

**Date: 08.11.2019**

**To**

**BSE Limited**  
P.J. Towers, Dalal Street  
Mumbai-400 001

**Scrip Code: 505509**

**To**

**National Stock Exchange of India Limited**  
Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1,  
G, Block, Bandra-Kurla Complex,  
Bandra East, Mumbai-400 051

**Scrip Code: RESPONIND**

**Sub: Investor Presentation**

Dear Sir/Madam,

Please find enclosed herewith Investor Presentation of the Company for the Q2 financial results. The Investor Presentation is also available on the website of the Company.

This is for your information and record.

Thanking You,

Yours faithfully,  
For **Responsive Industries Limited**

**Ruchi Jaiswal**  
**Company Secretary & Compliance Officer**



**RESPONSIVE INDUSTRIES LIMITED**

Mahagaon Road, Betegaon Village,  
Boisar (East), Tal. Palghar, Dist.  
Thane 401 501, Maharashtra, India.

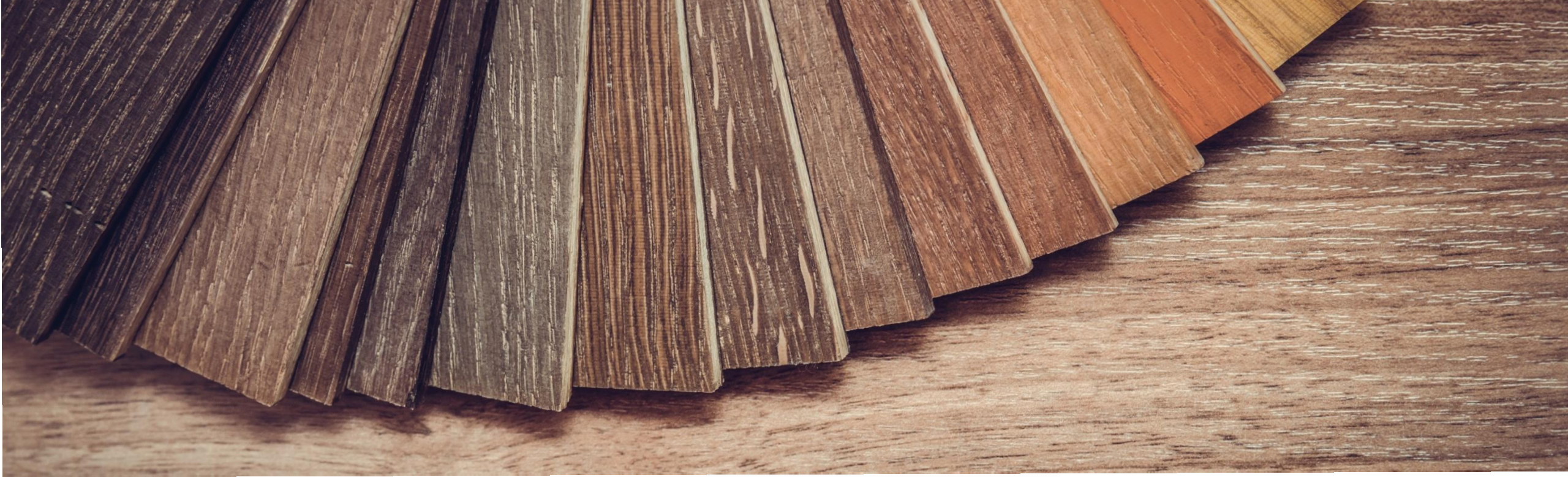
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**CIN NO. L65100MH1982PLC027797**



# Investor Presentation

## Q2 FY2020

# Disclaimer

Certain statements and opinions with respect to the anticipated future performance of Responsive Industries Limited (RIL) in the presentation (“forward-looking statements”), which reflect various assumptions concerning the strategies, objectives and anticipated results may or may not prove to be correct. Such forward-looking statements involve a number of risks, uncertainties and assumptions which could cause actual results or events to differ materially from those expressed or implied by the forward-looking statements. These include, among other factors, changes in economic, political, regulatory, business or other market conditions. Such forward looking statements only speak as at the date the presentation is provided to the recipient and RIL is not under any obligation to update or revise such forward-looking statements to reflect new events or circumstances. No representation or warranty (whether expressed or implied) is given in respect of any information in this presentation or that this presentation is suitable for the recipient’s purposes. The delivery of this presentation does not imply that the information herein is correct as at any time subsequent to the date hereof and RIL has no obligation whatsoever to update any of the information or the conclusions contained herein or to correct any inaccuracies which may become apparent subsequent to the date hereof.



# Management Quote



*Responsive posted steady sales growth for the second consecutive quarter, demonstrating the continuing effectiveness of the various new product initiatives we have been implementing over the last year. It also reflects a conscious decision by the Group to be more selective in our mix of business in order to improve profitability and cash generation.*

*‘IMPACT’ - A better floor, is going to be the growth driver with regard to increased margins in the future. We are dedicated to deliver great value to all our stakeholders who have entrusted their faith in us. Despite a challenging environment, we remain focused on achieving our full-year financial targets. As a testimony to our growth commitment, not only have we reported a good quarter but also have declared an interim dividend to reward our shareholders.*

# Financial Results

## Q2FY20 (Standalone)



124 ↑ 1.17%



31 ↑ 17.8%



17 ↑ 43.7%



19 ↑ 168.1%

## Q2FY20 (Consolidated)



151 ↑ 3.4%



32 ↑ 16.7%



16 ↑ 98.9%



18 ↑ 328.5%

*Amount in Rs. Cr*



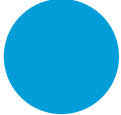


# Company Overview



# Company Highlights

 **30** years of Experience

 Reach in **70** countries worldwide

 Strong relationship with **500+** Architects & Designer

 **ZERO** long term debt.

 **500+** SKUs

 INR **2458** Cr. market capitalization\*

 Amongst top **4** producers of vinyl flooring globally

 **5000+** projects completed

*\*As on October 22, 2019*

# Business Strategy

We have been evolving since 2017...



## Phase 1

Transition from low margin products to High margin products



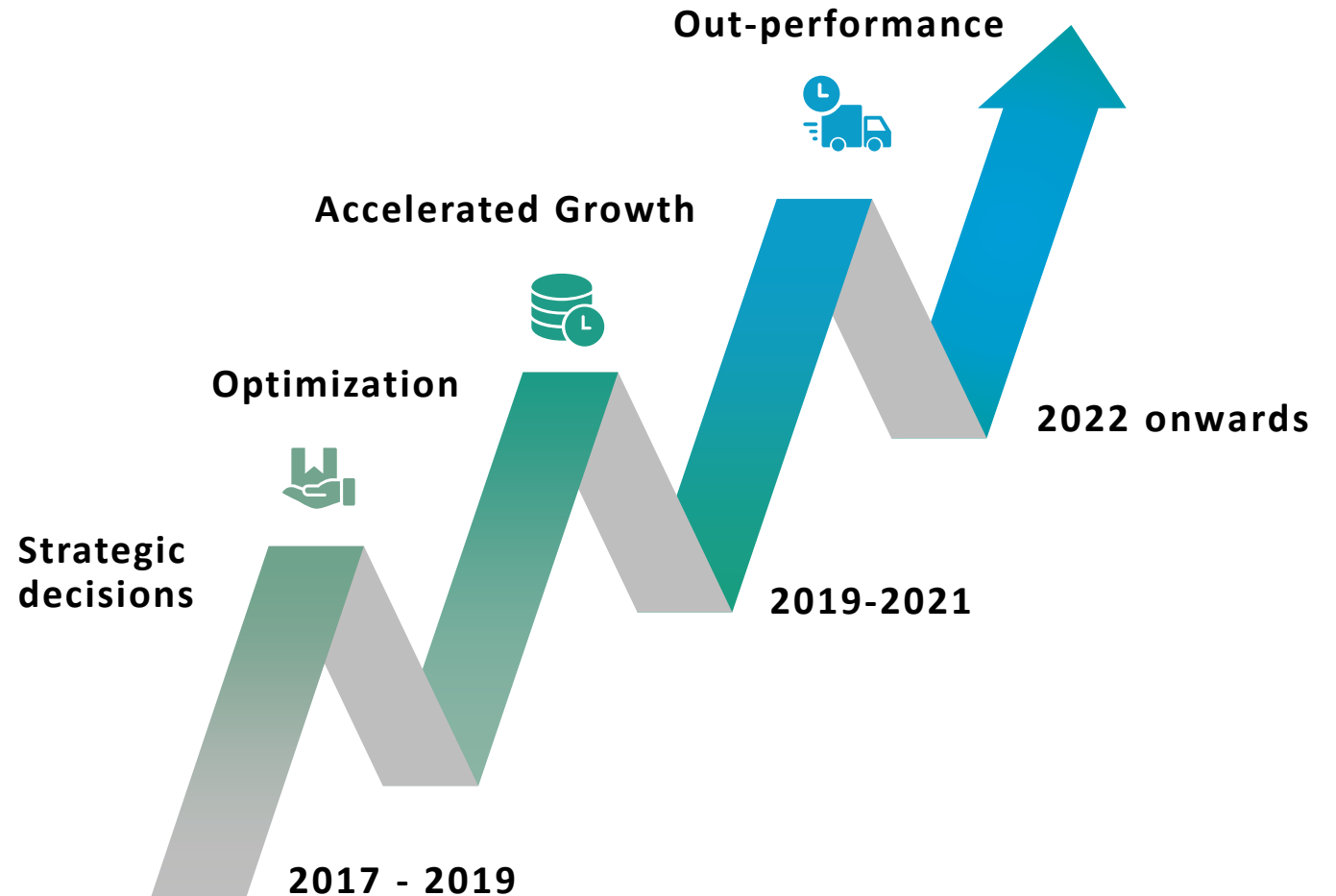
## Phase 2

Innovate & Disrupt the markets with the revolutionary product - IMPACT



## Phase 3

Sales, Marketing and establish the Brand in a B2C Market





# What's new ?



## Transition to High Value-added Products

- ❑ Changing product mix to increase profitability



## International Expansion

- ❑ Setting up overseas facility in UAE
- ❑ Signed up with new international distributors to ramp up volumes of High-value margin product
- ❑ Setting up global sales Team



## New Product Innovation

- ❑ Launched **IMPACT** Rigid Core Luxury Vinyl Tile in flooring business
- ❑ Increase opportunity for B2C segment, currently 10% of business
- ❑ Resources and facility freed from printed flooring to be used for IMPACT

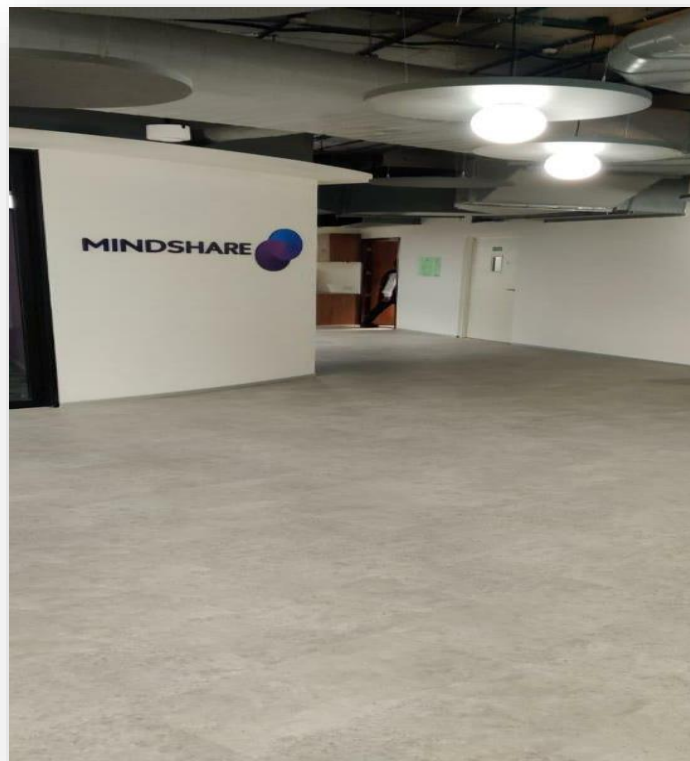
# Recent Projects

## Coffee Shop: Taj Mahal, Lucknow



Product: Resonate  
Color: TRQ-06 Driftwood Grey

## Mindshare office: JW Marriott, Sahar Mumbai



Product: IMPACT Tranquil  
Color: TRQ-07, Smoke Granite

## Westin, Mina Sehayi Dubai



Product: IMPACT Tranquil  
Color: TRQ-11, Silvery Shale



# Why Responsive ?

## Investment Rationale



### **Tapping into large market opportunity**

US\$ 807 mn Indian vinyl flooring Market



### **500+ SKUs**

Wide range of Product portfolio



### **Large distribution network**

100+ domestic distributor and growing



### **State of the art manufacturing facility**



### **Strong R&D capabilities**



### **First-Mover Advantage**

Only Indian Luxury Vinyl Tile manufacturer

# Why Responsive ?

## **Make In India**

The government of India has taken strides to encourage manufacturing and not only protect, but also advance the interests of domestic manufacturers

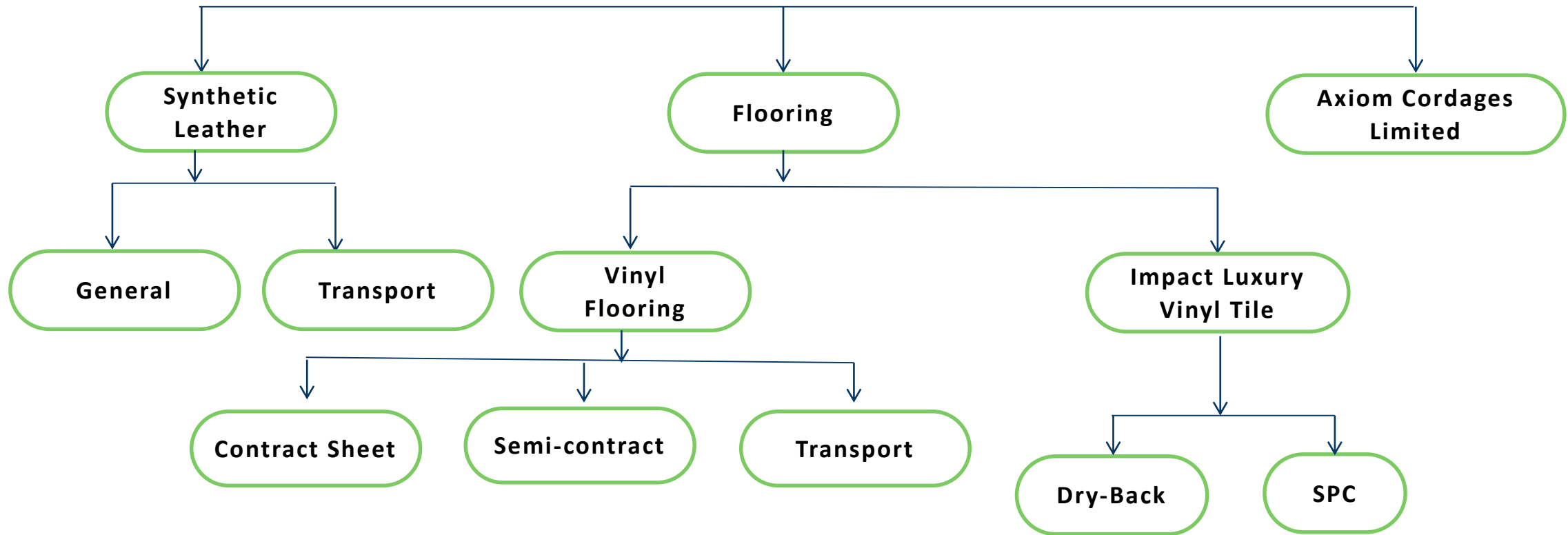
### **VINYL FLOORING:**

#### **A key manufacturing sector in INDIA**

As per the budget announced on July 5, 2019, Vinyl flooring has been recognized as one of the key manufacturing sectors in India. Further, the government of India addressed the issue of rising imports of Vinyl Flooring and to provide a level playing field , increased the import duty from 10% to 15%



# Business Structure



- ✓ Largest Indian producer of PVC flooring and synthetic leather cloth
- ✓ Presence in shipping ropes business through its subsidiary Axiom Cordages Ltd.
- ✓ Caters to healthcare, hospitality, transportation, retail, sports infrastructure and real estate



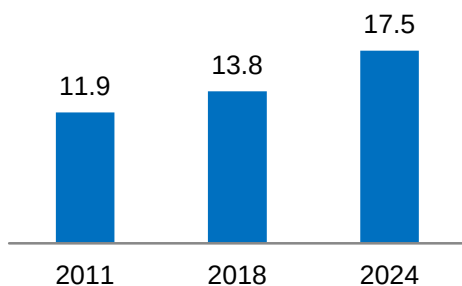


# Vinyl Flooring

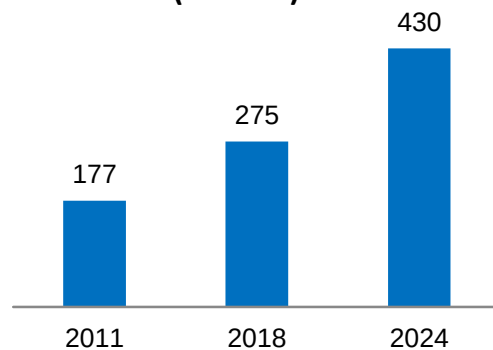


# Industry Overview

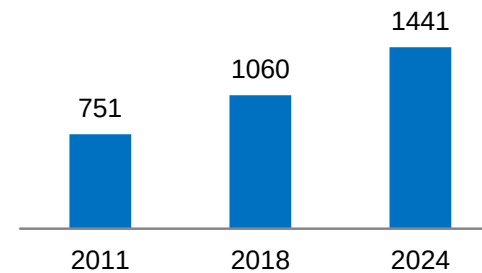
**Global Flooring Market Value (USD bn)**



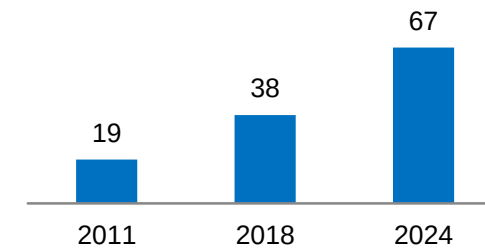
**Global Flooring Market Value (USD bn)**



**Global Vinyl Flooring Market Volume (mn sqm)**



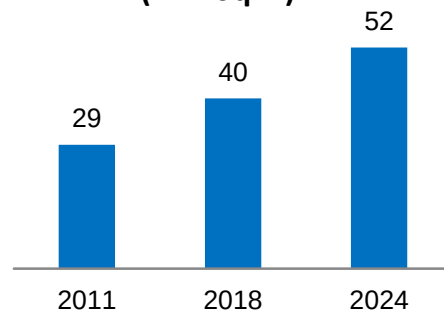
**Global Vinyl Flooring Market Value (USD bn)**



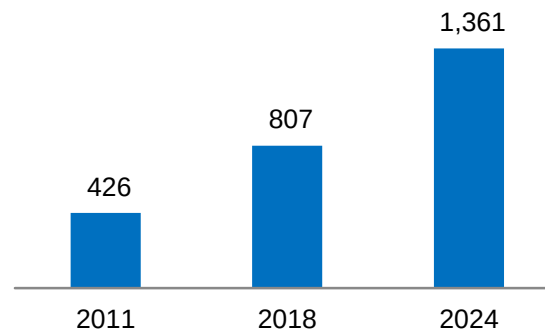
**Vinyl Flooring is preferred owing to being scratch free, easy to maintain and wear resilient**

**Luxury Vinyl Tile has global share 52% vs. India 11% in Total Flooring Sales**

**India Vinyl Flooring Market volume (mn sqm)**



**India Vinyl Flooring Market value (USD mn)**



## Contract Sheet Vinyl

- Healthcare
- Education
- Sports
- Industry
- Hospitality
- Heavy Traffic

## Semi-Contract Vinyl

- Residential
- Medium Traffic commercial
- Retail
- Offices

## Transport Sheet Vinyl

- Indian Railways
- Global Railways
- Global buses/OEM
- Indian buses/OEM

## Printed Flooring

- General Purposed mass use
- Low-cost dwelling
- Low-cost commercials

### VINYL FLOORING

01

## Capacity

5000 MTPM

02

## Variety

30+ ranges

03

## SKU

500+ SKUs

04

## Projects

5000+ products completed





Luxury Vinyl Tile



# Key features

## **IMPACT**<sup>®</sup> LUXURY VINYL TILE

IMPACT LVT and SPC were launched in **2019**

**Easy Installation :**  
Instant **DROP-CLICK** Installation

**Replacement potential :**  
Carpet Tiles, wooden flooring, engineered wood, laminates, vitrified tiles, ceramic tiles

|                 |  High Durability |  Easy Maintenance |  Recyclable |  Heavy Foot traffic |  Easy installation |  Waterproof |
|-----------------|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
| IMPACT          | ☆☆☆                                                                                                 | ☆☆☆                                                                                                  | ✓                                                                                              | ☆☆☆                                                                                                    | ☆☆☆                                                                                                   | ✓                                                                                              |
| CARPET TILES    | ☆☆☆                                                                                                 | ☆☆☆                                                                                                  | ✗                                                                                              | ☆☆☆                                                                                                    | ☆☆☆                                                                                                   | ✗                                                                                              |
| WOODEN FLOORING | ☆☆☆                                                                                                 | ☆☆☆                                                                                                  | ✗                                                                                              | ☆☆☆                                                                                                    | ☆☆☆                                                                                                   | ✗                                                                                              |
| LAMINATES       | ☆☆☆                                                                                                 | ☆☆☆                                                                                                  | ✓                                                                                              | ☆☆☆                                                                                                    | ☆☆☆                                                                                                   | ✗                                                                                              |
| CERAMIC TILES   | ☆☆☆                                                                                                 | ☆☆☆                                                                                                  | ✗                                                                                              | ☆☆☆                                                                                                    | ☆☆☆                                                                                                   | ✓                                                                                              |
| NATURAL MARBLE  | ☆☆☆                                                                                                 | ☆☆☆                                                                                                  | ✗                                                                                              | ☆☆☆                                                                                                    | ☆☆☆                                                                                                   | ✗                                                                                              |

Source: Industry sources

☆☆☆ HIGH    ☆☆☆ MEDIUM    ☆☆☆ LOW    ✓ YES    ✗ NO

# Our Breakthrough Product

01

## Market Opportunity

Total market opportunity of USD 7 billion

02

## Growth

Fastest growing flooring sub-segment with 15% CAGR

03

## Durability

High life of 10+ years, low wear & tear, instant installation

04

## Water and Pest-resistant

Free from Water and Pest related problems

## Retail

Target to place across 2500 stores in next 5 years

## Institutional

Hotel Chains, Builders & Organized Retail

## Projects

Undertake commercial and government offices

## Channel

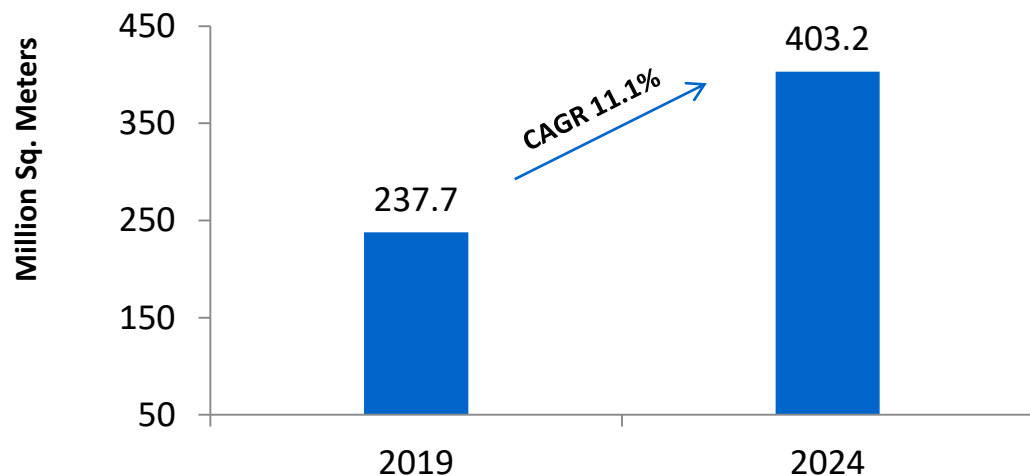
Added **60 new dealers** in the last 6 months

**IMPACT would create a “pull” in demand for other products of the Company**



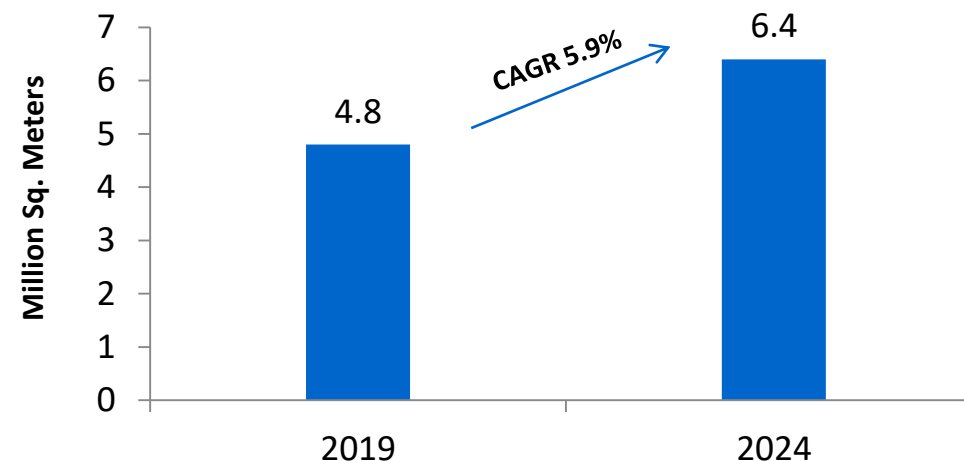
# IMPACT – Disruptive force in Indian LVT segment

## Global LVT Sales Forecast



- The global LVT market is expected to grow at 11.1% CAGR for the next five years
- While LVT flooring is typically available in wooden and stone look globally, Responsive Industries has developed four variants (wooden, carpet, stone and marble) of LVT for the Indian and Overseas market

## India LVT Sales Forecast



- Responsive Industries has pioneered the drop-click technology in the Indian LVT market giving it the first mover advantage
- “IMPACT” is expected to out grow the LVT market in India with primary focus on the B2C market



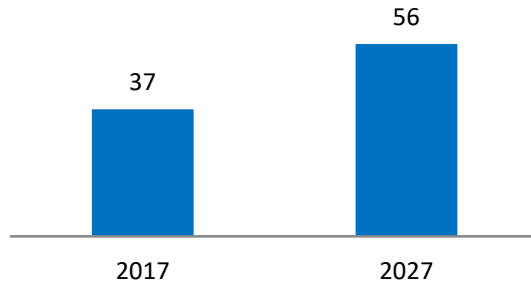


Synthetic Leather



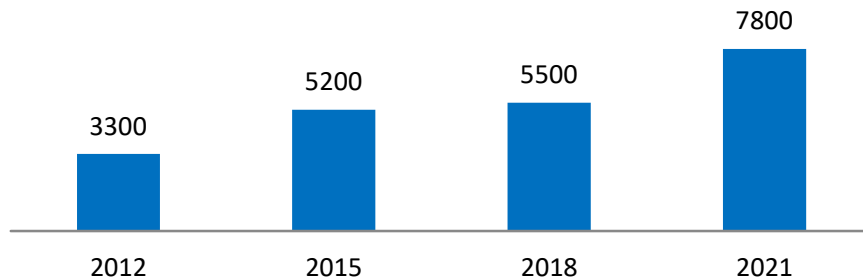
# Industry Overview

**Global Synthetic Leather Market (USD bn)**



**The organized sector in India accounts for less than 50% market**

**India Synthetic Leather Market (INR cr)**



## Macro Economic & Aesthetic Factors

- ✓ Increasing consumer discretionary spending
- ✓ Strong growth in End-use industries like automotive, footwear
- ✓ High gloss finish, durable, UV resistant, easy to maintain

## Government Regulations

- ✓ No animal killing or testing involved
- ✓ Strict legislation on the use of real leather

## Upholstery Fabrics

- Chairs & Sofas
- Surface interiors
- Furniture

## Transport Leather

- Indian railways
- Indian automotive
- Metros, trams and subways
- Buses and other vehicles

## General purpose leather

- Luggage
- Ladies Handbags
- Belt straps
- Diary Covers

## Leather Furnishings

- Residential
- Hospitality

## LEATHER

01

### High Shear Strength

Guaranteed sheer performance for 10 years for value added fabrics

02

### Tailor-made

Tailor-made technical specs as per requisition

03

### Durability

Durability against wear and tear

04

### Fire retardancy

Fire retardancy coupled with superior performance on smoke and toxicity





Strengths



# Distribution Strength

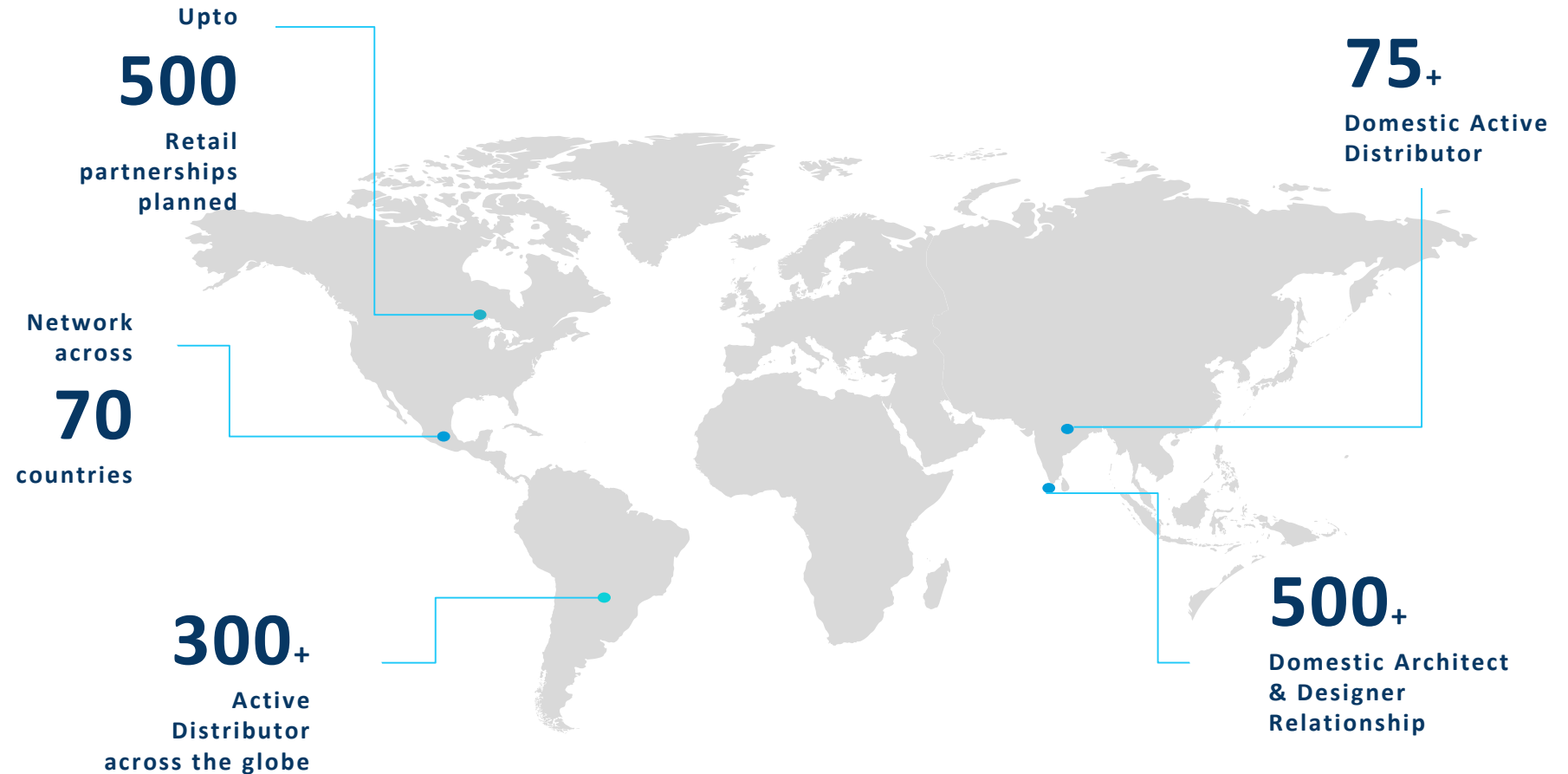
Expanding worldwide product development and distribution in different regions

Major supplier of  
Indian Railways

1000+ domestic  
projects completed

Supplying to 30+  
automobile industry

Distribution to 35  
cities in India



Only Indian Brand with Last Mile Distribution Network



# Marquee client base...

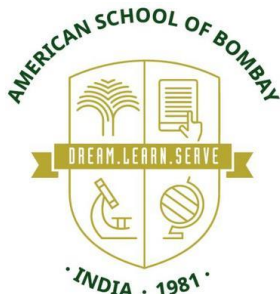
**RESPONSIVE**  
We listen. We're responsive.



## Healthcare



## Sports



## Education



## Safety & Transport



## Corporates



## Hospitality



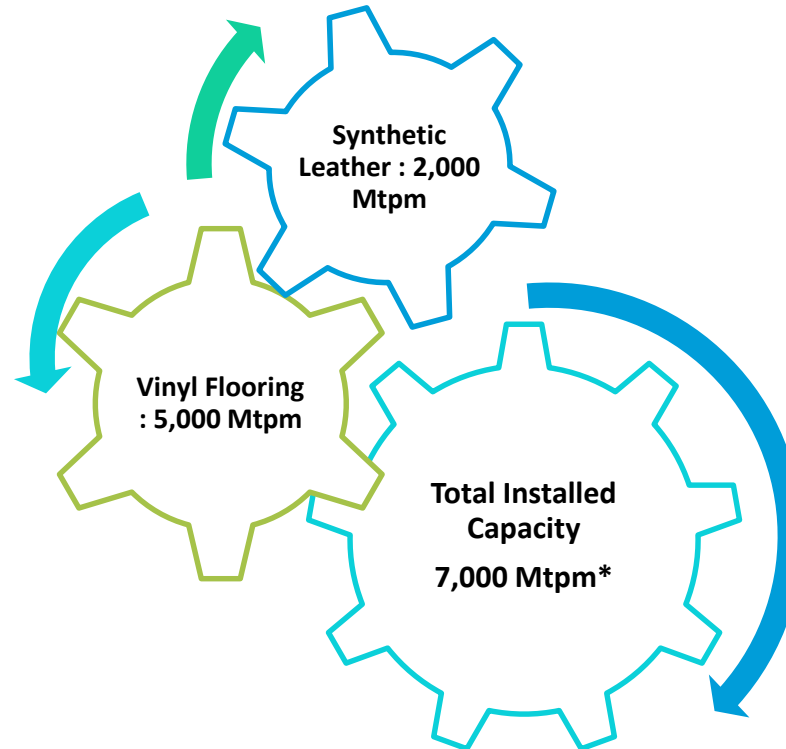
Unique product features helps cater to varied requirements of marquee customers across multiple industries

## ...along with certifications



## State-of-the-art manufacturing facility

- Proximity to Ports and National Highways
- Fully backward Integrated Facility
- Large raw material and engineering stores
- 62 acres Park Area
- 15 Manufacturing Lines  
100+ Skilled operator



## R&D Initiatives

- Commercial Viability Check
- Technical study of product
- Development of prototype
- Approval by customer & costing
- Finalization of the product





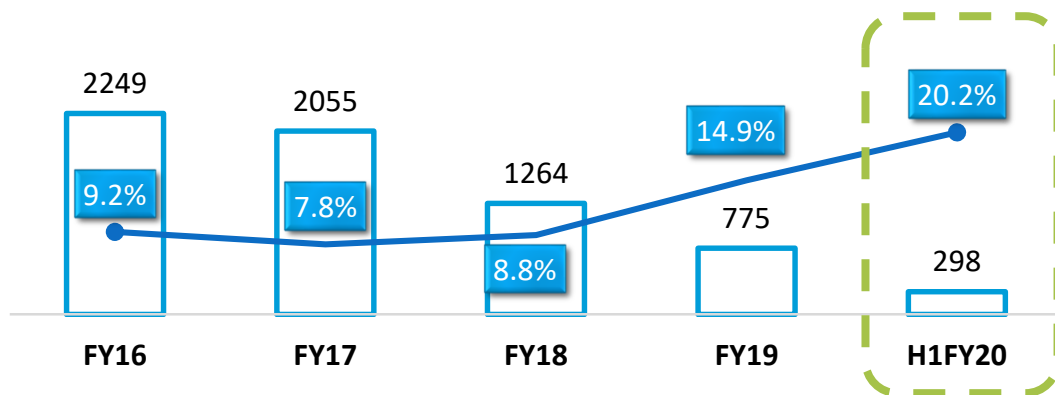
# Quarter Highlights & Financial Information



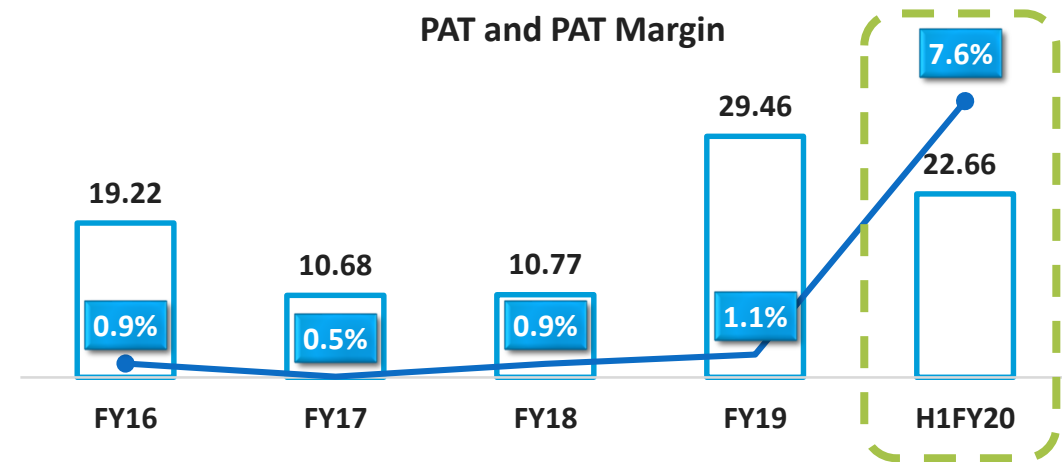
# Financial Overview

## Consolidated

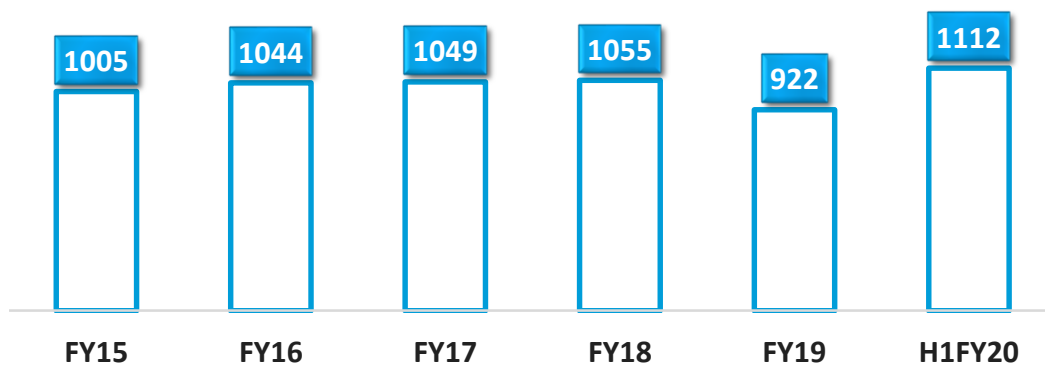
### Revenue and EBIDTA Margin



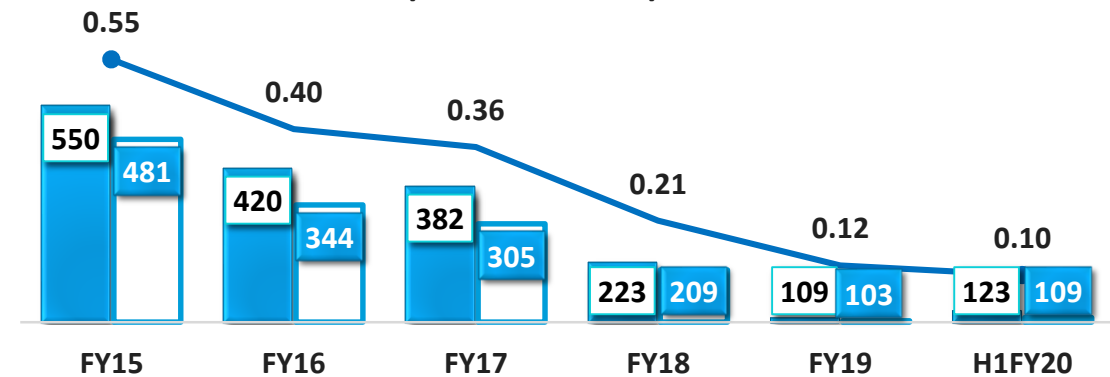
### PAT and PAT Margin



### Networth



### Gross / Net Debt & D/E Ratio



All amounts in INR Crore

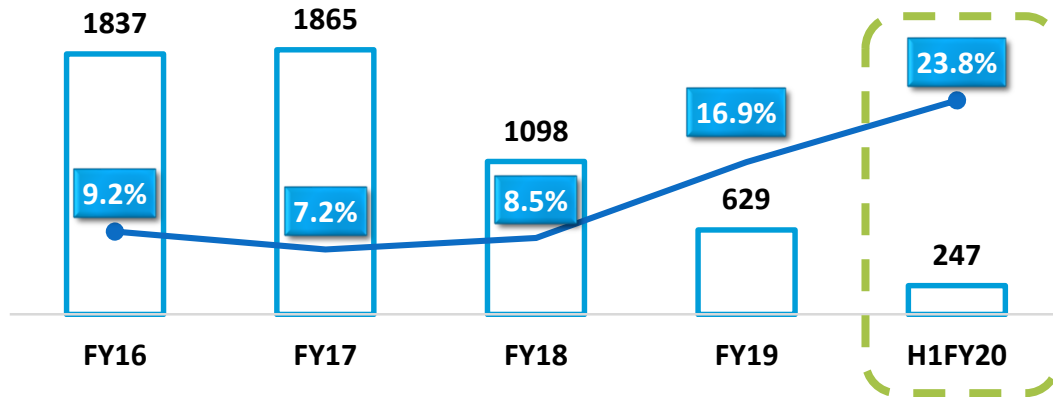
\*Gross Debt = Long Term Borrowings + Short Term Borrowings + Current Maturities of Long Term Borrowings  
Net Debt = Gross Debt – Cash & Cash Equivalents



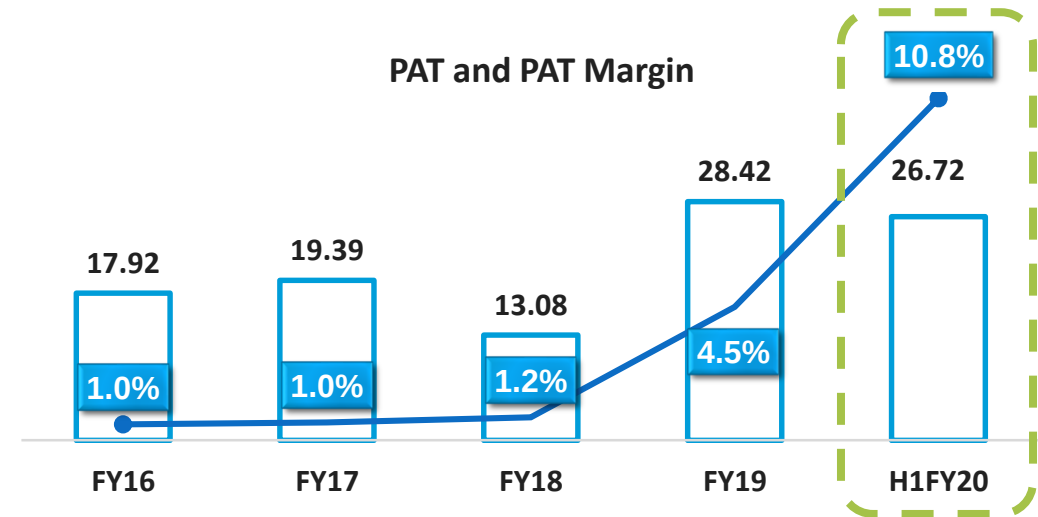
# Financial Overview

## Standalone

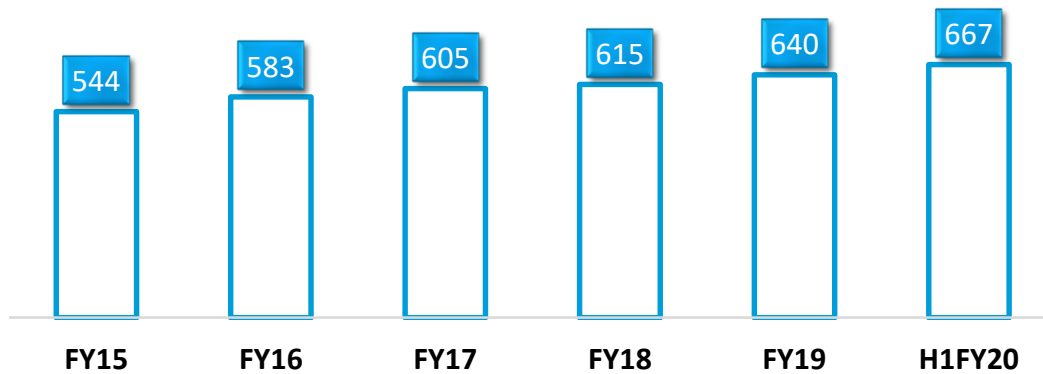
Revenue and EBIDTA Margin



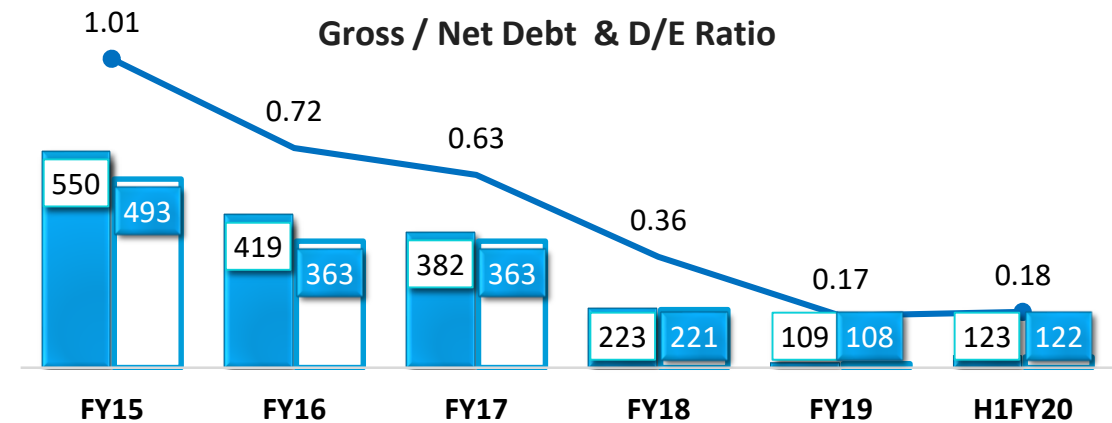
PAT and PAT Margin



Networth



Gross / Net Debt & D/E Ratio



All amounts in INR Crore

\*Gross Debt = Long Term Borrowings + Short Term Borrowings + Current Maturities of Long Term Borrowings  
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# Quarterly Performance

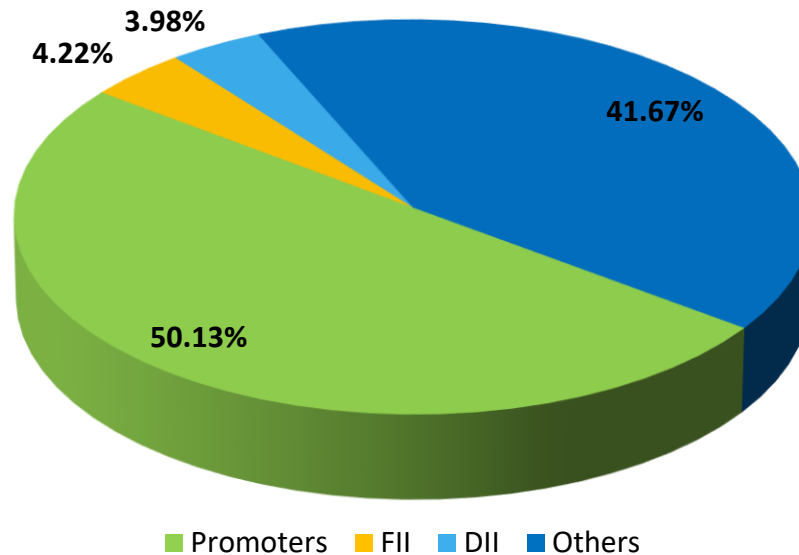
| Particulars        | Consolidated |        |                   | Standalone |        |                   |
|--------------------|--------------|--------|-------------------|------------|--------|-------------------|
|                    | Q2FY20       | Q1FY20 | Q-o-Q<br>% Change | Q2FY20     | Q1FY20 | Q-o-Q<br>% Change |
| Net Sales (Rs. cr) | 151.47       | 146.44 | 3.43%             | 124.21     | 122.76 | 1.17%             |
| EBITDA (Rs. cr)    | 32.47        | 27.82  | 16.70%            | 31.82      | 27.01  | 17.79%            |
| EBITDA Margins (%) | 21.44        | 19.00  | 244bps            | 25.62      | 22.00  | 362bps            |
| PAT (Rs. cr)       | 18.37        | 4.29   | 328.54%           | 19.46      | 7.26   | 168.12%           |
| PAT Margins (%)    | 12.13        | 2.93   | 920bps            | 15.67      | 5.91   | 976bps            |
| EPS (Rs.)          | 0.71         | 0.21   |                   | 0.73       | 0.27   |                   |

- ✓ The company has taken a conscious call to hive off their low margin products starting 2019
- ✓ The introduction of new high margin products clearly reflects in the growth of the operating margins
- ✓ Better operating efficiencies have led to growth in PAT & PAT margins



# Stock Information

## Shareholding Pattern (as on September 30, 2019)



## Top shareholders

|                                  |       |
|----------------------------------|-------|
| FII: Sparrow Asia Div. Opp. Fund | 2.13% |
| FII: Bao Value Fund              | 1.61% |
| DII: LIC                         | 3.59% |

Total Shares Outstanding are 26.7 Crores

## Stock Data - BSE (as on October 22, 2019)

|                       |                     |
|-----------------------|---------------------|
| Stock code            | RESPONIND           |
| Stock Price           | INR 92.10           |
| 52 Week High/Low      | INR 104.85/ 73.00   |
| Market Capitalization | INR 2,458.27 Crores |
| Index                 | S&P BSE SMALL CAP   |
| Face value            | Re. 1               |

## Valuation metrics

|                  |                  |
|------------------|------------------|
| Enterprise value | INR 2,584 Crores |
| P/E              | 85.32            |
| P/BV             | 2.30             |
| EV / Sales       | 3.33             |
| EV / Core EBITDA | 22.39            |

Note: Valuation Metrics are based on FY19 Consolidated Financials



# THANK YOU

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