

26th May, 2025

Listing Department BSE Limited

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai - 400 001

Scrip Code: 505160

Listing Department

National Stock Exchange of India Limited

Exchange Plaza, Plot No. C/1 G Block Bandra Kurla Complex, Bandra (East)

Mumbai - 400 051

Symbol: TALBROAUTO

Sub: Q4 & FY 2024-25 Investor Presentation

Dear Sir/ Madam,

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose herewith Q4 & FY 2024-25 Investor Presentation.

The Investor Presentation will also be available on the website of the Company at <a href="https://www.talbros.com">https://www.talbros.com</a>.

This is for your information and records.

Thanking you,

Yours Sincerely
For Talbros Automotive Components Limited

Seema Narang Company Secretary and Compliance Officer

Enel: As above

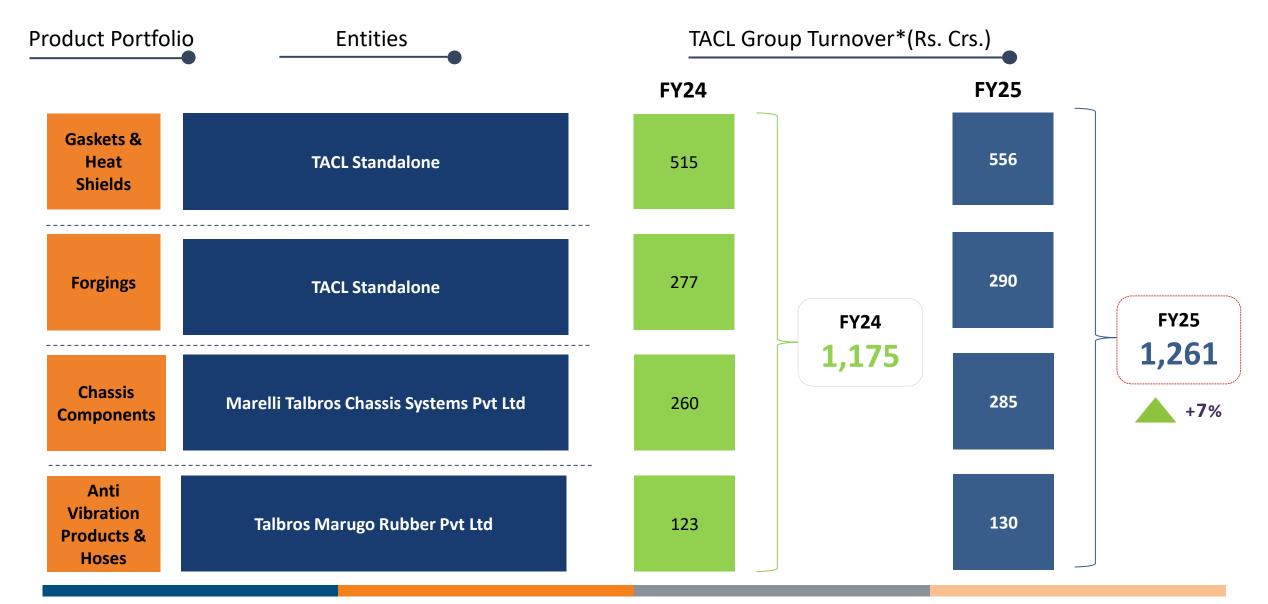






### **Talbros Automotive Components Ltd (TACL) - Group**

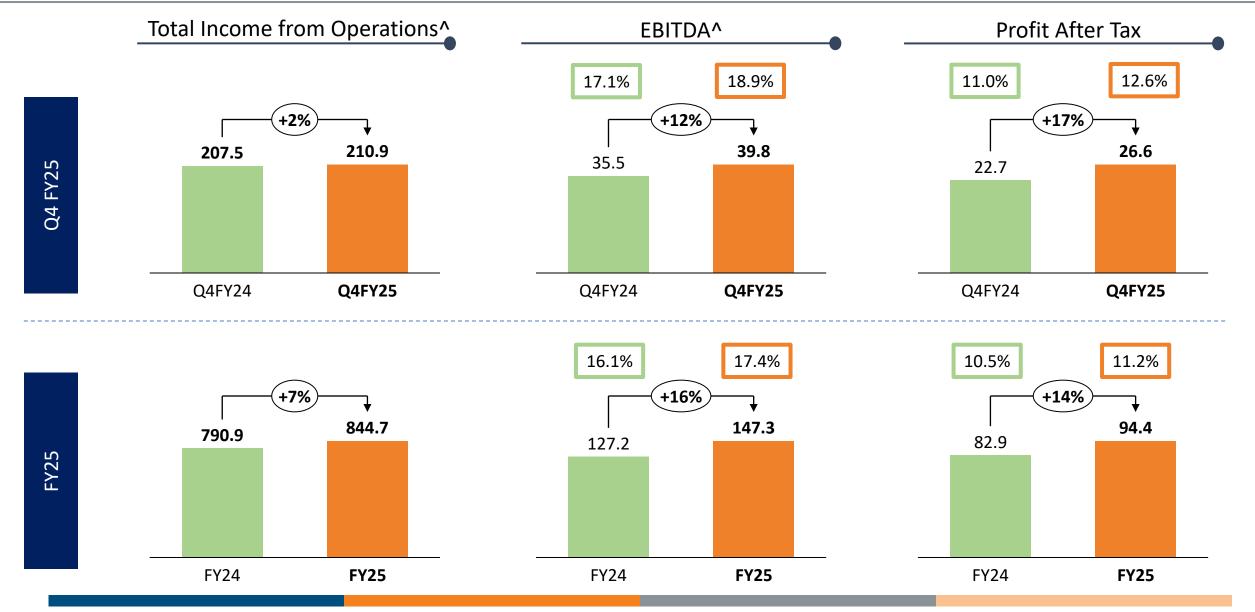






# **Q4 & FY25 Consolidated Performance Highlights**







# **Q4 FY25 Consolidated Performance Highlights**

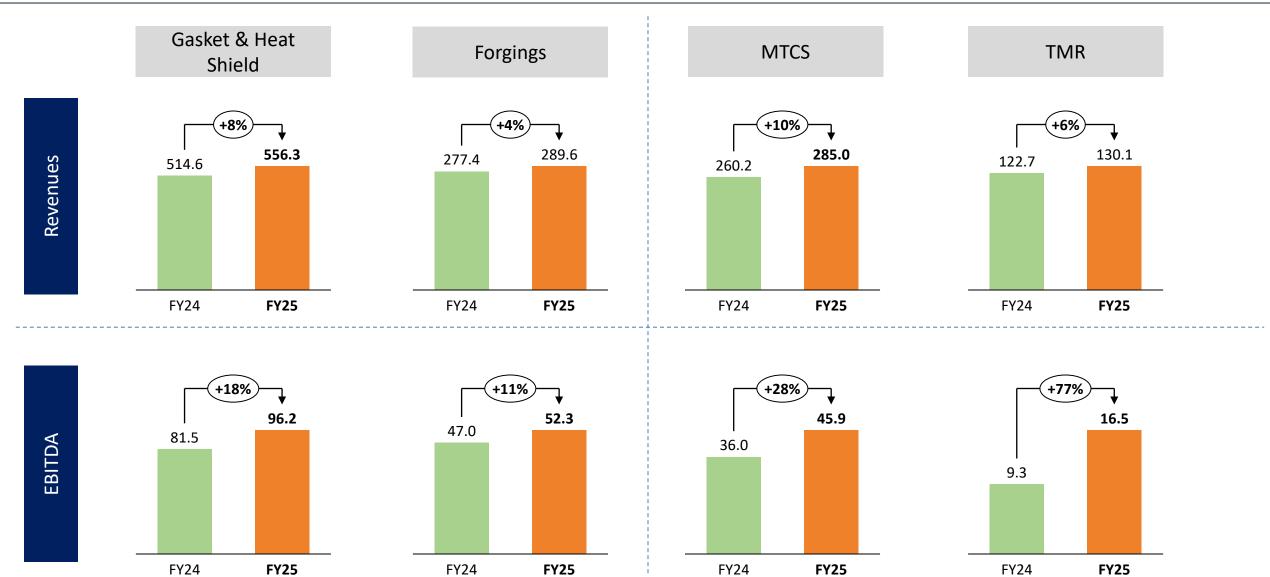






# **FY25 Consolidated Performance Highlights**



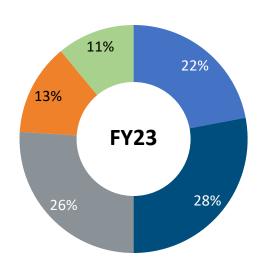


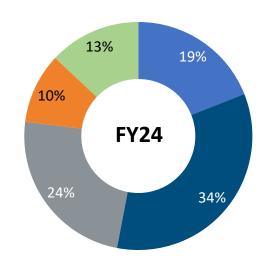


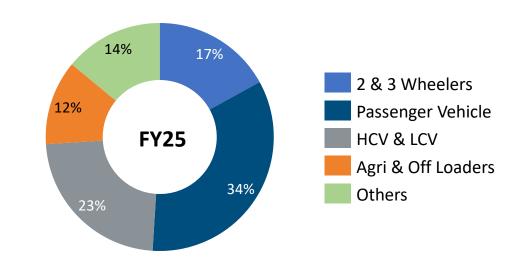
# Across varied segments...



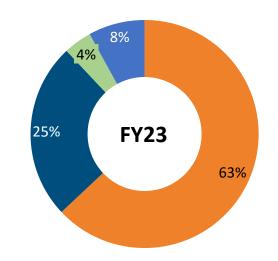
Domestic Breakup\*

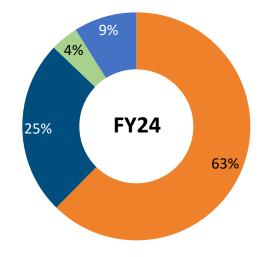


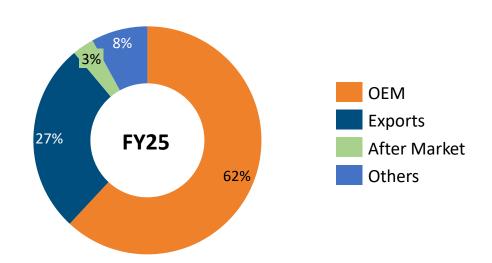








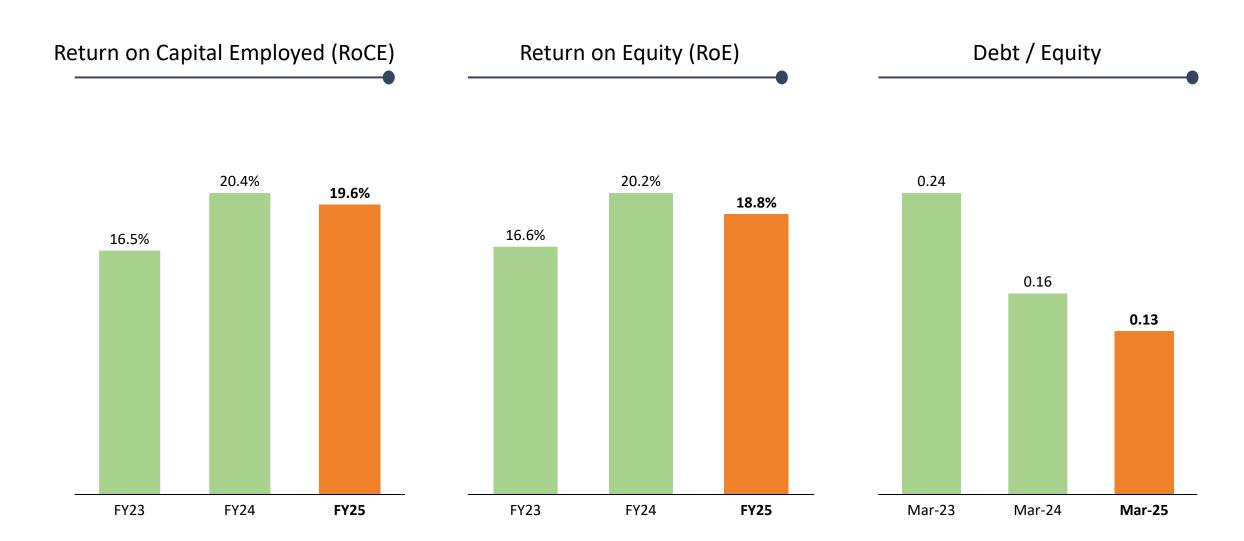






# **Strong Balance Sheet**







### New Multi year orders secured in FY25



#### **Execution of Below Order Book to be implemented from FY25**

### **April 2024**

Received new multi years orders worth ~Rs. **1,000** crores from new overseas customers through its JV - Marelli Talbros Chassis Systems Private Limited (MTCS). These orders are to be executed over a period of **next 8 years** commencing from Q4FY25. This order is centered on the supply of Suspension Arms tailored for both conventional ICE vehicles and new age EV platforms for EMEA and NAFTA regions.

#### November 2024

Received new multi years orders worth ~Rs. 475 crores from both, domestic and overseas customers across its business divisions, product segments and JVs. These orders are to be executed over a period of next 5 years commencing from FY25 onwards covering the company's product lines — gaskets, heat-shields, forgings, chassis and rubber hoses.

- ✓ Includes Export Orders of ~Rs. 145 crores
- ✓ Includes multiple EV Orders for ~Rs. 75 crores from leading OEMs

orders worth Rs. 980 crores. In the first nine months of FY25, the Company further strengthened its order book with significant new orders totaling Rs. 1,475 crores, with

execution already underway for

select projects

✓ In FY24, the Company secured new

This shift from order acquisition to execution marks a crucial milestone, driving revenue generation and reinforcing the growth trajectory. Secured from leading OEMs across domestic and export markets, these orders reflect the strong market confidence in TACL and its joint ventures





# Q4 & FY25 Consolidated Profit & Loss Statement



Particulars (Rs. In crores)	Q4 FY25	Q4 FY24	Y-o-Y	Q3FY25	QoQ	FY25	FY24	YoY
Revenue from Operations	205.9	202.7	2%	201.5	2%	827.1	778.3	6%
Other Income	5.1	4.8		2.9		17.7	12.6	
Total revenue from Operation	210.9	207.5	2%	204.4	3%	844.7	790.9	7%
Raw Material	97.5	106.1		105.6		429.4	422.5	
Employee Cost	23.6	21.2		22.2		92.3	81.1	
Other Expenses	50.1	44.8		41.0		175.9	160.0	
EBITDA	39.8	35.5	12%	35.6	12%	147.3	127.2	16%
EBITDA Margin	18.9%	17.1%		17.4%		17.4%	16.1%	
Depreciation	7.8	7.7		8.1		31.9	25.9	
EBIT	32.0	27.8	15%	27.5	16%	115.4	101.3	14%
EBIT Margin	15.2%	13.4%		13.4%		13.7%	12.8%	
Finance cost	3.7	3.1		3.2		13.7	13.3	
Share of Profit from JVs	5.3	4.0		5.2		17.7	16.2	
Profit before Tax (Before Exceptional Items)	33.6	28.7	17%	29.4	14%	119.4	104.2	15%
Tax	7.0	5.9		5.6		25.0	21.3	
Profit After Tax (Before Exceptional Items)	26.6	22.7	17%	23.8	12%	94.4	82.9	14%
PAT Margin %	12.6%	11.0%		11.7%		11.2%	10.5%	



# **Consolidated Balance Sheet**



ASSETS (Rs. Cr.)	Mar-25	Mar-24
Non-current assets		
Property, plant and equipment	217.7	209.0
Capital work in progress	22.7	7.3
Investment property	2.5	2.7
Intangible assets	0.3	0.6
Investments accounted for using the equity method	64.0	47.4
Financial assets		
Investments	145.4	138.4
Other financial assets	31.2	70.7
Current Tax Assets	1.7	3.3
Other non-current assets	3.5	6.7
Non-Current Assets	489.0	486.0
Current assets		
Inventories	125.9	126.8
Financial assets		
Trade receivables	245.7	210.3
Cash and cash equivalents	14.8	2.4
Bank balances other than Cash and Cash equivalents	48.2	2.8
Loans	1.6	2.7
Other financial assets	1.9	1.6
Other current assets	23.5	24.2
Current Assets	461.5	370.8
TOTAL - ASSETS	950.5	856.7

EQUITY AND LIABILITIES (Rs. Crs.)	Mar-25	Mar-24
Equity		
Equity Share capital	12.3	12.3
Other equity	620.3	524.8
Shareholders' Funds	632.6	537.2
LIABILITIES		
Non-current liabilities		
Financial liabilities		
Borrowings	3.6	3.4
Lease Liabilities	8.0	9.9
Other financial liabilities	0.5	0.3
Provisions	2.7	2.1
Deferred tax liabilities (net)	34.7	33.5
Other non-current liabilities	0.2	1.1
Non-Current Liabilities	49.6	50.2
Current liabilities		
Financial liabilities		
Borrowings	79.5	82.8
Lease Liabilities	2.7	2.6
Trade payables	169.6	167.7
Other financial liabilities	8.0	8.6
Other current liabilities	7.2	6.3
Provisions	1.4	1.3
Current tax liabilities (net)	0.0	0.0
Current Liabilities	268.3	269.3
TOTAL - EQUITY AND LIABILITIES	950.5	856.7



# **Consolidated Cash Flow Statement**



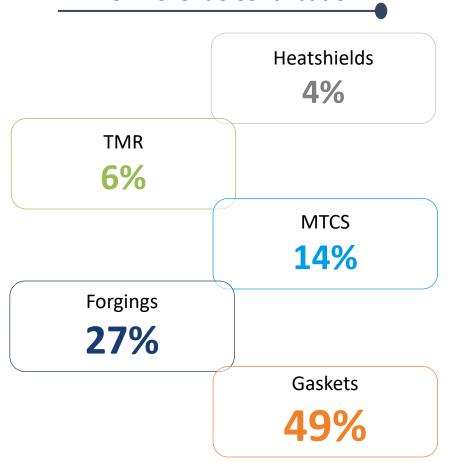
Particulars (Rs. Crores)	FY25	FY24
РВТ	119.4	146.7
Adjustments	16.7	-23.5
Operating profit before working capital changes	136.2	123.2
Changes in working capital	-32.3	-33.7
Cash generated from operations	103.8	89.4
Direct taxes paid (net of refund)	-23.8	-22.7
Net Cash from Operating Activities	80.0	66.7
Net Cash from Investing Activities	-44.7	-51.8
Net Cash from Financing Activities	-22.9	-17.9
Net Change in cash and cash equivalents	12.5	-2.9
Opening Cash Balance	2.4	5.3
Closing Cash Balance	14.8	2.4



# **Hedged Portfolio...**



#### **FY25 - Revenue Contribution**



### Segments

- 2 Wheelers3Wheelers
- Passenger Vehicles
- Commercial Vehicles
- Agri / Off-Loaders
   and Industrial

### **Product Portfolio**

- Gaskets
- Heat Shields
- Forgings
- Chassis Systems
- Anti vibration
- Hoses

#### Market Exposure

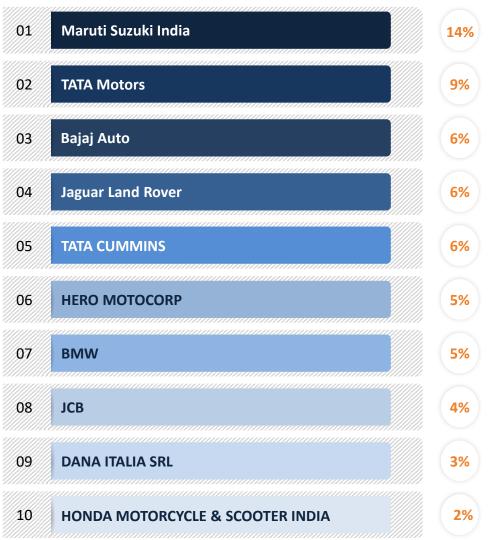
- OEMs
- After Market
- Exports
- Others



# **Having Diversified Customer base - Top 10 Customers**



### FY24 FY25

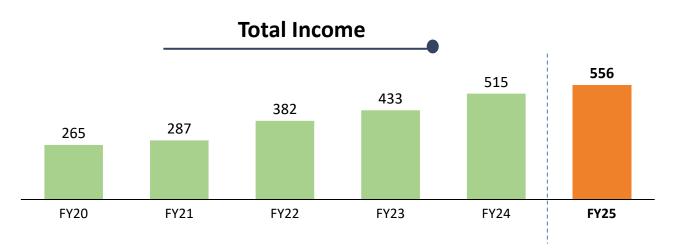


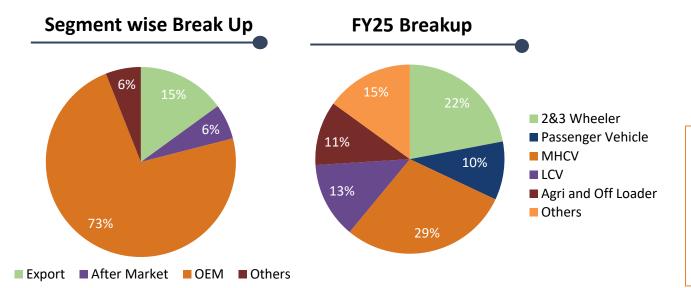
01	Maruti Suzuki India	17%
02	TATA Motors	9%
03	Jaguar Land Rover	8%
04	Bajaj Auto	7%
05	TATA CUMMINS	7%
06	JCB	4%
07	BMW	4%
08	VE Commercial	3%
09	DANA ITALIA SRL	3%
10	Cummins India	2%



### **Gasket Business**







- ~50% Market share in Gaskets 3x the nearest competitor
- Market Leader in Two-Wheeler, Agri & Off Loaders, HCV & LCV segment
- Single Source Supplier for 5 of our customers
- Signed up exclusive contract with SANWA for Light Weight Aluminium Heat Shields which is used for automotive applications specially in PV segment and is a futuristic product technology
- Value added features like Noise Reduction, Emission Control, Heat Insulation at challenging temperatures and is a widely used on new generation engines including Hybrid and EVs

#### Large Order Book for New Products

- MSIL Heat Shields Rs. 14 Crs. p.a.
- Kia & Hyundai Heat Shields Rs. 13.5 Crs. p.a.
- Cummins Beagle CHG Rs. 11 Crs. p.a.
- Escort Kubota CHG Rs. 9 Crs. p.a.

#### Plan to grow revenues by 13% CAGR till FY27 to Rs. 700 crores

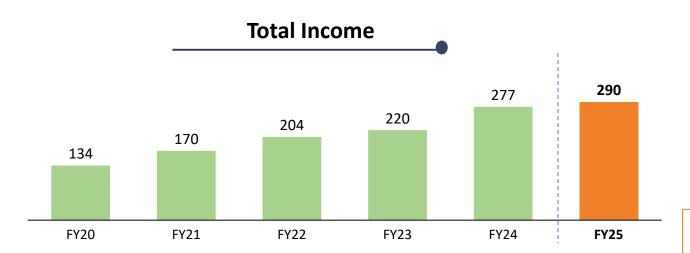
- Increased Revenues from Heat Shield Business (~Rs. 90 crores p.a. from the Heat Shield Business)
- Increased Focus on Exports (From 10% in FY18 to ~22% in FY27e)
- Diversified Segment Portfolio (PV's to increase from 2% in FY18 to ~11% in FY27e)

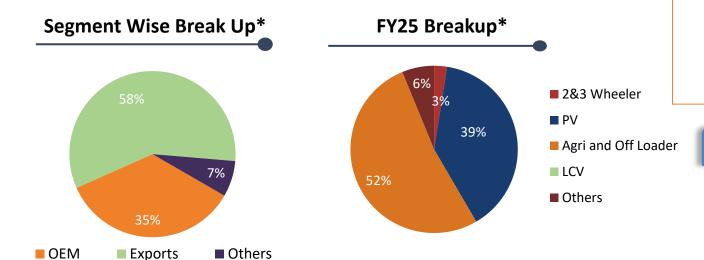
Note: Revenue from heat shield in FY25 stands Rs 51.62 Crs. and from EV in FY25 Stands at Rs 0.59 Crs.



### **Forgings Business**







- One stop solution for Hot Forging (750 to 2,500 Ton Press)
- Strong presence in Overseas Market & Supplier to Top Tier I companies
- One Stop Solution for Die Design, Machine parts and Heat treatment (Normalizing and Carbohydrizing)
- Moving towards heavier forged parts
- Large Order Book for New Products
  - JCB UK Dump End/ Eye End Rs. 75 Crs. p.a.
  - Dana Italy Ring Gears Rs. 17 Crs. p.a
- Plan to grow revenues by 23% CAGR till FY27 to Rs. 500 crores
  - Increased Focus On EV's (Revenue of Rs. ~70 Crs. in FY27e with CAGR of 60%)
  - Increased Focus on Exports and expanding geographies (From 47% in FY18 to ~63% in FY27e)
  - Increased Revenues from Agri & Off-Highway (Agri & Off-Highway to increase from 37% in FY18 to ~43% in FY27e)

#### **Products - Various Types**

- King Pins
- Gear Blanks
- Housing & Yoke Shafts

- Dump End
- Retaining Plate
- Companion Flange

Note: Revenue from supply to EV in FY25 Stands at Rs. 22.47 Crores



# **Strong Global Partnerships - Joint Ventures**





### Marelli Talbros Chassis Systems Pvt Ltd (MTC)

- ✓ Magneti Marelli S.p.a (Milano) A Fiat group company with annual revenue of over € 6 Bn
- √ 50:50 partnership commenced production in April 2012
- ✓ 100% Sales to OEMs
- ✓ Significant share of Control Arms business from Maruti Suzuki and Tata
- ✓ Products : Control Arms, Front Axle, Rear Axle
- ✓ Key Customers
  - Maruti Suzuki India
  - Jaguar Land Rover
  - Fiat India
  - Tata Motors



### Talbros Marugo Rubber Pvt. Ltd. (TMR)

- ✓ Marugo Rubber Industries Ltd (Japan) Global leader in supply of Anti-Vibration Product and Hoses
- √ 50:50 partnership commenced production in February 2013
- √ 100% Sales to OEMs predominantly Maruti Suzuki
- ✓ Products : Engine Mounts, Strut Mounts, Mufflers & Hangers, Suspension Bushes, Rubber Bushes, Hoses
- ✓ Key Customers
  - Maruti Suzuki
  - QH Talbros
  - Plastic Omnium Auto Inergy Mfg India Pvt .
  - SML ISUZU LIMITED



### **Venturing into EV**



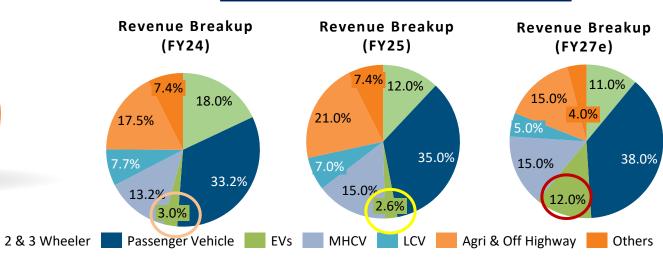
#### **FORGINGS**

Supplying parts for Plug-in hybrid Electric Vehicles to OEMs globally



- Marelli Talbros is working on new RFQ's for several Indian and global OEM's for supporting development of future EV's
- Marelli Talbros Supplies Critical Suspension
   Components to EV's

### **Increased Focus on EVs\***



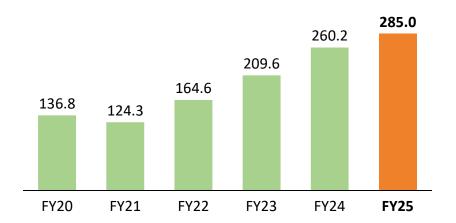


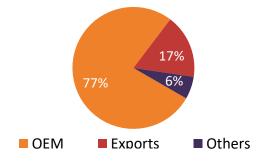


# JV's Performance Highlights - Total Income from Operations

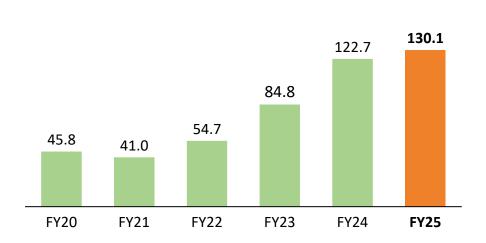


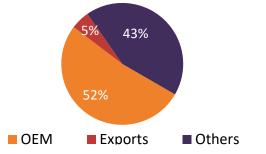
### **Marelli Talbros Chassis Systems**





### Talbros Marugo Rubber







### **Capex Plans - TACL**



Utilization	Levels	<b>FY25</b> )

Addl. Capex to reach Revenues of FY27e

**Gasket & Heat Shield** 

85%

Rs. 50 Crores

**Forgings** 

80%

Rs. 60 Crores

To be funded by Internal Accruals

Capex of Rs. 25-30 Crs. per annum

Marelli Talbros Chassis Systems\* (MTCS)

74%

Rs. 80 Crores

Talbros Marugo Rubber\*\* (TMR)

AV - 82% Hose - 90%

Rs. 10 Crores

These amounts will
be funded by
respective Companies
through internal
accruals and some
borrowings

<sup>\*</sup> MTCS is a 50% Joint Venture with Marelli Suspension Systems SpA

<sup>\*\*</sup> TMR is a 50% Joint Venture with Marugo Rubber



## Talbros 2.0 – The Way Forward







Increased Margins



Higher Returns



Comfortable Debt
Profile

25% in FY23 to 35% + in FY27e EBITDA Margins to increase from ~14% to ~16-18% by FY27e

RoCE to increase to **20%** + going ahead

Total Debt to remain under Rs. 100 crores

### DRIVING FUTURE LEADERSHIP





Over 6 Decades of experience in Auto Component manufacturing

#### **Diversified Auto Component Player**

Across Two Wheelers, PVs, CVs Off-Highway and Farm Equipments

**Electric Vehicles** – Supply to EV's (Major OEM's globally)

**Diversified Product Portfolio** – Gasket & Heat Shields, Forgings, Suspension Systems,
Anti-vibration Products & Hoses

Wide Client Base; Orders from over 30 OEMs across products and geographies

International Technology Tie-ups including 2 JVs for Best-in-Class Products

Consistent Dividend Pay-out over 50 years

One of the
Most Hedged
Auto
Component
Players



# **Leadership Team driving Growth & Profitability**





### Anuj Talwar – Joint Managing Director

Is a Bachelor in Business Administration from college of William & Mary, Virgina, USA and Master of Business Administration from Boston University Graduate School of Management. He has been associated with the Company since 2008. He has over 16 years of rich experience in the Corporate Finance, Credit analysis and Auto Industry, coupled with his extensive knowledge, expertise in Business Development, International Marketing, General Management and focus on new tech.

Mr. Anuj Talwar is looking after the performance and business growth of the Company and its Joint Ventures on regular basis.

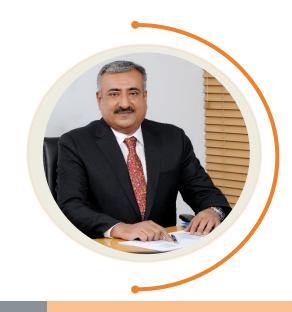
He has been successfully able to streamline – products, people perception and positioning of the Company.

### Navin Juneja – Director & Group CFO

Is a B.Sc. (Mathematics) and Chartered Accountant (FCA). He is working as Finance Head of Talbros Group as its Group CFO. He is also a Director on Board of the Company. He advises the Company, its Joint Ventures and other Group Companies on Financial Management and Corporate Planning.

He has more than 36 years of rich experience in Finance, Accounts, Treasury, Taxation and General Management.

He has extensive experience in the development and implementation of strategic business plans.





# **Strong Board of Directors**





Mr. Naresh Talwar
Chairman



Mr. Umesh Talwar
Vice Chairman & MD



Mr. Varun Talwar

Joint Managing

Director



Mr. Anuj Talwar

Joint Managing

Director



**Mr. Navin Juneja**Director & Group CFO



Mr. Vidur Talwar

Non-Executive

Director



Mr. Deepak Jain
Independent
Director



Mr Rakesh Vohra
Independent
Director



Mr. Rajat Verma
Independent
Director



Mr. Tarun Singhal
Independent

Director



Mrs. Priyanka Gulati
Independent
Director



Mr. Ajay Kumar Vij
Independent
Director



### **Executive Management**



#### Mr. Manish Khanna

#### **Chief Financial Officer**

A Qualified CA and MBA, he has over 18 years of experience with LeeBoy India Constructions, Doosan Infracore, Escorts Construction Equipment and Amforge Industries

#### Mr. Suresh Sharma

#### **President Operations – Gaskets Division**

He is an engineer and MBA (Operations). He has over 26 years of experience in the Auto Components sector and has worked with Munjal Showa, Endurance, JBM Auto and Omax Auto

#### Mr. Tadaaki Kondo

#### Managing Director - Talbros Marugo Rubber Pvt. Ltd.

Tadaaki KONDO (Mr.), with 25+ years of experience in Auto Industry, appointed as MD since April 2023, participating from Marugo Rubber Industry Co., Ltd. in Japan.

#### Mrs. Seema Narang

#### **Company Secretary**

She has over 30 years of experience in the secretarial department and has worked with Whirlpool of India and Aksh Optifibre Ltd

#### Mr. Vivek Singh

#### **President – Forging Division**

He holds a Mechanical Engineering degree and has a rich experience in manufacturing of more than two decades in varied sectors including Auto & Auto component, Railway signalling & Telecom, Geo Info Systems & IT technology and Powertrain.

#### Mr. Ashish Gupta

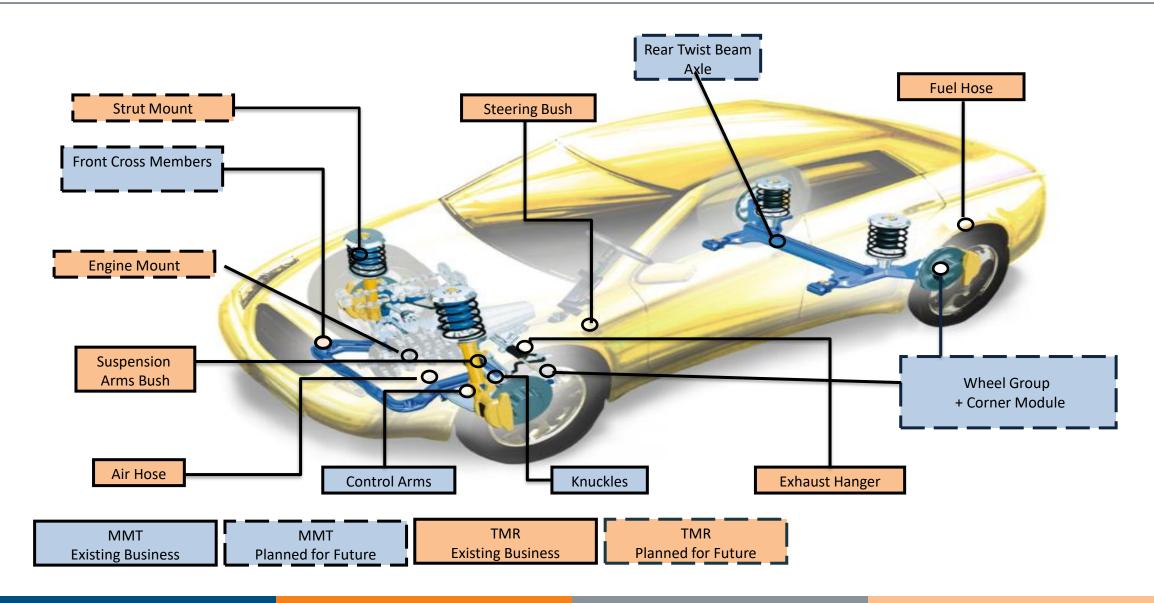
#### CEO - Magneti Marelli Talbros Chasis System Pvt. Ltd.

He holds a BE degree and has over 25 years of experience with manufacturing companies in India, Europe & CIS



# **Scope of Joint Ventures**

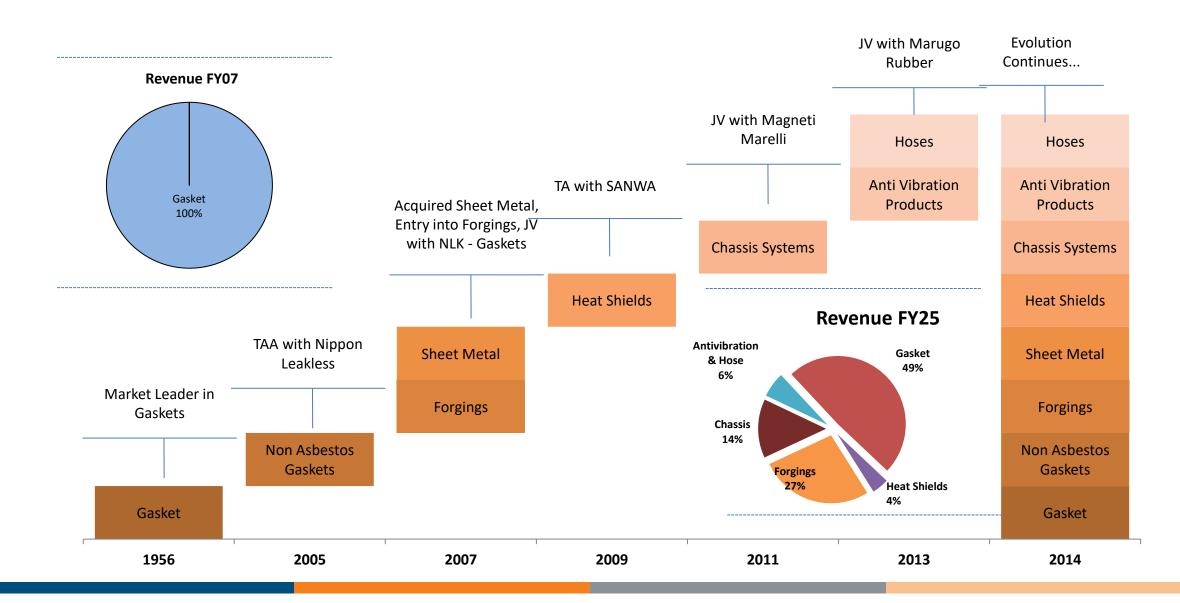






# **Evolving Product Portfolio**







Base

Customer

Hedged

### **Diversified Customer - OEM**



2 Wheeler













Passenger















HCV/LCV

















Agri & Off Loader























### **Customer Awards for Best Performances**





Appreciation Award for Overall Performance to MTCS - 2023



Response to New Product Development 2023



ACMA Atmanirbhar Excellence Awards 2022



Award from Jaguar Land Rover for Gasket Business 2022



Quality improvement contest award – Kirloskar Oil Engines Ltd 2021



JLKR-Q certificate-2021



Quality improvement contest award –Kirloskar Oil Engines Ltd. 2020



Appreciation certificate for NPD support –Cummins 2020



Appreciation award for NPD support – Cummins 2020



EEPC India – Star
Performer for
Miscellaneous Transport
and Equipment Parts
2019



# **Historical Consolidated Profit & Loss Statement**



Particulars (Rs. Crores)	FY25	FY24	FY23
Revenue from Operations	827.1	778.3	647.2
Other Income	17.7	12.6	6.2
Total revenue from Operation	844.7	790.9	653.4
Raw Material	429.4	422.5	351.1
Employee Cost	92.3	81.1	70.7
Other Expenses	175.9	160.0	138.1
EBITDA	147.3	127.2	93.5
EBITDA Margin	17.4%	16.1%	14.3%
Depreciation	31.9	25.9	23.7
EBIT	115.4	101.3	69.8
EBIT Margin	13.7%	12.8%	10.7%
Finance cost	13.7	13.3	11.4
Share of Profit from JVs	17.7	16.2	11.9
Profit before Tax (Before Exceptional Items)	119.4	104.2	70.3
Tax	25.0	21.3	14.7
Profit After Tax (Before Exceptional Items)	94.4	82.9	55.6
PAT Margin %	11.2%	10.5%	8.5%
Exceptional items	0.0	42.5	0.0
Tax on Exceptional Items	0.0	15.4	0.0
Profit After Tax	94.4	110.0	55.6
PAT Margin %	11.2%	13.9%	8.5%



# **Historical Consolidated Balance Sheet**



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Investments	145.4	138.4	55.3
Other financial assets	3122	70.7	2.8
Current Tax Assets	1.7	3.3	2.2
Other non-current assets	3.5	6.7	3.6
Non-Current Assets	489.0	486.0	311.6
Current assets			
Inventories	125.9	126.8	132.5
Financial assets			
Trade receivables	245.7	210.3	168.5
Cash and cash equivalents	14.8	2.4	5.3
Bank balances other than Cash and Cash equivalents	48.2	2.8	2.8
Loans	1.6	2.7	3.9
Other financial assets	1.9	1.6	1.4
Other current assets	23.5	24.2	29.8
Current Assets	461.5	370.8	344.2
TOTAL - ASSETS	950.5	856.7	655.8

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Equity Share capital	12.3	12.3	12.3
Other equity	620.3	524.8	355.2
Shareholders' Funds	632.6	537.2	367.5
LIABILITIES			
Non-current liabilities			
Financial liabilities			
Borrowings	3.6	3.4	6.1
Lease Liabilities	8.0	9.9	0.0
Other financial liabilities	0.5	0.3	0.2
Provisions	2.7	2.1	2.0
Deferred tax liabilities (net)	34.7	33.5	14.5
Other non-current liabilities	0.2	1.1	0.8
Non-Current Liabilities	49.6	50.2	23.6
Current liabilities			
Financial liabilities			
Borrowings	79.5	82.8	80.8
Lease Liabilities	2.7	2.6	0.1
Trade payables	169.6	167.7	168.9
Other financial liabilities	8.0	8.6	8.4
Other current liabilities	7.2	6.3	5.3
Provisions	1.4	1.3	1.2
Current tax liabilities (net)	0.0	0.0	0.0
Current Liabilities	268.3	269.3	264.6
TOTAL - EQUITY AND LIABILITIES	950.5	856.7	655.8



# **Historical Consolidated Cash Flow Statement**



Particulars (Rs. Crores)	FY25	FY24	FY23
РВТ	119.4	146.7	70.3
Adjustments	16.7	-23.5	22.1
Operating profit before working capital changes	136.2	123.2	92.4
Changes in working capital	-32.3	-33.7	-20.5
Cash generated from operations	103.8	89.4	71.9
Direct taxes paid (net of refund)	-23.8	-22.7	-15.4
Net Cash from Operating Activities	80.0	66.7	56.6
Net Cash from Investing Activities	-44.7	-51.8	-37.0
Net Cash from Financing Activities	-22.9	-17.9	-16.3
Net Change in cash and cash equivalents	12.5	-2.9	3.2
Opening Cash Balance	2.4	5.3	2.1
Closing Cash Balance	14.8	2.4	5.3



# THANK YOU!

### For further information, please contact:

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