Tel.: +91 22 66782800 FAX: +91 22 66782828 / 66782808

E-mail: office@shardaintl.com

Regd. Office: Prime Business Park, Dashrathlal Joshi Road, Vile Parle (W),

Mumbai - 400056, India. www.shardacropchem.com





#### January 22, 2022

The Secretary
BSE Limited
Listing Department
Phiroze Jeejeebhoy Towers
Dalal Street, Mumbai – 400 001

Scirp Code: 538666

Scrip ID: SHARDACROP

Subject: <u>Investors/Analyst's Presentation for the quarter and nine months</u> ended December 31, 2021

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), we are enclosing herewith the presentation to be made to the Investors/Analysts on the Financial Results of the Company for the quarter and nine months ended December 31, 2021.

The presentation is also being uploaded on the website of the Company <a href="https://www.shardacropchem.com">www.shardacropchem.com</a> in accordance with Regulation 46 of the Listing Regulations.

We request you to take the same on record.

Yours faithfully,

Jetkin Gudhka

Company Secretary & Compliance Officer

Cuthka

Encl: As above

Sharda Cropchem Limited
INVESTOR PRESENTATION
Q3 & 9M FY22 Results Update



**Sharda Cropchem Limited** 







PAGE NO.	CONTENTS
03	Q3 & 9M FY22 RESULT HIGHLIGHTS
13	FINANCIAL PERFORMANCE
15	COMPANY OVERVIEW
20	BUSINESS MODEL
22	BUSINESS STRATEGY & OUTLOOK







Q3 & 9M FY22 Result Highlights



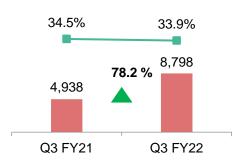


**REVENUE & GM** 

**EBITDA & EBITDA MARGIN \*** 

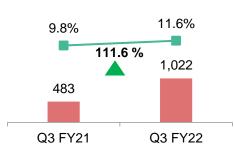
**PBT & PBT MARGIN** 

PAT & PAT MARGIN









Revenues grew by 78.2% YoY to ₹8,798 mn in Q3 FY22 led by strong volume growth across geographies & better product mix & price realisation

Gross profit grew by 75% YoY to ₹ 2,984 mn in Q3 FY22. Gross margin during Q3 FY22 stood at 33.9%, which is marginally impacted by higher freight costs.

**EBITDA** grew by 97.1% YoY from ₹ 1,019 mn in Q3 FY21 to ₹ 2,009 mn in Q3 FY22

**EBITDA** margin expanded by 220 bps YoY to 22.8% in Q3 FY22 driven by economies of scale, effective cost management marginally setted off by higher freight cost. PBT grew by 74.9% YoY from ₹ 776 mn in Q3 FY21 to ₹ 1,358 mn in Q3 FY22 led be better operating leverage, however, it was partly impacted by higher depreciation and forex loss in Q3 FY22 vis-à-vis forex gain in Q3 FY21.

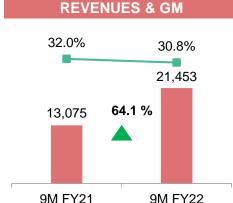
PAT surged by 111.6% YoY from ₹ 483 mn in Q3 FY21 to ₹ 1,022 mn in Q3 FY22

PAT margin expanded by 184 bps YoY to 11.6% in Q3 FY22 mainly due to lower effective tax rates (24.7% in Q3 FY22 vs. 37.8% in Q3 FY21)

<sup>\*</sup> EBITDA excluding IA & IAUD write-off (₹ 70.1 mn in Q3 FY22, ₹ 56.9 mn in Q3 FY21) (IA & IAUD – Intangible Assets & Intangible Assets Under Development)



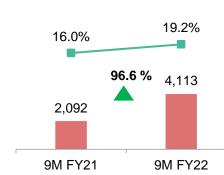




#### **EBITDA & EBITDA MARGIN \***

#### PBT & PBT MARGIN

#### **PAT & PAT MARGIN**







Revenues grew by 64.1% YoY to ₹21,453 mn in 9M FY22 led by strong volume growth across geographies & strong product mix

Gross profit grew by 57.8% YoY to ₹ 6,608 mn in 9M FY22. Gross margin during 9M FY22 stood at 30.8%, which is marginally impacted by higher freight cost.

**EBITDA** grew by 96.6% YoY from ₹ 2,092 mn in 9M FY21 to ₹ 4,113 mn in 9M FY22

**EBITDA** margin expanded by 317 bps YoY to 19.2 % in 9M FY22 driven by economies of scale & effective cost management, which is marginally impacted by higher freight costs. PBT grew by 71.0% YoY from ₹ 1,425 mn in 9M FY21 to ₹ 2,438 mn in 9M FY22 led by better operating leverage, partly impacted by higher depreciation & forex loss in 9M FY22 vs forex gain in 9M FY21

**PAT** surged by 80.8% YoY from ₹ 953 mn in 9M FY21 to ₹ 1,723 mn in 9M FY22

PAT margin expanded by 74 bps YoY to 8.0 % in 9M FY22 mainly due to lower effective tax rates (29.3% in 9M FY22 vs. 33.1% in 9M FY21)

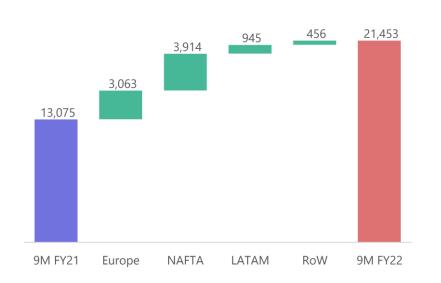
<sup>\*</sup> EBITDA excluding IA & IAUD write-off (₹ 114.2 mn in 9M FY22, ₹ 86.5 mn in 9M FY21) (IA & IAUD – Intangible Assets & Intangible Assets Under Development)



#### **Q3 FY22 REGIONWISE REVENUE BRIDGE**

#### 9M FY22 REGIONWISE REVENUE BRIDGE

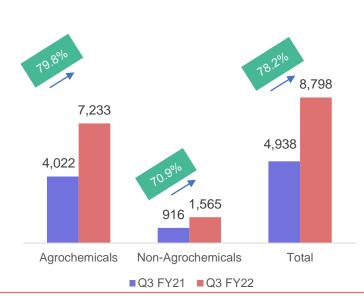




> NAFTA, Europe & LATAM continues to be the growth engine for the Company

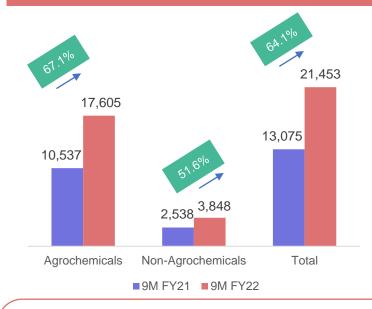


#### **Q3 FY22 YoY ANALYSIS: REVENUE BREAKUP**



- Agrochemicals revenues during Q3 FY22 grew by 79.8% YoY
- Non-Agrochemicals revenues during Q3 FY22 grew by 70.9% YoY
- ➤ Revenue Mix:
  Agrochemicals: Non-Agrochemicals mix stood at 82:18 in Q3 FY22 as against 81:19 in Q3 FY21

#### 9M FY22 YoY ANALYSIS: REVENUE BREAKUP



- Agrochemicals revenues during 9M FY22 grew by 67.1% YoY
- Non-Agrochemicals revenues during 9M FY22 grew by 51.6% YoY
- Revenue Mix: Agrochemicals : Non-Agrochemicals mix stood at 82:18 in 9M FY22 as against 81:19 in 9M FY21

## Q3 FY22: AGROCHEMICALS BUSINESS DEEP DIVE

08



In ₹ Mn



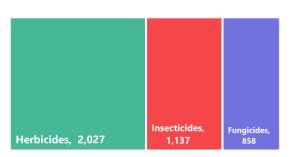


[42%] [34%] **RoW, 573** LATAM, Europe, NAFTA, 1,709 1,350 390

#### FORMULATION VS. AI



#### **PRODUCT WISE**



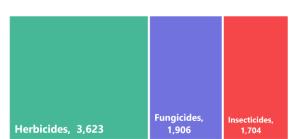
#### Q3 FY22: Agrochemicals Revenues : ₹ 7,233 Mn

[8%] RoW, [42%] [43%] 603 [7%] NAFTA, 3,116 **Europe, 3,018** 

> Q3 FY22 Revenue Growth: Europe: 123.5%, NAFTA: 82.3%, LATAM 27.1% & RoW: 5.3%

Formulations, 6,808

> Formulation: Al Mix Q3 FY22 - 94:6 Q3 FY21 - 89:11



Product Mix updates: Herbicides continues to command 50.1% of revenues in Q3 FY22 & 50.4% of revenues in Q3 FY21

### 9M FY22: AGROCHEMICALS BUSINESS DEEP DIVE

09



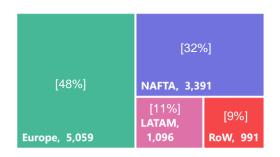


In ₹ Mn

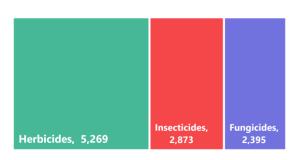
#### **REGION WISE**

#### FORMULATION VS. AI

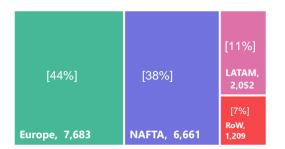
#### PRODUCT WISE



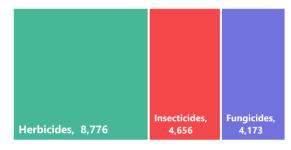




#### 9M FY22: Agrochemicals Revenues : ₹ 17,605 Mn







- 9M FY22 Revenue Growth: Europe: 51.9%, NAFTA: 96.5%, LATAM 87.2% & RoW: 22.0%
- Formulation: Al Mix 9M FY22 – 93:7 9M FY21 – 92:8

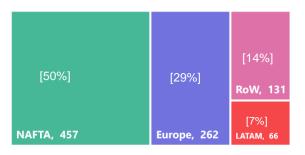
Product Mix updates: Herbicides continues to command 49.8% of revenues in 9M FY22 & 50.0% of revenues in 9M FY21

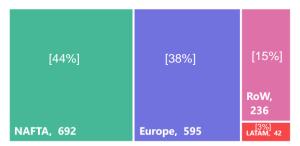


#### **REVENUE BREAKUP: REGIONWISE**

Q3 FY21: Non-Agrochemicals Revenues : ₹ 916 Mn

Q3 FY22: Non-Agrochemicals Revenues : ₹ 1,565 Mn





- NAFTA grew by 51.3% in Q3 FY22 to ₹ 692 mn
- Europe grew by 127.4% in Q3 FY22 to ₹ 595 mn
- ➤ RoW grew by 80.0% in Q3 FY22 to ₹ 236 mn
- > LATAM degrew by 36.0% in Q3 FY22 to ₹ 42 mn



#### **REVENUE BREAKUP: REGIONWISE**

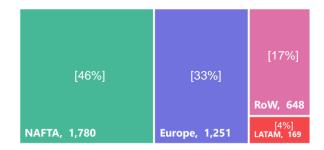
9M FY21: Non-Agrochemicals Revenues : ₹ 2,538 Mn 9M

[16%] [46%] [32%]

Europe, 811

NAFTA, 1,156

9M FY22: Non-Agrochemicals Revenues : ₹ 3,848 Mn



- ➤ NAFTA grew by 54.0% in 9M FY22 to ₹ 1,780 mn
- Europe grew by 54.2% in 9M FY22 to ₹ 1,251 mn
- > RoW grew by 58.1% in 9M FY22 to ₹ 648 mn

[6%]

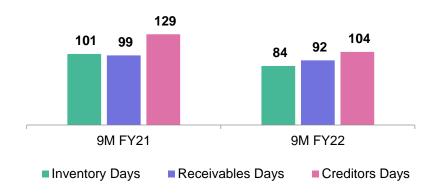
**LATAM, 161** 

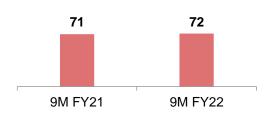
> LATAM grew by 5.1% in 9M FY22 to ₹ 169 mn



#### **WORKING CAPITAL DAYS\***

#### **NET WORKING CAPITAL DAYS**





➤ Net working capital days stood at 72 days in 9M FY22



### **Financial Performance**





Particulars	Q3 FY22	Q3 FY21	YoY%	9MFY22	9M FY21	YoY%	FY21
Revenue from Operations	8,798.1	4,938.1	78.2%	21,452.7	13,074.7	64.1%	23,956.1
COGS	5,814.3	3,233.0	79.8%	14,845.1	8,888.1	67.0%	16,359.6
Gross Profit	2,983.8	1,705.1	75.0%	6,607.5	4,186.6	57.8%	7,596.5
Gross Margin %	33.9%	34.5%	(61 bps)	30.8%	32.0%	(122 bps)	31.7%
Employee Expenses	108.4	96.6	12.2%	314.4	254.6	23.5%	373.2
Other Expenses	936.3	646.1	44.9%	2,294.4	1,926.4	19.1%	3,054.8
EBITDA*	2,009.2	1,019.2	97.1%	4,113.0	2,092.0	96.6%	4,551.7
EBITDA Margin %	22.8%	20.6%	220 bps	19.2%	16.0%	317 bps	19.0%
Forex (Gain)/Loss	55.5	(125.4)	N.A.	72.4	(330.3)	N.A.	(198.9)
Depreciation	590.4	404.3	46.0%	1,736.0	1,182.2	46.8%	1,704.4
Finance Cost	4.3	4.5	(2.9%)	14.8	20.1	(26.0%)	27.7
Other Income	69.1	97.4	(29.0%)	262.2	291.8	(10.1%)	459.4
PBT	1,357.9	776.2	74.9%	2,437.7	1,425.4	71.0%	3,094.5
Tax Expense	336.0	293.3	14.6%	714.9	472.5	51.3%	802.4
PAT	1,022.0	483.0	111.6%	1,722.9	952.9	80.8%	2,292.2
PAT Margin %	11.6%	9.8%	184 bps	8.0%	7.3%	74 bps	9.6%
Earnings Per Share (EPS) In ₹	11.3	5.4	111.8%	19.1	10.6	80.9%	25.4

<sup>\*</sup> EBITDA excluding IA & IAUD write-off (₹ 70.1 mn in Q3 FY22, ₹ 56.9 mn in Q3 FY21, ₹ 114.2 mn in 9M FY22, ₹ 86.5 mn in 9M FY21 and ₹ 383.2 mn in FY21) (IA & IAUD – Intangible Assets & Intangible Assets Under Development)



# **Company Overview**



### **COMPANY'S SNAPSHOT**



### **Agrochemicals Focused Company**

Intellectual Property (IP) driven company engaged in marketing and distribution of wide range formulations and generic active ingredients

#### **Asset-Light Business Model**

The Company efficiently channelises its time and resources for strengthening its core competency of identifying generic molecules and registration opportunities which offers scalable growth with limited capital requirements

#### Firm Registration Pipeline

The Company has procured 2,645 registrations\* [2,355 registrations - Formulations and 290 registrations - Active Ingredients (Als)]. Additionally, it has filed 1,099 applications for registrations globally pending at different stages

\*As on 31st December, 2021

#### **Diversified Sourcing Arrangements**

Enduring relationship with multiple manufacturers and formulators enables the Company to source and supply formulations or generic active ingredients at competitive prices

# Consistently Increasing Global Presence

With its diversified range of product portfolio, the Company has grown by expanding its business operations in 80+ countries, across Europe, NAFTA, Latin America and Rest of the World

#### **Wide-spread Distribution Network**

Presence in the entire agrochemical value chain with 500 third-party distributors and 400+ sales force serving the Company's esteemed clientele in 80+ countries

#### **Prudent and Professional Management**

The Company's apt domain knowledge and experience gives a substantial competitive advantage for expanding its business in existing markets and entering new geographies

#### **Sound Financial Standing**

Sharda Cropchem is a debt-free company which enables the Company to utilise its cash flows prudently

#### Financial Performance

Sales – 14.4% (FY17-21 CAGR) ROCE – 16.0% (FY21), ROE – 15.2% (FY21) and Net Cash & Cash Equivalents - INR 3,435 mn (FY21)

# **GEOGRAPHICAL FOOTPRINTS**



Presence in 80+ countries across Europe, NAFTA, LATAM & RoW

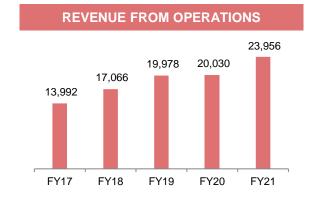


### **KEY FINANCIAL PERFORMANCE INDICES**

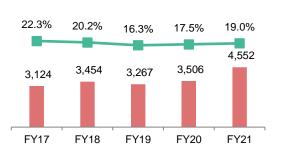




#### In ₹ Mn



### EBITDA & EBITDA Margin\*



13.6% 11.2% 8.8% 8.2% 9.6% 1,904 1,908 1,763 1,647

FY19

FY20

FY21

**PAT & PAT Margin** 

\* EBITDA excluding IA & IAUD write-off

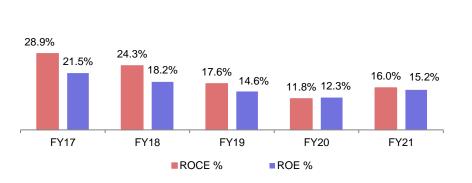




#### RETURN METRICS

FY18

FY17



Source: PAT Margin = PAT / Revenue from Operations, EBITDA Margin = EBITDA / Revenue from Operations, ROE: PAT/Avg. Equity, ROCE: EBIT/Avg. Capital Employed [(Capital Employed = Equity + Total Debt)]

# **SHAREHOLDING STRUCTURE**

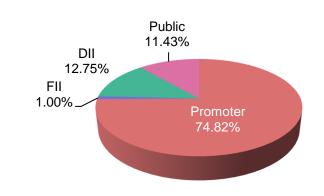


KEY INSTITUTIONAL INVESTORS – 31 <sup>ST</sup> DEC 2021	% HOLDING
HDFC MF	9.20%
DSP MF	3.53%

MARKET DATA	AS ON 19 <sup>TH</sup> JAN 2022
Market capitalization (INR Mn)	33,264.3
Price (INR)	368.7
No. of shares outstanding (Mn)	90.2
Face Value (INR)	10.0
52 week High-Low (INR)	387.1 – 262.0

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#### SHAREHOLDING - 31<sup>ST</sup> DEC 2021





Source: BSE



### **Business Model**



### DIFFERENTIATED ASSET LIGHT BUSINESS MODEL





#### **Agrochemical Value Chain**

Sharda's Operating Area

Basic & Applied Research

Identification

Registration

Active Ingredient Manufacturing

Formulation & Packaging

Marketing & Distribution

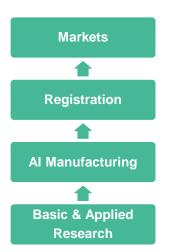
#### **ASSET LIGHT BUSINESS MODEL**

- Focus on identification of generic molecules, preparing dossiers, seeking registrations, marketing & distributing formulations through third party distributors and/or own sales
- > Manufacturing of Als and formulations is outsourced
- ➤ Highly flexible operating model resulting in
  - Overall cost competitiveness
  - Efficient management of fluctuating market demand across various geographies.
  - Offering wide range of formulations and Als



Sharda's Model:

**Demand Pulled / Customer Driven** 



Sharda is a focussed global agrochemical marketing & distribution company



### **Business Strategy & Outlook**



### **BUSINESS STRATEGY & OUTLOOK**



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# FOR FURTHER QUERIES



