



Q1FY18 Earnings
Presentation



Safe Harbour Q1FY18

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Financial Highlights

Strategy & Model

Appendix





Q1FY18

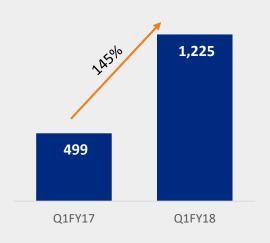
Revenue (₹ mn)

EBITDA (₹ mn)

Profit after Tax (₹ mn)







Revenue Breakup

56%

Roads & Bridge



Irrigation



Urban Development



Mining

Q1FY18

13,929

711

11

1927

89

Q1FY17 960 402 8,939





Result Update

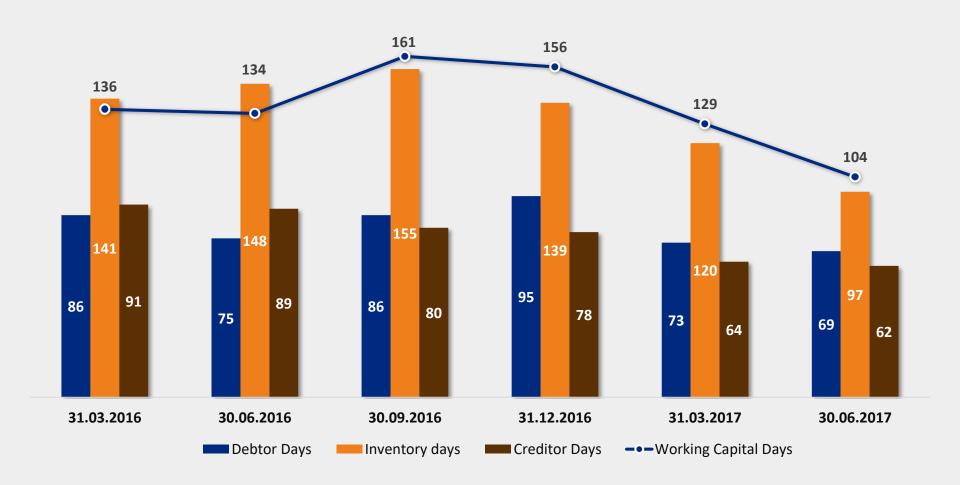
Results Summary

					,		(₹ m
Particulars	Q1FY18	Q4FY17	Q1FY17	YoY (%)	FY17	FY16	YoY (%)
Revenue	16,667	17,535	10,440	59.65%	51,091	41,011	24.58%
Operating expenses	13,638	13,955	8,375	62.84%	41,054	32,861	24.93%
EBITDA	3,029	3,580	2,065	46.69%	10,037	8,150	23.15%
EBITDA Margin (%)	18.17%	20.41%	19.77%	-	19.65%	19.87%	-
Other income	27	32	20	35.00%	114	157	-27.27%
Depreciation	651	618	524	24.24%	2,274	1,835	23.93%
Interest	1,106	1,057	1,084	2.03%	4,162	3,814	9.12%
PB exceptional items and Tax	1,272	1,904	457	178.34%	3,601	2,501	43.98%
Exceptional items	-	-	-	-	-	-	-
PBT	1,272	1,958	457	178.34%	3,609	2,208	63.45%
Tax Expense	45	(54)	(39)	-	(9)	293	-
Other comprehensive income	(5)	4	3	-	2	(3)	-
PAT	1,222	1,961	499	144.89%	3,611	2,205	63.76%
PATM (%)	7.33%	11.19%	4.78%	-	7.07%	5.38%	-
EPS (INR)	8.97	14.34	4.23	112.06%	27.83	18.83	47.80%





Net Working Capital Days- Quarterly







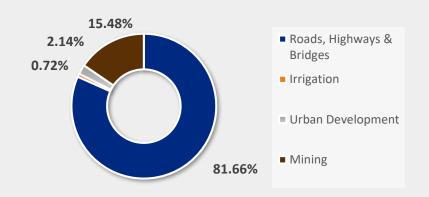
Order Book

Q1FY18

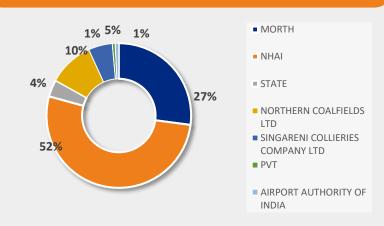
Order Book



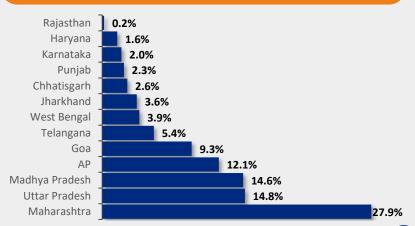
Order Book – By Sector



Order Book – By Client



Order Book – By State









Project won in Q1

Project Name	Туре	Contract Value	Outstanding order book	LOA Date	Date of Start	Schedule date of completion
Parallel Taxi Track and associated civil & electrical works at Dabolim Airport Goa	Urban Development	1,250.0	1,250.0	5/19/2017	5/29/2017	5/28/2019





Profit & Loss - Quarterly

Q1FY18

Particulars		Standalone		Highlights
Particulars	Q1FY18	Q1FY17	Y-o-Y	
Revenue from Operations	16,667	10,440	59.6%	• 59.6% YOY GROWTH IN TOP LINE
Other income	27	20	35.0%	FINANCE COST REDUCED FROM
Total Income	16,694	10,460	59.6%	10.38 % TO 6.64 % AS PROPORTION TO TOP LINE
Expenses				PROPORTION TO TOP LINE
Cost of materials consumed	13,209	9,588	37.7%	• PBT INCREASED BY 178.3 % YOY
Purchases of Stock-in-Trade	-	-	-	• PAT INCREASED BY 145.4 % YOY
Changes in inventories of finished goods, Stock-in -Trade and work-in-progress	(437)	(1,795)	-	
Employee benefits expense	351	186	88.7%	
Finance costs	1,106	1,084	2.03%	
Depreciation and amortization expense	651	524	24.2%	
Other expenses	515	395	30.3%	
Total expenses	15,396	9,983	54.2%	
Profit/(loss)before exceptional items and tax	1,272	457	178.3%	
Exceptional items	-	-	-	
Profit Before Tax	1,272	457	178.3%	
Tax expenses	45	(39)	-	
Net Profit	1,222	499	144.8%	





Balance Sheet - Quarterly

Q1FY18

S. 11. 1		Standalone	
Particulars	Q1FY18	Q4FY17	Q1FY17
ASSETS			
Non-current assets			
Property, plant and equipment	16,755	16,785	13,959
Investment properties	-	-	-
Other Intangible assets	37	40	42
Non-current investments	5,006	4,695	2,997
Loans (NC)	-	-	896
Other	844	1,369	971
Other non current Asset	30,91	3,703	2,050
Total Non current Assets	25,733	26,592	20,916
Current assets			
Inventories	17,807	16,639	16,932
Financial assets			
Trade receivables	12,577	10,165	8,644
Cash and cash equivalent	2,532	1,137	1,223
Loans (C)	2,257	2,121	-
Others (to be specified)	756	1,101	167
Current tax asset (Net)	751	687	495
Other current assets	12,162	8,051	5,929
Total Current Assets	48,842	39,901	33,390
TOTAL ASSETS	74,575	66,493	54,306





Balance Sheet - Quarterly

Q1FY18

posts to a		Standalone	
Particulars	Q1FY18	Q4FY17	Q1FY17
EQUITY AND LIABILITIES			
Equity			
Equity share capital	1,368	1,368	1,717
Other equity	18,383	17,161	10,272
Total equity	19,751	18,529	11,444
Liabilities			
Non-current liabilities			
Financial liabilities			
Borrowings (NC)	6,003	6,325	9,571
Provisions (NC)	378	220	243
Deferred tax liabilities	804	759	888
Other non-current liabilities	10,058	3,937	5,000
Total Non current liabilities	17,244	11,242	15,702
Current liabilities			
Financial liabilities			
Borrowings (C)	18,426	15,731	15,460
Trade payable (C)	11,302	8,886	10212
Other current financial liabilities	7,226	6,861	1,041
Other current liabilities	626	5,161	443
Provisions (c)	-	84	4
Total current liabilities	37,580	36,722	27,160
Total liabilities	54,824	47,964	42,862
TOTAL EQUITY AND LIABILITIES	74,575	66,493	54,306







Working Capital

Q1FY18

		Standalone						
Particulars	Q1FY18	Q4FY17	Q1FY17					
Debtors Days	69	73	75					
Inventories Days	97	120	148					
Total	166	193	223					
Less: Creditors Days	62	64	89					
Working Capital Days	104	129	134					
Inventory								
Stock	14,848	14,117	13,086					
WIP	2,959	2,522	3,846					
Total	17,807	16,639	16,932					





Yearly Standalone Financials (₹ mn)

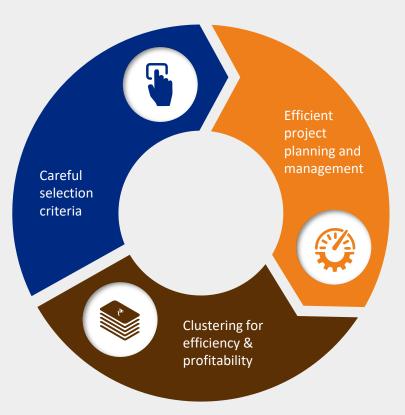
Particulars	FY17	FY16
Total income (A)	51,091	41,011
% growth	24.58%	55.90%
Cost of construction	23,389	20,166
Changes in inventories	14,540	9,838
Employee benefits expense	1,025	873
Other expenses	2,099	1,983
Total expenses (B)	41,054	32,861
EBITDA (A – B)	10,037	8,150
% margin	19.65%	19.87%
Net profit after tax	3,611	2,205
% margin	7.07%	5.38%
Networth	18,529	10,621
Total debt ^(b)	25,634	25,114
Trade payables	8,886	10,232
Net tangible assets	16,785	14,176
Inventories	16,639	15,803
Trade receivables	10,165	9,119
Cash and bank balances	1,137	1,059





Business Model Q1FY18

Project Selection and Management



Superior Execution

Equipment tracking and management for efficiency



Cost-effective procurement



Robust contract Management

Project tracking to minimize delays



Skilled project execution team









Differentiated Business Model, focusing on roads and government contracts with equipment ownership, skilled manpower, minimal subcontracting and backward integration







Strategy

Q1FY18

Business Focus

- Focus on road EPC for government clients.
- Investment in equipment bank, process and control.
- Attract and retain talented employees.
- Opportunistically divest BOT assets

Continuing focus on driving operating efficiency

- On time delivery
- Further enhance execution efficiency through innovation
- Strengthen IT systems and other internal processes



De-Risk business through diversification

- o Geographical Diversification
- Segment Diversification
- Adhere to geographical clustering strategy
- Smaller project sizes to reduce dependence on single project

Financial Performance

- Profitability through better project selection, timely execution and strict cost control
- Deleverage balance sheet to improve returns
- Focus on cash flow generation





Key differentiators

Q1FY18



Excellent execution track record – completed 47 road projects, on or ahead of schedule One of the largest fleet of construction equipment in India

One of the largest employers in the construction industry in India Robust revenue visibility – order book at 3.46x of FY17 revenues



Annuity focused BOT portfolio

Efficient business model

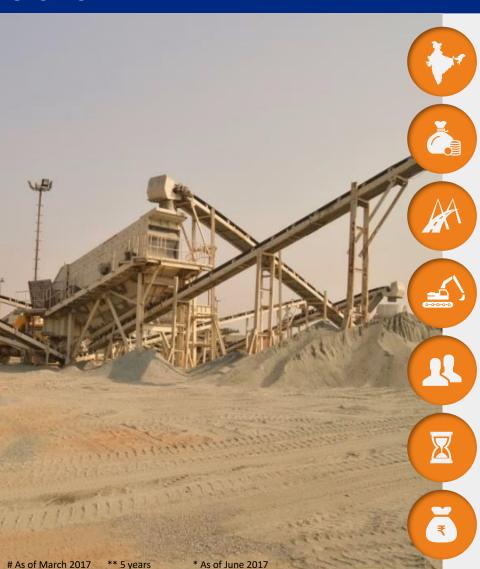
Strong financial performance - growth, profitability and return metrics

Results Summary Business Highlights Financial Highlights Strategy & Model





Overview Q1FY18



Pan India presence[#] **16 states**

Revenue growth** CAGR of 34.75%

Diversified areas

roads, bridges, buildings, dams, canals, water supply & mining

Largest owner of Construction equipment's* **8,718**

Largest employer in construction industry* 27,373 employees

Best project executors ~90% projects before time

Early completion bonus** ₹3,169 mn





Results Summary Business Highlights Financial Highlights Strategy & Model





Leadership Team

Q1FY18



Dilip Suryavanshi is the Chairman and Managing Director of our Company. He holds a bachelors degree in civil engineering from the University of Jabalpur. He has over 32 years of experience in the business of construction. He is currently the President of the Madhya Pradesh Builders Association. As the Managing Director of our Company, he liaises with various departments of the government and also overlooks processes including tendering, bidding and planning the projects.



Mrs. Seema Suryavanshi

Executive Director

Seema Suryavanshi is an Executive Director of our Company. She holds a bachelors degree in arts (honours) from Ranchi Women's College, Ranchi. She has over 17 years of experience in the business of construction. She actively participates in finance, investment and various Company affairs as a co-ordinator between execution and administrative wing of our Company.



Mr. Devendra Jain
Executive Director & CEO

Devendra Jain is an Executive Director and Chief Executive Officer of our Company. He holds a bachelors degree in civil engineering from Vikram University, Ujjain. He has over 17 years of experience in the business of construction. He looks after project implementation along with the quality of work and ensures timely completion of the projects undertaken by our Company.













Strategy & Model **Business Highlights** Financial Highlights **Results Summary**





Execution Team





Mr. Vaibhav Rawat

CFO













AGM – Billing & Planning



DGM – Survey & Design





Mr. B B Kameshwara Rao

DGM/Head - QA&QC

Mr. Raja Ghosh GM – Finance, Accounts & Taxation













Results Summary Business Highlights Financial Highlights Strategy & Model





Awards, accreditation and accolades

Q1FY18















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Pan India Project Execution Capability





State	Completed	Ongoing Gross	Ongoing Net
АР	7,175.70	21,869.10	18,884.83
CG	-	9,846.00	4,058.87
GOA	-	15,281.10	14,482.18
GUJ	9,813.69	-	-
Haryana	60.22	4,577.00	2,439.85
НР	1,187.49	-	-
JHARKHAND	-	10,071.00	5,608.38
Karnataka	4,194.00	5,517.05	3,121.16
МН	3,811.04	43,543.90	43,543.90
MP	78,881.94	53,931.21	22,823.94
Punjab	-	12,555.00	3,533.77
RAJ	4,130.20	5,392.15	324.85
Telangana	5,820.30	9,735.50	8,366.83
TN	2,520.00	2,520.00	-
UP	2,610.00	28,543.90	23,096.02
WEST BENGAL	-	6,130.80	6,012.75











Key Outstanding EPC Projects

Project name	Туре	Contract Value	Outstanding Order Book	Length (Kms)	LOA Date	Date of Start	Schedule Date of Completion
NIGAHI OCP of NCL	Excavation	16,735.77	16,735.77		20-01-17	24-01-17	23-01-20
Overburden Khairagura OCP, BPA area (Telangana)	Excavation	9,735.50	9,008.96	-	09-09-16	26-11-16	25-11-19
Vijayawada–Machilipatnam	ROAD	7,407.00	6,583.51	64.61	19-01-16	24-11-16	23-11-18
Ghaghra Bridge to Varanasi	ROAD	6,743.40	5,732.82	58.62	31-03-15	15-12-15	11-06-18
Mahulia-Baharagora	ROAD	6,741.00	6,065.79	71.61	11-02-16	12-09-16	30-06-18
CHICHRA TO KHARAGPUR	ROAD	6,130.80	6,130.80	55.52	22-09-16	16-03-17	12-09-19
ZUARI BRIDGE -(PACKAGE II)	BRIDGE	5,454.00	5,273.25	-	15-02-16	11-04-16	11-04-19
Nalagampalli to AP/Karnataka Border	ROAD	5,031.00	5,031.00	47.69	30-03-17	AWAITED	AWAITED
ZUARI BRIDGE -(PACKAGE I)	ROAD	4,401.00	4,250.52	-	18-04-16	08-06-16	05-12-18
ZUARI BRIDGE -(PACKAGE III)	ROAD	4,176.00	3,957.85	-	18-04-16	08-06-16	05-12-18







Results Summary Business Highlights Financial Highlights Strategy & Model





BOT Project Portfolio

Project name	Туре	State	Awarding Authority	СОР	Length (Kms)	Equity (Amt. In Mn)	Annuity (Amt. In Mn)	Total Project Cost (Amt. In Mn)
Suryavanshi Infrastructure Pvt Ltd	Toll	M.P	MPRDC	5-Feb-09	44.0	137	-	290
DBL Betul Sarni Tollways Ltd	Annuity + Toll	M.P	MPRDC	12-May-15	124.0	810	310	3,240
DBL Nadia Modasa Tollways Ltd	Annuity	Gujarat	R&BD GoG	31-Dec-13	108.0	572	349	2,072
DBL Mundi-Sanawad Tollways Ltd, Bhopal (M.P.)	Annuity + Toll	M.P	MPRDC	15-May-13	68.0	375	166	1,405
DBL Jaora-Sailana Tollways Ltd	Annuity	M.P	MPRDC	9-May-14	88.0	410	241	1,360
DBL Silwani -Sultanganj Tollways Ltd, Bhopal (M.P.)	Annuity + Toll	M.P	MPRDC	25-Mar-13	76.0	362	190	1,342
DBL Bankhalfata-Dogawa Tollways Ltd	Annuity	M.P	MPRDC	31-Mar-14	65.0	317	198	1,177
DBL Uchera-Nagod Tollways Ltd	Annuity + Toll	M.P	MPRDC	15-May-14	56.0	358	169	1,158
DBL Sarsarpur -Bandawar Tollways Ltd	Annuity + Toll	M.P	MPRDC	9-Jun-12	43.0	268	94	968
DBL Ashoknagar-Vidisha Tollways Ltd	Annuity + Toll	M.P	MPRDC	26-Jul-14	36.0	227	101	887



Results Summary Business Highlights Financial Highlights Strategy & Model





BOT Project Portfolio

Туре	State	Awarding Authority	COD	Length (Kms)	Equity	Annuity	Total Project Cost
Annuity + Toll	M.P	MPRDC	28-Mar-13	35.0	182	74	652
Annuity + Toll	M.P	MPRDC	26-May-15	76.0	330	178	1,300
Annuity + Toll	M.P	MPRDC	6-Mar-17	64.4	271	140	1,011
Toll	M.P	NHAI	Awaited	93.5	2,200		9,010
Annuity + Toll	M.P	MPRDC	31-Mar-17	86.6	668	353	2,618
Hybrid	Karnataka	KRDC	Awaited	51.2	293	355	1,790
Hybrid	Karnataka	KRDC	Awaited	73.7	362	392	2,546
Hybrid	Karnataka	KRDC	Awaited	55.7	321	526	1,984
Hybrid	U.P	NHAI	Awaited	127.4	2,846	Annuity linked with PI	20,160
Hybrid	Maharashtra	MORTH	Awaited	43.9	805	Annuity linked with PI	7,808
Hybrid	Maharashtra	NHAI	Awaited	67.4	856	Annuity linked with PI	7850
	Annuity + Toll Annuity + Toll Annuity + Toll Toll Annuity + Toll Hybrid Hybrid Hybrid Hybrid Hybrid	Annuity + Toll Annuity + Toll Annuity + Toll Annuity + M.P Toll M.P Toll M.P Annuity + M.P Hybrid Karnataka Hybrid Karnataka Hybrid Karnataka Hybrid U.P Hybrid Maharashtra	Annuity + Toll M.P MPRDC Toll M.P MPRDC Toll M.P NHAI Annuity + Toll M.P MPRDC Hybrid Karnataka KRDC Hybrid Karnataka KRDC Hybrid Karnataka KRDC Hybrid Maharashtra MORTH	Annuity + Toll M.P MPRDC Annuity + Toll M.P MPRDC G-May-15 G-May-15 Toll M.P NHAI Awaited Annuity + Toll M.P MPRDC 31-Mar-17 Hybrid Karnataka KRDC Awaited Hybrid Karnataka KRDC Awaited Hybrid U.P NHAI Awaited Hybrid U.P NHAI Awaited Hybrid Maharashtra MORTH Awaited	Annuity + Toll M.P MPRDC G-May-15 G-May-15 G-May-17 G-May-18 G-May-18 G-May-19	Annuity + Toll M.P MPRDC 28-Mar-13 35.0 182 Annuity + Toll M.P MPRDC 26-May-15 76.0 330 Annuity + Toll M.P MPRDC 6-Mar-17 64.4 271 Toll M.P NHAI Awaited 93.5 2,200 Annuity + Toll M.P MPRDC 31-Mar-17 86.6 668 Hybrid Karnataka KRDC Awaited 51.2 293 Hybrid Karnataka KRDC Awaited 73.7 362 Hybrid Karnataka KRDC Awaited 55.7 321 Hybrid U.P NHAI Awaited 127.4 2,846 Hybrid Maharashtra MORTH Awaited 43.9 805	Annuity + Toll M.P MPRDC 28-Mar-13 35.0 182 74 Annuity + Toll M.P MPRDC 26-May-15 76.0 330 178 Annuity + Toll M.P MPRDC 6-Mar-17 64.4 271 140 Toll M.P NHAI Awaited 93.5 2,200 Annuity + Toll M.P MPRDC 31-Mar-17 86.6 668 353 Hybrid Karnataka KRDC Awaited 51.2 293 355 Hybrid Karnataka KRDC Awaited 73.7 362 392 Hybrid Karnataka KRDC Awaited 55.7 321 526 Hybrid U.P NHAI Awaited 127.4 2,846 Annuity linked with PI Hybrid Maharashtra MORTH Awaited 43.9 805 Annuity linked with PI









BOT Project Portfolio and Irrigation

Q1FY18

Project name	Туре	State	Awarding Authority	COD	Length (Kms)	Equity	Annuity	Total Project Cost
DBL MAHAGAON YAVATMAL HIGHWAYS PRIVATE LIMITED	Hybrid	Maharashtra	NHAI	Awaited	64.93	1,156.30	Annuity linked with PI	9,500
DBL YAVATMAL WARDHA HIGHWAYS PRIVATE LIMITED	Hybrid	Maharashtra	NHAI	Awaited	59.19	1,034.60	Annuity linked with PI	8,520
DBL WARDHA BUTIBORI HIGHWAYS PRIVATE LIMITED	Hybrid	Maharashtra	NHAI	Awaited	47.69	1,113.70	Annuity linked with PI	8,930

Irrigation

Project name	Туре	Contract Value	Outstanding Order Book	LOA Date	Date of Start	Schedule date of Completion
Kundalia Major Multipurpose	Irrigation	2 ,700.0	1,416.38	Apr-15	May-15	May-19
Mohanpura Major Multipurpose Project	Irrigation	4 ,158.7	232.00	Mar-14	Mar-14	Mar-18









Urban Development and Mining Projects

Q1FY18

Urban Development

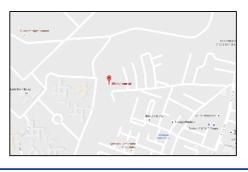
Project name	Туре	Contract Value	Outstanding Order Book	LOA Date	Date of Start	Schedule date of Completion
DISTRICT COURT	Urban Dev	1 ,890.2	1,871.37	Jan-16	Mar-16	Sep-18
896 EWS AND 1080 LIG GRAM BARRAI PHASE-I	Urban Dev	1 ,763.4	1,11.99	Sep-13	Sep-13	June-17
MARDANPUR GROUP WATER SUPPLY	Urban Dev	2 ,304.0	1,24.78	Dec-13	Dec-13	July-17
Parallel Taxi Track and associated civil & electrical works at Dabolim Airport Goa	Urban Dev	1,250.10	1,250.10	May-17	May-17	May - 19

Mining

Project name	Туре	Contract Value	Outstanding Order Book	LOA Date	Date of Start	Schedule date of Completion
Overburden Khairagura OCP, BPA area (Telangana)	Mining	9 ,735.5	9,008.96	Sep-16	Nov-16	Nov-19
Nigahi OCP of NCL. (Singrauli, M.P.)	Mining	1 ,045.0	372.45	Jan-16	Feb-16	Jun-19
NIGAHI OCP of NCL	Mining	16,735.77	16,735.77	Jan-17	Jan-17	Jan-20







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