79
	Interest Cost	1.06	0.95
	Past Service cost- Incurred during the period	0.11	
	Actuarial (Gain)/Loss-Other Comprehensive Income	(1.55)	0.49
	Actuarial (Gains)/Losses on Obligations - Due to Change in Financial Assumptions	(0.05)	0.02
	Actuarial (Gains)/Losses on Obligations - Due to Experience Adjustment	(0.33)	(0.01)
	Actuarial (Gains)/Losses on Obligations - Due to Demographic Assumptions	-	(0.08)
	Benefits paid directly by the Employer	(0.03)	(0.01)
	Benefits paid by the Fund	(1.09)	(0.64)
	Defined Benefit obligation at the year end	**16.04**	**15.71**
(b)	**Reconciliation of opening and closing balances of fair value of plan assets**		
	Fair Value of plan assets at the beginning of the year	4.17	3.67
	Transfer in from Group Company		0.76
	Interest Income	0.28	0.05
	Expected return on Plan Assets		0.27
	Actuarial Gain/(Loss)	(0.05)	(0.01)
	Employer Contribution	0.37	0.12
	Benefits Paid	(1.09)	(0.64)
	Return on Plan Assets, Excluding Interest Income		(0.03)
	Fair Value of Plan Assets at the year end	**3.69**	**4.17**
(c)	**Actual Return on Plan Assets**		
	Interest Income	0.28	0.32
	Return on Plan Assets, Excluding Interest Income	(0.05)	(0.05)
	Actual Return on Plan Assets	**0.23**	**0.27**
(d)	**Reconciliation of fair value of assets and obligations**		
	Fair Value of Plan Assets	3.69	4.17
	Present value of Defined Benefit obligation	15.24	15.71
	Liability recognized in Balance Sheet	**11.55**	**11.53**

(All figures are Rupees in crores unless otherwise stated)

i) The amount recognised in the balance sheet and the movements in the net defined benefit obligation of Gratuity over the year is as follow: (Contd.)

Particulars		31-Mar-26	31-Mar-25
(e)	**Expenses recognized during the year (Under the head Employees Benefit Expenses)**		
	Current Service Cost	2.21	1.79
	Interest Cost	0.78	0.63
	Past Service cost- Recognized	0.01	
	Net Cost	**3.00**	**2.43**
(f)	**Actuarial (Gain)/Loss- Other Comprehensive Income**	**(1.73)**	**0.47**
(g)	**Net liabilities recognised in the balance sheet**		
	Long-term provisions	1.35	1.09
	Short-term provisions	11.16	10.44
		12.51	**11.53**

ii) Actuarial Assumptions

Particulars	31-Mar-26	31-Mar-25
Expected return on Plan Assets	7.06%	6.72%
Discount rate (per annum)	7.06% - 8%	6.72% - 6.83%
Attrition rate	5% - 10%	5% - 10%
Rate of escalation in salary (per annum)	8%	2% - 10%
Mortality Rate During Employment	Indian Assured Lives Mortality (2012-14) Ultimate	Indian Assured Lives Mortality (2012-14) Ultimate

iii) Expected Payout

Particulars	31-Mar-26	31-Mar-25
Projected Benefits Payable in Future Years From the Date of Reporting		
Expected Payout 1st Following Year	1.68	1.55
Expected Payout 2nd Following Year	1.05	0.78
Expected Payout 3rd Following Year	1.30	1.02
Expected Payout 4th Following Year	1.39	1.27
Expected Payout 5th Following Year	1.06	1.34
Expected Payout 6th to 10th Following Year	7.14	6.22
Expected Payout for Years 11 & above	19.06	18.80

The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

There is no minimum funding requirement for a gratuity plan in India and there is no compulsion on the part of the Holding company fully or partially pre-fund the liabilities under the plan.

(All figures are Rupees in crores unless otherwise stated)

iv) Sensitivity analysis

A quantitative Sensitivity analysis for significant assumption

Particulars	31-Mar-26			31-Mar-25		
	Discount Rate	Salary Growth Rate	Attrition Rate	Discount Rate	Salary Growth Rate	Attrition Rate
Changes in Assumption	1%	1%	1%	1%	1%	1%
Increase in assumption	(1.20)	1.28	(0.10)	(1.22)	1.32	(0.12)
Decrease in assumption	1.35	(1.15)	0.11	1.40	(1.19)	0.13

Gratuity is a defined benefit plan and group is exposed to the Following Risks:

1 **Salary Risk:** The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

2 **Interest rate risk:** A fall in the discount rate which is linked to the G.Sec. Rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

3 **Investment Risk:** The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

4 **Asset Liability Matching Risk:** The plan faces the ALM risk as to the matching cash flow. Since the plan is invested in lines of Rule 101 of Income Tax Rules, 1962, this generally reduces ALM risk.

5 **Mortality risk:** Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

6 **Concentration Risk:** Plan is having a concentration risk as all the assets are invested with the insurance company and a default will wipe out all the assets. Although probability of this is very less as insurance companies have to follow regulatory guidelines.

NOTE NO 18. SHORT TERM BORROWINGS

Particulars	31-Mar-26	31-Mar-25
Secured-From Banks		
Bills Discounted with Bank of Baroda	27.11	4.10
Foreign Currency Loan from Bank of Baroda	50.91	45.96
Packing Credit from Bank of Baroda	63.98	44.25
Packing Credit From CTBC	-	25.64
Cash Credit with Bank of Baroda	24.07	15.11
Cash Credit with IDBI Bank	15.94	-
CTBC Bank - WCDL	36.65	8.90
IDBI Bank- WCDL	24.00	-
Bajaj Finance Limited	17.50	-
Arka Fincap	-	55.00
Unsecured		
Current Maturities of Long Term Borrowings	21.53	22.14

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 18. SHORT TERM BORROWINGS (Contd.)

Particulars	31-Mar-26	31-Mar-25
Bill discounting of vendors	193.83	-
Bajaj Finance Limited	-	17.50
Loan From Director	**13.96**	**14.00**
	489.48	**252.60**

Particulars	31-Mar-26	31-Mar-25
Secured	260.16	198.96
Unsecured	229.32	53.64
	489.48	**252.60**
Loan from Related Party	13.96	14.00
Loan from Others	475.52	238.60
	489.48	**252.60**

Notes

I. Holding Company

1) Terms and Security of Borrowings:

a Cash Credit - Bank Of Baroda - Sanctioned Limit Rs. 74.75 crores, CC Interest rate 0.25% over 1 year MCLR Plus Strategic Premium.

b Foreign Currency Loan - Bank of Baroda - It is a sublimit of Rs.60 crores at Interest rate of around 6.10% p.a. sanctioned under overall Cash Credit limit of Rs.74.75 crores. Based on MCLR plus Strategic Premium, payable as and when charged.

c Working Capital Loan - Bank of Baroda -It is a sublimit of Rs.50 crores sanctioned under overall Cash Credit limit of Rs.74.75 crores. Interest rate 0.25% over 1 year MCLR plus Strategic Premium which is around 9.50% p.a.

d Packing Credit - Bank of Baroda -Sanctioned limit Rs. 75.00 crores at average Interest rate of around 5.25% p.a. (P.Y. Sanctioned limit Rs. 75.00 crores at average Interest rate of around 6.43% p.a.).

e Working Capital Demand Loan- CTBC Bank Co. Ltd. - Sanctioned limit Rs. 35 crores at interest rate of 9.50% p.a. (P.Y. 9.40% p.a.)

f Packing Credit - CTBC Bank Co. Ltd. - Sanctioned limit Rs. 35 crores at average interest rate 6.43% p.a.

g Cash Credit - IDBI Bank - Sanctioned Limit Rs. 28 crores, CC Interest rate is MCLR + 0.25% (Present effective rate is 9.15% p.a.).

h Working Capital Demand Loan- IDBI Bank - Sanctioned limit Rs. 42 crores at interest rate of MCLR+ 0.20% p.a. (Present effective rate is 9.10% p.a.).

Above cash credit and packing credit limits are secured by way of exclusive first charge on hypothecation of entire inventories, Book debts and other current assets present & future.

i During the year the company renewed Working Capital Loan - Bajaj Finance Limited - sanctioned limit of Rs.17.50 crores Floating rate of interest 8.95%(BFL Floating Reference Rate 8.35% + spread 0.60%p.a.) which is now secured by exclusive charge on movable Fixed Assets situated at Heranba Organics Private Limited 2817/1/2, Chemical Zone, GIDC Sarigam, Tal. Umbergaon, Dst. Valsad, Gujarat-396155 of Heranba Organics Private Limited with coverage of 2x of Facility amount along with personal guarantee of promoters- Mr. Sadashiv Kanyana Shetty, Mr. Raghuram Kanyana Shetty, Mr. Sriraj Sadashiv Shetty and Mr. Raunak Raghuram Shetty and Corporate guarantee of Heranba Organics Private Limited (i.e., Movable Fixed Assets provider as security).

j Working Capital Loan - Arka Fincap - sanctioned limit of ₹ 55 crores. The Loans are secured by Pledge of Plant and Machinery of wholly owned subsidiary Heranba Organic Pvt. Ltd. , Corporate Guarantee of Heranba Organics Pvt. Ltd. and Personal Guarantee of Promoters - Mr. Sadashiv Kanyana Shetty and Mr. Raghuram Kanyana Shetty the same is repaid during the year.

(All figures are Rupees in crores unless otherwise stated)

The above facilities are secured as follows,

i Pari pasu First charge by way of hypothecation of entire current assets including book debts of the company both present and future.

ii Pari pasu Equitable Mortgage of all land and buildings and hypothecation of plant and machinery situated at factories or at godowns.

iii Personal Guarantee of Mr. Sadashiv Shetty, Mr. Raghuram Shetty, Smt Sujata Shetty, Smt Vanita Shetty, Mr. Raunak Shetty and Mr Shriraj Shetty.

iv Corporate Guarantee of Heranba Organics Private Limited against Bajaj Finance Limited , Bank of Baroda and IDBI Bank loan (Guarantee agreement is pending execution).

2) Terms of Unsecured Borrowings:

a For previous year - Working Capital Loan - Bajaj Finserv - sanctioned limit of Rs.17.50 crores Floating rate of interest 8.95% (BFL Floating Reference Rate 8.35% + spread 0.60%p.a.) PY 9.25% Unsecured facility with personal guarantee of promoters- Mr. Sadashiv Shetty, Mr. Raghuram Shetty, Mr. Sriraj Shetty and Mr. Raunak Shetty.

b Loan from R. K. Shetty: Loan of Rs 14 Crores at interest of 9.5% Per Annum. Repayable after 365 days from the date of disbursement, along with interest.

II. Subsidiary Company- Heranba Organics Private Limited

1) Terms and Securities of Borrowings:

a) Working Capital Demand Loan- CTBC Bank Co. Ltd. - Sanctioned limit Rs. 9.90 crores at interest rate of 9.75% p.a.

b) Cash Credit - CTBC Bank - Sanctioned Limit Rs. 0.10 Crore , CC Interest rate is MCLR + 0.25% (Present effective rate is 9.15% p.a.). Cash credit facility is not yet availed.

2) The above facilities are secured as follows,

a) Personal Guarantee of Mr. R.K.Shetty.

b) Corporate Guarantee of Heranba Industries Ltd.

c) Exclusive Charge over entire Current Assets of the Company.

III. Disclosure "As per the amendment to IND AS 7 Statement of Cash Flow " an entity shall provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.

Particulars	Long term Borrowing	Lease Liabilities	Short Term Borrowing	Interest accrued	Total
Opening Balance as at April 1, 2024	4.01	17.91	143.04	5.16	170.11
Interest accrued during the year	0.38	-	-	27.95	28.33
Changes in Financial Cash flow	-	-	-	-	-
Proceeds during the year	-	9.00	174.74	-	183.74
Repayment during the year	(0.76)	-	-	(26.32)	(27.08)
Net Movement in Current Maturities	-	(22.14)	22.14	-	-
Internal Transfer	-	87.93	(87.93)	-	-
Other Non- Cash Adjustments	-	-	0.61	-	0.61
Closing Balance as at March 31, 2025	**3.63**	**92.69**	**252.60**	**6.79**	**355.71**
Opening Balance	3.63	92.69	252.60	6.79	355.71
Interest accrued during the year	0.35	-	-	48.67	49.02
Changes in Financial Cash flow	-	-	-	-	-
Proceeds during the year	-	10.00	227.41	-	237.41
Repayment during the year	(0.69)	(21.23)	-	(45.39)	(67.31)
Net Movement in Current Maturities	-	(21.53)	21.53	-	-
Internal Transfer	-	23.49	(22.14)	(1.34)	-
Other Non- Cash Adjustments	-	(0.14)	10.08	(0.01)	9.93
Closing Balance as at March 31, 2026	**3.29**	**83.28**	**489.48**	**8.72**	**584.76**

(All figures are Rupees in crores unless otherwise stated)

IV. Borrowings from banks or financial institutions on the basis of security of current assets

The Holding Company has borrowings during the year from banks on the basis of security of current assets, the disclosure w.r.t documents submitted to lenders is tabulated in Statement 1.

V. Registration of charges or satisfaction with Registrar of Companies

In case of Holding Company

All the charges or satisfaction as per the sanction are duly registered with Registrar of Companies as at March 31,2026 and March 31, 2025 in favour of the lenders for facilities availed by the Company except charge on IDBI loan and Bajaj Finance Limited Loan is not created.

In case of Heranba Organics Private Limited

All the charges or satisfaction as per the sanction are duly registered with Registrar of Companies as at March 31,2026 in favour of the lenders for facilities availed by the Company except charge for Bajaj Finance Limited is yet to be created.

NOTE NO 19. TRADE PAYABLES

Particulars	31-Mar-26	31-Mar-25
Dues of Micro and Small Enterprise	14.95	9.83
Dues of Other than Micro and Small Enterprise	484.63	476.57
Total	**499.58**	**486.40**

As at March 31, 2026

Range of O/s period	MSME		Others	
	Undisputed	Disputed	Undisputed	Disputed
Unbilled	-	-	19.15	-
Not Due	-	-	-	-
Less than 1 year	14.82	-	430.04	-
1-2 years*	0.13	-	32.76	-
2-3 year	-	-	0.99	-
> 3 years	-	-	1.69	-
Total	**14.95**	**-**	**484.63**	**-**

*(Full figures as at March 2025, ₹ 19,516)

As at March 31, 2025

Range of O/s period	MSME		Others	
	Undisputed	Disputed	Undisputed	Disputed
Unbilled	-	-	3.80	-
Not Due	-	-	-	-
Less than 1 year	9.83	-	466.83	-
1-2 years	-	-	4.15	-
2-3 year*	-	-	0.65	-
> 3 years	-	-	1.14	-
Total	**9.83**	**-**	**476.57**	**-**

(All figures are Rupees in crores unless otherwise stated)

Details of dues to micro and small enterprises as defined under MSMED Act, 2006

Particulars	31-Mar-26	31-Mar-25
Principal amount due (incl. capital creditors)	14.94	18.40
Interest due on above	0.82	0.44
The amounts of the payment made to the supplier beyond the appointed day during each accounting year	-	-
Amount of interest paid in terms of Sec 16 of the Micro, Small and Medium Enterprises Development Act, 2006	-	-
Amount of interest due and payable for the period of delay	-	
Amount of interest accrued and remaining unpaid as at year end	**1.50**	**0.68**

The MSME Parties have been determined to the extent such parties have been identified on the basis of information available with the Company.

NOTE NO 20. OTHER LIABILITIES

Particulars	Non- Current		Current	
	31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
Advance against orders- Contract Liability (refer note 22(b))	-	-	20.94	18.75
Statutory liabilities	-	-	8.55	5.78
Total	**-**	**-**	**29.49**	**24.53**

NOTE NO 21. CURRENT TAX LIABILITIES (NET)

Particulars	31-Mar-26	31-Mar-25
Current tax liabilities	9.23	10.93
Total	**9.23**	**10.93**

NOTE NO 22. REVENUE FROM OPERATIONS

Particulars	2025-26	2024-25
Sale from operations		
Sale of Goods	1,424.02	1,273.78
Sale of Traded Goods	162.53	128.50
	1,586.55	**1,402.28**
Other operating revenue:		
Export Incentive	8.44	7.45
Total	**1,594.99**	**1,409.73**

I Disclosure in accordance with Ind AS - 115 "Revenue Recognition Disclosures", of the Companies (Indian Accounting Standards) Rules, 2015

a) Revenue disaggregation based on Service Type and by Geographical Region:

i) Revenue disaggregation by type of Service is as follows:

Major Service Type	2025-26	2024-25
Sale of Goods	1,424.02	1,273.78
Sale of Traded Goods	162.53	128.50
Export Incentive	8.44	7.45
	1,594.99	**1,409.73**

(All figures are Rupees in crores unless otherwise stated)

ii) Revenue disaggregation by geographical region is as follows:

Geographical Region	**2025-26**	**2024-25**
India	1,095.10	981.20
Outside India	499.89	428.53
Total revenue from operations	**1,594.99**	**1,409.73**
Timing of revenue recognition		
At a point in time	1,594.99	1,409.73
Total revenue from operations	**1,594.99**	**1,409.73**

(b) Contract Balances

The Contract liability primarily relate to advances received from the customers against orders. Significant changes in the contract liabilities balance during the period are as under:

Particulars	**2025-26**	**2024-25**
Contract liabilities		
Balances at the beginning of the year	18.75	14.56
Revenue recognised that is included at the beginning of the period	(18.75)	(14.56)
Advances received during the year	20.94	18.75
Advances outstanding during the year	**20.94**	**18.75**

The contractual commitment with respect to contract liabilities will be executed within a year.

(c) Significant adjustments between the contracted price and revenue recognized in the Statement of profit and loss account:

Particulars	**2025-26**	**2024-25**
Reconciliation of revenue from operations with Contract Price		
Contract Price	1,620.86	1,440.80
Less:		
Discounts	34.31	38.52
Total Revenue from operations	**1,586.55**	**1,402.28**

NOTE NO 23. OTHER INCOME

Particulars	**2025-26**	**2024-25**
Interest Income	1.37	1.08
Interest Income fair valued under IND AS 109	0.23	0.10
Dividend Income	-	0.00
(Full Figure for 24-25 : Rs.7,500)		
Foreign Exchange Fluctuation Gain/ ((loss) - net*	(8.15)	3.98
Profit on Sale of Property, Plant & Equipment	0.02	0.28
Profit on sale of investment	-	0.01
Reversal of Excess provision	8.34	-
Sundry Balances Written Back	0.04	0.26

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 23. OTHER INCOME (Contd.)

Particulars	2025-26	2024-25
Gain/(Loss) Fair Valuation of Investment	1.04	0.52
Miscellaneous income	5.05	1.35
Total	**7.94**	**7.58**

(*) The Company discloses the impact of exchange gain/ (loss) as part of other income to maintain uniformity of disclosure in each quarter and annual accounts

NOTE NO 24. COST OF MATERIALS CONSUMED

Particulars	2025-26	2024-25
Opening Stock	116.20	85.14
Less: Impairment of Opening Stock of Raw Material	(0.12)	-
Add: Purchases	1,172.62	998.98
Less: Closing stock	128.00	116.20
Total	**1,160.70**	**967.92**

NOTE NO 25. PURCHASE OF STOCK IN TRADE

Particulars	2025-26	2024-25
Purchase of Stock in Trade	51.61	7.82
Total	**51.61**	**7.82**

NOTE NO 26. CHANGES IN INVENTORIES OF FINISHED GOODS, WORK-IN-PROGRESS AND STOCK IN TRADE

Particulars	2025-26	2024-25
Inventory adjustment - WIP		
Opening Stock of Work In Progress	20.67	25.71
Less: Impairment of Work In Progress Inventory	(0.21)	-
Closing Stock of Work In Progress	(31.19)	(20.67)
	(10.74)	**5.04**
Inventory adjustment - Finished Goods		
Opening Stock of Finished Goods	163.63	124.78
Less: Impairment of Finished Goods Inventory	(0.03)	-
Closing Stock of Finished Goods	(261.63)	(163.63)
	(98.03)	**(38.85)**
Inventory adjustment - Traded goods		
Opening Stock of Finished Goods	33.02	35.91
Closing Stock of Finished Goods	(35.61)	(33.02)
	(2.59)	**2.89**
Total	**(111.36)**	**(30.92)**

The inventory cost of finished goods in current year includes write down of Rs. 5.16 Crores and in previous year of Rs. 0.56 Cores.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 27. EMPLOYEE BENEFIT EXPENSES

Particulars	2025-26	2024-25
Salaries, wages and bonus, etc.	106.31	96.80
Contribution to provident and other funds	5.63	4.80
Staff welfare expenses	4.30	3.49
Total	**116.24**	**105.09**

NOTE NO 28. FINANCE COSTS

Particulars	2025-26	2024-25
Interest on Financial Liability at amortised cost	32.62	18.33
Interest on Statutory Dues	0.07	0.55
Interest on Income Tax	1.02	2.50
Interest on MSME	0.83	0.44
Interest on Lease Liability	0.35	0.38
Interest on Financing Arrangement	11.58	4.17
Interest - Others	0.00	-
Amortisation of Upfront Fees	0.29	0.19
Other Finance Charges	3.28	4.27
Total	**50.04**	**30.83**

NOTE NO 29. DEPRECIATION AND AMORTISATION EXPENSES

Particulars	2025-26	2024-25
Depreciation of property, plant and equipment	97.63	56.04
Amortisation of Intangible Assets	0.01	-
Depreciation of Right to Use Asset	0.49	0.57
Total	**98.13**	**56.61**

NOTE NO 30. OTHER EXPENSES

Particulars	2025-26	2024-25
Consumption of Stores and Spares	38.02	27.59
Factory Expense	18.84	10.99
Repairs & Maintenance to:		
- Machinery	5.76	8.91
- Building	0.59	0.96
- Vehicle	0.21	0.22
- Others	4.69	2.76
Insurance	4.17	3.65
Deemed Rent under Ind AS	0.24	0.12
Rent	2.76	3.18
Rates and taxes	7.40	2.25
Donations	0.20	0.28
Labour Charges	40.91	35.61

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 30. OTHER EXPENSES (Contd.)

Particulars	2025-26	2024-25
Allowances for doubtful debts	2.96	5.50
Provision for Impairment of Other Receivables	-	1.13
Remuneration to Auditor (Refer Note a)	0.54	0.50
Legal and Professional Charges	5.69	6.35
Loss on Sale of Investment	0.07	-
Loss on Sale of Asset	0.03	0.00
Power and Fuel	87.49	76.74
Lab Testing Expenses	0.01	-
Research and Development Fees	2.59	1.79
Selling and Distribution expense	43.19	42.20
Security Charges	1.21	1.04
Corporate Social Responsibility	2.15	3.35
Sitting Fees	0.10	0.08
Transportation Expenses	2.44	-
Exchange Difference	0.15	0.00
Impairment of capital work In progress	-	0.05
Other expenses	36.15	26.65
Total	**308.56**	**261.90**

a) Remuneration to Auditor:

Particulars	2025-26	2024-25
- Statutory Audit fees including Limited Review	0.29	0.42
- Component Audit Fees	0.16	-
- Tax Audit including Transfer Pricing	0.08	0.07
- Certification and Other Services	0.01	0.01
Total	**0.54**	**0.50**

b) Total expenditure on R & D is included in respective heads of accounts as under:

Particulars	2025-26	2024-25
Employee benefits expenses	2.81	2.35
R & D Expenditure	2.59	1.79
Total	**5.40**	**4.14**

NOTE NO 31. TAX EXPENSE

(a) Current Tax

Particulars	2025-26	2024-25
Tax for the year	17.49	18.75
Tax in respect of earlier years	0.74	0.35
Deferred Tax Expenses	(11.65)	(3.29)

(All figures are Rupees in crores unless otherwise stated)

(a) Current Tax (Contd.)

Particulars	2025-26	2024-25
Income Tax expense	**6.58**	**15.81**
Tax charged to other comprehensive income		
Deferred Tax Expenses	(0.43)	0.09
Tax charged to other comprehensive income	**(0.43)**	**0.09**

(b) The reconciliation between the provision of income tax of the Company and amounts computed by applying the Indian statutory income tax rate to profit before taxes is as follows:

I.

Particulars	2025-26	2024-25
Accounting profit before income tax	(70.99)	18.06
Enacted tax rates in India (%)	25.17%	25.17%
Computed expected tax expenses	**(17.87)**	**4.54**
Tax effects of amounts that are not deductible (taxable) in calculating taxable income:		
Net changes on account of disallowances	27.59	19.41
Net changes on account of Allowances	(26.73)	(23.40)
Losses to be carried forward	23.84	8.12
Effect of differential tax rate of foreign subsidiary	0.00	-
Effect of differential tax rate of Indian subsidiary and Consolidation	10.37	9.84
Others	**0.29**	**0.22**
Income tax expenses	**17.49**	**18.74**

II.

Deferred tax assets/(liabilities) in relation to:	Opening/ Created on Acquisition*	Recognised in profit or loss	Recognised in Other Comprehensive Income	Closing Balance
As at March 31, 2026				
Tax Disallowance	5.38	2.64	(0.43)	7.59
Unabsorbed Losses	16.46	8.09	-	24.55
Impairment Allowance for trade receivables	8.35	0.66	-	9.01
Fair Valuation of Investment	(0.05)	(0.15)	-	(0.20)
Fair Valuation of financing arrangement	1.27	(3.72)	-	(2.45)
Property, Plant and Equipment including ROU	(10.13)	3.37	-	(6.77)
Unrealised Profit	0.50	0.58	-	1.08
Deferred tax assets (net) Total	**21.78**	**11.46**	**(0.43)**	**32.81**
Tax Disallowance	0.04	0.03	-	0.07
Impairment Allowance for trade receivables	0.01	(0.01)	-	0.00
Property, Plant and Equipment	(2.78)	0.17		(2.61)
Deferred tax liabilities (net) Total	**(2.73)**	**0.19**	**-**	**(2.54)**
Net	**19.05**	**11.65**	**(0.43)**	**30.27**

(All figures are Rupees in crores unless otherwise stated)

II. (Contd.)

Deferred tax assets/(liabilities) in relation to:	Opening/ Created on Acquisition*	Recognised in profit or loss	Recognised in Other Comprehensive Income	Closing Balance
As at March 31, 2025				
Tax Disallowance	6.72	(1.43)	0.09	5.38
Unabsorbed Losses	8.76	7.70	-	16.46
Impairment Allowance for trade receivables	6.99	1.37	-	8.35
Fair Valuation of Investment	3.68	(2.41)	-	(0.05)
Fair Valuation of financing arrangement	0.01	(0.06)	-	1.27
Property, Plant and Equipment including ROU	(6.40)	(3.73)	-	(10.13)
Unrealised Profit	0.40	0.10	-	0.50
Deferred tax assets (net) Total	**20.16**	**1.54**	**0.09**	**21.79**
Tax Disallowance	0.16	(0.12)	-	0.04
Impairment Allowance for trade receivables	-	0.01	-	0.01
Property, Plant and Equipment	(4.61)	1.83	-	(2.78)
Others	(0.03)	0.03	-	-
Deferred tax liabilities (net) Total	**(4.48)**	**1.75**	**-**	**(2.73)**
Net	**15.70**	**3.29**	**0.09**	**19.06**

NOTE NO 32. EARNING PER SHARE

Disclosure as required by Accounting Standard – IND AS 33 "Earning Per Share" of the Companies (Indian Accounting Standards) Rules 2015.

A. Net Profit/(loss) attributable to equity shareholders and the weighted number of shares outstanding for basic and diluted earnings per share are as summarised below:

Particulars	2025-26	2024-25
Profit/(Loss) for the period (₹ in Lakh)	(76.42)	3.07
Outstanding equity shares at period end	4,00,13,467	4,00,13,467
Weighted average Number of Shares outstanding during the period – Basic	4,00,13,467	4,00,13,467
Weighted average Number of Shares outstanding during the period - Diluted	4,00,13,467	4,00,13,467
Earnings per Share - Basic (₹ Per Share)	(19.10)	0.77
Earnings per Share - Diluted (₹ Per Share)	(19.10)	0.77

B. Reconciliation of weighted number of outstanding during the period:

Particulars	2025-26	2024-25
Nominal Value of Equity Shares (₹ Per Share)	10	10
Total number of equity shares outstanding at the beginning of the period	4,00,13,467	4,00,13,467
Add: Issue of Equity Shares during the period	-	-
Total number of equity shares outstanding at the end of period	4,00,13,467	4,00,13,467
Weighted average number of equity shares at the end of period- Basic	4,00,13,467	4,00,13,467
Weighted average number of equity shares at the end of period- Dilutive	4,00,13,467	4,00,13,467

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 33. COMMITMENTS

Particulars	2025-26	2024-25
Estimated amount of contracts remaining to be executed on Capital Account and not provided for (Net of Advance) i.e. the amount payable for the undelivered capital expenditure items.	1.24	23.75
Capital Commitment towards Investment with Fireside Ventures Investment Fund	1.29	2.75
Export Obligation	13.15	32.49
Total	**15.68**	**58.99**

NOTE NO 34. CONTINGENT LIABILITIES

Particulars	2025-26	2024-25
Bank Guarantees	7.72	8.10
Letter of Credit	35.35	21.45
Guarantee Given on behalf of Subsidiary	46.41	47.96
Claims not acknowledged as debts	-	
Disputed Excise Duty/Custom Duty Demands	10.06	10.06
Legal Matters With Customers*	5.98	5.96
Demand under Goods and Service Tax (Refer Note i & viii)	79.89	30.98
Disputed VAT Liability (Refer Note ii)	1.46	2.46
Disputed Income Tax demands (Refer Note iii & iv)	10.69	6.61
TDS Defaults (Refer Note v)	0.35	0.41
Disputed demand with MPCB/NGT case pending at Supreme Court (Refer note vii)	0.27	0.27
	198.18	**134.25**

Notes

*This represents legal cases filed against the company, however since there are no receivables from this customers as at march 31, 2026 and as at March 31, 2025 there are no balances shown as disputed receivables.

Holding Company

i) Out of the above ₹ 2.21 (PY ₹ 3.61 Crores) is paid against demand.

ii) Out of the above ₹ 0.39 Crores (PY ₹ 0.39 Crores) is paid against demand.

iii) Out of the above ₹ 0.75 Crores (PY ₹ 0.75 Crores) is paid against demand.

iv) In certain Assessment Years, the Outstanding Demands on the Income Tax Site are on a higher side including interest accrued against which the demand orders are for lesser amount of demands. These are pending to be rectified on the Income site by the Department. The Company has shown Contingent Liability basis the demand orders received taking into account the appeal file against the same.

v) The TDS Demands are primarily against Inoperative PAN status due to non linking of PAN and Aadhar by the Counter parties. The Company is in the process of getting the same rectified from the parties post which the demand would change.

vi) The Company has received notices under the Insolvency and Bankruptcy Code, 2016 by one of the vendor namely Haresh Petrochem Pvt Ltd of ₹ 2.63 Crores. The Company has already paid ₹ 2.34 Crores up to April 2026. An affidavit has also been prepared for submission before the Hon'ble NCLT for the next hearing scheduled in June 2026.

Daikaffil Chemical India Limited

vii) Disputed demand with MPCB/NGT case pending at Supreme Court - 30% Deposit placed with Supreme Court against cases pending.

viii) GST Demand ₹ 0.04 Crs paid under protest.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 35. In the opinion of the Board of Directors, all assets other than Proerty, plant & equipment and non-current investments have a value on realization in the ordinary course of business at least equal to the amount at which they are stated in the Balance Sheet.

NOTE NO 36. DISCLOSURE IN ACCORDANCE WITH IND AS – 108 "OPERATING SEGMENTS", OF THE COMPANIES (INDIAN ACCOUNTING STANDARDS) RULES, 2015

Ind AS 108 establishes standards for the way that business enterprises report information about operating segments and related disclosures about products and services, geographic areas, and major customers. As the Group is engaged in providing similar nature of products, production process, customer types etc., the group has a single operating segment of "Agro chemicals" , there are no differing risks and returns attributable to the Group's services to its customers. Further, The Group primarily operates in India and therefore the analysis of geographical segment is demarcated into its Indian and Overseas revenue as under:

a. Geographical Segment

Particulars	31-Mar-26	31-Mar-25
Revenue(Gross Sale)		
India	1,095.10	981.20
Overseas	499.89	428.53
Total	**1,594.99**	**1,409.73**

b. The Group is not reliant on revenue from transactions with any single external customer and does not receive 10% or more of its revenue from transactions with any single external customer.

NOTE NO 37. DISCLOSURE IN ACCORDANCE WITH IND AS - 24 "RELATED PARTY DISCLOSURES", OF THE COMPANIES (INDIAN ACCOUNTING STANDARDS) RULES, 2015

Details are given in Statement -2.

NOTE NO 38. FINANCIAL INSTRUMENTS

The carrying value and fair value of financial instruments by categories as at September 30, 2025 and March 31, 2025 is as follows:

	Particulars	Carrying Value		Fair Value	
		31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
a)	**Financial Assets**				
	Financial assets measured at fair value through P&L				
	Investments	5.02	2.61	5.02	2.61
	Financial assets measured at amortized cost				
	Investments	0.27	0.21	0.27	0.21
	Loans	-	-	-	-
	Others	11.81	13.47	11.81	13.47
	Trade receivables	590.75	554.93	590.75	554.93
	Cash and cash equivalents	23.83	42.59	23.83	42.59
	Bank balances other than above	8.96	11.97	8.96	11.97
	Total Financial Assets	**640.64**	**625.79**	**640.64**	**625.78**

(All figures are Rupees in crores unless otherwise stated)

The carrying value and fair value of financial instruments by categories as at September 30, 2025 and March 31, 2025 is as follows: (Contd.)

Particulars		Carrying Value		Fair Value	
		31-Mar-26	31-Mar-25	31-Mar-26	31-Mar-25
b)	**Financial Liabilities measured at amortized cost**				
	Borrowings	572.76	345.29	572.76	345.29
	Trade payables	499.58	486.40	499.58	486.40
	Lease Liability	3.29	3.63	3.29	3.63
	Others	44.58	72.85	44.58	72.85
	Total Financial Liabilities	**1,120.21**	**908.17**	**1,120.21**	**908.17**

The Group has assessed that fair value of cash and short-term deposits, trade receivables, trade payables, and other current financial assets and liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments.

NOTE NO 39. FINANCIAL RISK MANAGEMENT

Risk management framework:

The Group's activities expose it to a variety of financial risks: market risk, credit risk and liquidity risk. The Group's senior management oversees management of these risks. The Company's focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance.

i) Market Risk

a. Foreign currency risk

Market risk is the risk that changes in market prices such as foreign exchange rates, interest rates and equity prices etc. The group's operations involve foreign exchange transactions including mainly import, export, packing credit facilities and is exposed to foreign exchange risk arising from foreign currency transactions, primarily with respect to US$. Foreign currency risk arises from future commercial transactions and recognised in assets and liabilities denominated in foreign currency that is not company's functional currency. (i.e INR) The risk is measured through forecast of highly probable foreign currency cash flow.

Uncovered risks in foreign currency transactions disclosed as at:

Particulars	Currency	31-Mar-26		31-Mar-25	
		FC	INR	FC	INR
Trade Receivable	USD	1.70	154.93	2.10	177.82
Trade Receivable	EURO	-	-	0.01	0.46
Borrowing (PCFC)	USD	0.67	63.98	0.82	69.89
FCNR Loan	USD	0.54	50.91	0.54	45.96
Bill Discounting	USD	0.29	27.11	0.05	4.10
Trade Payable	USD	0.73	68.77	0.37	31.32
Advances to Vendor Full figure March 31, 2026 USD 26,000	USD	0.00	0.25	-	-
Advances from customer	USD	0.07	6.57	0.07	6.35
Advances from customer Full Figure March 31, 2026 Euro 2616	EURO	0.00	0.03	0.05	4.36

(All figures are Rupees in crores unless otherwise stated)

Sensitivity

A change of 5% in Foreign currency would have following Impact on profit before tax

Particulars	**31-Mar-26**		**31-Mar-25**	
	5% Increase	**5% Decrease**	**5% Increase**	**5% Decrease**
USD (Receivables)	0.08	(0.08)	0.11	(0.11)
USD (Payables)	(0.11)	0.11	(0.09)	0.09
Net Increase/(Decrease) in Profit or loss	**(0.03)**	**0.03**	**0.01**	**(0.01)**
EURO (Receivables)	-	-	0.00	(0.00)
(March 31, 2025 Net full figure 2520 USD Increase and 2520 USD (Decrease))				
EURO (Payable)	(0.00)	0.00	(0.00)	0.00
(March 31, 2026 Net full figure 130.82 USD Increase and 130.82 USD (Decrease))				
(March 31, 2025 Net full figure 23,685 USD Increase and 23,685 USD (Decrease))				
Net Increase/(Decrease) in Profit or loss	**(0.00)**	**0.00**	**(0.00)**	**0.00**

(March 31, 2026 Net full figure 130.82 USD Increase and 130.82 USD (Decrease))

(March 31, 2025 Net full figure 21,165 USD Increase and 21,165 USD (Decrease))

b. Interest rate risk

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of borrowings and loans given affected. With all other variables held constant, the Groups profit before tax is affected through the impact on floating rate borrowings, as follows:

Particulars	**Changes in basis points**	**Effect on profit before tax 31-Mar-26**	**Effect on profit before tax 31-Mar-25**
Financial liabilities			
Interest rates - increase - 1%	100.00	(4.78)	(2.40)
Interest rates - decrease - 1%	(100.00)	4.78	2.40

Financial arrangement is not considered while calculating above interest rate risk.

c. Other Market Price Risk

The Group is exposed to Equity price risk , which arises from FVTPL of Equity securities. The Group has a very insignificant portion of amount invested in quoted equity securities. The management monitors the proportion of quoted equity instruments in its investment portfolio based on market indices.

ii) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers. Credit risk is managed through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the group grants credit terms in the normal course of business.

Trade and Other Receivables:

In accordance with Ind AS 109, the Company uses the expected credit loss ("ECL") model for measurement and recognition of impairment loss on its trade receivables or any contractual right to receive cash or another financial asset that result from transactions that are within the scope of Ind AS 115. For this purpose, the Company uses a provision matrix to compute the expected credit loss amount for trade receivables. The provision matrix takes into account external and internal credit risk factors and historical data of credit losses from various customers. The Company

(All figures are Rupees in crores unless otherwise stated)

estimates impairment under the simplified approach. Accordingly, it does not track the changes in credit risk of trade receivables. The impairment amount represents lifetime expected credit loss.

iii) Liquidity risk

Liquidity risk is the risk that the group will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through committed credit facilities to meet the obligations when due.

Management monitors rolling forecasts of the Group's liquidity position (comprising the undrawn borrowing facilities below) and cash and cash equivalents on the basis of expected cash flows. The Group manages its liquidity risk by preparing month on month cash flow projections to monitor liquidity requirements.

The Holding Company entered into supplier finance arrangements in respect of amounts payable to suppliers. Under these arrangements, suppliers may elect to receive payment from the financer prior to the original invoice due date. The Financer are subsequently paid by the Company on extended credit terms. Based on an evaluation of the terms and substance of the arrangements, including extension of payment terms beyond normal operating cycle trade credit terms and the financing nature of the arrangements, the related obligations have been presented as borrowings except for ₹ 2.03 Crs which is reflected in trade payables. The arrangements are utilised as part of the Company's working capital activities.

The Working Capital Position of the Company is given below:

Particulars	31-Mar-26	31-Mar-25
Inventories	461.57	337.39
Cash and Bank Balance	23.83	42.59
Bank Balance Other than above	8.96	11.97
Trade Receivable	590.75	554.93
Other Financial Assets	2.76	2.81
Current Tax Assets	0.40	-
Other Current Assets	**110.98**	**82.86**
Total	**1,199.25**	**1,032.54**
Less:		
Borrowings	489.48	252.6
Lease Liability - ROU Asset	0.28	0.34
Trade payables	499.58	486.4
Other financial liabilities	44.58	72.85
Provisions	34.03	11.93
Other Current liabilities	29.49	24.53
Current Tax Liabilities	9.23	10.93
	1,106.67	**859.58**
Net Working Capital	**92.58**	**172.96**

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments.

Particulars	Less than 1 year	2-5 years	More than 5 years	Total
As at 31st March 2026				
Borrowing	511.01	61.75	-	572.76
Trade Payable	499.58	-	-	499.58
Other Financial Liabilities	44.58	-	-	44.58
Total	**1,055.17**	**61.75**	**-**	**1,116.92**

(All figures are Rupees in crores unless otherwise stated)

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments. (Contd.)

Particulars	Less than 1 year	2-5 years	More than 5 years	Total
As at 31st March 2025				
Borrowing	274.74	70.55	-	345.29
Trade Payable	486.40	-	-	486.40
Other Financial Liabilities	72.85	-	-	72.85
Total	**833.99**	**70.55**	**-**	**904.54**

The above contractual Maturity profile does not include Lease Liability for which profile is separately disclosed vide Note No. 14.

NOTE NO 40. FAIR VALUE HIERARCHY

This section explains the judgments and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

The following table presents the fair value measurement hierarchy of financial assets and liabilities measured at fair value on recurring basis as at March31, 2025 and March 31, 2026.

Particulars	Fair Value measurement using			
	Date of Valuation	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable input (Level 3)
Financial assets measured at fair value through P&L				
Investments(*)	31-Mar-26		5.02	0.27
Fair value of foreign exchange derivative assets	31-Mar-26	-	-	-
Total financial assets		**-**	**5.02**	**0.27**
Financial assets measured at fair value through P&L				
Investments(*)	31-Mar-25	-	2.61	0.21
Fair value of foreign exchange derivative assets	31-Mar-25	-	-	-
Total financial assets		**-**	**2.61**	**0.21**

(*) The Holding Company has made an investment in Alternate Investment Fund (AIF) of ₹ 3.71 Crores (₹ 2.25 Crores in previous year). This investment is marked at fair value through profit and Loss (FVTPL),

In absence of financial statements of SVC Co-operative Bank Limited (formerly known as The Shamrao Vithal Co-op. Bank Ltd) and Matrubhumi Co-op. Credit Society Limited the fair value effect is not given, the same is carried at its carrying value in books, although the same is accounted at FVTPL. The management does not expect the fair value changes to be material to the financial statements.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 41. CAPITAL MANAGEMENT

Capital includes equity attributable to the equity holders to ensure that it maintains an efficient capital structure and healthy capital ratios in order to support its business and maximize shareholder value. The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions or its business requirements. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Company's adjusted net debt to equity ratio as follows:

Particulars	31-Mar-26	31-Mar-25
Gross Debt	572.76	345.29
Less: Cash and Cash Equivalent	23.83	42.59
Net debt (A)	**548.93**	**302.70**
Total Equity (B)	**761.72**	**840.80**
Gearing ratio (A/B)	**1.39**	**2.78**

NOTE NO 42. RELATIONSHIP WITH STRUCK OFF COMPANIES

The information about transaction with struck off Companies (defined under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956) has been determined to the extent such parties have been identified on the basis of the information available with the Holding Company and the same is relied upon by the auditors.

NOTE NO 43. ADDITIONAL INFORMATION AS REQUIRED UNDER SCHEDULE III TO THE COMPANIES ACT, 2013 OF ENTITIES CONSOLIDATED AS SUBSIDIARIES

Additional information as required under Schedule III to the Companies Act, 2013 of entities consolidated as Subsidiaries in Statement 3.

NOTE NO 44. DISCLOSURE OF INTEREST IN OTHER ENTITIES AS PER IND AS 112

Consolidated financial statements comprises the financial statements of Heranba Industries Limited and its subsidiaries, as listed below:

Name of entity	Relationship	Principal place of business	Proportion of ownership (%) as at March 31, 2026	Proportion of ownership (%) as at March 31, 2025
Mikusu India Private Limited	Subsidiary company	India	100.00%	100.00%
Heranba Organics Private Limited	Subsidiary company	India	100.00%	100.00%
Daikaffil Chemicals India Limited	Step down Subsidiary company	India	48.48%	48.48%
Mikusu Global Industries Limited (Wholly owned subsidiary of Daikaffil Chemicals India Limited)	Step down Subsidiary company	Nigeria	48.48%	0.00%

Since Mikusu India Private Limited and Heranba Organics Private Limited are wholly owned subsidiaries, the disclosure under Ind AS 112 is not given. Disclosure under Ind AS 112 in respect of the Subsidiary having NCI is given hereunder.

(All figures are Rupees in crores unless otherwise stated)

The amounts disclosed for the subsidiary is before intra-group eliminations:

Particulars	Daikaffil Chemical India Limited	
	31-Mar-26	31-Mar-25
Non-current assets	11.78	11.80
Current assets	6.51	11.48
Non-current liabilities	(0.63)	(0.59)
Current liabilities	(2.01)	(4.97)
Net assets	**15.65**	**17.73**
Net assets attributable to NCI	**8.06**	**9.13**
Total Income	13.40	7.97
Total Expenses	15.66	9.57
Profit/(loss) before tax	**(2.26)**	**(1.60)**
Tax Expense	(0.04)	(0.01)
Profit/(loss) after tax	**(2.21)**	**(1.59)**
Profit/(Loss) allocated to NCI	(1.14)	(0.82)
Other comprehensive income	0.14	(0.10)
OCI allocated to NCI	0.07	(0.05)
Cash flow from operating activities	NA*	(6.30)
Cash flow from investing activities	NA*	(0.56)
Cash flow from financing activities	NA*	-
Net increase/(decrease) in cash and cash equivalents	NA*	(6.86)

*Current year Daikaffil Consolidated Financial statements are considered and hence cash flow data is not provided.

NOTE NO 45. AUDIT TRAIL NOTE

The Ministry of Corporate Affairs (MCA) by the Companies (Accounts) Amendment Rules 2021 and vide notification dated 24 March 2021 has issued the "Companies (Audit and Auditors) Amendment Rules, 2021 has prescribed a new requirement for companies under the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 inserted requiring companies, which uses accounting software for maintaining its books of account, shall use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

In case of Holding Company and Two Wholly Owned Subsidiary Company

As required under the above rules, the company and its two wholly owned subsidiaries uses Navision and HRMS software for their financial accounting and HR which works along with Database for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded and the audit trail feature has not been tampered with except:

i) The audit trail feature was not enabled at the database level for accounting software ""Navision"" to log any direct data changes, used for maintenance of all accounting records by the Company.

ii) At present the audit trail is preserved only for a period of six months and all audit trails beyond six months are not preserved due to space constraints. Further, back up of the audit trail has not been preserved as per statutory requirements for record retention due to cloud space constraints.

For Daikaffil India Chemicals India Limited

As required under above rules, the company uses TALLY as accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility w.e.f December 13, 2024

(All figures are Rupees in crores unless otherwise stated)

and the same has been operated for all transactions recorded throughout the year. Further, the audit trail feature has not been tampered with. The Tally Data is in an encrypted form and therefore direct access of the data does not provide any meaningful methodology to edit the data.

However, the Company does not have a system of maintaining daily backups of the accounting data, and hence there is no retention of audit trail data."

NOTE NO 46. DISCLOSURE WITH RESPECT TO IND AS 7 "SUPPLIER FINANCE ARRANGEMENTS" - HOLDING COMPANY

In terms of Companies (Indian Accounting Standards) Second Amendment Rules, 2025 dated August 13,2025 the Company has existing transactions which classifies as Supplier Finance Arrangements as per the definition contained in Para 44G of IND AS 7 of the Amendment.

The Holding Company has entered into supplier finance arrangements for certain trade payables owed to participating suppliers. Under these arrangements, the finance providers may, at the election of participating suppliers, settle invoices on behalf of the Holding Company before the original due date. The Holding Company settles the corresponding amounts with the finance providers directly.

These arrangements provide the suppliers with early payment option. The arrangements are unsecured and do not include security guarantees/covenants/ other material terms. The arrangement is without recourse to the Holding Company. Such finance arrangements form part of short term borrowings of the Company.

Carrying amounts of financial liabilities that are part of supplier finance arrangements

Particulars	31-Mar-26
Trade payables forming part of supplier finance arrangements	62.48
Borrowings forming part of supplier finance arrangements	193.59
	256.07

Out of the above closing balance, financial liabilities for which suppliers have already received payment from finance providers

Particulars	31-Mar-26
Trade payables for which suppliers have already been paid by finance providers	2.03
Short term Borrowings for which suppliers have already been paid by finance providers	193.59
	195.62

Range of payment due dates at the end of the year

Particulars	31-Mar-26
Liabilities that are part of supplier finance arrangements under Trade Payables	90 to 180 Days
Liabilities that are part of supplier finance arrangements under Short term Borrowings	90 to 180 Days
Comparable trade payables not part of supplier finance arrangements	90 to 120 Days

In terms of Companies (Indian Accounting Standards) Second Amendment Rules, 2025 dated August 13, 2025 para 62 and 63 of IND AS 7, the Company has not disclosed the Comparative disclosures for the year ended March 31, 2025.

(All figures are Rupees in crores unless otherwise stated)

NOTE NO 47. The balance sheet, statement of profit and loss, cash flow statement, statement of changes in equity, statement of material accounting policy information and the other explanatory notes forms an integral part of the financial statements of the Group for the year ended March 31, 2026.

NOTE NO 48. Figures of the previous period have been regrouped/reclassified wherever necessary including to conform to current period's classification.

As per our report of even date attached

For & on behalf of the Board of Directors
Heranba Industries Limited

For Natvarlal Vepari and Co LLP
(Formerly known as Natvarlal Vepari & Co.)
Chartered Accountants
Firm Registration No. 106971W/W101085

S. K. Shetty
Chairman
DIN: 00038681

R. K. Shetty
Managing Director
DIN: 00038703

N Jayendran
Partner
Membership No. 040441

Abdul Latif
Company Secretary

Pravin Shetty
Chief Financial Officer

Place: Mumbai
Date: May 28, 2026

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 1 - RETURNS/STATEMENTS SUBMITTED TO THE BANK

Sr No.	Quarter	Name of bank	Particulars of Securities Provided	31-03-2026 (Amount in Crores)			Reason for material discrepancies
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	
1	Q1	Bank of Baroda	Stock	290.54	286.26	4.28	Refer Foot notes
2	Q1	Bank of Baroda	Books Debts	632.84	445.16	187.68	
3	Q1	Bank of Baroda	Trade payable	605.39	161.29	444.10	
4	Q2	Bank of Baroda	Stock	315.12	311.78	3.34	
5	Q2	Bank of Baroda	Books Debts	717.11	611.33	105.78	
6	Q2	Bank of Baroda	Trade payable	526.02	171.65	354.37	
7	Q3	Bank of Baroda	Stock	304.93	301.41	3.52	
8	Q3	Bank of Baroda	Books Debts	662.46	385.05	277.41	
9	Q3	Bank of Baroda	Trade payable	406.29	88.56	317.73	
10	Q4	Bank of Baroda	Stock	299.37	291.35	8.02	
11	Q4	Bank of Baroda	Books Debts	649.87	288.86	361.02	
12	Q4	Bank of Baroda	Trade payable	304.27	108.22	196.05	
13	Q1	CTBC Bank	Stock	290.54	350.75	(60.21)	Refer Foot notes
14	Q1	CTBC Bank	Books Debts	632.84	552.29	80.56	
15	Q1	CTBC Bank	Trade payable	605.39	159.78	445.61	
16	Q2	CTBC Bank	Stock	315.12	258.17	56.95	
17	Q2	CTBC Bank	Books Debts	717.11	558.25	158.86	
18	Q2	CTBC Bank	Trade payable	526.02	139.75	386.27	
19	Q3	CTBC Bank	Stock	304.93	257.11	47.82	
20	Q3	CTBC Bank	Books Debts	662.46	385.80	276.66	
21	Q3	CTBC Bank	Trade payable	406.29	86.89	319.40	
22	Q4	CTBC Bank	Stock	299.37	291.35	8.02	
23	Q4	CTBC Bank	Books Debts	649.87	288.86	361.02	
24	Q4	CTBC Bank	Trade payable	304.27	108.22	196.05	

Sr No.	Quarter	Name of bank	Particulars of Securities Provided	31-03-2025 (Amount in Crores)			Reason for material discrepancies
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	
1	Q1	Bank of Baroda	Stock	290.10	287.26	2.84	Refer Foot notes
2	Q1	Bank of Baroda	Books Debts	490.44	300.47	189.97	
3	Q1	Bank of Baroda	Trade payable	352.25	239.03	113.22	
4	Q2	Bank of Baroda	Stock	291.71	288.84	2.87	
5	Q2	Bank of Baroda	Books Debts	598.54	478.04	120.50	
6	Q2	Bank of Baroda	Trade payable	433.74	225.30	208.44	

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 1 - RETURNS/STATEMENTS SUBMITTED TO THE BANK (contd.)

Sr No.	Quarter	Name of bank	Particulars of Securities Provided	31-03-2025 (Amount in Crores)			Reason for material discrepancies
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	
7	Q3	Bank of Baroda	Stock	258.42	255.36	3.06	
8	Q3	Bank of Baroda	Books Debts	581.87	450.92	130.95	
9	Q3	Bank of Baroda	Trade payable	428.85	188.64	240.21	
10	Q4	Bank of Baroda	Stock	234.06	253.60	(19.54)	
11	Q4	Bank of Baroda	Books Debts	560.25	437.16	123.10	
12	Q4	Bank of Baroda	Trade payable	438.13	56.11	382.02	

Foot Note:

1 There is a mismatch between the books of accounts and the quarterly stock reports submitted to the lenders. This is due to an error in tracing inventory items, as well as a difference in stock figures, since consumable stock has not been included in the QIS data submitted to the bank.

2 Quarterly statement submitted to the bank are subject to adjustment towards credit balances or debit balances of the same party (towards purchase and sales) and exchange fluctuation.

3 Quarterly Statement filed with the Banks are based on Bill dates.

4 Quarterly Statement filed with the Banks are considering the balances of only Raw Material and Packing Material Vendors.

5 Quarterly Statement filed with the Banks are without considering the Advance to Suppliers and Advance from Customers.

6 For last quarter of the current year provisional statement has been submitted, final statement in progress.

7 Quarterly statement submitted to the CTBC Bank all are provisional no final Stock statement is submitted.

STATEMENT 1- RETURNS/STATEMENTS SUBMITTED TO THE BANK BY THE HERANBA ORGANIC PRIVATE LIMITED

Sr No.	Quarter	Name of bank	Particulars of Securities Provided	31-03-2025 (Amount in Crores)			
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	Reason for material discrepancies
1	Q1	CTBC	Stock	79.18	77.65	1.53	Refer Foot notes
2		CTBC	Books Debts	158.07	158.69	(0.62)	
3		CTBC	Trade payable	160.36	115.14	45.22	
4	Q2	CTBC	Stock	131.29	130.09	1.20	
5		CTBC	Books Debts	71.46	64.28	7.18	
6		CTBC	Trade payable	140.13	123.67	16.46	

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 1- RETURNS/STATEMENTS SUBMITTED TO THE BANK BY THE HERANBA ORGANIC PRIVATE LIMITED (Contd.)

Sr No.	Quarter	Name of bank	Particulars of Securities Provided	31-03-2025 (Amount in Crores)			
				Amount as per books of account	Amount as reported in the quarterly return/ statement	Amount of difference	Reason for material discrepancies
7	Q3	CTBC	Stock	130.43	128.73	1.70	Refer Foot notes
8		CTBC	Books Debts	25.80	128.57	(102.77)	
9		CTBC	Trade payable	184.89	126.81	58.08	
10	Q4	CTBC	Stock	126.69	125.14	1.55	
11		CTBC	Books Debts	15.65	107.30	(91.65)	
12		CTBC	Trade payable	222.06	95.13	126.93	

Foot Notes

1 Difference in Stock as per books and QIS statements as consumables stock is not included in QIS data submitted to bank.

2 Quarterly statement submitted to the bank are subject to adjustment towards credit balances or debit balances of the same party (towards purchase and sales) and exchange fluctuation.

3 Quarterly Statement filed with the Banks are based on Bill dates.

4 Quarterly Statement filed with the Banks are considering the balances of only Raw Material and Packing Material Vendors.

5 Quarterly Statement filed with the Banks are without considering the Advance to Suppliers and Advance from Customers.

6 For last quarter of the current year provisional statement has been submitted, final statement in progress.

STATEMENT 2 - RELATED PARTY TRANSACTIONS

A. Relationship

Enterprises over which key management personnel and their relatives exercise control

- Sams Industries Limited

Key Management Personnel and their Relatives

- Raghuram K Shetty (Managing director)
- Sadashiv K Shetty (Whole-time Director)
- Shriraj S Shetty (Whole-time Director)
- Raunak R Shetty (Whole time director)
- Roshan R. Shetty (Whole-time Director) w.e.f 01.04.2026
- Sujata S. Shetty (Relative of Director)
- Vanita R. Shetty (Relative of Director)
- Shreya Shetty (Relative of Director)
- Sadashiv Shetty - HUF
- Raghuram Shetty - HUF
- Anilkumar Marlecha (Independent Director)
- Ganesh Vanmali (Independent Director)
- Reshma Wadkar (Independent Director)
- Mulky Shetty (Independent Director)
- Omprakash Singh (Independent Additional Director) w.e.f 01.04.2026

(All figures are Rupees in crores unless otherwise stated)

B. The following are the transactions with related parties

Related party transactions

Sr. No.	Particulars	Key management personnel, their relatives		Enterprises where significant influence exists		Total	
		F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25
1	**Interest expense on Loan**	**1.33**	**0.55**	**1.34**	**0.05**	**2.67**	**0.60**
	Raghuram K. Shetty	1.33	0.55	-	-	1.33	0.55
	Sams Industries Limited	-	-	1.34	0.05	1.34	0.05
2	**Professional Charges**	**0.18**	**0.18**	**-**	**-**	**0.18**	**0.18**
	Mrs. Shreya M. Shetty	0.18	0.18	-	-	0.18	0.18
3	**Payment of Dividend**	**2.62**	**3.64**	**0.08**	**0.11**	**3.38**	**3.75**
	Sadashiv K. Shetty	0.65	0.90	-	-	0.81	0.90
	Raghuram K. Shetty	1.07	1.49	-	-	1.34	1.49
	Sujata S. Shetty	0.29	0.40	-	-	0.36	0.40
	Vanita R. Shetty	0.18	0.25	-	-	0.23	0.25
	Shriraj S. Shetty	0.08	0.11	-	-	0.09	0.11
	Raunak R. Shetty	0.06	0.08	-	-	0.07	0.08
	Shreya Shetty	0.08	0.12	-	-	0.11	0.12
	Roshan R. Shetty	0.06	0.08	-	-	0.07	0.08
	Sadashiv K. Shetty - HUF	0.03	0.04	-	-	0.04	0.04
	Raghuram K. Shetty - HUF	0.12	0.17	-	-	0.16	0.17
	Sams Industries Limited	-	-	0.08	0.11	0.11	0.11
4	**Remuneration of key management personnel**	**4.73**	**4.62**	-	-	4.73	4.62
	Sadashiv K. Shetty	1.56	1.56	-	-	1.56	1.56
	Raghuram K. Shetty	1.39	1.39	-	-	1.39	1.39
	Sujata S. Shetty	0.26	0.26	-	-	0.26	0.26
	Vanita R. Shetty	0.26	0.26	-	-	0.26	0.26
	Shriraj S. Shetty	0.33	0.33	-	-	0.33	0.33
	Raunak R. Shetty	0.59	0.59	-	-	0.59	0.59
	Roshan R. Shetty	0.34	0.23	-	-	0.34	0.23
5	**Commission to key management personnel**	**2.35**	**2.31**	**-**	**-**	**2.35**	**4.62**
	Raghuram K. Shetty	2.18	2.31	-	-	2.18	2.31
	Raunak Shetty	0.18	-			0.18	2.31
6	**Sitting fees paid to directors**	**0.08**	**0.06**	**-**	**-**	**0.08**	**0.06**
	Anilkumar Marlecha	0.02	0.01	-	-	0.02	0.01
	Ganesh Vanmali	0.02	0.02	-	-	0.02	0.02
	Reshma Wadkar	0.02	0.01	-	-	0.02	0.01
	Mulky Shetty	0.02	0.02	-	-	0.02	0.02
7	**Loan Taken**	**-**	**15.00**	**10.00**	**9.00**	**10.00**	**24.00**
	Raghuram K. Shetty	-	15.00	-	-		15.00
	Sams Industries Limited	-	-	10.00	9.00	10.00	9.00
8	**Repayment of Loan**	**1.24**	**1.00**	**-**	**-**	**1.24**	**1.00**
	Raghuram K. Shetty	1.24	1.00	-	-	1.24	1.00

(All figures are Rupees in crores unless otherwise stated)

Related party transactions (Contd.)

Sr. No.	Particulars	Key management personnel, their relatives		Enterprises where significant influence exists		Total	
		F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25	F.Y 25-26	F.Y 24-25
9	**Loan Taken- Outstanding Balance including interest**	**13.96**	**14.00**	**20.25**	**9.04**	**34.21**	**23.04**
	Raghuram K. Shetty	13.96	14.00	-	-	13.96	14.00
	Sams Industries Limited	-	-	20.25	9.04	20.25	9.04
10	**Guarantee given by Outstanding Balance**	**260.17**	**216.46**	**-**	**-**	**260.17**	**216.46**
	Guarantee given by Directors to Bank	260.17	216.46	-	-	260.17	216.46

Related party relationships are as identified by the Company and relied upon by the auditors.

The managerial personnel are eligible for retirement benefits viz., gratuity and compensated absences in accordance with the policy of the Company. The proportionate retirement benefit expense pertaining to the managerial personnel has not been included in the aforementioned disclosures as this is provided in the books of account on the basis of actuarial valuation for the Company as a whole and hence individual amount cannot be determined.

Terms and conditions

All transactions with these related parties are priced on an arm's length basis. None of the balance is secured.

(All figures are Rupees in crores unless otherwise stated)

STATEMENT 3 - ADDITIONAL INFORMATION AS REQUIRED UNDER SCHEDULE III TO THE COMPANIES ACT, 2013 OF ENTITIES CONSOLIDATED AS SUBSIDIARIES/ASSOCIATES/ JOINT VENTURES

Name of Subsidiary	Heranba Industries Limited		Mikusu India Private Limited		Heranba Organics Private Limited		Daikaffil Chemicals India Limited		Non Controlling Interest		Total	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
Net Worth												
As a % of Networth	126.83%	108.31%	35.90%	9.26%	(62.10%)	(17.82%)	(1.67%)	(0.82%)	1.05%	1.07%	100.00%	100.00%
Amount	976.29	920.52	276.34	78.72	(478.02)	(151.43)	(12.89)	(7.01)	8.06	9.13	769.78	849.93
Share in profit/ (loss)												
As a % of consolidated net assets	(230.37%)	2300.17%	(117.38%)	4166.40%	438.45%	(6042.04%)	7.83%	(288.07%)	1.47%	(36.46%)	100.00%	100.00%
Amount	178.68	51.73	91.05	93.70	(340.08)	(135.88)	(6.07)	(6.48)	(1.14)	(0.82)	(77.56)	2.25
Share in other comprehensive income												
As a % of consolidated net assets	71.26%	99.21%	13.49%	(25.26%)	5.50%	0.00%	4.73%	13.15%	5.03%	12.90%	100.00%	100.00%
Amount	1.01	(0.38)	0.19	0.10	0.08	-	0.07	(0.05)	0.07	(0.05)	1.41	(0.38)
Share in total comprehensive income												
As a % of consolidated net assets	(235.97%)	2748.04%	(119.81%)	5019.35%	446.49%	(7271.51%)	7.88%	(349.36%)	1.40%	(46.51%)	100.00%	100.00%
Amount	179.69	51.35	91.24	93.79	(340.00)	(135.88)	(6.00)	(6.53)	(1.07)	(0.87)	(76.15)	1.87

HERANBA

Corporate Office

2nd Floor, A Wing, Fortune Avirahi,
Jambli Galli Jain Derasar Lane,
Borivali (W), Mumbai - 400 092.

TIL Advisors Product

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