

S Chand And Company Limited

Registered Office: A-27. 2nd Floor, Mohan Co-Operative Industrial Estate, New Delhi - 110044, India.

P:+91 11 4973 1800 | F:+91 11 4973 1801 | E:info@schandgroup.com | www.schandgroup.com ■

Date: September 05, 2022

То	То			
Listing Department	Listing Department,			
BSE Limited	National Stock Exchange of India Limited			
25 th Floor, P J Towers, Dalal Street, Mumbai,	Exchange Plaza, C-1, Block G, Bandra Kurla			
Maharashtra 400001	Complex, Bandra (E), Mumbai, Maharashtra			
	400051			

Dear Sir,

Re: Submission of Annual Report for the financial year 2021-22 along with the Notice of 51st

Annual General Meeting of the Company pursuant to Regulation 34(1) of the SEBI (Listing

Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations")

Pursuant to Regulation 34(1) of the Listing Regulations, the Annual Report for the financial year 2021-22 along with the notice of 51st Annual General Meeting ("AGM") of the Company is enclosed herewith. These documents are also available on the website of the Company at www.schandgroup.com/investors/#annual-report and on the website of Link Intime India Private Limited https://instavote.linkintime.co.in.

Key Details with respect to AGM are as under:

- i) The AGM will be held on Wednesday, September 28, 2022 at 11:30 A.M. through video conferencing in compliance with the applicable provisions of the Act and Ministry of Corporate Affairs General Circulars No. 14/2020 dated April 08, 2020, No. 17/2020 dated April 13, 2020, No. 20/2020 dated May 05, 2020, No. 02/2021 dated January 13, 2021, No. 21/2021 dated December 14, 2021 and No. 02/2022 dated May 05, 2022 ("MCA Circulars");
- In compliance of the aforesaid MCA Circulars and SEBI Circular dated May 12, 2020, January 15, 2021 and May 13, 2022, the Annual Report along with Notice of the AGM is being circulated to the shareholders of the Company through electronic mode;
- iii) Pursuant to section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the Listing Regulations, as amended, the Company is pleased to provide its Members the facility to exercise their right to vote on resolutions proposed to be considered at the AGM by remote e-voting or through an electronic voting system during the AGM;

- iv) The cut-off date for determining the eligibility of the members to vote through remote e-voting or through an electronic voting system during the AGM is Wednesday, September 21, 2022;
- v) The Company has appointed Link Intime India Private Limited ("Link Intime") for the purpose of providing remote e-voting facility to the members prior to the AGM and e-voting facility during the AGM. The remote e-voting facility shall commence at 9:00 a.m. on Saturday, September 24, 2022 and will end at 5:00 p.m. on Tuesday, September 27, 2022. During this period the members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date, may cast their vote electronically. The e-voting module shall be disabled by Link Intime for voting thereafter; and
- vi) The Company has appointed Mr. R.S. Bhatia, Company Secretary in Practice as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.

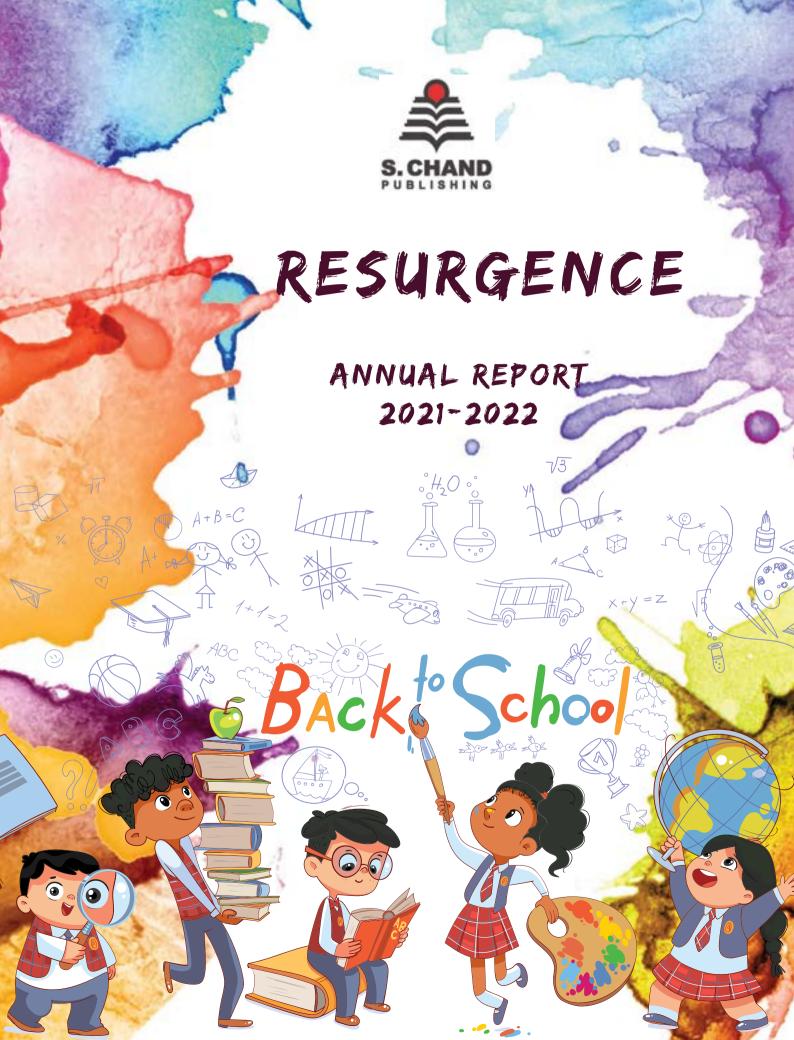
Request you to kindly take note of the above.

Thanking You,
For S Chand And Company Limited

Jagdeep Singh Company Secretary & Compliance Officer Membership No.: A15028 A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

Encl: as above







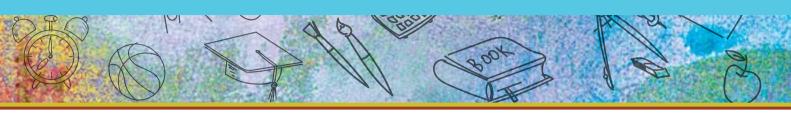
CRISIS CAN BE... A CATALYST OR CAN SPEED UP CHANGES THAT ARE ON THE WAY IT CAN ALMOST SERVE AS AN ACCELERANT."

Resurgence - the dictionary defines this as rising again into life, activity, or prominence. And this is how S Chand achieved it.

In responding to challenges facing the Company, the leadership decided to focus over the last 3 years on streamlining internal processes. This was achieved through the 5 Chand 3.0 initiative launched in 2019. Three years on, something incredible has happened. There was an undeniable tone of resurgence. The conversations amongst the leadership, and among the ranks are much different than those of a couple of years earlier. The leaders were actively looking for opportunities and showing strategic vision about how they could take the Company forward. The group exhibited a high level of confidence. They were proactive and had a plan. They believed in accountability, for themselves and their teams. They had a sense of optimism coupled with realism - acknowledging the challenges but remaining hopeful they would prevail. They had a vision - what success would look like for the organization. And they were inspirational. Their core values- the attitudes, beliefs, and behaviors, the strong culture within the organization stood like a beacon guiding the ranks. And they remained focused on their customer relationships and serving their needs no matter what.

S Chand has indeed arrived. S Chand has resurged.

CHAIRMAN'S MESSAGE





Dear Shareholders.

It gives me pleasure to greet you in a relatively stable school environment after a period of 2 years. FY22 has been a culmination of our efforts across the past 3 years to make this company stronger and efficient. When we started this journey of S Chand 3.0 in 2019, we did not anticipate that we would also have to go through the worst pandemic of the last 100 years. To that extent, FY22 has been a mixture of wins and challenges. We faced two serious COVID waves of the Delta variant in April-May 21 and the Omicron variant in January 2022, but we did not face lockdowns or supply

chain bottlenecks during the primary business season of the fourth quarter, prior to start of the new Academic session. As we start FY23, we see that Hybrid or Blended Learning is the way ahead. Schools and Colleges have reopened with a new vigor and admissions in educational institutions are increasing as more and more students return to physical learning. Most schools in smaller cities, towns and villages which had challenges of online learning due to the lack of infrastructure are seeing students back at school, which is encouraging, as it is spurring demand strongly for the industry.

India has the largest population in the world in the age bracket of 5-24 years, presenting a huge opportunity in the education sector. India which was ranked 50 out of 100 countries in English Proficiency Index 2020, has a large English-speaking population that makes it easy to deliver new age educational products. With cutting-edge technologies such as AI, ML, IoT and Blockchain, India's education sector will soon redefine itself. With increasing awareness, private Indian players are collaborating with international brands to provide Indian students education of international standards.

On a very encouraging note, in order to liberalize the education sector, the Government has taken up various initiatives such as the National Accreditation Regulatory Authority Bill for Higher Educational and the Foreign Educational Institutions Bill. The Government is also allowing 100% FDI (automatic route) for the education sector. This augurs well for the sector and is bound to attract foreign investors given the potential in the Indian market.

The Cabinet approved the National Education Policy 2020 on July 29, 2020. The aim is to transform India into an energetic knowledge society and a global knowledge superpower by making school and college education more holistic, flexible, and multidisciplinary. This will be well suited to today's needs and will also showcase the unique capabilities of each student. There is also increasing awareness about the benefits of education in Tier II and Tier III cities which will drive the sector and open up new opportunities. On the New Education Policy front, we expect that the National Curriculum Framework or NCF will be launched this year. The National Testing Agency (NTA) has already launched the Common University Entrance Test (CUET) which will become one of the most important examinations for college admissions apart from IITJEE and NEET.

In a post pandemic world, the education industry will be driven by the blended learning methodology. On this front, we continue to focus on providing students, teachers and educational institutions with blended learning solutions that are required in a post COVID world. The EdTech industry is slowly also moving into the hybrid blended learning era with physical center's opening across India.

On the Ed-Tech front, we continue to focus providing students/teachers/educational institutions with digital solutions required in a post covid world. Our affordable personalized learning app Learnflix, has over 3.3 Lakh downloads. We launched the Bengali version of the app as well this year and we believe we should get strong traction as the year goes by. We launched S Chand Academy (Youtube Channel) this year which has over 550 videos so far and has already notched up over 4 million views and has been well appreciated by the learners. We will provide new content every week and expect the S Chand Academy to ramp up significantly to over 1,000 videos and over 10 million views by the end of the year. In addition, we also relaunched TestCoach, our test Prep and higher education

app during this year, with cumulative downloads of over 200k, to cover over 100+ government examination tests. Madhubun Educate 360 - Our K12 Learning Management System is now implemented in over 55 schools and is being used by approximately 1 lakh students.

On the investments front, we have taken a minority stake in iNeuron Intelligence in December 2021, which is seeing exponential growth in the Technology learning segment. We see a lot of synergies both on technology upgradation for S Chand and B2B business for their solutions. In addition, we sold our stake in TestBook in July, 2022 for a 7.8x return over our initial investment done in 2015.

Despite the challenges of COVID and other business challenges, I am extremely happy to report that we grew Revenues 13% on a YoY basis to reach ₹4,809m, grew EBITDA to ₹757m and had a PAT of ₹80m. We turned profitable after 3 years. We saw one of the biggest improvements this year in our working capital metrics. We will continue to focus on our relationships with teachers and schools. And equally with our preferred distributor partners to ensure retention and growth of our market share while we move forward into expanded use of digital mediums.

I sincerely thank our Board members for their unwavering support during these trying years. Sanjay Vijay Bhandarkar is no longer on the Board of the Company. I sincerely thank him for his contribution and support over the years. My gratitude goes also to the shareholders who have stood by us during these times. My sincere thanks to our own authors and employees for their commitment and support because we are where we are today because of that support. Let us resurge together.

With best wishes.

DR Dogra, Chairman

MD'S MESSAGE





Covid has been a huge disruptor for the Publishing Industry since March, 2020. We have seen the pandemic impact small and medium sized content providers in a more disproportionate way. This has opened an opportunity for the larger, financially stronger organizations to potentially increase market share.

With a very successful S Chand 3.0 implementation, we have improved our working capital efficiency and rationalized our cost base and are now poised to take full benefit and grow strongly in a post pandemic world. It's very heartening to note that schools across the country are now functioning

normally. This lends us confidence in our guidance of over 25% topline growth and revenues in excess of ₹600cr for FY23. This growth is driven by a mix of volume growth and a price hike of over 15% in our product portfolio on back of higher raw paper prices. We are seeing students across the country are going back to school after a gap of almost 2 years. The announcement of the National Curriculum Framework (NCF) during the year can also strongly rerate our targets upwards.

It's my pleasure to share the highlights of your Company's performance for FY22. In short, this has been the most satisfying year for me in a long while. Our efforts to implement S Chand 3.0 over three long years, finally reaped rich dividends for us. The core of the strategy was increased focus on eliminating wastages and increasing internal efficiencies. For the year FY22, our Revenues grew 13% to ₹4,809m, EBITDA grew to ₹757m and we accrued a PAT of ₹80m. We turned PAT profitable after 3 years. We saw a sustainable reduction in debt and inventory levels. We have now set a target to become net debt zero by Q4FY23 on the back of increased cash flow generation. The success of the S Chand 3.0 implementation can be seen from that the fact that despite having higher sales in FY22 vs. FY20, our operating expense was lower by 18%. The Cost base has been structurally reset which would benefit us in FY23 and years ahead when we are expecting much stronger growth in sales. The operating leverage will kick in as the cost base will not grow in the same proportion as sales. We expect this culture of rationalizing cost control to continue as we move forward.

On the digital front, we launched S Chand Academy (YouTube Channel) this year which has already notched up over 4 million views so far and has been well appreciated by the learners. We expect S Chand Academy to ramp up significantly with new content being provided every week which will help the student understand concepts delivered by the best faculty. The channel currently has over 550 videos and we are targeting a total of 1000 videos and over 10 million views by the year end.

Our most affordable learning app - Learnflix is targeted at the Next Half Billion (NHB) audience. The current product covers Maths, Science and Social Studies for classes 6th to 10th.We have a positive outlook for Learnflix and expect strong growth on back of our enhanced product offering at an affordable price. We have plans to add English as a language and also content for Classes 11th & 12th. During the year we launched Learnflix Bangla for the West Bengal market. We expect this product extension to gain traction during the current year.

We had a change in the sales strategy for our digitally enabled School Curriculum Solution - Mylestone during the year where we decided to focus on servicing larger schools so that quality of solution offered is enhanced along with ensuring learning outcomes for the stakeholders. This will enhance quality, renewals, traction and improve margins.

Madhubun Educate360, our K-12 blended learning solution was received well during the year. The product enables schools to conduct online classes, student assessments, e-book support, etc. This product is NEP 2020 compliant and supports the recommended pedagogies. The solution is currently being implemented by over 55 paying schools and reaches approximately 1 Lakh students. With the positive feedback from schools, we are hopeful of more conversions in the next academic session.

On the investments front, we acquired a minority strategic stake in iNeuron Intelligence in December 2021. iNeuron Intelligence is in the field of upskilling in the Technology education

segment and we foresee a lot of synergies between We had been sharing in earlier communications that we will look to drive profitable monetization of S Chand Digital Investments. I am happy to share that we exited our complete investment in Testbook with a ~8x return on initial investment in July, 2022. We hope to continue to partner and quide Education startups in future also.

As we start FY23, we are sure that Hybrid or Blended Learning is going to dominate learning systems. Schools and Colleges have reopened with a new vigor and admissions in schools are increasing. A lot of schools in smaller cities which had challenges of online learning due to the lack of infrastructure are seeing students back at school, which is spurring demand. 2021 marked a paradigm shift towards EdTech and the trend will strengthen in 2022. More students will realize that traditional offline players haven't built the capability to provide the support needed in these hyper-competitive times. About 36 per cent of India's population is young and learning. That's a huge market for the education sector to leverage and grow. The Government of India has always taken progressive steps when it came to education.

The future of education is very promising to younger generations. From Kindergarten through college many changes are brewing. On the horizon are things like smart objects, full-length online courses, and prosthetic devices designed to equalize education. We will be on top of that.

I look back at what I said to you last year at the end of FY21. Over the last twelve months, we have been extremely successful in accomplishing what we set out to do. Our course correction on the financial metrics in terms of working capital rationalization and growing margins, was a successful endeavor. I am now very excited consequently, by the growth prospects on our table now including our digital strategy. I look forward to the resurgence and growth in FY23.

With best wishes.

Himanshu Gupta, Managing Director

FLASHBACK



This is What We Said in EY19



We continue to be staunchly focused on our 3.0 strategy. We have products that competitively satisfy our clients' needs. We know and understand our priorities and we are determined to focus our energy and resources to strengthen operations, ensure that employees and other stakeholders are working toward the common goals, and establish processes around intended outcomes and results.

Stepping back and looking at the business helped us refocus our energy and resources



off. It was a big and necessary correction to bring our focus back to our core strengths and values. And we are determined to succeed. We asked ourselves what changes had to be made at the organization level? What initiatives were needed to keep us ahead of the rapidly changing market landscape? What we had to do to emerge as an undisputed leader in all areas of our business and add value to all our stakeholders?

in areas that we are sure are going to pay

Focus Area for

S.Chand 3.0

- We will undertake steps to enhance cash flow, lower operational costs and optimize receivables efficiency.
- ♦ We will right size our organization.
- \Diamond We will rationalize offices and warehouse space.
- \Diamond We will renegotiate major operational cost items.
- We will focus on better terms with channel partners, review sales productivity metrics, prioritize channel partners based on historic receivables efficiency, and improve the velocity of collections.
- We will rationalize the number of SKU's and eliminate print of titles which do not meet sales threshold limits

Focus On Cash Flow Improvement

Boost to Return Ratios
Improved
Margin Profile
Increased Free
Cash Flows

Improved Operational Efficiency

Lowering Operating Costs

- ♦ Right sizing of our employee
- Rationalization of number of offices and consolidation of warehouses of over 25 locations
- ♦ Focus on manpower optimization through shared services across group companies
- Renegotiations of all major operational cost items to bring costs down

Lower Inventory Levels

- ♦ Focus on portfolio of faster
- ♦ Warehouse consolidation at 15 locations
- ♦ Rationalizing number of SKU's
 ♦ Fliminating print of titles which
- Eliminating print of titles which
 do not meet sales threshold
 limits

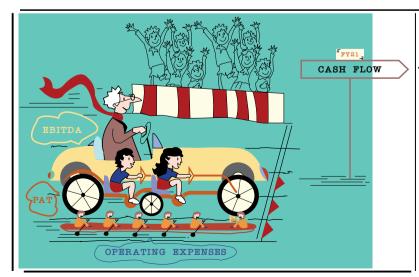
Faster Receivables Collection Cycle

- ♦ Prioritizing our channel partners based on historic receivables
- efficiency

 \$ Strict escalation of delay in receivables collection from channel partners in an
- appropriate manner ♦ Launch of Dealer loyalty program
- Best-selling titles being sold against reduced credit / advance payment

Working with Higher Quality Channel Partners

- ♦ Focusing on better terms with channel partners, improved velocity of collection, sales
- productivity metrics, etc.
 ♦ Focus on higher margin products
- ♦ Tightening of discounting structure



The Year that was... Fy21

The rigor of our S.Chand 3.0 implementation yielded tremendous results. We ended this fiscal with our net debt significantly reduced while cash flows more than doubled on a YoY basis. Our print business returned to profitability.

Nothing is more important for longevity than healthy cash flows. Strong cost control leads to lowered expenses. In addition to imposing stringent controls on capital and operating expenditures, we managed to squeeze large amounts of cash from accounts receivable, inventory, and accounts payable. Stringent balance-sheet management led to reduced debt. We will continue to focus on these areas on an on-going basis.

In streamlining our organization, we have taken care to stay in close contact with our work force, suppliers, and customers – the pulse of our organization.

THIS IS OUR ACHIEVEMENT. FY22.

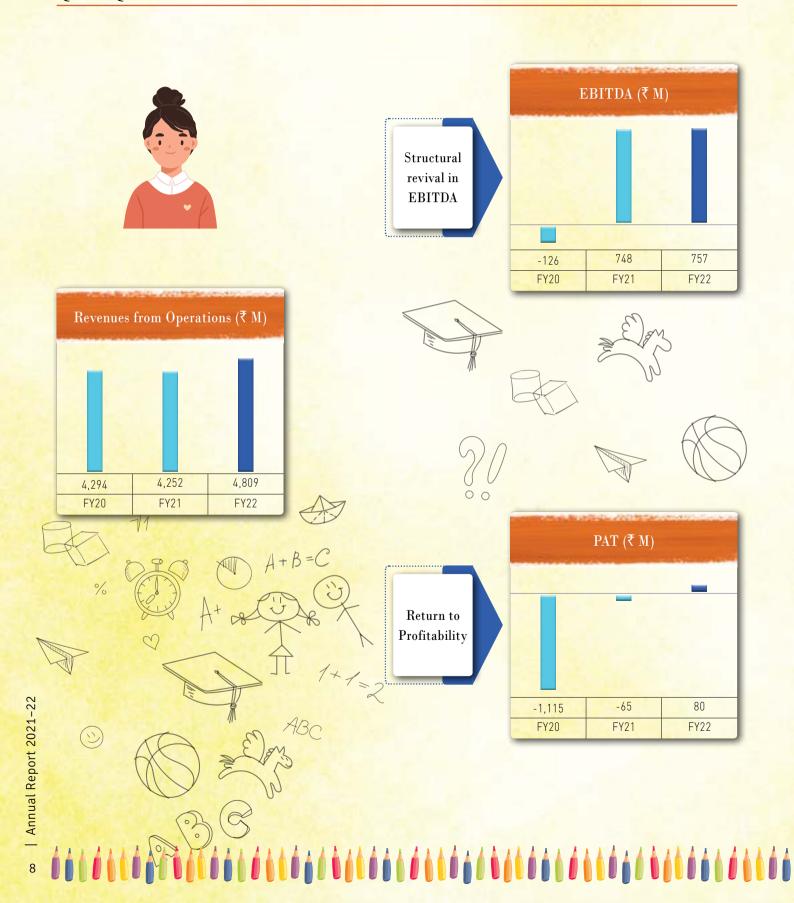
We Have Returned to Profitability.

FY22 has been a culmination of our efforts across the past 3 years to make the Company much stronger and more efficient. We determinedly focused during that time on streamlining internal processes. Working with high quality channel partners, providing updated content and services, and executing better production planning and credit control has resulted in an extremely strong financial position for us as compared to our competitors and peers.



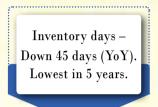


Our performance was strong in FY22 despite 2 COVID disruptions in Q1 & Q4.



Solid Improvement in FY22 in Working Capital Metrics

The biggest turn around in the year was in the working capital metrics. Further, the focus on reducing inventory led to the lowest inventory levels in 5 years on a year ending basis. Trade Receivables reduced to ₹2,921m during Q4FY22 vs. ₹3,221m during Q4FY21. This is a ₹300m decrease in receivables in spite of achieving incremental sales of ₹557m over last year.

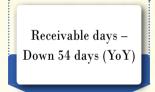


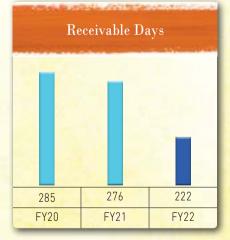


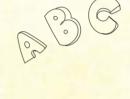


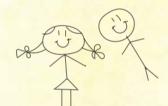


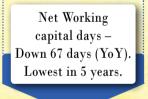
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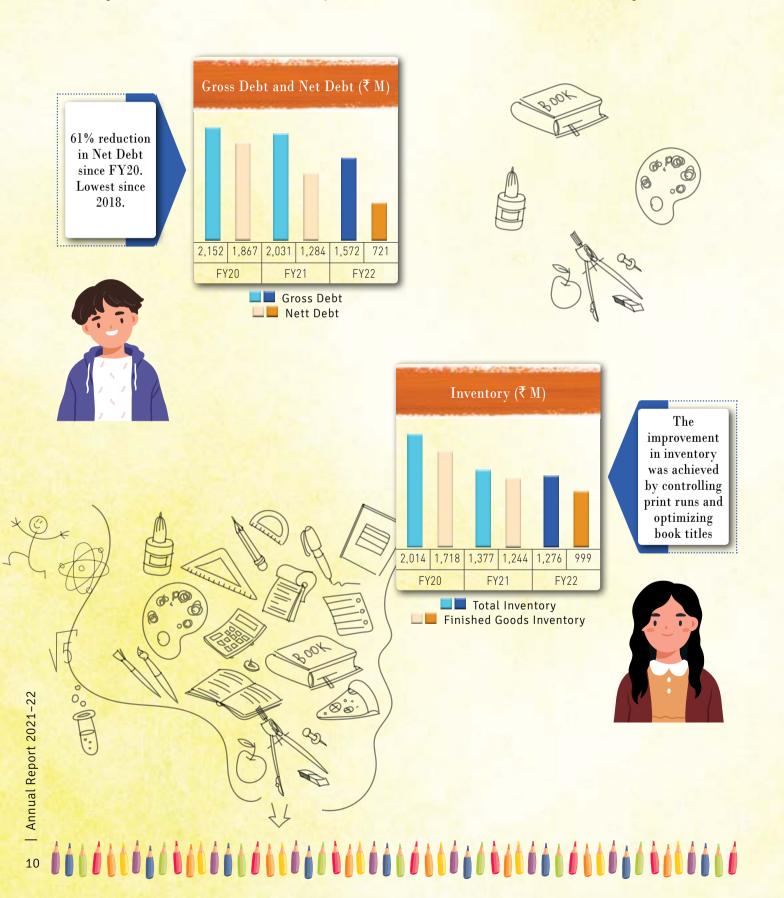






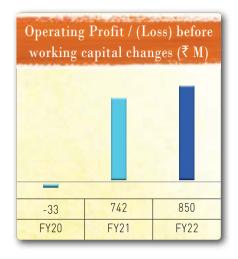
Sustainable Reduction in Debt and Inventory Levels

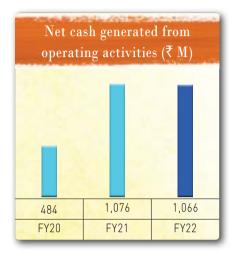
Our target is to become Net debt zero by Q4FY23 on the basis of increased cash flow generation.



Consistent Cash Flow Performance

Our strategy of focusing on the cash flows has yielded results with Net cash generated from operations of ₹1,066m in FY22 (vs. ₹1,076m in FY21 and ₹484m in FY20).









Looking Ahead to FY23

Expect 25%+
revenue growth in FY23.
Operating revenues to
be more than ₹600cr
(Vs. ₹481cr in FY22)

Strong show in Q1FY23 - Revenues at ₹107cr (vs. ₹36cr in Q1FY22) Implement a
15%+ price hike across
portfolio to counter
increased raw material
costs

Gross margins can be impacted by 100-200bps on back of input cost pressures Focus on cost control, working capital metrics and cash flows to continue. Higher revenues to drive profitability on back of operating leverage, internal efficiencies etc

Announcement of National Curriculum Framework (NCF) during the year can strongly rerate our targets upwards

Target Net Debt free by Q4YFY23

Profitable monetization of S Chand Digital Investments during the year

Growth Drivers

Enhanced Print Business Potential

- ♦ NEP based new curriculum
- ♦ Normal sales cycle on the back of strong school reopenings

Increased Adoption of Ed-Tech Solutions in a Post-COVID World

May, 2019 July, 2020

CY22E CY22E

FY23 onwards

Announcement of Draft New Education Policy (NEP)

Adoption of the New Education Policy (NEP) Expected
announcement
of National
Curriculum
Framework
(NCF)

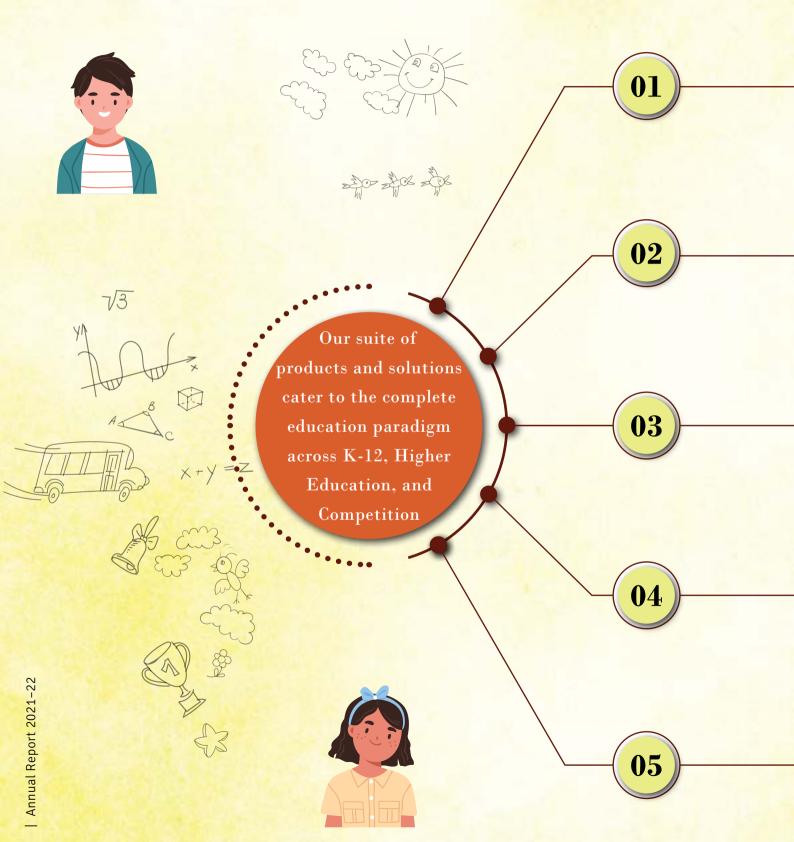
Development of books based on the new curriculum Complete impact of NCF percolating down to the industry



- ♦ The New Education Policy (NEP) was formally adopted by the Union Government in July 2020.
- ♦ Expect release of the National Curriculum Framework (NCF) after taking inputs from all stakeholders during CY2022E.
- ♦ Strong runway of growth for at least 2-3 years. Since the New Curriculum is being developed after a gap of 15 years, it would substantially reduce the sale of second-hand books and would lead to strong growth for at least 2-3 years.
- ♦ Lessons from 2005 NEP/NCF roll out During the 2005 NCF announcement, the new syllabus was rolled out over a period of 3 years with 5 grades moving to the new syllabus in Year 1, another 5 grades moving to new syllabus in year 2 and 2 grades moving to new syllabus in year 3.
- ♦ Impact of NCF on the company financials dependent on the timing of the NCF announcement by the government.



Strategy for the Future





Digital Content

- ♦ Textbooks
- ♦ Multimedia
- ♦ Practice Tests



Live Classes

- ♦ Video conferencing platform
- ♦ Calendar scheduling
- ♦ Recorded classes



Assessments

- **♦** Homework
- ♦ Assignments
- ♦ Objective tests
- ♦ Subjective Tests



Teacher Connect

- ♦ Teacher published content
- ♦ Notifications
- **♦** Doubts
- ♦ Teacher aids
- ♦ Lesson plans



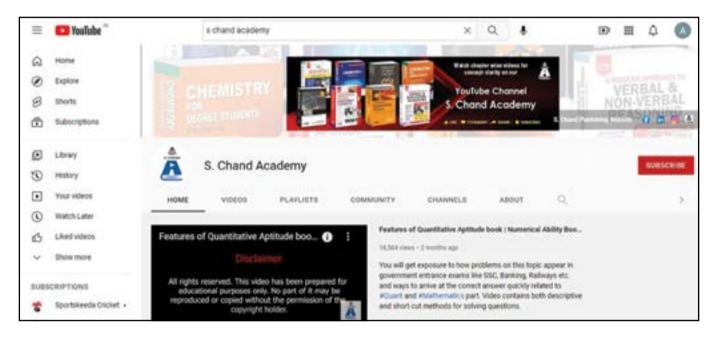
Analytics and Insights

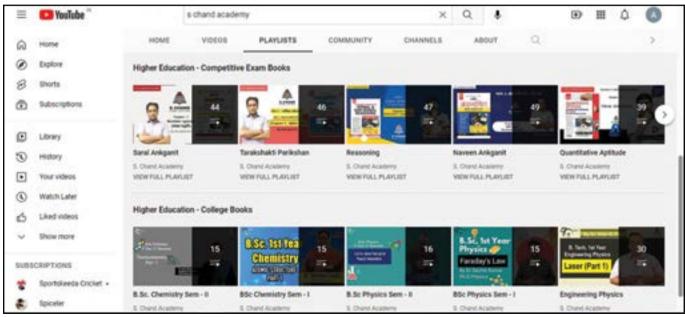
- ♦ Student
- **♦** Teacher
- ♦ School
- ♦ Parent



S Chand Academy

- ◆ Launched S Chand Academy channel on Youtube in FY22.
- ♦ The channel houses modules comprising over 550 videos that have been prepared as a supplement to our S Chand Test Prep & College content, covering diverse topics and subjects.
- ♦ The channel has received over 4 million views so far. We plan to add another 500+ videos and receive over 10 million views during the year.





Learnflix — Making Digital Education Affordable

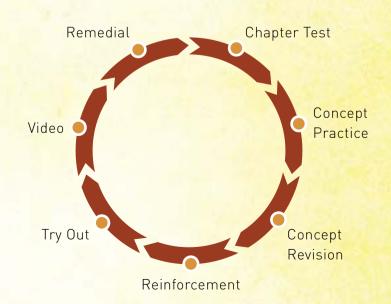
Learnflix is a personalized learning app anchored around the school curriculum for Grades 6 to 10, covering Math, Physics, Chemistry, Biology, History, Economics, Geography, and Social & Political Life.



Videos	Assessments			
Quizzes	Sample Papers			
Revision Notes	eBooks from Renowned Authors			

Spiral Learning Pedagogy

The Spiral Learning Pedagogy ensures all concepts are well learnt, revised, practiced and assessed. It is a step by step approach in which every small chunk of learning is reinforced repeatedly ensuring it becomes part of the long-term memory of the child.







Benefits of Learnflix



- ♦ Better concept clarity through personalized learning
- ♦ Improved performance in school



- ◆ Facilitates Flipped Classroom Model
- More productivity and focused teaching effort
- ♦ Communicate with parents with data



- ♦ Improved academic results
- ◆ Truly Digital School Edge over other schools
- ♦ Affordable Quality Education

- ◆ Learnflix is targeted towards the Next Half Billion audience. The product currently covers Maths, SST, and Science for Classes 6th to 10th
- ♦ Learnflix Bangla was launched in December 2021

Future Outlook

- ♦ We expect strong growth on back of our enhanced product offering at an affordable price
- ♦ Plan to add English as a subject during FY23
- ♦ Plan to add Classes 11th & 12th soon

The Mylestone Promise.

- ♦ Empowers The Entire School Ecosystem
- ♦ Smart Curriculum for the K-8 segment
- ♦ Proven Results Certified by IIM Calcutta

Empowered Teaching.
Easy Learning.

Mylestone Curriculum Components

As the outcome of prolonged research and development by subject matter experts, Mylestone offers a streamlined curriculum through well designed integrated components.



Mapped Digital Resources



Mylestone App



Teacher Handbooks



Course Books



Practice Books



Resource Kit



Assessment Support



Assessment Platform

States	7	9	15	16	16
Schools	67	165	300+	300+	250+
Teachers	800+	2000+	4500+	5000+	4000+
Students	20,000+	60,000+	1,05,000+	1,60,000+	1,20,000+
	2017-18	2018-19	2019-20	2020-21	2021-22





























Why Choose Mylestone?

Mylestone is a comprehensive educational solution till K8, catering to students, teachers, parents and the school management. Our curriculum ensures that students become active participants in the learning process, instead of just being passive recipients of information.



Future Outlook

- ♦ Affordable Private Schools will be enabled with this one stop solution for all their curriculum, content, teacher trainings and assessment needs.
- ♦ We are now focusing on bigger schools giving business of at least ₹5Lacs/annum. We look forward to more profitable growth in this segment based on our changed business strategy.



- ♦ Madhubun Educate360 is our K-12 Blended learning solution for enabling schools to conduct online classes, student assessments, e-book support, etc. This product is NEP 2020 compliant and supports the recommended pedagogies.
- ♦ The solution is currently being implemented by over 55 paying schools and reaches approximately 1 lakh students.



Future Outlook

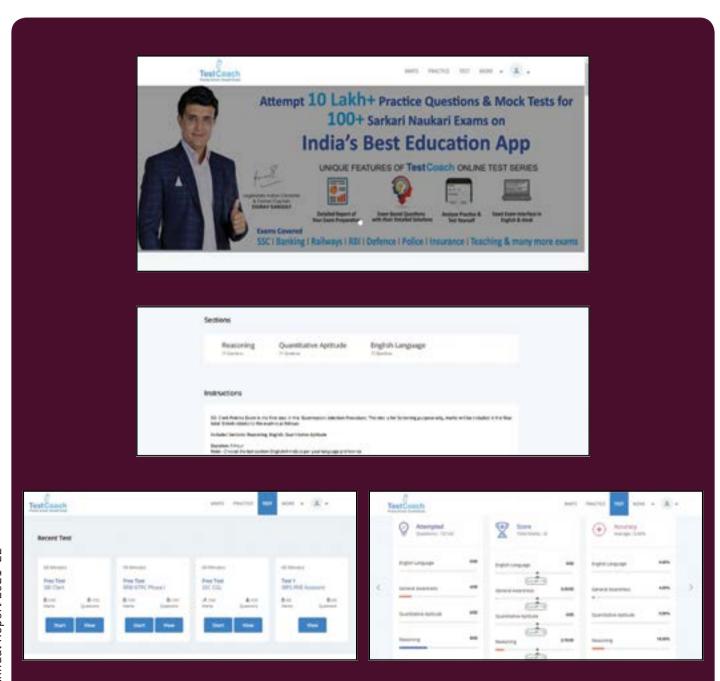
♦ The schools have given very positive feedback and we are hopeful of more conversions going ahead for the next academic session.





Other Assets - TestCoach

- ♦ Launched a revised and updated TestCoach app during the year. The app has been downloaded over 200K times.
- ♦ The mock tests provided by the app covers 100+ national and state level exams in English and Hindi.



Investee Companies - Hidden Value in Our Balance Sheet



- ♦ Smartivity was founded in 2015 with focus on S.T.E.M. Learning and DIY Kits.
- ◆ Our Angel funding totals ~₹20m in the company across various funding rounds.
- ◆ The latest round of funding was done in April 2021 at a valuation of ~₹1,000mn. S Chand holds ~16% stake in the company.
- ♦ Other marquee investors in the company include Ashish Kacholia and Hemandra Kothari.
- ♦ As per the last valuation round, our investment is valued at ~₹150m.



- ◆ iNeuron was founded in 2019 with focus on offering affordable online courses for College students and working professionals in the field of Data Sciences, Artificial Intelligence, Machine Learning, Cloud, etc., with the motto "Education as a Service".
- ♦ Most of the courses are priced between ₹3,000 to ₹25,000 + GST which makes them affordable vs. competition.
- We hold ~6% stake in the company with an option of increasing our stake to ~10% during 2022. The last investment round valued the company at a post money valuation of ~₹1,000m.



- ◆ Testbook was founded in 2014 with a focus on online test preparation for government competitive exams like Civil services, Banks, Govt departments like Railways, Defense, IPS, etc.
- ♦ We exited from our minority stake in July 2022 for ~₹180m translating into a return of 7.8x over the initial investment.



BOARD MEMBERS



Mr. Himanshu Gupta - Managing Director

Mr. Himanshu Gupta, aged 43 years, is the Managing Director of our Company. He holds a Bachelor's degree in Commerce from the University of Delhi and has over 22 years of experience in the knowledge products and the services industry. He is a recipient of the 'Young Publisher Award' by the Federation of Educational Publishers in India for the year 2011; he has been awarded the 'Family Entrepreneur of the Year' from Entrepreneur magazine and he is the recepient of the '40 Under Forty Award' from the Economic Times.



Mr. Dinesh Kumar Jhunjhnuwala - Executive Director

Mr. Dinesh Kumar Jhunjhnuwala, aged 61 years, is an Executive Director of our Company. He has been associated with our Company since 2004 and has over 17 years of experience in the knowledge products and services industry.



Mr. Desh Raj Dogra - Independent Director & Chairman

Mr. Desh Raj Dogra, aged 67 years, is an Independent Director and Chairman of the Board. He holds a Bachelors's and Master's degree in Science and a Master's degree in Business Administration from the Unviersity of Delhi. He has over 43 years of experience in the financial sector and credit administration and previously served as the CEO and Managing Director at Credit Analysis and Research Limited (CARE).



Ms. Archana Capoor - Independent Director

Ms. Archana Capoor, aged 63 years, is an Independent Director of our Company. She holds a Bachelor degree in Science, as well as a Masters of Business Administration. She has over 39 years of experience across various sectors and previously served as the Managing Director of Tourism Finance Corporation of India Limited.



Mr. Rajagopalan Chandrashekar - Independent Director

Mr. Rajagopalan Chandrashekar, aged 44 years, is an Independent Director of our Company. He is an Industrial Engineer from NIT Jalandhar and a management graduate from NITIE Mumbai. He has 19 years of experience in strategy, corporate planning and business development. He was appointed as an Independent Director of our Company on July 23, 2018. He works in the domain of inbound marketing and consulting. He is the Managing Director of Pragmatic Learning Private Ltd.



Mr. Sanjay Vijay Bhandarkar* - Independent Director

Mr. Sanjay Vijay Bhandarkar, aged 54 years, was an Independent Director of our Company. He holds a Bachelor's degree in Commerce from the University of Pune and a Post-graduate diploma in Management from XLRI Jamshedpur. He has over 31 years of experience in the financial sector.

* Ceased to be an Independent Director from November 2021.



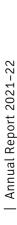
Mr. Gaurav Kumar Jhunjhnuwala - Non-Executive Director

Mr. Gaurav Kumar Jhunjhnuwala, aged 35 years, is a Non-Executive Director of our Company. He has over 10 years of experience in the knowledge products and services industry and has been with our Company since 2011. Gaurav is the co-founder of Peak Performer, an Al platform which has raised its first funding in July 2021.



Ms. Savita Gupta - Non-Executive Director

Ms. Savita Gupta, aged 72 years, is a Non-Executive Director of our Company. She holds a Bachelors and Masters Degree in English Literature, and is associated with our Company since 1989.





CORPORATE INFORMATION

BOARD OF DIRECTORS

 ${\sf Desh}\;{\sf Raj}\;{\sf Dogra}\;-\;{\sf Chairman}\;{\sf and}\;{\sf Independent}\;{\sf Director}$

Himanshu Gupta — Managing Director

Dinesh Kumar Jhunjhnuwala — Whole Time Director

Archana Capoor — Independent Director

Sanjay Vijay Bhandarkar — Independent Director (till Nov. 2021)

Rajagopalan Chandrashekar — Independent Director

Savita Gupta — Non-Executive Director

Gaurav Kumar Jhunjhnuwala — Non-Executive Director

CHIEF FINANCIAL OFFICER

Saurabh Mittal

COMPANY SECRETARY & COMPLIANCE OFFICER

Jagdeep Singh

KEY MANAGEMENT TEAM

Naveen Rajlani — CEO-Vikas

Shammi Manik — CEO-Saraswati

Prateek Dhanuka — CEO-Chhaya

Jitendra Kumar Agnihotri — Business Head, S Chand School Division

REGISTERED OFFICE & CORPORATE OFFICE

A-27, Second Floor,
Mohan Co-operative Industrial Estate,
New Delhi 110044
Tel — +91 11 4973 1800
Fax — +91 11 4973 1801
website — www.schandgroup.com

STATUTORY AUDITORS

Walker Chandiok & Co LLP

Chartered Accountants

(Firm Registration No. 001076N/N500013)

SECRETARIAL AUDITOR

R. S. Bhatia — Company Secretary in Practice

REGISTRAR AND TRANSFER AGENT

Link Intime India Pvt. Ltd.

Noble Heights, 1st Floor,

Plot NH 2, C-1 Block LSC,

Near Savitri Market,

Janakpuri, New Delhi-110058

Phone: +91 11 49411000

Fax: +91 11 4141 0591

E-mail: delhi@intime.co.in

Website: www.linkintime.co.in

PRINTING FACILITIES

20/4, Site IV, Industrial Area, Sahibabad, Ghaziabad (Uttar Pradesh) - 201010

BANKERS TO THE COMPANY

HDFC Bank Limited

State Bank of India Limited

RBL Bank Limited

Indian Bank Limited

BOARD'S REPORT

DEAR MEMBERS.

Your Directors are pleased to present the 51st Annual Report together with Audited Financial Statements of the Company for the financial year ended March 31, 2022.

1. FINANCIAL PERFORMANCE

Figures in Rs. Millions

	Consolidated		Standalone	
Abridged Profit And Loss Statement	FY Ended 31st March 2022	FY Ended 31st March 2021	FY Ended 31st March 2022	FY Ended 31st March 2021
Revenue from operations	4,809.30	4,252.23	1,699.66	1,430.39
Other income	143.47	201.25	190.08	216.20
Total Revenue	4,952.77	4,453.48	1,889.74	1,646.59
Profit/(Loss) before finance cost, tax, depreciation and amortization (EBIDTA)	757.19	748.21	319.99	282.64
Depreciation and amortization expenses	420.62	416.21	81.12	88.66
Finance cost	273.59	323.14	121.61	156.98
Profit/(Loss) before tax, minority interest and share of associate company	62.98	8.86	117.26	37.00
Exceptional items	(12.08)	(2.43)	-	(5.00)
Tax expense	(34.76)	64.71	28.56	9.76
Profit/(Loss) after tax and before minority interest and share of associate company	85.66	(58.28)	88.70	22.24
Share in loss of associate company	(5.26)	(6.65)	-	-
Profit/(Loss) for the year	80.40	(64.93)	88.70	22.24
Other Comprehensive income/(Loss)	6.89	17.11	3.12	6.95
Total Comprehensive Income/(Loss) for the year	87.29	(47.82)	91.82	29.19
Total Comprehensive Income/(Loss) for the year attributable to				
- Owners of the parent	117.32	(41.05)		
- Minority interest	(30.03)	(6.77)		
Balance of profit brought forward from previous years	1,,454.84	1,518.85	1,064.27	1,035.08
Net surplus/(Loss) in the statement of profit and loss account	111.85	(57.66)	88.70	22.24
Other Comprehensive income/(Loss)	5.47	16.61	3.12	6.95
Appropriations:				
Equity dividend	-	-	-	-
Tax on Equity dividend	-	-	-	-
Adjustments relating to subsidiary companies	-	-	-	-
Transfer to Debenture redemption reserve	-	22.96	-	-
Balance Carried to Balance Sheet	1,572.16	1,454.84	1156.09	1,064.27

2. OPERATIONS

The Company has reported revenue from operations of Rs. 1,699.66 million in comparison to the previous year revenue from operation of Rs. 1430.39 million, an increase in revenue by 19% YoY. The Company has reported strong increase in the net profit (after tax) to Rs. 88.70 million as compared to a net profit (after tax) of Rs. 22.24 million in the previous year. The increase in sales was despite the impact of the two Covid waves that we endured during the year. The increase in profitability was despite the pressure from raw material costs, normalized employee costs and normalized Selling and Administrative expenses in FY22 vs FY21.

The Company was able to increase efficiency in working capital through inventory management and better trade receivable management. The Company reported year end receivables of Rs. 1,177.38 million vs. Rs. 1,354.09 million in spite of Rs. 269.27 million higher sales in the year. Year ending Inventories reduced to Rs. 393.61 million from Rs. 451.34 million. The Company also reduced long term borrowings during the year to Rs. 285.33 million from Rs. 388.57 million last year and reduced short term borrowings during the year to Rs. 427.63 million from Rs. 546.95 million last year. Total Borrowings reduced by Rs. 222.56 million during the year.

The Company expects to achieve higher revenue and profitability growth in the next financial year driven by a normal sales season not impacted by any future Covid waves. There will also be a 12%-15% price hike on the product portfolio given the rise in paper costs over the past 12 months.



Increase in product pricing, controlled operating expenses, reduced sales returns and reduction in working capital should drive our cash flows for financial year 2022-23.

Additionally, the Company is also focusing on preparing for the National Curriculum Framework to be announced and mapping its content repository according to the changes envisaged in the New Education Policy 2020.

The application filed by the Company with Hon'ble National Company Law Tribunal, New Delhi Bench ("NCLT") for demerger of Education business from DS Digital Private Limited and the demerger of education business of Safari Digital Education Initiatives Private Limited into the Company along with the amalgamation of the wholly owned subsidiaries Nirja Publishers & Printers Private Limited and Blackie and Son (Calcutta) Private Limited with the Company having appointed date of 1st April, 2017 is still under process and in the final stages. We expect the final closure to happen during financial year 2022-23.

3. DIVIDEND

Pursuant to Regulation 43A of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") (as amended), the Board of Directors of your Company has formulated a Dividend Distribution Policy. The policy is available on web-link https://schandgroup.com/wp-content/uploads/Dividend-Distribution-Policy.pdf.

After considering the parameters as specified in Divided Distribution Policy of the Company and due to inadequate profits and future requirements for working capital, the Board of Directors of your Company has not recommended any dividend for the financial year ended March 31, 2022.

Pursuant to Rule 7(2A) of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended), Mr. Jagdeep Singh has been appointed as the Nodal Officer of the Company. The details of the Nodal Officer and the unpaid and unclaimed amounts are available on the website of the Company at www.schandgroup.com/investors/.

4. TRANSFER TO RESERVES

The Board of Directors of your Company has not proposed to transfer any amount to the Reserves.

5. MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR 2021-22 AND THE DATE OF THIS REPORT

There have been no material changes and commitments, which affect the financial position of the Company have occurred between the end of the financial year 2021-22 and the date of this Report.

6. CHANGE IN THE NATURE OF BUSINESS

During the year under review, there has been no change in the nature of business.

7. DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS/COURTS/TRIBUNALS

No significant and material orders were passed by any Regulators/Courts/Tribunals.

8. INTERNAL FINANCIAL CONTROLS

The Company has adequate internal financial control system and processes. Internal Control policies and procedures have been adopted by the Company for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information. The Internal Auditors of the Company M/s KPMG, Chartered Accountants, audited and reviewed the internal controls, operating systems, internal processes and procedures of the Company. The reports on findings of Internal Auditor have been reviewed by the Audit Committee periodically.

9. DETAILS OF SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

On July 01, 2021, Safari Digital Education Initiatives Private Limited, a wholly owned subsidiary of the Company, acquired 90% of total equity share capital of Convergia Digital Education Private Limited ("Convergia"). Accordingly, Convergia became the subsidiary of the Company with effect from July 01, 2021.

Eurasia Publishing House Private Limited ("Eurasia"), a wholly owned subsidiary of the Company, has been amalgamated with Chhaya Prakashani Limited, a wholly owned subsidiary of the Company, vide Hon'ble National Company Law Tribunal, Kolkata Bench order dated April 21, 2022. The scheme of Amalgamation was effective from the appointed date (i.e. April 01, 2020) but operative with effect from May 04, 2022 (i.e. the date of filing the certified copy of NCLT order by Transferor and Transferee Company with the Registrar of Companies). Accordingly, Eurasia ceased to be subsidiary of the Company with effect from May 04, 2022.

As on March 31, 2022, the Company had 13 (Thirteen) subsidiaries and 1 (One) associate Company. The Board of Directors reviewed the affairs of its subsidiaries and associate for the financial year 2021-22. The Consolidated Financial Statements of your Company for the financial year 2021-22 are prepared in compliance with the applicable provisions of The Companies Act, 2013 ("the Act"), The Companies (Indian Accounting Standards) Rules, 2015 and the Listing Regulations, as amended from time to time, which shall be placed before the members in their ensuing Annual General Meeting ("AGM").

Subsidiaries:

a) Blackie & Son (Calcutta) Private Limited

Blackie & Son (Calcutta) Private Limited reported total revenue from operations of Rs. 0.57 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 0.62 millions in the previous financial year and reported a net profit (after tax) of Rs. 0.45 millions in financial year 2021-22 as compared to a net profit (after tax) of Rs. 0.81 millions in the previous financial year.

b) BPI (India) Private Limited

BPI (India) Private Limited reported total revenue from operations of Rs. 76.44 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 57.90 millions in the previous financial year and reported a net loss (after tax) of Rs. 21.18 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 28.21 millions in the previous financial year.

c) Chhaya Prakashani Limited (Formerly Chhaya Prakashani Private Limited)

As mentioned above, Eurasia Publishing House Private Limited, a wholly owned subsidiary of the Company, has been amalgamated with Chhaya Prakashani Limited ("Chhaya") with appointed date April 01, 2020. Therefore, the financials of Chhaya for the previous year i.e. (Financial Year 2020-21) was restated to give effect to the said Amalgamation.

Chhaya Prakashani Limited reported total revenue from operations of Rs. 863.27 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 752.08 millions in the previous financial year and reported a net profit (after tax) of Rs. 175.19 millions in financial year 2021-22 as compared to a net profit (after tax) of Rs. 148.93 millions in the previous financial year.

d) Convergia Digital Education Private Limited

Financial Year 2021-22 is the first year of commercial operations of the Convergia Digital Education Private Limited. During the financial year 2021-22, Convergia reported total revenue from operations of Rs. 144.84 millions and a net loss (after tax) of Rs. 81.11 millions.

e) DS Digital Private Limited

DS Digital Private Limited reported total revenue from operations of Rs. 49.37 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 83.03 millions in the previous financial year and reported a net profit (after tax) of Rs.27.35 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 109.15 millions in the previous financial year.

f) Edutor Technologies India Private Limited

Edutor Technologies India Private Limited reported total revenue from operations of Rs. 20.49 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 42.77 millions in the previous financial year and reported a net loss (after tax) of Rs. 28.68 millions in financial year 2021-22 as compared to a net profit (after tax) of Rs. 12.21 millions in the previous financial year.

g) Eurasia Publishing House Private Limited

Amalgamated with Chhaya Prakashani Limited vide Hon'ble National Company Law Tribunal, Kolkata Bench order dated April 21, 2022.

h) Indian Progressive Publishing Co Pvt Ltd

Indian Progressive Publishing Co Pvt Ltd reported total revenue from operations of Rs. 5.46 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 9.40 millions in the previous financial year and reported a net profit (after tax) of Rs. 2.61 millions in financial year 2021-22 as compared to a net profit (after tax) of Rs. 3.71 millions in the previous financial year.

i) New Saraswati House (India) Private Limited

New Saraswati House (India) Private Limited reported total revenue from operations of Rs. 893.58 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 782.34 millions in the previous financial year and reported a net profit (after tax) of Rs. 238.79 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 42.51 millions in the previous financial year.

j) Nirja Publishers & Printers Private Limited

Nirja Publishers & Printers Private Limited reported total revenue from operations of Rs. 3.41 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 6.66 millions in the previous financial year and reported a net profit (after tax) of Rs. 24.30 millions in financial year 2021-22 as compared to a net profit (after tax) of Rs. 29.90 millions in the previous financial year.



k) S. Chand Edutech Private Limited

S. Chand Edutech Private Limited reported total revenue from operations of Rs. 11.04 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 8.91 millions in the previous financial year and reported a net loss (after tax) of Rs. 33 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 39.80 millions in the previous financial year.

l) Safari Digital Education Initiatives Private Limited

Safari Digital Education Initiatives Private Limited reported total revenue from operations of Rs. 60.29 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 180.89 millions in the previous financial year and reported a net profit (after tax) of Rs. 102.13 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 112.47 millions in the previous financial year.

m) Vikas Publishing House Private Limited

Vikas Publishing House Private Limited reported total revenue from operations of Rs. 1482.95 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 1,354.93 millions in the previous financial year and reported a net profit (after tax) of Rs. 51.90 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 68.64 millions in the previous financial year.

Associate:

a) Smartivity Labs Private Limited

Smartivity Labs Private Limited reported total revenue from operations of Rs. 226.81 millions in the financial year 2021-22 as compared to total revenue from operations of Rs. 126.74 millions in the previous financial year and reported a net loss (after tax) of Rs. 35.95 millions in financial year 2021-22 as compared to a net loss (after tax) of Rs. 31.35 millions in the previous financial year.

In accordance with section 129 [3] of the Act, a statement containing salient features of financial statements of each of the subsidiary and associate in the prescribed Form AOC-1 is enclosed as **Annexure-A**. In accordance with Section 136 of the Act, the audited financial statements, including the consolidated financial statements and related information of the Company and audited financial statements of each of its subsidiary will be available on the website of the Company (www.schandgroup.com/investors/). These documents will also be available for inspection during business hours at the registered office of the Company.

The policy for determining material subsidiaries is available on the website of the Company at www.schandgroup.com/investors/#corporate-policies.

For contribution of the subsidiaries and associate in the overall performance of the Company, please refer note 53 of the Consolidated Financial Statements forming part of this Annual Report.

10. DEPOSITS

The Company has neither accepted nor renewed any deposits during the year under review within the purview of section 73 of the Act read with The Companies (Acceptance of Deposits) Rules, 2014. There is no unclaimed or unpaid deposits lying with the Company.

11. AUDITORS

Statutory Auditor

M/s. Walker Chandiok & Co LLP, Chartered Accountants (Firm Registration No. 001076N/N500013), were appointed as Statutory Auditors of the Company at the Annual General Meeting ("AGM") held on September 28, 2021, for a term of 5 (Five) consecutive years. Accordingly, M/s. Walker Chandiok & Co LLP, Chartered Accountants, will hold office till the conclusion of 55th AGM of the Company to be held in the year 2026.

The auditors has not reported any matter under Section 143 (12) of the Act, therefore no detail is required to be disclosed under Section 134 (3) (ca) of the Act and no comment of Board on the audit report is required to be given.

The auditor's report submitted by the Statutory Auditors on the standalone and consolidated financial statements of the Company for the year ended March 31, 2022 forms part of the Annual Report. The auditor's report has following qualification/modified opinion and disclaimer on which your directors have provided comments, as mentioned hereunder:

Standalone Financial Statements

I. Qualification/Modified Opinion

The Auditors draw attention to note 62 of the standalone financial statement, the Company has a non-current investment in DS Digital Private Limited ('DS Digital'), a subsidiary of the Company amounting to INR 247.78 million (net of impairment of INR 55.00 million), and has loans and trade/ other receivables recoverable from such subsidiary company amounting to INR 149.56 million and INR 48.65 million, respectively, as at 31st March 2022. DS Digital has been incurring operational losses since earlier years as a result of which the net worth of such subsidiary company has been completely eroded. Management, based on their internal assessment, has assessed that the aforesaid recoverable balances are fully recoverable as at 31st March, 2022 and hence, no adjustments are required to be made to the accompanying standalone financial statements. However, in absence of sufficient and appropriate evidence to support management's assessment as above, we are unable to

comment on the appropriateness of the carrying value of the aforesaid recoverable balances as at 31st March 2022 and the consequential impact thereof on the accompanying standalone financial statements for the year ended 31st March 2022.

Comment of the Board

The Company has a non-current investment in the DS Digital Private Limited ("DS Digital"), subsidiary of the Company amounting to INR 247.78 million (net of impairment of INR 55 million) in the form of investment in equity shares and preference shares as at 31st March 2022. Further, there are loans and trade/ other receivables recoverable from DS Digital amounting to INR 149.56 million and INR 48.65 million respectively. DS Digital has been incurring losses since earlier years and have eroded its net worth. The management has filed a composite Scheme of arrangement ("the Scheme") (refer note below) having an appointed date as 1st April 2017 with NCLT. As per the Scheme, DS Digital would cease to exist, as education business would get demerged into S Chand and the residual business of DS Digital would get merged into Safari Digital Education Initiatives Private Limited ("Safari Digital"). Merger would bring synergies which will help the resulting entity (Safari Digital) to optimize the utilization of resources to exploit the anticipated business opportunities more efficiently leading to financial strengthening. The Scheme has been filed with NCLT and due to the current scenario of COVID-19 and nationwide restrictions, the hearing for this matter has been delayed. Management believes that the aforesaid recoverable balances from DS Digital are good and recoverable as at 31st March 2022 based upon an independent valuation of the Intellectual Property which the company holds.

Note: The Company had filed Draft Composite Scheme of Arrangement on 09th January 2018, amongst Blackie & Son (Calcutta) Private Limited ("Blackie"), Nirja Publishers & Printers Private Limited ("Nirja"), DS Digital Private Limited ("DS Digital"), Safari Digital Education Initiatives Private Limited ("Safari Digital") and S Chand And Company Limited ("S Chand") and their respective shareholders and creditors (Composite Scheme) with BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE") under Regulation 37 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 and Circular no. CFD/DIL3/CIR/2017/21 dated 10 March 2017. The Scheme inter alia includes amalgamation of Blackie and Nirja with and into S Chand, demerger of the education business of DS Digital & Safari Digital with and into S Chand and amalgamation of residual business (after demerger) of DS Digital with and into Safari Digital. The Company had filed the Scheme with NCLT. NCLT vide its order dated 10 February 2020 had directed to convene meetings of shareholders, secured & unsecured creditors of S Chand and meeting of secured and unsecured creditors of Nirja and DS Digital ("the meetings") for approval of the Scheme. However, due to Covid19 pandemic and nationwide lockdown the meetings were deferred. NCLT vide its order dated 29 May 2020 had directed to convene these meetings through video conferencing in the month of July 2020. These meetings were convened through video conferencing on 17 July 2020 and 18 July 2020. Respective creditors and shareholders have approved the Composite Scheme and thereafter Company has filed a second motion application with NCLT for approval of the Composite Scheme. The approval of NCLT is awaited.

II. Disclaimer/Emphasis of matter

We draw attention to note 61 of the standalone financial statements which describes the effects of uncertainties relating to the outbreak of Covid-19 pandemic and management's evaluation of its impact on the Company's operations and the accompanying standalone financial statements of the Company as at the balance sheet date, the extent of which is significantly dependent on future developments. Our opinion is not modified in respect of this matter.

Comment of the Board

The Company continues to review the situation that is unfolding due to the Covid-19 pandemic and is regularly reassessing risks and impact on the operations of the Company. The Company has during the past year taken various measures to control costs, optimize Inventory and receivables. The liquidity position of the Company as on March 2022 and upto the date of the approval of the financial statements has improved substantially as compared to March 2021 and the Company sees no risk in meeting its obligations and also sees no material impact on the recovery from the customers and on its assets. Adequate provisioning has been done where deemed necessary.

Consolidated Financial Statements

I. Disclaimer/Emphasis of matter

We draw attention to note 60 of the consolidated financial statements which describes the effects of uncertainties relating to the outbreak of Covid-19 pandemic and management's evaluation of its impact on the Group's operations and the accompanying consolidated financial statements of the Group as at the balance sheet date, the extent of which is significantly dependent on future developments.

Comment of the Board

The Company along with its subsidiaries on a consolidated basis continues to review the situation that is unfolding due to the Covid-19 pandemic and is regularly reassessing risks and impact on the operations of the company and each of the subsidiaries. The Group has during the past year taken various measures to control costs, optimize Inventory and receivables. The liquidity position of the Group on a consolidated basis as on March 2022 and upto the date of the approval of the financial statements has improved substantially as compared to March 2021 and the Company on a consolidated basis sees no risk in meeting its obligations and also sees no material impact on the recovery from the customers and on its assets. Adequate provisioning has been done where deemed necessary.

Internal Auditor

During the year under the review, to ensure better governance, compliances and internal control over financial reporting and financial processes, the Company appointed M/s KPMG, as an Internal Auditors of the Company, with effect from July 01, 2021 for a period of 1 (One) year.



Secretarial Auditor

The Board had appointed Mr. R.S. Bhatia, Company Secretary in Practice (CP No. 2514) as the Secretarial Auditor. The secretarial audit report submitted by the Secretarial Auditor for the financial year 2021–22 is annexed as **Annexure-B** and forms an integral part of this Annual Report.

During the year under review, the Secretarial Auditor had not reported any matter under Section 143 (12) of the Act, therefore no detail is required to be disclosed under Section 134 (3)(ca) of the Act.

The Secretarial Audit report for the financial year 2021-22 has following qualifications on which your directors have provided comment, as mentioned hereunder:

I. Qualification

The Board meeting held on June 22, 2021 to consider inter-alia Audited Standalone and Consolidated Financial Results for the quarter and year ended March 31, 2021 and other matters was concluded at 12.40 P.M. The outcome in relation to the same was submitted after 30 minutes of closure of the meeting. There was a delay of approx. 30 minutes. The same was in non-compliance with the provisions of Regulation 30 read with Schedule III of the SEBI LODR Regulation which provides that the outcome of Board meeting with respect to financial results shall be submitted within 30 minutes of the closure of the Board meeting.

Comment of the Board

Due to Covid-19 pandemic, the meeting was held through video conferencing. Directors of the Company were sitting at different places and Auditors were sitting at some other place due to which there was a delay in receipt of Auditors Report. Further at the last moment there were some technical network issues while uploading the outcome on Stock Exchange portal. In view of the above, the outcome could not be submitted within the prescribed time period of 30 minutes. No action till date of this report is taken by Stock Exchanges. The delay caused in submission of outcome is unintentional and not prejudicial to interest of investors.

II. Qualification

The Company issued Notice dated August 31, 2021 for convening the 50th Annual General Meeting to be held on 28-09-2021, it contains an item for appointment of Statutory Auditors. But due to oversight disclosure as required under Regulation 36(5) of LODR Regulation was missed out. The same was in non-compliance with the provisions of Regulation 36(5) of SEBI LODR Regulations which provides that in the notice being sent to shareholders for an Annual General Meeting, where the statutory auditor is proposed to be appointed/re-appointed, the Company shall include the disclosures specified in the said regulation as a part of the explanatory statement to the notice.

Comment of the Board

To comply with the requirements of Regulation 36(5) of Listing Regulations, the Company issued addendum to the notice of the 50th Annual General Meeting on September 17, 2021.

As per the requirements of the Listing Regulations, Secretarial Auditors of the respective material subsidiaries of the Company have undertaken secretarial audits of these subsidiaries for FY 2021-22. The Audit Report confirms that the material subsidiaries have complied with the provisions of the Act, Rules, Listing Regulations and Guidelines and that there were no deviations or non-compliances.

12. WEB ADDRESS FOR ANNUAL RETURN

The Annual Return for the financial year 2021-22 will be made available on the website of the Company at www.schandgroup.com/ investors/#annual-report.

13. DETAILS OF CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The Company is in the business of publishing and printing of books. The brief details about Conservation of energy and technology absorption are mentioned below:

A) Conservation of energy-

- (i) the steps taken or impact on conservation of energy -
 - The Company has rationalized the use of DG Set and structured the working hours of its production facilities in such a manner where dependence on DG Set has been reduced.
 - In its offices lighting system has been efficiently used and overall use of electricity has been minimized.
- (ii) the steps taken by the Company for utilizing alternate sources of energy; Nil
- (iii) the capital investment on energy conservation equipment's; Nil

B) Technology absorption-

- (i) the efforts made towards technology absorption. There was no additional investment for technology absorption during the year under review.
- (ii) the benefits derived like product improvement, cost reduction, product development or import substitution; Nil
- (iii) in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)- Nil
- (iv) the expenditure incurred on Research and Development. Nil

During the year under review, the Foreign Exchange earnings and outgo are as follows:

i) Foreign Exchange earnings: Rs. 8.34 millions

ii) Foreign Exchange outgo: Rs. 7.61 millions

14. DIRECTORS AND KEY MANAGERIAL PERSONNEL

The Company is managed and controlled by the Board comprising an optimum blend of Executives and Non-Executive Professional Directors. The Chairman of the Board is a Non-Executive, Independent Director. As on March 31, 2022, the Board of Directors consists of 7 (Seven) Directors consisting of a Managing Director, a Whole-time Director and 5 (Five) Non-Executive Directors, out of which 3 (Three) are Independent Directors. The composition of the Board is in conformity with Regulation 17 of the Listing Regulations and the relevant provisions of the Act.

All the Directors possess requisite qualifications and experience in corporate management, finance, banking and other allied fields which enable them to contribute effectively to the Company in their capacity as Directors.

During the year under review, there were following changes in the composition of Board of Directors.

Re-appointment

Mr. Desh Raj Dogra (DIN: 00226775) and Ms. Archana Capoor (DIN: 01204170) were re-appointed as independent directors of the Company at the Annual General Meeting held on September 28, 2021 by passing special resolution, for a second term of 5 (Five) consecutive years commencing from November 10, 2021 till November 09, 2026.

Cessation

Mr. Sanjay Vijay Bhandarkar (DIN: 01260274), who was appointed as an independent director of the Company at the Extra Ordinary General Meeting held on November 10, 2016, to hold office for a period of 5 (Five) years i.e. up to November 09, 2021 did not seek re-appointment for second term of 5 (Five) years and therefore he ceased to be director of the Company with effect from November 10, 2021.

Director liable to retire by rotation

In terms of section 152 of the Act, Mr. Gaurav Kumar Jhunjhnuwala (DIN: 03518763) will retire by rotation at the ensuing AGM and being eligible offers himself for re-appointment. The Board recommended his re-appointment and the same is included in the notice of the ensuing AGM.

Further, sub-section (13) of Section 149 of the Act, provides that the provisions of retirement by rotation as defined in sub-sections (6) and (7) of Section 152 of the Act shall not apply to the Independent Directors. Hence, none of the Independent Directors will retire at the ensuing AGM.

Independent Directors' Declaration

The Independent Directors have given a declaration that they meet the criteria of independence as prescribed under section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations. Further, pursuant to Sub-rule (3) of Rule 6 of The Companies (Appointment & Qualifications of Directors) Rules, 2014, the Independent Directors have successfully registered their names in the Data Bank of Independent Directors. The Independent Directors have also complied with the Code of Conduct for Directors and senior management personnel. The Independent Directors have also confirmed that they are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact the ability to discharge their duties with an objective independent judgment and without any external influence and that they are independent of the management.

Board Evaluation

In compliance with the Act and Regulation 17 (10) of the Listing Regulations, the Board has carried out an evaluation of its own performance, its Committees and performance of individual Directors for the year under review. The aspects covered in the evaluation includes adherence of code of conduct and corporate governance practices of the Company, Professional qualification and experience especially experience to relevant industry, attendance and participation in the Board/Committee Meetings etc. The evaluation of the individual Director was done by all the Directors other than the Director being evaluated and evaluation of the Board was done by all the Directors. The evaluation of the Independent Directors was based on their performance and fulfillment of criteria of independence as per the Act and independence from the management.

Complete details of such evaluation are given in the Corporate Governance Report that forms part of this Annual Report. The Board of Directors expressed their satisfaction with the evaluation process.



Board Meetings

During the year under review, the Board of Directors met 8 (Eight) times, details of which are given in the Corporate Governance Report that forms part of this Annual Report. The intervening gap between the meetings was within the period prescribed under the Act and the Listing Regulations.

Integrity, expertise and experience (including the proficiency) of the independent directors

The details relating to skills, competencies and expertise of Independent Directors are given in the Corporate Governance Report that forms part of this Annual Report.

As on March 31, 2022, the Company has 3 (Three) Independent Directors namely Mr. Desh Raj Dogra, Ms. Archana Capoor and Mr. Rajagopalan Chandrashekar. All the independent directors are able to read and understand the financial statements and have successfully registered themselves with the Data Bank of Independent Directors as maintained by The Indian Institute of Corporate Affairs. In the opinion of the Board, all are proficient enough and understand business, finance, commercial and corporate governance matters of the Company. Pursuant to the proviso to Rule 6(4) of The Companies (Appointment and Qualifications of Directors) Rules, 2014, none of the independent director is required to pass online proficiency self-assessment test.

15. DETAILS OF LOANS, GUARANTEES OR INVESTMENTS

Details of loans, guarantees and investments covered under the provisions of Section 186 of the Act alongwith the purpose for which the loans or guarantees or securities are proposed to be utilized by the recipient are provided in the Note No. 8, 9, 14 and 54 to the standalone financial statements.

16. RELATED PARTY TRANSACTIONS

The disclosure of related party transactions as required under Section 134(3)(h) of the Act in form AOC-2 is enclosed as "Annexure-C".

The Policy on materiality of related party transactions and policy on dealing with the related party transactions are available on the Company's website at www.schandgroup.com/investors/#corporate-policies.

17. INFORMATION REGARDING EMPLOYEES AND RELATED DISCLOSURES

The information required under Section 197 of the Act read with Rule 5(1) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 forms part of this Annual Report and annexed as **Annexure-D**.

Pursuant to Rule 5(2) of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, a statement containing, inter alia, the names of top ten employees in terms of remuneration drawn and every employee employed throughout the financial year and in receipt of remuneration of Rs. 1.02 crores or more, and every employee employed for part of the year and in receipt of remuneration of Rs. 8.50 lakhs or more per month is attached as **Annexure-E** of this report.

Managerial Remuneration

The Nomination and Remuneration Committee by passing resolution by circulation on August 26, 2021 and Board of Directors at its meetings held on August 31, 2021 and the members at the AGM held on September 28, 2021 approved the revised remuneration of Mr. Himanshu Gupta, Managing Director, and Mr. Dinesh Kumar Jhunjhnuwala, Whole-time Director of the Company effective from July 01, 2021 till the expiry of their respective terms.

During the financial year 2021-22, the following remuneration was paid to the Managerial Personnel:

Mr. Himanshu Gupta - Rs. 18.67 million
Mr. Dinesh Kumar Jhunjhnuwala - Rs. 14.68 million

Sexual Harassment Policy

The Company has zero tolerance for sexual harassment at the work place and has adopted a Policy on "Prevention of Sexual Harassment of Women at Workplace" in line with the provisions of "The Sexual Harassment of Women at Workplace (Prohibition, Prevention and Redressal) Act, 2013" ("POSH"). The Company has an Internal Complaints Committee which has been constituted as per the provisions of POSH and this Committee deals with all the sexual harassment matters. The disclosures in relation to POSH have been provided in the Corporate Governance Report.

Details of ESOPs

The underlying objectives of Employees Stock Option Scheme 2012 and Employees Stock Option Plan 2018 are to attract, motivate, retain and reward employees for high levels of individual performance and share the wealth that they have created for the Company and its members. Employees Stock Option Scheme 2012 and Employees Stock Option Plan 2018 are in line with the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 ("SBEB Regulations").

The relevant disclosures pursuant to Rule 12(9) of The Companies (Share Capital and Debentures) Rules, 2014 and the Regulation 14 of the SBEB Regulations are given as **Annexure-F**. Relevant disclosures pursuant to Regulation 14 read with Part F of Schedule of I of SBEB Regulations are available on the website of the Company at www.schandgroup.com.

18. RISK MANAGEMENT

During the year under review, the Company has identified and evaluated elements of risk. The business risks inter-alia impact of Covid 19 pandemic, increase in raw material and printing cost, change in curriculum, change in education framework, higher borrowing cost, competition from other players and violation of intellectual property rights of the Company and current regulatory framework in the country. The risk management framework defines the risk management approach of the Company which includes periodic review of such risks, mitigation controls and reporting mechanism of such risks. The Risk Management Committee, Board of Directors, Audit Committee and the senior management evaluates the operations to identify potential risks and take necessary actions to mitigate the same. The Company also has in place a Risk Management Policy and the Risk Management Committee ensures implementation of appropriate risk management framework for the Company.

The details relating to composition and terms of reference of Risk Management committee are given in Corporate Governance Report that forms part of this Annual Report.

19. CORPORATE SOCIAL RESPONSIBILITY

Pursuant to section 135 of the Act, the Company has a Corporate Social Responsibility Committee ("CSR Committee"), which comprises of Mr. Desh Raj Dogra-Chairman of the Board and Independent Director, Mr. Himanshu Gupta, Managing Director and Mr. Dinesh Kumar Jhunjhnuwala, Whole-time Director. The terms of references of the CSR Committee are provided in the Corporate Governance Report which forms part of this Annual Report. The CSR policy of the Company is available on the Company's website at www.schandgroup.com/investors/#corporate-policies.

In order to align the CSR policy of the Company with the amendments in the CSR provisions as per The Companies (Corporate Social Responsibility Policy) Amendment Rules, 2021, during the year under review, on the recommendation of the CSR Committee, the Board of Directors of your Company amended the CSR Policy of the Company.

Since, the Company has reported net loss (as computed as per provisions of Section 198 of the Act) during the financial year 2018-19 & 2019-20. Therefore, the average net profit (as computed as per provisions of Section 198 of the Act) of the Company made during the preceding three financial year (i.e. 2018-19, 2019-20 & 2020-21) is negative. In view of the same, the Company was not required to spend any amount on CSR activities during the financial year 2021-22.

The Annual Report on the CSR for the financial year 2021-22 is attached as Annexure-G and forms part of this Annual Report.

20. VIGIL MECHANISM

The Company has adopted the Vigil Mechanism by way of formulating a Whistle Blower Policy. The policy provides a formal mechanism to the Directors and employees to report their concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or ethics policy. The Policy provides for adequate safeguards against victimization of employees and also provides for direct access to the Chairperson of the Audit Committee. The Whistle Blower Policy is available on the website of the Company at www.schandgroup.com/ investors/#corporate-policies.

21. CORPORATE GOVERNANCE

Your Company is committed to maintain the high standards of Corporate Governance and adhere to the Corporate Governance requirements set out by The Securities and Exchange Board of India. In terms of Regulation 34 of the Listing Regulations, a report on the Corporate Governance along with a certificate of practicing company secretary on compliance of conditions of Corporate Governance is attached as **Annexure-H** and forms an integral part of this Annual Report.

22. MANAGEMENT DISCUSSION AND ANALYSIS

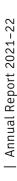
Management discussion and analysis report, highlighting the performance of the Company and its business prospects, is provided in a separate section and forms an integral part of this Annual Report.

23. AUDIT COMMITTEE

The Audit Committee comprises of 3 (Three) Non-Executive, Independent Directors, namely Ms. Archana Capoor (Chairperson-Non-Executive, Independent Director), Mr. Desh Raj Dogra (Member-Non-Executive, Independent Director) and Mr. Rajagopalan Chandrashekar (Member-Non-Executive, Independent Director). The details of the Audit Committee are included in the Corporate Governance Report.

24. NOMINATION AND REMUNERATION POLICY

The Board of Directors has a policy which lays down a framework in relation to appointment and remuneration to Directors, Key Managerial Personnel and senior management of the Company. The policy lays down the criteria for determining qualifications, positive attributes and





independence and remuneration of Board members, Key Managerial Personnel and employees. The objective of this policy is to attract and retain talent and to strike the right balance between fixed and incentive pay reflecting short and long term performance objectives appropriate to the goals of the Company. The Nomination and Remuneration Policy is available on Company's website at www.schandgroup.com/ investors/#corporate-policies.

During the year under review, on the recommendation of the Nomination and Remuneration Committee, the Board of Directors of your Company has made following amendment in the Nomination and Remuneration Policy.

Point prior to Amendment	Revised point
Point No. 8 (A) (ii)	Point No. 8 (A) (ii)
Remuneration/compensation to Executive Directors (Managing Director and Whole-time Director) shall be divided into fix remuneration and variable remuneration. Fixed remuneration will be paid on monthly basis and variable remuneration will be	and Whole-time Director) shall be divided into fix remuneration and variable remuneration. Fixed remuneration will be paid on monthly basis and variable remuneration will be paid on annual basis once variable
paid on annual basis once variable component of remuneration	component of remuneration is ascertained based on the performance of
is ascertained based on the performance of the Company.	the Company and its subsidiaries.

25. COMPLIANCE OF SECRETARIAL STANDARDS

During the year under review, the Company has complied with the applicable Secretarial Standards i.e. Secretarial Standard-1 Meeting of the Board of Directors and Secretarial Standard-2 General Meetings.

26. DIRECTOR'S RESPONSIBILITY STATEMENT

In accordance with the provisions of Section 134(5) of the Act, the Board hereby submits its responsibility statement:

- a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the annual accounts on a going concern basis;
- e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and
- f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

27. STATUTORY DISCLOSURES

- a) The Company is not required to maintain cost records as per Section 148(1) of the Act.
- b) No application was made against the Company under the Insolvency and Bankruptcy Code 2016 ("IBC 2016") during the year and no proceeding is pending against the Company under IBC 2016 as at the end of financial year under report.

28. ACKNOWLEDGMENTS

Your Directors wish to express their thanks to the members, bankers, financial institutions, customers, suppliers, government and other regulatory authorities for their continued support. Your Directors place on record their appreciation to the employees at all levels for their committed services to the Company.

On behalf of the Board of Directors For S Chand And Company Limited

Place: New Delhi Date: August 09, 2022 Sd/-Himanshu Gupta Managing Director DIN: 00054015

Sd/-Dinesh Kumar Jhunjhnuwala Whole-time Director DIN: 00282988

ANNEXURE-A

FORM AOC-1

Pursuant to first proviso to sub-section [3] of section 129 of the Act read with Rule 5 of The Companies (Accounts) Rules, 2014 Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

Part "A": Subsidiaries

(Rs. in million)

Sl. No.	Particulars			
1	Sl. No.	1	2	3
2	Name of the subsidiary	Chhaya Prakashani Limited	Vikas Publishing House Private Limited	Nirja Publishers & Printers Private Limited
3	The date since when subsidiary was acquired	05/12/2016	10/10/2012	30/03/2010
4	Reporting period for the subsidiary concerned, if different from the holding company's reporting period.	N.A.	N.A.	N.A.
5	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	N.A.	N.A.	N.A.
6	Share capital	11.14	4.01	0.12
7	Reserves & surplus	1,111.54	1,535.41	832.09
8	Total assets	1,639.41	2,590.38	841.24
9	Total Liabilities	516.73	1,050.96	9.03
10	Investments	215.10	134.81	214.78
11	Turnover	863.27	1,482.95	3.41
12	Profit before taxation	274.08	74.10	33.08
13	Provision for taxation	98.89	22.20	8.77
14	Profit after taxation	175.19	51.90	24.30
15	Proposed Dividend	Nil	Nil	Nil
16	Extent of shareholding (in percentage)	100%	The Company holds 98% shares directly and 2% shares through its wholly owned subsidiary i.e. Nirja Publishers & Printers Private Limited	100%

Sl. No.	Particulars			
1	Sl. No.	4	5	6
2	Name of the subsidiary	Indian Progressive Publishing Co Private Limited	Blackie & Son (Calcutta) Private Limited	S. Chand Edutech Private Limited
3	The date since when subsidiary was acquired	05/12/2016	25/09/2012	30/03/2011
4	Reporting period for the subsidiary concerned, if different from the holding company's reporting	N.A.	N.A.	N.A.
5	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case	N.A.	N.A.	N.A.
6	Share Capital	0.12	0.15	47.79
7	Reserves & Surplus	19.98	71.62	(131.43)
8	Total assets	22.32	71.99	97.72
9	Total Liabilities	2.22	0.22	181.36
10	Investments	Nil	55.48	Nil
11	Turnover	5.46	0.57	11.04
12	Profit Before Taxation	3.75	0.58	(33.00)
13	Provision for taxation	1.15	0.13	Nil



Sl. No.	Particulars			
14	Profit after taxation	2.61	0.45	(33.00)
15	Proposed Dividend	Nil	Nil	Nil
16	Extent of Shareholding (in percentage)	Chhaya Prakashani Limited (wholly owned subsidiary of the Company) holds 100% shares.	100%	The Company holds 99.55% shares directly and 0.45% through its wholly owned subsidiary i.e. Safari Digital Education Initiatives Private Limited
Sl. No.	Particulars			
1.	Sl. No.	7	8	9
2.	Name of the subsidiary	BPI (India) Private Limited	DS Digital Private Limited	Safari Digital Education Initiatives Private Limited
3.	The date since when subsidiary was acquired	25/09/2012	03/07/2014	07/02/2011
4.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period.	N.A.	N.A.	N.A.
5.	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	N.A.	N.A.	N.A.
6.	Share capital	13.50	568.99	443.69
7.	Reserves & surplus	(8.49)	(595.88)	(380.12)
8.	Total assets	185.25	558.90	1,129.37
9.	Total Liabilities	180.25	585.78	1,065.80
10	Investments	Nil	218.50	797.90
11	Turnover	76.44	49.37	60.29
12	Profit before taxation	(17.00)	49.52	122.53
13	Provision for taxation	(4.19)	22.17	20.40
14	Profit after taxation	(21.19)	27.35	102.13
15	Proposed Dividend	Nil	Nil	Nil
16	Extent of shareholding (in percentage)	The Company holds 51% shares through its wholly owned subsidiary i.e. Blackie & Son (Calcutta) Private Limited	The Company holds 59.20% shares directly and 40.79% shares through its wholly owned subsidiary i.e Safari Digital Education Initiatives Private Limited	The Company holds 59.92% shares directly and 40.08% shares through its wholly owned subsidiaries i.e. Nirja Publishers & Printers Private Limitedand Vikas Publishing House Private Limited
Sl. No.	Particulars			
1.	Sl. No.	10	11	12
2.	Name of the subsidiary	New Saraswati House (India) Private Limited	Edutor Technologies India Private Limited	Convergia Digital Education Private Limited
3.	The date since when subsidiary was acquired	17/05/2014	31/08/2020	01.07.2021
4.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period.	N.A.	N.A.	N.A.
5.	Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries	N.A.	N.A.	N.A.
6.	Share capital	136.68	9.07	1.00
7.	Reserves & surplus	405.44	(40.03)	219.00
8.	Total assets	1,323.40	54.16	503.71
9.	Total Liabilities	781.28	85.12	283.71

Sl. No.	Particulars			
10.	Investments	Nil	Nil	Nil
11.	Turnover	893.58	20.49	144.84
12.	Profit before taxation	33.18	(31.63)	(113.76)
13.	Provision for taxation	(205.61)	(2.95)	(32.65)
14.	Profit after taxation	238.79	(28.68)	(81.11)
15.	Proposed Dividend	Nil	Nil	Nil
16.	Extent of shareholding (in percentage)	The Company holds 82.01% equity shares directly and 17.99% equity share through its wholly owned subsidiary i.e. Vikas Publishing House Private Limited	The Company holds 54.86% shares through its wholly owned subsidiaries i.e. Safari Digital Education Initiatives Private Limited & Chhaya Prakashani Limited	The Company holds 90% shares through its wholly owned subsidiary i.e. Safari Digital Education Initiatives Private Limited

Note:

- 1. Name of subsidiaries which are yet to commence operations: Nil
- 2. Names of subsidiaries which have been liquidated or sold during the year: Eurasia Publishing House Private Limited has been amalgamated with Chhaya Prakashani Limited with appointed dated April 01, 2020 vide Hon'ble National Company Law Tribunal, Kolkata Bench order dated April 21, 2022.

Part "B": Associates and Joint Ventures Statement pursuant to Section 129 (3) of the Act related to Associate Companies and Joint Ventures

Sl. No.	Name of Associates/ Joint Ventures	Smartivity Labs Private Limited ("Smartivity")
1.	Latest audited Balance Sheet Date	31.03.2022
2.	Date on which the Associate was associated or acquired	05.08.2015
3.	Shares of Associate held by the company on the year end	
	No.	50 Equity Shares; and5,414, 0.001% Compulsorily Convertible CumulativePreference Shares
4.	Amount of Investment in Associates	Rs. 21.62 Millions
5.	Extend of Holding%	16.24%
6.	Description of how there is significant influence	Mr. Saurabh Mittal, KMP of the Company and Mr. Ashish Gupta, Director of a Subsidiary, are on the Board of Smartivity and accordingly, the Company controls and participates in the business decisions of Smartivity
7.	Reason why the associate is not consolidated	N.A.
8.	Net worth attributable to shareholding as per latest audited Balance Sheet	Rs. 25.21 Millions
9.	Profit/(Loss) for the year	
	i) Considered in Consolidation	Rs. (5.26) Millions
	ii) Not Considered in Consolidation	Rs. (0.58) Millions

Note:

Place: New Delhi

Date: August 09, 2022

- 1. Name of associate or joint venture which are yet to commence operations: Nil
- $2. \quad \text{Names of associate or joint venture which have been liquidated or sold during the year: Nil}\\$

On behalf of the Board of Directors For S Chand And Company Limited

Sd/-Himanshu Gupta Managing Director DIN: 00054015

Sd/-Saurabh Mittal Chief Financial Officer Sd/-Savita Gupta Director DIN: 00053988

Sd/-Jagdee

Jagdeep Singh Company Secretary



SECRETARIAL AUDIT REPORT FOR THE FINANCIAL YEAR ENDED MARCH 31, 2022

[Pursuant to section 204(1) of The Companies Act, 2013 and Rule No. 9 of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To, The Members.

S Chand And Company Limited

A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by S Chand And Company Limited (CIN No. L22219DL1970PLC005400) (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company, the information provided by the Company and its officers, during the conduct of secretarial audit, the explanations and clarifications given to me and the representations made by the Management, and considering the relaxations granted by the Ministry of Corporate Affairs and Securities and Exchange Board of India warranted due to the spread of the COVID-19 pandemic, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2022 complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2022 according to the provisions of:

- i. The Companies Act, 2013 ('the Act') and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings. Neither there was any transaction of Direct Investment, External Commercial Borrowings nor any transaction of Overseas Direct Investment which was required to be reported during the financial year.
- v. The following Regulations prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (not applicable during the year under review);
 - d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 & The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
 - e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (not applicable during the year under review);
 - f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; Not applicable as the Company is not registered as Registrar to an issue and Share Transfer Agent during the financial year under review.
 - g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 & The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (not applicable during the year under review);
 - h) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 (not applicable during the year under review);
 - i) The Securities and Exchange Board of India (Listing Obligations and Disclosures Requirements) Regulations, 2015 (hereinafter referred to as "SEBI LODR Regulation");
 - j) The Securities and Exchange Board of India (Depository and Participants) Regulations, 2018;
 - k) Laws specifically applicable to the industry to which the Company belongs, as identified by the management:
 - The Press and Registration of Books Act, 1867;
 - The Copyright Act, 1957 read with The Copyrights Rules, 2013;
 - The Trade Marks Act, 1999 read with Trade Marks Rules, 2017;

- The Information Technology Act, 2000;
- The Legal Metrology Act, 2009;
- The Delivery of Books and Newspapers (Public Libraries) Act, 1954; and
- The Child Labour (Prohibition and Regulation) Act, 1986

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- (ii) The Listing Agreement entered into by the Company with Bombay Stock Exchange Limited and National Stock Exchange of India Limited

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company and, its officers during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the financial year ended March 31, 2022 complied with the aforesaid laws except below mentioned non-compliances in relation to SEBI (LODR) Regulations:

- a) The Board meeting held on June 22, 2021 to consider inter-alia Audited Standalone and Consolidated Financial Results for the quarter and year ended March 31, 2021 and other matters was concluded 12.40 P.M. The outcome in relation to the same was submitted after 30 minutes of closure of the meeting. There was a delay of approx. 30 minutes. The same was in non-compliance with the provisions of Regulation 30 read with Schedule III of the SEBI LODR Regulation which provides that the outcome of Board meeting with respect to financial results shall be submitted within 30 minutes of the closure of the Board meeting.
 - The management of the Company has submitted the representation that due to Covid-19 pandemic, the meeting was held through video conferencing. Directors of the Company were sitting at different places and Auditors were sitting at some other place due to which there was a delay in receipt of Auditors Report. Further at the last moment there were some technical network issue while uploading the outcome on Stock Exchange portal. In view of the above, the outcome could not be submitted within the prescribed time period of 30 minutes. No action till date of this report is taken by Stock Exchanges. I am of the opinion that the delay caused in submission of outcome is unintentional and not prejudicial to interest of investors.
- b) The Company issued Notice dated August 31, 2021 for convening the 50th Annual General Meeting to be held on 28-09-2021, it contains an item for appointment of Statutory Auditors. But due to oversight disclosure as required under Regulation 36(5) of LODR Regulation was missed out. The same was in non-compliance with the provisions of Regulation 36(5) of SEBI LODR Regulations which provides that in the notice being sent to shareholders for an Annual General Meeting, where the statutory auditor is proposed to be appointed/re-appointed, the Company shall include the disclosures specified in the said regulation as a part of the explanatory statement to the notice.

To comply with the requirements of Regulation 36(5) of LODR Regulation, the Company issued addendum to the notice of the 50th Annual General Meeting on September 17, 2021.

Based on the information received and records made available I further report that:

- a) During the FY 2021-22, the Board of Directors have approved the following loans to subsidiaries:
 - Optionally convertible loan upto an amount of Rs 2.00 crore to S. Chand Edutech Private Limited, a wholly owned subsidiary of the Company;
 - Optionally convertible loan upto an amount of Rs 2.50 crores to DS Digital Private Limited, a subsidiary of the Company;
 - Extension of the period of existing outstanding optionally convertible loan plus accrued interest thereon aggregating to Rs. 12,83,14,501/- due from DS Digital Private Limited, a subsidiary of the Company, for a further period of 1 (One) year;
 - Extension of the period of existing outstanding optionally convertible loan plus accrued interest thereon aggregating to Rs. 6,44,95,532/- due from Safari Digital Education Initiatives Private Limited, a wholly owned subsidiary of the Company, for a further period of 3 (Three) years;
 - Extension of the period of existing outstanding optionally convertible loan plus accrued interest thereon aggregating to Rs. 8,63,35,923/- due from Safari Digital Education Initiatives Private Limited, a wholly owned subsidiary of the Company, for a further period of 1 (One) year;
- b) During the FY 2021-22, the Company made following investments:
 - Acquired 3,107, 0.01% Compulsory Convertible Preference Shares-Series A of face value of Rs. 10/- each of iNeuron Intelligence Private Limited ("iNeuron"), at a premium of Rs. 7,990/- each aggregating to Rs. 2,48,56,000/-; and
 - Acquired 1 (One) equity share of face value of Rs. 10/- each of iNeuron Intelligence Private Limited ("iNeuron"), at a premium of Rs. 7.990/-.
- c) During the FY 2021-22, the Company has given corporate guarantee in favour of the following bank to secure the loan granted by the bank to the Company's wholly owned subsidiary:

Name of the wholly owned subsidiary	Name of the bank	Amount of Guarantee
Vikas Publishing House Private Limited	Bandhan Bank	9.00 crores



d) During the year under review, the Board of Directors on the recommendation of Nomination and Remuneration Committee granted following stock option to eligible employees of the Company and its subsidiaries:

Date of Board Meeting	No. of Stock Options Granted	Exercise Price	Stock Option Scheme
June 09, 2021	1,90,000	Average closing market price of the shares in last two weeks from the date of grant discounted by 20%	S Chand Employees Stock Option Plan 2018
June 22, 2021	12,000	Average closing market price of the shares in last two weeks from the date of grant discounted by 20%	Employee Stock Option Scheme 2012
February 04, 2022	7,000	Average closing market price of the shares in last two weeks from the date of grant discounted by 20%	S Chand - Employees Stock Option Plan 2018

- e) The Board of Directors at its meeting held on November 13, 2021, adopted the revised Employees Stock Option Plan 2018 in line with The SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021.
- f) The Board of Directors at its meeting held on November 13, 2021, allotted 68,049 equity shares of Rs. 5/- each, to the eligible employees of the Company and its subsidiaries against their applications to exercise Employee Stock Options (ESOPs) out of the ESOPs vested in them in pursuant to Employee Stock Option Scheme 2012;
- g) 22 equity shares were allotted to Ms. Jaladhiben B Shah in the Initial Public Offer of the Company on May 05, 2017. These shares were to be credited in the demat account of the concerned investor. The Company continued its efforts to locate the concerned investor. However, they could not locate the concerned investor. As directed by SEBI, the Company keeps on sending reminders to the concerned investor. The status of the same had been disclosed by the Company to SEBI on monthly basis and in the Reconciliation Share Capital Audit Report submitted by the Company to stock exchanges on quarterly basis.

In compliance to SEBI (LODR) Regulations 39(4) and Schedule VI of the SEBI LODR Regulation, the said 22 unclaimed shares has been transferred to S Chand And Company Ltd - Unclaimed Suspense Account Opened by the Company, on December 02, 2021.

- h) The shareholders of the Company at their 50th Annual General Meeting held on September 28, 2021:
 - Approved the re-appointment of M/s. Walker Chandiok & Co LLP, Chartered Accountants (Firm Registration No: 001076N/N500013) as the Statutory Auditors of the Company, to hold office for a term of 5 (five) consecutive years from the conclusion of 50th Annual General Meeting of the Company to be held in the year 2026;
 - Approved the revised remuneration of Mr. Himanshu Gupta, Managing Director of the Company;
 - Approved the revised remuneration of Mr. Dinesh Kumar Jhunjhnuwala, Whole-time Director of the Company;
 - Approved the re-appointment of Mr. Desh Raj Dogra (DIN: 00226775) as an Independent Director of the Company not liable to retire by rotation for a second term of 5 (five) consecutive years commencing from November 10, 2021 till November 09, 2026;
 - Approved the re-appointment of Ms. Archana Capoor (DIN: 01204170) as an Independent Director of the Company not liable to retire by rotation for a second term of 5 (five) consecutive years commencing from November 10, 2021 till November 09, 2026; and
 - Approved the amendment in the Articles of Association of the Company by deletion of Article 1(dd-1) i.e. definition of Material Subsidiaries.
- i) During the FY 2021-22, the Company was not required to spend any amount on Corporate Social Responsibility Activities because the Company has reported net loss (before tax) during the financial year 2018-19 & 2019-20. Therefore, the average net profit of the Company made during the preceding three financial year (i.e. 2018-19, 2019-20 & 2020-21) was in negative.
- During the year 2020-21, The Company had filed the 2nd motion application before the Hon'ble National Company Law Tribunal ("NCLT") for approval of the proposed Composite Scheme of Arrangement ("Scheme") amongst the Company, DS Digital Private Limited ("DS Digital"), Safari Digital Education Initiatives Private Limited ("Safari"), Blackie & Son (Calcutta) Private Limited ("Blackie") and Nirja Publishers & Printers Private Limited ("Nirja") and their respective creditors and shareholders. The Scheme inter alia includes Amalgamation of Blackie and Nirja into S Chand, De-merger of Education Business of DS Digital and Safari into S Chand, Amalgamation of DS Digital [the residual business remained in the Company after the de-merger of its Education Business] with Safari and other connected matters.

The Company has received No Objection Certificate from the Income Tax department and the reports/comments of Regional Director, Official Liquidator, Registrar of Companies has been submitted before NCLT. The approval of Hon'ble NCLT is awaited.

Based on the information received and records made available I further report that:

- i. The Board of Directors of the Company is duly constituted with proper balance of Executive Director, Non-Executive Directors, Independent Directors and Woman Director;
- ii. Adequate notice(s) were given to all directors regarding holdings of Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance to all Directors and wherever short notice of the meeting was given, compliance of relevant provisions of the Companies Act, 2013 with respect to attendance of independent directors in the meeting was adhered. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;

- iii. All the decisions at the Board Meetings and Committee meetings were carried through with requisite majority as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be. The dissenting members' views, if any, were captured and recorded as part of the minutes.
- iv. As per the records, the Company filed all the forms, returns, documents and resolutions as were required to be filed with the Registrar of Companies and other authorities and all the formalities relating to the same is in compliance with the Act.
- v. There are adequate systems & processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations & guidelines.

I have checked the compliance management system of the Company to obtain reasonable assurance about the adequacy of systems in place to ensure compliance of specifically applicable laws and this verification was done on test basis. I believe that the Audit evidence which I have obtained is sufficient and appropriate to provide a basis for my audit opinion. Except elsewhere mentioned in this report, in my opinion and to the best of my information and according to explanations given to me, I believe that the compliance management system of the Company is adequate to ensure compliance of laws specifically applicable to the Company.

> Sd/-R. S. Bhatia **Practicing Company Secretary** CP No: 2514

UDIN: F002599D000753901

Peer Review No. 1496/2021

Place: New Delhi Dated: August 06, 2022

Note: This report is to be read with letter of even date by the Secretarial Auditor, which is annexed to this report and forms an integral part of this report.

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The Members

S Chand And Company Limited

A-27, 2nd Floor,

Mohan Co-operative Industrial Estate,

New Delhi-110044

CIN No: L22219DL1970PLC005400

My Secretarial Audit Report of even date is to be read along with this letter.

- 1. Maintenance of records is the responsibility of the management of the Company. My responsibility is to express an opinion on those records based on our audit.
- 2. I have followed the audit practices, and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on text basis to ensure that correct facts are reflected in secretarial records. I believe that the process and practices we followed provide a reasonable basis for our opinion.
- 3. Where ever required, i have obtained the management's representation about the compliance of laws, rules and regulations and happening of events, etc.
- 4. The compliance of the provisions of the SEBI laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on text basis.
- 5. As regards the books, papers, forms, reports and returns filed by the company under these regulations, the adherence and compliance to the requirements of the said regulations is the responsibility of the management. My examination was limited to checking the execution and timeliness of the filing of various forms, reports, returns and documents that need to be filed by the company under the said regulations. I have verified the correctness and coverage of the contents of such forms.

Sd/-R. S. Bhatia **Practicing Company Secretary**

CP No: 2514

UDIN: F002599D000753901 Peer Review No. 1496/2021

Place: New Delhi Dated: August 06, 2022



ANNEXURE-C

FORM NO. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's length basis:

Name(s) of the related party and nature of relationship	Nature of contracts/ arrangements/ transactions	Duration of the contracts/ arrangements/ transactions	Salient terms of the contracts or arrangements or transactions including the value, if any	Justification for entering into such contracts or arrangements or transactions	Date(s) of approval by the Board	Amount paid as advances, if any:	Date on which the ordinary resolution was passed in general meeting as required under first proviso to section 188
Safari Digital Education Initiative Private Limited- Wholly owned Subsidiary Company	Sale of e-books	Financial Year 2021-22	The Company sold e-books to Safari Digital Education Initiatives Private Limited as per mutually agreed terms. The value of transaction during the financial year 2021-22 is Rs. 2.02 million	To have access of B2B & B2C platforms through Safari Digital Education Initiatives Private Limited for further selling these e-books to direct users, schools and colleges	22.06.2021	Nil	Not applicable
	License to use myStudygear application	Financial Year 2021-22	Safari Digital Education Initiatives Private Limited provided to the Company the right to use the myStudygear application for providing digital content to the students. The value of transaction during the financial year 2021-22 is Rs. 3.39 million.	For development of digital content and expansion of business	22.06.2021	Nil	Not applicable
Vikas Publishing House Private Limited -Wholly owned Subsidiary Company	Sale of printing business	One time	The Company transferred its printing business to Vikas Publishing House Private Limited on slump sale basis at a consideration of Rs. 29.63 millions	The Company wanted to close its printing business at Sahibabad (U.P). The Board was of the opinion that such closure of printing facility and transfer of the printing business will not have any significant impact on production capacity of the Company at group level.	12.08.2021	Nil	Not applicable

2. Details of material contracts or arrangement or transactions at arm's length basis: Nil

On behalf of the Board of Directors For S Chand And Company Limited

Sd/-Himanshu Gupta Managing Director DIN: 00054015

Sd/-Dinesh Kumar Jhunjhnuwala Whole-time Director DIN: 00282988

ANNEXURE-D

STATEMENT OF DISCLOSURE OF REMUNERATION UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 AND RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

1. The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2021-22:

Name of the Director	Designation	Ratio to median remuneration of the employees
Mr. Himanshu Gupta	Managing Director	52.43
Mr. Dinesh Kumar Jhunjhnuwala	Executive Director	41.23

2. The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year 2021-22:

Name of the Employee	Designation	% increase in remuneration
Mr. Himanshu Gupta	Managing Director	85%
Mr. Dinesh Kumar Jhunjhnuwala	Executive Director	36%
Mr. Saurabh Mittal	Chief Financial Officer	64%
Mr. Jagdeep Singh	Company Secretary	73%

- 3. The percentage increase in median remuneration of employees in financial year 2021-22: 0.22%
- 4. The number of permanent employees on the rolls of Company: 572 as on 31st March 2022 [635 employed through the year]
- 5. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The Increase for employees other than managerial personnel is 15.90 % while that of Managerial personnel is 56.35%, the reason being that in the last financial year managerial personnel had taken higher pay cuts during the Covid-19 pandemic, which has been normalized.

6. It is hereby affirmed that the remuneration paid is as per the Remuneration Policy for Directors, Key Managerial Personnel and other employees, adopted by the Company.

On behalf of the Board of Directors For S Chand And Company Limited

Sd/-

Place: New Delhi

Date: August 09, 2022

Himanshu Gupta Managing Director DIN: 00054015 Sd/-

Dinesh Kumar Jhunjhnuwala Whole-time Director

DIN: 00282988

Resurgence



ANNEXURE-E

INFORMATION AS PER RULE 5(2) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

A) Top 10 employees in terms of remuneration drawn during the year

(Rs. in million)

S. No.	Name of Employee	Designation	Remuneration drawn (per annum)	Nature of employment (Contractual or otherwise)	Qualification	Experi- ence (in years)	Date of Commencement of employment (Company Date of Joining)	Age (in years)	% of equity held by the employee	Relative of any Director or Manager	Last employment
<u> </u>	Mr. Himanshu Gupta	Managing Director	18.67	Permanent	B.Com, DU	22	April 21, 2000	77	17.10	Son of Ms. Savita Gupta	ΝΑ
2.	Mr. Dinesh Kumar Jhunjhnuwala	Whole-time Director	14.68	Permanent	Intermediate	18	December 11, 2004	61	10.98	Father of Mr. Gaurav Kumar Jhunjhnuwala	MD, Hind Group, Hong Kong
_.	Mr. Saurabh Mittal	Group CF0	11.25	Permanent	B.Com (Hons), DU and CA	24	May 01, 2006	67	0.22	o N	General Manager Accounts at Milk food Limited, Delhi
4.	Mr. Jagdeep Singh	Head -Legal & Compliance	6.23	Permanent	B. Com, C.S. LL.B.(DU)	20	December 20, 2013	97	Negligible	No	Irene Healthcare Private Limited
	Ms. Meenu Aggarwal	Vice President- Finance	6.11	Permanent	CA	20	April 07, 2014	45	Negligible	°Z	Compass India Support Services Pvt. Ltd.
6.	Dr. Atul Nischal	Executive VP- Academic & Professional Development	4.98	Permanent	Ph. D - Mathematics - 1997	24	July 02, 2018	വ	ii Z	o Z	Elipsis Consulting Pvt. Ltd.
7.	Mr. Jitendra Kumar Agnihotri	Vice President- Sales (North 2, Odisha North East)	4.65	Permanent	M.A.	21	June 01, 2015	52	Nil	° Z	MBD Group
œ.	Mr. Atul Soni	Head- Investor Relation	4.24	Permanent	MBA General Management & Finance, PGDCA- Computer Application	12	October 03, 2018	42	i.i. Z	°Z	Inox Wind
6	Mr. K Mammen Thomas	Group Business Head (School & Higher Education)	3.99	Permanent	B.Com (Hons), St. Xaviers College Calcutta	42	August 01, 2014	62	ij	o Z	Encyclopedia Britannica India Pvt. Ltd.
10.	Mr. Vivek Kumar Jaiswal	AVP - Sales (North 1)	3.52	Permanent	РСВВМ	28	August 02, 2016	52	Negligible	No	Collins

B) Employees drawing salary of Rs. 1.02 crores or above per annum and posted in India (employed throughout the financial year)

(Rs. in million)

Sl. No.	Sl. No. Name of Employee	Designation	Remuneration drawn (per annum) (Total CTC plus variable)	Nature of employment (contractual or otherwise)	Qualification	Experi- ence (in years)	Date of Experi- Commencement ence of employment (in years) (Company Date of Joining)	Age (In years)	% of equity held by the employee	Relative of any Director or Manager	Last employment
←	Mr. Himanshu Gupta Managing Director	Managing Director	18.67	Permanent	B.Com, DU	22	April 21, 2000	77	17.10	Son of Ms. Savita Gupta	NA
2.	Mr. Dinesh Kumar Jhunjhnuwala	Whole-time Director	14.68	Permanent	Intermediate	18	December 11, 2004	61	10.98	Father of Mr. Gaurav Kumar Jhunjhnuwala	MD, Hind Group, Hong Kong
က်	Mr. Saurabh Mittal Group CF0	Group CFO	11.24	Permanent	B.Com (Hons), DU and CA	24	May 01, 2006	67	0.22	o Z	General Manager Accounts at Milk food Limited, Delhi

C) Employees drawing salary of Rs. 8.50 lakhs or above per month and posted in India (employed for part of the financial year) - NIL

Sd/-Himanshu Gupta Managing Director DIN: 00054015

> Place: New Delhi Date: August 09, 2022

On behalf of the Board of Directors For S Chand And Company Limited

sd/-Dinesh Kumar Jhunjhnuwala Whole-time Director DIN: 00282988

ANNEXURE-F

DETAILS OF SHARES ISSUED UNDER EMPLOYEE STOCK OPTION PLAN (ESOPs)

The position of the existing scheme is summarized as under-

S. No.	Particulars	Remarks
l.	Details of ESOS	
1.	Description of ESOP including the general terms and conditions	- Employees Stock Option Scheme 2012 - Employees Stock Option Plan 2018
2.	Date of Shareholder's Approval	30th June, 2012 for the ESOP Scheme 2012
		25th September, 2018 for the ESOP Scheme 2018
3.	Total number of options approved	367,928 equity shares of face value of Rs. 5 each under the ESOP Scheme 2012 and 190,000 equity shares of face value of Rs. 5 each under the ESOP Scheme 2018
4.	Vesting Requirements	Options vest over a maximum period of 7 years based on continued service and certain performance parameters.
5.	The Pricing formula	The price will be determined by the Board of Directors
6.	Maximum term of Options granted (years)	5 years
7.	Source of shares	Primary
8.	Variation in terms of ESOP scheme	None

Ш Method used to account for ESOP - Intrinsic or Fair Value Method under IND AS fair value

Ш Where the Company opts for expensing of the options using the intrinsic value of the options, the difference between the employee compensation cost so computed and the employee compensation cost that shall have been recognized if it had used the fair value of the options shall be disclosed. The impact of this difference on profits and on EPS of the company shall also be disclosed

The Company has followed Fair Value Method of accounting and the Profits and EPS disclosed in the Profit and Loss Statement have considered the impact of employee compensation cost.

IV. Option Movement during the year ended Mar 2022

Sr. No	Particulars	No. of Options	Weighted Average Exercise Price
1	No. of Options Outstanding at the beginning of the year	80,814	93.50
2	Options Granted during the year	209,000	80.85
3	Options Forfeited/Surrendered during the year	12,765	304.05
4	Options Lapsed/Cancelled	7,000	60.36
5	Options Vested during the year	68,049	54.00
6	Options Exercised during the year	68,049	54.00
7	Total number of shares arising as a result of exercise of options	68,049	54.00
8	Money realized by exercise of options (Rs.)	36,74,646	54.00
9	Number of options Outstanding at the end of the year	202,000	80.87
10	Number of Options exercisable at the end of the year	-	-

Weighted Average remaining contractual life As on 31 Mar 2022

Range of Exercise Price	Weighted average contractual life (years)
54-304	2.19

VI Weighted average Fair Value of Options granted during the year ended Mar 2022 whose

(a)	Exercise price equals market price	NA
(b)	Exercise price is greater than market price	NA
(c)	Exercise price is less than market price	Rs. 60.10
VII	VII The weighted average market price of options exercised during the year ended Mar 2022 Rs. 60.10	
VIII.	Weighted average exercise price of Options granted during the year ended March 2022 whose	
VIII.	Weighted average exercise price of Options granted during the year ended March 2022 whose Exercise price equals market price	NA
		NA NA

IX. Employee-wise details of options granted during the financial year 2021-22 to:

(i) Senior managerial personnel

Name of employee	Designation	No. of Options granted	Exercise Price
Saurabh Mittal	Chief Financial Officer	25,000	80.19
Jagdeep Singh	Head - Legal & Compliances and Company Secretary	13,000	80.19
Meenu Aggarwal	Vice President Finance	9,000	80.19
Priya Malhotra	Head - Group Marketing and Communication	2,000	80.19
Lali John	Head - Publishing	7,000	80.19
Jitendra Kumar Agnihotri	National Sales Head - School	9,000	80.19
Sachin Sharma	National Sales Head - Higher Education	2,000	80.19
Sachin Sharma	National Sales Head - Higher Education	3,000	90.58
Atul Soni	Head - Investor Relations & Strategy	9,000	80.19
Mathew Abraham	National Sales Head - Custom & Digital	5,000	80.19
Naveen Rajlani	CEO - Vikas Publishing House Private Limited	25,000	80.19
Vishal Sinha	Vice President - Sales - Vikas Publishing House Private Limited	4,000	80.19
Taranjit Singh	Head Operations (Press) - Vikas Publishing House Private Limited	5,000	80.19
Shammi Manik	CEO - New Saraswati House (India) Private Limited	8,000	80.19
Narander Kumar	CFO - New Saraswati House (India) Private Limited	3,000	80.19
Ashish Gupta	Head - Business Development and New Initiatives - Safari Digital Education Initiatives Private Limited	13,000	80.19
Prateek Dhanuka	CEO - Chhaya Prakashani Limited	5,000	80.19
Sudakshina Saha	Financial Controller - Chhaya Prakashani Limited	2,000	80.19
Matthew Vipin Thomas	Product & Engineering Head - Edutor Technologies India Private Limited	4,000	90.58

(ii) Employees who were granted, during any one year, options amounting to 5% or more of the options granted during the year

Name of employee	Designation	No. of Options granted	Exercise Price
Saurabh Mittal	Chief Financial Officer	25,000	80.19
Jagdeep Singh	Head - Legal & Compliances and Company Secretary	13,000	80.19
Naveen Rajlani	CEO - Vikas Publishing House Private Limited	25,000	80.19
Ashish Gupta	Head - Business Development and New Initiatives – Safari Digital Education Initiatives Private Limited	13,000	80.19

(iii) Identified employees who were granted option, during any one year equal to or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant.

Name of employee	Designation	No. of Options granted	Exercise Price
None			



X Method and significant Assumptions used to estimate the fair value of options granted during the year ended March 2022:

The fair value has been calculated using the Black Scholes Option Pricing model The Assumptions used in the model are as follows:

	Variables	Weighted Average
1.	Risk Free Interest Rate	4.43 - 4.51%
2.	Expected Life (in years)	2
3.	Expected Volatility	70.90 - 71.54%
4.	Expected Dividend	0.31%
5.	Exercise Price	80.19 - 90.58
6.	Price of the underlying share in market at the time of the option grant. (Rs.)	115.55 - 116.15

XI	The method used and the assumptions made to incorporate the effects of expected early exercise	None
XII	How expected volatility was determined, including an explanation of the extent to which expected volatility was based on historical volatility; and	Historial Volatility of the company's share prices
XIII	Whether and how any other features of the options granted were incorporated into the measurement of fair value, such as a market condition.	None

On behalf of the Board of Directors
For S Chand And Company Limited

Sd/-Himanshu Gupta Managing Director DIN: 00054015 Sd/-Dinesh Kumar Jhunjhnuwala Whole-time Director DIN: 00282988

Place: New Delhi Date: August 09, 2022

ANNUAL REPORT ON CSR ACTIVITIES

1. Brief outline on CSR Policy of the Company:

The Corporate Social Responsibility Policy ("CSR Policy") of S Chand And Company Limited ("S Chand") is framed to enhance value creation in the society and in the community in which it operates, through its services, conduct and initiatives, so as to promote sustained growth for the society and community in fulfillment of its role as a Socially Responsible Corporate with environmental concern. The CSR Policy is available on the Company's website at www.schandgroup.com. The Company has identified the area of promoting education for CSR engagement.

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation/Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
I	Mr. Desh Raj Dogra	Chairman-Non-Executive, Independent Director	0	0
	Mr. Himanshu Gupta	Member-Non-Executive, Non-Independent Director	0	0
III	Mr. Dinesh Kumar Jhunjhnuwala	Member-Non-Executive, Non-Independent Director	0	0

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company : www.schandgroup.com

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report)

: Not applicable

: Nil

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any:

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be set-off for the financial year, if any (in Rs)
1	2020-21	Rs. 4,129,908	Nil
	Total	Rs. 4,129,908	Nil

6. Average net profit of the company as per section 135(5) : Negative

7. (a) Two percent of average net profit of the company as per section 135(5) : Negative

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years

(c) Amount required to be set off for the financial year, if any : Nil

(d) Total CSR obligation for the financial year (7a+7b-7c) : Nil

8. (a) CSR amount spent or unspent for the financial year:

T. 14	Amount Unspent (in Rs.)					
Total Amount Spent for the Financial Year (in Rs.)	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)			
(111 143.)	Amount	Date of transfer	Name of fund	Amount	Date of transfer	
Nil	Nil	NA	NA	Nil	NA	

(b) Details of CSR amount spent against **ongoing projects** for the financial year : No ongoing project



(c) Details of CSR amount spent against other than ongoing projects for the financial year

: Nil

: Nil

(1)	(2)	(3)	(4)	(!	5)	(8)	(10)	(1	1)										
Sl.	Name of the Duciest	Item from the						list of activities					Local area	Location of	the project	Amount spent in the	Mode of Imple-	- Through Ir	olementation mplementing ency
No.	Name of the Project	in Schedule VII to the Act	(Yes / No)	State	District	project (in Rs.)	mentation - Direct (Yes / No)	Name	CSR Registration number										
	Total																		

(d) Amount spent in Administrative Overheads

(e) Amount spent on Impact Assessment, if applicable : Not applicable

(f) Total amount spent for the Financial Year (8b+8c+8d+8e) : Nil

(g) Excess amount for set off, if any:

Sl. No.	Particular	Amount (In Rs.)
(i)	Two percent of average net profit of the company as per section 135(5)	Negative
(ii)	Total amount spent for the Financial Year	Nil
(iii)	Excess amount spent for the financial year [(ii)-(i)]	Nil
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	Nil

9. (a) Details of Unspent CSR amount for the preceding three financial years : Nil

(b) Details of CSR amount spent in the financial year for ongoing projects : Not applicable of the preceding financial year(s)

10. In case of creation or acquisition of capital asset, furnish the details relating to the

: No capital asset was created/ asset so created or acquired through CSR spent in the financial year acquired for fiscal 2022

through CSR Spent

(asset-wise details)

(a) Date of creation or acquisition of the capital asset(s)

(b) Amount of CSR spent for creation or acquisition of capital asset

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address, etc.

(d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset)

11. Specify the reason(s), if the company has failed to spend two per cent of the : Not applicable

average net profit as per section 135(5)

Sd/-Desh Raj Dogra Chairman of CSR Committee

Managing Director & DIN: 00226775 Member of CSR Committee

DIN:00054015

Himanshu Gupta

Sd/-

CORPORATE GOVERNANCE REPORT

Corporate Governance is all about maintaining a valuable relationship and trust with all stakeholders. We consider stakeholders as partners in our success and we remain committed to maximizing stakeholders' value, be it shareholders, employees, suppliers, customers, investors, communities or policy makers. This approach to value creation emanates from our belief that sound governance system, based on relationship and trust is integral to create enduring value for all.

1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

Corporate governance is creation and enhancing long-term sustainable value for all stakeholders of the Company through ethically driven business process. The Company always endeavours to carry its business operations in a fair, transparent and ethical manner and also holds itself accountable and responsible to the society it belongs. As a corporate citizen, our business fosters a culture of ethical behaviour and disclosures aimed at building trust of our stakeholders.

At S Chand, we strive to conduct our business and strengthen our relationships in a manner that is dignified, distinctive and responsible. We adhere to ethical standards to ensure integrity, transparency, independence and accountability in dealing with all stakeholders.

The Company considers it absolutely essential to abide by the laws and regulations of the land in true letter and spirit and is committed to the highest standards of corporate governance and be considered as a good corporate citizen of the country.

The Company has adopted the requirements of corporate governance as specified under the Listing Regulations, as amended from time to time.

2. BOARD OF DIRECTORS

The Board is the focal point and custodian of corporate governance for the Company. The Company recognizes and embraces the benefits of having a diverse Board and sees increasing diversity at Board level as an essential element in maintaining a competitive advantage. The Board is entrusted with the ultimate responsibility of the management, directions and performance of the Company. As its primary role is fiduciary in nature, the Board provides leadership, strategic guidance, objective and independent view to the Company's management while discharging its responsibilities, thus ensuring that the management adheres to ethics, transparency and disclosure.

a) Composition:

As on March 31, 2022, the Board of Directors consists of 7 (Seven) Directors comprising of a Managing Director, a Whole-time Director and 5 (Five) Non-executive Directors, out of which 3 (Three) are Independent Directors. The Company has 2 (Two) women Directors. The composition of the Board is in conformity with Regulation 17 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") and the relevant provisions of the Companies Act, 2013 ("the Act").

b) Attendance of Directors:

The composition of the Board and category of Directors along with Attendance Status at the Board meetings and AGM are as under:

Name of the Director	Category	Relationship with other directors	No. of Board meetings held during the financial year 2021-22	No. of Board Meetings entitled to attend during the financial year 2021-22	No. of Board Meetings attended during the financial year 2021-22	Attendance of each director at	Shareholding of Directors as on March 31, 2022
Mr. Desh Raj Dogra (DIN:00226775)	Chairman-Non-Executive, Independent Director	NA	8	8	8	Yes	31,500 equity shares held by his relatives
Mr. Himanshu Gupta (DIN: 00054015)	Promoter & Managing Director	Son of Ms. Savita Gupta	8	8	7	Yes	5,994,038
Mr. Dinesh Kumar Jhunjhnuwala (DIN: 00282988)	Promoter & Whole-time Director	Father of Mr. Gaurav Kumar Jhunjhnuwala	8	8	8	Yes	3,846,854
Ms. Archana Capoor (DIN: 01204170)	Non-Executive, Independent Director	NA	8	8	8	Yes	Nil
Mr. Rajagopalan Chandrashekar (DIN: 03634002)	Non-Executive, Independent Director	NA	8	8	7	Yes	Nil



Name of the Director	Category	Relationship with other directors	No. of Board meetings held during the financial year 2021-22	Meetings entitled to attend during	attended during the financial year	Attendance of each director at last AGM	Shareholding of Directors as on March 31, 2022
Ms. Savita Gupta (DIN: 00053988)	Non-Executive, Non- Independent Director	Mother of Mr. Himanshu Gupta	8	8	1	Yes	1,218,617
Mr. Gaurav Kumar Jhunjhnuwala (DIN: 03518763)	Non-Executive, Non- Independent Director	Son of Mr. Dinesh Kumar Jhunjhnuwala	8	8	6	Yes	592,000
Mr. Sanjay Vijay Bhandarkar (DIN: 01260274)*	Non-Executive, Independent Director	NA	8	5	5	Yes	43,000

^{*} Mr. Sanjay Vijay Bhandarkar (DIN: 01260274) ceased to be director of the Company with effect from November 10, 2021.

c) Directorship/committee position held in other Companies as on March 31, 2022:

S. No.	Name of the Director	Name of the other listed entities where the Director holds directorship	Category of directorship in listed entities	No. of other Director- ships	No. of Committee positions held in other companies*	No. of Committees Chaired in other com- panies*
1.	Mr. Desh Raj Dogra	- Welspun Corp Limited	- Non-Executive, Independent Director	9	5	3
		- IFB Industries Ltd	- Non-Executive, Independent Director			
		- Capri Global Capital Limited	- Non-Executive, Independent Director			
		- Axiscades Technologies Limited	- Non-Executive, Independent Director			
		– G R Infraprojects Limited	- Non-Executive, Independent Director			
2.	Mr. Himanshu Gupta	-	-	11	0	0
3.	Mr. Dinesh Kumar Jhunjhnuwala	-	-	10	1	0
4.	Ms. Archana Capoor	- Maral Overseas Limited	 Non-Executive, Independent Director 	6	4	1
		- RSWM Limited	- Non-Executive, Independent Director			
		- Birla Cable Limited	- Non-Executive, Independent Director			
		- Sandhar Technologies Limited	- Non-Executive, Independent Director			
5.	Mr. Rajagopalan Chandrashekar	-	-	4	1	0
6.	Ms. Savita Gupta	-	-	5	0	0
7.	Mr. Gaurav Kumar Jhunjhnuwala	-	-	3	0	0

^{*} Committee of Directors includes Audit Committee & Stakeholders Relationship Committee in all public limited companies (whether listed or unlisted) and excludes private limited companies, foreign companies and Section 8 companies.

In accordance with the Regulation 26 of the Listing Regulations, none of the Directors on the Board is a member of more than ten Committees and Chairman of more than five Committees across all companies in which they are Directors.

d) Number of Board Meetings and date of Board Meetings:

During the financial year 2021-22, 8 (Eight) board meetings were held on June 09, 2021, June 22, 2021, August 12, 2021, August 31, 2021, September 27, 2021, November 13, 2021, December 24, 2021 and February 04, 2022. The intervening gap between the meetings was within the period prescribed under the Act and the Listing Regulations.

e) Independent Directors:

In the opinion of the Board, all the Non-Executive, Independent Directors fulfil the conditions of independence as prescribed under section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations and also meet the requirements of Regulation 25 of the Listing Regulations and are independent of the management.

The Independent Directors meet once in a financial year without the presence of non-independent directors and presence of the management. The Independent Directors, inter alia, reviewed the performance of the other Directors and Board as a whole and also assess the quality, quantity and timeliness of flow of information between the Company's management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

f) Board's Procedures:

It has always been the Company's policy and practice that apart from matters requiring Board's approval by statute, all major decisions including quarterly results of the Company, financial restructuring, capital expenditure proposals, material investment proposals, sale and acquisition of material nature of assets, mortgages, guarantees, etc. are regularly placed before the Board. The matters regarding actual operations, major litigation feedback reports, information on senior level appointments below the Board level and minutes of the Board and Committee Meetings are also placed before the Board. In addition to the information required under Part A of Schedule II of Sub-Regulation 7 of Regulation 17 of the Listing Regulations, the Board is also kept informed of major events/items and approvals taken wherever necessary.

q) Board Evaluation:

Pursuant to the provisions of the Act and Regulation 17(10) of the Listing Regulations, the Board, in accordance with evaluation framework laid down by the Nomination and Remuneration Committee, has carried out an annual evaluation of its own performance, performance of the Directors as well as the evaluation of the working of its Committees.

The Board's functioning was evaluated on various aspects, including inter-alia degree of fulfilment of key responsibilities, Board structure and composition, establishment and delineation of responsibilities to various Committees, effectiveness of Board processes, information and functioning, long term strategic planning.

The Committee evaluation was done on the basis of degree of fulfilment of key responsibilities, adequacy of Committee composition and effectiveness of meetings.

Evaluation of Directors was done keeping in view the criteria laid down in the Board Performance Evaluation Framework of the Company.

The performance evaluation of the Independent Directors was carried out by the entire Board, excluding the Director being evaluated. The criteria for performance evaluation of Independent Directors covered the following as described in the evaluation framework of the Company:

- a) Professional qualification and experience, especially experience to relevant industry;
- b) Attendance and participation in the Board Meeting;
- c) Whether person is independent from the entity and the other directors and there is no conflict of interest and exercises his/her own judgement and voices opinion freely;
- d) Timely inputs on minutes of meeting of board and committees;
- e) Timely disclosure of interest and any change therein;
- f) Adherence of Code of Conduct of the Company;
- g) Contribution in the board and committee meetings such as raising valid concerns and providing his/her inputs for resolutions of such issues;
- h) Promoting the good corporate governance practices in the Company;
- i) Safeguarding interest of whistle-blowers under vigil mechanism and safeguard of confidential information provided by the Company and its representatives; and
- j) Fulfillment of the independence criteria as per the SEBI Listing Regulations and their independence from the management.

h) Maximum tenure of Independent Directors:

The maximum tenure of Independent Directors is in accordance with the Act and the Listing Regulations.

i) Familiarisation Programmes for Independent Directors:

The Company has a familiarisation programme for Independent Directors with regard to their roles, rights, responsibilities in the Company, nature of industry in which the Company operates, the business models of the Company etc., and the same is available on the website of the Company at www.schandgroup.com/investors/#board-committees.

j) Skills/Expertise/Competencies of the Board of Directors:

The Board of Directors of the Company comprise of qualified members from diverse fields who bring in the required skills, competencies and expertise and add valuable contributions to the Board and its Committees. The members of the Board ensures that the Company complies with the applicable laws and maintains highest standards of corporate governance.





The following skills/expertise/competencies have been identified for the effective functioning of the Company, which are currently available with the Board.

Skills/expertise/competencies	Directors who possess such skills/expertise/competencies	
Diversified Leadership	Mr. Desh Raj Dogra	
	Ms. Archana Capoor	
	Mr. Rajagopalan Chandrashekar	
Strategic Planning	Mr. Desh Raj Dogra	
	Ms. Archana Capoor	
	Mr. Rajagopalan Chandrashekar	
	Mr. Himanshu Gupta	
	Mr. Dinesh Kumar Jhunjhnuwala	
Industry experience	Mr. Himanshu Gupta	
	Mr. Dinesh Kumar Jhunjhnuwala	
	Ms. Savita Gupta	
	Mr. Gaurav Kumar Jhunjhnuwala	
Finance and Accounts	Mr. Desh Raj Dogra	
	Ms. Archana Capoor	
	Mr. Himanshu Gupta	
	Mr. Dinesh Kumar Jhunjhnuwala	
Legal, Regulatory and Risk Management	Mr. Desh Raj Dogra	
	Ms. Archana Capoor	
	Mr. Himanshu Gupta	
	Mr. Dinesh Kumar Jhunjhnuwala	
Corporate Governance	Mr. Desh Raj Dogra	
	Ms. Archana Capoor	
	Mr. Himanshu Gupta	
	Mr. Dinesh Kumar Jhunjhnuwala	

3. BOARD COMMITTEES

The Committees constituted by the Board of Directors deal with specific areas and activities which concern the Company and makes recommendations to the Board on matters in their area or purview. The Committees take informed decisions within the framework designed by the Board. These Committees play an important role in overall management of day-to-day affairs and governance of the Company. To ensure good governance, all the decisions or recommendations by the Committee are placed before the Board for its information or approval, as required.

a) Audit Committee

Constitution and Composition:

Pursuant to the provisions of Section 177 of the Act and Regulation 18 of the Listing Regulations, the Audit Committee of the Company comprising of 3 (Three) Directors performs all such powers and functions as are required to be performed under the said provisions. All the members of the Committee have relevant experience in financial matters.

Meetings & Attendance:

The Audit Committee met 5 (Five) times during the financial year 2021-22 on June 09, 2021, June 21, 2021, August 11, 2021, November 11, 2021 and February 04, 2022. The intervening period between two meetings was well within the maximum time gap as specified in the Listing regulations. The constitution of Audit Committee and attendance of each member during the financial year 2021-22 is as given below:

Name of the Member	Name of the Member Category !		No. of meetings attended
Ms. Archana Capoor	Non-Executive, Independent Director	5	5
(Chairperson of Audit Committee)	·		
Mr. Desh Raj Dogra	Non-Executive, Independent Director	5	5
Mr. Sanjay Vijay Bhandarkar*	Non-Executive, Independent Director	3	3
Mr. Rajagopalan Chandrashekar	Non-Executive, Independent Director	5	5

^{*} Mr. Sanjay Vijay Bhandarkar (DIN: 01260274) ceased to be director of the Company with effect from November 10, 2021.

The Audit Committee invites such executives, as it considers appropriate, representatives of Statutory Auditors and representatives of Internal Auditors to attend the meetings. The Company Secretary acts as the Secretary of the Audit Committee. The statutory auditors and internal auditors of the Company discuss their audit findings and updates with the Committee and submit their views directly to the Committee. Separate discussions are held with the internal auditors to review the compliances, issues involved and to review the internal controls in the Company.

Terms of References:

A. Powers of Audit Committee

- 1. To investigate any activity within its terms of reference.
- 2. To seek information from any employee.
- 3. To obtain outside legal or other professional advice.
- 4. To secure attendance of outsiders with relevant expertise, if it considers necessary.

B. Role of Audit Committee

The Role of Audit Committee shall inter-alia include the following:

- 1. To consider internal audit reports, reviews internal control and systems and provide guidance and direction to internal audit function. To review the corporate accounting and reporting practices and also consider changes in accounting policy, if any. Review, with the management, the quarterly/half yearly financial statements before submission to the Board of Directors for approval.
- 2. To have an oversight of the Company's financial reporting process and the disclosure of its financial information so as to ensure that the financial statement is correct, sufficient and credible.
- 3. To review with the management, the annual financial statements before submission to the Board of Directors for approval, with particular reference to:
 - a. Matters to be included in the Director's Responsibility Statement in the Board's Report;
 - b. Changes, if any, in accounting policies and practices and reasons for the same;
 - c. Major accounting entries involving estimates based on the exercise of judgment by management;
 - d. Significant adjustments made in the financial statements arising out of audit findings;
 - e. Compliance with listing and other legal requirements relating to financial statements;
 - f. Qualifications in the draft audit report, if any; and
 - g. Disclosure of any Related Party Transactions.
- 4. To review, with the management, performance of statutory and internal auditors, and adequacy of the internal control systems.
- 5. To review the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure, coverage and frequency of internal audit. It can have discussion with internal auditors regarding any significant findings and follow up there on.
- 6. To review the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board of Directors.
- 7. To have discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
- 8. The Committee may also look into the reasons for substantial defaults in the payment to the depositors, debenture holders and shareholders (in case of non-payment of declared dividends).
- 9. The Committee shall mandatorily review the following information:
 - a. Management Discussion and Analysis of financial condition and results of operations.
 - b. Management Letters/Letters of internal control weaknesses issued by the statutory auditors;
 - c. Internal Audit reports relating to internal control weaknesses;
 - d. The appointment, removal and terms of remuneration of the Chief Internal Auditor shall be subject to the review by the audit committee; and
 - e. Statement of deviations:
 - i. Quarterly statement of deviation(s) including report of monitoring agency, if applicable, shall be submitted to the relevant stock exchanges in terms of Regulation 32(1) of the Listing Regulations; and
 - ii. An annual statement of funds utilized for purposes other than those stated in the offer document/prospectus/notice, in terms of Regulation 32(7) of the Listing Regulations.
- 10. Review and monitor the auditor's independence and performance, and effectiveness of audit process.
- 11. Examination of the financial statement and the auditor's report thereon.
- 12. Approval or any subsequent modification of transactions of the Company with related parties.
- 13. Approval or any subsequent material modification of related party transactions entered into by any of subsidiaries of the Company on one hand and a related party of the Company or any of its subsidiaries on the other hand.
- 14. Scrutiny of inter-corporate loans and investments.



- 15. Valuation of undertakings or assets of the Company, wherever it is necessary.
- 16. Evaluation of internal financial control and risk management systems.
- 17. Monitoring the end use of funds raised through public offers and related matters.
- 18. Overseeing of the vigil mechanism along with making provision for direct access to the Chairperson of the Audit Committee in appropriate or exceptional cases.
- 19. Approval of payment to statutory auditors for any other services rendered by the statutory auditors.
- 20. Carry out additional functions as is contained in the listing agreement or other regulatory requirements applicable to the Company or in the terms of reference of the Audit Committee.
- 21. The recommendation for appointment, remuneration and terms of appointment of Auditors of the Company.
- 22. Review, with the management, the statement of uses/application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for the purposes other than those stated in the offer document/prospectus/notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the Board of Directors to take up steps in this matter.
- 23. Approval of appointment of Chief Financial Officer (i.e., the whole-time finance director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate.
- 24. To review the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans/advances/investments existing as on the date of coming into force of this provision.
- 25. To consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders.

b) Nomination and Remuneration Committee

Constitution and composition:

Pursuant to the provisions of Section 178 of the Act and Regulation 19 of the Listing Regulations, the Company has a Nomination and Remuneration Committee comprising of 3 (Three) Directors to perform all such powers and functions as are required to be performed under the said provisions.

Meetings & Attendance:

The Nomination and Remuneration Committee met 3 (Three) times during the financial year 2021-22 on June 09, 2021, June 21, 2021 and August 12, 2021. The constitution of Nomination and Remuneration Committee and attendance of each member is as given below:

Name of the Member	Category	No. of meetings entitled to attend	No. of meetings attended
Ms. Archana Capoor (Chairperson of Nomination and Remuneration Committee)	Non-Executive, Independent Director	3	3
Mr. Desh Raj Dogra	Non-Executive, Independent Director	3	3
Mr. Rajagopalan Chandrashekar	Non-Executive, Independent Director	3	3

Terms of References:

The terms of references of the Nomination and Remuneration Committee are as under:

- 1. To identify persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down and to recommend to the Board of Directors their appointment and/or removal.
- 2. To specify the manner for effective evaluation of performance of Board, its Committees and Individual Directors to be carried out either by the Board, by the Nomination and Remuneration Committee or by an independent external agency and review its implementation and compliance.
- 3. To formulate the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board of Directors a policy, relating to the remuneration for the directors, key managerial personnel and other employees such that its policies ensure that
 - a. the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully;
 - b. relationship of remuneration to performance is clear and meets appropriate performance benchmarks; and
 - c. remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goals.
- 4. To formulate the criteria for evaluation of Independent Directors and the Board of Directors.
- 5. To recommend to the Board of Directors whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
- 6. To devise a policy on the diversity of the Board of Directors.

- 7. To recommend/review remuneration of the Managing Director and Whole-time Director based on their performance and defined assessment criteria.
- 8. To carry out any other function as is mandated by the Board of Directors from time to time and/or enforced by any statutory notification, amendment or modification, as may be applicable.
- 9. To administration and superintendence the employee stock option scheme or employees benefit schemes as approved by Board of Directors of the Company.
- 10. To formulate the detailed terms and conditions of such schemes, frame suitable policies and procedures to ensure that there is no violation of applicable laws.
- 11. To recommend to the Board of Directors, all remuneration in whatever form, payable to senior management.
- 12. For every appointment of an independent director, to evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:
 - a. use the services of an external agencies, if required;
 - b. consider candidates from a wide range of backgrounds, having due regard to diversity; and
 - c. consider the time commitments of the candidates.

c) Stakeholders Relationship Committee

Constitution and composition:

Pursuant to the Act and Regulation 20 of the Listing Regulations, the Company has a Stakeholders Relationship Committee comprising of 3 (Three) Directors. The Chairperson of the Committee is a Non-Executive Director. The Committee discharges duties of looking into the grievances and protecting the various aspects of interest of shareholders of the Company.

The Committee oversees performance of the Registrar and Transfer Agent of the Company and recommends measures for overall improvement in the quality of investor services.

Meetings & Attendance:

The Stakeholders Relationship Committee met 2 (Two) times during the financial year 2021-22 on August 02, 2021 and December 06, 2021. The constitution of the Stakeholders Relationship Committee and attendance of each member during the financial year 2021-22 is as given below:

Name of the Member	Category	No. of meetings attended
Ms. Savita Gupta	Non-Executive, Non-Independent Director	2
(Chairperson of Stakeholders Relationship Committee)		
Mr. Himanshu Gupta	Managing Director	2
Mr. Rajagopalan Chandrashekar	Non-Executive, Independent Director	0

Terms of References:

- 1. Resolving the grievances of the security holders of the listed entity including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- 2. Review of measures taken for effective exercise of voting rights by shareholders.
- 3. Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar and Share Transfer Agent.
- 4. Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Company.
- 5. Ensure effective implementation and monitoring of framework devised to avoid insider trading and abusive self-dealing.
- 6. All other matters incidental or related to shares, debentures and other securities of the Company.

Investor Grievances/Complaints:

The details of investor complaints received and resolved during the financial year 2021-22 are as follows:

Complaints received	Complaints resolved	Complaints not solved to the satisfaction of shareholders	Complaints pending
Nil	Nil	Nil	Nil

Mr. Jagdeep Singh, Company Secretary is designated as Compliance Officer of the Company. The Company has an email-id investors@schandgroup.com for the investors to send their grievances.



d) Corporate Social Responsibility Committee

Constitution and composition:

Pursuant to the provisions of Section 135 of the Act, the Corporate Social Responsibility Committee ("CSR Committee") comprising of 3 (Three) Directors performs all such powers and functions as are required to be performed under the said provisions.

Meetings & Attendance:

No meeting of CSR Committee was held during the financial year 2021-22. The constitution of the CSR Committee is as given below:

Name of the Member	Category
Mr. Desh Raj Dogra (Chairman of CSR Committee)	Non-Executive, Independent Director
Mr. Himanshu Gupta	Managing Director
Mr. Dinesh Kumar Jhunjhnuwala	Whole-time Director

Terms of References:

The terms of references of the CSR Committee are as under:

- 1. To formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company as specified in Schedule VII of the Act.
- 2. To formulate and recommend to the Board, an annual Action Plan which shall include the following:
 - a) the list of CSR projects or programmes that are approved to be undertaken in areas or subjects specified in Schedule VII of the Act;
 - b) the manner of execution of such projects or programmes;
 - c) the modalities of utilisation of funds and implementation schedules for the projects or programmes;
 - d) monitoring and reporting mechanism for the projects or programmes; and
 - e) details of need and impact assessment, if any, for the projects undertaken by the company:
- 3. To recommend the amount of expenditure to be incurred on the activities.
- 4. To monitor the Corporate Social Responsibility Policy of the Company from time to time.
- 5. To undertake any other acts, deeds and things as may be delegated by the Board from time to time in relation to the Corporate Social Responsibility of the Company.

e) Risk Management Committee

Constitution and composition:

Pursuant to Regulation 21 of the Listing Regulations, the Company has a Risk Management Committee consisting of 5 (Five) members out of which 3 (Three) are Board Members and 2 (Two) are senior executives of the Company.

Meetings & Attendance:

The Risk Management Committee met 2 (Two) times during the financial year 2021-22 on November 13, 2021 and March 29, 2022. The constitution of the Risk Management Committee and attendance of each member during the financial year 2021-22 is as given below:

Sl. No.	Name of Member	Category	No. of meeting attended
1.	Mr. Rajagopalan Chandrashekar (Chairman of Risk Management Committee)	Non-Executive, Independent Director	1
2.	Mr. Desh Raj Dogra	Non-Executive, Independent Director	1
3.	Mr. Himanshu Gupta	Managing Director	2
4.	Mr. Saurabh Mittal	Chief Financial Officer	2
5.	Mr. Atul Soni	Head Investors Relations	2

Terms of References:

The terms of references of Risk Management Committee are as under:

- 1. To formulate a detailed risk management policy which shall include
 - A framework for identification of internal and external risks specifically faced by the listed entity, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.
 - Measures for risk mitigation including systems and processes for internal control of identified risks.
 - Business continuity plan.

- 2. To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company.
- 3. To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems.
- 4. To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity.
- 5. To keep the board of directors informed about the nature and content of its discussions, recommendations and actions to be taken.
- 6. The appointment, removal and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee

Other Functional Committees

Apart from the above statutory Committees, the Board of Directors have constituted the following functional committees to ensure better governance and to meet the specific business needs.

a) Administrative Committee

The Committee looks into routine administrative matters that arise in the normal course of business. The Committee comprises of 3 (Three) members of the Board. The Committee reports to the Board and the minutes of this Committee are placed before the Board for information.

4. REMUNERATION OF DIRECTORS

a) Pecuniary relationship or transactions of the Non-Executive Directors vis-a-vis the Company:

During the financial year, there was no pecuniary relationship or transactions of the Company with Non-Executive Directors except payment of sitting fees to Independent Directors for attending Board/Committee Meetings.

b) Criteria of making payments to Non-Executive Directors:

The role of Non-Executive Directors of the Company is not just restricted to Corporate Governance at the Board level of the Company but they also bring with them significant professional experience and expertise across the whole spectrum of the functional area such as publishing, marketing, sales, corporate strategy, legal, finance and other corporate functions. The Company seeks their expert advice on various matters relating to the business of the Company. The Independent Directors are paid sitting fees within the prescribed limits. The sitting fees is reasonable to attract, retain and motivate Directors aligned to the requirements of the Company. The Company also reimburses out-of-pocket expenses, if any, incurred by the Non-Executive Directors for attending meetings. The remuneration paid to the Non-Executive Directors is in line with the Nomination and Remuneration Policy of the Company and the applicable provisions of the Act and Listing Regulations.

c) The details of remuneration and sitting fees paid to each Director during the financial year 2021-22 are as under:

(Figures in Millions)

S. No.	Name of the Director	Category	Salary	Other Benefits	Bonuses	Stock Options	Sitting Fees	Total
1.	Mr. Himanshu Gupta	Managing Director	18.67	-	-	-	-	18.67
2.	Mr. Dinesh Kumar Jhunjhnuwala	Whole-time Director	14.68	-	-	-	-	14.68
3.	Ms. Savita Gupta	Non-Executive, Non-Independent Director	-	-	-	-	-	-
4.	Mr. Gaurav Kumar Jhunjhnuwala	Non-Executive, Non-Independent Director	-	-	-	-	-	-
5.	Mr. Desh Raj Dogra	Non-Executive, Independent Director	-	-	-	-	0.55	0.55
6.	Ms. Archana Capoor	Non-Executive, Independent Director	-	-	-	-	0.55	0.55
7.	Mr. Sanjay Vijay Bhandarkar	Non-Executive, Independent Director	-	-	-	-	0.30	0.30
8.	Mr. Rajagopalan Chandrashekar	Non-Executive, Independent Director	-	-	-	-	0.50	0.50

The Executive Directors of the Company have been appointed, in terms of the resolutions passed by the Board and shareholders. The Executive Directors are required to give 180 days notice to the Company for termination of service agreement. There is no separate provision for payment of severance fees. The Non-Executive Directors are not subject to any notice period and no severance fees is to be paid to them.



5. SECRETARIAL AUDIT REPORT OF MATERIAL UNLISTED INDIAN SUBSIDIARIES

Pursuant to Regulation 24A of the Listing Regulations, Secretarial Audit Report of the material unlisted subsidiaries incorporated in India as given by Company Secretaries in Practice are attached herewith as **Annexure I**.

6. GENERAL MEETINGS

a) The details of last three AGM's and the summary of Special Resolutions passed therein are as under:

Financial Year & Meeting No.	Day & Date	Time	Venue	Special Resolutions passed
50th/2020-21	Tuesday, September 28, 2021	11.30 A.M.	Pursuant to Ministry of Corporate Affairs circulars dated April 08, 2020, April 13, 2020, May 05, 2020 and January 13, 2021 and SEBI circular dated May 12, 2020 and January 15, 2021 the meeting was held through video conferencing	Revision in the remuneration of Mr. Himanshu Gupta, Managing Director of the Company Revision in the remuneration of Mr. Dinesh Kumar Jhunjhnuwala, Whole-time Director of the Company Re-appointment of Mr. Desh Raj Dogra (DIN: 00226775) as an Independent Director of the Company Re-appointment of Ms. Archana Capoor (DIN: 01204170) as an Independent Director of the Company Amendments in Articles of Association of the Company
49th/2019-20	Tuesday, September 29, 2020	11:30 A.M.	Pursuant to Ministry of Corporate Affairs circulars dated April 08, 2020, April 13, 2020 and May 05, 2020 and SEBI circular dated May 12, 2020, the meeting was held through video conferencing	 Waiver of excess remuneration paid to Mr. Himanshu Gupta, Managing Director of the Company, during the financial year 2019-20; and Waiver of excess remuneration paid to Mr. Dinesh Kumar Jhunjhnuwala, Whole-time Director of the Company, during the financial year 2019-20
48th/2018-19	Thursday, September 19, 2019	11:35 A.M.	Executive Club Resort, 439, Village Sahaoorpur, Post Office Fatehpur Beri, New Delhi 110074	 Re-appointment of Mr. Himanshu Gupta as Managing Director of the Company; Re-appointment of Mr. Dinesh Kumar Jhunjhnuwala as Whole-time Director of the Company; Amendments in Memorandum of Association of the Company; and Amendments in Articles of Association of the Company

b) Resolution passed/proposed to be passed through postal ballot:

No resolution was passed through postal ballot during the financial year 2021-22 and there is no proposal for passing any special resolution through postal ballot.

7. MEANS OF COMMUNICATION

a) Financial Results:

Prior intimation of the Board Meeting to consider and approve the unaudited /audited financial results of the Company is given to the stock exchanges and also disseminated on the website of the Company at www.schandgroup.com. The said financial results are intimated to the stock exchanges after the same are approved at the Board Meeting.

b) Newspapers & Website:

The unaudited quarterly, half-yearly financial results and audited financial results for the financial year are published in leading newspapers i.e. 'The Financial Express' and 'Jansatta'. The said financial results, quarterly/half-yearly/annual compliances, other statutory filings made to the Stock Exchanges and other official news releases, if any, are also disclosed on the website of the Company at www.schandgroup.com.

c) Presentations to institutional investors/analysts:

The Company also hosts all presentations shared/made to analysts/ investors on website of the Company at www.schandgroup.com. The said presentations are also submitted to the stock exchanges where the shares of the Company are listed.

8. GENERAL SHAREHOLDER INFORMATION

a) 51st AGM:

Day : Wednesday

Date : September 28, 2022

Time : 11:30 A.M.

Mode of convening the meeting: through video conferencing

b) Financial Year: The Company follows the financial year from 1st April to 31st March.

c) Dividend payment during the year under review:

During the year under review, the Board of Directors has not recommended any dividend.

d) Financial Calendar for financial 2022-23:

- i) Quarterly results: within 45 days from the date of closure of the respective quarter or such extended time as may be applicable to the Company;
- ii) Annual Audited Results for the financial year ending March 31, 2023: within 60 days of close of the financial year or such extended time as may be applicable to the Company; and
- iii) AGM for the financial year ending March 31, 2023: within 180 days of close of financial year or such extended time as may be applicable to the Company.

e) Listing of Shares and Stock Code:

S. No.	Name of the Stock Exchange	Address of Stock Exchange	Stock Code
1.	BSE Limited ("BSE")	25th Floor, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai, Maharashtra 400001	540497
2.	National Stock Exchange of India Limited ("NSE")	Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E), Mumbai, Maharashtra 400051	SCHAND

The Listing Fees for the financial year 2022-23 has been paid to NSE and BSE.

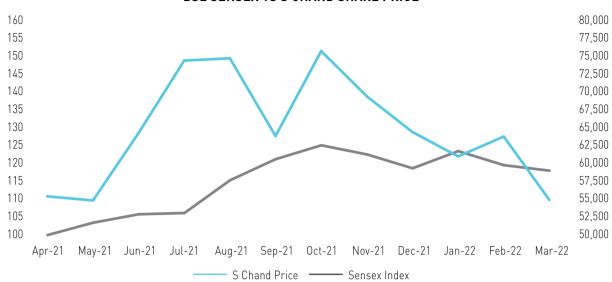
f) Volume of shares traded and Stock Price Movement on a month to month basis:

The monthly highest and lowest trade prices and volume of shares of the Company at BSE and NSE for the year ended March 31, 2022 are as under:

Manth		BSE			NSE	
Month	High	Low	Volume	High	Low	Volume
Apr-21	111.00	89.35	2,65,425	110.45	90.25	12,49,320
May-21	109.90	90.25	3,42,193	109.75	90.05	24,67,791
Jun-21	127.75	93.10	8,87,834	127.75	92.50	56,04,385
Jul-21	146.90	110.40	9,00,865	147.10	111.45	56,91,310
Aug-21	147.50	105.80	4,66,573	148.00	107.30	25,70,249
Sep-21	126.95	108.85	2,50,866	126.30	110.05	15,15,440
Oct-21	149.40	111.00	5,70,581	147.50	110.20	37,58,421
Nov-21	137.45	103.35	1,81,230	137.50	103.20	15,02,546
Dec-21	128.00	105.95	1,47,091	124.70	105.85	14,65,543
Jan-22	121.55	103.70	3,19,651	121.90	104.30	23,23,556
Feb-22	126.80	97.50	2,26,024	126.90	95.25	17,35,710
Mar-22	110.05	93.50	4,65,342	110.30	93.65	25,86,743



BSE SENSEX VS S CHAND SHARE PRICE



NSE NIFTY vs S CHAND SHARE PRICE



g) Securities suspended from trading

The Company's securities has not been suspended from trading.

h) Registrar and Share Transfer Agent:

All the processes relating to the shares is being handled by SEBI registered category I Registrar and Transfer Agent whose details are given below:

Link Intime India Private Limited

Noble Heights, 1st Floor, Plot NH 2, C-1 Block LSC, Near Savitri Market, Janakpuri, New Delhi-110058 Phone: +91 11 49411000 Fax: +91 11 4141 0591 E-mail: delhi@intime.co.in

Website: www.linkintime.co.in

i) Share Transfer System:

No request for transfer/transmission of shares were received during the financial year 2021-22. All the equity shares of the Company are held in Dematerialized mode. Transfer/transmission of securities held in physical mode has been discontinued.

As per the requirement of Regulation 40(9) of the Listing Regulations, the Company has obtained yearly certificates from a Company Secretary in Practice for due compliance of share transfer formalities.

j) Distribution of shareholding as on March 31, 2022:

S. No.	Shares Range	Number of Shareholders	% of Total Shareholders	Total Shares for the Range	% of Issued Capital
1	1 To 500	45,738	95.115	24,87,854	7.099
2	501 To 1000	1,103	2.294	8,87,445	2.532
3	1001 To 2000	579	1.204	8,85,877	2.528
4	2001 To 3000	231	0.480	5,90,373	1.685
5	3001 To 4000	83	0.173	2,95,762	0.844
6	4001 To 5000	70	0.146	3,34,237	0.954
7	5001 To 10000	135	0.281	9,86,910	2.816
8	10001 and above	148	0.308	2,85,74,878	81.542
	Total	48,087	100.000	3,50,43,336	100.000

k) Dematerialization of shares and liquidity:

As on March 31, 2022, all the equity shares of the Company are in compulsory dematerialization segment and are available on trading system of both the depositories in India viz. National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL"). The status of dematerialization of shares as on 31st March, 2022 is as under:

Particulars	Number of shares	Number of shareholders	% to total number of shares
CDSL	90,50,629	26,345	25.83
NSDL	2,59,92,707	21,742	74.17
Total	3,50,43,336	48,087	100.00

l) Outstanding GDRs/ ADRs/Warrants:

The Company does not have any Global Depository Receipts or American Depository Receipts or warrants or any convertible instruments as on March 31, 2022.

m) Commodity price risk or foreign exchange risk and hedging activities:

The Company does not have any commodity risk. Risk assessment and its minimization procedures have been laid down by the Company and the same have been informed to the Board Members. These procedures are periodically reviewed to ensure that the management controls risk through means of a properly defined framework.

n) Plant locations:

Plot No. 40/2A, Site-IV-Industrial Area, Sahibabad, Ghaziabad, (Uttar Pradesh)-201010

o) Credit Rating:

During the financial year ended March 31, 2022, CARE Ratings Limited has reviewed and revised the following credit ratings:

August 31, 2021

Facilities	Amount (Rs. in crore)	Rating	Rating Action
Long Term Bank Facilities	65.00 (Reduced from 80.00)	CARE A-; Negative [Single A Minus; Outlook: Negative]	Reaffirmed
Short Term Bank Facilities	3	CARE A2+ [A Two Plus]	Reaffirmed

March 17, 2022

Facilities	Amount (Rs. in crore)	Rating	Rating Action
Long Term Bank Facilities	70.00	CARE BBB+; Stable'	Revised from CARE A-; Negative
-	(Enhanced from 65.00)	(Triple B Plus; Outlook: Stable)	[Single A Minus; Outlook: Negative]
Long Term/Short Term	7.50	CARE BBB+; Stable/CARE A2	Assigned
Bank Facilities		(Triple B Plus; Outlook: Stable/A Two)	, and the second
Short Term Bank Facilities	3.00	CARE A2 [A Two]	Revised from CARE A2 + [A Two Plus]



p) Address for correspondence:

Registered Office:

A-27, 2nd Floor, Mohan Co-operative Industrial Estate,

New Delhi-110044 Tel: +91 11 49731800 Fax: +91 11 49731801

Email: investors@schandgroup.com

q) Compliance Officer:

Mr. Jagdeep Singh Company Secretary & Compliance Officer Email: jsingh.del@schandgroup.com

9. OTHER DISCLOSURES

a) Disclosure on materially significant related party transactions:

Except some transactions, all transactions entered into with related party as defined under the Act & Listing Regulations during the financial year 2021-22 were in the ordinary course of business and on arm's length basis. There were no materially significant transactions which have potential conflict with the interest of the Company at large. The suitable disclosures as required by Indian Accounting Standard (Ind-AS 24) have been made in the notes forming part of the annual accounts.

Disclosure relating to loan/ advances as required under Schedule V is as under:

(Rs. in millions)

Name of subsidiary/associate/firms/companies in which directors are interested	Amount granted during the financial year 2021-22	Amount outstanding as on March 31, 2022	Maximum amount of loans/ advances outstanding during the financial year 2021-22
Safari Digital Education Initiatives Private Limited – Wholly Owned Subsidiary of the Company	Nil	141.43	198.97
DS Digital Private Limited – Subsidiary of the Company	16.50	149.56	149.56
S. Chand Edutech Private Limited – Wholly Owned Subsidiary of the Company	22.10	25.38	25.38
New Saraswati House (India) Private Limited – Wholly Owned Subsidiary of the Company	Nil	125.00	131.43
Total	45.00	441.37	946.71

Transactions of the listed entity with any person or entity belonging to the promoter/promoter group which hold(s) 10% or more shareholding
in the listed entity:

Except the remuneration paid to Mr. Himanshu Gupta, Managing Director and Mr. Dinesh Kumar Jhunjhnuwala, Whole Time Director, no other related party transaction was entered into with any promoter/promoter group entity which holds 10% or more shareholding in the Company.

b) Disclosure of non-compliance by the Company, penalties, and strictures imposed on the Company by the stock exchanges, SEBI or any other statutory authority on any matter related to capital markets during the last three years:

FY 2019-20

BSE Limited and National Stock Exchange of India Limited had imposed a fine on the Company for non-compliance of the provisions of Regulation 19(1) (i.e. Constitution of Nomination and Remuneration Committee) of the Listing Regulations as on March 31, 2019. This non-compliance occurred due to resignation of Mr. Sanjay Gujral as the strength of the Nomination and Remuneration Committee reduced to two from three which is the minimum requirement of the Listing Regulations. The Company had taken corrective actions and the Committee was reconstituted comprising of three members. The Company had filed an application for waiver of the fine as the violation was unintentional. Based on the application filed by the Company both BSE Limited and National Stock Exchange of India Limited have waived the penalty.

Further, National Stock Exchange of India Limited had imposed a penalty of Rs. 8,000/- towards non-compliance with regard to Regulation 31 of the Listing Regulations (i.e. non submission of the shareholding pattern) for the quarter ended June 30, 2019 within the prescribed timeline of June 21, 2019. Though the Company had filed the shareholding pattern within time but due to some technical issues it was not appearing on the website of NSE and no acknowledgement was issued. The Company rectified the non-compliance and submitted the shareholding pattern for the quarter ended June 30, 2019 and also deposited the fine.

FY 2020-21

Nil

Sl. No. Non-Compliances Response of the Management The Board meeting held on June 22, 2021 to consider inter-alia Due to Covid-19 pandemic, the meeting was held through video Audited Standalone and Consolidated Financial Results for the conferencing. Directors of the Company were sitting at different quarter and year ended March 31, 2021 and other matters was places and Auditors were sitting at some other place due to which concluded at 12.40 P.M. The outcome in relation to the same was there was a delay in receipt of Auditors Report. Further at the submitted after 30 minutes of closure of the meeting. There was last moment there were some technical networking issues while a delay of approx. 30 minutes. The same was in non-compliance uploading the outcome on Stock Exchange portal. In view of the with the provisions of Regulation 30 read with Schedule III of the above, the Outcome could not be submitted within the prescribed Listing Regulations which provides that the outcome of Board time period of 30 minutes. No action till date of this report is meeting with respect to financial results shall be submitted taken by Stock Exchanges. Management is of the opinion that the within 30 minutes of the closure of the Board meeting. delay caused in submission of outcome was unintentional and not prejudicial to interest of investors. The Company issued Notice dated August 31, 2021 for convening To comply with the requirements of Regulation 36(5) of Listing the 50th Annual General Meeting to be held on September 28. Regulations, the Company issued addendum to the notice of the 2021, It contains an item for appointment of Statutory Auditors. 50th Annual General Meeting on September 17, 2021. But due to oversight disclosure as required under Regulation 36(5) of Listing Regulations was missed out. The same was in non-compliance with the provisions of Regulation 36(5) of Listing Regulations which provides that in the notice being sent to shareholders for an Annual General Meeting, where the statutory auditor is proposed to be appointed/re-appointed, the Company shall include the disclosures specified in the said regulation as a part of the explanatory statement to the notice.

c) Whistle Blower Policy:

The Company has adopted a vigil mechanism for employees wherein any employee or Director can report grievances to the reporting officer as designated by the Company or to the Chairperson of the Audit Committee. As part of vigil mechanism, the Company has formed a Whistle Blower Policy for its employees and Directors to report genuine concerns or grievances. The said policy provides avenues to employees and Directors to bring attention of the management of any issue which is perceived to be in violation or in conflict with the Code of Conduct of the Company. The Whistle Blower Policy is hosted on the website of the Company. None of the employees of the Company have been denied access to the Audit Committee.

d) The status of compliance with mandatory and non-mandatory requirements is as under:

The Company has complied with all the mandatory requirements of the Listing Regulations. In addition, the Company has also adopted the following non-mandatory requirements under the Listing Regulations during the financial year 2021-22:

S. No.	Particulars	Remarks
1.	Non-Executive Chairman's Office	The Company has a Non-Executive Chairman and he maintains his own separate office. The Company does not bear expense of maintaining his office. The Company pays him sitting fees and reimburse travel expenses for attending the Board and Committee meetings.
2.	Separate posts of Chairperson and the Managing Director or the Chief Executive Officer	The Chairperson of the Board is a Non-Executive Director and not related to the Managing Director of the Company
3.	Reporting of Internal Auditor	The Internal Auditor submits its report to the Audit Committee on quarterly basis

e) Policy for determining material subsidiaries:

The policy for determining material subsidiaries has been uploaded on the Company's website at www.schandgroup.com/investors/ #corporate-policies.

f) Policy for related party transactions:

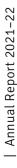
The policy for dealing with the related party transactions has been uploaded on the Company's website at www.schandgroup.com/ investors/#corporate-policies.

g) Commodity price risks and commodity hedging activities:

The Company does not have any commodity price risk exposure hedged through commodity derivatives.

h) Details of utilization of funds raised:

No funds were raised by the Company through preferential allotment or qualified institutions placement.





i) Certificate from Practicing Company Secretary:

A certificate from a Company Secretary in practice stating that none of the directors on the Board of the Company have been debarred or disqualified from being appointed or continuing as directors of companies by SEBI/Ministry of Corporate Affairs or any such statutory authority is annexed herewith.

j) Recommendations of Committees:

All the recommendations of the various committees were accepted by the Board.

k) Payment to Statutory Auditors:

M/s. Walker Chandiok & Co LLP

(Rs. in millions)

Particulars	By the Company	By the subsidiaries	Total Amount*
Audit Fees	3.80	1.40	5.20
Limited review	1.20	0.80	2.00
Other services	-	-	
Out of Pocket expenses	0.23	0.10	0.33
Total	5.23	2.30	7.53

^{*} the amounts are exclusive of applicable GST.

l) Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

In terms of the provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and Rules framed thereunder, the number of complaints received during the financial year 2021-22 along with their status of redressal as on financial year ended March 31, 2022 are as under:

Number of complaints received during the financial year 2021-22	Nil
Number of complaints disposed of during the financial year 2021-22	Nil
Number of complaints pending as on March 31, 2022	Nil

m) Details of non-compliance of any requirement of corporate governance report: Nil

n) Disclosures with respect to demat suspense account/unclaimed suspense account:

22 equity shares allotted to Ms. Jaladhiben B Shah in the Initial Public Offer of the Company has not been credited to her demat account as the same appears to be closed/inactive. In compliance to Regulation 39(4) and Schedule VI of the Listing Regulations, the said 22 unclaimed shares has been transferred to S Chand And Company Ltd - Unclaimed Suspense Account Opened by the Company.

a) aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year	Nil
b) number of shareholders who approached listed entity for transfer of shares from suspense account during the year	Nil
c) number of shareholders to whom shares were transferred from suspense account during the year	Nil
d) aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year	1 shareholder who was allotted 22 Equity Shares
e) the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares	22 Equity Shares

o) Code of Conduct Declaration:

In accordance with Regulation 34(3) of the Listing Regulations, we hereby confirm that all the members of the Board and senior management personnel of the Company have affirmed compliance with the Code of Conduct of Board of directors and senior management. We also confirm the compliance with corporate governance requirements specified in Regulations 17 to 27 and clause (b) to (i) and (t) of Regulation 46 (2) and paragraphs C, D and E of Schedule V of the Listing Regulations during the financial year ended March 31, 2022.

On behalf of the Board of Directors For S Chand And Company Limited

Sd/-Himanshu Gupta Managing Director DIN: 00054015

Sd/-Dinesh Kumar Jhunjhnuwala Whole-time Director DIN: 00282988

Place: New Delhi

Date: August 09, 2022

DECLARATION ON COMPLIANCE OF THE COMPANY'S CODE OF CONDUCT

Τo

The Board of Directors, S Chand And Company Limited

The Company has framed a specific Code of Conduct for the members of the Board of Directors and the Senior Management Personnel of the Company pursuant to Regulation 17 and 26(3) and Para D of Schedule V of The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 to further strengthen corporate governance practices in the Company.

All the members of the Board and Senior Management Personnel of the Company have affirmed due observance of the said Code of Conduct so far as it is applicable to them and there is no non-compliance thereof during the year ended March 31, 2022.

Place: New Delhi Date: August 09, 2022 Sd/-Himanshu Gupta Managing Director DIN: 00054015 Address: A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

COMPLIANCE CERTIFICATE BY MANAGING DIRECTOR AND CHIEF FINANCIAL OFFICER

To, The Board of Directors S Chand And Company Limited

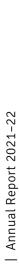
We, (Mr. Himanshu Gupta) Managing Director and (Mr. Saurabh Mittal) Chief Financial Officer of S Chand And Company Limited hereby certify that:

- (a) We have reviewed the financial statements and the cash flow statement for the year ended on March 31, 2022 and based on our knowledge and belief, we state that:
 - (i) These statements do not contain any materially untrue statement or omit any material fact or contain any statement that might be misleading;
 - (ii) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws, and regulations.
- (b) We further state that to the best of our knowledge and belief, there are no transactions entered into by the Company during the year, which are fraudulent, illegal, or violate the Company's code of conduct.
- (c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- (d) We have indicated, based on our most recent evaluation, wherever applicable, to the Auditors and Audit Committee:
 - (i) Significant changes, if any, in the internal control over financial reporting during the year;
 - (ii) Significant changes, if any, in the accounting policies made during the year and that the same has been disclosed in the notes to the financial statements; and
 - (iii) Instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having significant role in the Company's internal control system over financial reporting.

On behalf of the Board of Directors For S Chand And Company Limited

Sd/Place: New Delhi Himanshu Gupta
Date: August 09, 2022 Managing Director

Sd/ Saurabh Mittal Chief Financial Officer





CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and sub clause (i) of clause 10 of Para C of Schedule V of The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To, The Members of S Chand And Company Limited A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of S Chand And Company Limited having CIN L22219DL1970PLC005400 and having registered office at A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044 (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with sub-clause (i) of clause 10 of Para C of Schedule V of The Securities And Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the financial year ending on 31st March, 2022 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities And Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority:

S. No.	Name of the Director	Designation	DIN	Date of appointment in the Company
1.	Mr. Desh Raj Dogra	Chairman, Non-Executive, Independent Director	00226775	10.11.2016
2.	Mr. Himanshu Gupta	Managing Director	00054015	21.04.2000
3.	Mr. Dinesh Kumar Jhunjhnuwala	Whole-time Director	00282988	11.12.2004
4.	Ms. Archana Capoor	Non-Executive, Independent Director	01204170	10.11.2016
5.	Mr. Rajagopalan Chandrashekar	Non-Executive, Independent Director	03634002	23.07.2018
6.	Ms. Savita Gupta	Non-Executive, Non-Independent Director	00053988	20.10.1989
7.	Mr. Gaurav Kumar Jhunjhnuwala	Non-Executive, Non-Independent Director	03518763	11.04.2011

Ensuring the eligibility of, for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: New Delhi Dated: August 06, 2022 Sd/-R. S. Bhatia Practicing Company Secretary CP No: 2514 UDIN: F002599D000753800 Peer Review No.: 1496/2021

CERTIFICATE FROM PRACTICING COMPANY SECRETARY REGARDING COMPLIANCE OF CONDITIONS OF CORPORATE GOVERNANCE

To, The Members of S Chand And Company Limited A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044

I have examined the compliance of conditions of Corporate Governance by **S Chand And Company Limited ("the Company")** for the year ended 31st March, 2022, as stipulated in Regulations 17-27 and clause (b) to (i) and (t) of Regulation 46 (2) and paragraphs C, D and E of Schedule V of The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**Listing Regulations**") pursuant to the Listing Agreement of the Company with Stock exchanges.

Management's Responsibility

The compliance with the terms and conditions contained in the corporate governance is the responsibility of the Management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in Listing Regulations.

Auditor's Responsibility

My examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the terms and conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the working of the Company. I have examined the Statutory Records and other relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.

Opinion

In my opinion, and to the best of our information and according to explanations given to me, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above-mentioned Listing Regulations.

I further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

Place: New Delhi Dated: August 06, 2022 Sd/-R. S. Bhatia Practicing Company Secretary CP No: 2514 UDIN: F002599D000753855 Peer review no.: 1496/2021



FORM NO. MR-3 SECRETARIAL AUDIT REPORT

For The Financial Year Ended 31st March, 2022

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To, The Members

CHHAYA PRAKASHANI LIMITED

(Formerly known as CHHAYA PRAKASHANI PRIVATE LIMITED)

CIN: U22122WB2006PLC111821 1, Bidhan Sarani, College Street, Kolkata, WB-700073

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **CHHAYA PRAKASHANI LIMITED** (Formerly known as CHHAYA PRAKASHANI PRIVATE LIMITED) (herein after called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March 2022 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2022 according to the provisions of:

- (i) The Companies Act, 2013 ("the Act") and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made thereunder
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (Not applicable to the Company during the Audit Period);
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 (Not applicable to the Company during the Audit Period);
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 (Not applicable to the Company during the Audit Period):
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (Not applicable to the Company during the Audit Period);
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 & The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable to the Company during the Audit Period);
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (Not applicable to the Company during the Audit Period);
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client (Not applicable to the Company during the Audit Period);
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 & The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable to the Company during the Audit Period); and
 - (h) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 (Not applicable to the Company during the Audit Period);
- (vi) Other Laws applicable specifically to the Company, identified and confirmed by the Company and relied upon by us are as under:
 - (a) The Press and Registration of Books Act, 1867;
 - (b) The Copyright Act, 1957 read with The Copyrights Rules, 2013;
 - (c) The Trade Marks Act, 1999 read with The Trade Marks Rules, 2017;
 - (d) The Information Technology Act, 2000;
 - (e) The Legal Metrology Act, 2009;

- (f) Delivery of Books and Newspapers (Public Libraries) Act, 1954; and
- (g) The Child Labour (Prohibition and Regulation) Act, 1986

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India
- (ii) The Listing Agreements entered into by the Company with the following Stock Exchange(s) (Not applicable to the Company during the Audit Period):

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the other laws applicable on the Company.

During the financial year 2020-21, the Company could not spend the full amount on CSR. Therefore, the amount of Rs. 2,29,085 was remained unspent. The said unspent amount was transferred by the Company to funds specified in Schedule VII of the Act in the year under review in due compliance with the provisions of section 135 of the Act read with rules made thereunder.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Non-Executive Directors and Independent Directors.

Adequate notice(s) were given to all directors regarding holdings of Board Meetings. Agenda and detailed notes on agenda were sent at least seven days in advance to all Directors and wherever short notice of the meeting was given, compliance of relevant provisions of the Companies Act, 2013 read with secretarial standards on Board meeting as issued by Institute of Company Secretaries of India with respect to attendance of Independent Directors in the meeting was adhered. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;

Majority decision is carried through while the dissenting members' views, if any, are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, the Company had following events which had bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.

- 1. During the year under review, the Company has obtained approval of the members by way of passing the Special Resolution at Annual General Meeting held on 13th September, 2021 for the following purposes:
 - a) Approval of fixation of borrowing power of Company upto Rs. 50 Crores (Rupees Fifty crores only) under section 180 (1) (c) of the Companies Act, 2013;
 - b) Approval of fixation of limits towards creation of charge on assets of Company upto Rs. 50 Crores (Rupees Fifty crores only) under section 180 (1) (a) of the Companies Act, 2013;
 - c) Approval of increase in investment limit of Company to the extent of Rs. 200 Crores (Rupees two Hundred Crores only) under section 186 of the Companies Act, 2013.
- 2. During the year under review, the Company purchased 10,89,087 equity shares of Edutor technologies India Private Limited ("Edutor") constituting 24.01% of total share capital of Edutor. Consequently, Edutor became an associate of the Company with effect from 20th December, 2021.

In March, 2021, the Company filed with the Hon'ble National Company Law Tribunal, Kolkata Bench ("NCLT") a Scheme of Amalgamation of Eurasia Publishing House Private Limited with the Company for approval of NCLT. The NCLT vide its order dated April 21, 2022 approved the said scheme of amalgamation.

For Suresh Gupta & Associates Company Secretaries

Sd/-

Suresh Gupta (Proprietor) FCS No: 5660

CP No: 5204

Peer Review Cert. No. 740/2020 UDIN: F005660D000368264

Date: May 23, 2022 Place: Noida

This report is to be read in conjunction with my letter of even date which is marked as 'Annexure A' and forms an integral part of this report.



ANNFXURF A

To,
The Members
Chhaya Prakashani Limited
(Formerly known as Chhaya Prakashani Private Limited)
CIN: U22122WB2006PTC111821
1, Bidhan Sarani College Street,
Kolkata, WB-700073

Our report of event date is to be read along with this letter.

- 1. Maintenance of secretarial record is the responsibility of the management of the Company and our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
- 4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
- 6. The Secretarial Audit report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Suresh Gupta & Associates Company Secretaries

Sd/-

Suresh Gupta (Proprietor)

FCS No: 5660 CP No: 5204

Peer Review Cert. No. 740/2020 UDIN: F005660D000368264

Date: May 23, 2022 Place: Noida

FORM NO. MR-3 SECRETARIAL AUDIT REPORT

For The Financial Year Ended 31st March, 2022

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To.

The Members

VIKAS PUBLISHING HOUSE PRIVATE LIMITED

CIN: U74899DL1971PTC005766

A-27, 2nd Floor, Mohan Co-operative Industrial Estate,

New Delhi-110044

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by VIKAS PUBLISHING HOUSE PRIVATE LIMITED (herein after called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March 2022 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2022 according to the provisions of:

- (i) The Companies Act, 2013 ("the Act") and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ("SCRA") and the rules made thereunder
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings. (Not applicable to the Company during the Audit Period)
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 (Not applicable to the Company during the Audit Period);
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 (Not applicable to the Company during the Audit Period):
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (Not applicable to the Company during the Audit Period);
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 & The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable to the Company during the Audit Period);
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (Not applicable to the Company during the Audit Period);
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client (Not applicable to the Company during the Audit Period);
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 & The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable to the Company during the Audit Period); and
 - (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 (Not applicable to the Company during the Audit Period);
- (vi) Other Laws applicable specifically to the Company, identified and confirmed by the Company and relied upon by us are as under:
 - (a) The Press and Registration of Books Act, 1867;
 - (b) The Copyright Act, 1957 read with The Copyrights Rules, 2013;
 - (c) The Trade Marks Act, 1999 read with Trade Marks Rules, 2017;
 - (d) The Information Technology Act, 2000;
 - (e) The Legal Metrology Act, 2009;
 - (f) The Delivery of Books and Newspapers (Public Libraries) Act, 1954; and
 - (g) The Child Labour (Prohibition and Regulation) Act, 1986



We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India;
- (ii) The Listing Agreements entered into by the Company with the Stock Exchange(s) (Not applicable to the Company during the Audit Period);

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the other laws applicable on the Company.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Non-Executive Directors and Independent Director. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

The Company being a wholly owned subsidiary of other Company, the provisions of Section 149(4) of the Act read with Rule 4 of The Companies (Appointment and Qualification of Directors) Rules, 2014 relating to appointment of minimum 2 Independent Directors are not applicable on the Company.

The Company being a material subsidiary of S Chand And Company Limited (a listed Company) is mandatorily required to have at least one independent director of such listed company on the Company's Board pursuant to Regulation 24(1) of The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company is duly complying the said provisions.

The term of Mr. Rajagopalan Chandrashekar, who was appointed as Independent Directors of the Company by the members at the Extra Ordinary General Meeting held on November 10, 2016, to hold office for a period of 5 (five) years i.e. up to November 09, 2021 had expired on November 09, 2021. Since, the Company is required to appoint only one Independent Director. Therefore, the Company did not re-appoint him and not appointed any other independent director.

During the year under review, the designation of Ms. Savita Gupta and Mr. Gaurav Kumar Jhunjhnuwala, were changed from Whole-time Director to Non-Executive Directors with effect from May 20, 2021.

Adequate notice(s) were given to all directors regarding holdings of Board Meetings. Agenda and detailed notes on agenda were sent at least seven days in advance to all Directors and wherever short notice of the meeting was given, compliance of relevant provisions of the Act read with secretarial standard on Board Meeting as issued by The Institute of Company Secretaries of India with respect to attendance of Independent Directors in the meeting was adhered. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting;

Majority decision is carried through while the dissenting members' views, if any, are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, the members of the Company at their Annual General Meeting held on September 17,2021 by way of special resolution approved the investment limit under section 186 of the Act, for an amount of upto Rs.50 crores (Rupees Fifty Crores Only).

Except the above there was no other specific event/action which would have a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, standards, guidelines, etc.

For Suresh Gupta & Associates Company Secretaries

Sd/-Suresh Gupta (Proprietor) FCS No: 5660 CP No: 5204 Peer Review Cert. No. 740/2020

UDIN: F005660D000368286

Date: May 23, 2022 Place: Noida

This report is to be read in conjunction with my letter of even date which is marked as 'Annexure A' and forms an integral part of this report.

ANNFXURF A

To, The Members

Vikas Publishing House Private Limited

CIN: U74899DL1971PTC005766

A-27, 2nd Floor, Mohan Co-operative Industrial Estate,

New Delhi-110044

Our report of event date is to be read along with this letter.

- 1. Maintenance of secretarial record is the responsibility of the management of the Company and our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
- 6. The Secretarial Audit report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For Suresh Gupta & Associates Company Secretaries

Sd/-

Suresh Gupta (Proprietor)

FCS No: 5660 CP No: 5204

Peer Review Cert. No. 740/2020 UDIN: F005660D000368286

Date: May 23, 2022 Place: Noida



FORM NO. MR-3 SECRETARIAL AUDIT REPORT

For The Financial Year Ended 31st March, 2022

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To, The Members

NEW SARASWATI HOUSE (INDIA) PRIVATE LIMITED

CIN: U22110DL2013PTC262320

A-27, 2nd Floor,

Mohan Co-operative Industrial Estate,

New Delhi-110044

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **NEW SARASWATI HOUSE (INDIA) PRIVATE LIMITED** (herein after called "the Company"). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2022 complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2022 according to the provisions of:

- (i) The Companies Act, 2013 ("the Act") and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings (Not applicable to the Company during the Audit Period);
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 (Not applicable to the Company during the Audit Period);
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 (Not applicable to the Company during the Audit Period);
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (Not applicable to the Company during the Audit Period);
 - (d) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 (Not applicable to the Company during the Audit Period);
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (Not applicable to the Company during the Audit Period);
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client (Not applicable to the Company during the Audit Period);
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 (Not applicable to the Company during the Audit Period); and
 - (h) The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 (Not applicable to the Company during the Audit Period):
- (vi) Other Laws applicable specifically to the Company, identified and confirmed by the Company and relied upon by us are as under:
- (a) The Press and Registration of Books Act, 1867;
- (b) The Copyright Act, 1957 read with The Copyrights Rules, 2013;
- (c) The Trade Marks Act, 1999 read with The Trade Marks Rules, 2017;
- (d) The Information Technology Act, 2000;
- (e) The Legal Metrology Act, 2009;
- (f) The Delivery of Books and Newspapers (Public Libraries) Act, 1954; and
- (g) The Child Labour (Prohibition and Regulation) Act, 1986

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India;
- (ii) The Listing Agreements entered into by the Company with the Stock Exchange(s) (Not applicable to the Company during the Audit Period);

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

I further report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the other laws applicable on the Company.

I further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Director, Non-Executive Directors and Independent Director. No change in the composition of the Board of Directors took place during the period under review.

Adequate notice(s) were given to all directors regarding holdings of Board Meetings. Agenda and detailed notes on agenda were sent at least seven days in advance to all Directors and wherever short notice of the meeting was given, compliance of relevant provisions of the Companies Act, 2013 read with secretarial standard on Board Meeting as issued by The Institute of Company Secretaries of India with respect to attendance of independent director in the meeting or ratification of minutes by Independent Director was adhered. A system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views, if any, are captured and recorded as part of the minutes.

I further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period the Company had following events which had bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.

- 1. During the year under review, the members of the Company has approved the following, by way of passing Special Resolution:
 - a) Extension of tenure of existing loan agreement dated February 12,2019 in relation to optionally convertible loan upto an amount of Rs. 5.00 crore (Rupees Five Crores Only) from Nirja Publishers & Printers Private Limited, a fellow subsidiary, for further period of 3(Three) years with effect from February 12, 2022 at an Extra Ordinary General Meeting held on Thursday 10,2022.
- 2. The average net profit of the Company (calculated as per section 198 of the Act) made during the preceding three financial years (i.e. 2018-2019, 2019-2020 and 2020-2021) is negative. Accordingly, the Company was not required to spend any amount in CSR activities.
- 3. As the Paid Share Capital of the Company has increased to Rs. 13.67 crores, therefore Pursuant to the Provisions of Section 203 of the Companies Act, 2013 read with Rule 8 of the Companies (Appointment and Remuneration Personnel) Rule, 2014, Ms. Varsha Maheshwari, the Company has been appointed as a Company Secretary of the Company and Mr. Narander Kumar has been appointed as Chief Financial Officer of the Company with effect from 16.06.2021.
- 4. M/s. J P Chawla & Co. LLP, Chartered Accountants (Firm Registration No. 001875N/N500025) were re- appointed as Statutory auditor of the Company in the Annual general Meeting held on 15th September, 2021 to hold office for a term of 5 (Five) consecutive years from the conclusion of 8th Annual general Meeting till the conclusion of 13th Annual General Meeting to be held in the year 2026.

Sd/-Nikita Shukla Practising Company Secretary Membership No: A51403 COP No: 22855

Date: May 19, 2022 Place: New Delhi

UIDIN: A051403D000350768

This report is to be read in conjunction with my letter of even date which is marked as 'Annexure A' and forms an integral part of this report.



ANNEXURE A

To,
The Members
NEW SARASWATI HOUSE (IN

NEW SARASWATI HOUSE (INDIA) PRIVATE LIMITED

CIN: U22110DL2013PTC262320 A-27, 2nd Floor, Mohan Co-operative Industrial Estate

New Delhi-110044

My report of event date is to be read along with this letter.

- 1. Maintenance of secretarial record is the responsibility of the management of the Company and my responsibility is to express an opinion on these secretarial records based on my audit.
- 2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.
- 3. I have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 4. Where ever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedures on test basis.
- 6. The Secretarial Audit report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Sd/-Nikita Shukla Practising Company Secretary Membership No: A51403 COP No: 22855

Date: May 19, 2022 Place: New Delhi

UIDIN: A051403D000350768



MANAGEMENT DISCUSSION & ANALYSIS

India's Economic Overview

Backed by its robust democracy and strong partnerships, India is well on the way of becoming a major economy in the world within the next decade. According to IBEF's research about India's nominal gross domestic product (GDP) at current prices is estimated to be at Rs. 232.15 trillion (US\$ 3.12 trillion) in FY22. India is the third-largest unicorn base in the world with over 100 unicorns with a total valuation of US\$ 332.7 billion. The country needs to increase its rate of employment growth and create 90 million non-farm jobs between 2023 and 2030s, for productivity and economic growth according to McKinsey Global Institute. The net employment rate needs to grow by 1.5% per year from 2023 to 2030 to achieve 8-8.5% GDP growth between 2023 and 2030.

Recent economic developments in India have fructified into investments across various sectors of the economy. The private equity - Venture Capital (PE-VC) sector recorded investments worth US\$ 5.8 billion across 117 deals in February 2022, 24% higher than in January 2022. According to the Department for Promotion of Industry and Internal Trade (DPIIT), FDI equity inflow in India stood at US\$ 572.80 billion between April 2000-December 2021. Foreign portfolio investors (FPIs) invested Rs.50,009 crore (US\$ 6.68 billion) in the Calendar year 2021. India is expected to be the third-largest consumer economy as its consumption may triple to US\$ 4 trillion by 2025, owing to a shift in consumer behaviour and expenditure pattern, according to a Boston Consulting Group (BCG) report. It is estimated to surpass the USA to become the second-largest economy in terms of purchasing power parity (PPP) by 2040, as per a report by PricewaterhouseCoopers.

Education Sector in India

India holds an important place in the global education industry. India has one of the largest networks of higher education institutions in the world. According to IBEF research, with almost 27% of India's population in the age group of 0-14 years, India's education sector provides numerous opportunities for growth. The education sector in India was estimated to be worth US\$ 117 billion in FY20 and is expected to reach US\$ 225 billion by FY25.

The number of colleges in India crossed 42,000 in FY20. As of May 2021, the number of universities in India stood at 981. As of February 2022, there are 8,997 total AICTE approved institutes in India out of which there were 3,627 undergraduate, 4,790 postgraduate and 3,994 diploma institutes. India had 38.5 million students enrolled in higher education in 2019-20, with 19.6 million male and 18.9 million female students. In FY20, Gross Enrolment Ratio (GER) in Indian higher education was 27.1%.

A total of 71 Indian institutions have been qualified for the Times Higher Education World University Rankings 2022, up from 63 in 2020. As per the QS employability rankings 2022, the Indian Institute of Science (IISc), Bengaluru, six Indian Institutes of Technology (IITs), Delhi University, University of Mumbai, University of Calcutta, OP Jindal Global University, Sonipat and BITS Pilani were among the global top 500 universities.

In February 2022, the central government approved the "New India Literacy Programme" for the period FY 2022-27 to cover all the aspects of adult education to align with National Education Policy 2020 and Budget Announcements 2022-23.



EdTech in India

According to IBEF, the Indian EdTech market size is expected to reach US\$ 30 billion by 2031, from approximately US\$ 800 million in 2021. The online education market in India is expected to grow by US\$ 2.28 billion during 2021-2025, growing at a CAGR of almost 20%. Indian EdTech startups have received total investment of US\$ 4.7 billion in 2021, up from US\$ 2.2 billion in 2020. The edtech industry is escalating upwards being a major contributor to the GDP of India. The year 2022 is crucial for online learning. India has over 700 million internet users and is still growing in rural and remote areas, indicating a ripe market for digital learning to thrive. While a Blume Ventures report said that the edtech market was close to \$750 mn in 2020 and will hit \$4 bn by 2025, a recent report by management consulting and market research firm Redseer puts that number at \$5 billion by 2025.

As per data compiled by Tracxn, there are over 8,000 EdTech companies in India. Funding for EdTech grew substantially in 2020 and 2021. We saw a flow of over US\$23bn during 2020 and over US\$43bn in 2021, though most of the funding by volume, flowed into scaled up eCommerce, FinTech, and EdTech ventures. Over 40 companies turned unicorns in 2021. Some of these leading unicorns in the EdTech space include Byju's, Unacademy, Vedantu, etc.

STEM-based edtech companies are partnering with Niti Aayog and the government to build a STEM ecosystem by establishing Atal Tinkering Labs (ATL) to spread knowledge about STEM, STEAM, AI, ML, and Robotics for K-12 students.

Online education has only contributed to accelerating the globalisation of education. A case in point would be the emergence of online programs in renowned and Ivy League global universities like Deakin University, Liverpool John Moores School, Duke University, and the University of Arizona. A student from any part of the world can earn and learn at the same time, hence reducing the burden of clearing piled up loans later on. Many mid-level employees will get better projects and salaries as they upskill through online programs offered by EdTech startups.

Similarly, the Indian Institutes of Management (IIMs) have partnered with online service providers to provide online and blended courses in digital marketing, product management, finance and operations for working professionals.

Better qualified and well-paid teachers

A report by KPMG shows that India has the second-largest market for online education, right after the US. This means that the nation is going in the right direction as per the recent National Education Policy (NEP) passed in 2020. With proper planning and execution, the online medium has the power to meet all the five policy parameters of NEP - Access, Equity, Quality, Affordability, and Accountability.

Right now, the challenge faced by Indian Education is not the lack of consumers (students) but the lack of qualified and willing suppliers (educators). One of the major reasons for this is the low pay for an educator in a traditional school or college setup.

Blended online mentorship programmes

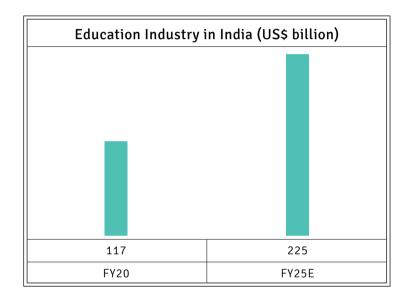
Students don't have to spend money on transport, lodging, food, and expenses if they decide to take the online route for exams like IIT-JEE, NEET-UG, GATE or UPSC-CSE. Nor do they have to mull over shifting base. Due to the availability of recorded lectures, students can enjoy a certain level of flexibility in their schedules, which is otherwise absent in the offline mode.

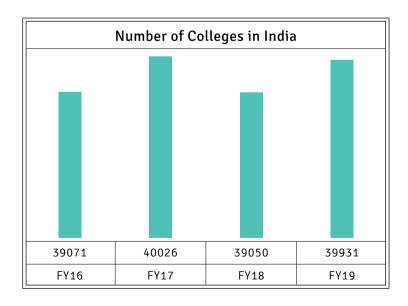
Those who are preparing for competitive exams can do so at their own pace and gain access to their test performances vis-a-vis other students through quantitative data analysis. Online mentorship programs will be a popular demand in offline institutes due to the prospect of the one-on-one learning experience.

Future prospects

2021 marked a paradigm shift towards online EdTech. However as the pandemic fears subside and physical interventions begin again, there is a need to strike a balance between the two. In 2022, online EdTech has started working towards the hybrid model. The best of these two worlds is being explored by players in each segment. Using online assessment, analysis, and support, along with the physical medium of instructions gives the student flexibility and allows interactions which were limited in the online domain.

Education Industry in India

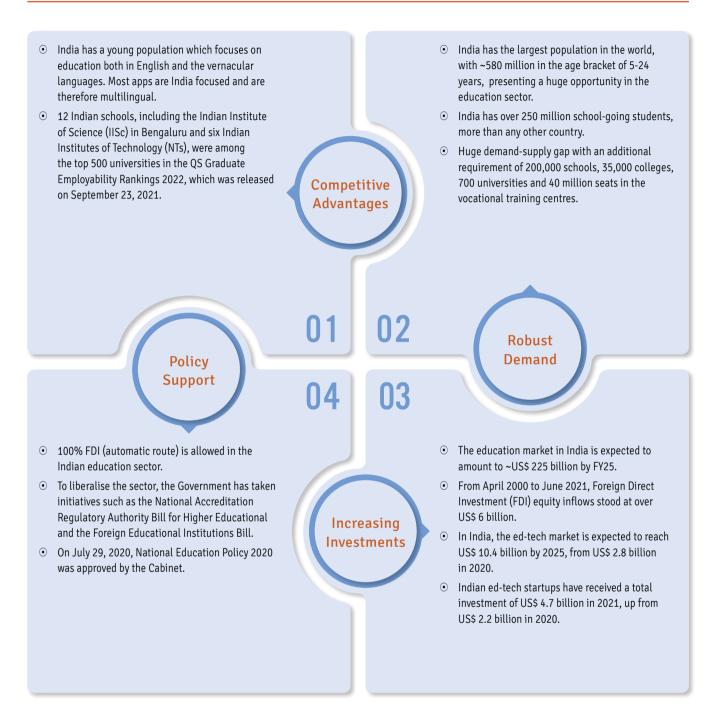




Source: UGC, India Ratings and Research FY19 Outlook, KPMG - Online education in India, AISHE 2018-19, News sources, News Article



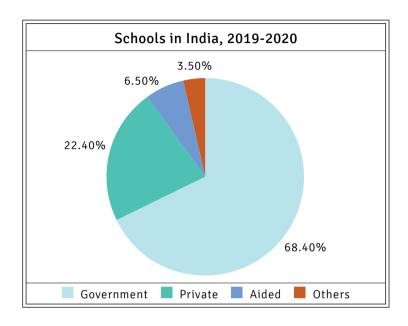
Advantage India

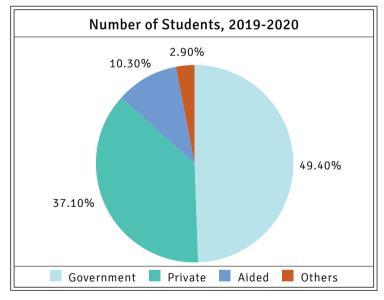


Source: Ministry of HRD, Technopak, Department of Commerce Government of India, DPIIT, TRAI, News Sources, Hans India

Market Overview

School Education





Source: United Nations Development Programme, NEP 2020, USISE+

- The new policy emphasis on Early Childhood Care and Education, the 10+2 structure of school curricula is to be replaced by a 5+3+3+4 curricular structure corresponding to ages 3-8, 8-11, 11-14, and 14-18 year, respectively.
- A new National Assessment Centre, PARAKH (Performance Assessment, Review, and Analysis of Knowledge for Holistic Development), will be set up as a standard-setting body.
- As of 2018-19, India had 1,550,006 schools; government schools accounted for the largest share at ~70% to the total number of schools in India.
- Pupil Teacher Ratio (PTR) for elementary and secondary education in the country was 29 in 2018-19. NEP 2020 aims to achieve a pupil-teacher ratio (PTR) of under 30:1 at every level of the school; For areas having large numbers of socio-economically disadvantaged students, the programme aims for a PTR of under 25:1.
- Cabinet accepted continuance of the Samagra Shiksha School Education Scheme in 2021 from April 1, 2021, to March 31, 2026.



Notable trends in the K-12 segment

Private Schools Adopting Franchise Models

- Various operating models like a mix of franchisee and owned-schools are being used by private players to ensure their economic viability.
- Setting up an all new education institution is very difficult and expensive. Franchising provides opportunities to start a new business with less capital.

Key Challenges

- Enrolment rate across the senior classes is quite low, while the girls dropout rate have witnessed increase in comparison to that of boys at primary and secondary levels.
- There were a lot of dropouts during COVID due to the closure of schools and lack of infrastructure.

4 3

Emergence of International School Segment

 With increasing awareness, private Indian players are collaborating with international brands to provide education of international standard along with International Boards like IB and IGCSE.

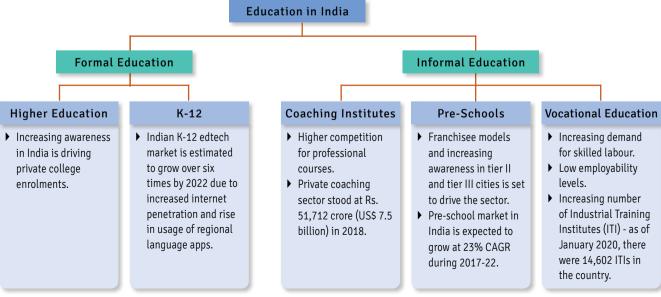
Increasing Use of Technology

- By 2024, ~47% learning management tools are expected to be enabled by Al capabilities.
- With cutting-edge technologies such as AI, ML, IoT and Blockchain, India's education sector will redefine itself. It has also embraced the Education 4.0 revolution, which promotes inclusive learning and increased employability.

Source: Ministry of Human Resource Development, KPMG, UGC

Growth drivers

Increasing disposable income and willingness of people to spend on education is a key driver for the Indian education industry.



Source: Netscribes and CLSA KPMG

Opportunities

Investment in Education

- 100% FDI (automatic route) is allowed in the Indian education sector. From April 2000 to June 2021, Foreign Direct Investment (FDI) equity inflows stood at over US\$ 6 billion.
- The Indian government is going to spend on model ITI institutions, focusing on youth skills development. Under this initiative, ~15,000 model
 ITIs will be established across the nation.

Policy Support

- Education sector in India remains to be a strategic priority of the Government.
- In May 2020, Government launched PM eVIDYA, a programme for multi-mode access to digital/online education. Other initiatives to be launched include Manodarpan, New National Curriculum and Pedagogical framework, National Foundational Literacy and Numeracy Mission.
- On July 29, 2020, National Education Policy 2020 was approved by the Cabinet.

Immense Growth Potential

- India has the world's largest population of over 500 million people in the age bracket of 5-24 years and this provides a great opportunity for the education sector.
- The Indian education sector is set for strong growth, buoyed by a strong demand for quality education.
- The education industry in India is estimated to reach US\$ 144 billion by 2020 from US\$ 97 billion in 2016.
- As per the Union Budget 2021-22, the government announced that >15,000 schools, 100 new Sainik schools and 750 Eklavya model residential schools in tribal areas will be qualitatively strengthened to include all components of the National Education Policy 2021.

Public Private Partnership (PPP)

- Setting up formal educational institutes under PPP and enlarging the existing ones.
- In the case of PPP, the Government is considering different models like basic infrastructure model, outsourcing model, equity/hybrid model and reverse outsourcing model.
- Institutions of national importance like NIDs will be able to establish PPP and collaborate with research labs across the country.



Opportunities for Foreign Investors

- There are more opportunities for private and foreign companies that are involved in academic through financial partnership with Indian institutions.
- Future opportunity of setting up campuses of foreign universities in India.
- A US\$ 10 million Development Impact Bond has been started by the British Asian Trust to provide education to marginalised children in India.

Opportunities for Innovative Services

• With tutoring in schools expected to grow from US\$ 8 billion in 2011 to US\$ 26 billion in 2020, there lies a huge market for coaching and tutoring services that can be imparted through innovative means, mainly the internet.

Source: Technopak, India Ratings and Research, PncewaterhouseCoopers, Deloitte, PTI, Government of India, News Sources

Some key initiatives from the Government

Union Budget

- The government allocated an expenditure budget of Rs. 38,350.65 crore (US\$ 5.28 billion) for higher education and Rs. 54,873 crore (US\$ 7.56 billion) for school education and literacy. The government also allocated Rs. 3,000 crore (US\$ 413.12 million) under Rashtriya Uchchatar Shiksha Abhiyan (RUSA).
- In 2021-22, the Ministry of Education has been allocated US\$ 12.52 billion, the eighthighest figure allocated to all ministries. The allocation constitutes 2.67% of the central government's estimated expenditure for 2021-22.

National Education Policy (NEP), 2020

- On July 29, 2020, Union Cabinet approved the National Education Policy (NEP) 2020, with an aim to transform India into an energetic knowledge society and global knowledge superpower by making school and college education more holistic, flexible, multidisciplinary, suited to 21st century needs and aimed at bringing out the unique capabilities of each student.
- The National Digital Education Architecture (NDEAR) and the National Education Technology Forum will be launched at the NEP 2020 event (NETF).

Integrated Teacher Training Programme NISHTHA

- In 2020-21, NISHTHA Phase II was launched at the secondary level. Due to COVID-19 situations, NISHTHA Online has been created by customising modules for online delivery.
- As per the Union Budget 2021-22, under the NISHTHA training programme, ~5.6 million teachers will be trained in 2020-21.

Source: Government of India. News Sources

Company Overview

S Chand is a trusted quality education content company for over 8 decades. The Group has a suite of products which offers complete solutions for learners across K-12. Higher Education, Competitive examinations and digital learning are other strengths that S Chand brings to the table. The Company's strength is founded on its capacity to develop and nurture relationships with customers who trust the quality and authenticity of the quality content and innovations that S Chand develops. The Company has invested and focused on digital offerings in recent years. The Company has more than 10,000 book titles. The pan India distribution and sales network has resulted in deep market reach, consisting of approximately 3,000 distributors and dealers. S Chand aspires to be a leader in hybrid learning solutions to cater to the changing and dynamic needs of schools, higher educational institutions, professional colleges, and vocational training institutes.

Key Performance Highlights

The S Chand 3.0 implementation starting from FY 19 was the breakthrough that helped deliver a strong turnaround, the full benefits of which are now evident in FY22. With a focus on cash flow improvement, the Company launched S Chand 3.0, a strategic plan to right size employee headcount, rationalize the number of offices and warehouse rentals, evaluate and eliminate dispensable internal spends, optimize paper and freight costs, and renegotiate agreements. With strong cost control in these areas, Operating expenses were lowered by 18% in FY22 in comparison to FY20 and 38% lower in comparison to FY19. Inventory days were down by 45 days (YoY) and Receivable days were down by 54 days (YoY). The Net Working capital days were down by 67 days (YoY).

There was solid improvement in FY22 in working capital metrics:

- ▶ Trade Receivables: Reduced to Rs 2,921m during Q4FY22 vs. Rs 3,221m during Q4FY21. This is a Rs 300m decrease in receivables in spite of achieving incremental sales of Rs 557m over last year. In terms of receivable days, it stood at 222 days (vs. 276 days in Q4FY21), a reduction of 54 days during FY22. This is the lowest receivable days in the past 5 years.
- ▶ Inventory: Reduced to Rs 1,276m (vs Q4FY21: Rs 1,377m). This improvement in inventory is driven by various steps that we took in controlling print runs and optimizing book titles. Additionally, this inventory level includes raw material paper inventory of Rs 277m (vs Q4FY21: Rs 133m). In terms of inventory days, it stood at 216 days (vs. 261 days in Q4FY21), a reduction of 45 days during FY22. We are also seeing higher liquidation of inventory in terms of sales in Q1FY23 vs historical years.
- ▶ Net Working Capital: Reduced to 226 days (vs. 293 days in Q4FY21) which is a reduction of 67 days during FY22. This is the lowest net working capital days in the past 5 years.
- ▶ Debt: Net Debt was Rs 721m (vs. Rs 1,284m in Q4FY21) and Gross Debt was Rs 1,572m (vs. Rs 2,031m in Q4FY21). Net Debt has reduced by Rs 850m on a QoQ basis (vs. Rs 1,571m in Q3FY22). This is the lowest Net Debt level since June 2018.

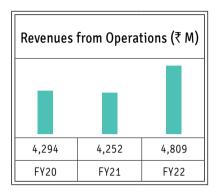
The strategy of focusing on the cash flows has yielded results with Net cash generated from operations of Rs 1,066m in FY22 (vs. Rs 1,076m in FY21 and Rs 484m in FY20 and Rs 386m in FY19).

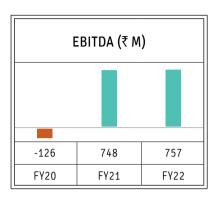


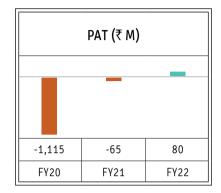


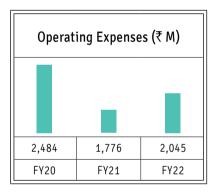
Transformation in Metrics Since FY20

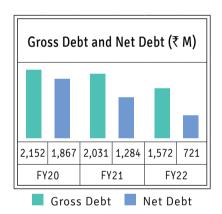
The SChand 3.0 initiative was a stringent exercise in enhancing operational efficiencies. This has netted a huge benefit in terms of higher cash flows and lower inventory resulting in better financial strength and return to profitability. Since FY20 the net debt has reduced by 61%.

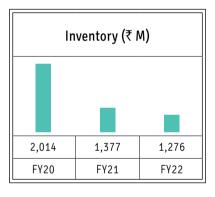


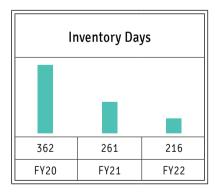


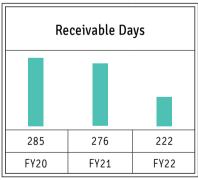




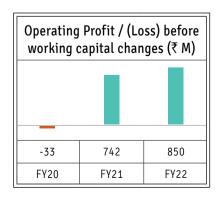


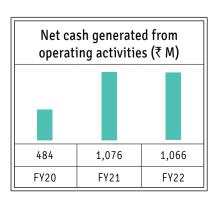


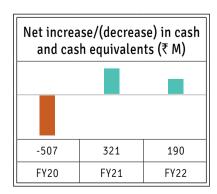




Net Working Capitals Days							
321	293	226					
FY20	FY21	FY22					







Impact of the New NEP

The New Education Policy (NEP) was formally adopted by the Union Government in July, 2020. Expect release of the New National Curriculum Framework (NCF) after taking inputs from all stakeholders during CY2022E. Strong runway of growth for at least 2-3 years. Since the New Curriculum is being developed after a gap of 15 years, it would significantly reduce sale of second-hand books and lead to strong growth for at least 2-3 years.

During the 2005 NCF announcement, the new syllabus was rolled out over a period of 3 years with 5 grades moving to the new syllabus in Year 1, another 5 grades moving to new syllabus in year 2 and 2 grades moving to new syllabus in year 3. Impact of NCF on the company financials dependent on the timing of the NCF announcement by the government.

Potential opportunities from the new NEP

Digital Business

- ▶ The Company launched S Chand Academy channel on Youtube in FY22. The channel houses modules comprising over 550 videos that have been prepared as a supplement to our S Chand Test Prep & College content, covering diverse topics and subjects. The channel has received over 4 million views so far. We plan to add another 500+ videos and receive over 10 million views during the year.
- ▶ Learnflix App is targeted to the Next Half Billion (NHB) audience. The current product covers Maths and Science for classes 6th to 10th. Learnflix Bangla was launched in December, 2021. We added SST as a subject during Q4FY22. We expect strong growth on back of our enhanced product offering for an affordable price. We are adding Classes 11th & 12th and also English as a subject during FY23.
- ▶ Mylestone: Digitally enabled School Curriculum Solution for the K-8 segment. Affordable Private Schools would be enabled with this one stop solution for all their curriculum, content, teacher trainings and assessment needs. We changed our strategy during the year of focusing on bigger schools. We look forward to more profitable growth in this segment based on our changed business strategy.
- ▶ Madhubun Educate 360 is the newly conceived K-12 Blended learning solution for enabling schools to conduct online classes, student assessments, e-book support etc. as a response to the Covid-19 crisis. This product is NEP 2020 compliant and supports the recommended pedagogies. The solution is currently being implemented by over 55 paying schools and reaching approx 1 Lakh students. The schools have given very positive feedback and we are hopeful of a more conversions going ahead for the next academic session.

Our Investee Companies

The hidden value in our balance sheet comes from our investee companies.



Smartivity was founded in 2015 with focus on S.T.E.M. Learning and DIY Kits.



iNeuron was founded in 2019 with the focus on offering affordable online courses for College students and working professionals in the field of Data Sciences, Artificial Intelligence, Machine Learning, Cloud, etc. with the motto "Education as a Service".



Testbook was founded in 2014 with focus on online test preparation for government competitive exams like Civil services, Banks, Govt departments like railways, defense, police etc. The Company exited TestBook at a 7.8x return over the initial investment in July 2022.



Looking Ahead

We are excited and very optimistic about our future growth. We expect 25%+ revenue growth in FY23 with operating revenues higher than Rs. 600 Cr. We will have to implement a 15%+ price hike across portfolio to counter the increased prices of raw material. We will continue to focus on cost control, working capital metrics and cash flows. We have a target to be debt free by Q4YFY23.

Human Resources

As of March 2022, the Company at a group level has approximately 1800 employees, including the product/ services sales and marketing team of over 700 spread across the country and a content development team of subject matter experts, instructional designers, graphic designers of approximately 200 employees.

In addition, the rewards and recognition program and adequate growth opportunities help to ensure that employees are motivated and performance oriented. The Company also offers an incentive program to its sales employees, pursuant to which sales executives and managers receive additional financial remuneration if they achieve a defined percentage of their annual sales targets and budget.

S Chand has established extensive requirements relating to workplace safety. To ensure that the Company adheres to all statutory laws and regulations on environment, health and safety, it has implemented an environmental, health and safety program. In addition, S Chand has implemented programs related to electrical safety, the handling of equipment and materials, the handling of hazardous chemicals, fire safety, monitoring of the work environment (including air quality, ambient noise and the quality of drinking water), first aid, hazardous waste disposal and housekeeping.

The Company has a system of accident reporting and investigation, pursuant to which all accidents, both fatal and non-fatal are reportable to health and safety authorities. Employees are also encouraged to report on "near miss" accidents.

Post Covid-19, the company has been very careful in implementing all MHA guidelines for safety of its employees and has also offered work from home wherever possible and required.

Bisks and Concerns

S Chand is closely linked to the central curriculum academic cycle of April to March school cycle, which is seasonal in nature. The seasonality in the K-12 market has a direct impact on S Chand's operating revenues, margins and cash flows on a quarterly basis. The company has also diversified its revenue stream by focusing on digital solutions which are focused both on educational institutions and students. In addition, the company also is present in the Higher Education, Test Preparation, Distance Learning and Skill education segments which have different sales cycles.

The rapid advancement of EdTech can potentially be a threat for the Company's print division. But, we believe that the NEP will open up many opportunities give a big fillip to the Company's print business.

The Company can face other external challenges like circulars from State Governments on reducing bag weight for students, pressure for adoption of NCERT books and reduction of certain non-core subjects in junior classes etc. The Company has mitigated some of these threats by developing monthly/semester books, digital products and value-added services and also focused on workshops and seminars with schools to enhance engagement with schools.

A significant portion of the Company's revenues are dependent on the titles of a few top authors. To maintain on-going harmonious relationships, the Company ensures that its authors are compensated well. It believes in maintaining mutually beneficial relationships and having a strong feedback mechanism to ensure longevity of the S Chand's various brands.

In parallel, the Company continues to widen and expand its content and author base on a continuous basis. To protect its content ownership and dissemination, S Chand has a dedicated legal team that strongly manages its Intellectual Property Rights on an ongoing basis. The Company views the advent of disruptive digital technologies and the development of open-source content, more as a business opportunity, rather than a threat.

Piracy (physical and online) continue to be a large risk for all publishing companies. The key titles being pirated across various locations for which the company continues to conduct raids through Government agencies. Further, online piracy in the form of internet based applications, use of content by various education aggregators and individuals on platforms like Youtube etc. without permission and uploading of content through various sharing sites are regularly scanned and action taken to protect copyright of company and its authors from infringement.

Internal Risk Control

The following list highlights S Chand's comprehensive Internal Control Framework:

- 1. Key Policies are formulated, circulated, approved and reviewed annually, in addition to being published online.
- 2. The Authorization Matrix is clearly defined with segregation of duties to ensure internal controls.
- 3. Internal Control Testing is conducted by Internal Auditors, with low failures under the Risk Control Matrix process.
- 4. Application authorization are given to employees based on level and work profile
- 5. Regular Internal Audit is conducted for the company and subsidiaries throughout the year
- 6. External Software to track Statutory Compliances.
- 7. A robust Corporate Governance approach is followed, with Independent Directors in the Company and all material subsidiaries.
- 8. Related Party Transactions are approved by Audit Committee and Board wherever required
- 9. An arm's length approach is followed, even between subsidiaries/associates and the holding company
- 10. Formulation of a Risk Management Committee to oversee risks and measures to mitigate them.

Cautionary Statement

This document contains statements about expected future events, financial and operating results of S Chand, which are forward-looking. By their nature, forward-looking statements require the Company to make assumptions and are subject to inherent risks and uncertainties. There is significant risk that the assumptions, predictions and other forward-looking statements will not prove to be accurate. Readers are cautioned not to place undue reliance on forward-looking statements as a number of factors could cause assumptions, actual future results and events to differ materially from those expressed in the forward-looking statements. Accordingly, this document is subject to the disclaimer and qualified in its entirely by the assumptions, qualifications and risk factors referred to in the management's discussion and analysis of S Chand's Annual Report, FY2022.



S Chand And Company Limited Standalone financial statements for the year ended 31 March 2022

INDEPENDENT AUDITOR'S REPORT

To the Members of S Chand And Company Limited

Report on the Audit of the Standalone Financial Statements

Qualified Opinion

- 1. We have audited the accompanying standalone financial statements of S Chand And Company Limited ('the Company'), which comprise the Balance Sheet as at 31 March 2022, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flow and the Statement of Changes in Equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.
- 2. In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2022, and its profit (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

Basis for Qualified Opinion

- 3. As stated in note 62 of the standalone financial statements, the Company has a non-current investment in DS Digital Private Limited ('DS Digital'), a subsidiary of the Company amounting to ₹ 247.78 million (net of impairment of ₹ 55.00 million), and has loans and trade/ other receivables recoverable from such subsidiary company amounting to ₹ 149.56 million and ₹ 48.65 million, respectively, as at 31 March 2022. DS Digital has been incurring operational losses since earlier years as a result of which the net worth of such subsidiary company has been completely eroded. Management, based on their internal assessment, has assessed that the aforesaid recoverable balances are fully recoverable as at 31 March 2022 and hence, no adjustments are required to be made to the accompanying standalone financial statements. However, in absence of sufficient and appropriate evidence to support management's assessment as above, we are unable to comment on the appropriateness of the carrying value of the aforesaid recoverable balances as at 31 March 2022 and the consequential impact thereof on the accompanying standalone financial statements for the year ended 31 March 2022.
- 4. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Emphasis of Matter – Impact of Covid-19

5. We draw attention to note 61 of the standalone financial statements which describes the effects of uncertainties relating to the outbreak of Covid-19 pandemic and management's evaluation of its impact on the Company's operations and the accompanying standalone financial statements of the Company as at the balance sheet date, the extent of which is significantly dependent on future developments. Our opinion is not modified in respect of this matter.

Key Audit Matters

- 6. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.
- 7. In addition to the matters described in the Basis for Qualified Opinion section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Key audit matter

Assessment of the realisability of investments made and loans given to a subsidiary company:

As at 31 March 2022, the Company has investments in New Saraswati House (India) Private Limited (herein referred as "NSH") amounting to ₹ 1,483.99 million and has given loans amounting to ₹ 125.00 million. NSH has incurred losses during the previous years.

Since, the recoverability of the aforesaid amounts is largely dependent on the operational performance of NSH, therefore, there is a risk that NSH may not achieve the anticipated business performance, leading to an impairment charge that has not been recognised by the management.

Management has assessed the realisability of the aforesaid amounts by carrying out a valuation of the subsidiary's business using the discounted cashflow method ("the Model"). The Model involves estimates pertaining to expected business and earnings forecasts and key assumptions including those related to discount and long-term growth rates. These estimates require high degree of management judgement and is inherently subjective.

Considering the materiality of the above matter to the standalone financial statements, complexities and judgement involved, and the significant auditor attention required to test such management's judgement, we have identified this as a key audit matter for current year audit.

How our audit addressed the key audit matter

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Company to determine recoverability of the amounts receivable from its subsidiary company including design and implementation of controls. We have tested the design and operating effectiveness of these controls;
- b) Obtained the valuation model from the management and reviewed their conclusions, including reading the report provided by an independent valuation expert for investment engaged by the management;
- Assessed the professional competence, objectivity and capabilities of the third party expert used by the management for performing the required valuations to estimate the recoverable value of the amounts receivable from the subsidiary;
- d) Tested the inputs used in the Model by examining the underlying data and validating the future projections by comparing past projections with actual results, including discussions with management relating to these projections;
- e) Assessed the reasonableness of the key assumptions used and appropriateness of the valuation methodology applied by engaging auditor's valuation specialists. Tested the discount rate and terminal growth rates used in the forecast including comparison to economic and industry forecasts, where appropriate;
- f) Evaluated sensitivity analysis performed by the management and performed independent sensitivity analysis on these key assumptions to assess potential impact of downside in the underlying cash flow forecasts and assessed the possible mitigating actions identified by management;
- g) Evaluated the appropriateness and adequacy of disclosures made in the standalone financial statements in accordance with the applicable accounting standards.

b) Provisions for doubtful debts:

The Company has reported net trade receivables of ₹ 1,177.38 million as at 31 March 2022 and expected credit losses allowance of ₹ 159.87 million as detailed in note 15 of the standalone financial statements. Further, refer note 2.13 of the standalone financial statements, which outlines the accounting policy for determining the allowance for doubtful debts.

Owing to the nature of operations of the Company and related customer profiles, the Company has significant receivable balances that are past the credit period for the products offered by the Company. The Company is required to regularly assess the recoverability of its trade receivables. The recoverability of trade receivables was significant to our audit due to the value of amounts outstanding beyond the credit terms extended to customers.

The provisions for doubtful debts are determined using expected credit loss model under Ind AS 109 Financial Instruments. This involves judgement as the expected credit losses must reflect information about past events, current conditions and forecasts of future conditions, as well as the time value of money. Therefore, it is determined to be a key audit matter.

Considering the materiality of trade receivables balances to the Company's standalone financial statements and the significant estimates and judgements involved in the estimation of expected credit losses due to long standing trade balances, this is considered as a key audit matter for the current year audit.

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Company to determine provision for doubtful debts including design and implementation of controls. We have tested the design and operating effectiveness of these controls;
- Assessed the Company's accounting policy with respect to provision for doubtful debts, which included assessing appropriateness of the expected credit loss impairment model and checking the mathematical accuracy of the calculations;
- Evaluated management's assessment of change in risk of default based on enquiry with relevant personnel and corroboration with independently available external information, if any;
- d) On a sample basis, obtained direct confirmations from the customers of the Company having outstanding receivable balances as at the reporting date;
- Where direct confirmations were not obtained, subsequent realisation of the outstanding invoices and / or customer acknowledgement of goods received or services rendered was assessed;
- f) Assessed the Company's disclosures in relation to trade receivables included in the standalone financial statements.



Key audit matter

Estimation of sales returns and discounts:

Refer accounting policies in note 2.5 to the standalone financial statements.

The Company is involved in publishing and distribution of educational books. Due to the nature of business, the Company offers an option to the customers to return unsold inventory. Significant amount of sales returns are received in the year subsequent to the year when books are sold. Discount comprises of turnover, cash and additional discount. Turnover discount is offered to the customers in the period subsequent to the reporting date based on parameters for a specified period. Cash discount is offered based on the cash discount schemes applicable to certain months. Further, at the time of annual settlement, which may not coincide with the financial year, with respective debtors additional discounts are offered based on their negotiations agreed with respective customers. Provision for such sales returns and discounts are estimated, deducted from revenue and accounts receivables.

Estimates of sales returns and discounts are required to be made at the time of sale. When determining the appropriate allowance, management considers historical trends, present changes in policies for the academic season, as a basis for the estimate as well as all other known factors, which could significantly influence the level of future sales returns and discount claims. Significant judgement is required in assessing the appropriate level of the provision for sales return and discounts.

Measuring provisions for sales return and discounts is a key audit matter as it requires significant estimates made by Management. Such judgements include management's expectation of sales returns and discounts and historical estimates of sales returns and discounts vis a vis the sales returns and discounts received during the year.

How our audit addressed the key audit matter

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Company to determine provision for sales return and discount including design and implementation of controls. We have tested the design and operating effectiveness of these controls;
- Obtained management's calculations for provision for sales returns and discounts, recalculated the amounts for mathematical accuracy and evaluated the assumptions used by reference to internal sources (i.e. management budgets and schemes offered to customers);
- Considered the accuracy of management's estimates in previous years by comparing historical provisions to the actual amounts to assess the management ability to accurately estimate their sales returns and discounts;
- d) Tested the actual sales return and discounts passed to customers after the balance sheet date and upto 10 days prior to approval of financials to determine whether the revenue has been recognised in the appropriate period;
- e) Assessed the disclosures in respect of sales returns and discounts included in the standalone financial statements.

d) Deferred tax assets:

As on 31 March 2022, the Company has recognised deferred tax assets (net) amounting to ₹ 249.92 million. The recognition of deferred tax liabilities includes all taxable temporary differences, while deferred tax assets are only recorded to the extent it is probable that sufficient deferred tax liabilities or taxable profit will be available in the future against which the deductible temporary differences can be used.

Management has recognised deferred tax asset on the unabsorbed losses basis the reasonable certainty that sufficient taxable profits, based on forecast of business operations, will be available with the Company in future. However, in view of the Covid-19 impact, the realisation of deferred tax may take more time than the period estimated by management.

Since, the recognition of deferred tax assets relies on the significant application of judgement by the management in respect of assessing the probability and sufficiency of future taxable profits and future reversals of existing taxable temporary differences, it is considered as key audit matter.

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Company to compute and assess realisability of deferred tax assets including design and implementation of controls. We have tested the design and operating effectiveness of these controls;
- Obtained the management's calculation for the computation of deferred taxes and performed re-computation to test arithmetical accuracy;
- Traced inputs used in the deferred tax calculation from source documents;
- d) Analysed the future projections of the Company, as approved by the Board of Directors of the Company and assumptions used as to when it would be certain that Company would earn future taxable income;
- Evaluated management's assessment of time period available for adjustment of such deferred tax assets as per provisions of the Income Tax Act, 1961 and appropriateness of the accounting treatment with respect to the recognition of deferred tax assets as per requirements of Ind AS 12, Income Taxes;
- Assessed the sensitivity of the outcomes in the above scenario to reasonably possible changes in assumptions and evaluated the realisability of deferred tax asset as to when the Company would earn future taxable profits;
- g) Assessed the disclosures in respect of deferred tax included in the standalone financial statements.

Information other than the Financial Statements and Auditor's Report thereon

- 8. The Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the standalone financial statements and our auditor's report thereon. The Annual Report is expected to be made available to us after the date of this auditor's report.
- Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
- In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.
- When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

- 9. The accompanying standalone financial statements have been approved by the Company's Board of Directors. The Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these standalone financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS specified under section 133 of the Act and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.
- 10. In preparing the standalone financial statements, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
- 11. Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

- 12. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 13. As part of an audit in accordance with Standards on Auditing, specified under section 143(10) of the Act we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit
 procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The
 risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
 forgery, intentional omissions, misrepresentations, or the override of internal control;
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system with reference to financial statements in place and the operating effectiveness of such controls;
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
 - Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern;
 - Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation;



- 14. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- 15. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- 16. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- 17. As required by section 197(16) of the Act based on our audit, we report that the Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act.
- 18. As required by the Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of section 143(11) of the Act we give in the Annexure A a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 19. Further to our comments in Annexure A, as required by section 143(3) of the Act based on our audit, we report, to the extent applicable, that:
 - a) We have sought and except for the matter described in the Basis for Qualified Opinion section, obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the accompanying standalone financial statements;
 - b) Except for the possible effects of the matter described in the Basis for Qualified Opinion section, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c) The standalone financial statements dealt with by this report are in agreement with the books of account;
 - d) Except for the possible effects of the matter described in the Basis for Qualified Opinion section, in our opinion, the aforesaid standalone financial statements comply with Ind AS specified under section 133 of the Act;
 - e) The matter described in paragraph 3 under the Basis for Qualified Opinion section, in our opinion, may have an adverse effect on the functioning of the Company;
 - f) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2022 from being appointed as a director in terms of section 164(2) of the Act;
 - g) The qualification relating to the maintenance of accounts and other matters connected therewith are as stated in the Basis for Qualified Opinion section;
 - h) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company as on 31 March 2022 and the operating effectiveness of such controls, refer to our separate Report in Annexure B wherein we have expressed an unmodified opinion; and
 - i) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company, as detailed in note 54 to the standalone financial statements, has disclosed the impact of pending litigations on its financial position as at 31 March 2022;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31 March 2022;
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31 March 2022;
 - iv. a. The management has represented that, to the best of its knowledge and belief, as disclosed in note 59(v) to the standalone financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Company to or in any persons or entities, including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf the Ultimate Beneficiaries;
 - b. The management has represented that, to the best of its knowledge and belief, as disclosed in note 59(vi) to the standalone financial statements, no funds have been received by the Company from any persons or entities, including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

- c. Based on such audit procedures performed as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.
- v. The Company has not declared or paid any dividend during the year ended 31 March 2022.

For Walker Chandiok & Co LLP

Chartered Accountants

Firm's Registration No.: 001076N/N500013

Tarun Gupta

Partner

Membership No.: 507892 UDIN: 22507892AJNGRS1573

Place: New Delhi Date: 24 May 2022

Annexure A referred to in Paragraph 18 of the Independent Auditor's Report of even date to the members of S Chand And Company Limited on the standalone financial statements for the year ended 31 March 2022

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and right of use assets.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a regular program of physical verification of its property, plant and equipment and right of use assets under which the assets are physically verified in a phased manner over a period of three years, which in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. In accordance with this program, certain property, plant and equipment and right of use assets were verified during the year and no material discrepancies were noticed on such verification.
 - (c) The title deeds of all the immovable properties held by the Company (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
 - (d) The Company has not revalued its Property, Plant and Equipment and Right of Use assets or Intangible assets during the year.
 - (e) No proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder. Accordingly, reporting under clause 3(i)(e) of the Order is not applicable to the Company.
- (ii) (a) The management has conducted physical verification of inventory at reasonable intervals during the year. In our opinion, the coverage and procedure of such verification by the management is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed.
 - (b) The Company has working capital limits in excess of ? 50.00 million sanctioned by banks based on the security of current assets. The quarterly returns/ statements, in respect of the working capital limits have been filed by the Company with such banks and such returns/



statements are in agreement with the books of accounts of the Company for the respective periods which were subject to audit/review except for the following:

Name of the Bank	Working capital limit sanctioned (₹ in million)	Nature of current assets offered as security	Quarter	Amount reported as per returns/ statements (₹ in million)	Amount as per books of accounts (₹ in million)	Difference (₹ in million)	Remarks/ reason, if any
		Inventories		577.55	519.08	58.47	Refer note below
		Trade receivables	June 2021	1,051.85	1,101.46	(49.61)	
		Trade payables		266.07	504.04	(237.97)	
	300.00	Inventories	September 2021	549.40	525.13	24.27	
		Trade receivables		940.32	973.40	(33.08)	
HDFC Bank		Trade payables		176.08	358.49	(182.41)	
прго вапк		Inventories	December 2021	667.85	603.13	64.72	
		Trade receivables		745.91	783.03	(37.12)	
		Trade payables		294.37	485.31	(190.94)	
		Inventories	March 2022	393.53	393.61	(80.0)	
		Trade receivables		1,139.76	1,177.38	(37.62)	
		Trade payables		385.34	581.60	(196.26)	
		Inventories		667.85	603.13	64.72	-
		Trade receivables	December 2021	745.91	783.03	(37.12)	- - -
State Bank of India	400.00	Trade payables		294.37	485.31	(190.94)	
State Dank of India	400.00	Inventories		393.53	393.61	(0.08)	
		Trade receivables	March 2022	1,139.76	1,177.38	(37.62)	
		Trade payables	-	385.34	581.60	(196.26)	

Note: Following are the nature of reconciling items between amounts reported as per quarterly returns/ statements and amounts as per books of accounts:

- Inventories adjustments on account of sales returns and provision for slow moving/ non-moving items (finalised at the time of audit/ review completion);
- Trade receivables on account of exclusion of related party balances, and adjustments related to provision for sales returns/ discounts (finalised at the time of audit/ review completion); and
- Trade payables on account of exclusion of payables towards royalty and expenses accrual other than creditors for printing and purchase of books.
- (iii) (a) The Company has provided loans and guarantee to Subsidiaries during the year as per details given below:

Particulars Particulars	Amount (₹ in million)
Aggregate amount granted during the year:	
- Subsidiaries (loans)	75.76
- Subsidiaries (guarantee)	90.00
Balance outstanding as at balance sheet date in respect of above cases:	
 Subsidiaries (loans) 	56.67
- Subsidiaries (guarantee)	90.00

- (b) In our opinion, and according to the information and explanations given to us, the investments made and guarantee provided during the year by the Company are not prejudicial to the Company's interest. However, according to the information and explanations given to us and based on the audit procedures performed by us, we are of the opinion that the terms and conditions of loans granted by the Company to its one subsidiary, (total loan amount granted ? 16.5 million and balance outstanding as at balance sheet date ? 149.56 million) are, prima facie, prejudicial to the Company's interest considering the financial standing of the borrower. Further, the Company has not given any security during the year.
- (c) In respect of loans and advances in the nature of loans granted by the Company, the schedule of repayment of principal and payment of interest has been stipulated and the repayments/receipts of principal and interest are regular.
- (d) There is no amount which is overdue for more than 90 days in respect of loans or advances in the nature of loans granted to such companies.

(e) The Company has granted loans which had fallen due during the year and such loans were extended during the year. The details of the same has been given below:

Name of the party	Nature of loan	Total loan amount (₹ in million)	Nature of extension	Aggregate amount of overdues of existing loans renewed or extended or settled by fresh loans (₹ in million)	Percentage of the aggregate to the total loans granted during the year	
DS Digital Private Limited	Business	128.31	Extension of loan tenure	270.17	0000/	
Safari Digital Education Initiatives Private Limited	purpose	150.83	Extension of loan tenure	279.15	368%	

- (f) The Company has not granted any loan or advance in the nature of loan, which is repayable on demand or without specifying any terms or period of repayment.
- (iv) In our opinion, and according to the information and explanations given to us, the Company has complied with the provisions of section 186 of the Act in respect of loans, investments, guarantees and security, as applicable. Further, the Company has not entered into any transaction covered under section 185.
- (v) In our opinion, and according to the information and explanations given to us, the Company has not accepted any deposits or there is no amount which has been considered as deemed deposit within the meaning of sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended). Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.
- (vi) The Central Government has not specified maintenance of cost records under sub-section (1) of section 148 of the Act, in respect of Company's products/business activity. Accordingly, reporting under clause 3(vi) of the Order is not applicable.
- (vii) (a) In our opinion, and according to the information and explanations given to us, undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, have generally been regularly deposited with the appropriate authorities by the Company, though there have been slight delays in a few cases. Further, no undisputed amounts payable in respect thereof were outstanding at the year-end for a period of more than six months from the date they became payable.
 - (b) According to the information and explanations given to us, there are no statutory dues referred in sub-clause (a) which have not been deposited with the appropriate authorities on account of any dispute except for the following:

Statement of Disputed Dues

Name of the statute	Nature of dues	Gross Amount (₹ in million)	Amount paid under Protest (₹ in million)	Period to which the amount relates	Forum where dispute is pending	Remarks, if any
Income Tax Act,	Income Tax	4.44	-	AY 2015-16	CIT(A)	NA
1961	income tax	4.93	-	AY 2017-18	CIT(A)	NA

- (viii) According to the information and explanations given to us, no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961) which have not been recorded in the books of accounts.
- (ix) (a) According to the information and explanations given to us, the Company has not defaulted in repayment of its loans or borrowings or in the payment of interest thereon to any lender.
 - (b) According to the information and explanations given to us including representation received from the management of the Company, and on the basis of our audit procedures, we report that the Company has not been declared a willful defaulter by any bank or financial institution or other lender.
 - (c) In our opinion and according to the information and explanations given to us, money raised by way of term loans were applied for the purposes for which these were obtained.
 - (d) In our opinion and according to the information and explanations given to us, and on an overall examination of the financial statements of the Company, funds raised by the Company on short term basis have not been utilised for long term purposes.
 - (e) According to the information and explanations given to us and on an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries or associate.
 - (f) According to the information and explanations given to us, the Company has raised loans during the year on the pledge of securities held in its subsidiary as per details below. Further, the Company has not defaulted in repayment of such loans raised.

Nature of loan taken		Amount of loan (₹ in million)	Name of the subsidiary	Relation	Details of security pledged	Whether there was default in repayment of loan	Remarks, if any
Term loan	TATA Capital Finance Limited	100.00	Chhaya Prakashani Limited	Subsidiary	50% Pledge of unlisted shares	No	NA



- (x) (a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments), during the year. Accordingly, reporting under clause 3(x)(a) of the Order is not applicable to the Company.
 - (b) According to the information and explanations given to us, the Company has not made any preferential allotment or private placement of shares or (fully, partially or optionally) convertible debentures during the year. Accordingly, reporting under clause 3(x)(b) of the Order is not applicable to the Company.
- (xi) (a) To the best of our knowledge and according to the information and explanations given to us, no fraud by the Company or on the Company has been noticed or reported during the period covered by our audit.
 - (b) No report under section 143(12) of the Act has been filed with the Central Government for the period covered by our audit.
 - (c) According to the information and explanations given to us including the representation made to us by the management of the Company, there are no whistle-blower complaints received by the Company during the year.
- (xii) The Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.
- (xiii) In our opinion and according to the information and explanations given to us, all transactions entered into by the Company with the related parties are in compliance with sections 177 and 188 of the Act, where applicable. Further, the details of such related party transactions have been disclosed in the standalone financial statements, as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified in Companies (Indian Accounting Standards) Rules 2015 as prescribed under section 133 of the Act.
- (xiv) (a) In our opinion and according to the information and explanations given to us, the Company has an internal audit system as required under section 138 of the Act which is commensurate with the size and nature of its business.
 - (b) We have considered the reports issued by the Internal Auditors of the Company till date for the period under audit.
- (xv) According to the information and explanation given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with them and accordingly, provisions of section 192 of the Act are not applicable to the Company.
- (xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, reporting under clauses 3(xvi)(a), (b) and (c) of the Order are not applicable to the Company.
 - (b) Based on the information and explanations given to us and as represented by the management of the Company, the Group (as defined in Core Investment Companies (Reserve Bank) Directions, 2016) does not have any Core Investment Company.
- (xvii) The Company has not incurred any cash loss in the current as well as the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements, our knowledge of the plans of the Board of Directors and management and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) According to the information and explanations given to us, although the Company fulfilled the criteria as specified under section 135(1) of the Act read with the Companies (Corporate Social Responsibility Policy) Rules, 2014, however, in the absence of average net profits in the immediately three preceding years, there is no requirement for the Company to spend any amount under sub-section (5) of section 135 of the Act. Accordingly, reporting under clause 3(xx) of the Order is not applicable to the Company.
- (xxi) The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For Walker Chandiok & Co LLP

Chartered Accountants

Firm's Registration No.: 001076N/N500013

Tarun Gupta

Partner

Membership No.: 507892 UDIN: 22507892AJNGRS1573

Place: New Delhi Date: 24 May 2022

Annexure B

Independent Auditor's Report on the internal financial controls with reference to the standalone financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

1. In conjunction with our audit of the standalone financial statements of S Chand And Company Limited ('the Company') as at and for the year ended 31 March 2022, we have audited the internal financial controls with reference to financial statements of the Company as at that date.

Responsibilities of Management and Those Charged with Governance for Internal Financial Controls

2. The Company's Board of Directors is responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility for the Audit of the Internal Financial Controls with Reference to Financial Statements

- 3. Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the ICAI prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements, and the Guidance Note issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.
- 4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.
- 5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls with Reference to Financial Statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

7. Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such controls were operating effectively as at 31 March 2022, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

For Walker Chandiok & Co LLP

Chartered Accountants

Firm's Registration No.: 001076N/N500013

Tarun GuptaPartner

Membership No.: 507892 UDIN: 22507892AJNGRS1573

Place: New Delhi Date: 24 May 2022



ANNEXURE 1

Statement on Impact of Audit Qualifications (for audit report with modified opinion) submitted along-with Annual Audited Financial Results - (Standalone)

Statement on Impact of Audit Qualifications for the Quarter and Year ended March 2022 [See Regulation 33 / 52 of the SEBI (LODR) (Amendment) Regulations, 2016]

Rs. In Mn

l.	SI. No.	Particulars	Audited Figures (as reported before adjusting for qualifications)	Adjusted Figures (audited figures after adjusting for qualifications)
	1.	Turnover / Total income	1,889.74	1,889.74
	2.	Total Expenditure	1,772.48	1,772.48
	3.	Net Profit/(Loss)	88.70	88.70
	4.	Earnings Per Share	2.53	2.53
	5.	Total Assets	9,439.01	9,439.01
	6.	Total Liabilities	1,475.46	1,475.46
	7.	Net Worth	7,963.55	7,963.55
	8.	Any other financial item(s) (as felt appropriate by the management)	-	-

II. Audit Qualification (each audit qualification separately):

a. Details of Audit Qualification:

The Auditors draw attention to note 11 of the Statement which states that, the Company has a non-current investment in DS Digital Private Limited ('DS Digital'), a subsidiary of the Company amounting to INR 247.78 million (net of impairment of INR 55 million), and has loans and trade/ other receivables recoverable from such subsidiary company amounting to INR 149.56 million and INR 48.65 million, respectively, as at 31st March 2022. DS Digital has been incurring operational losses since earlier years as a result of which the net worth of such subsidiary company has been completely eroded. Management, based on their internal assessment, has assessed that the aforesaid recoverable balances are fully recoverable as at 31st March 2022 and hence, no adjustments are required to be made to the accompanying financial results. However, in absence of sufficient and appropriate evidence to support management's assessment as above, the Auditors were unable to comment on the appropriateness of the carrying value of the aforesaid recoverable balances as at 31st March 2022 and the consequential impact thereof on the accompanying standalone financial results for the quarter and year ended 31st March 2022.

b. Type of Audit Qualification: Qualified Opinion / Disclaimer of Opinion / Adverse Opinion

Qualified Opinion

c. Frequency of qualification: Whether appeared first time / repetitive / since how long continuing

Continuing since Quarter ended December 2021

d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:

The Company has a non-current investment in DS Digital Private Limited ('DS Digital'), subsidiary of the Company amounting to ? 247.78 million (net of impairment of ? 55 million) in form of investment in equity shares and preference shares as at 31st March 2022. Furter, there are loans and trade/ other receivables recoverable from DS Digital amounting to ? 149.56 million and ? 48.65 million respectively. DS Digital has been incurring losses since earlier years and have eroded its net worth. The management has filed a composite Scheme of arrangement ('the Scheme') (refer note below) having an appointed date as 1 April 2017. As per the Scheme, DS Digital would cease to exist as education business would get demerged into S Chand and the residual business of DS Digital would get merged into Safari Digital. Merger would bring synergies which will help the resulting entity (Safari Digital) to optimize the utilization of resources to exploit the anticipated business opportunities more efficiently leading to financial strengthening. The Scheme has been filed with NCLT and due to the current scenario of COVID-19 and nationwide restrictions, the hearing for this matter has been delayed. Management believes that the aforesaid recoverable balances from DS Digital are good and recoverable as at 31st March 2022 based upon an independent valuation of the Intellectual Property which the company holds.

Note:

The Company had filed Draft Composite Scheme of Arrangement on 9 January 2018, amongst Blackie & Son (Calcutta) Private Limited ("Blackie"), Nirja Publishers & Printers Private Limited ("Nirja"), DS Digital Private Limited ("DS Digital"), Safari Digital Education Initiatives Private Limited ("Safari Digital") and S Chand And Company Limited ("S Chand") and their respective shareholders and creditors (Composite Scheme) with BSE Limited ('BSE') and National Stock Exchange of India Limited ('NSE') under Regulation 37 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 and Circular no. CFD/DlL3/ClR/2017/21 dated 10 March 2017 ("SEBI Circular"). The Scheme inter alia includes amalgamation of Blackie and Nirja with and into S Chand, demerger of the education business of DS Digital & Safari Digital with and into S Chand and amalgamation of residual business (after demerger) of DS Digital with and into Safari Digital. The Company had filed the Scheme with NCLT. NCLT vide its order dated 10 February 2020 had directed to convene meetings of shareholders, secured & unsecured creditors of S Chand and meeting of secured and unsecured creditors of Nirja and DS Digital ("the meetings") for approval of the Scheme. However, due to Covid19 pandemic and nationwide lockdown the meetings were deferred. NCLT vide its order dated 29 May 2020 has directed to convene these meetings through video conferencing in the month of July 2020. These meetings were convened through video conferencing on 17 July 2020 and 18 July 2020. Respective creditors and shareholders have approved the Composite Scheme and thereafter Company has filed a second motion application with NCLT for approval of the Composite Scheme. The approval of NCLT is awaited.

e. For Audit Qualification(s) where the impact is not quantified by the auditor:

(i) Management's estimation on the impact of audit qualification:

Not Applicable

(ii) If management is unable to estimate the impact, reasons for the same:

Not Applicable

(iii) Auditors' Comments on (i) or (ii) above:

Not Applicable

III. Signatories

For S Chand and Company Limited

Sd/-

Himanshu Gupta

Managing Director

Place : New Delhi Date : 24th May 2022

For S Chand and Company Limited

Sd/-

Saurabh Mittal

CFO

Place: New Delhi Date: 24th May 2022

For S Chand and Company Limited

Sd/-

Archana Capoor

Audit Committee Chairperson

Place : New Delhi Date : 24th May 2022

For Walker Chandiok & Co LLP

Chartered Accountants

Firm Registration No.: 001076N/N500013

Sd/-

Tarun Gupta

Partner

Membership No. 507892 **Place:** New Delhi

Date: 24th May 2022

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S Chand And Company Limited Standalone Balance Sheet as at 31 March 2022

CIN:L22219DL1970PLC005400			(₹ in millions)	
		As at	As at	
	Notes	31 March 2022	31 March 2021	
Assets		2022	2021	
Non-current assets				
Property, plant and equipment	3	113.23	121.84	
Right-of-use assets	4	139.45	198.22	
Capital work-in-progress	5	4.14	1.18	
Goodwill	6	23.83	23.83	
Other intangible assets	6	105.82	123.95	
Intangible assets under development	7	1.67	0.89	
Financial assets	1	1.07	0.09	
- Investments	8	6,163.29	6,121.54	
	9			
- Loans		150.38	127.55	
- Other financial assets	10	9.52	11.54	
Deferred tax assets (net)	11	249.92	284.25	
Other non-current assets	12	35.28	32.64	
Total non-current assets		6,996.53	7,047.43	
Current assets		000.04	454.04	
Inventories	13	393.61	451.34	
Financial assets				
- Investments	14	81.00	51.21	
- Trade receivables	15	1,177.38	1,354.09	
- Cash and cash equivalents	16	253.18	171.51	
- Bank balances other than cash and cash equivalents	17	32.32	31.18	
- Loans	9	290.99	312.94	
- Other financial assets	10	178.36	169.78	
Other current assets	12	35.64	33.21	
Total current assets		2,442.48	2,575.26	
Total assets		9,439.01	9,622.69	
Equity and liabilities		.,		
Equity				
Equity share capital	18	175.22	174.88	
Other equity	19	7,788.33	7,682.65	
Total equity	10	7,963.55	7.857.53	
Non-current liabilities		7,000.00	1,001.00	
Financial liabilities				
- Borrowings	20	285.33	388.57	
- Lease liabilities	21	8.52	63.06	
Provisions	22	16.79	17.34	
Total non-current liabilities		310.64	468.97	
Current liabilities		310.04	400.97	

Financial liabilities	00	407.00	F 40.0F	
- Borrowings	23	427.63	546.95	
- Lease liabilities	21	26.62	39.62	
- Trade payables	24	00.00	00.5=	
Micro enterprises and small enterprises		23.32	22.07	
Other than micro enterprises and small enterprises		558.28	539.70	
- Other financial liabilities	25	69.97	101.02	
Other current liabilities	26	57.48	45.45	
Provisions	22	1.52	1.38	
Total current liabilities		1,164.82	1,296.19	
Total equity and liabilities		9,439.01	9,622.69	

The accompanying notes are an integral part of the standalone financial statements.

As per our report of even date

Chartered Accountants Firm Registration No.: 001076N/N500013

Summary of significant accounting policies

For Walker Chandiok & Co LLP For and on behalf of the Board of Directors of S Chand And Company Limited

Sd/-Sd/-Sd/-Sd/-Sd/-Tarun Gupta Himanshu Gupta Savita Gupta Jagdeep Singh Saurabh Mittal Company Secretary Partner Managing Director Director Chief Financial Officer Membership No.: 507892 DIN: 00054015 DIN: 00053988

Place: New Delhi Place : New Delhi Place: New Delhi Place: New Delhi Place : New Delhi Date: 24 May 2022 Date: 24 May 2022 Date: 24 May 2022 Date: 24 May 2022 Date: 24 May 2022

S Chand And Company Limited Standalone Statement of Profit and Loss for the year ended 31 March 2022

CIN:L22219DL1970PLC005400 (₹ in millions)

		Notes	For the year ended 31 March 2022	For the year ended 31 March 2021
I	Revenue from operations	27	1,699.66	1,430.39
Ш	Other income	28	190.08	216.20
Ш	Total Income		1,889.74	1,646.59
IV	Expenses			
	Cost of published goods/material consumed	29	548.62	399.58
	Purchase of stock-in-trade	30	38.86	63.18
	Decrease in inventories of finished goods and stock-in-trade	31	115.50	143.97
	Employee benefits expense	32	407.74	340.67
	Finance costs	33	121.61	156.98
	Depreciation and amortisation expense	34	81.12	88.66
	Other expenses	35	459.03	416.55
	Total expenses		1,772.48	1,609.59
٧	Profit before exceptional item and tax		117.26	37.00
	Exceptional item	36	-	5.00
VI	Profit before tax		117.26	32.00
VII	Tax expenses:			
	Current tax	37	5.51	-
	Tax relating to earlier years		(10.00)	-
	Deferred tax		33.05	9.76
	Total tax expenses		28.56	9.76
VIII	Profit for the year		88.70	22.24
IX	Other comprehensive income			
	- Items that will not be reclassified to profit or loss			
	Re-measurement (gains)/losses on defined benefit plans		(4.40)	(9.80)
	Income tax effect		1.28	2.85
Χ	Total comprehensive income for the year		91.82	29.19
ΧI	Earnings per equity share:	38		
	(1) Basic		2.53	0.64
	(2) Diluted		2.53	0.64
	Summary of significant accounting policies	2		

Firm Registration No.: 001076N/N500013

The accompanying notes are an integral part of the standalone financial statements.

As per our report of even date

For Walker Chandiok & Co LLP

For and on behalf of the Board of Directors of S Chand And Company Limited

Chartered Accountants

Firm Registration No.: 001076N/N500013

Sd/- Tarun Gupta Partner Membership No.: 507892	Sd/- Himanshu Gupta Managing Director DIN: 00054015	Sd/- Savita Gupta Director DIN: 00053988	Sd/- Saurabh Mittal Chief Financial Officer	Sd/- Jagdeep Singh Company Secretary
Place : New Delhi	Place : New Delhi	Place : New Delhi	Place : New Delhi	Place : New Delhi
Date : 24 May 2022	Date : 24 May 2022	Date : 24 May 2022	Date : 24 May 2022	Date : 24 May 2022





S Chand And Company Limited Standalone Cash Flow Statement for the year ended 31 March 2022

CIN:L22219DL1970PLC005400 (₹ in millions)

JIN:L22219DL1970PLG005400		(₹ in millions)	
	For the year ended 31 March 2022	For the year ended 31 March 2021	
A. Cash flow from operating activities			
Profit before tax	117.26	32.00	
Adjustment to reconcile profit before tax to net cash flows			
Depreciation and amortisation expense	81.12	88.66	
Unrealised foreign exchange loss/ (gain) (net)	2.73	(3.69)	
Net gain on sale of current investments	(2.46)	(1.00)	
Loss on sale of property, plant and equipment (net)	0.64	0.90	
Provision for expected credit loss, advances and bad debts written-off (net)	10.68	(8.09)	
Finance costs	121.61	156.98	
Interest income	(76.41)	(70.77)	
Fair value gain on financial instruments at fair value through profit or loss	(2.32)	(1.14)	
Interest income on securities measured at amortised cost	(0.64)	(0.80)	
Provision for diminution in value of investments	-	5.00	
Unwinding financial guarantee obligation	(2.32)	(1.88)	
Rent concession and gain on de-recognition of lease liability	(0.86)	(2.69)	
Miscellaneous balances written back	(3.15)	(2.07)	
Interest income on financial liability	-	(5.73)	
Reversal of financial liability	-	(30.00)	
Employee stock option expense	4.46	0.85	
Operating profit before working capital changes	250.34	156.53	
Movements in working capital:			
Increase/ (decrease) in trade payables	19.83	(56.26)	
Increase in other assets	(56.13)	(20.30)	
Decrease in other liabilities	(13.77)	(29.62)	
Increase in provisions	4.54	0.94	
Decrease in inventories	57.73	211.79	
Decrease in trade receivables	163.29	166.00	
Decrease/ (increase) in loans and advances	(0.88)	4.97	
Cash generated from operations	424.95	434.05	
Direct taxes paid (net of refunds)	10.43	89.15	
Net cash generated form operating activities (A)	435.38	523.20	
B. Cash flows from investing activities			
Purchase of property, plant & equipment including intangible assets and capital work-in-progress	(33.48)	(16.79)	
Purchase of non-current investments	(24.86)	-	
Purchase of current investments	(122.32)	(95.05)	
Proceeds from sale of current investments	95.00	47.55	
Proceeds from sale of property, plant and equipment	12.28	3.88	
Interest received	56.04	32.71	
Loans to related parties (net)	36.27	(27.10)	
Net cash (used in) / generated from investing activities (B)	18.93	(54.80)	

S Chand And Company Limited Standalone Cash Flow Statement for the year ended 31 March 2022 (Continued)

CIN:L22219DL1970PLC005400 (₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
C. Cash flows from financing activities		
Interest paid on borrowings	(113.96)	(139.54)
Proceed from issue of equity shares	5.45	-
Proceed from non-current borrowings	103.50	3.50
Repayment of non-current borrowings	(246.23)	(3.18)
Repayment of current borrowings (net)	(79.83)	(116.30)
Payment of lease liabilities	(41.57)	(52.20)
Net cash used in financing activities (C)	(372.64)	(307.72)
Net increase in cash and cash equivalents (A + B + C)	81.67	160.68
Cash and cash equivalents at the beginning of the year	171.51	10.83
Cash and cash equivalents at the end of the year	253.18	171.51
Components of cash and cash equivalents		
Balances with banks:		
- On current accounts	205.80	51.77
- Cheques in hand	46.11	118.21
- Deposits with original maturity of less than three months	0.84	-
Cash in hand	0.43	1.53
Total cash and cash equivalents (note 16)	253.18	171.51

Notes:

1. Reconciliation of liabilities arising from financing activities

Particulars	As at 31 March 2021	Cash flows	Non cash changes	As at 31 March 2022
Non-current borrowings (including current maturities)	457.91	(142.73)	-	315.18
Current borrowings (excluding current maturities)	477.61	(79.83)	-	397.79
Lease liabilities (refer note 41)	102.68	(41.57)	(25.97)	35.14
	1,038.20	(264.13)	(25.97)	748.11

Particulars	As at 31 March 2020	Cash flows	Non cash changes	As at 31 March 2021
Non-current borrowings (including current maturities)	456.34	0.32	1.25	457.91
Current borrowings (excluding current maturities)	593.91	(116.30)	-	477.61
Lease liabilities (refer note 41)	139.87	(52.20)	15.01	102.68
	1,190.12	(168.18)	16.26	1,038.20

Summary of significant accounting policies

2

The accompanying notes are an integral part of the standalone financial statements.

As per our report of even date

For Walker Chandiok & Co LLP

For and on behalf of the Board of Directors of S Chand And Company Limited

Chartered Accountants
Firm Registration No.: 001076N/N500013

Sd/-Sd/-Sd/-Sd/-Sd/-Tarun Gupta Himanshu Gupta Savita Gupta Saurabh Mittal Jagdeep Singh Chief Financial Officer Partner Managing Director Director Company Secretary DIN: 00054015 Membership No.: 507892 DIN: 00053988

Place : New Delhi Place : New



Standalone statement of changes in equity for the year ended 31 March 2022

CIN:L22219DL1970PLC005400

A. Equity share capital:

Issued, subscribed and fully paid up	No. of shares	₹ in millions
As at 31 March 2020	3,49,75,287	174.88
Issued during the year	-	-
As at 31 March 2021	3,49,75,287	174.88
Issued during the year	68,049	0.34
As at 31 March 2022	3,50,43,336	175.22

B. Other equity (₹ in millions)

		Reserves and surplus				
	Capital reserve	Security premium	Retained earnings	Employee stock options outstanding	Total	
As at 31 March 2020	0.51	6,606.35	1,035.08	10.67	7,652.61	
Profit for the year	-	-	22.24	-	22.24	
Other comprehensive income for the year (net)	-	-	6.95	-	6.95	
Share based payments/ charge during the year	-	-	-	0.85	0.85	
As at 31 March 2021	0.51	6,606.35	1,064.27	11.52	7,682.65	
Profit for the year	-	-	88.70	-	88.70	
Other comprehensive income for the year (net)	-	-	3.12	-	3.12	
Share based payments/ charge during the year	-	-	-	8.75	8.75	
Issue of equity share capital (refer note 19)	-	5.11	-	-	5.11	
As at 31 March 2022	0.51	6,611.46	1,156.09	20.27	7,788.33	

Summary of significant accounting policies

2

The accompanying notes are an integral part of the standalone financial statements.

As per our report of even date

For Walker Chandiok & Co LLP

Chartered Accountants

Date: 24 May 2022

Firm Registration No.: 001076N/N500013

For and on behalf of the Board of Directors of S Chand And Company Limited

Sd/Tarun Gupta
Partner
Membership No.: 507892
Place: New Delhi

92 DIN: 00054015
Place : New Delhi
Date : 24 May 2022

Sd/-

Himanshu Gupta

Managing Director

Sd/-Savita Gupta Director DIN: 00053988

Saurabh Mittal
Chief Financial Officer
088

Sd/-

Sd/-Jagdeep Singh Company Secretary

New Delhi Place : New Delhi Place : New Delhi Place : New Delhi 4 May 2022 Date : 24 May 2022 Date : 24 May 2022 Date : 24 May 2022

Notes to standalone financial statements for the year ended 31 March 2022

CIN:L22219DL1970PLC005400

(Amount in Indian Rupees, unless otherwise stated)

1. Corporate information

S Chand and Company Limited ('the Company') is a public company domiciled in India and is incorporated under the provisions of the Companies Act, 1956 applicable in India. The Company had become a Public Limited Company w.e.f. 8 September 2016 and consequently the name of the Company has changed from S Chand And Company Private Limited to S Chand And Company Limited. Its shares are listed on two recognised stock exchanges in India. The registered office of the Company is located at A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi - 110044. These are standalone financial statements and, accordingly, these Indian Accounting Standard (Ind AS) financial statements incorporate amounts and disclosures related to the Company only.

The Company is principally engaged in publishing of educational books with products ranging from school books, higher academic books, competition and reference books, technical and professional books and children books.

2. Significant accounting policies

2.1 Basis of preparation

The financial statements (standalone financial statement) of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time), presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III) and the guidelines issued by Securities and Exchange Board of India, as applicable to the financial statements.

The standalone financial statements have been prepared on a historical cost convention, except for the following assets and liabilities:

- i) Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).
- ii) Equity settled employee share-based payment plan measured at fair value.
- iii) Defined benefit liabilities are measured at present value of defined benefit obligation
- iv) Certain financial assets and liabilities at amortised cost.

The financial statements are presented in INR "(Indian Rupees)" or "₹". All values are rounded to the nearest million, and two decimals thereof, except when otherwise indicated.

2.2 Current versus non-current classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset as current when it is:

- i. Expected to be realised or intended to sold or consumed in normal operating cycle
- ii. Held primarily for the purpose of trading
- iii. Expected to be realised within twelve months after the reporting period, or
- iv. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- i. It is expected to be settled in normal operating cycle
- ii. It is held primarily for the purpose of trading
- iii. It is due to be settled within twelve months after the reporting period, or
- iv. There is no unconditional right to defer the settlement of liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

2.3 Foreign currencies

Functional and presentational currency

The Company's financial statements are presented in INR, which is also the Company's functional currency. Functional currency is the currency of the primary economic environment in which an entity operates and is normally the currency in which the entity primarily generates and expends cash.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Company at the functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Exchange differences arising on settlement or translation of monetary items are recognised in statement of profit or loss.

2.4 Fair value measurement

The Company measures certain financial instruments and equity settled employee share based payment plan at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- i. in the principal market for the asset or liability, or
- ii. in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 − Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, unquoted financial assets, and significant liabilities, such as valuation of unquoted investments and equity settled employee share based payment plan. Involvement of external valuers is decided upon annually by the Company's management. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained.

At each reporting date, the Company's management analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Company's accounting policies. For this analysis, the Company's management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The Company's management, in conjunction with the Company's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarises accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

- i. Disclosures for significant estimates and assumptions (refer note 2.20)
- ii. Disclosures of fair value measurement hierarchy (note 46)
- iii. Investment in quoted equity shares (note 14)
- iv. Equity settled employee share based payment plan (note 43)

2.5 Revenue from contract with customer

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

The specific recognition criteria described below must also be met before revenue is recognised.

Sale of goods

Revenue from sale of books is recognised at the point in time when control of the asset is transferred to the customer, i.e. at the time of handing over goods to the carrier for transportation.

The Company considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. In determining the transaction price for the sale of books, the Company considers the effects of variable consideration, the existence of significant financing components, non-cash consideration, and consideration payable to the customer (if any).

Job work

Revenue from job work services is recognised at the point in time when control of the asset is transferred to the customer, i.e. at the time of handing over goods to the carrier for transportation or to the customer as per the terms of the contract.

Variable consideration

If the consideration in a contract includes a variable amount, the Company estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved. Some of the contracts with customer provide a right to customer of cash discount if payment is cleared within specified due dates.

· Rights of return

Certain contracts provide a customer with a right to return the goods within a specified period. The provision for anticipated returns is made primarily on the basis of historical return rates as this method best predicts the amount of variable consideration to which the Company will be entitled. The requirements in Ind AS 115 on constraining estimates of variable consideration are also applied in order to determine the amount of variable consideration that can be included in the transaction price.

Turnover discounts

The Company provides turnover discounts to certain customers once the value of products purchased during the period exceeds a threshold specified in the contract. Discounts are offset against amounts payable by the customer. To estimate the variable consideration for the expected future discounts, the Company applies the most likely amount method for contracts with a single-turnover threshold and the expected value method for contracts with more than one turnover threshold. The selected method that best predicts the amount of variable consideration is primarily driven by the number of turnover thresholds contained in the contract. The Company then applies the requirements on constraining estimates of variable consideration and recognises a refund liability for the expected future discounts.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Cash discounts

The Company provides cash discounts to certain customers if customers make the payment within the stipulated time given in the contract. The provision for cash discount is made on estimated basis based on historical trends. The Company then applies the requirements on constraining estimates of variable consideration and recognises a refund liability for the expected future discounts.

Contract balances

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

Interest income

Interest income is recognized on time proportion basis taking into account the amount outstanding and the rate applicable for all financial instruments measured at amortised cost and other interest-bearing financial assets, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses. Interest income is included in other income in the statement of profit and loss.

Dividends

Dividend income is recognised when the Company's right to receive the payment is established, which is generally when shareholders approve the dividend.

Cross charges for shared services

The Company provides various administrative and management services through shared resources to its subsidiary companies to facilitate day to day operations. The Company recognises revenue over time, because the subsidiaries receive and consume the service provided by the Company over that period.

2.6 Taxes

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the tax authorities in accordance with the Indian Income Tax Act, 1961. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Company operates and generates taxable income.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity) are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the
 reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the
 foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss
- In respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets
 are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and
 taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2.7 Property, plant and equipment

Plant and equipments are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing parts of the property, plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of property, plant and equipment are required to be replaced at intervals, the Company recognises such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the statement of profit and loss as incurred.

Property, plant and equipments which are not ready for intended use as on the date of balance sheet are disclosed as capital work-in-progress.

Depreciation

Depreciation on property, plant and equipment, other than leasehold improvements, have been provided on pro-rata basis, on the straight line method, using rates determined based on management's technical assessment of useful economic lives of the asset.

The Company, based on technical assessment made by technical expert and management estimate, depreciates certain items of buildings, plant and equipments, vehicles and computers over estimated useful lives which are different from useful life prescribed in Schedule II to the Companies Act, 2013. The management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Followings are the estimated useful lives of various category of assets used.

Category of assets	Useful life as adopted by management	Useful life as per Schedule II
Buildings	40 -60 years	30 years
Plant and equipments	15 -25 years	15 years
Furniture & fixtures	10 years	10 years
Vehicles	10 years	8 years
Office equipments	5 years	5 years
Computers	6 years	3 years

Leasehold improvements are amortised over economic useful life or unexpired period of lease whichever is less.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

2.8 Intangible assets

Recognition and measurement

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is recognised in the statement of profit and loss when it is incurred.

Amortisation and useful lives

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite lives are amortised over their useful economic lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss in the expense category consistent with the function of the intangible assets.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

Research and development costs

Research costs are expensed as incurred. Development expenditure incurred on an individual project are recognised as an intangible asset when the Company can demonstrate all the following:

• The technical feasibility of completing the intangible asset so that it will be available for use or sale. Its intention to complete the asset

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

- Its ability to use or sell the asset
- How the asset will generate future economic benefits
- The availability of adequate resources to complete the development and to use or sell the asset
- The ability to measure reliably the expenditure attributable to the intangible asset during development

Following initial recognition of the development expenditure as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses, if any. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit.

A summary of the policies applied to the Company's intangible assets is as follows:

Intangible assets	Useful lives	Amortization method used	Internally generated or acquired
Goodwill on business combination	Indefinite	No amortisation	Acquired
Trademark	Finite (10 years)	Amortised on straight line basis over the period of useful lives	Acquired
Computer software	Finite (5 -10 years)	Amortised on straight line basis over the period of useful lives	Acquired
Copyrights	Finite (10 years)	Amortised on straight line basis over the period of copyright	Acquired
Content development	Finite (10 years)	Amortised on straight line basis over the period of content	Internally generated

2.9 Investment in subsidiaries and associates

Investments in subsidiaries and associates are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of these investments, the difference between net disposal proceeds and the carrying amounts are recognised in the statement of profit and loss.

2.10 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets

Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease



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incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

2.11 Inventories

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition is accounted for as follows:

- Raw materials: cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on first in first out basis.
- Finished goods and work in progress: cost includes cost of direct materials and labour and a proportion of manufacturing
 overheads based on the normal operating capacity, but excluding borrowing costs. Cost is determined on first in, first out
 basis.
- Stock-in-trade: cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on first in first out basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale

2.12 Impairment of non-financial assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be

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justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used.

Impairment losses of continuing operations, including impairment on inventories, are recognised in the statement of profit and loss.

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit and loss.

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

2.13 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined under Ind AS 115. Refer to the accounting policies in section Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through other comprehensive income (FVTOCI) with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss



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Financial assets at amortised cost (debt instruments)

A 'financial asset" is measured at the amortised cost if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss.

Financial assets at fair value through OCI (FVTOCI) (debt instruments)

A "financial asset" is classified as at the FVTOCI if both of the following criteria are met:

- The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the statement of profit and loss. On de-recognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to the statement of profit and loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

Equity instruments at FVTOCI

All equity instruments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVTPL. For all other equity instruments, the Company may make an irrevocable election to present subsequent changes in the fair value in other comprehensive income. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to the statement of profit and loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit and loss.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the balance sheet at fair value with net changes in fair value recognised in the statement of profit and loss.

This category includes listed equity investments which the Company had not irrevocably elected to classify at fair value through OCI. Dividends on listed equity investments are recognised in the statement of profit and loss when the right of payment has been established.

De-recognition

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognised (i.e. removed from the Company's standalone balance sheet) when:

- The rights to receive cash flows from the asset have expired, or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of the Company's continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Impairment of financial assets

In accordance with Ind-AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance
- Lease receivables under Ind-AS 116.
- Trade receivables under Ind-AS 115.
- Financial guarantee contracts which are not measured as at FVTPL

The Company follows 'simplified approach' for recognition of impairment loss allowance on:

- Trade receivables, and
- All lease receivables resulting from transactions within the scope of Ind AS 116.

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider:

- All contractual terms of the financial instrument (including prepayment extension, call and similar options) over the expected
 life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated
 reliably, then the entity is required to use the remaining contractual term of the financial instrument.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

As a practical expedient, the Company uses a provision matrix to determine impairment loss allowance on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) recognised during the period is recognised as income/expense in the statement of profit and loss. This amount is reflected under the head 'other expenses' in the statement of profit and loss.

The balance sheet presentation for various financial instruments is described below:-

- a) For financial assets measured as at amortised cost and lease receivables: ECL is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount
- b) Loan commitments and financial guarantee contracts: ECL is presented as a provision in the balance sheet, i.e. as a liability.



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c) Debt instruments measured at FVTOCI: Since, financial assets are already reflected at fair value, impairment allowance is not further reduced from its value. Rather, ECL amount is presented as 'accumulated impairment amount' in the OCI.

For assessing increase in credit risk and impairment loss, the Company combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The Company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Company's financial liabilities include trade and other payables and loans and borrowings including bank overdrafts.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind-AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/losses attributable to changes in own credit risk are recognized in OCI. These gains/loss are not subsequently transferred to the statement of profit and loss. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit and loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss. This category generally applies to borrowings.

Financial guarantee contracts

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognised less cumulative amortisation.

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Re-classification of financial assets

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Company's senior management determines change in the business model as a result of external or internal changes which are significant to the Company's operations. Such changes are evident to external parties. A change in the business model occurs when the Company either begins or ceases to perform an activity that is significant to its operations. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Company does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the standalone balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.14 Employee benefits

Employee benefit in the form of provident fund is a defined contribution scheme. The Company has no obligation, other than the contribution payable to the provident fund. The Company recognizes contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognized as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

The Company operates a defined benefit gratuity plan in India, which requires contributions to be made to a separately administered fund

The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method.

Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Company recognises related restructuring costs

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Company recognises the following changes in the net defined benefit obligation as an expense in the standalone statement of profit and loss:

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
- Net interest expense or income.

Compensated absences

Entitlements to annual leave are recognised when they accrue to employees. Leave entitlements may be availed while in service or encashed at the time of retirement/termination of employment, subject to a restriction on the maximum number of accumulation. The Company determines the liability for such accumulated leave entitlements on the basis of actuarial valuation carried out by an independent actuary at the year end.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid e.g., under short-term cash bonus, if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the amount of obligation can be estimated reliably.

2.15 Share based payments

Employees (including senior executives) of the Company receive remuneration in the form of share based payments, whereby employer render services as consideration for equity instruments (equity-settled transactions).

Equity settled transactions

The cost of equity-settled transactions is determined by the fair value at the date when the grant is made using an appropriate valuation model.

That cost is recognised, together with a corresponding increase in share-based payment (SBP) reserves in equity, over the period in which the performance and/or service conditions are fulfilled in employee benefits expense. The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Company's best estimate of the number of equity instruments that will ultimately vest. The statement of profit and loss expense or credit for a period represents the movement in cumulative expense recognised as at the beginning and end of that period and is recognised in employee benefits expense.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Company's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

No expense is recognised for awards that do not ultimately vest because non-market performance and/or service conditions have not been met. Where awards include a market or non-vesting condition, the transactions are treated as vested irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

When the terms of an equity-settled award are modified, the minimum expense recognised is the expense had the terms had not been modified, if the original terms of the award are met. An additional expense is recognised for any modification that increases the total fair value of the share-based payment transaction, or is otherwise beneficial to the employee as measured at the date of modification. Where an award is cancelled by the entity or by the counterparty, any remaining element of the fair value of the award is expensed immediately through profit or loss.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

2.16 Provisions, contingent liabilities and contingent assets

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly with in the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or reliable estimate of the amount cannot be made. Therefore, in order to determine the amount to be recognised as a liability or to be disclosed as a contingent liability, in each case, is inherently subjective, and needs careful evaluation and

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

judgement to be applied by the management. In case of provision for litigations, the judgements involved are with respect to the potential exposure of each litigation and the likelihood and/or timing of cash outflows from the Company, and requires interpretation of laws and past legal rulings.

Possible inflows of economic benefits to the Company that do not yet meet the recognition criteria of an asset are considered contingent assets.

2.17 Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value.

For the purpose of the standalone statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, as they are considered an integral part of the Company's cash management.

2.18 Earnings per share (EPS)

Basic earnings per share is calculated by dividing the profit or loss for the period attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the year.

Diluted earnings per share are computed and disclosed after adjusting the effects of all dilutive potential equity shares, if any, except when the results will be anti-dilutive.

2.19 Dividend

The Company recognises a liability to make cash or non-cash distributions to equity holders of the Company when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

2.20 Significant accounting judgements, estimates and assumptions

The preparation of the Company's financial statements in conformity with the Indian Accounting Standards requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures (including contingent liabilities). The management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

A. Judgement

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

Determining the lease term of contracts with renewal and termination options – Company as lessee

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

For the lease contracts that includes extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

Leases - estimating the incremental borrowing rate

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

ii) Revenue from contracts with customers

The Company applied the following judgements that significantly affect the determination of the amount and timing of revenue from contracts with customers:

Determining method to estimate variable consideration and assessing the constraint

Certain contracts for the sale of books include cash discounts and turnover discounts and a right to return the goods that give rise to variable consideration. In estimating the variable consideration, the Company is required to use either the expected value method or the most likely amount method based on which method better predicts the amount of consideration to which it will be entitled.

Before including any amount of variable consideration in the transaction price, the Company considers whether the amount of variable consideration is constrained. The Company determined that the estimates of variable consideration are not constrained based on its historical experience, business forecast and the current economic conditions. In addition, the uncertainty on the variable consideration will be resolved within a short time frame.

B. Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

i) Deferred tax assets

Deferred tax assets are recognised to the extent it is probable that future taxable profits will be available against which they can be used. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

ii) Defined employee benefits plans

The cost of the defined employee benefits obligations are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate, the management considers the interest rates of government bonds with term that correspond with the expected term of the defined benefit obligation.

The mortality rate is based on publicly available mortality tables. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases are based on expected future inflation rates for the respective countries.

Further details about defined employee benefit plans are given in note 40.

iii) Provision for expected credit losses of trade receivables

The Company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

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The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. For details of allowance for doubtful debts, please refer note 15.

iv) Impairment of financial and non-financial assets

The impairment provisions for financial assets are based on assumptions about risk of default and expected cash loss rates. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Company's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period.

The carrying amounts of the Company's non-financial assets, other than deferred tax assets, are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit ('CGU') is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets ('CGU').

Market related information and estimates are used to determine the recoverable amount. Key assumptions on which management has based its determination of recoverable amount include estimated long term growth rates, weighted average cost of capital and estimated operating margins. Cash flow projections take into account past experience and represent management's best estimate about future developments.

2.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Company's Managing Director assesses the financial performance and position of the Company, and makes strategic decision and has been identified as the chief operating decision maker. The Company's primary business segment is reflected based on principal business activities carried on by the Company. As per Indian Accounting Standard 108, Operating Segments, as notified under the Companies (Indian Accounting Standards) Rules, 2015, the Company operates in one reportable business segment i.e., publishing of books. The geographical information analyses the Company's revenue and trade receivables from such revenue in India and other countries. The Company primarily operates in India. Refer note 50 for segment reporting.

2.22 Accounting Standards (Ind AS) and interpretations effective during the year

a. Ind AS 109 Financial Instruments; Ind AS 107 Financial Instruments: Disclosures and Ind AS 116 Leases (amendments related to Interest Rate Benchmark Reform)

The amendment to Ind AS 109, provides a practical expedient for assessment of contractual cash flow test, which is one of the criteria for being eligible to measure a financial asset at amortized cost, for the changes in the financial assets that may arise as a result of Interest Rate Benchmark Reform. An additional temporary exception from applying hedge accounting is also added for Interest Rate Benchmark Reform.

The amendment to Ind AS 107, clarifies the certain additional disclosures to be made on account of Interest Rate Benchmark Reform:

- the nature and extent of risks to which the entity is exposed arising from financial instruments subject to interest rate benchmark reform:
- the entity's progress in completing the transition to alternative benchmark rates, and how the entity is managing the transition;



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- the instruments exposed to benchmark reform disaggregated by significant interest rate benchmark along with qualitative information about the financial instruments that are yet to transition to alternative benchmark rate;
- · changes to entity's risk management strategy.

The amendments introduced a similar practical expedient in Ind AS 116. Accordingly, while accounting for lease modification i.e. remeasuring the lease liability, in case this is required by interest rate benchmark reform, the lessee will use a revised discount rate that reflects the changes in the interest rate.

These amendments did not have any material impact on the financial statements of the Company.

b. Ind AS 116 Leases (amendment related to rent concessions arising due to COVID-19 pandemic)

The amendment to Ind AS 116 Leases extended the practical expedient introduced for financial year 2020-21 related to rent concessions arising due to Covid-19 pandemic, that provides an option to the lessee to choose that rent concessions for lease payments due on or before 30 June 2022 (from erstwhile notified date of 30 June 2021), arising due to COVID-19 pandemic ('COVID-19 rent related concessions') need not be treated as lease modification. The amendment did not have any material impact on financial statements of the Company.

c. Amendments consequent to issue of Conceptual Framework for Financial reporting under Ind AS (Conceptual Framework)

Ind AS 102 Share Based Payments - Amended the definition of 'liabilities' to 'a present obligation of the entity to transfer an economic resource as a result of past events'.

Ind AS 103 Business Combinations - The MCA clarified that for the purpose of this Ind AS, acquirers are required to apply the definitions of an asset and a liability given in the Framework for Preparation and Presentation of Financial Statements with Indian Accounting Standards rather than the Conceptual Framework.

Ind AS 114 Regulatory Deferral Accounts - The amendment added a footnote against the term 'reliable' used in the Ind AS 114. The footnote clarifies that term 'faithful representation' used in the Conceptual Framework encompasses the main characteristics that the Framework for Preparation and Presentation of Financial Statements with Indian Accounting Standards called 'reliability'. However, for the purpose of this Ind AS, the term 'reliable' would be based on the requirements of Ind AS 8.

Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets - The MCA clarified that the definition of term 'liability' in this Ind AS is not being revised following the revision of the definition of liability in the Conceptual Framework.

Ind AS 38 Intangible Assets - The MCA clarified that the definition of an 'asset' in this Ind AS is not being revised following the revision of the definition of asset in the Conceptual Framework.

Ind AS 106 Exploration for and Evaluation of Mineral Resources; Ind AS 1 Presentation of Financial Statements; Ind AS 8 Accounting policies, Changes in Accounting Estimates and Errors and Ind AS 34 Interim Financial Reporting - The reference to the Framework for Preparation and Presentation of Financial Statements with Indian Accounting Standards has been substituted with reference to the Conceptual Framework.

The above amendments did not have any material impact on the financial statements of the Company.

Recent accounting pronouncements which are not yet effective

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On 23 March 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from 01 April 2022, as below:

Ind AS 103 – Reference to Conceptual Framework

The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103. The Company does not expect the amendment to have any significant impact on its financial statements.

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• Ind AS 16 - Proceeds before intended use

The amendments mainly prohibit an entity from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, an entity will recognise such sales proceeds and related cost in profit or loss. The Company does not expect the amendments to have any impact on its financial statements.

Ind AS 37 - Onerous Contracts - costs of fulfilling a contract

The amendments specify that that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts. The amendment is essentially a clarification and the Company does not expect the amendment to have any significant impact on its financial statements.

Ind AS 109 – Annual improvements to Ind AS (2021)

The amendment clarifies which fees an entity includes when it applies the '10 percent' test of Ind AS 109 in assessing whether to derecognise a financial liability. The Company does not expect the amendment to have any significant impact on its financial statements.

Property, plant and equipment

(₹ in millions)

1 7/1		Plant &	Furniture &		Office	Leasehold		
	Building	equipment	fixtures	Vehicles**	equipment	improvement	Computers	Total
Gross block								
As at 31 March 2020	56.54	25.28	16.10	50.28	18.31	8.82	14.17	189.50
Additions	-	0.64	0.08	4.25	0.31	-	0.36	5.64
Disposals	-	(0.73)	(0.52)	(6.04)	(1.81)	(1.83)	(0.90)	(11.83)
As at 31 March 2021	56.54	25.19	15.66	48.49	16.81	6.99	13.63	183.31
Additions	1.64	1.79	0.09	8.74	0.23	-	4.06	16.55
Disposals	-	(7.99)	(0.60)	(7.09)	(3.84)	(0.22)	(3.12)	(22.86)
As at 31 March 2022	58.18	18.99	15.15	50.14	13.20	6.77	14.57	177.00
Accumulated depreciation	n							
As at 31 March 2020	0.93	4.02	8.19	19.43	9.62	4.59	7.92	54.70
Charge for the year	1.92	1.50	1.17	4.24	2.49	1.05	1.46	13.83
Disposals	-	(0.17)	(0.37)	(3.15)	(1.41)	(1.33)	(0.63)	(7.06)
As at 31 March 2021	2.85	5.35	8.99	20.52	10.70	4.31	8.75	61.47
Charge for the year	1.95	1.26	1.08	4.41	1.27	0.92	1.35	12.24
Disposals	-	(0.90)	(0.36)	(4.21)	(2.04)	(0.04)	(2.39)	(9.94)
As at 31 March 2022	4.80	5.71	9.71	20.72	9.93	5.19	7.71	63.77
Net block								
As at 31 March 2021	53.69	19.84	6.67	27.97	6.11	2.68	4.88	121.84
As at 31 March 2022	53.38	13.28	5.44	29.42	3.27	1.58	6.86	113.23

Notes:

^{1.} The Company has not revalued its Property, plant and equipment during the year.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

4. Right-of-use assets (ROU)

(₹ in millions)

	Leasehold land	Buildings	Plant & equipments	Total
Gross block				
As at 31 March 2020	111.73	123.29	40.05	275.07
Additions	-	11.55	-	11.55
Disposals	-	(13.01)	-	(13.01)
As at 31 March 2021	111.73	121.83	40.05	273.61
Additions	-	34.87	-	34.87
Disposals	-	(78.69)	(40.05)	(118.74)
As at 31 March 2022	111.73	78.01	-	189.74
Accumulated amortisation				
As at 31 March 2020	1.80	29.62	4.77	36.19
Amortisation for the year	1.96	36.10	8.01	46.07
Disposals	-	(6.87)	-	(6.87)
As at 31 March 2022	3.76	58.85	12.78	75.39
Amortisation for the year	1.95	31.58	4.01	37.54
Disposals	-	(45.85)	(16.79)	(62.64)
As at 31 March 2022	5.71	44.58	-	50.29
Net block				
As at 31 March 2021	107.97	62.98	27.27	198.22
As at 31 March 2022	106.02	33.43	-	139.45

Notes

1. The Company has not revalued its Right-of-use assets during the year.

5. Capital work-in-progress

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Capital work-in-progress	4.14	1.18
Total	4.14	1.18

Notes:

- 1. Capital work-in-progress includes property, plant and equipment under construction/installation and which are not ready for use as at year end.
- 2. Capital work-in-progress ageing schedule as at 31 March 2022 and 31 March 2021:

(₹ in millions)

	Amou	Total			
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
As at 31 March 2022	2.96	1.18	-	-	4.14
As at 31 March 2021	1.18	-	-	-	1.18

3. There are no such projects under capital-work-in progress, whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2022 and 31 March 2021.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

6. Goodwill and other intangible assets

(₹ in millions)

	Goodwill	Trade mark	Computer software	Copy- right	Content development	Total
Gross block						
As at 31 March 2020	23.83	0.12	54.29	24.90	162.46	265.60
Addition	-	-	1.22	1.68	6.87	9.77
As at 31 March 2021	23.83	0.12	55.51	26.58	169.33	275.37
Additions	-	-	0.03	2.71	10.74	13.48
Disposals	-	-	(17.00)	-	-	(17.00)
As at 31 March 2022	23.83	0.12	38.54	29.29	180.07	271.85
Accumulated amortisation						
As at 31 March 2020	-	0.02	35.38	15.87	47.56	98.83
Amortisation for the year	-	0.01	5.19	4.21	19.35	28.76
As at 31 March 2021	-	0.03	40.57	20.08	66.91	127.59
Amortisation for the year	-	0.01	4.45	3.61	23.27	31.34
Disposals	-	-	(16.73)	-	-	(16.73)
As at 31 March 2022	<u>-</u>	0.04	28.29	23.69	90.18	142.20
Net block						
As at 31 March 2021	23.83	0.09	14.94	6.50	102.42	147.78
As at 31 March 2022	23.83	0.08	10.25	5.60	89.89	129.65

Notes:

1. Impairment testing of goodwill

The Company performs test for goodwill impairment at least annually on 31 March or if indicators of impairment arise, such as the effects of obsolescence, demand, competition and other economic factors or on occurrence of an event or change in circumstances that would more likely than not reduce the fair value below its carrying amount. When determining the fair value, we utilize various assumptions, including operating results, business plans and projections of future cash flows.

During the year, test for goodwill impairment was performed at 31 March 2022 and no impairment indicators were noted and therefore, there has been no change in the carrying value of the goodwill. The management believes that any reasonable possible changes in the key assumptions used would not cause the cash generating unit's carrying amount to exceed its recoverable amount.

2. Impairment of content development

During the year ended 31 March 2022, the impairment loss of ₹ 9.25 million included in ₹ 23.27 million (31 March 2021: ₹ 5.16 million included in ₹ 19.35 million) represented the write-down value of certain content development as a result of title obsolescence. This was recognised in the Statement of Profit and Loss.

3. The Company has not revalued its Intangible assets during the year.

7. Intangible assets under development

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Intangible assets under development	1.67	0.89
Total	1.67	0.89

Notes:

- 1. Intangible assets under development includes expenses incurred on content development not ready for use as at year end.
- 2. Intangible assets under development ageing schedule as at 31 March 2022 and 31 March 2021:

(₹ in millions)

	Amount in	Amount in intangible assets under development for a period of			
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
As at 31 March 2022	1.67	-			1.67
As at 31 March 2021	0.89	-			0.89

^{3.} There are no such project related intangible assets under development, whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2022 and 31 March 2021.



S Chand And Company Limited Notes to standalone financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

8. Non-current investments

(₹ in millions)

5.	Non-current investments (₹ in million			
		As at 31 March 2022	As at 31 March 2021	
i)	Investment in unquoted equity shares, valued at cost			
	Investment in subsidiaries			
	149 (31 March 2021: 149) shares of ₹ 1,000 each fully paid up in M/s Blackie & Son (Calcutta) Private Limited	62.79	62.79	
	12,000 (31 March 2021: 12,000) shares of ₹ 10 each fully paid up in M/s Nirja Publishers & Printers Private Limited (refer note f)	17.04	17.04	
	26,584,168 (31 March 2021: 26,584,168) shares of ₹ 10 each fully paid up in M/s Safari Digital Education Initiatives Private Limited (refer note f)	269.18	268.19	
	39,339 (31 March 2021: 39,339) shares of ₹ 100 each fully paid up in M/s Vikas Publishing House Private Limited (refer note f)	1,535.30	1,532.00	
	22,336 (31 March 2021: 22,336) shares of ₹ 10 each fully paid up in M/s New Saraswati House (India) Private Limited (refer note f)	1,428.29	1,426.84	
	17,686,750 (31 March 2021: 17,686,750) shares of ₹ 10 each fully paid up in M/s DS Digital Private Limited (refer note f)	142.78	142.78	
	111,437 (31 March 2021: 111,437) shares of ₹ 100 each fully paid up in M/s Chhaya Prakashani Limited (refer note a and f)	1,773.44	1,773.09	
	4,758,215 (31 March 2021: 4,758,215) shares of ₹ 10 each fully paid up in M/s S. Chand Edutech Private Limited (refer note d)	67.04	67.04	
	Less: Impairment of investment in DS Digital Private Limited (refer note 55)	(55.00)	(55.00)	
	Less: Impairment of investment in Safari Digital Education Initiatives Private Limited (refer note 55)	(70.00)	(70.00)	
	, , , , , , , , , , , , , , , , , , ,	5,170.86	5,164.77	
	Investment in associate		,	
	50 (31 March 2021: 50) share of ₹ 10 each fully paid up in M/s Smartivity Labs Private Limited	0.52	0.52	
		0.52	0.52	
ii)	Investment in unquoted equity shares, valued at fair value through profit and loss			
	1 (31 March 2021: Nil) share of ₹ 10 each fully paid up in iNeuron Intelligence Private Limited (refer note c)	0.00	-	
		0.00	-	
iii)	Investment in unquoted preference shares, valued at cost			
	Investment in subsidiaries			
	16,000,000 (31 March 2021: 16,000,000) shares of ₹ 10 each fully paid up in M/s DS Digital Private Limited	160.00	160.00	
	5,570,007 (31 March 2021: 5,570,007) 0.01% Non Cumulative, Non-Participating, Compulsorily Convertible Preference Shares of ₹ 10 each fully paid up in M/s New Saraswati House (India) Private Limited (refer note e)	55.70	55.70	
	Total	215.70	215.70	
	Investment in associate			
	5,414 (31 March 2021: 5,414) 0.001% compulsorily convertible cumulative preference shares of 10 each fully paid up in M/s Smartivity Labs Private Limited	21.10	21.10	
iv)	Investment in unquoted preference shares, valued at fair value through profit and loss			
	3,107 (31 March 2021: Nil) Series A compulsarily convertible preference share of ₹ 10 each fully paid up in iNeuron Intelligence Private Limited (refer note c)	24.86	-	
		24.86	-	
v)	Investments in unquoted debentures, valued at fair value through profit and loss			
	Investment in subsidiary			
	6,916 (31 March 2021: 6,916) 2% optionally convertible redeemable debentures of $\ref{100,000}$ each fully paid up in M/s Chhaya Prakashani Limited (refer note b)	730.25	719.45	
		730.25	719.45	
	Total	6,163.29	6,121.54	
	Aggregate value of unquoted investments	6,163.29	6,121.54	
	Aggregate value of impairment in value of investments	125.00	125.00	

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Notes:

- a. Includes investment in 106 (31 March 2021: 106) equity shares of ₹ 1,000 each fully paid up of M/s Eurasia Publishing House Private Limited (Eurasia), amounting to ₹ 116.05 millions (31 March 2021: ₹ 116.05 millions). Eurasia has been amalgamated into Chhaya Prakashani Limited (Chhaya) w.e.f. 1 April 2020 and accordingly all investments in Eurasia have been disclosed as investment in Chhaya. As per the scheme of amalgamation, the Company has received 8,335 equity shares from Chhaya, against 106 equity shares of Eurasia.
- b. Pertains to investment in debentures made in M/s Eurasia Publishing House Private Limited (Eurasia"). Eurasia has been amalgamated into Chhaya Prakashani Limited ("Chhaya") w.e.f. 1 April 2020 and accordingly all investments in Eurasia have been disclosed as investment in Chhaya. Investment in debentures includes total deemed investment of ₹ 38.65 millions (31 March 2021: ₹ 27.85 millions).
- c. During the year, the Company has acquired 2.62% of shareholding in iNeuron Intelligence Private Limited by acquiring 3,107 compulsorily convertible preference shares and 1 equity share, both at ₹ 8,000 per share.
- d. During the previous year, the Company had converted the optionally convertible unsecured loan granted to M/s S. Chand Edutech Private Limited vide agreement dated 17 November 2017 into 762,965 equity shares of ₹ 10 each fully paid up in M/s S. Chand Edutech Private Limited at a premium of ₹ 25.50 each.
- e. During the previous year, the Company had converted the optionally convertible unsecured loan granted to M/s. New Saraswati House (India) Private Limited vide agreement dated 8 August 2019 into 5,570,007 0.01% non-cumulative, non-participating, compulsorily convertible preference shares of ₹ 10 each.
- f. Investment in equity shares in such subsidiaries include deemed investments of ₹ 47.52 millions (31 March 2021: ₹ 41.43 millions) due to ESOP granted to employees of subsidiary companies and corporate guarantee given by Holding Company on behalf of subsidiary companies.

9. Loans (₹ in millions)

	As at 31 Mch 2022	As at 31 March 202
Non-current:		
Loans to related parties (refer note 42)	150.38	127.5
Current:		
Loans to related parties (refer note 42)	290.99	312.9
Total loans	441.37	440.4
Considered good, unsecured	441.37	440.4
Recoverable which have significant increase in credit risk	-	
	441.37	440.4

Notes:

1. Disclosure required under Sec 186(4) of the Companies Act 2013:

Included in loans and advance are certain loans the particulars of which are disclosed below as required by Sec 186(4) of Companies Act 2013:

Name of the entity	Rate of Interest	Tenure	Secured/ Unsecured	As at 31 March 2022	As at 31 March 2021
Safari Digital Education Initiatives Private Limited	9.70% - 10.10% p.a.	1 Year		141.43	190.86
D S Digital Private Limited		1 Year	Unsecured	149.56	122.08
New Saraswati House (India) Private Limited		3 Years	Orisecured	125.00	125.43
S Chand Edutech Private Limited		3 Years		25.38	2.12
Total				441.37	440.49

- 2. There are no loan or advances in the nature of loans, granted to promoters, directors, KMPs and related parties, either severally or jointly with any other person, that are either repayable on demand or without specifying any terms or period of repayment.
- 3. During the year, loan amounting to ₹ 128.31 millions from DS Digital Private Limited has been extended for a period of 1 year and loans amounting to ₹ 150.83 millions from Safari Digital Education Initiatives Private Limited have been extended for a period of 1-3 years.
- 4. In respect of loans and advances in the nature of loans granted by the Company, the schedule of repayment of principal and payment of interest has been stipulated and the repayments/receipts of principal and interest are regular.
- 5. There is no amount which is overdue for more than 90 days in respect of loans and advances in the nature of loans granted to such companies.





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

10 Other financial assets

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 202
Non-current:		
(Unsecured, considered good)		
Security deposits	8.39	10.
Deposits with original maturity for more than 12 months	0.68	0.
Interest accrued but not due on fixed deposits (on non-current deposits)	0.34	0.
Margin money*	0.11	0.
	9.52	11
Current:		
(Unsecured, considered good)		
Security deposits	9.19	3.
Interest accrued but not due on fixed deposits (on current deposits)	0.69	0.
Receivables from related parties (refer note 42) #	164.16	160.
Other receivables	4.32	4
	178.36	169.
Total	187.88	181.
Non-current	9.52	11.
Current	178.36	169.

^{*} Margin money deposit with a carrying amount of ₹ 0.11 million (31 March 2021: ₹ 0.11) has been deposited with sales tax department.

11. Deferred taxes (₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Items leading to creation of deferred tax assets		
Impact of non deductible expenses	6.78	5.67
Provision for doubtful debt and advances	48.63	55.80
Impact of right of use assets and lease liabilities	0.49	3.62
Impact of provision for inventory	21.10	17.5
Impact of business loss to carry forward to next years	179.16	212.1
Total deferred tax assets	256.16	294.7
Items leading to creation of deferred tax liabilities		
Property, plant and equipment: impact of differences between tax depreciation and depreciation/ amortisation charged in the financial statements	10.88	10.2
Impact of fair value gain on current investment	0.87	0.3
Total deferred tax liabilities	11.75	10.5
MAT credit entitlement	5.51	
Net deferred tax assets	249.92	284.2

[#] Receivables from related parties pertains to receivables from group companies for management cross charges, reimbursements and other recoveries.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued)
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Note:

Movement of deferred tax assets tax assets/ liabilities presented in balance sheet

	As at	Recognised in		As at
	31 March 2021	Profit and loss	OCI	31 March 2022
Items leading to creation of deferred tax assets				
Impact of non deductible expenses	5.67	2.39	(1.28)	6.78
Provision for doubtful debt and advances	55.80	(7.17)	-	48.63
Impact of right of use assets and lease liabilities	3.62	(3.13)	-	0.49
Impact of provision for inventory	17.55	3.55	-	21.10
Impact of business loss to carry forward to next years	212.15	(32.99)	-	179.16
MAT credit entitlement	-	5.51	-	5.51
Total deferred tax assets	294.79	(31.84)	(1.28)	261.67
Items leading to creation of deferred tax liabilities				
Property, plant and equipment: impact of differences between tax depreciation and depreciation/amortisation charged in the financial statements	10.20	0.68	-	10.88
Impact of fair value gain on current investment	0.34	0.53	-	0.87
Total deferred tax liabilities	10.54	1.21	-	11.75
Net deferred tax assets	284.25	(33.05)	(1.28)	249.92

	As at	Recognised i	n	As at	
	31 March 2020	Profit and loss	OCI	31 March 2021	
Items leading to creation of deferred tax assets					
Impact of non deductible expenses	11.11	(2.59)	(2.85)	5.67	
Provision for doubtful debt and advances	66.99	(11.19)	-	55.80	
Impact of fair value gain on current investment	0.21	(0.21)	-	-	
Impact of right of use assets and lease liabilities	3.19	0.43	-	3.62	
Impact of provision for inventory	9.50	8.05	-	17.55	
Impact of business loss to carry forward to next years	217.07	(4.92)	-	212.15	
Total deferred tax assets	308.07	(10.43)	(2.85)	294.79	
Items leading to creation of deferred tax liabilities					
Property, plant and equipment: impact of differences between tax depreciation and depreciation/amortisation charged in the financial statements	11.20	(1.00)	-	10.20	
Impact of fair value gain on current investment	-	0.34	-	0.34	
Total deferred tax liabilities	11.20	(0.66)	-	10.54	
Net deferred tax assets	296.87	(9.76)	(2.85)	284.25	

Note - Refer note 37 for effective tax reconciliation.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

12 Other assets (₹ in millions)

Other assets		(11111)
	As at 31 Mch 2022	As at 31 March 2
Non-current		
(Unsecured, considered good)		
Prepaid expenses	3.19	
Duty drawback receivable	-	
Tax receivable (net of provision)	32.09	2
	35.28	3
Current		
(Unsecured, considered good)		
Advances to vendors	0.96	
Advances to employee *	7.98	
Prepaid expenses	18.90	1
Duty drawback receivable	1.70	
Others	6.10	
	35.64	3
Total	70.92	6
Non-current	35.28	3
Current	35.64	3

^{*} Includes advances to KMP, refer note 42.

13 Inventories (₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Raw materials (at cost)	93.50	35.73
Finished goods (at lower of cost and net realisable value)	279.70	397.54
Finished goods - stock-in-trade (at lower of cost and net realisable value)	20.41	18.07
Total	393.61	451.34

Notes:

14 Current investments

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Investment valued at fair value through profit and loss		
Investment in equity instruments (quoted)		
1,000 (31 March 2021: 1,000) shares of ₹ 10 each fully paid up in M/s Freshtop Fruits Limited	0.10	0.08
42,564 (31 March 2021: 42,564) shares of ₹ 10 each fully paid up in M/s Mahaan Foods Limited	0.98	0.72
10,457 (31 March 2021: 10,457) shares of ₹ 1 each fully paid up in M/s Pentamedia Graphics Limited	0.00	0.00
200 (31 March 2021: 200) shares of ₹ 10 each fully paid up in M/s Zee Entertainment Enterprises Limited (including 100 (31 March 2021: 100) bonus shares of ₹ 10 each fully paid up	0.06	0.04
	1.14	0.84

^{1.} Inventories have been reduced by ₹ 72.47 millions (31 March 2021: ₹ 60.27 millions) as a result of write-down to net realisable value.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued)
CIN:L22219DL1970PLC005400

	As at 31 Mch 2022	As at 31 March 202
Investment valued at fair value through profit and loss		
Investment in mutual funds (quoted)		
108,740 (31 March 2021: 98,657) units in Principal Monthly Income Plan - Dividend Reinvestment	1.51	1.3
548,679 (31 March 2021: 1,089,348) units in HDFC Liquid Fund - Regular Plan Growth option	25.69	49.0
441,766 (31 March 2021: Nil) units in HDFC Ultra Short Term Fund - Regular Growth	5.42	
1,319 (31 March 2021: Nil) units in HDFC Liquid Fund - Regular Plan - Growth	5.48	
78,321 (31 March 2021: Nil) units in Nippon India Floating Rate Fund - Growth Plan-Growth Option	2.84	
8,531 (31 March 2021: Nil) units in Nippon India Low Duration Fund - Growth Plan Growth Option	25.99	
302,243 (31 March 2021: Nil) units in Nippon India Short Term Fund - Growth Plan	12.93	
	79.86	50.
Total	81.00	51.
Aggregate book value of quoted investments	78.68	50.
Aggregate market value of quoted investments *	81.00	51.
Aggregate value of impairment in value of investments	-	

^{*} fair value gain recognised ₹ 2.32 million (31 March 2021: ₹ 1.14 million).

15 Trade receivables

	As at 31 Mch 2022	As at 31 March 2021
Trade receivables		
Secured, considered good	-	-
Unsecured, considered good	1,177.38	1,354.09
Receivable which have significant increase in credit risk	159.87	184.62
Receivable credit impaired	-	-
	1,337.25	1,538.71
Less: Allowance for expected credit loss		
Secured, considered good	-	-
Insecured, considered good	-	-
Receivable which have significant increase in credit risk	(159.87)	(184.62)
Receivable credit impaired	-	-
	(159.87)	(184.62)
Secured, considered good	-	-
Unsecured, considered good	1,177.38	1,354.09
Receivable which have significant increase in credit risk	-	-
Receivable credit impaired	-	-
	1,177.38	1,354.09
Trade receivables from related parties (refer note 42)	37.61	66.32

(₹ in millions)





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The movement in impairment of trade receivables as follow:

	As at 31 Mch 2022	As at 31 March 2021
Opening balance	184.62	230.06
Additions/ (write-back) (net)	(24.75)	(45.44)
Closing balance	159.87	184.62

No trade or other receivable are due from directors or other officers of the Company either severally or jointly with any other person.

Trade receivables ageing schedule as at 31 March 2022 and 31 March 2021:

(₹ in millions)

		As	at 31 March 2	022		
Particulars	Outstar	Outstanding for following periods from due date of payment				
r artioulais	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed trade receivables						
considered good	1,082.69	57.03	18.35	-	19.31	1,177.38
which have significant increase in credit risk	-	12.56	23.86	34.23	89.22	159.87
credit impaired	-	-	-	-	-	-
Disputed trade receivables						
considered good	-	-	-	-	-	-
which have significant increase in credit risk	-	-	-	-	-	-
credit impaired	-	-	-	-	-	-
Total trade receivables	1,082.69	69.59	42.21	34.23	108.53	1,337.25
Less: Loss allowance	-	(12.56)	(23.86)	(34.23)	(89.22)	(159.87)
Total	1,082.69	57.03	18.35	-	19.31	1,177.38

		As a	at 31 March 20	021		
Particulars	Outstanding for following periods from due date of payment					Total
T di tiodidio	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	iotai
Undisputed trade receivables						
considered good	1,207.94	116.83	4.44	2.88	22.00	1,354.09
which have significant increase in credit risk	-	31.58	43.93	31.13	77.98	184.62
credit impaired	-	-	-	-	-	-
Disputed trade receivables						
considered good	-	-	-	-	-	-
which have significant increase in credit risk	-	-	-	-	-	-
credit impaired	-	-	-	-	-	-
Total trade receivables	1,207.94	148.41	48.37	34.01	99.98	1,538.71
Less: Loss allowance	-	(31.58)	(43.93)	(31.13)	(77.98)	(184.62)
Total	1,207.94	116.83	4.44	2.88	22.00	1,354.09

There are no unbilled receivables, hence the same is not disclosed in the ageing schedule.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

16 Cash and cash equivalents

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Balances with banks:		
- On current accounts	205.80	51.77
- Cheques on hand	46.11	118.21
- Deposits with original maturity of less than three months	0.84	-
Cash on hand	0.43	1.53
Total	253.18	171.51

17 Bank balances other than cash and cash equivalents

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Deposits with original maturity more than 3 months and less than 12 months	32.32	31.18
Total	32.32	31.18

18 Equity share capital

(₹ in millions)

	Equity onal o depital		(
		As at 31 Mch 2022	As at 31 March 2021		
	Authorised				
	40,000,000 (31 March 2021: 40,000,000) equity shares of ₹ 5/- each	200.00	200.00		
	Issued, subscribed and fully paid equity capital				
	35,043,336 (31 March 2021: 34,975,287) equity shares of ₹ 5/- each	175.22	174.88		
		175.22	174.88		
a.	Reconciliation of the equity shares outstanding at the beginning and at the end of the reporting year				
	Authorised share capital	No. of shares	₹ in millions		
	As at 31 March 2020	4,00,00,000	200.00		
	Increase/(decrease) during the year	-	-		
	As at 31 March 2021	4,00,00,000	200.00		
	Increase/(decrease) during the year	-	-		
	As at 31 March 2022	4,00,00,000	200.00		
	Issued equity capital	No. of shares	₹ in millions		
	Equity share of ₹ 5/- each issued, subscribed and fully paid (31 March 2021: Equity share of ₹ 5 each)				
	As at 31 March 2020	3,49,75,287	174.88		
	Issued during the year	-	-		
	As at 31 March 2021	3,49,75,287	174.88		
	Issued during the year	68,049	0.34		
	As at 31 March 2022	3,50,43,336	175.22		



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

b. Terms/rights attached to equity shares

The Company has only one class of equity shares having par value of ₹ 5 per share (31 March 2021: ₹ 5 per share). Each holder of equity shares is entitled to one vote per share. The Company declares and pays dividends in Indian rupees. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c. The Company has not issued any shares pursuant to a contract without payment being received in cash in the current year and preceding five years. There has not been any buy-back of shares in the current year and preceding five years. The Company has not issued any bonus shares during the year. During the financial year 2016-17, the Company allotted 29,441,192 equity shares of ₹ 5 per share as fully paid up bonus shares to its existing shareholders pursuant to resolution passed at Extra Ordinary General Meeting dated 20 April 2016.

d. Details of shareholders holding more than 5% shares in the Company

	As at 31 March 2022		As at 31 March 2021	
	No. of shares	% of holding	No. of shares	% of holding
Mr. Himanshu Gupta	59,94,038	17.10%	59,94,038	17.14%
Mrs. Neerja Jhunjhnuwala	40,08,345	11.44%	40,08,345	11.46%
Mr. Dinesh Kumar Jhunjhnuwala	38,46,854	10.98%	38,46,854	11.00%
International Finance Corporation	28,05,784	8.01%	28,05,784	8.02%

e. Details of shares held by promoters in the Company

	As at 31 M	arch 2022	As at 31 March 2021		% change in
	No. of shares	% of holding	No. of shares	% of holding	shareholding
Mr. Himanshu Gupta	59,94,038	17.10%	59,94,038	17.14%	(0.23%)
Mrs. Neerja Jhunjhnuwala	40,08,345	11.44%	40,08,345	11.46%	(0.17%)
Mr. Dinesh Kumar Jhunjhnuwala	38,46,854	10.98%	38,46,854	11.00%	(0.18%)
Ms. Savita Gupta	12,18,617	3.48%	12,18,626	3.48%	0.00%
Ms. Ankita Gupta	9,14,078	2.61%	9,14,078	2.61%	0.00%
Mr. Gaurav Kumar Jhunjhnuwala	5,92,000	1.69%	5,92,000	1.69%	0.00%

f. Shares reserved for issue under options

For details of shares reserved for issue under the employee stock options (ESOPs) plan of the Company, please refer note 43.

19 Other equity (₹ in millions)

		As at 31 March 2022	As at 31 March 2021
a.	Capital reserve		
	Balance as the beginning of reporting year	0.51	0.51
	Balance as the end of reporting year	0.51	0.51
b.	Securities premium		
	Balance as the beginning of reporting year	6,606.35	6,606.35
	Add: increase on account of issue of equity share capital (refer note 43)	5.11	-
	Balance as the end of reporting year	6,611.46	6,606.35

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

		As at 31 March 2022	As at 31 March 2021
c.	Retained earnings		
	Balance as the beginning of reporting year	1,064.27	1,035.08
	Add: Profit for the year	88.70	22.24
	Add: Other comprehensive income for the year (net)	3.12	6.95
	Balance as the end of reporting year	1,156.09	1,064.27
d.	Employee stock options outstanding		
	Balance as the beginning of reporting year	11.52	10.67
	Add: compensation option granted during the year - charge for the year (refer note 43)	8.75	0.85
	Balance as the end of reporting year	20.27	11.52
	Total	7,788.33	7,682.65

Nature and purpose of reserves:

Capital reserve

During the financial year 2015-16, the Company cancelled its 149,900 forfeited equity shares pursuant to resolution passed at Board Meeting dated 22 September 2015 and the amount was transferred to capital reserve.

Securities premium

Securities premium comprises of the premium on issue of shares. The reserve is utilised in accordance with the specific provision of the Companies Act, 2013.

Retained earnings

Retained earnings refer to the net profit/(loss) retained by the Company for its core business activities. Also includes re-measurement gains on defined benefit plans.

Employee stock options outstanding

Employee stock options have been issued under Equity Settled ESOP Scheme 2012 (Scheme 2012) and Equity Settled ESOP Scheme 2018 (Scheme 2018) to the eligible employees and subsequent to that various grants were issued. The reserve has been created for the various ESOP grants issued by the Company thereafter.

20 Non-current borrowings

	As at 31 March 2022	As at 31 March 20
Term loans		
Indian rupee loan from financial institutions (refer note a and b)	304.73	446
Vehicle loans		
Indian rupee loan from bank (refer note c)	6.52	(
Indian rupee loan from financial institutions (refer note d)	3.93	
	315.18	45
Less: Current maturities of non-current borrowings (refer note 23)		
Term loans		
Indian rupee loan from financial institutions (refer note a and b)	24.49	6
Vehicle loans		
Indian rupee loan from bank (refer note c)	2.12	
Indian rupee loan from financial institutions (refer note d)	3.24	
	29.85	6
Total	285.33	38
Secured	285.33	38
Unsecured	-	



	Nature of Security	Terms of repayment
a.	Term loan Term loan from Axis Finance Limited had been obtained during the year ended 31 March 2019. The facility had been secured against: (i) Pledge of 29% (31 March 2021: 64%) of unlisted shares of Chhaya Prakashani Limited ('Chhaya'). During the year, there has been release of pledge of 35% of unlisted shares of Chhaya on account of prepayment of loan. (ii) 2nd parri passu charge on both present and future current and fixed moveable assets of S Chand And Company Limited; (iii) Security cheques for the scheduled repayments of interest and principal amount. The Company had prepaid ₹ 241.67 millions during the year ended 31 March 2022 and the next instalment is due in January 2024.	Repayable in 78 equal monthly installments of ₹ 8.33 millions beginning from August 2019. Rate of interest at 13% p.a. (31 March 2021: 13% p.a.)
b.	Term loan Term loan from TATA Capital Finance Limited had been obtained during the year ended 31 March 2022. The facility had been secured against: (i) Pledge of 50% of unlisted shares of Chhaya Prakashani Limited. (ii) 2nd parri passu charge on both present and future current and fixed moveable assets of S Chand And Company Limited; (iii) Personal Guarantee by Directors of the Company Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala, Corporate Guarantee of Eurasia Publishing House Private Limited (amalgamated into Chhaya Prakashani Limited w.e.f. 1 April 2020, refer note 48)	Repayable in 49 equal monthly installments of ₹ 2.04 millions beginning from March 2022. Rate of interest at 9.75% to 10.05% p.a. (31 March 2021: Nil)
	Vehicle loans from bank/financial institutions	
C.	Vehicle loan from banks Vehicle loans have been obtained from ICICI Bank, Kotak Mahindra Bank and Yes Bank and the same are secured by hypothecation of respective vehicles. One of the vehicle loans from Yes Bank have been fully repaid during the year.	Repayable in 36 to 60 equal monthly installment of ₹ 0.01 to ₹ 0.07 millions. Rate of interest at 8.25% to 12.00%
		(31 March 2021: 8.25% to 12.00%)
d.	Vehicle loans from financial institutions Vehicle loans have been obtained from Daimler Financial Services India Private Limited is secured by hypothecation of respective vehicle.	The loan is repayable in 48 equal monthly instalment of ₹ 0.13 millions. Rate of interest at 9.81% to
		11.00% (31 March 2021: 9.81% to 11.00%)
е.	The Company is required to comply with certain debt covenants as mentioned in the loan agreement for term loans, failure of which makes the loan to be repaid on demand at the discretion of the bank. During the current financial year, there have been no default in repayment and no breaches in the financial covenants of any borrowings.	
f.	The money raised by way of term loans were applied for the purposes for which these were obtained.	

Lease liabilities 21

	As at 31 Mch 2022	As at 31 March 2021
Lease liability - non-current (refer note 41)	8.52	63.06
Lease liability - current (refer note 41)	26.62	39.62
Total	35.14	102.68

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

22 Provisions (₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Non-current		
Provision for gratuity (refer note 40)	9.82	13.59
Provision for compensated absence	6.97	3.75
	16.79	17.34
Current		
Provision for compensated absence	1.52	1.38
	1.52	1.38
Total	18.31	18.72
Non current		
Current	16.79	17.34
	1.52	1.38

23 Current borrowings

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Cash credit from banks (secured) (refer note a)	397.79	427.61
Indian rupee working capital demand loan from banks (unsecured) (refer b)	-	50.00
Current maturities of non-current borrowings (refer note 20)	29.85	69.34
Total current borrowings	427.63	546.95
Secured	427.63	496.95
Unsecured	-	50.00

Notes:

- a. Cash credit from HDFC Bank, Kotak Mahindra Bank, Standard Chartered Bank, DBS Bank and State Bank of India, are secured by way of first pari passu charge on the entire existing and future current assets and movable fixed assets of the Company (excluding assets which are specifically charged to other lenders), personal guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala, Directors of the Company. Cash credit from HDFC Bank is also secured by corporate guarantee of Nirja Publishers & Printers Private Limited. These loans carry interest rate of 8.15% to 13.00% p.a. (31 March 2021: 8.30% to 16.00% p.a.). Cash credit from DBS Bank and Standard Chartered Bank have been repaid during the year.
- b. Working capital demand loan from Tata Capital Financial Services Limited carries interest rate of 10.50% p.a (31 March 2021: 10.50% p.a). The loan has been fully repaid in the current year.
- c. The Company is required to comply with certain debt covenants as mentioned in the loan agreement for term loans, failure of which makes the loan to be repaid on demand at the discretion of the bank. During the current financial year, there has been no covenant breach.
- d. The funds raised by the Company on short term basis have not been utilised for long term purposes.
- e. Refer note 57 for summary of quarterly statements submitted to banks and its reconciliation with amounts as per books of accounts.





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

24 Trade payables

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Trade payables of micro enterprises and small enterprises (refer note 51)	23.32	22.07
Trade payables of related entities (refer note 42)	114.74	151.07
Trade payables other than micro enterprises and small enterprises	443.54	388.63
	581.60	561.77

Trade payables ageing schedule as at 31 March 2022 and 31 March 2021:

	As at 31 March 2022						
Particulars	Outstai	Outstanding for following periods from due date of payment					
i arrodiaro	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total		
Undisputed trade payables							
outstanding due to micro enterprises and small enterprises	23.32	-	-	-	23.32		
others	512.00	45.00	1.07	0.21	558.28		
Disputed trade payables							
outstanding due to micro enterprises and small enterprises	-	-	-	-	-		
others	-	-	-	-	-		
Total	535.32	45.00	1.07	0.21	581.60		

	As at 31 March 2021					
Particulars	Outstanding for following periods from due date of payment					
i dittodidio	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	
Undisputed trade payables						
outstanding due to micro enterprises and small enterprises	22.07	-	-	-	22.07	
others	429.20	109.51	0.99	-	539.70	
Disputed trade payables						
outstanding due to micro enterprises and small enterprises	-	-	-	-	-	
others	-	-	-	-	-	
Total	451.27	109.51	0.99	-	561.77	

There are no unbilled trade payables, hence the same is not disclosed in the ageing schedule.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

25 Other financial liabilities

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Interest accrued but not due	0.74	0.51
Employee related liabilities	41.90	28.10
Security deposits received	1.52	0.92
Financial liability*	-	43.36
Financial guarantee obligation	25.72	28.04
Others	0.09	0.09
	69.97	101.02
Current	69.97	101.02
Non current	-	-

^{*} Financial liability represented an amount of ₹ 43.36 million as at 31 March 2021, for bank guarantee invoked due to breach of conditions by selling share holders of New Saraswati House (India) Private Limited, relating to non-compete clause. The same has been repaid during the year.

26 Other current liabilities

(₹ in millions)

	As at 31 Mch 2022	As at 31 March 2021
Revenue received in advance	21.40	11.95
Statutory dues payable	36.08	33.50
Total	57.48	45.45

27 Revenue from operations

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Sale of products		
Finished goods (net of returns)	2,035.98	1,675.70
Traded goods (net of returns)	75.17	64.02
Less: Discount	(423.14)	(341.72
Sale of services		
Job work	3.96	27.22
Other operating revenue		
Scrap sale	7.69	5.17
Total .	1,699.66	1,430.39
ndia	1,694.08	1,426.98
Dutside India	5.58	3.4
Total	1,699.66	1,430.39
Timing of revenue recognition		
Goods transferred at a point in time	1,699.66	1,430.39
Services transferred over time	-	
Total	1,699.66	1,430.39

The Company collects Goods and Service Tax (GST) on behalf of the Government and hence, GST is not included in Revenue from operations.





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Contract balances

	As at 31 Mch 2022	As at 31 March 2021
Contract liabilities		
Revenue received in advance (refer note 26) *	21.40	11.95
Opening balance of contract liabilities	11.95	13.67
Less: Amount of revenue recognised against opening contract liabilities	(11.95)	(13.67)
Add: Addition in balance of contract liabilities for current year (net of refunds)	21.40	11.95
Closing balance of contract liabilities	21.40	11.95

^{*} The increase in contract liability is on account of increased operations in the normal course of business.

Right to return asset and refund liability

	As at 31 Mch 2022	As at 31 March 2021
Refund liabilities		
Arising from discounts	203.60	142.70
Arising from rights of return	292.00	297.55
	495.60	440.25

Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

	For the year ended 31 March 2022	For the year ended 31 March 2021
Revenue as per contracted price	2,629.58	2,384.24
Adjustments		
Sales return	(506.78)	(612.13)
Discount	(423.14)	(341.72)
	1,699.66	1,430.39

Performance obligation

Information about the Company's performance obligations are summarised below:

Manufactured goods/ Traded goods

The performance obligation is satisfied upon delivery of the goods to the transporter designated by the customer or to the customer whichever is earlier.

The customer has a right to return material to an extent as may be agreed upon with each customer or within the limits as may be determined by the Company. The customer is also eligible for discounts based on achievement of revenue targets as may be agreed.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

28 Other incomes (₹ in millions)

		(* 111 11111110110)
	For the year ended 31 March 2022	For the year ended 31 March 2021
Interest income on:		
- Bank deposits *	1.99	1.37
- Income tax refund *	8.50	5.27
- Interest income on loans to related parties *	65.92	69.40
Reversal of financial liability	-	30.00
Management cross charge (refer note 39)	53.55	47.27
Reversal of allowance for doubtful debts	24.75	45.44
Others	35.37	17.45
	190.08	216.20

^{*} underlying assets on which income is recognised are carried at amortised cost.

29 Cost of published goods/material consumed

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Inventory at the beginning of the year	35.73	103.55
Add: Purchases	606.39	331.76
	642.12	435.31
Less: Inventory at the end of the year	93.50	35.73
Cost of published goods/material consumed	548.62	399.58

30 Purchase of stock-in-trade

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Purchase of stock-in-trade	38.86	63.18
Total	38.86	63.18

31 Decrease in inventories of finished goods and stock-in-trade

	For the year ended 31 March 2022	For the year ended 31 March 2021
Inventory at the end of the year		
Finished goods	300.11	415.61
Inventory at the beginning of the year		
Finished goods	(415.61)	(559.58)
Changes in inventories	(115.50)	(143.97)





Notes to standalone financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

32 Employee benefits expense

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Salaries, bonus and allowances	358.57	295.62
Contribution to provident and other funds (refer note 40)	33.29	30.68
Employee stock option expense	4.46	0.85
Staff welfare expenses	11.42	13.52
Total	407.74	340.67

33 Finance costs

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Interest expense		
- On borrowings	95.06	124.95
- On lease liability	7.43	12.62
- On other liabilities	13.20	14.89
Loan processing fee	5.92	4.52
Total	121.61	156.98

34 Depreciation and amortisation expense

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Depreciation on property, plant and equipment (refer note 3)	12.24	13.83
Amortisation on intangible assets (refer note 6)	31.34	28.76
Amortisation on right-of-use assets (refer note 4)	37.54	46.07
Total	81.12	88.66

35 Other expenses

	For the year ended 31 March 2022	For the year ended 31 March 2021
Publication expense		
Royalty	182.36	139.24
Factory manpower expenses	5.23	11.40
Other publication expenses	17.30	17.72
Total publication expenses (A)	204.89	168.36
Rent	4.59	13.21
Repairs and maintenance		
- Plant and equipment	0.16	0.39
- Building	-	0.05
- Others	12.03	11.60
Insurance	6.28	6.91

Notes to standalone financial statements for the year ended 31 March 2022 (Continued)
CIN:L22219DL1970PLC005400

	For the year ended 31 March 2022	For the year ended 31 March 2021
Rates and taxes	6.12	6.92
Communication cost	5.91	5.62
Legal and professional fee	18.91	17.26
Donations	3.72	2.88
Payment to auditor (refer details below)	5.23	5.56
Water and electricity charges	5.95	5.98
Bad debt written off	35.31	35.77
Provision for advances	0.12	1.57
Outsourced employee cost	15.20	21.43
Corporate social responsibility expenses (refer note 49)	0.19	4.15
Director sitting fees	2.24	2.01
Foreign exchange fluctuation loss (net)	2.73	0.41
Advertisement, publicity and exhibition	26.86	19.39
Freight and cartage outward	44.30	45.79
Travelling and conveyance	31.88	16.55
Vehicle running and maintenance	4.89	3.25
Packing and dispatch expenses	7.68	6.60
Miscellaneous expenses	13.84	14.89
Total other expenses (B)	254.14	248.19
Total other expenses (A+B)	459.03	416.55

Payment to auditors:

	For the year ended 31 March 2022	For the year ended 31 March 2021
As auditor:		
- Audit fee	3.80	3.50
- Limited review	1.20	1.90
- Out of pocket expenses	0.23	0.16
Total	5.23	5.56

36 Exceptional items

	For the year ended 31 March 2022	For the year ended 31 March 2021
Provision for diminution in value of investments (refer note 55)	-	5.00
Total	-	5.00



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

37 Income tax (₹ in millions)

Tax expense recognised in Statement of Profit and Loss

	For the year ended 31 March 2022	For the year ended 31 March 2021
Current tax:		
Current income tax charge	5.51	
Tax relating to earlier years	(10.00)	
Deferred tax:		
Relating to origination and reversal of temporary differences	33.05	9.76
	28.56	9.76

Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for 31 March 2022 and 31 March 2021:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Accounting profit before tax	117.26	32.00
Tax at India's statutory income tax rate of 29.12% (31 March 2021: 29.12%)	34.15	9.32
Adjustments in respect of tax related to previous years	(10.00)	-
Tax impact of non-deductible expenses	0.23	1.32
Other adjustments	4.18	(0.88)
Income tax expense reported in the statement of profit and loss	28.56	9.76
At the effective income tax rate of 24.36% (31 March 2021: 30.51%)	28.56	9.76

38 Earnings per share

(₹ in millions)

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders by the weighted average number of Equity shares outstanding during the year.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

The following reflects the income and share data used in the basic and diluted EPS computations

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Profit attributable to equity holders of the Company	88.70	22.24
Weighted average number of equity shares used for computing Earning per Share (Basic)	35.04	34.98
Weighted average number of equity shares used for computing Earning per Share (Diluted)	35.11	35.00
Basic EPS	2.53	0.64
Diluted DPS	2.53	0.64

39 The Company renders various administrative and management services to its subsidiaries companies to facilitate its day to day operations. Accordingly, the Company has charged ₹ 53.55 million (31 March 2021 ₹ 47.27 million) towards such services rendered during the year ended 31 March 2022.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

40 Employee benefits

a. Defined contribution plan

An amount of ₹ 24.05 million (31 March 2021 : ₹ 20.21 million) for the year has been recognised as an expense in respect of the Company's contributions towards Provident Fund, an amount of ₹ 0.83 million (31 March 2021 : ₹ 0.79 million) for the year has been recognised as an expense in respect of Company's contributions towards Employee State Insurance and an amount of ₹ 1.42 million (31 March 2021 : ₹ 1.08 million) for the year has been recognised as an expense in respect of the Company's contributions towards National Pension Scheme, which are deposited with the government authorities and have been included under employee benefit expenses in the Statement of Profit and Loss.

b. Gratuity

The Company has a defined benefit gratuity plan governed by the Payment of Gratuity Act, 1972. Under the Gratuity Act, employees are entitled to specific benefit at the time of retirement or termination of the employment on completion of five years or death while in employement. The level of benefit provided depends on the member's length of service and salary at the time of retirement/termination age.

Under the Company's gratuity plan, every employee who has completed at least five years of service gets a gratuity on departure at 15 days of last drawn salary for each completed year of service or part thereof in excess of six months subject to a maximum of ₹ 2.00 million. The scheme is funded with an insurance company in the form of qualifying insurance policy.

The following tables summarize the components of net benefit expense recognised in the profit and loss account and amounts recognised in the balance sheet for Gratuity Plan.

Statement of profit and loss account

Net employee benefit expense recognised in employee cost:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Current service cost	6.17	7.06
Interest cost on defined obligation	3.29	3.27
Expected return on plan assets	(2.46)	(1.72)
	7.00	8.61

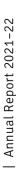
Amount recognised in Other Comprehensive Income:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Actuarial gains on obligation	(2.86)	(4.61)
Actuarial gains on assets	1.54	5.19
	(4.40)	(9.80)

Balance sheet

Changes in the present value of the defined benefit obligation are as follows:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Opening defined benefit obligation	49.12	50.54
Current service cost	6.17	7.06
Interest cost	3.29	3.27
Benefits paid from plan assets	(7.48)	(7.00)
Benefits paid directly by employer	(0.14)	(0.14)
Actuarial gains on obligation	(2.86)	(4.61)
Closing defined benefit obligation	48.10	49.12
Non - Current	48.10	49.12
Current	-	-





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Changes in the fair value of plan assets are as follows:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Opening fair value of plan assets	35.53	25.38
Expected return	2.46	1.72
Contributions by employer	6.23	10.24
Benefits paid	(7.48)	(7.00)
Actuarial gain	1.54	5.19
Closing fair value of plan assets	38.29	35.53
Provision for gratuity (net of plan assets)		
Non-current	9.82	13.59
Current	-	-

The expected contribution to the defined benefit plan in future years ₹ 1.74 millions (31 March 2021: ₹ 3.16 millions).

The major categories of plan assets as a percentage of the fair value of total plan assets are as follows:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Investments with insurer	100%	100%

The economic and demographic assumptions used in determining gratuity obligations for the Company's plans are shown below:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Discount rate	7.30%	6.92%
Expected rate of return on assets	7.30%	6.92%
Expected rate of salary increase	6.00%	6.00%
Retirement age (in years)	60 years	60 years
Employee turnover :-		
- For service upto 5 years	5.00%	5.00%
- For service more than 5 years	1.00%	1.00%
Mortality rate	IALM (2012-14) Ultimate	IALM (2012-14) Ultimate

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The overall expected rate of return on assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The impact of sensitivity analysis due to changes in the significant actuarial assumptions on the defined benefit obligations is given in below table:

	Change in assumptions	For the year ended 31 March 2022	For the year ended 31 March 2021
Discount rate	+ 1%	43.29	44.27
	-1%	53.70	54.77
Expected rate of salary increase	+ 1%	53.32	54.35
	- 1%	43.51	44.47

The sensitivity analyses above have been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

The above defined benefit plan exposes the Company to following risks:

Investment risk:

For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. This can result in wide fluctuations in the net liability or the funded status if there are significant changes in the discount rate during the inter-valuation period.

Market risk (interest risk):

Market risk is a collective term for risks that are related to the changes and fluctuations of the financial markets. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in defined benefit obligation of the plan benefits & vice versa. This assumption depends on the yields on the corporate/government bonds and hence the valuation of liability is exposed to fluctuations in the yields as at the valuation date.

Longevity risk:

The impact of longevity risk will depend on whether the benefits are paid before retirement age or after. Typically for the benefits paid on or before the retirement age, the longevity risk is not very material.

Actuarial risk:

Salary increase assumption

Actual salary increase that are higher than the assumed salary escalation, will result in increase to the obligation at a rate that is higher than expected.

Attrition/withdrawal assumption

If actual withdrawal rates are higher than assumed withdrawal rates, the benefits will be paid earlier than expected. Similarly if the actual withdrawal rates are lower than assumed, the benefits will be paid later than expected. The impact of this will depend on the demography of the company and the financials assumptions.

Regulatory risk:

Any changes to the current Regulations by the Government, will increase (in most cases) or decrease the obligation which is not anticapated. Sometimes, the increase is many fold which will impact the financials quite significantly.

The following are expected future cash flows to the defined benefit plan:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Year 1	1.74	3.16
Year 2	4.38	4.05
Year 3	2.96	4.13
Year 4	1.23	2.83
Year 5	4.04	1.17
Year 6 to 10	18.87	16.75
Above 10 years	94.50	89.20

c Other long-term employee benefits

An amount of ₹ 3.37 millions (31 March 2021 : ₹ 2.68 millions) pertains to expense towards compensated absences and is included in "employee benefits expense".



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

41 Leases (₹ in millions)

Following are the changes in the carrying value of right of use assets for the year ended 31 March 2022:

	For the y ended 31 March	b	For the year ended 31 March 2021
Balance at the beginning of reporting year	1:	98.22	238.88
Additions (note 4)		34.87	11.55
Deletions	(5	56.09)	(6.14)
Depreciation expense (note 34)	(3	37.54)	(46.07)
Balance at the end of reporting year	1:	39.45	198.22

Set out below are the carrying amounts of lease liabilities and the movements during the period:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Balance as at the beginning of reporting year	102.68	139.87
Additions	34.87	11.55
Accretion of interest	7.43	12.62
Deletion during the year	(67.41)	(6.47)
Lease rent concession*	(0.86)	(2.69)
Payments	(41.57)	(52.20)
Balance as at the end of reporting year	35.14	102.68
Non-current	8.52	63.06
Current	26.62	39.62

^{*} During the year ended 31 March 2022, the Company has received lease rent concession of ₹ 0.86 million (31 March 2021 ₹ 2.69 millions) and the same has been recorded under the head other income in the Statement of Profit and Loss by using the practical expedient available as per para 46A of IND AS 116.

Contractual maturities of lease liabilities

	For the year ended 31 March 2022	For the year ended 31 March 2021
- Within one year	26.62	39.62
- 1-5 years	8.52	54.20
- More than 5 years	-	8.86
	35.14	102.68

The following are the amounts recognised in Statement of Profit or Loss:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Depreciation expense of right-of-use assets	37.54	46.07
Interest expense on lease liabilities	7.43	12.62
Expense relating to other than non-current leases (included in other expenses) #	4.59	13.21
Total amount recognised in Statement of Profit or Loss	49.56	71.90

[#] Lease payments not recognised as a liability

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The Company has elected not to recognise a lease liability for current leases (leases with an expected term of 12 months or less) or for leases of low value assets. Payments made under such leases are expensed on a straight-line basis. The Company does not have any liability to make variable lease payments for the right-to-use the underlying asset recognised in the financials.

Total cash outflow for current leases and leases of low value for the year ended 31 March 2022 was ₹ 4.59 millions (31 March 2021 : ₹ 13.21 millions).

The table below describes the nature of the Company's leasing activities by type of right-of-use asset recognised on balance sheet:

	No of right-of-use assets leased	Range of remaining term (in years)	Average remaining lease term	No of leases with extension options	No of leases with termination options
Buildings	•				
- 31 March 2022	18	0-4 years	1.30	None	None
- 31 March 2021	17	0-5 years	1.50	None	None
Plant and equipments					
- 31 March 2022	Nil	-	-	None	None
- 31 March 2021	3	3-4 years	3.56	None	None
Land					
- 31 March 2022	1	52 years	51.45	None	None
- 31 March 2021	1	53 years	52.45	None	None

The Company does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

The aggregate depreciation on Right-of-use assets has been included under depreciation and amortisation expense in the Statement of Profit and Loss.



Related party disclosure

Names of related parties and related party relationship	nip
Subsidiary company	: Chhaya Prakashani Limited *
	: Vikas Publishing House Private Limited
	: New Saraswati House (India) Private Limited
	: Nirja Publishers & Printers Private Limited
	: Safari Digital Education Initiatives Private Limited
	: Blackie & Son (Calcutta) Private Limited
	: BPI (India) Private Limited
	: DS Digital Private Limited
	: S. Chand Edutech Private Limited
	: Indian Progressive Publishing Co. Private Limited
	: Edutor Technologies India Private Limited (with effect from 31 August 2020)
	: Convergia Digital Education Private Limited (with effect from 1 July 2021)
* Eurasia Publishing House Private Limited ("Eurasia") has be	en amalgamated into Chhaya Prakashani Limited ("Chhaya") w.e.f. 1 April 2020. Refer note 4
Related parties with whom transactions have taken	place during the year:
Enterprises over which Key Management personnel or their relatives exercise significant influence	: Hotel Tourist (Partnership firm)
	: Hotel Tourist (Partnership firm)
	: SC Hotel Tourist Deluxe Private Limited
	: Shaara Hospitalities Private Limited
	: S Chand Properties Private Limited
	: Shyam Lal Charitable Trust
	: RKG Hospitalities Private Limited
Associate	: Smartivity Labs Private Limited
	Edutor Technologies India Private Limited (upto 31 August 2020)
Key Management Personnel (KMP) & their relatives	
Ms. Savita Gupta	: Non-Executive Director
Mr. Himanshu Gupta	: Managing Director
Mr. Dinesh Kumar Jhunjhnuwala	: Whole-time Director
Mr. Gaurav Kumar Jhunjhnuwala	: Non-Executive Director
Mr. Desh Raj Dogra	: Non-Executive, Independent Director
Ms. Archana Capoor	: Non-Executive, Independent Director
Mr. Sanjay Vijay Bhandarkar	: Non-Executive, Independent Director (ceased to be Director with effect from November 2021)
	: Non-Executive, Independent Director
Mr. Rajagopalan Chandrashekar	
Mr. Rajagopalan Chandrashekar Mr. Saurabh Mittal	: Chief Financial Officer
,	: Chief Financial Officer : Company Secretary
Mr. Saurabh Mittal	

Notes to standalone financial statements for the year ended 31 March 2022 (Continued)
CIN:L22219DL1970PLC005400

(₹ in millions)

b. Details of related party transactions and balances

Particulars	Year Ended	Total
Nature of transactions		
Revenue from operations		
Sale of products		
BPI (India) Private Limited	31 March 2022	0.06
	31 March 2021	(0.62)
Safari Digital Education Initiatives Private Limited	31 March 2022	3.38
	31 March 2021	(4.78)
S. Chand Edutech Private Limited	31 March 2022	-
	31 March 2021	(0.50)
Sale of services		
Vikas Publishing House Private Limited	31 March 2022	0.16
	31 March 2021	(4.33)
Chhaya Prakashani Limited	31 March 2022	0.32
	31 March 2021	(3.99)
New Saraswati House (India) Private Limited	31 March 2022	3.47
	31 March 2021	(18.46)
Indian Progressive Publishing Co. Private Limited	31 March 2022	-
	31 March 2021	(0.44)
Subtotal	31 March 2022	7.40
	31 March 2021	(33.12)
Other income		
Rent income		
Vikas Publishing House Private Limited (warehouse)	31 March 2022	-
	31 March 2021	(0.10)
Management cross charge		
Vikas Publishing House Private Limited	31 March 2022	12.63
	31 March 2021	(10.19)
New Saraswati House (India) Private Limited	31 March 2022	13.68
	31 March 2021	(12.53)
Safari Digital Education Initiatives Private Limited	31 March 2022	4.56
	31 March 2021	(4.95)
DS Digital Private Limited	31 March 2022	4.18
	31 March 2021	(6.10)
S. Chand Edutech Private Limited	31 March 2022	3.89





Particulars	Year Ended	Total
	31 March 2021	(3.31)
Chhaya Prakashani Limited	31 March 2022	6.13
	31 March 2021	(7.71)
Convergia Digital Education Private Limited	31 March 2022	4.04
	31 March 2021	-
Edutor Technologies India Private Limited	31 March 2022	1.53
	31 March 2021	-
Interest income		
Chhaya Prakashani Limited	31 March 2022	13.83
	31 March 2021	(13.83)
New Saraswati House (India) Private Limited	31 March 2022	12.13
	31 March 2021	(15.29)
Safari Digital Education Initiatives Private Limited	31 March 2022	15.67
	31 March 2021	(17.13)
DS Digital Private Limited	31 March 2022	12.20
	31 March 2021	(11.00)
S. Chand Edutech Private Limited	31 March 2022	1.29
	31 March 2021	(2.39)
Miscellaneous income		
Vikas Publishing House Private Limited	31 March 2022	12.06
	31 March 2021	(0.18)
New Saraswati House (India) Private Limited	31 March 2022	0.09
	31 March 2021	-
Convergia Digital Education Private Limited	31 March 2022	0.09
	31 March 2021	-
Safari Digital Education Initiatives Private Limited	31 March 2022	0.83
	31 March 2021	-
Subtotal	31 March 2022	118.82
	31 March 2021	(104.73)
Expenses		
Purchase of stock-in-trade		
Vikas Publishing House Private Limited (books)	31 March 2022	34.38
	31 March 2021	(25.86)
BPI (India) Private Limited (books)	31 March 2022	3.58
	31 March 2021	(35.83)

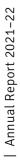
Particulars	Year Ended	Total
S. Chand Edutech Private Limited	31 March 2022	-
	31 March 2021	(0.01)
Printing charges		
Vikas Publishing House Private Limited	31 March 2022	164.42
	31 March 2021	(121.48)
Royalty expense		
Chhaya Prakashani Limited	31 March 2022	3.37
	31 March 2021	(6.04)
Blackie & Son (Calcutta) Private Limited	31 March 2022	0.67
	31 March 2021	(0.69)
Vikas Publishing House Private Limited	31 March 2022	0.31
	31 March 2021	(0.25)
BPI (India) Private Limited	31 March 2022	1.88
	31 March 2021	(0.24)
Purchase (printing charges and consumables)		
Vikas Publishing House Private Limited	31 March 2022	2.59
	31 March 2021	-
SC Hotel Tourist Deluxe Private Limited	31 March 2022	0.10
	31 March 2021	(0.06)
Hotel Tourist	31 March 2022	0.01
	31 March 2021	(0.03)
S. Chand Edutech Private Limited	31 March 2022	-
	31 March 2021	(1.81)
Safari Digital Education Initiatives Private Limited	31 March 2022	2.02
	31 March 2021	(4.90)
Chhaya Prakashani Limited	31 March 2022	-
	31 March 2021	(1.33)
New Saraswati House (India) Private Limited (paper)	31 March 2022	-
	31 March 2021	(8.23)
BPI (India) Private Limited (consumables)	31 March 2022	-
	31 March 2021	(0.23)
S Chand Properties Private Limited	31 March 2022	-
	31 March 2021	(0.02)
Edutor Technologies India Private Limited	31 March 2022	-
	31 March 2021	(0.94)





Particulars	Year Ended	Total
Rent paid (including lease liabilities payment)		
Safari Digital Education Initiatives Private Limited	31 March 2022	11.03
	31 March 2021	(13.73
S Chand Properties Private Limited	31 March 2022	0.74
	31 March 2021	(1.21
Nirja Publishers & Printers Private Limited (plant and machinery)	31 March 2022	3.28
	31 March 2021	(7.86
Vikas Publishing House Private Limited (plant and machinery)	31 March 2022	0.5
	31 March 2021	(1.38
Remuneration to KMP *		
Mr. Dinesh Kumar Jhunjhnuwala	31 March 2022	14.6
	31 March 2021	(10.82
Mr. Himanshu Gupta	31 March 2022	18.6
	31 March 2021	(10.18
Mr. Desh Raj Dogra	31 March 2022	0.6
	31 March 2021	(0.56
Ms. Archana Capoor	31 March 2022	0.6
	31 March 2021	(0.53
Mr. Sanjay Vijay Bhandarkar	31 March 2022	0.3
	31 March 2021	(0.50
Mr. Rajagopalan Chandrashekar	31 March 2022	0.5
	31 March 2021	(0.4
Mr. Saurabh Mittal	31 March 2022	11.2
	31 March 2021	(6.87
Mr. Jagdeep Singh	31 March 2022	6.2
	31 March 2021	(3.60
Other expenses		
S. Chand Edutech Private Limited	31 March 2022	0.2
	31 March 2021	
Vikas Publishing House Private Limited	31 March 2022	0.2
	31 March 2021	(0.54
Safari Digital Education Initiatives Private Limited	31 March 2022	1.2
	31 March 2021	(1.5
DS Digital Private Limited	31 March 2022	0.6
	31 March 2021	
Shyam Lal Charitable Trust	31 March 2022	
	31 March 2021	(0.00

Particulars	Year Ended	Total
New Saraswati House (India) Private Limited	31 March 2022	1.49
	31 March 2021	(1.03
S Chand Properties Private Limited	31 March 2022	0.69
	31 March 2021	(0.80
Hotel Tourist	31 March 2022	
	31 March 2021	(0.04
Subtotal	31 March 2022	286.69
	31 March 2021	(269.53
Purchase of property, plant and equipments		
Safari Digital Education Initiatives Private Limited (property, plant and equipments)	31 March 2022	0.00
	31 March 2021	(1.49
S. Chand Edutech Private Limited (computers)	31 March 2022	0.08
	31 March 2021	
Subtotal	31 March 2022	0.08
	31 March 2021	(1.49
Sale of property, plant and equipments		
Chhaya Prakashani Limited (books and property, plant and equipments)	31 March 2022	
	31 March 2021	(1.17
New Saraswati House (India) Private Limited (property, plant and equipments)	31 March 2022	
	31 March 2021	(0.01
Subtotal	31 March 2022	
	31 March 2021	(1.18
Loans given		
New Saraswati House (India) Private Limited	31 March 2022	
	31 March 2021	(25.00
DS Digital Private Limited	31 March 2022	16.50
	31 March 2021	
S. Chand Edutech Private Limited	31 March 2022	22.10
	31 March 2021	(2.10
Subtotal	31 March 2022	38.60
	31 March 2021	(27.10
Loans repayment received		
Safari Digital Education Initiatives Private Limited	31 March 2022	14.50
	31 March 2021	
Subtotal	31 March 2022	14.50
	31 March 2021	





Particulars	Year Ended	Total
Investment made during the period (by conversion of loans)		
S. Chand Edutech Private Limited (equity shares)	31 March 2022	-
	31 March 2021	(27.09)
New Saraswati House (India) Private Limited (Preference shares)	31 March 2022	-
	31 March 2021	(55.70)
Subtotal	31 March 2022	-
	31 March 2021	(82.79)
Balances outstanding		
Assets		
Investments		
Investment in unquoted equity shares, valued at cost		
Blackie & Son (Calcutta) Private Limited	31 March 2022	62.79
	31 March 2021	(62.79)
Nirja Publishers & Printers Private Limited	31 March 2022	17.04
	31 March 2021	(17.04)
Safari Digital Education Initiatives Private Limited	31 March 2022	199.18
	31 March 2021	(198.19)
Vikas Publishing House Private Limited	31 March 2022	1,535.30
	31 March 2021	(1,532.00)
New Saraswati House (India) Private Limited	31 March 2022	1,428.29
	31 March 2021	(1,426.84)
DS Digital Private Limited	31 March 2022	87.78
	31 March 2021	(87.78)
Chhaya Prakashani Limited	31 March 2022	1,773.44
	31 March 2021	(1,773.09)
S. Chand Edutech Private Limited	31 March 2022	67.04
	31 March 2021	(67.04)
Smartivity Labs Private Limited	31 March 2022	0.52
	31 March 2021	(0.52)
Subtotal	31 March 2022	5,171.37
	31 March 2021	(5,165.29)
Investment in unquoted preference shares		
DS Digital Private Limited	31 March 2022	160.00
	31 March 2021	(160.00)
New Saraswati House (India) Private Limited	31 March 2022	55.70
	31 March 2021	(55.70)

Particulars	Year Ended	Total
Smartivity Labs Private Limited	31 March 2022	21.10
	31 March 2021	(21.10
Subtotal	31 March 2022	236.80
	31 March 2021	(236.80
Investment in unquoted debentures		
Chhaya Prakashani Limited	31 March 2022	730.2
	31 March 2021	(719.45
Subtotal	31 March 2022	730.2
	31 March 2021	(719.45
Security deposit		
Safari Digital Education Initiatives Private Limited	31 March 2022	4.80
	31 March 2021	(4.80
S Chand Properties Private Limited	31 March 2022	0.2
	31 March 2021	(0.24
Subtotal	31 March 2022	5.0
	31 March 2021	(5.04
Loans		
Safari Digital Education Initiatives Private Limited	31 March 2022	141.4
	31 March 2021	(190.86
DS Digital Private Limited	31 March 2022	149.5
	31 March 2021	(122.08
S. Chand Edutech Private Limited	31 March 2022	25.3
	31 March 2021	(2.12
New Saraswati House (India) Private Limited	31 March 2022	125.0
	31 March 2021	(125.43
Subtotal	31 March 2022	441.37
	31 March 2021	(440.49
Receivables from related parties		
Safari Digital Education Initiatives Private Limited	31 March 2022	4.2
	31 March 2021	(17.44
DS Digital Private Limited	31 March 2022	29.3
	31 March 2021	(25.16
Convergia Digital Education Private Limited	31 March 2022	4.4
	31 March 2021	
S. Chand Edutech Private Limited	31 March 2022	48.0
	31 March 2021	(43.96





Particulars	Year Ended	Total
Hotel Tourist	31 March 2022	0.16
	31 March 2021	(0.31)
New Saraswati House (India) Private Limited	31 March 2022	68.64
	31 March 2021	(55.24)
BPI (India) Private Limited	31 March 2022	0.47
	31 March 2021	-
RKG Hospitalities Private Limited	31 March 2022	0.29
	31 March 2021	(0.34)
S Chand Properties Private Limited	31 March 2022	0.71
	31 March 2021	(1.20)
Chhaya Prakashani Limited	31 March 2022	4.96
	31 March 2021	(16.17)
Ravindra Kumar Gupta	31 March 2022	0.18
	31 March 2021	(0.18)
Edutor Technologies India Private Limited	31 March 2022	2.62
	31 March 2021	(0.94)
Subtotal	31 March 2022	164.16
	31 March 2021	(160.96)
Advance to employees		
Mr. Saurabh Mittal	31 March 2022	1.97
	31 March 2021	(2.75)
Subtotal	31 March 2022	1.97
	31 March 2021	(2.75)
Trade receivables		
Convergia Digital Education Private Limited	31 March 2022	11.50
	31 March 2021	-
New Saraswati House (India) Private Limited	31 March 2022	-
	31 March 2021	(13.46)
Safari Digital Education Initiatives Private Limited	31 March 2022	2.51
	31 March 2021	(17.96)
DS Digital Private Limited	31 March 2022	19.30
	31 March 2021	(29.76)
S. Chand Edutech Private Limited	31 March 2022	4.29
	31 March 2021	(3.97)
Chhaya Prakashani Limited	31 March 2022	
	31 March 2021	(1.17)
Subtotal	31 March 2022	37.61
	31 March 2021	(66.32)

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Particulars	Year Ended	Total
Liabilities		
Trade payables		
Nirja Publishers & Printers Private Limited	31 March 2022	-
	31 March 2021	(2.37)
Vikas Publishing House Private Limited	31 March 2022	112.57
	31 March 2021	(132.14)
Chhaya Prakashani Limited	31 March 2022	-
	31 March 2021	(5.63)
Blackie & Son (Calcutta) Private Limited	31 March 2022	2.16
	31 March 2021	(2.26)
BPI (India) Private Limited	31 March 2022	-
	31 March 2021	(8.66)
SC Hotel Tourist Deluxe Private Limited	31 March 2022	0.01
	31 March 2021	-
Subtotal	31 March 2022	114.74
	31 March 2021	(151.07)
Employee related liabilities		
Mr. Dinesh Kumar Jhunjhnuwala	31 March 2022	0.09
	31 March 2021	(0.14)
Mr. Himanshu Gupta	31 March 2022	0.24
	31 March 2021	(0.35)
Mr. Saurabh Mittal	31 March 2022	0.29
	31 March 2021	(0.42)
Mr. Jagdeep Singh	31 March 2022	0.38
	31 March 2021	(0.17)
Subtotal	31 March 2022	1.00
	31 March 2021	(1.08)

^{*} Does not include gratuity, since the provision is based upon actuarial for the Company as a whole.

Terms of conditions of transactions with related parties

The transactions with related parties are made in the ordinary course of business and on terms equivalent to those that prevail in arm's length transactions. The settlement of outstanding balances as at year end occurs in cash.

(Figures in brackets represents previous year figures.)

Refer note 54 for guarantees given to banks on behalf of subsidiaries.

Refer notes 20 and 23 which describes borrowings that are secured against the personal guarantees from certain directors.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

43 Employee stock option plans

The Company provides share-based payment schemes to its employees. During the year ended 31 March 2022, Equity Settled ESOP Scheme 2012 (Scheme 2012) and Equity Settled ESOP Scheme 2018 (Scheme 2018) were in existence. The relevant details of the schemes and the grant are as below.

Equity Settled ESOP Scheme 2012 (Scheme 2012):

On 30 June 2012, the board of directors approved the Equity Settled ESOP Scheme 2012 (Scheme 2012) for issue of stock options to the eligible employees. According to Scheme 2012, two types of options were granted by the Company to the eligible employees viz Growth and Thankyou option and were entitled to 2,194 and 292 options respectively. The options were subject to satisfaction of the prescribed vesting conditions, viz., continuing employment with the Company. However in case of growth options, in addition to this the board may also specify the certain corporate, individual or a combination performance parameters subject to which the option would vest.

Equity Settled ESOP Scheme 2018 (Scheme 2018):

Equity Settled ESOP Scheme 2018 (Scheme 2018) was approved by shareholders on 25 September 2018, for issue of stock options to the eligible employees. According to Scheme 2018, eligible employees will be granted 190,000 options. The options were subject to satisfaction of the prescribed vesting conditions, viz., continuing employment with the Company.

The other relevant terms of the grants in respect of both schemes outstanding as at 31 March 2022 (previous year 31 March 2021) are below:

			;	Scheme 2012 ar	nd Scheme 2018	3		
	Grant IV (b)	Grant IV (c)	Grant IV (d)	Grant VI	Grant VII	Grant VIII	Grant IX	Grant X
Date of grant	27 August 2015	30 September 2015	28 March 2016	16 August 2016	30 November 2016	11 November 2020	9 June 2021	22 June 2021
Date of Board approval	27 August 2015	27 August 2015	28 March 2016	05 August 2016	19 September 2016 & 30 November 2016	11 November 2020	9 June 2021	22 June 2021
Date of Shareholder's approval	30 September 2015	30 September 2015	28 March 2016	05 August 2016	10 November 2016	28 February 2021	25 September 2018	22 June 2021
Number of options granted	185	248	40	51,060	12,506	68,409	1,90,000	12,000
Method of settlement (Cash/Equity)	Equity	Equity	Equity	Equity	Equity	Equity	Equity	Equity
Vesting Period	Year 1- 25% Year 2- 35% Year 3- 40%	Year 1- 25% Year 2- 35% Year 3- 40%	Year 1- 25% Year 2- 35% Year 3- 40%	Year 1- 25% Year 2- 25% Year 3- 25% Year 4- 25%	Year 1- 50% Year 2- 50%	Year 1- 100%	Year 1- 100%	Year 1- 100%
Exercise price	45,000.00	45,000.00	45,000.00	304.00	392.00	54.00	80.19	91.62
Fair value of shares at the time of grant (in INR)	20,943.84	20,593.68	20,404.22	138.97	60.40	26.11	60.36	55.79

Equity shares of ₹ 10 each were subdivided into 2 equity shares of ₹ 5 each as per resolution passed by shareholders at extraordinary general meeting dated 20 April 2016. Further, bonus shares were issued to the shareholders in the ratio of 73:1 as per resolution passed at extraordinary general meeting (EGM) dated 20 April 2016. The effect of share split and bonus issue on exercise price, fair value at the time of grant and weighted average exercise price on options granted is as below:

Exercise price	304.05	304.05	304.05	304.00	304.00	54.00	80.19	91.62
Fair value of shares at the time of grant (in INR)	141.51	139.15	137.87	138.97	60.40	26.11	60.36	55.79

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The Company had granted 25,456 options during the financial year ended 31 March 2016. The details of activities under Grant IV(b), IV(c) and IV(d) are summarised below:

	31 March 2022		31 March 2021	
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year			25,456	304
Granted during the year			-	-
Forfeited/ expired during the year			25,456	304
Exercised during the year			-	-
Effect of share split	-			-
Effect of bonus issue			-	-
Outstanding at the end of the year			-	-
Exercisable at the end of the year	-	-	-	-

The Company had granted 51,060 options during the year ended 31 March 2017. The details of activities under Grant VI are summarised below:

	31 Marc	ch 2022	31 March 2021		
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)	
Outstanding at the beginning of the year	12,765	304	25,530	304	
Granted during the year	-	-	-	-	
Forfeited/ expired during the year	12,765	304	12,765	304	
Exercised during the year	-	-	-	-	
Outstanding at the end of the year	-	-	12,765	304	
Exercisable at the end of the year	-	-	12,765	304	

The Company had granted 12,506 options during the year ended 31 March 2017. The details of activities under Grant VII are summarised below:

	31 March 2022 No. of options WAEP (in ₹)		31 March 2021	
			No. of options	WAEP (in ₹)
Outstanding at the beginning of the year			4,701	392
Granted during the year			-	-
Forfeited/ expired during the year			4,701	392
Exercised during the year			-	-
Outstanding at the end of the year	+ +		-	-
Exercisable at the end of the year			-	-





Notes to standalone financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

The Company had granted 68,049 options during the year ended 31 March 2021. The details of activities under Grant VIII are summarised below:

	31 Marc	ch 2022	31 March 2021	
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year	68,049	54	-	-
Granted during the year	-	-	68,049	54
Forfeited/ expired during the year	-	-	-	-
Exercised during the year	68,049	54	-	-
Outstanding at the end of the year	-	-	68,049	54
Exercisable at the end of the year	-	-	68,049	54

The Company had granted 190,000 options during the year ended 31 March 2022. The details of activities under Grant IX are summarised below:

	31 March 2022		31 March 2021	
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year	F	-	-	-
Granted during the year	1,90,000	80	-	-
Forfeited/ expired during the year	-	-	-	-
Exercised during the year	+	-	-	-
Outstanding at the end of the year	1,90,000	80	-	-
Exercisable at the end of the year	1,90,000	80	-	-

The Company had granted 12,000 options during the year ended 31 March 2022. The details of activities under Grant X are summarised below:

	31 March 2022		31 March 2021	
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year	-	-	-	-
Granted during the year	12,000	92	-	-
Forfeited/ expired during the year	-	-	-	-
Exercised during the year	-	-	-	-
Outstanding at the end of the year	12,000	92	-	-
Exercisable at the end of the year	12,000	92	-	-

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The expense recognised in the Statement of Profit and Loss arising from Scheme 2012 and Scheme 2018 amounted to ₹ 4.46 million (31 March 2021: ₹ 0.85 million).

	Grant IVb 31 March 2016	Grant IVc 31 March 2016	Grant IVd 31 March 2016	Grant VI 31 March 2017	Grant VII 31 March 2017	Grant VIII 31 March 2021	Grant IX 31 March 2022	Grant X 31 March 2022
Dividend yield (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.31%	0.31%	0.31%
Expected volatility	16.46%	16.20%	16.57%	16.41%	17.06%	64.83%	71.54%	70.90%
Risk-free interest rate	7.71%	7.46%	7.36%	6.86%	5.99%	4.13%	4.51%	4.43%
Weighted average fair market price (₹)	377.00	377.00	377.00	376.00	376.00	62.00	115.55	116.15
Exercise price (₹)	304.00	304.00	304.00	304.00	392.00	54.00	80.19	91.62
Expected life of options granted in years	3.22	3.20	3.15	3.50	2.50	1.00	2.00	2.00
Weighted average fair value of option at the time of grant (₹)	141.51	139.15	137.87	138.97	60.4	26.11	60.36	55.79

Each vest has been considered as a separate grant with weights assigned to each vesting as per the vesting schedule. The minimum life of a stock option is the minimum period before which the options cannot be exercised and the maximum life is the period after which the options cannot be exercised. The expected life has been calculated as an average of minimum and maximum life.

The volatility for periods corresponding to the respective expected lives of the different vests, prior to the grant date has been considered. The daily volatility of the Company's stock price on NSE over these years has been considered.

44 Financial Instruments:- Financial risk management objectives and policies

The Company's principal financial liabilities, comprises of loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets include investments in equity shares, advances to related party, trade and other receivables, security deposits, cash and short-term deposits that are derived directly from its operations.

The Company is exposed to market risk, credit risk and liquidity risk. The Company's senior management oversees the management of these risks and advises on financial risks and the appropriate financial risk governance framework for the Company. The board provides assurance to the shareholders that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

A. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. The Company is exposed to following type of market risk:-

- a) interest rate risk.
- b) foreign currency risk and
- c) other price risk

Financial instruments affected by market risk include borrowings and investments.

The sensitivity analyses in the following sections relate to the position as at 31 March 2022 and 31 March 2021.

The sensitivity analyses have been prepared on the basis that the amount of net debt, the ratio of floating to fixed interest rates of the debt and the proportion of financial instruments in foreign currencies are all constant in place at 31 March 2022.

The analyses exclude the impact of movements in market variables on: the carrying values of employee benefits provisions. The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

a. Interest rate risk.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's debt obligations with fixed interest rates.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected, after the impact of hedge accounting. With all other variables held constant, the Company's profit before tax is affected through the impact on floating rate borrowings, as follows:

(₹ in millions)

	Increase/ decrease in basis points	Effect on profit before tax
As at 31 March 2022		
INR Borrowings	+0.50%	(1.99)
	-0.50%	1.99
As at 31 March 2021		
INR Borrowings	+0.50%	(2.39)
	-0.50%	2.39

b. Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (when revenue or expense is denominated in a foreign currency).

The Company does not hedge its foreign currency exposure, however the sensitivity analysis is given as below for the for the currencies, in which Company has foreign exposure:

(₹ in millions)

	Changes in foreign currency rates	Effect on profit before tax
For the year ended 31 March 2022		
USD	+5%	1.12
	-5%	(1.12)
For the year ended 31 March 2021		
USD	+5%	1.14
	-5%	(1.14)

Refer note 56 for unhedged foreign currency exposure.

c. Other price risk

The Company's investments are susceptible to market price risk arising from uncertainties about future values of the investment securities.

The price risk related to investment in mutual fund schemes is not significant considering the relatively short tenure of underlying portfolio of the mutual fund schemes in which the Company has invested.

The price risk related to investment in quoted equity instruments is not significant since such investments are not material.

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The following table summarises the sensitivity to change in the price of investment in unlisted equity securities (other than investment in subsidiaries and associate) held by the Company:

	Changes in prices	Effect on profit before tax
For the year ended 31 March 2022		
Unlisted equity instruments	+15%	3.73
	-15%	(3.73)
For the year ended 31 March 2021		
Unlisted equity instruments	+15%	-
	-15%	-

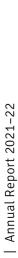
B. Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is not exposed to any significant credit risk from its operating activities (except trade receivables), including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

The carrying amounts of financial assets represent the maximum credit risk exposure.

The ageing analysis of trade receivables (net) before adjustment of expected credit loss provision of ₹ 159.87 millions (31 Mar 2021 ₹ 184.62 million) as of the reporting date is as follows:

Age Bracket	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
As at 31 March 2022						
Trade receivables (gross)	1,082.69	69.59	42.21	34.23	108.53	1,337.25
Less: Allowance for expected credit loss	-	(12.56)	(23.86)	(34.23)	(89.22)	(159.87)
Trade receivables (net)	1,082.69	57.03	18.35	-	19.31	1,177.38
Expected credit loss %	0.00%	18.05%	56.52%	100.00%	82.21%	11.96%
As at 31 March 2021						
Trade receivables (gross)	1,207.94	148.41	48.37	34.01	99.98	1,538.71
Less: Allowance for expected credit loss	-	(31.58)	(43.93)	(31.13)	(77.98)	(184.62)
Trade receivables (net)	1,207.94	116.83	4.44	2.88	22.00	1,354.09
Expected credit loss %	0.00%	21.28%	90.82%	91.53%	77.99%	12.00%





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The movement in the allowance for expected credit loss in respect of trade receivables is as follows:

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Balance at the beginning of the year	184.62	230.06
Expected credit loss during the year (net of reversal)	(24.75)	(45.44)
Balance at the end of the year	159.87	184.62

C. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, and bank loans. The Company's approach to managing liquidity to ensure, as far as possible, that it will have sufficient liquidity to meet its liability when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation. The Company closely monitors its liquidity position and deploys a robust cash management system. The Company manages liquidity risk by maintaining adequate reserves, borrowing liabilities, by continuously monitoring forecast and actual cash flows, profile of financial assets and liabilities. It maintain adequate sources of financing including loans from banks at an optimised cost. The table below provides the details regarding contractual maturities of financial liabilities.

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
On demand		
- Borrowings (excluding current maturities of non-current borrowings)	397.79	477.61
	397.79	477.61
Less than 1 year		
- Borrowings (current maturities of non-current borrowings)	29.85	69.34
- Trade payables	581.60	561.77
- Lease liabilities	26.62	39.62
- Other financial liabilities	69.97	101.02
	708.04	771.75
More than 1 year		
- Borrowings	285.33	388.57
- Lease liabilities	8.52	63.06
	293.85	451.63

Details of undrawn facilities of the Company from banks and financial institutions (fund based as well as non fund based):

	As at 31 March 2022	As at 31 March 2021
Term loans (including vehicle loans)	-	-
Working capital demand loans and cash credit	302.22	180.26
Non-fund based	25.57	25.57
	327.79	205.83

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

45 Capital management

For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximise the shareholder value.

The Company seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position. The primary objective of the Company's capital management is to maximise the shareholder value.

The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Company's policy is to keep the gearing ratio less than 30%. The Company measures underlying net debt as total liabilities, comprising interest bearing loans and borrowings, excluding any dues to subsidiaries or group companies less cash and cash equivalents. For the purpose of capital management, total capital includes issued equity capital, share premium and all other reserves attributable to the equity holders of the Company, as applicable.

Company's adjusted net debt to equity ratio as at 31 March 2022 is as follow:

(₹ in millions)

Gearing Ratio	As at 31 March 2022	As at 31 March 2021
Borrowings (note 20 & 23) (including current maturities)	712.96	935.52
Less: cash and cash equivalents (note 16)	(253.18)	(171.51)
Adjusted net debt (A)	459.78	764.01
Equity	7,963.55	7,857.53
Total equity (B)	7,963.55	7,857.53
Total equity and net debt [C = (A+B)]	8,423.32	8,621.54
Gearing ratio (A/C)	5%	9%

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2022 and 31 March 2021.

46 Fair Values

The carrying values of financial instruments by categories is as under:

		31 March 2022		31 March 2021		
Particulars	Amortized Cost	FVTPL	FVTOCI	Amortized Cost	FVTPL	FVTOCI
Assets						
Non-current financial assets						
- Investments*	-	755.11	-	-	719.45	-
- Loans	150.38	-	-	127.55	-	-
- Other financial assets	9.52	-	-	11.54	-	-
Current financial assets						
- Investments	-	81.00	-	-	51.21	-
- Trade receivables	1,177.38	-	-	1,354.09	-	-
- Cash and Cash equivalents	253.18	-	-	171.51	-	-



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

		31 March 2022			31 March 2021	
Particulars	Amortized Cost	FVTPL	FVTOCI	Amortized Cost	FVTPL	FVTOCI
- Bank balances other than cash and cash equivalents	32.32	-	-	31.18	-	-
- Loans	290.99	-	-	312.94	-	-
- Other financial assets	178.36	-	-	169.78	-	-
Non-current financial liabilities						
- Borrowings	285.33	-	-	388.57	-	-
- Lease liabilities	8.52	-	-	63.06	-	-
Current financial liabilities						
- Borrowings	427.63	-	-	546.95	-	-
- Lease liabilities	26.62	-	-	39.62	-	-
- Trade payables	581.60	-	-	561.77	-	-
- Other financial liabilities	69.97	-	-	101.02	-	-

^{*} excludes investments in subsidiaries and associates, valued at cost

The following assumptions/ methods were used to estimate the fair values:

- i.) The fair values of trade receivables, cash and cash equivalents, other current financial assets, trade payable and other current financial liabilities are considered to be same as their carrying values due to their short term nature.
- ii) Fair value of quoted financial instruments is based on quoted market price at the reporting date.
- iii) The carrying amount of other items carried at amortized cost are reasonable approximation of their fair value.
- iv) The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The fair values of the quoted notes and bonds are based on price quotations at the reporting date.

Fair value measurement hierarchy for assets as at 31 March 2022:

(₹ in Million)

	Fair value measurement using				
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)		
d at fair value:					
	81.00	-	755.11		

Fair value measurement hierarchy for assets as at 31 March 2021:

(₹ in Million)

	Fair value measurement using		
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Assets measured at fair value:			
Investments	51.21	-	719.45

Valuation inputs and relationships to fair value

	Fair values		Valuation techniques/		
Name of securities	As at 31 March 2022	As at 31 March 2021	methodology	Unobservable input	
Investments in quoted financial instruments (Level 1)	81.00	51.21	The fair values are based on quoted market prices as at the reporting date.	Not applicable	

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

	Fair values		Valuation to shair use/		
Name of securities	As at 31 March 2022	As at 31 March 2021	Valuation techniques/ methodology	Unobservable input	
Investments in unquoted debentures (Level 3)	730.25	719.45	The unquoted debentures are valued at cost and are adjusted for the interest cost based on the prevailing interest rates in the market.	9	
Investments in unquoted equity instruments (Level 3)	24.86	-	Price of recent Investment (PRI method).	This is the transaction price of investment made near to year end.	

- 47. The Company had filed Draft Composite Scheme of Arrangement on 9 January 2018 having an appointed date of 1 April 2017, amongst Blackie & Son (Calcutta) Private Limited ("Blackie"), Nirja Publishers & Printers Private Limited ("Nirja"), DS Digital Private Limited ("DS Digital"), Safari Digital Education Initiatives Private Limited ("Safari Digital") and S Chand And Company Limited ("S Chand") and their respective shareholders and creditors (Composite Scheme) with BSE Limited ('BSE') and National Stock Exchange of India Limited ('NSE') under Regulation 37 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 and Circular no. CFD/DIL3/CIR/2017/21 dated 10 March 2017 ("SEBI Circular"). The Scheme inter alia includes amalgamation of Blackie and Nirja with and into S Chand, demerger of the education business of DS Digital & Safari Digital with and into S Chand and amalgamation of residual business (after demerger) of DS Digital with and into Safari Digital. The Company had filed the Scheme with NCLT. Respective creditors and shareholders have approved the Composite Scheme and thereafter Company has filed a second motion application with NCLT for approval of the Composite Scheme. The approval of NCLT is awaited.
- **48.** The Board of Directors of Chhaya Prakashani Limited ("Chhaya"), in its meeting held on 25 June 2020 approved the scheme of amalgamation with Eurasia Publishing House Private Limited ("Eurasia"), both wholly owned subsidiaries of the Company. The scheme of amalgamation was approved by NCLT in April 2022 with an appointed date of 1 April 2020 and accordingly Eurasia has been amalgamated into Chhaya.

49. Corporate Social Responsibility (CSR)

(₹ in millions)

		As at 31 March 2022	As at 31 March 2021
a)	Gross amount required to be spent by the Company during the year	-	0.02
b)	Amount spent during the year		4.15
	(i) Construction/ acquisition of any asset	-	-
	(ii) On purposes other than (i) above *	0.19	4.15
(c)	Shortfall at the end of the year	-	-
(d)	Total of previous years shortfall	-	-
(e)	Reason for shortfall	Not applicable	Not applicable
(f)	Details of related party transactions	Not applicable	Not applicable
(g)	Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year should be shown separately.	Not applicable	Not applicable

^{*} Amount was spent for promoting education through implementing agencies.

50. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Company's Managing Director assesses the financial performance and position of the Company, and makes strategic decision and has been identified as the chief operating decision maker. The Company's primary business segment is reflected based on principal business activities carried on by the Company. As per Indian Accounting Standard 108, Operating Segments, as notified under the Companies (Indian Accounting Standards) Rules, 2015, the Company operates in one reportable business segment i.e., publishing of books. The geographical information analyses the Company's revenue and trade receivables from such revenue in India and other countries. The Company primarily operates in India.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Information about major customers

Revenue from one major customer amounted to ₹352.67 million (31 March 2021 ₹298.78 million aggregating to 16.91%) aggregating to 16.67% of total revenue.

51. Dues to Micro, small and medium enterprises as defined under the MSMED Act, 2006

(₹ in millions)

		(* 117 17 111111 10 110)
	As at 31 March 2022	As at 31 March 2021
The principal amount and the interest due thereon (to be shown separately) remaining unpaid to any supplier as at the end of each accounting year:		
- Principal amount due to micro and small enterprises	23.32	22.07
- Interest due on above	-	-
The amount of interest paid by the buyer in terms of section 16 of the MSMED Act 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act 2006.	-	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act 2006	-	-

Note: The above information has been determined to the extent such parties have been identified on the basis of information provided by the Company, which has been relied upon by the auditors.

52. The Government of India announced the New Education Policy (NEP) 2020 on 31 July 2020, to bring in various changes to the Education system. The National Curriculum Framework (NCF) that defines the curriculum to be taught in schools is yet to be formulated based on NEP, which is expected to be developed over the period. The management is monitoring the implementation of the policy and the revised curriculum and detailed assessment shall be made, once curriculum gets formulated.

53. Disclosure required under Sec 186(4) of the Companies Act 2013

Particulars of loans given, investments made and guarantees provided as required by clause (4) of Section 186 of the Companies Act, 2013, have been given under following schedules –

- Loans schedule, refer note 9;
- Non current investments schedule, refer note 8; and
- Contingent liabilties schedule, refer note 54.

54. Contingent liabilities

(₹ in millions)

(i) Claims made by direct tax authorities:

	As at 31 March 2022	As at 31 March 2021
Claims made by direct tax authorities:		
Income Tax demand (refer note 'a' and 'b' below)	0.72	0.79
Others:		
Stamp duty (refer note 'c' below)	95.01	95.01
Registration fee (refer note 'c' below)	9.15	9.15
	104.89	104.96

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

(ii) Guarantess

	As at 31 March 2022	As at 31 March 2021
Corporate guarantee (refer note 'd' below)	720.43	942.39
	720.43	942.39

Notes:

- a In respect of Assessment Year 2015-16, a disallowance under section 36(1)(va) read with section 2(24)(x) of the Income Tax Act, a demand has been raised on account of disallowance of payment made towards employee's contribution to Provident Fund after the due date of payment but before the due date of filling return and disallowance of unexplained expenditure u/s 69 C of the Income Tax Act. The matter is pending with CIT (A). The amount involved is `0.72 million (31 March 2021: `0.72 million).
- b In respect of Assessment Year 2013-14, a disallowance under section 36(1)(va) read with section 2(24)(x) of the Income Tax Act, a demand has been raised on account of disallowance of payment made towards employee's contribution to Provident Fund after the due date of payment but before the due date of filling return. The matter has been dismissed by ITAT. The amount involved is `Nil (31 March 2021: `0.07 million).
- c During the year 2015-16, the Company received notice under Indian Stamp Act, 1899 for non-payment of stamp duty on transfer of property on amalgamation and demerger held in the financial year 2011-12. The district registrar contented that order of Hon'ble High Court for amalgamation and demerger does not grants exemption in respect of payment of stamp duty.
 - During the year 2015-16, the Company has also received a demand notice from the Sub-Registrar under section 80A of the Registration Act, 1908 wherein the authority has directed the Company to pay additional registration fee of `9.15 million (31 March 2021: 9.15 million).
 - As per the legal opinion obtained, management is of the view that no liability would accrue on the Company on account of such case. Accordingly, no provision has been made in the books of account for the same.
- d Corporate guarantee includes guarantees given by the Company to banks and financial institutions against loans taken by the subsidiaries.
- e Hon'ble Supreme Court of India has pronounced a ruling dated 28 February 2019 in which it is held that 'allowance' paid to employees, will be included in the scope of 'basic wages' and thus, will be subject to provident fund contributions. Petitions have been filed with Hon'ble Supreme Court of India seeking additional clarification with respect to the application of this ruling. As this ruling has not prescribed any clarification w.r.t. to its application, the Company is in the process of evaluating its impact. Management believes that this will not result in any material liability on the Company.
- f The Company has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its standalone financial statements. The Company also believes that the above issues, when finally settled, are not likely to have any significant impact on the financial position of the Company. The Company does not expect any reimbursements in respect of the above contingent liabilities.
- **55.** During the previous year ended 31 March 2021, diminution in the carrying value of investment in respect of DS Digital Private Limited amounting to 5 million (31 March 2020: 50 million) (represented by Investment in Equity Shares) has been made to recognise a decline in the value of its investments in resultant business, other than temporary in the value of the investment. Refer note 47 above.

During the year ended 31 March 2020, diminution in the carrying value of investment in respect of Safari Digital Education Initiatives Private Limited amounting to ₹ 70 million (represented by Investment in Equity Shares) had been made to recognise a decline in the value of its investments in resultant business, other than temporary in the value of the investment. Refer note 47 above.

56. Unhedged foreign currency exposure

The amount of foreign currency exposure that are not hedged by derivative instrument or otherwise as on 31 March 2022 and 31 March 2021 are as under:

	Foreign	Amount in for	reign currency	Amoun	t in INR
	currency	March 31, 2022	March 31, 2021	March 31, 2022*	March 31, 2021**
Trade receivables	USD	0.30	0.32	22.41	23.34
Trade payables	USD	-	0.01	-	0.46

^{*} Exchange Rate for 31 March 2022, 1 USD = Rs.75.93

^{**} Exchange Rate for 31 March 2021, 1 USD = Rs.73.20





Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

57. Summary of quarterly statements to banks

(₹ in millions)

The Company is regular in submission of monthly statements of current assets with banks for the borrowings sanctioned against security of such assets. Below table represents the summary of reconciliation of the quarterly statements filed by the Company with banks:

Quarter	Name of Banks	Working capital limit	Nature of current assets offered as security	Amount as reported as per statements (A)	Amount as per books of accounts (B)	Differences (A) - (B) (refer note below)
June 2021	HDFC Bank	300.00	Inventories	577.55	519.08	58.47
			Trade receivables	1,051.85	1,101.46	(49.61)
			Trade payables	266.07	504.04	(237.97)
September 2021	HDFC Bank	300.00	Inventories	549.40	525.13	24.27
			Trade receivables	940.32	973.40	(33.08)
			Trade payables	176.08	358.49	(182.41)
December 2021	HDFC Bank	300.00	Inventories	667.85	603.13	64.72
	State Bank of India	400.00	Trade receivables	745.91	783.03	(37.12)
			Trade payables	294.37	485.31	(190.94)
March 2022	HDFC Bank	300.00	Inventories	393.53	393.61	(0.08)
	State Bank of India	400.00	Trade receivables	1,139.76	1,177.38	(37.62)
			Trade payables	385.34	581.60	(196.26)

Note: Following are the nature of reconciling items between amounts reported as per quarterly statements and amounts as per books of accounts

- a. Inventories adjustments on account of sales returns and provision for slow moving/ non-moving items (finalised at the time of audit/ review completion)
- b. Trade receivables on account of exclusion of related party balances, and adjustments related to provision for sales returns/ discounts (finalised at the time of audit/ review completion); and
- c. Trade payables on account of exclusion of payables towards royalty and expenses accrual other than creditors for printing and purchase of books. The particulars of securities provided and amounts reported in the quarterly statements are in accordance with terms of sanction for borrowings with respective banks.

The above information has been determined to the extent information available with the Company, which has been relied upon by the auditors.

58. Analytical ratios

Ratio	Numerator	Denominator	As at 31 March 2022	As at 31 March 2021	(%) Variance
Current ratio	Current assets	Current liabilities	2.10	1.99	5.54%
Debt-equity ratio	Total debt	Shareholder's equity	0.09	0.12	-24.80%
Debt service coverage ratio	Earnings available for debt sevice (Profit after taxes + Non-cash operating expenses like depreciation and other amortisation + Interest + other adjustments like loss on sale of property, plant and equipment etc.)	Debt service (Interest and lease payments + Principal repayments)	1.78	1.43	24.31%

Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Ratio	Numerator	Denominator	As at 31 March 2022	As at 31 March 2021	(%) Variance
Return on equity ratio	Profit after taxes	Average shareholder's equity	1.12%	0.28%	295.47% Refer a.
Inventory turnover ratio	Cost of goods sold	Average inventory	1.66	1.09	52.82% Refer b.
Trade receivables turnover ratio	Revenue from operations	Average trade receivables	1.34	1.00	34.29% Refer c.
Trade payables turnover ratio	Net purchases	Average trade payables	1.13	0.67	68.73% Refer d.
Net capital turnover ratio	Revenue from operations	Average working capital	1.33	1.22	8.70%
Net profit ratio	Profit after taxes	Revenue from operations	5.22%	1.55%	235.71% Refer a.
Return on capital employed	Earnings before interest and taxes	Capital employed (Tangible net worth + Total debt)	2.88%	2.26%	27.39% Refer a.
Return on investment*	Change in fair value of quoted non-current investments	Opening value of quoted non- current investments	-	-	-

^{*} All non-current investments of the Company are in unquoted securities, thus reported as Nil.

Reasons for variance

59 Other statutory information

- (i) No proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (ii) The Company does not have transactions with companies struck-off from Register of Companies.
- (iii) There are no charges or satisfaction yet to be registered with ROC beyond the statutory period.
- (iv) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Company has not advanced or loaned or invested funds to any other person or entity, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (vi) The Company has not received any funds from any person or entity, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (vii) The Company does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- (viii) The Company is not declared wilful defaulter by any bank or financial institution or government or any government authority.

a. Higher profitability on account of improved sales post impact of Covid-19.

b. Reduced inventory levels owing to planned inventory as per in hand orders, particulary during peak season.

c. Improved realisation post stagnation of economic activity due to Covid-19 and impact of sales to credit worthy customers due to improved quality of channel partners.

d. Impact of reduced inventory levels and better liquidity position as a result of improved realisation from customers.



Notes to standalone financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Pursuant to changes in Schedule III to the Companies Act 2013, during the year ended 31 March 2022, the Company has reclassified/regrouped certain previous year's balances.

61 COVID Disclosure

In view of COVID-19 pandemic, while developing the assumptions relating to possible uncertainties in the business conditions because of the pandemic, the Company, as on the date of approval of these standalone financials statements have used variable information as available and considered the possible effects that may result from COVID-19 on the carrying amount of its assets i.e. assessing counterparty credit risk in case of financial assets (comprising cash and cash equivalents, bank deposits and investments) and subsequent recoveries, past trends, credit risks profile of customers in case of trade receivables and advances to vendors. The Company expects to recover the carrying amount of the assets and investment. The Company while assessing Right of Use asset and Investment/ Loans in Subsidiaries, has considered past trend, future business projections, performed sensitivity analysis on the assumptions used and based on current estimates expects the carrying amount of other assets will be recovered and does not foresee either significant down-sizing in the operations or any changes in lease terms.

The management, based on its current and future business plans, after considering COVID 19 impact, has assessed that the Company's ability to meet its contractual obligations and liabilities that fall due in near future including repayment of the debts taken from banks / financial institutions and their related covenants, is dependent upon timely realisation of debtors collections and subsequent sale of inventory. The management has assessed that it will be able to realize the collections on timely basis despite COVID 19 challenges and would be able to arrange sufficient working capital facilities from banks/ financial intuitions, if required, to ensure continuity of operations.

As at the balance sheet date, the Company has evaluated the impact of COVID 19 on its standalone financial statements. The impact of COVID 19 may differ from the estimates as at the date of approval of these standalone financial statements. There have been no material changes in the controls or processes followed in the financial statements closing process of the Company. The Company will continue to monitor any future changes to the business and financial statements due to COVID 19.

- The Company has a non-current investment in DS Digital Private Limited ('DS Digital'), subsidiary of the Company amounting to ₹ 247.78 million (net of impairment of ₹ 55.00 million) in form of investment in equity shares and preference shares as at 31 March 2022. Further, there are loans and trade/ other receivables recoverable from DS Digital amounting to ₹ 149.56 million and ₹ 48.65 million respectively as at 31 March 2022. DS Digital has been incurring losses since earlier years and have eroded its net worth. The management has filed a composite Scheme of Arrangement ('the Scheme') (refer note 47) having an appointed date as 1 April 2017. As per the Scheme, DS Digital would cease to exist as education business would get demerged into S Chand and the residual business of DS Digital would get merged into Safari Digital. Merger would bring synergies which will help the resulting entity (Safari Digital) to optimize the utilisation of resources to exploit the anticipated business opportunities more efficiently leading to financial strengthening. The Scheme has been filed with NCLT and due to the current scenario of COVID-19 and nationwide restrictions, the hearing for this matter has been delayed. Management believes that the aforesaid recoverable balances from DS Digital are good and recoverable as at 31 March 2022.
- 63 The standalone financial statements were approved for issue by the board of directors on 24 May 2022.

Date: 24 May 2022

The accompanying notes are an integral part of the standalone financial statements.

As per our report of even date

For Walker Chandiok & Co LLP

Chartered Accountants

Date: 24 May 2022

Firm Registration No.: 001076N/N500013

For and on behalf of the Board of Directors of S Chand And Company Limited

Date: 24 May 2022

Date: 24 May 2022

Date: 24 May 2022

Sd/- Tarun Gupta Partner Membership No.: 507892	Sd/- Himanshu Gupta Managing Director DIN: 00054015	Sd/- Savita Gupta Director DIN: 00053988	Sd/- Saurabh Mittal Chief Financial Officer	Sd/- Jagdeep Singh Company Secretary
Place : New Delhi	Place : New Delhi	Place : New Delhi	Place : New Delhi	Place : New Delhi

S Chand And Company Limited Consolidated financial statements for the year ended 31 March 2022

INDEPENDENT AUDITOR'S REPORT

To the Members of S Chand And Company Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

- 1. We have audited the accompanying consolidated financial statements of S Chand And Company Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group'), and its associate, as listed in Annexure A, which comprise the Consolidated Balance Sheet as at 31 March 2022, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.
- 2. In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate financial statements and on the other financial information of the subsidiaries and associate, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') specified under section 133 of the Act, read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India of the consolidated state of affairs of the Group and its associate, as at 31 March 2022, and their consolidated profit (including other comprehensive income), consolidated cash flows and the consolidated changes in equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and its associate in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained together with the audit evidence obtained by the other auditors in terms of their reports referred to in paragraph 16 of the Other Matter section below, is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Covid 19

4. We draw attention to Note 60 of the consolidated financial statements which describes the effects of uncertainties relating to the outbreak of Covid-19 pandemic and management's evaluation of its impact on the Group's operations and the accompanying consolidated financial statements of the Group as at the balance sheet date, the extent of which is significantly dependent on future developments.

The above matter has also been reported as emphasis of matter in the audit reports issued by us and other firms of chartered accountants on the standalone financial results of the Holding Company and 4 subsidiary companies for the year ended 31 March 2022.

Our opinion is not modified in respect of this matter.

Key Audit Matters

- 5. Key audit matters are those matters that, in our professional judgment and based on the consideration of the reports of the other auditors on separate financial statements of the subsidiaries, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.
- 6. We have determined the matters described below to be the key audit matters to be communicated in our report.



Key audit matter

a) Impairment of goodwill:

The Group's balance sheet includes ₹ 3,381.07 million of goodwill, representing significant composition of total Group assets. In accordance with Ind AS-36 "Impairment of assets", goodwill is allocated to Cash Generating Units (CGUs) which are tested annually for impairment using discounted cash-flow approach of each CGU's recoverable value compared to the carrying value of the assets. A deficit between the recoverable value and the CGU's net assets would result in impairment.

The impairment test includes sensitivity testing of key assumptions, including revenue growth, operating margin and discount rate. The management has concluded that the recoverable value of all CGUs are higher than their respective carrying amounts and accordingly, no impairment provision has been recognised as at 31 March 2022.

The annual impairment testing is considered a significant accounting ejudgement and estimate and a key audit matter because the assumptions on which the tests are based are highly judgmental and are affected by future market and economic conditions which are finherently uncertain.

b) Provisions for doubtful debts:

The Group has reported net trade receivables of ₹ 2,921.14 million as at 31 March 2022 and expected credit losses allowance of ₹ 410.47 million as detailed in note 16 of the consolidated financial statements. Further, refer note 2.15 of the consolidated financial statements which outlines the accounting policy for determining the allowance for doubtful debts

Owing to the nature of operations of the Group and related customer profiles, the Group has significant receivable balances that are past the credit period for the products offered by the Group. The Group is required to regularly assess the recoverability of its trade receivables. The recoverability of trade receivables was significant to our audit due to the value of amounts outstanding beyond the credit terms extended to customers.

The provisions for doubtful debts are determined using expected credit loss model under Ind AS 109 Financial Instruments. This involves judgement as the expected credit losses must reflect information about past events, current conditions and forecasts of future conditions, as well as the time value of money. Therefore, it is determined to be a key audit matter.

Considering the materiality of trade receivables balances to the Group's consolidated financial statements and the significant estimates and judgements involved in the estimation of expected credit losses due to long standing trade balances, this is considered as a key audit matter for the current year audit.

How our audit addressed the key audit matter

With respect to goodwill relating to material subsidiaries, our audit procedures included and were not limited to the following:

- a) Obtained an understanding from the management with respect to process and controls followed by the Group to ascertain impairment of goodwill including design and implementation of controls. We have tested the design and operating effectiveness of these controls.
- b) Assessing the valuation methodology used by the Group and testing the mathematical accuracy of the impairment models.
- Assessing the Group's methodology applied in determining the CGUs to which goodwill is allocated.
- d) Assessing the assumptions around the key drivers of the cash flow forecasts including discount rates, expected growth rates and terminal growth rates used, including engaging valuation specialists in certain cases.
- Performing sensitivity analysis of key assumptions, future revenue growth rates, operating margin and the discount rates used in the valuation models.
- Evaluating the adequacy of the disclosure made in the consolidated financial statements.

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Group to determine provision for doubtful debts including design and implementation of controls. We have tested the design and operating effectiveness of these controls.
- b) Assessed the Group's accounting policy with respect to provision for doubtful debts, which included assessing appropriateness of the expected credit loss impairment model and checking the mathematical accuracy of the calculations
- Evaluated management's assessment of change in risk of default based on enquiry with relevant personnel and corroboration with independently available external information, if any.
- d) On a sample basis, obtained direct confirmations from the customers of the Group having outstanding receivable balances as at the reporting date.
- Where direct confirmations were not obtained, subsequent realization of the outstanding invoices and / or customer acknowledgement of goods received or services rendered was assessed;
- Assessed the Group's disclosures in relation to trade receivables included in the consolidated financial statements.

Key audit matter

c) Estimation of sales returns and discounts:

Refer accounting policies in note 2.7 to the consolidated financial statements.

The Group is involved in publishing and distribution of educational books. Due to the nature of business, the Group offers an option to the customers to return unsold inventory. Significant amount of sales returns are received in the year subsequent to the year when books are sold. Discount comprises of turnover, cash and additional discount. Turnover discount is offered to the customers in the period subsequent to the reporting date based on parameters for a specified period. Cash discount is offered based on the cash discount schemes applicable to certain months. Further, at the time of annual settlement, which may not coincide with the financial year, with respective debtors additional discounts are offered based on their negotiations agreed with respective customers. Provision for such sales returns and discounts are estimated, deducted from revenue and accounts receivables.

Estimates of sales returns and discounts are required to be made at the time of sale. When determining the appropriate allowance, management considers historical trends, present changes in policies for the academic season, as a basis for the estimate as well as all other known factors, which could significantly influence the level of future sales returns and discount claims. Significant judgement is required in assessing the appropriate level of the provision for sales return and discounts.

Measuring provisions for sales return and discounts is a key audit matter as it requires significant estimates made by Management. Such judgements include management's expectation of sales returns and discounts and historical estimates of sales returns and discounts vis a vis the sales returns and discounts received during the year.

d) Deferred tax assets:

As on 31 March 2022, the Group has recognised deferred tax assets (net) amounting to ₹ 844.80 million. The recognition of deferred tax liabilities includes all taxable temporary differences, while deferred tax assets are only recorded to the extent it is probable that sufficient deferred tax liabilities or taxable profit will be available in the future against which the deductible temporary differences can be used.

Management has recognized deferred tax asset on the unabsorbed b) losses basis the reasonable certainty that sufficient taxable profits, based on forecast of business operations, will be available with the Group in future. However, in view of the COVID 19 impact, the realization of deferred tax may take more time than the period estimated by management.

Since, the recognition of deferred tax assets relies on the significant application of judgement by the management in respect of assessing the probability and sufficiency of future taxable profits and future reversals of existing taxable temporary differences, it is considered as key audit matter.

How our audit addressed the key audit matter

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Group to determine provision for sales return and discount including design and implementation of controls. We have tested the design and operating effectiveness of these controls
- b) Obtained management's calculations for provision for sales returns and discounts, recalculated the amounts for mathematical accuracy and evaluated the assumptions used by reference to internal sources (i.e. management budgets and schemes offered to customers).
- Considered the accuracy of management's estimates in previous years by comparing historical provisions to the actual amounts to assess the management ability to accurately estimate their sales returns and discounts.
- d) Tested the actual sales return and discounts passed to customers after the balance sheet date and upto 10 days prior to approval of financials to determine whether the revenue has been recognized in the appropriate period.
- e) Assessed the disclosures in respect of sales returns and discounts included in the consolidated financial statements.

Our audit procedures included, but were not limited to, the following procedures:

- a) Obtained an understanding from the management with respect to process and controls followed by the Group to compute and assess realisability of deferred tax assets including design and implementation of controls. We have tested the design and operating effectiveness of these controls.
- Obtained the management's calculation for the computation of deferred taxes and performed re-computation to test arithmetical accuracy.
- Traced inputs used in the deferred tax calculation from source documents.
- d) Analyzed the future projections of the group companies, as approved by the Board of Directors of the respective companies and assumptions used as to when it would be certain that company would earn future taxable income.
- e) Evaluated management's assessment of time period available for adjustment of such deferred tax assets as per provisions of the Income Tax Act, 1961 and appropriateness of the accounting treatment with respect to the recognition of deferred tax assets as per requirements of Ind AS 12, Income Taxes.
- f) Assessed the sensitivity of the outcomes in the above scenario to reasonably possible changes in assumptions and evaluated the realisability of deferred tax asset as to when the respective company would earn future taxable profits.
- g) Assessed the disclosures in respect of deferred tax included in the consolidated financial statements.



Information other than the Consolidated Financial Statements and Auditor's Report thereon

7. The Holding Company's Board of Directors are responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon. The Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

- 8. The accompanying consolidated financial statements have been approved by the Holding Company's Board of Directors. The Holding Company's Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated changes in equity and consolidated cash flows of the Group including its associate in accordance with the Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, and other accounting principles generally accepted in India. The respective Board of Directors of the companies included in the Group and its associate are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Board of Directors of the Holding Company, as aforesaid.
- 9. In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group and of its associate are responsible for assessing the ability of the Group and of its associate to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intend to liquidate the Group or to cease operations, or has no realistic alternative but to do so.
- 10. Those respective Board of Directors are also responsible for overseeing the financial reporting process of the companies included in the Group and of its associate.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

- 11. Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.
- 12. As part of an audit in accordance with Standards on Auditing specified under section 143(10) of the Act we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and
 perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our
 opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system with reference to financial statements in place and the operating effectiveness of such controls.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
 - · Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information/ financial statements of the entities or business activities
 within the Group, and its associate, to express an opinion on the consolidated financial statements. We are responsible for the direction,
 supervision and performance of the audit of financial statements of such entities included in the financial statements, of which we are the
 independent auditors. For the other entities included in the financial statements, which have been audited by the other auditors, such other
 auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible
 for our audit opinion.
- 13. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- 14. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- 15. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

- 16. We did not audit the financial statements/ financial information 11 subsidiaries, whose financial statements reflects total assets of ₹ 6,427.44 million and net assets of ₹ 2,674.26 as at 31 March 2022, total revenues of ₹ 2,128.77 million and net cash outflows amounting to ₹ 33.47 million for the year ended on that date, as considered in the consolidated financial statements. These financial statements/ financial information have been audited by other auditors whose reports have been furnished to us by the management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, and our report in terms of sub-section (3) of section 143 of the Act in so far as it relates to the aforesaid subsidiaries, are based solely on the reports of the other auditors.
 - Our opinion above on the consolidated financial statements, and our report on other legal and regulatory requirements below, are not modified in respect of the above matters with respect to our reliance on the work done by and the reports of the other auditors.
- 17. The consolidated financial statements also include the Group's share of net loss (including other comprehensive income) of ₹ 5.26 million for the year ended 31 March 2022, as considered in the consolidated financial statements, in respect of 1 associate, whose financial statements/ financial information have not been audited by us. This financial information/ financial statements is unaudited and have been furnished to us by the management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of the aforesaid associate, is based solely on such unaudited financial information/ financial statements. In our opinion and according to the information and explanations given to us by the management, this financial information/ financial statements is not material to the Group.
 - Our opinion above on the consolidated financial statements, and our report on other legal and regulatory requirements below, are not modified in respect of the above matter with respect to our reliance on the financial statements/financial information certified by the management.

Report on Other Legal and Regulatory Requirements

- 18. As required by section 197(16) of the Act based on our audit and on the consideration of the reports of the other auditors, referred to in paragraph 16, on separate financial statements of the subsidiaries, we report that the Holding Company, 7 subsidiary companies incorporated in India whose financial statements have been audited under the Act have paid remuneration to their respective directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act. Further, we report that 5 subsidiary companies, incorporated in India whose financial statements have been audited under the Act have not paid or provided for any managerial remuneration during the year. Accordingly, reporting under section 197(16) of the Act is not applicable in respect of such subsidiary companies.
- 19. As required by clause (xxi) of paragraph 3 of Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of section 143(11) of the Act based on the consideration of the Order reports issued till date by us and by the respective other auditors as mentioned in paragraph 16 above, of companies included in the consolidated financial statements for the year ended 31 March 2022 and covered under the Act we report that:



(A) Following are the qualifications/adverse remarks reported by us and the other auditors in the Order reports of the companies included in the consolidated financial statements for the year ended 31 March 2022 for which such Order reports have been issued till date and made available to us:

S No	Name	CIN	Holding Company and subsidiaries	Clause number of the CARO report which is qualified or adverse
1	S Chand And Company Limited	L22219DL1970PLC005400	Holding Company	3(iii)(b)
2	Vikas Publishing House Private Limited	U74899DL1971PTC005766	Subsidiary	3(iii)(c), 3(iii)(d)
3	New Saraswati House (India) Private Limited	U22110DL2013PTC262320	Subsidiary	3(vii)(a)
4	Indian Progressive Publishing Co. Private Limited	U22219WB1961PTC025317	Subsidiary	3(iii)(b), 3(iii)(c), 3(iii)(d), 3(vii)(a)
5	Edutor Technologies India Private Limited	U80904AP2009PTC064404	Subsidiary	3(vii)(a)
6	DS Digital Private Limited	U72200DL2008PTC173250	Subsidiary	3(i)(b), 3(ix)(a), 3(ix)(d)
7	Safari Digital Education Initiatives Private Limited	U80904DL2010PTC204512	Subsidiary	3(i)(b), 3(ix)(d)
8	S. Chand Edutech Private Limited	U80302DL2010PTC206251	Subsidiary	3(ii)(a), 3(ix)(d)

(B) Following are the companies included in the consolidated financial statements for the year ended 31 March 2022 audited by other auditor, for which the reports under section 143(11) of such company have not yet been issued by the respective other auditor, as per information and explanation given to us by the management in this respect:

S No	Name	CIN	Associate
1	Smartivity Labs Private Limited	U74140DL2015PTC277272	Associate

- 20. As required by section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on separate financial statements and other financial information of the subsidiaries and associate incorporated in India whose financial statements have been audited under the Act, we report, to the extent applicable, that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the aforesaid consolidated financial statements;
 - b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors;
 - c) The consolidated financial statements dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements;
 - d) In our opinion, the aforesaid consolidated financial statements comply with Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015;
 - e) On the basis of the written representations received from the directors of the Holding Company and its subsidiary company and taken on record by the Board of Directors of the Holding Company and its subsidiary company and the reports of the statutory auditors of its subsidiary companies, covered under the Act, none of the directors of the Group companies, are disqualified as on 31 March 2022 from being appointed as a director in terms of section 164(2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company, its subsidiary companies and associate company covered under the Act, and the operating effectiveness of such controls, refer to our separate report in 'Annexure B' wherein we have expressed an unmodified opinion; and
 - g) With respect to the other matters to be included in the Auditor's Report in accordance with rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditors on separate financial statements and other financial information of the subsidiaries and associate incorporated in India whose financial statements have been audited under the Act:

- i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group and its associate as detailed in Note 48 to the consolidated financial statements;
- ii. The Holding Company, its subsidiary companies and associate company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses as at 31 March 2022;
- iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company, its subsidiary companies and associate company covered under the Act, during the year ended 31 March 2022;
- iv. a. The respective managements of the Holding Company and its subsidiary companies and associate company incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries and associate respectively that, to the best of their knowledge and belief, as disclosed in note 64(iv) to the consolidated financial statements, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Holding Company or its subsidiary companies and its associate company to or in any person or entity, including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company, or any such subsidiary companies and its associate company ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf the Ultimate Beneficiaries;
 - b. The respective managements of the Holding Company and its subsidiary companies and associate company incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries and associate respectively that, to the best of their knowledge and belief, as disclosed in the note 64(v) to the accompanying consolidated financial statements, no funds have been received by the Holding Company or its subsidiary companies, or its associate company from any person or entity, including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Holding Company, or any such subsidiary companies, its associate company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
 - c. Based on such audit procedures performed by us {and that performed by the auditors of the subsidiaries and associate, as considered reasonable and appropriate in the circumstances, nothing has come to our or other auditors' notice that has caused us or the other auditors to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.
- v. The Holding Company, its subsidiary companies and associate company have not declared or paid any dividend during the year ended 31 March 2022.

For Walker Chandiok & Co LLP

Chartered Accountants
Firm's Registration No.: 001076N/N500013

Tarun Gupta

Partner

Membership No.: 507892 UDIN: 22507892AJNHGY5394

Place: New Delhi Date: 24 May 2022



Annexure A

List of entities included in the Statement

S.No	Name of Holding Company
1.	S Chand And Company Limited
	Name of subsidiaries
1.	Vikas Publishing House Private Limited
2.	Chhaya Prakashani Limited
3.	New Saraswati House (India) Private Limited
4.	DS Digital Private Limited
5.	Safari Digital Education Initiatives Private Limited
6.	Blackie & Son (Calcutta) Private Limited
7.	BPI (India) Private Limited
8.	Edutor Technologies India Private Limited (w.e.f. 1 September 2020)
9.	Nirja Publishers and Printers Private Limited
10.	S. Chand Edutech Private Limited
11.	Indian Progressive Publishing Co Private Limited
12.	Convergia Digital Education Private Limited (w.e.f. 1 July 2021)
	Name of associate
1.	Smartivity Labs Private Limited
2.	Edutor Technologies India Private Limited (upto 31 August 2020)

Annexure B

Independent Auditor's Report on the internal financial controls with reference to consolidated financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')

1. In conjunction with our audit of the consolidated financial statements of S Chand And Company Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group'), and its associate as at and for the year ended 31 March 2022, we have audited the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies, which are companies covered under the Act, as at that date.

Responsibilities of Management and Those Charged with Governance for Internal Financial Controls

2. The respective Board of Directors of the Holding Company and its subsidiary companies, which are companies covered under the Act, are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India ("the ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility for the Audit of the Internal Financial Controls with Reference to Financial Statements

3. The audit of internal financial controls with reference to financial statements of associate, which is a company covered under the Act, and reporting under Section 143(3)(i) is exempted vide MCA notification no. G.S.R. 583(E) dated 13 June 2017 read with corrigendum dated 14 July 2017. Consequently, our responsibility is to express an opinion on the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the ICAI and prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements, and the Guidance Note issued by the ICAI. Those Standards and the Guidance Note require that we comply

- with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.
- 4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.
- 5. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matter paragraph below is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies, as aforesaid.

Meaning of Internal Financial Controls with Reference to Financial Statements

6. A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with Reference to Financial Statements

7. Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinion and based on the consideration of the reports of the other auditors on internal financial controls with reference to financial statements of the subsidiary companies, the Holding Company and its subsidiary companies, which are companies covered under the Act, have in all material respects, adequate internal financial controls with reference to financial statements and such controls were operating effectively as at 31 March 2022, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

Other Matter

9. We did not audit the internal financial controls with reference to financial statements/ financial information insofar as it relates to 11 subsidiary companies, which are companies covered under the Act, whose financial statements/ financial information reflect total assets of ₹ 6,427.44 million and net assets of ₹ 2,674.26 million as at 31 March 2022, total revenues of ₹ 2,128.77 million and net cash outflows amounting to ₹ 33.47 million for the year ended on that date, as considered in the consolidated financial statements. The internal financial controls with reference to financial statements in so far as it relates to such subsidiary companies have been audited by other auditors whose reports have been furnished to us by the management and our report on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements for the Holding Company and its subsidiary companies, as aforesaid, under Section 143(3)(i) of the Act in so far as it relates to such subsidiary companies is based solely on the reports of the auditors of such companies. Our opinion is not modified in respect of this matter with respect to our reliance on the work done by and on the reports of the other auditors.

For Walker Chandiok & Co LLP

Chartered Accountants

Firm's Registration No.: 001076N/N500013

Tarun Gupta

Partner

Membership No.: 507892 UDIN: 22507892AJNHGY5394

Place: New Delhi Date: 24 May 2022



S Chand And Company Limited Consolidated Balance Sheet as at 31 March 2022

CIN:L22219DL1970PLC005400

	Notes	As at 31 March 2022	As at 31 March 2021
Assets	·		
Non-current assets			
Property, plant and equipment	3	793.85	869.33
Right-of-use assets	4	380.24	480.52
Capital work-in-progress	5	4.13	2.70
Goodwill	6	3,381.07	3,381.00
Other intangible assets	6	1,133.77	1,248.71
Intangible assets under development	7	8.71	22.09
Investments accounted for using the equity method	8	31.34	22.03
Financial assets			
- Investments	9	59.21	37.50
- Loans	10	-	3.38
- Other financial assets	11	44.03	54.77
Deferred tax assets (net)	12	844.80	674.08
Other non-current assets	13	64.66	76.38
Total non-current assets		6,745.81	6,872.49
Current assets			
Inventories	14	1,275.61	1,377.44
Financial assets			
- Investments	15	152.65	258.41
- Trade receivables	16	2,921.14	3,220.88
- Cash and cash equivalents	17	608.91	419.17
- Bank balances other than cash and cash equivalents	18	66.23	65.68
- Loans	10	-	15.80
- Other financial assets	11	26.65	20.65
Other current assets	13	112.84	108.32
Total current assets		5,164.03	5,486.35
Asset held for sale	19	23.06	-
Total assets		11,932.90	12,358.84
Equity and liabilities			
Equity			
Equity share capital	20	175.22	174.88
Other equity	21	8,139.20	8,008.00
Non controlling interests		158.64	188.58
Total equity		8,473.06	8,371.46
Non-current liabilities			
Financial liabilities			
- Borrowings	22	673.89	760.49
- Lease liabilities	23	145.15	248.73
Provisions	24a	66.05	64.57
Total non-current liabilities		885.09	1,073.79
Current liabilities			
Financial liabilities			
- Borrowings	25	897.88	1,270.73
- Lease liabilities	23	104.21	102.49
- Trade payables	26		
Micro enterprises and small enterprises		189.24	223.27
Other than micro enterprises and small enterprises		1,025.90	955.59
- Other financial liabilities	27	141.52	155.03
Other current liabilities	28	124.55	116.61
Provisions	24a	42.49	43.07
Current tax liabilities (net)	24b	48.96	46.80
Total current liabilities		2,574.75	2,913.59
Total equity and liabilities		11,932.90	12,358.84
Summary of significant accounting policies	2		,

(₹ in millions)

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For Walker Chandiok & Co LLP For and on behalf of the Board of Directors of S Chand And Company Limited

Chartered Accountants

Firm Registration No.: 001076N/N500013

Sd/-Sd/-Sd/-Sd/-Sd/-Himanshu Gupta Savita Gupta Saurabh Mittal Jagdeep Singh Tarun Gupta Company Secretary Managing Director Director Chief Financial Officer Membership No.: 507892 DIN: 00054015 DIN: 00053988

Place: New Delhi Place:

Consolidated Statement of Profit and Loss for the year ended 31 March 2022

CIN:L22219DL1970PLC005400 (₹ in millions)

IIV.LZ	2219DL1970PLG000400			(< 111 11111110115)
			For the year	For the year
		Notes	ended	ended
			31 March 2022	
I	Revenue from operations	29	4,809.30	4,252.23
II	Other income	30	143.47	201.25
Ш	Total Income		4,952.77	4,453.48
IV	Expenses			
	Cost of published goods/material consumed	31	1,342.30	999.90
	Purchase of stock-in-trade	32	146.34	85.57
	Decrease in inventories of finished goods, work-in-progress and stock-in-trade	33	239.92	485.64
	Employee benefits expense	34	1,172.76	992.66
	Finance costs	35	273.59	323.14
	Depreciation and amortization expense	36	420.62	416.21
	Other expenses	37	1,294.26	1,141.50
	Total expenses		4,889.79	4,444.62
٧	Profit before exceptional item and share of loss of an associate		62.98	8.86
VI	Share of loss in associates	38	(5.26)	(6.65)
VII	Profit before exceptional items and tax		57.72	2.21
VIII	Exceptional items	39	(12.08)	(2.43)
IX	Profit/ (loss) before tax		45.64	(0.22)
Χ	Tax expense:	40		
	Current tax		131.38	122.51
	Tax related to earlier years		7.09	-
	Deferred tax		(173.23)	(57.80)
ΧI	Profit/ (loss) for the year		80.40	(64.93)
XII	Other comprehensive income			,
	- Items that will not be reclassified to profit or loss			
	Re-measurement gains on defined benefit plans		9.40	21.55
	Income tax effect		(2.51)	(4.44)
XIII	Total comprehensive income for the year		87.29	(47.82)
XIV	Total comprehensive income attributable to:			(1115_)
	- Equity holders of the parent		117.32	(41.05)
	- Non- controlling interests		(30.03)	(6.77)
ΧV	Out of total comprehensive income above, profit for the year attributable to:		(00.00)	(0.1.1)
	- Equity holders of the parent		111.85	(57.66)
	- Non- controlling interests		(31.45)	(7.27)
XVI	Out of total comprehensive income above, other comprehensive income attributable to:		(0.1.10)	(: :=: /
	- Equity holders of the parent		5.47	16.61
	- Non- controlling interests		1.42	0.50
XVII	Earnings per equity share	41		5.55
!!	Basic	rı	2.29	(1.86)
	Diluted		2.29	(1.86)
	Summary of significant accounting policies	2	2.23	(1.00)

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For Walker Chandiok & Co LLP

For and on behalf of the Board of Directors of S Chand And Company Limited

Chartered Accountants

Firm Registration No.: 001076N/N500013

Sd/- Tarun Gupta Partner Membership No.: 507892	Sd/- Himanshu Gupta Managing Director DIN: 00054015	Sd/- Savita Gupta Director DIN: 00053988	Sd/- Saurabh Mittal Chief Financial Officer	Sd/- Jagdeep Singh Company Secretary
Place: New Delhi	Place: New Delhi	Place: New Delhi	Place: New Delhi	Place : New Delhi
Date: 24 May 2022	Date: 24 May 2022	Date: 24 May 2022	Date: 24 May 2022	Date : 24 May 2022





S Chand And Company Limited Consolidated Cash Flow Statement for the year ended 31 March 2022

CIN:L22219DL1970PLC005400 (₹ in millions)

		For the year ended 31 March 2022	For the year ended 31 March 2021
A.	Cash flow from operating activities		
	Profit/ (loss) before tax	45.64	(0.22)
	Adjustment to reconcile loss before tax to net cash flows		
	Depreciation and amortisation expenses	420.62	416.21
	Loss on sale of property, plant & equipment	12.52	1.99
	Finance costs	273.59	312.50
	Interest income	(26.36)	(10.04)
	Net income on deemed disposal of associate	(14.57)	(7.85)
	Liability written back	(1.64)	(37.04)
	Fair value (gain)/ loss on financial instruments at fair value through profit or loss	3.67	(3.91)
	Interest income on securities measured at amortised cost	-	(2.51)
	Rent concession and gain on de-recognition of lease liability	(0.86)	(11.09)
	Net gain on sale of current investments	(8.72)	(8.23)
	Interest income on financial liability	-	(5.73)
	Reversal of financial liability	-	(30.00)
	Share of loss in associate	5.26	6.65
	Unrealised foreign exchange (gain)/ loss (net)	2.79	(3.69)
	Employee stock option expense	8.77	0.85
	Loss on sale of investment	12.08	2.43
	Provision for expected credit loss and advances	48.19	72.57
	Bad debt written-off	68.84	48.66
	Operating profit before working capital changes	849.82	741.55
	Movement in working capital:		
	Decrease in inventories	101.83	636.79
	Decrease in trade receivable	180.75	27.75
	Decrease in loans and advances	18.35	27.46
	Increase in other assets	(8.52)	(12.02)
	Increase in provisions	6.04	10.11
	Increase/ (decrease) in trade payable	36.28	(373.92)
	Decrease in current liabilities	(1.55)	(79.98)
	Cash generated from operations	1,183.00	977.74
	Direct taxes paid (net of refunds)	(117.48)	98.75
	Net cash generated in operating activities (A)	1,065.52	1,076.49
B.	Cash flows from investing activities		
	Purchase of property, plant & equipment (including intangible assets, capital work-in-progress, capital advances and capital creditors	(159.42)	(117.42)
	Acquisition of subsidiary, net of cash acquired	-	0.91
	Sale of non current investments (including investments acquired on acquisition)	25.94	-
	Purchase of non-current investments	(56.78)	(1.50)
	Purchase of current investments	(128.94)	(126.80)
	Proceed from sale of current investments	236.80	47.55
	Proceed from sale of property, plant and equipment	27.30	9.60
	Interest received	27.44	11.54
	Net cash used in investing activities (B)	(27.66)	(176.12)

Consolidated Cash Flow Statement for the year ended 31 March 2022 (Continued)

CIN:L22219DL1970PLC005400 (₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
C. Cash flows from financing activities		
Proceed from issue of equity shares including securities premium	5.45	-
Interest paid on borrowings	(238.11)	(265.99)
Amortisation of ancillary borrowing cost	-	0.14
Proceed from non-current borrowings	203.50	72.70
Repayment of non-current borrowings	(391.37)	(137.44)
Repayment of short-term borrowings	(271.58)	(91.48)
Payment of lease liabilities	(156.01)	(157.23)
Net cash used in financing activities (C)	(848.12)	(579.30)
Net increase in cash and cash equivalents (A+B+C)	189.74	321.07
Cash and cash equivalents at the beginning of the year	419.17	98.10
Cash and cash equivalents at the end of the year	608.91	419.17
Components of cash and cash equivalents		
Balances with banks		
- On current accounts	498.54	282.21
- Cheques in hand	46.11	118.21
- Deposits with original maturity of less than three months	60.77	15.65
Cash on hand	3.49	3.10
Total cash and cash equivalents (note 17)	608.91	419.17

Notes:

1. Reconciliation of liabilities arising from financing activities

	As at 31 March 2021	Cash flows	Non cash changes	As at 31 March 2022
Non-current borrowings (including current maturities)	974.44	(187.87)	-	786.57
Current borrowings (excluding current maturities)	1,056.78	(271.58)	-	785.20
Lease liabilities (refer note 46)	351.22	(156.01)	54.15	249.36
	2,382.44	(615.46)	54.15	1,821.13

	As at 31 March 2020	Cash flows	Non cash changes	As at 31 March 2021
Non-current borrowings (including current maturities)	1,037.94	(64.74)	1.25	974.44
Current borrowings (excluding current maturities)	1,114.39	(91.48)	33.87	1,056.78
Lease liabilities (refer note 46)	491.85	(157.23)	16.60	351.22
	2,644.18	(313.45)	51.72	2,382.44

Summary of significant accounting policies

2

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For Walker Chandiok & Co LLP For and on behalf of the Board of Directors of S Chand And Company Limited Chartered Accountants

Firm Registration No.: 001076N/N500013

Sd/-Sd/-Sd/-Sd/-Sd/-Tarun Gupta Himanshu Gupta Savita Gupta Saurabh Mittal Jagdeep Singh Managing Director Partner Director Chief Financial Officer Company Secretary Membership No.: 507892 DIN: 00054015 DIN: 00053988 Place: New Delhi Date: 24 May 2022 Date: 24 May 2022 Date: 24 May 2022 Date: 24 May 2022 Date: 24 May 2022



Consolidated statement of changes in equity for the year ended 31 March 2022

CIN:L22219DL1970PLC005400

A. Equity share capital:

Issued, subscribed and fully paid up	No. of shares	₹ in millions
As at 31 March 2020	3,49,75,287	174.88
Issued during the year	-	-
As at 31 March 2021	3,49,75,287	174.88
Issued during the year	68,049	0.34
As at 31 March 2022	3,50,43,336	175.22

B. Other equity (₹ in millions)

		Reserve and surplus			Employee		Non-		
	Capital reserve	Security premium	General reserve	Debenture redemption reserve	Retained earnings	stock options outstanding	Total	controlling	Total other equity
As at 31 March 2020	(530.41)	6,606.35	404.19	-	1,518.85	10.66	8,009.64	28.48	8,038.12
Loss for the period	-	-	-	-	(57.66)	-	(57.66)	(7.27)	(64.93)
Acquisition of subsidiary (refer note 58A)	38.56	-	-	-	-	-	38.56	166.87	205.43
Other comprehensive income for the year (net)	-	-	-	-	16.61	-	16.61	0.51	17.11
Share based payments/ charge during the year	-	-	-	-	-	0.85	0.85	-	0.85
Transfer to/ from debenture redemption reserve	-	-	-	22.96	(22.96)	-	-	-	-
As at 31 March 2021	(491.85)	6,606.35	404.19	22.96	1,454.84	11.51	8,008.00	188.58	8,196.58
Profit for the period	-	-	-	-	111.85	-	111.85	(31.45)	80.40
Acquisition of subsidiary (refer note 58C)		-	-	-	-	-	-	0.09	0.09
Other comprehensive income for the year (net)	-	-	-	-	5.47	-	5.47	1.42	6.89
Issue of equity share capital (refer note 21)	-	5.11	-	-	-	-	5.11	-	5.11
Share based payments/ charge during the year	-	-	-	-	-	8.77	8.77	-	8.77
As at 31 March 2022	(491.85)	6,611.46	404.19	22.96	1,572.16	20.28	8,139.20	158.64	8,297.84

Summary of significant accounting policies

2

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For Walker Chandiok & Co LLP

Chartered Accountants

Firm Registration No.: 001076N/N500013

For and on behalf of the Board of Directors of S Chand And Company Limited

Sd/-Sd/-Sd/-Sd/-Sd/-Tarun GuptaHimanshu GuptaSavita GuptaSaurabh MittalJago

Tarun GuptaHimanshu GuptaSavita GuptaSaurabh MittalJagdeep SinghPartnerManaging DirectorDirectorChief Financial OfficerCompany SecretaryMembership No.: 507892DIN: 00054015DIN: 00053988

Place : New Delhi Place : New

S Chand And Company Limited Notes to Consolidated financial statements for the year ended 31 March 2022

1. Corporate information

S Chand and Company Limited ('the Company' or 'the Holding Company') is a public company domiciled in India and is incorporated under the provisions of the Companies Act, 1956 applicable in India. The Company has become a Public Limited Company w.e.f. 8 September 2016 and consequently the name of the Company has changed from S Chand And Company Private Limited to S Chand And Company Limited. Its shares are listed on two recognised stock exchanges in India. The registered office of the Company is located at A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi - 110044. S Chand And Company Limited, its subsidiary companies are collectively referred to as 'the Group'. These are consolidated financial statements and, accordingly, these Indian Accounting Standard (Ind AS) financial statements incorporate amounts and disclosures related to the Group.

The Group is principally engaged in publishing of educational books with products ranging from school books, higher academic books, competition and reference books, technical and professional books and children books.

2. Significant accounting policies

2.1 Basis of preparation

The financial statements (consolidated financial statement) of the Group have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013, (Ind AS compliant Schedule III) and the guidelines issued by Securities and Exchange Board of India, as applicable to the consolidated financial statements.

The consolidated financial statements have been prepared on a historical cost convention, except for the following assets and liabilities which have been measured at fair value.

- i) Certain financial assets and liabilities measured at fair value (refer accounting policy regarding financial instruments).
- ii) Equity settled employee share-based payment plan measured at fair value.
- iii) Defined benefit liabilities are measured at present value of defined benefit obligation.
- iv) Certain financial assets and liabilities at amortised cost.

The financial statements are presented in INR "(Indian Rupees)" or "₹". All values are rounded to the nearest million, and two decimals thereof, except when otherwise indicated.

2.2 Principles of consolidation

The consolidated financial statement relates to S Chand And Company Limited, its subsidiary companies collectively referred to as 'the Group' and associate companies. The consolidated financial statements have been prepared on the following basis:

- i. The financial statements of the Holding Company and its subsidiaries have been combined on a line-by-line basis by adding together the book values of like items of assets, liabilities, incomes and expenses after eliminating intra-group balances/ transactions and resulting profits in full. Unrealized profit / losses resulting from intra-group transactions have also been eliminated except to the extent that recoverable value of related assets is lower than their cost to the Group.
- ii. Investment in associates (entity over which the Group exercises significant influence, which is neither a subsidiary nor joint venture) are accounted for using the equity method as per Ind AS 28 (Investment in Associates and Joint ventures) in Consolidated Financial Statements. The Consolidated Financial Statement include the share of loss of associate companies, which are accounted under the 'Equity method' as per which the share of loss of the associate company has been adjusted to the carrying amount of investment. Further, for the purpose of consolidation, the proportionate share of loss of associates companies to the extent of investment in equity share has been considered.
- iii. The Consolidated Financial Statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented to the extent possible, in the same manner as the Group entities separate financial statements.
- iv. The difference between the cost to the Group of investment in subsidiaries and the proportionate share in the equity of the investee company as at the date of acquisition of stake, if any, is recognized in the consolidated financial statements as Goodwill or Capital reserve, as the case may be. Goodwill arising on consolidation is tested for impairment at the Balance Sheet date.
- v. Non-controlling interest in net profits of consolidated subsidiaries for the period is identified and adjusted against the income in order to arrive at the net income attributable to the shareholders of the Group. Their share of net assets is identified and presented in the Consolidated Balance Sheet separately.



Notes to consolidated financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

vi. The financial statements of the entities used for the purpose of consolidation are drawn up to same reporting date as that of the Group i.e. year ended 31 March 2022.

Name of the Company	Country of Relationship as at Incorporation 31 March 2022		Percentage of effectinterest held (direction		
	Incorporation	31 March 2022	31 March 2022	31 March 2021	
Nirja Publishers and Printers Private Limited	India	Subsidiary of S Chand And Company Limited	100.00%	100.00%	
Blackie & Son (Calcutta) Private Limited	India	Subsidiary of S Chand And Company Limited	100.00%	100.00%	
Vikas Publishing House Private Limited*	India	Subsidiary of S Chand And Company Limited	100.00%	100.00%	
Safari Digital Education Initiatives Private Limited**	India	Subsidiary of S Chand And Company Limited	100.00%	100.00%	
BPI (India) Private Limited	India	Subsidiary of Blackie & Son (Calcutta) Private Limited	51.00%	51.00%	
S Chand Edutech Private Limited	India	Subsidiary of Safari Digital Education Initiatives Private Limited	100.00%	100.00%	
D S Digital Private Limited***	India	Subsidiary of S Chand And Company Limited	99.99%	99.99%	
New Saraswati House (India) Private Limited****	India	Subsidiary of S Chand And Company Limited	100.00%	100.00%	
Chhaya Prakashani Limited ^	India	Subsidiary of S Chand And Company Limited	100.00%	100.00%	
Indian Progressive Publishing Co. Private Limited	India	Wholly owned subsidiary of Chhaya Prakashani Limited	100.00%	100.00%	
Edutor Technologies India Private Limited (refer note 58A)	India	Subsidiary of Safari Digital Education Initiatives Private Limited	54.86%	54.86%	
Convergia Digital Education Private Limited (refer note 58C)	India	Subsidiary of Safari Digital Education Initiatives Private Limited	90%	-	
Smartivity Labs Private Limited	India	Associate of S Chand And Company Limited	16.24%	18.31%	

[^] Eurasia Publishing House Private Limited has been amalgamated into Chhaya Prakashani Limited w.e.f. 1 April 2020. Refer note 58B.

^{* 2%} held by Nirja Publishers and Printers Private Limited

 $^{^{\}star\star}$ 40.08% held by Nirja Publishers and Printers Private Limited

^{*** 49%} held by Safari Digital Education Initiatives Private Limited

^{**** 23.90%} held by Vikas Publishing House Private Limited

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

2.3 Business combinations and goodwill

a. Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their acquisition date fair values. For this purpose, the liabilities assumed include contingent liabilities representing present obligation and they are measured at their acquisition fair values irrespective of the fact that outflow of resources embodying economic benefits is not probable. However, the following assets and liabilities acquired in a business combination are measured at the basis indicated below:

- Deferred tax assets or liabilities, and the assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with Ind AS 12 Income Tax and Ind AS 19 Employee Benefits respectively.
- Liabilities or equity instruments related to share based payment arrangements of the acquiree or share based payments
 arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in
 accordance with Ind AS 102 Share-based Payments at the acquisition date.
- Assets (or disposal Groups) that are classified as held for sale in accordance with Ind AS 105 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that standard.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss or OCI, as appropriate.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of Ind AS 109 Financial Instruments, is measured at fair value with changes in fair value recognised in profit or loss. If the contingent consideration is not within the scope of Ind AS 109, it is measured in accordance with the appropriate Ind AS. Contingent consideration that is classified as equity is not re-measured at subsequent reporting dates and subsequent its settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the reassessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in OCI and accumulated in equity as capital reserve. However, if there is no clear evidence of bargain purchase, the entity recognises the gain directly in equity as capital reserve, without routing the same through OCI.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

A cash generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro rata based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised in profit or loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

are adjusted through goodwill during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognized at that date. These adjustments are called as measurement period adjustments. The measurement period does not exceed one year from the acquisition date.

2.4 Current versus non-current classification

The Group presents assets and liabilities in the balance sheet based on current/non-current classification. An asset is current when it is:

- i. Expected to be realised or intended to sold or consumed in normal operating cycle
- ii. Held primarily for the purpose of trading
- iii. Expected to be realised within twelve months after the reporting period, or
- iv. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- i. It is expected to be settled in normal operating cycle
- ii. It is held primarily for the purpose of trading
- iii. It is due to be settled within twelve months after the reporting period, or
- iv. There is no unconditional right to defer the settlement of liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Group has identified twelve months as its operating cycle.

2.5 Foreign currencies

Functional and presentational currency

The Group's financial statements are presented in INR, which is also the Group's functional currency. Functional currency is the currency of the primary economic environment in which an entity operates and is normally the currency in which the entity primarily generates and expends cash.

Transactions and balances

Transactions in foreign currencies are initially recorded by the Group at the functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Exchange differences arising on settlement or translation of monetary items are recognised in statement of profit or loss.

2.6 Fair value measurement

The Group measures certain financial instruments and equity settled employee share based payment plan at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- i. in the principal market for the asset or liability, or
- ii. in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued)

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, unquoted financial assets, and significant liabilities, such as valuation of unquoted investments and equity settled employee share based payment plan. Involvement of external valuers is decided upon annually by the Group's management. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained.

At each reporting date, the Group's management analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Group's accounting policies. For this analysis, the Group's management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The Group's management, in conjunction with the Group's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarises accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

- i. Disclosures for significant estimates and assumptions (refer note 2.23)
- ii. Disclosures of fair value measurement hierarchy (note 52)
- iii. Investment in quoted equity shares (note 9 and 15)
- iv. Equity settled employee share based payment plan (note 45)

2.7 Revenue from contract with customer

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

The specific recognition criteria described below must also be met before revenue is recognised.

Sale of goods

Revenue from sale of books is recognised at the point in time when control of the asset is transferred to the customer, i.e. at the time of handing over goods to the carrier for transportation.

The Group considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated. In determining the transaction price for the sale of books, the Group considers the effects of variable consideration, the existence of significant financing components, non-cash consideration, and consideration payable to the customer (if any).

Variable consideration

If the consideration in a contract includes a variable amount, the Group estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved. Some of the contracts with customer provide a right to customer of cash discount if payment is cleared within specified due dates.



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Rights of return

Certain contracts provide a customer with a right to return the goods within a specified period. The provision for anticipated returns is made primarily on the basis of historical return rates as this method best predicts the amount of variable consideration to which the Group will be entitled. The requirements in Ind AS 115 on constraining estimates of variable consideration are also applied in order to determine the amount of variable consideration that can be included in the transaction price.

Turnover discount

The Group provides turnover discounts to certain customers once the value of products purchased during the period exceeds a threshold specified in the contract. Discounts are offset against amounts payable by the customer. To estimate the variable consideration for the expected future discounts, the Group applies the most likely amount method for contracts with a single-turnover threshold and the expected value method for contracts with more than one turnover threshold. The selected method that best predicts the amount of variable consideration is primarily driven by the number of turnover thresholds contained in the contract. The Group then applies the requirements on constraining estimates of variable consideration and recognises a refund liability for the expected future discounts.

Cash discount

The Group provides cash discounts to certain customers if customers make the payment within the stipulated time given in the contract. The provision for cash discount is made on estimated basis based on historical trends. The Group then applies the requirements on constraining estimates of variable consideration and recognises a refund liability for the expected future discounts.

Contract balances

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

Interest income

Interest income is recognized on time proportion basis taking into account the amount outstanding and the rate applicable for all financial instruments measured at amortised cost and other interest-bearing financial assets, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset. When calculating the effective interest rate, the Group estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses. Interest income is included in other income in the statement of profit and loss.

2.8 Taxes

Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the tax authorities in accordance with the Indian Income Tax Act, 1961. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity) are recognised in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a
 business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- In respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the
 reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the
 foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability
 in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor
 taxable profit or loss.
- In respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets
 are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable
 profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

2.9 Property, plant and equipment

Plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing parts of the property, plant and equipment and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the statement of profit and loss as incurred.

Property, plant and equipment which are not ready for intended use as on the date of balance sheet are disclosed as capital work-in-progress.

Depreciation

Depreciation on property, plant and equipment, other than leasehold improvements, have been provided on pro-rata basis, on the straight line method, using rates determined based on management's technical assessment of useful economic lives of the asset.

The Group, based on technical assessment made by technical expert and management estimate, depreciates certain items of buildings and plant and equipments over estimated useful lives which are different from useful life prescribed in Schedule II to the Companies Act, 2013. The management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used.



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Followings are the estimated useful lives of various category of assets used.

Category of assets	Useful life as adopted by management	Useful life as per Schedule II
Buildings	40 - 60 years	30 years
Plant and equipments	15 -25 years	15 years
Furniture and fixtures	10 years	10 years
Vehicles	8 years	8 years
Office equipments	5 years	5 years
Electrical installations	10 years	10 years
Computers	3 years	3 years

Leasehold improvements are amortised over economic useful life or unexpired period of lease whichever is less.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit and loss when the asset is derecognised.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

2.10 Intangible assets

Recognition and measurement

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is recognised in the statement of profit and loss when it is incurred.

Amortisation and useful lives

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite lives are amortised over their useful economic lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit and loss in the expense category consistent with the function of the intangible assets.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of profit and loss when the asset is derecognised.

Research and development costs

Research costs are expensed as incurred. Development expenditure incurred on an individual project are recognised as an intangible asset when the Group can demonstrate all the following:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale. Its intention to complete the asset
- Its ability to use or sell the asset
- How the asset will generate future economic benefits
- The availability of adequate resources to complete the development and to use or sell the asset
- The ability to measure reliably the expenditure attributable to the intangible asset during development

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Following initial recognition of the development expenditure as an asset, the cost model is applied requiring the asset to be carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit.

A summary of the policies applied to the Group's intangible assets is as follows:

Intangible assets	Useful lives	Amortization method used	Internally generated or acquired
Goodwill	Indefinite	No amortization	Acquired
Software	Finite (3 -10 years)	Amortized on straight line basis over the period of useful lives	Acquired
Trademark	Finite (10 years)	Amortized on straight line basis over the period of useful lives	Acquired
Copyrights	Finite (5 - 10 years)	Amortized on straight line basis over the period of copyright	Acquired
Website	Finite (10 years)	Amortized on straight line basis over the period of copyright	Acquired
Technical Know-how	Finite (3 - 6 years)	Amortized on straight line basis over the period of copyright	Acquired
Content development	Finite (3-10 years)	Amortized on straight line basis over the period of content	Internally generated
Mobile application	Finite (3 -10 years)	Amortized on straight line basis over the period of useful lives	Internally generated
License fees	Finite (5 years)	Amortized on straight line basis over the period of copyright	Acquired

2.11 Investment in associate

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associate are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for in accordance with Ind AS 105 – Non-current Assets Held for Sale and Discontinued Operations.

Under the equity method, an investment in an associate is initially recognised in the consolidated financial statement at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in consolidated statement of profit and loss in the period in which the investment is acquired.

After application of the equity method of accounting, the Group determines whether there is any objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the net investment in an associate and that event (or events) has an impact on the estimated future cash flows from the net investment that can be reliably estimated. If there exists such an objective evidence of impairment, then it is necessary to recognise impairment loss with respect to the Group's investment in an associate. The Group discontinues the use of the equity method from the date when the investment ceases to be an associate, or when



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the investment is classified as held for sale. When a group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

2.12 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of plant and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

2.13 Inventories

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition is accounted for as follows:

- Raw materials/ printing materials: cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on first in, first out basis.
- Finished goods and work-in-progress: cost includes cost of direct materials and labour and a proportion of manufacturing
 overheads based on the normal operating capacity, but excluding borrowing costs. Cost is determined on first in, first out basis.
- Stock-in-trade: cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on first in first out basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale

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2.14 Impairment of non-financial assets

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Group extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used.

Impairment losses of continuing operations, including impairment on inventories, are recognised in the statement of profit and loss.

For assets excluding goodwill, an assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit and loss.

Goodwill is tested for impairment annually and when circumstances indicate that the carrying value may be impaired.

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

2.15 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient, the Group initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under Ind AS 115. Refer to the accounting policies in section Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or



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both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through other comprehensive income (FVTOCI) with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

Financial assets at amortised cost (debt instruments)

A 'financial asset" is measured at the amortised cost if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI)
 on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss.

Financial assets at fair value through OCI (FVTOCI) (debt instruments)

A "financial asset" is classified as at the FVTOCI if both of the following criteria are met:

- The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Group recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the statement of profit and loss. On de-recognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to the statement of profit and loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

Equity instruments at FVTOCI

All equity instruments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVTPL. For all other equity instruments, the Group may make an irrevocable election to present subsequent changes in the fair value in other comprehensive income. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Group decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to the statement of profit and loss, even on sale of investment. However, the Group may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the statement of profit and loss.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are carried in the balance sheet at fair value with net changes in fair value recognised in the statement of profit and loss.

This category includes listed equity investments which the Group had not irrevocably elected to classify at fair value through OCI. Dividends on listed equity investments are recognised in the statement of profit and loss when the right of payment has been established.

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De-recognition

A financial asset (or, where applicable, a part of a financial asset or part of a Group of similar financial assets) is primarily derecognised (i.e. removed from the Group's consolidated balance sheet) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash
 flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred
 substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks
 and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

In accordance with Ind-AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- Financial assets that are debt instruments, and are measured at amortised cost e.g., loans, debt securities, deposits, trade receivables and bank balance
- Lease receivables under Ind-AS 116.
- Contract assets and trade receivables under Ind-AS 115.
- Financial guarantee contracts which are not measured as at FVTPL

The Group follows 'simplified approach' for recognition of impairment loss allowance on:

- Trade receivables, and
- All lease receivables resulting from transactions within the scope of Ind AS 116.

The application of simplified approach does not require the Group to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider:

- All contractual terms of the financial instrument (including prepayment extension, call and similar options) over the expected life
 of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably,
 then the entity is required to use the remaining contractual term of the financial instrument.
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

As a practical expedient, the Group uses a provision matrix to determine impairment loss allowance on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward-looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/expense in the statement of profit and loss. This amount is reflected under the head 'other expenses' in the statement of profit and loss.



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The balance sheet presentation for various financial instruments is described below:-

- a) For financial assets measured as at amortised cost and lease receivables: ECL is presented as an allowance, i.e. as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Group does not reduce impairment allowance from the gross carrying amount.
- b) Loan commitments and financial guarantee contracts: ECL is presented as a provision in the balance sheet, i.e. as a liability.
- c) Debt instruments measured at FVTOCI: Since, financial assets are already reflected at fair value, impairment allowance is not further reduced from its value. Rather, ECL amount is presented as 'accumulated impairment amount' in the OCI.

For assessing increase in credit risk and impairment loss, the Group combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The Group does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables and loans and borrowings including bank overdrafts.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind-AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/losses attributable to changes in own credit risk are recognized in OCI. These gains/loss are not subsequently transferred to the statement of profit and loss. However, the Group may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit and loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss. This category generally applies to borrowings.

Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognised less cumulative amortisation.

De-recognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially

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modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

Re-classification of financial assets

The Group determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Group's senior management determines change in the business model as a result of external or internal changes which are significant to the Group's operations. Such changes are evident to external parties. A change in the business model occurs when the Group either begins or ceases to perform an activity that is significant to its operations. If the Group reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Group does not restate any previously recognised gains, losses (including impairment gains or losses) or interest.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.16 Employee benefits

Employee benefit in the form of provident fund is a defined contribution scheme. The Group has no obligation, other than the contribution payable to the provident fund. The Group recognizes contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognized as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

The Group operates a defined benefit gratuity plan in India, which requires contributions to be made to a separately administered fund.

The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method.

Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Group recognises related restructuring costs

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognises the following changes in the net defined benefit obligation as an expense in the consolidated statement of profit and loss:

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements;
 and
- Net interest expense or income.

Compensated absences

Entitlements to annual leave are recognised when they accrue to employees. Leave entitlements may be availed while in service or encashed at the time of retirement/termination of employment, subject to a restriction on the maximum number of accumulation. The Group determines the liability for such accumulated leave entitlements on the basis of actuarial valuation carried out by an independent actuary at the year end.

Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid e.g., under short-term cash bonus, if the Group has a present legal or



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constructive obligation to pay this amount as a result of past service provided by the employee, and the amount of obligation can be estimated reliably.

2.17 Share based payments

Employees (including senior executives) of the Group receive remuneration in the form of share based payments, whereby employer render services as consideration for equity instruments (equity-settled transactions).

Equity settled transactions

The cost of equity-settled transactions is determined by the fair value at the date when the grant is made using an appropriate valuation model.

That cost is recognised, together with a corresponding increase in share-based payment (SBP) reserves in equity, over the period in which the performance and/or service conditions are fulfilled in employee benefits expense. The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The statement of profit and loss expense or credit for a period represents the movement in cumulative expense recognised as at the beginning and end of that period and is recognised in employee benefits expense.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

No expense is recognised for awards that do not ultimately vest because non-market performance and/or service conditions have not been met. Where awards include a market or non-vesting condition, the transactions are treated as vested irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

When the terms of an equity-settled award are modified, the minimum expense recognised is the expense had the terms had not been modified, if the original terms of the award are met. An additional expense is recognised for any modification that increases the total fair value of the share-based payment transaction, or is otherwise beneficial to the employee as measured at the date of modification. Where an award is cancelled by the entity or by the counterparty, any remaining element of the fair value of the award is expensed immediately through profit or loss.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

2.18 Provisions, contingent liabilities and contingent assets

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly with in the control of the Group or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or reliable estimate of the amount cannot be made. Therefore, in order to determine the amount to be recognised as a liability or to be disclosed as a contingent liability, in each case, is inherently subjective, and needs careful evaluation and judgement to be applied by the management. In case of provision for litigations, the judgements involved are with respect to the potential exposure of each litigation and the likelihood and/or timing of cash outflows from the Group, and requires interpretation of laws and past legal rulings.

Possible inflows of economic benefits to the Group that do not yet meet the recognition criteria of an asset are considered contingent assets.

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2.19 Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, as they are considered an integral part of the Group's cash management.

2.20 Earnings per share (EPS)

Basic earnings per share is calculated by dividing the profit or loss for the period attributable to equity shareholders of the Group by the weighted average number of equity shares outstanding during the year.

Diluted earnings per share are computed and disclosed after adjusting the effects of all dilutive potential equity shares, if any, except when the results will be anti-dilutive.

2.21 Dividend

The Group recognises a liability to make cash or non-cash distributions to equity holders of the Group when the distribution is authorised and the distribution is no longer at the discretion of the Group. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

2.22 Non-current assets held for sale

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and sale is considered highly probable. A sale is considered as highly probable when decision has been made to sell, assets are available for immediate sale in its present condition, assets are being actively marketed and sale has been agreed or is expected to be concluded within one year of the date of classification. Assets and liabilities classified as held for sale are measured at the lower of their carrying amount and fair value less cost of sale and are presented separately in Balance Sheet.

2.23 Significant accounting judgements, estimates and assumptions

The preparation of the Group's financial statements in conformity with the Indian Accounting Standards requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures (including contingent liabilities). The management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

A. Judgement

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

i) Determining the lease term of contracts with renewal and termination options - Group as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

For the lease contracts that includes extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset).

Leases - estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and



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with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).

ii) Revenue from contracts with customers

The Group applied the following judgements that significantly affect the determination of the amount and timing of revenue from contracts with customers:

Determining method to estimate variable consideration and assessing the constraint

Certain contracts for the sale of books include cash discounts and turnover discounts and a right to return the goods that give rise to variable consideration. In estimating the variable consideration, the Group is required to use either the expected value method or the most likely amount method based on which method better predicts the amount of consideration to which it will be entitled.

Before including any amount of variable consideration in the transaction price, the Group considers whether the amount of variable consideration is constrained. The Group determined that the estimates of variable consideration are not constrained based on its historical experience, business forecast and the current economic conditions. In addition, the uncertainty on the variable consideration will be resolved within a short time frame.

B. Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

i) Deferred tax assets

Deferred tax assets are recognised to the extent it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

ii) Defined employee benefits plans

The cost of the defined employee benefits obligations are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

The parameter most subject to change is the discount rate. In determining the appropriate discount rate, the management considers the interest rates of government bonds with term that correspond with the expected term of the defined benefit obligation.

The mortality rate is based on publicly available mortality tables. Those mortality tables tend to change only at interval in response to demographic changes. Future salary increases are based on expected future inflation rates for the respective countries.

Further details about defined employee benefits plans are given in note 44.

iii) Provision for expected credit losses of trade receivables

The Group uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating, and coverage by letters of credit and other forms of credit insurance).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

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The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. For details of allowance for doubtful debts please refer note 16.

iv) Impairment of financial and non-financial assets

The impairment provisions for financial assets are based on assumptions about risk of default and expected credit loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Group's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period.

The carrying amounts of the Group's non-financial assets, other than deferred tax assets, are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit ('CGU') is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets ('CGU').

Market related information and estimates are used to determine the recoverable amount. Key assumptions on which management has based its determination of recoverable amount include estimated long term growth rates, weighted average cost of capital and estimated operating margins. Cash flow projections take into account past experience and represent management's best estimate about future developments.

v) Exceptional items

Exceptional items refer to items of income or expense within the income statement that are of such size, nature or incidence that their separate disclosure is considered necessary to explain the performance for the period. Materiality threshold can be used to select items to be disclosed as exceptional on case to case basis. This threshold would be applied separately for standalone as well as consolidated financial statements. However, in case an item qualifies for disclosure in standalone financial statements but not in consolidated financial statements or vice versa, this would need to be evaluated on case to case basis the above analysis, mainly following items would be evaluated for disclosure as exceptional items:

- Reassessment / change in life of asset (in case of re-evaluation of business/product, impact of all assets specific to that business/product to be considered for applying the threshold).
- b) Provision for other than temporary diminution in the value of non-current investment.
- c) Write-downs of inventories to net realisable value or of property, plant and equipment to recoverable amount, as well as reversals of such write downs.
- d) In case of other significant item of income or expense, not covered above, the same would be evaluated on a case to case basis for disclosure under exceptional items

2.24 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Group's Managing Director assesses the financial performance and position of the Group, and makes strategic decision and has been identified as the chief operating decision maker. The Group's primary business segment is reflected based on principal business activities carried on by the Group. As per Indian Accounting Standard 108, Operating Segments, as notified under the Companies (Indian Accounting Standards) Rules, 2015, the Group operates in one reportable business segment i.e., publishing of books. The geographical information analyses the Group's revenue and trade receivables from such revenue in India and other countries. The Group primarily operates in India. Refer note 57 for segment reporting.

2.25 Accounting Standards (Ind AS) and interpretations effective during the year

a. Ind AS 109 Financial Instruments; Ind AS 107 Financial Instruments: Disclosures and Ind AS 116 Leases (amendments related to Interest Rate Benchmark Reform)



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The amendment to Ind AS 109, provides a practical expedient for assessment of contractual cash flow test, which is one of the criteria for being eligible to measure a financial asset at amortized cost, for the changes in the financial assets that may arise as a result of Interest Rate Benchmark Reform. An additional temporary exception from applying hedge accounting is also added for Interest Rate Benchmark Reform.

The amendment to Ind AS 107, clarifies the certain additional disclosures to be made on account of Interest Rate Benchmark Reform:

- the nature and extent of risks to which the entity is exposed arising from financial instruments subject to interest rate benchmark reform;
- the entity's progress in completing the transition to alternative benchmark rates, and how the entity is managing the transition;
- the instruments exposed to benchmark reform disaggregated by significant interest rate benchmark along with qualitative information about the financial instruments that are yet to transition to alternative benchmark rate;
- changes to entity's risk management strategy.

The amendments introduced a similar practical expedient in Ind AS 116. Accordingly, while accounting for lease modification i.e. remeasuring the lease liability, in case this is required by interest rate benchmark reform, the lessee will use a revised discount rate that reflects the changes in the interest rate.

These amendments did not have any material impact on the financial statements of the Group.

Ind AS 116 Leases (amendment related to rent concessions arising due to COVID-19 pandemic)

The amendment to Ind AS 116 Leases extended the practical expedient introduced for financial year 2020-21 related to rent concessions arising due to Covid-19 pandemic, that provides an option to the lessee to choose that rent concessions for lease payments due on or before 30 June 2022 (from erstwhile notified date of 30 June 2021), arising due to COVID-19 pandemic ('COVID-19 rent related concessions') need not be treated as lease modification. The amendment did not have any material impact on financial statements of the Group.

c. Amendments consequent to issue of Conceptual Framework for Financial reporting under Ind AS (Conceptual Framework)

Ind AS 102 Share Based Payments - Amended the definition of 'liabilities' to 'a present obligation of the entity to transfer an economic resource as a result of past events'.

Ind AS 103 Business Combinations - The MCA clarified that for the purpose of this Ind AS, acquirers are required to apply the definitions of an asset and a liability given in the Framework for Preparation and Presentation of Financial Statements with Indian Accounting Standards rather than the Conceptual Framework.

Ind AS 114 Regulatory Deferral Accounts - The amendment added a footnote against the term 'reliable' used in the Ind AS 114. The footnote clarifies that term 'faithful representation' used in the Conceptual Framework encompasses the main characteristics that the Framework for Preparation and Presentation of Financial Statements with Indian Accounting Standards called 'reliability'. However, for the purpose of this Ind AS, the term 'reliable' would be based on the requirements of Ind AS 8.

Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets - The MCA clarified that the definition of term 'liability' in this Ind AS is not being revised following the revision of the definition of liability in the Conceptual Framework.

Ind AS 38 Intangible Assets - The MCA clarified that the definition of an 'asset' in this Ind AS is not being revised following the revision of the definition of asset in the Conceptual Framework.

Ind AS 106 Exploration for and Evaluation of Mineral Resources; Ind AS 1 Presentation of Financial Statements; Ind AS 8 Accounting policies, Changes in Accounting Estimates and Errors and Ind AS 34 Interim Financial Reporting - The reference to the Framework for Preparation and Presentation of Financial Statements with Indian Accounting Standards has been substituted with reference to the Conceptual Framework.

The above amendments did not have any material impact on the financial statements of the Group.

2.26 Recent accounting pronouncements which are not yet effective

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. On 23 March 2022, MCA amended the Companies (Indian Accounting Standards) Amendment Rules, 2022, applicable from 01 April 2022, as below:

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• Ind AS 103 - Reference to Conceptual Framework

The amendments specify that to qualify for recognition as part of applying the acquisition method, the identifiable assets acquired and liabilities assumed must meet the definitions of assets and liabilities in the Conceptual Framework for Financial Reporting under Indian Accounting Standards (Conceptual Framework) issued by the Institute of Chartered Accountants of India at the acquisition date. These changes do not significantly change the requirements of Ind AS 103. The Group does not expect the amendment to have any significant impact on its financial statements.

• Ind AS 16 - Proceeds before intended use

The amendments mainly prohibit an entity from deducting from the cost of property, plant and equipment amounts received from selling items produced while the company is preparing the asset for its intended use. Instead, an entity will recognise such sales proceeds and related cost in profit or loss. The Group does not expect the amendments to have any impact on its financial statements.

Ind AS 37 – Onerous Contracts - costs of fulfilling a contract

The amendments specify that that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts. The amendment is essentially a clarification and the Group does not expect the amendment to have any significant impact on its financial statements.

Ind AS 109 – Annual improvements to Ind AS (2021)

The amendment clarifies which fees an entity includes when it applies the '10 percent' test of Ind AS 109 in assessing whether to derecognise a financial liability. The Group does not expect the amendment to have any significant impact on its financial statements.

Property, plant and equipment

(₹ in millions)

	Buildings	Plant and equipments	Furniture and fixtures	Vehicles	Office equipments	Leasehold improvement	Electrical installations	Computers	Total
Gross block									
As at 31 March 2020	275.37	572.06	69.39	108.13	76.06	22.64	14.91	217.75	1,356.31
Acquisition of a subsidiary (refer note 58A)	-	-	0.09	1.39	0.97	-	-	4.23	6.68
Additions	-	1.97	2.49	4.66	0.90	-	0.29	3.33	13.64
Disposals/ adjustments	-	(1.43)	(0.63)	(15.51)	(1.81)	(1.83)	-	(36.44)	(57.65)
As at 31 March 2021	275.37	572.60	71.34	98.67	76.12	20.81	15.20	188.87	1,318.98
Additions	1.64	6.98	2.93	9.73	4.24	-	-	10.94	36.46
Disposals	(1.75)	(17.75)	(3.81)	(7.87)	(12.35)	(0.21)	-	(7.46)	(51.20)
As at 31 March 2022	275.26	561.83	70.46	100.53	68.01	20.60	15.20	192.35	1,304.24
Accumulated depreciation									
As at 31 March 2020	22.55	117.19	30.18	33.99	47.33	13.31	7.68	124.60	396.83
Acquisition of a subsidiary (refer note 58A)	-	-	0.06	0.85	0.94	-	-	3.74	5.60
Charge for the year	5.48	25.35	6.27	10.27	9.27	2.33	1.35	33.51	93.83
Disposals	-	(0.81)	(0.42)	(8.32)	(1.41)	(1.33)	-	(34.32)	(46.61)
As at 31 March 2021	28.03	141.73	36.09	36.79	56.13	14.31	9.03	127.53	449.65
Charge for the year	5.49	33.11	7.06	9.59	4.99	2.08	1.36	25.41	89.09
Disposals	(0.30)	(5.39)	(2.98)	(4.89)	(8.67)	(0.04)	-	(6.08)	(28.35)
As at 31 March 2022	33.22	169.45	40.17	41.49	52.45	16.35	10.39	146.86	510.39
Net block									
As at 31 March 2021	247.34	430.87	35.25	61.88	19.99	6.50	6.17	61.34	869.33
As at 31 March 2022	242.04	392.38	30.29	59.04	15.56	4.25	4.81	45.49	793.85

The Group has not revalued its property, plant and equipment during the year.



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4. Right-of-use assets (ROU)

(₹ in millions)

	Leasehold land	Buildings	Plant and equipments	Total
Gross block				
As at 31 March 2020	176.96	531.87	40.05	748.87
Additions	-	27.33	-	27.33
Disposals	-	(49.74)	-	(49.74)
As at 31 March 2021	176.96	509.46	40.05	726.46
Additions	-	91.55	-	91.55
Disposals	-	(87.03)	(40.05)	(127.08)
As at 31 March 2022	176.96	513.98	-	690.93
Accumulated amortization				
As at 31 March 2020	6.36	114.65	4.77	125.78
Amortization for the year	3.11	118.52	8.01	129.63
Disposals	-	(9.48)	-	(9.48)
As at 31 March 2021	9.47	223.69	12.78	245.94
Amortization for the year	3.10	114.60	4.01	121.71
Disposals/ adjustment	-	(40.17)	(16.79)	(56.96)
As at 31 March 2022	12.57	298.12	-	310.69
Net block				
As at 31 March 2021	167.49	285.77	27.27	480.52
As at 31 March 2022	164.39	215.86	-	380.24

The Group has not revalued its Right-of-use assets during the year.

5. Capital work-in-progress

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Capital work-in-progress	4.13	2.70
Total	4.13	2.70

Notes:

- 1. Capital work-in-progress includes property, plant and equipment under construction/installation and which are not ready for use as at year end.
- 2. Capital work-in-progress ageing schedule as at 31 March 2022 and 31 March 2021:

(₹ in millions)

Particulars	Amoun	Total			
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
As at 31 March 2022	2.95	1.18	-	-	4.13
As at 31 March 2021	2.04	0.66	-	-	2.70

3. There are no such projects under capital-work-in progress, whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2022 and 31 March 2021.

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6. Goodwill and other intangible assets

(₹ in millions)

	Goodwill		Other intangible assets (B)								Total
	(A)	Software	Trademark	Copyrights	Website	Technical knowhow	Content development	Mobile application	License fees	Total (B)	(A + B)
Gross block											
As at 31 March 2020	3,383.36	85.53	0.48	151.37	0.71	3.21	1,145.89	47.75	0.81	1,435.75	4,819.11
Acquisition of a subsidiary (refer note 58A)	-	417.90	-	-	-	-	-	-	-	417.90	417.90
Addition	-	34.80	-	1.68	-	-	77.69	17.67	-	131.84	131.84
Disposals/ adjustments	(2.36)	-	-	-	-	-	(12.35)	-	-	(12.35)	(14.71)
As at 31 March 2021	3,381.00	538.23	0.48	153.05	0.71	3.21	1,211.23	65.42	0.81	1,973.14	5,354.14
Addition	0.07	9.82	0.18	2.71	0.03	-	71.20	11.21	-	95.15	95.22
Disposals	-	(17.00)	-	-	-	-	(10.65)	-	-	(27.65)	(27.65)
As at 31 March 2022	3,381.07	531.05	0.66	155.76	0.74	3.21	1,271.78	76.63	0.81	2,040.64	5,421.71
Accumulated amortisation											
As at 31 March 2020	-	59.91	0.23	83.23	0.11	2.46	367.03	4.09	0.81	517.88	517.88
Acquisition of a subsidiary (refer note 58A)	-	26.14	-	-	-	-	-	-	-	26.14	26.14
Amortisation for the year	-	34.45	0.08	19.73	0.07	0.63	133.21	4.59	-	192.76	192.75
Disposals	-	-	-	-	-	-	(12.34)	-	-	(12.34)	(12.34)
As at 31 March 2021	-	120.50	0.31	102.96	0.18	3.09	487.90	8.68	0.81	724.43	724.43
Amortisation for the year	-	53.15	0.09	20.21	0.09	0.10	123.83	12.35	-	209.82	209.82
Disposals	-	(16.73)	-	-	-	-	(10.65)	-	-	(27.38)	(27.38)
As at 31 March 2022	-	156.92	0.40	123.17	0.27	3.19	601.08	21.03	0.81	906.87	906.87
Net block											
As at 31 March 2021	3,381.00	417.73	0.17	50.09	0.53	0.12	723.33	56.74	-	1,248.71	4,629.71
As at 31 March 2022	3,381.07	374.13	0.26	32.59	0.47	0.02	670.70	55.60	-	1,133.77	4,514.84

a) Impairment testing of goodwill

The Group performs test for goodwill impairment at least annually on 31 March or if indicators of impairment arise, such as the effects of obsolescence, demand, competition and other economic factors or on occurrence of an event or change in circumstances that would more likely than not reduce the fair value below its carrying amount. When determining the fair value, we utilize various assumptions, including operating results, business plans and projections of future cash flows.

During the year, the management has reviewed the carrying value of its goodwill against the recoverable amounts of these CGUs, using internal and external information available. Management had recorded an impairment of ₹ Nil (31 March 2021: ₹ 2.36 million) in the Statement of Profit and Loss. The management believes that any reasonable possible changes in the key assumptions used would not cause the cash generating unit's carrying amount to exceed its recoverable amount.

Changes in the net carrying amount of goodwill is summarised as below:

(₹ in millions)

Particulars	As at 31 March 2022	As at 31 March 2021
Opening balance	3,381.00	3,383.36
Additions (refer note 58C)	0.07	-
Impairment for the year*	-	(2.36)
Closing balance	3,381.07	3,381.00

^{*}Impairment loss was recognised in separate financial statements of Vikas Publishing House Private Limited, one of the subsidiary of the Holding Company, in previous year.

For the purpose of impairment testing, goodwill is allocated to a cash generating unit, representing the lowest level with the Group at which goodwill is monitored for internal management purposes and which is not higher than the Group's operating segment.



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The carrying amount of goodwill was allocated to the cash generating units as follows:

(₹ in millions)

Particulars	As at 31 March 2022	As at 31 March 2021
Chhaya Prakashini Limited	1,572.73	1,572.73
Vikas Publishing House Private Limited	1,017.30	1,017.30
New Saraswati House (India) Private Limited	653.92	653.92
Others	137.12	137.05
	3,381.07	3,381.00

Impairment

An impairment test was carried out as at the balance sheet date, details of the test are as outlined below:

Particulars	As at 31 March 2022	As at 31 March 2021
Discount rate	14.46% to 17.44%	14.34% to 17.78%
Growth rate	5.00%	5.00% to 5.50%
Number of years for which cash flows were considered	4 to 5	4 to 5
Test result	No impairment	No impairment

Growth rates

The growth rates used are in line with the growth rate of the industry in which the entities operates and are consistent with internal / external sources of information.

Discount rates

The discount rates takes into consideration market risk and specific risk factors of the cash generating unit. The cash flow projections are based on the forecasts made by the management.

Sensitivity

The management believes that any reasonable possible changes in the key assumptions would not cause the cash generating unit's carrying amount to exceed its recoverable amount.

2. Impairment of content development

During the year ended 31 March 2022, the impairment loss of ₹ 9.25 million included in ₹ 127.40 million (31 March 2021 ₹ 10.06 million included in ₹ 130.25 million) represented the write-down value of certain content development as a result of title obsolescence. This was recognised in the Statement of Profit and Loss.

3. The Group has not revalued its Intangible assets during the year.

7. Intangible assets under development

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Intangibles under development	8.71	22.09
Total	8.71	22.09

Notes:

- 1. Intangible assets under development includes expenses incurred on content development and mobile application not ready for use as at year end.
- 2. Intangible assets under development ageing schedule as at 31 March 2022 and 31 March 2021:

Deutierdens	Amount in in	Amount in intangible assets under development for a period of						
Particulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total			
As at 31 March 2022	8.71	-	-	-	8.71			
As at 31 March 2021	16.37	3.40	2.26	0.06	22.09			

^{3.} There are no such project related intangible assets under development, whose completion is overdue or has exceeded its cost compared to its original plan as of 31 March 2022 and 31 March 2021.

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8. Investments accounted for using the equity method (refer note 38)

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Investment in unquoted equity shares		
50 (31 March 2021: 50) Equity Shares of ₹ 10 each fully paid up in M/s Smartivity Labs Private Limited	0.52	0.52
	0.52	0.52
Investment in unquoted preference shares		
5,490 (31 March 2021: 5,490) 0.001% compulsorily convertible cumulative shares of ₹ 10 each fully paid up in M/s Smartivity Labs Private Limited	30.82	21.51
	30.82	21.51
	31.34	22.03

9. Non-current investments

		As at 31 March 2022	As at 31 March 2021
i)	Investment in unquoted equity shares, valued at fair value through profit and loss		
	100 (31 March 2021: 100) shares of ₹ 10 each of Testbook Edu Solutions Private Limited (refer note b)	-	0.83
		-	0.83
ii)	Investment in unquoted equity shares, valued at fair value through profit and loss		
	3 (31 March 2021: Nil) share of ₹ 10 each fully paid up in iNeuron Intelligence Private Limited (refer note a)	0.02	-
		0.02	-
iii)	Investment in unquoted preference shares, valued at fair value through profit and loss		
	Nil (31 March 2021: 319,900) Compulsory Convertible Cumulative Preference Shares of ₹ 10 each of Gyankosh Solutions Private Limited	-	24.15
	Less: Impairment in Gyankosh Solutions Private Limited	-	(12.08)
	2,690 (31 March 2021: 2,690) Compulsory Convertible Cumulative Preference Shares of ₹ 500 each of Testbook Edu Solutions Private Limited (refer note b)	F	22.23
	353 (31 March 2021: 353) Compulsory Convertible Cumulative Preference Shares of ₹ 10 each of Next Door Learning Solutions Private Limited	4.87	4.87
	Less: Impairment in Next Door Learning Solutions Private Limited	(4.87)	(4.87)
		-	34.30
	Investment in unquoted preference shares, valued at fair value through profit and loss		
	7,095 (31 March 2021: Nil) Series A compulsarily convertible preference share of ₹ 10 each fully paid up in iNeuron Intelligence Private Limited (refer note a)	56.76	-
		56.76	-
iv)	Investments in unquoted Government and trust securities, valued at fair value through profit and loss		
	Investment in Tax Free Bonds of Power Finance Corporation	2.14	2.14
	National savings certificates	0.03	0.03
		2.17	2.17



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		As at 31 March 2022	As at 31 March 2021
v)	Investments in quoted equity shares, valued at fair value through profit and loss		
	500 (31 March 2021: 500) share of ₹ 10 each fully paid up in State Bank of India	0.25	0.19
	200 (31 March 2021: 200) shares of ₹ 10 each fully paid up in Oriental Bank of Commerce	0.01	0.01
		0.26	0.20
	Total	59.21	37.50
	Aggregate book value of quoted investment	0.20	0.19
	Aggregate market value of quoted investment	0.26	0.20
	Aggregate book value of unquoted investment	58.95	37.31
	Aggregate value of impairment in value of investments	4.87	16.95

Notes:

- a During the year, the Group has acquired 5.98% of shareholding in iNeuron Intelligence Private Limited by acquiring 7,095 compulsorily convertible preference shares and 3 equity share, both at ₹ 8,000 per share.
- During the year, these investments have been classified as asset held for sale. Refer note 19.
 Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

10 Loans (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Non-current:		
Loans	-	3.38
Current		
Loans	-	15.80
Total	-	19.18
Considered good, unsecured	-	19.18
Recoverable which have significant increase in credit risk	-	-

Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

11. Other financial assets

	As at 31 March 2022	As at 31 March 2021
Non-current		
(Unsecured, considered good)		
Deposits with original maturity for more than 12 months	3.00	2.51
Security deposits	39.20	41.41
Interest accrued but not due on fixed deposits	0.50	2.63
Margin money (refer note i)	0.11	0.11
Advance to employees	1.22	-
Other receivables	-	8.11
	44.03	54.77
Current		
(Unsecured, considered good)		
Interest accrued but not due on fixed deposits	1.12	0.97
Security deposits	18.79	16.49
Advance to employees	0.54	1.57
Other receivables	6.20	1.62
	26.65	20.65
Total	70.68	75.42
Non-current Non-current	44.03	54.77
Current	26.65	20.65

Margin money deposit with a carrying amount of ₹ 0.11 million (31 March 2021: ₹ 0.11) has been deposited with sales tax department. Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued)
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12. Deferred taxes: (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Items leading to creation of deferred tax assets		
Impact of expenditure charged to the statement of profit and loss account in the current year but allowed for tax purposes on payment basis in subsequent years	117.73	89.03
Impact on account of brought forward depreciation of income tax	106.66	195.63
Impact on account of brought forward and carried forward losses	522.92	293.33
Provision for doubtful debts	108.03	109.91
Impact of differences between tax depreciation and depreciation/amortisation charged in the financial statements	2.08	-
Others	63.09	42.69
Total deferred tax assets	920.51	730.59
Items leading to creation of deferred tax liabilities		
Impact of expenditure charged to the statement of profit and loss account in the current year but allowed for tax purposes on payment basis in subsequent years	(46.07)	(1.65)
Property, plant and equipment: impact of differences between tax depreciation and depreciation/ amortization charged in the financial statements	(95.49)	(131.28)
Impact of fair value gain on current investment	(0.89)	-
Total deferred tax liabilities	(142.45)	(132.93)
Net deferred tax assets	778.06	597.66
Add: MAT credit entitlement	66.74	76.42
Total	844.80	674.08

Note:

Movement of deferred tax assets/liabilities presented in balance sheet

	As at Recogn	ecognised	in	As at	
	31 March 2021	Profit and loss	Capital reserve	OCI	31 March 2022
Items leading to creation of deferred tax assets					
Impact of expenditure charged to the statement of profit and loss account in the current year but allowed for tax purposes on payment basis in subsequent years	89.03	31.21	-	(2.51)	117.73
Impact on account of brought forward depreciation of income tax	195.63	(88.97)	-	-	106.66
Impact on account of brought forward and carried forward losses	293.33	229.59	-	-	522.92
Provision for doubtful debts	109.91	(1.88)	-	-	108.03
Impact of differences between tax depreciation and depreciation/amortization charged in the financial statements	-	2.08	-	-	2.08
Others	42.69	20.40	-	-	63.09
Total deferred tax assets	730.59	192.43	-	(2.51)	920.51





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

	As at	Re	ecognised	in	As at
	31 March 2021	Profit and loss	Capital reserve	OCI	31 March 2022
Items leading to creation of deferred tax liabilities					
Impact of expenditure charged to the statement of profit and loss account in the current year but allowed for tax purposes on payment basis in subsequent years	(1.65)	(44.42)	-	-	(46.07)
Property, plant and equipment: impact of differences between tax depreciation and depreciation/amortization charged in the financial statements	(131.28)	35.79	-	-	(95.49)
Impact of fair value gain on current investment	-	(0.89)	-	-	(0.89)
Total deferred tax liabilities	(132.93)	(9.52)	-	-	(142.45)
Net deferred tax assets	597.66	182.91	-	(2.51)	778.06
Add: MAT credit entitlement	76.42	(9.68)	-	-	66.74
Total	674.08	173.23	-	(2.51)	844.80

	As at	Recognised in			As at
	31 March 2020	Profit and loss	Capital reserve*	OCI	31 March 2021
Items leading to creation of deferred tax assets					
Impact of expenditure charged to the statement of profit and loss account in the current year but allowed for tax purposes on payment basis in subsequent years	19.22	72.65	1.60	(4.44)	89.03
Impact on account of brought forward depreciation of income tax	255.41	(61.54)	1.76	-	195.63
Impact on account of brought forward and carried forward losses	256.17	37.16		-	293.33
Provision for doubtful debts	108.17	1.74	-	-	109.91
Investment: impact of fair value gain on current investment	0.21	(0.21)	-	-	-
Others	35.90	6.79	-	-	42.69
Total deferred tax assets	675.08	56.59	3.36	(4.44)	730.59
Items leading to creation of deferred tax liabilities					
Impact of expenditure charged to the statement of profit and loss account in the current year but allowed for tax purposes on payment basis in subsequent years	(1.12)	(0.53)	-	-	(1.65)
Impact of differences between tax depreciation and depreciation/amortization charged in the financial statements	(133.02)	1.74	-	-	(131.28)
Total deferred tax liabilities	(134.14)	1.21	-	-	(132.93)
Net deferred tax assets	540.94	57.80	3.36	(4.44)	597.66

*upon step acquisition of Edutor Technologies India Private Limited on 31 August 2020 (refer note 58A) Note - Refer note 40 for effective tax reconciliation.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

13. Other assets (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Non - current		
(Unsecured, considered good)		
Tax receivable (net of provision)	46.20	65.03
Prepaid expenses	6.89	7.87
Balance with statutory / government authorities	2.40	3.41
Other advances, unsecured, considered good	9.17	0.07
	64.66	76.38
Current		
(Unsecured, considered good)		
Balance with statutory / government authorities	25.45	25.38
Tax receivable (net of provision)	4.89	8.69
Prepaid expenses	36.54	33.01
Other advances, unsecured, considered good	45.96	41.24
	112.84	108.32
Total	177.50	184.70
Non-current	64.66	76.38
Current	112.84	108.32

14. Inventories (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Raw materials (at cost)	276.53	132.90
Printing material (at cost)	20.73	25.53
Work in progress (at cost)	1.85	1.44
Finished goods (at lower of cost or net realisable value)		
- Manufactured goods	843.34	1,095.37
- Traded goods	133.16	122.20
Total*	1,275.61	1,377.44

^{*}Inventories have been reduced by ₹76.07 millions (31 March 2021: ₹114.80 millions) as a result of write-down to net realisable value.



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

15. Current investments

(₹ in millions)

	Current investments					
		As at 31 March 2022	As at 31 March 2021			
	Investments at fair value through profit and loss					
i)	Investments in equity instruments (quoted)					
	1,000 (31 March 2021: 1,000) Equity Shares of ₹ 10 each fully paid up in M/s Freshtop Fruits Limited	0.10	0.08			
	400 (31 March 2021: 400) Equity Shares of ₹ 10 each fully paid up in M/s EIH Associated Hotel Limited	0.18	0.09			
	40 (31 March 2021: 40) Equity Shares of ₹ 10 each fully paid up in M/s Reliance Industries Limited	0.11	0.08			
	21,600 (31 March 2021: 21,600) Equity Shares of ₹ 10 each fully paid up in M/s Winsome Breweries Limited	0.27	0.08			
	500 (31 March 2021: 500) Equity Shares of ₹ 10 each fully paid up in State Bank of India	0.25	0.18			
	42,564 (31 March 2021: 42,564) Equity Shares of ₹ 10 each fully paid up in M/s Mahaan Foods Limited	0.98	0.73			
	200 (31 March 2021: 200) shares of ₹ 10 each fully paid up in M/s Zee Entertainment Enterprises Limited (including 100 (31 March 2021: 100) bonus shares of ₹ 10 each fully paid up)	0.06	0.04			
	230 (31 March 2021: 200) shares of Rs. 10 each fully paid up in M/s Punjab National Bank	0.01	0.01			
		1.96	1.29			
ii)	Investments in mutual fund (quoted)					
	19,622 (31 March 2021: 51,221) units in SBI Magnum Low Duration Fund Regular Growth	56.04	140.88			
	3,856 (31 March 2021: 43,334) units of Templeton India Corporate Bond Opportunities Growth Fund	0.11	0.90			
	2,354 (31 March 2021: 48,145) units of Franklin India Ultra Short Bond Fund - Super Institutional Plan	0.08	1.43			
	108,740 (31 March 2021: 98,657) units in Principal Monthly Income Plan - Dividend Reinvestment	1.51	1.34			
	441,766 (31 March 2021: Nil) units in HDFC Ultra Short Term Fund - Regular Growth	5.42	-			
	1,319 (31 March 2021: Nil) units in HDFC Liquid Fund - Regular Plan - Growth	5.48	-			
	78,321 (31 March 2021: Nil) units in Nippon India Floating Rate Fund - Growth Plan-Growth Option	2.84	-			
	8,531 (31 March 2021: Nil) units in Nippon India Low Duration Fund - Growth Plan Growth Option	25.99	-			
	302,243 (31 March 2021: Nil) units in Nippon India Short Term Fund - Growth Plan	12.93	-			
	Nil (31 March 2021: 3,12,480) units of ICICI Prudential Mutual Fund	-	8.92			
	134,854 (31 March 2021: 100,797) units in ICICI Prudential Short Term Fund - Growth	6.44	4.62			
	2,57,090 (31 March 2021: Nil) units HDFC Floating Rate Debt Fund - Regular - Growth	7.63	-			
	159.724 (31 March 2021: 15,610,861) units in SBI Liquid Fund Regular Growth	0.53	50.00			
	548,679 (31 March 2021: 1,089,348) units in HDFC Liquid Fund - Regular Plan Growth option	25.69	49.03			
		150.69	257.12			
	Total current investments	152.65	258.41			
	Aggregate book value of quoted investments	156.32	254.50			
	Aggregate market value of quoted investments *	152.65	258.41			
	Aggregate value of impairment in value of investments	-	-			

^{*} fair value loss recognised ₹ 3.67 million (31 March 2021: fair value gain recognised ₹ 3.91 million).

Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

16. Trade receivables

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Trade receivables		
Secured, considered good	-	-
Unsecured, considered good	2,884.65	3,220.88
Receivables which have significant increase in credit risk	446.96	481.87
Receivable credit impaired	-	-
	3,331.61	3,702.75
Less: Allowance for expected credit loss		
Secured, considered good	-	
Unsecured, considered good	-	
Receivables which have significant increase in credit risk	410.47	481.87
Receivable credit impaired	-	
	410.47	481.87
Net trade receivables		
Secured, considered good	-	
Unsecured, considered good	2,884.65	3,220.88
Receivables which have significant increase in credit risk	36.49	
Receivable credit impaired	-	
	2,921.14	3,220.88

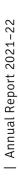
Trade receivables from related parties (refer note 47)

The movement in impairment of trade receivables as follow:

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Opening balance	481.87	433.52
Additions/ (write back) (net)	(6.78)	71.00
Write off (net of recovery)	(64.62)	(22.65)
Closing balance	410.47	481.87

No trade or other receivable are due from directors or other officers of the Group either severally or jointly with any other person.





Notes to consolidated financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

Trade receivables ageing schedule as at 31 March 2022 and 31 March 2021:

(₹ in millions)

Particulars	Outstar	Total				
T di doddio	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed trade receivables						
considered good	2,731.87	97.08	33.06	15.30	7.34	2,884.65
which have significant increase in credit risk	11.10	31.71	101.66	81.42	221.07	446.96
credit impaired	-	-	-	-	-	-
Disputed trade receivables						
considered good	-	-	-	-	-	-
which have significant increase in credit risk	-	-	-	-	-	-
credit impaired	-	-	-	-	-	-
Total trade receivables	2,742.97	128.79	134.72	96.72	228.41	3,331.61
Less: Allowance for expected credit loss	(0.03)	(19.77)	(90.31)	(82.19)	(218.17)	(410.47)
Net trade receivables	2,742.94	109.02	44.41	14.53	10.24	2,921.14

Particulars	Outstar	ding for followi	ing periods fron	n due date of p	ayment	Total
i articulai3	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed trade receivables						
considered good	2,863.87	238.93	59.70	26.56	31.82	3,220.88
which have significant increase in credit risk	12.24	43.14	153.71	121.71	151.07	481.87
credit impaired	-	-	-	-	-	-
Disputed trade receivables						
considered good	-	-	-	-	-	-
which have significant increase in credit risk	-	-	-	-	-	-
credit impaired	-	-	-	-	-	-
Total trade receivables	2,876.11	282.07	213.41	148.27	182.89	3,702.75
Less: Allowance for expected credit loss	(15.87)	(36.15)	(131.85)	(116.94)	(181.06)	(481.87)
Net trade receivables	2,860.24	245.92	81.56	31.33	1.83	3,220.88

There are no unbilled receivables, hence the same is not disclosed in the ageing schedule.

Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

17. Cash and cash equivalents

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Balances with banks		
- In current accounts	498.54	282.21
- Deposits with original maturity of less than three months	60.77	15.65
Cheques on hand	46.11	118.21
Cash on hand	3.49	3.10
Total	608.91	419.17

Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

18. Bank balances other than cash and cash equivalents

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Deposits with original maturity more than 3 months and less than 12 months *	66.23	65.68
Total	66.23	65.68

^{*} includes margin money deposits with a carrying amount of ₹ 3.90 million (31 March 2021: ₹ 3.90 million) are subject to first charges to secure the Group's bank guarantees.

Refer note 52 for disclosure of fair values in respect of financial assets measured at fair value and amortised cost.

19. Assets held for sale

(₹ in millions)

		As at 31 March 2022	As at 31 March 2021
i)	Investment in unquoted equity shares, valued at cost		
	100 (31 March 2021: nil) shares of ₹ 10 each of Testbook Edu Solutions Private Limited	0.83	-
ii)	Investment in unquoted preference shares, valued at cost		
	2,690 (31 March 2021: nil) Compulsory Convertible Cumulative Preference Shares of ₹ 500 each of Testbook Edu Solutions Private Limited	22.23	-
	Total	23.06	-

Note:

The Group has classified investments in Testbook Edu Solutions Private Limited as held for sale, recognised and measured in accordance with Ind-AS 105 "Non Current Assets Held For Sale and Discontinued Operations" at lower of its carrying amount and fair value less cost to sell. The Group expects to complete the sale in the subsequent year.



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

20 Equity share capital

(₹ in millions)

	=qany onaro capita.		
		As at 31 March 2022	As at 31 March 2021
	Authorised		
	40,000,000 (31 March 2021: 40,000,000) equity shares of ₹ 5/- each	200.00	200.00
	Issued, subscribed and fully paid equity capital		
	35,043,336 (31 March 2021: 34,975,287) equity shares of ₹ 5/- each	175.22	174.88
		175.22	174.88
a.	Reconciliation of the equity shares outstanding at the beginning and at the end of the reporting year		
	Authorised share capital	No. of shares	₹ in millions
	As at 31 March 2020	4,00,00,000	200.00
	Increase/(decrease) during the year	-	-
	As at 31 March 2021	4,00,00,000	200.00
	Increase/(decrease) during the year	-	-
	As at 31 March 2022	4,00,00,000	200.00
	Issued equity capital	No. of shares	₹ in millions
	Equity share of ₹ 5 each issued, subscribed and fully paid (31 March 2021: Equity share of ₹ 5 each)		
	As at 31 March 2020	3,49,75,287	174.88
	Issued during the year	-	-
	As at 31 March 2021	3,49,75,287	174.88
	Issued during the year	68,049	0.34
	As at 31 March 2022	3,50,43,336	175.22

b. Terms/rights attached to equity shares

The Holding Company has only one class of equity shares having par value of ₹ 5 per share (31 March 2021: ₹ 5 per share). Each holder of equity shares is entitled to one vote per share. The Holding Company declares and pays dividends in Indian rupees. In the event of liquidation of the Holding Company, the holders of equity shares will be entitled to receive remaining assets of the Holding Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

c. The Holding Company has not issued any share pursuant to a contract without payment being received in cash in the current year and preceding five years. There has not been any buy-back of shares in the current year and preceding five years. The Holding Company has not issued any bonus shares during the year. During the financial year 2016-17, the Holding Company allotted 29,441,192 equity shares of ₹ 5 per share as fully paid up bonus shares to its existing shareholders pursuant to resolution passed at Extra Ordinary General Meeting dated 20 April 2016.

d. Details of shareholders holding more than 5% shares in the Holding Company

	As at 31 M	As at 31 March 2022		arch 2021
	No. of shares % of holding		No. of shares	% of holding
Mr. Himanshu Gupta	59,94,038	17.10%	59,94,038	17.14%
Mrs. Neerja Jhunjhnuwala	40,08,345	11.44%	40,08,345	11.46%
Mr. Dinesh Kumar Jhunjhnuwala	38,46,854	10.98%	38,46,854	11.00%
International Finance Corporation	28,05,784	8.01%	28,05,784	8.02%

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

e. Details of shares held by promoters in the Holding Company

	As at 31 M	As at 31 March 2022		As at 31 March 2021		
	No. of shares	% of holding	No. of shares	% of holding	% change in shareholding	
Mr. Himanshu Gupta	59,94,038	17.10%	59,94,038	17.14%	(0.23%)	
Mrs. Neerja Jhunjhnuwala	40,08,345	11.44%	40,08,345	11.46%	(0.17%)	
Mr. Dinesh Kumar Jhunjhnuwala	38,46,854	10.98%	38,46,854	11.00%	(0.18%)	
Ms. Savita Gupta	12,18,617	3.48%	12,18,626	3.48%	0.00%	
Ms. Ankita Gupta	9,14,078	2.61%	9,14,078	2.61%	0.00%	
Mr. Gaurav Kumar Jhunjhnuwala	5,92,000	1.69%	5,92,000	1.69%	0.00%	

f. Shares reserved for issue under options

For details of shares reserved for issue under the employee stock options (ESOPs) plan of the Group, please refer note 45.

21 Other equity (₹ in millions)

۷۱	Other equity (3 in millions)					
		As at 31 March 2022	As at 31 March 2021			
a.	Capital reserve					
	Balance as the beginning of the year	(491.85)	(530.41)			
	Add: Acquisition of subsidiary (refer note 58A)	-	38.56			
	Balance as the end of the year	(491.85)	(491.85)			
b.	Securities premium					
	Balance as the beginning of the year	6,606.35	6,606.35			
	Add: increase on account of issue of equity share capital (refer note 45)	5.11	-			
	Balance as the end of the year	6,611.46	6,606.35			
c.	General reserve					
	Balance as the beginning of the year	404.19	404.19			
	Balance as the end of the year	404.19	404.19			
d.	Debenture redemption reserve					
	Balance as the beginning of the year	22.96	-			
	Add: Transfer from retained earnings	-	22.96			
	Balance as the end of the year	22.96	22.96			
e.	Retained earnings					
	Balance as the beginning of the year	1,454.84	1,518.85			
	Add: Profit/ (loss) during the year	111.85	(57.66)			
	Add: Other comprehensive income for the year (net)	5.47	16.61			
	Less: Transfer to debenture redemption reserve	-	(22.96)			
	Balance as the end of the year	1,572.16	1,454.84			
f.	Employee stock options outstanding					
	Balance as the beginning of the year	11.51	10.66			
	Add: compensation option granted during the year - charge for the year (refer note 45)	8.77	0.85			
	Balance as the end of the year	20.28	11.51			
	Total	8,139.20	8,008.00			



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued)

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Nature and purpose of reserves

Capital reserve

Capital reserve represents reserve created on acquisition of non-controlling interest in a subsidiary company, on cancellation of forfeited equity shares and on acquisition of subsidiary company through step acquisition.

Securities premium

Securities premium comprises of the premium on issue of shares. The reserve is utilised in accordance with the specific provision of the Companies Act, 2013

General reserve

General reserve represents amount appropriated out of retained earnings.

Debenture redemption reserve

Debenture redemption reserve was created for compliance with the Companies Act, 2013. The Group had transferred balance from retained earnings to debenture redemption reserve during the year ended 31 March 2021.

Retained earnings

Retained earnings refer to the net profit/(loss) retained by the Group for its core business activities. Also includes re-measurement gains on defined benefit plans.

Employee stock options outstanding

Employee stock options have been issued under Equity Settled ESOP Scheme 2012 (Scheme 2012) and Equity Settled ESOP Scheme 2018 (Scheme 2018) to the eligible employees and subsequent to that various grants were issued. The reserve has been created for the various ESOP grants issued by the Holding Company thereafter.

22 Non-current borrowings

Non-current borrowings		(₹ in milli
	As at 31 March 2022	As at 31 March 20
Term Loans		
Foreign currency loan from banks (secured) (refer note a to b)	-	64
Indian rupee loan from banks (secured) (refer note c to e)	134.62	144
Indian rupee loan from others (secured) (refer note f to k)	563.87	669
MSME Gol guaranteed loan from bank (secured) (refer note I to n)	68.47	72
MSME Gol guaranteed loan from others (secured) (refer note o)	5.73	6
Vehicle loans		
Indian rupee loan from bank (secured) (refer note p to u)	9.95	13
Indian rupee loan from others (secured) (refer note v to w)	3.93	4
Total	786.57	974
Less: Current maturities of non-current borrowings (refer note 25)		
Term loans		
Foreign currency loan from banks (secured) (refer note a to b)	-	64
Indian rupee loan from banks (secured) (refer note c to e)	11.99	15
Indian rupee loan from others (secured) (refer note f to k)	65.78	120
MSME Gol guaranteed loan from bank (secured) (refer note I to n)	25.38	}
MSME Gol guaranteed loan from others (secured) (refer note o)	3.47	
Vehicle loans		
Indian rupee loan from bank (secured) (refer note p to u)	2.82	4
Indian rupee loan from others (secured) (refer note v to w)	3.24	1
	112.68	213
Total	673.89	760
Secured	673.89	760
Unsecured	-	

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

	Nature of Security	Terms of repayment
a.	Term loan In Vikas Publishing House Private Limited, the company has taken foreign currency term loan from RBL Bank Limited in FY 2018-19 which is secured by first pari passu charge by way of hypothecation on entire current assets inclusive of stock and book debts, both present and future, first pari passu charge by way of hypothecation on entire movable fixed assets, both present and future (excluding those exclusively charged to other lenders) and corporate guarantee of S Chand And Company Limited. Interest is to be paid on monthly basis. Principal and interest both are fully hedged by RBL Bank Limited. The same has been completely repaid during the year ended 31 March 2022.	Repayable in 12 quarterly installments of ₹ 12.50 millions beginning from January 2019. Rate of interest at 9.95% p.a. (31 March 2021: 9.95% p.a.)
b.	In New Saraswati House (India) Private Limited, the company has taken foreign currency term loan from RBL Bank Limited in financial year 2017-18 which is secured by way of (i) First pari passu charge on entire existing and future current assets (ii) First pari passu charge over the entire existing and future fixed asset of the company, and (iii) Corporate Guarantee of the Holding Company. (iv) Personal Guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala. Interest is to be paid on monthly basis. Principal and interest both are fully hedged by RBL Bank Limited. The same has been completely repaid during the year ended 31 March 2022.	Repayable in 12 quarterly instalments starting from May 2018 Rate of interest- 9.75% p.a. (31 March 2021: 9.75% p.a.)
C.	In Vikas Publishing House Private Limited, the company has taken mortgage loan form Indian Bank in FY 2019-20 which is secured by equitable mortgage on industrial property owned by the Holding Company, situated at 40/2A, Sahibabad Industrial Area - Site - IV, Sahibabad (U.P.). The loan is also secured by personal guarantee of two directors, Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala and corporate guarantee of the Holding Company.	Repayable in 120 equated monthly instalments of ₹ 1.42 millions beginning from April 2020. Rate of interest at 10.65% p.a. (31 March 2021: 10.65% to 11.05% p.a.)
d.	In Vikas Publishing House Private Limited, the company has taken loan against property from Deutsche Bank in FY 2018-19 which is secured by equitable mortgage of property bearing no. E-28, Sector -8, Noida (U.P.).	Repayable in 120 equated monthly installments of ₹ 0.69 millions beginning from March 2019. Rate of interest at 9.05% to 9.50% p.a. (31 March 2021: 9.05% to 9.75% p.a.)
e.	In New Saraswati House (India) Private Limited, the company has taken term loan from RBL Bank Limited in financial year 2017-18. The loan is secured by way of (i) First pari passu charge on entire existing and future current assets (ii) First pari passu charge over entire existing and future fixed asset of the company, (iii) Corporate Guarantee of the Holding Company. (iv) Personal Guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala. The same has been completely repaid during the year 2021-22.	Repayable in 12 quarterly instalments starting from May 2018. Rate of interest- 10.20% p.a. (31 March 2021: 10.20% p.a.)
f.	In the Holding Company, term loan from Axis Finance Limited had been obtained during the year ended 31 March 2019. The facility had been secured against: (i) Pledge of 29% (31 March 2021: 64%) of unlisted shares of Chhaya Prakashani Limited ('Chhaya'). During the year, there has been release of pledge of 35% of unlisted shares of Chhaya on account of prepayment of loan. (ii) 2nd pari passu charge on both present and future current and fixed moveable assets of the Holding Company; (iii) Security cheques for the scheduled repayments of interest and principal amount. The Holding Company had prepaid ₹ 241.67 millions during the year ended 31 March 2022 and the next instalment is due in January 2024.	Repayable in 78 equal monthly installments of ₹ 8.33 millions beginning from August 2019. Rate of interest at 13 % p.a. (31 March 2021: 13% p.a.)
g.	In the Holding Company, term loan from Tata Capital Financial Services Limited had been obtained during the year ended 31 March 2022. The facility had been secured against: (i) Pledge of 50% of unlisted shares of Chhaya Prakashani Limited. (ii) 2nd pari passu charge on both present and future current and fixed moveable assets of S Chand And Company Limited; (iii) Personal Guarantee by Directors of the Holding Company Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala, (iv) Corporate Guarantee of Eurasia Publishing House Private Limited (amalgamated into Chhaya Prakashani Limited w.e.f. 1 April 2020, refer note 58B)	Repayable in 49 equal monthly installments of ₹ 2.04 millions beginning from March 2022. Rate of interest at 9.75% to 10.05% p.a. (31 March 2021: Nil)



S Chand And Company Limited Notes to consolidated financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

	Nature of Security	Terms of repayment
h.	In Vikas Publishing House Private Limited, the company has taken Indian rupee term loan from Tata Capital Financial Services Limited in FY 2019-20 which is secured by equitable mortgage on industrial property situated at 20/4, Sahibabad Industrial Area, Site - IV, Sahibabad (U.P.), corporate guarantee of the Holding Company and personal guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala.	Repayable in 78 equal monthly installments of ₹ 3.21 millions plus interest beginning from October 2019.
	·	Rate of interest at 10% to 11% p.a. (31 March 2021: 11.00% p.a.)
i.	In Chhaya Prakashani Limited, Term Ioan from Tata Capital Financial Services Limited has been obtained as on 30 September 2021. The Ioan has been secured against: (I) Mortgage over the property located at plot no. 20/4, Sahibabad Industrial Area, Site IV, Ghaziabad (UP), owned by	Repayable in 60 equal monthly installment beginning from 5 November 2021
	Vikas Publishing House Pvt. Ltd. (fellow subsidiary), (ii) Irrevocable and unconditional corporate guarantee of Vikas Publishing House Pvt. Ltd. and (iii) Irrevocable and unconditional personal guarantee by Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala.	Rate of interest at 9.75% p.a. floating (31 March 2021: Nil)
j.	In DS Digital Private Limited, the company has taken term loans from Siemens Financial Services Private Limited for purchase of machines which is secured by hypothecation of respective machine	Repayable in 36 equated monthly instalments
	and Corporate Guarantee of the Holding Company.	Rate of interest at 11.25% to 11.75% p.a.
		(31 March 2021: 11.25% to 13.5% p.a.)
k.	n DS Digital Private Limited, the company has taken term loans from Hewlett Packard Financial ervices Private Limited for purchase of machines which are secured by hypothecation of	Repayable in 36 equated monthly instalments
	respective machine and corporate guarantee of the Holding Company.	Rate of interest at 10.68% (31 March 2021: 10.69%)
l.	In New Saraswati House (India) Private Limited, the company has taken WCTL of ₹ 19.90 million under ECLGS form Kotak Mahindra Bank in financial year 2020-21 which carries fixed interest. Moratorium of 12 months exercised from date of first disbursement.	Repayable in 36 monthly instalments starting from Oct-2021
	The loan is secured by way of (i) 100% Guaranteed by National Credit Guarantee Trustee Company Ltd (NCGTC) (ii) Second Pari-passu hypothecation charge on all existing and future current assets of the Borrower shared with RBL Bank (iii) Second Pari-passu hypothecation charge on all existing and future moveable fixed assets of the Borrower shared with RBL Bank.	Rate of interest at 8% p.a. (31 March 2021: 8% p.a.)
m.	In New Saraswati House (India) Private Limited, the company has taken WCTL of ₹ 52.80 million under ECLGS form RBL Bank in financial year 2020-21. Moratorium of 12 months exercised from date of first disbursement.	Repayable in 36 monthly instalments starting from Dec 2021
	The loan is secured by way of (i) 100% Guaranteed by National Credit Guarantee Trustee Company Ltd (NCGTC) (ii) Second pari passu charge by way of hypothecation on entire current assets inclusive of stock and book debts, both present and future, and (iii) Second pari passu	Floating Rate of Interest- RRLR (i.e. 9.10% p.a. + 0.15% spread)
	charge by way of hypothecation on entire movable fixed assets both present and future (except those charged excl. to other banks/financial institutions) along with Kotak Mahindra Bank.	(31 March 2021: Floating Rate of Interest- RRLR (i.e. 9.10% p.a. + 0.15% spread)
n.	In D S Digital Private Limited, the company has taken WCTL of ₹ 4.64 million under ECLGS form Standard Chartered Bank in financial year 2021-22. Moratorium of 12 months exercised from date	Repayable in 36 monthly instalments.
	of first disbursement. The loan is secured by way of (i) 100% Guaranteed by National Credit Guarantee Trustee Company Ltd (NCGTC) (ii) Second Charge on entire current assets of the borrower, both present and future, and (iii) Second Charge on entire movable fixed assets of the borrower both present and future (except assets which are exclusively charged under equipment financing.)	Rate of interest at 9.25% 31 March 2021: Nil)
Ο.	In D S Digital Private Limited, the company has taken WCTL of ₹ 6.49 million under ECLGS form Siemens Financial Services Private Limited in financial year 2021-22. Moratorium of 12 months	Repayable in 36 monthly instalments.
	exercised from date of first disbursement. The loan is secured by way of Second Charge on certain equipment specified in sanction letter.	Rate of interest at 12% (31 March 2021: Nil)

S Chand And Company Limited Notes to consolidated financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

	Nature of Security	Terms of repayment
	Vehicle loans from bank/financial institutions	
	Vehicle loan from banks	
p.	In the Holding Company, vehicle loans have been obtained from ICICI Bank, Kotak Mahindra Bank and Yes Bank and the same are secured by hypothecation of respective vehicles. One of the vehicle loans from Yes Bank have been fully repaid during the year.	Repayable in 36 to 60 equal monthly installment of ₹ 0.01 to ₹ 0.07 millions.
		Rate of interest at 8.25% to 12.00% (31 March 2021: 8.25% to 12.00%)
۱.	In Vikas Publishing House Private Limited, the company had taken vehicle loan from HDFC Bank Limited and ICICI Bank Limited and the same are secured by hypothecation of respective vehicle. The same has been completely repaid during the year ended 31 March 2022.	Repayable in 36 to 60 equal monthly installment of ₹ 0.02 to ₹ 0.04 millions.
		Rate of interest at 9.26% to 9.50% (31 March 2021: 9.26% to 9.50%)
	In New Saraswati House (India) Private Limited, vehicle loan from HDFC bank was taken in the year 2016-17 which was secured by way of hypothecation of respective vehicle in favor of the bank. The same has been completely repaid during the year ended 31 March 2022.	Repayable in 60 equal monthly instalments beginning from May 2016
		Rate of interest at 9.36% p.a. (31 March 2021: 9.36% p.a.)
	In Eurasia Publishing House Private Limited, (now merged with Chhaya Prakashani Limited) vehicle loan from HDFC Bank taken during FY 2019-20 is secured by hypothecation of respective	Repayable in 60 monthly installments of ₹ 0.03 million
	vehicles. The same has been completely repaid during the year ended 31 March 2022.	Rate of interest at 8.6% p.a. (31 March 2021: 8.6% p.a.)
	In BPI (India) Private Limited, vehicle loan from Yes Bank Limited is secured by hypothecation of vehicle of the company. The same has been completely repaid during the year ended 31 March 2022.	Repayable in 37 equal monthly installments of ₹ 0.03 million including interest.
		Rate of interest at 9.00% p.a. (31 March 2021: 9.00% p.a.)
I	In Nirja Publishers & Printers Private Limited, vehicle loan from HDFC Bank taken during FY 2017-18. The loan is secured by hypothecation of the respective vehicles. The same has been	Repayable in 37 monthly installments of ₹ 0.31 million
	completely repaid during the year ended 31 March 2022.	Rate of interest at 8.26% p.a (31 March 2021: 8.26% p.a.)
	Vehicle loans from financial institutions	
'.	In the Holding Company, vehicle loans have been obtained from Daimler Financial Services India Private Limited is secured by hypothecation of respective vehicle.	The loan is repayable in 48 equal monthly instalment of ₹ 0.13 millions.
		Rate of interest at 9.81% to 11.00% (31 March 2021: 9.81% to 11.00%)
<i>l</i> .	In New Saraswati House (India) Private Limited, vehicle loan from M/s. Daimler Financial Services has been taken in the year 2019-20, secured by way of hypothecation of respective vehicle in favor of the Lendor.	Repayable in 48 equal monthly instalments beginning from Oct 2019 and at the time of payment o 48th EMI, entire remaining balance of ₹ 2.44 million will be paid.
		Rate of interest at 10.75% p.a. (31 March 2021: 10.75% p.a.)



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Loan covenants

The Group is required to comply with certain debt covenants as mentioned in the loan agreement, failure of which makes the loan to be repaid on demand at the discretion of the bank. During the current financial year, there have been no default in repayment of any borrowings except for a default in DS Digital Private Limited in respect of repayment of term loans from Siemens Financial Services Private Limited. Further there are no breaches in the financial covenants of any borrowings in the current year.

Refer note 52 for disclosure of fair values in respect of financial liabilities measured at fair value and amortised cost.

23. Lease liabilities (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Leased liability - non-current (refer note 46)	145.15	248.73
Leased liability - current (refer note 46)	104.21	102.49
Total	249.36	351.22

Refer note 52 for disclosure of fair values in respect of financial liabilities measured at fair value and amortised cost.

24a. Provisions (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Non - current		
Provision for gratuity (refer note 44)	46.86	50.01
Provision for compensated absence	19.19	14.56
	66.05	64.57
Current		
Provision for gratuity (refer note 44)	1.67	3.74
Provision for compensated absence	7.30	5.64
Provision for contingencies (refer note 55)	33.51	33.51
Others	0.01	0.18
	42.49	43.07
Total	108.54	107.64
Non current	66.05	64.57
Current	42.49	43.07

24b. Current tax liabilities (net)

	As at 31 March 2022	As at 31 March 2021
Provision for income tax (net of advance tax)	48.96	46.80
	48.96	46.80

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

25. Current borrowings

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Cash credit from banks (secured) (refer note a to f)	776.89	847.08
Indian rupee working capital demand loan from banks (secured) (refer note c)	-	150.00
Indian rupee working capital demand loan from others (unsecured) (refer note g)	-	50.00
Loan from directors (unsecured) (refer note h)	8.31	9.70
Current maturities of long term borrowings (refer note 22 on Non-current borrowings)	112.68	213.95
Total current borrowings	897.88	1,270.73
Secured	889.57	1,211.03
Unsecured	8.31	59.70

Notes:

- a. In the Holding Company, cash credit/ working capital demand loan from State Bank of India, HDFC Bank, IndusInd Bank Limited, Kotak Mahindra Bank, Standard Chartered Bank and DBS Bank are secured by way of first pari passu charge on the entire existing and future current assets and movable fixed assets of the Holding Company (excluding assets which are specifically charged to other lenders) and personal guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala, Directors of the Holding Company. Cash credit from HDFC Bank is also secured by corporate guarantee of Nirja Publishers & Printers Private Limited. These loans carry interest rate of 8.15% to 13.00% p.a. (31 March 2021: 8.30% to 16.00% p.a.). Cash credit from IndusInd Bank has been repaid during 2020-21 and cash credit from DBS Bank, Kotak Mahindra Bank and Standard Chartered Bank were taken over by State Bank of India during the year 2021-22.
- b. In New Saraswati House (India) Private Limited, cash credit from HDFC Bank, Kotak Mahindra Bank and RBL Bank are secured by way of (i) first pari passu charge on entire existing and future current asset (ii) first pari passu charge on entire existing and future movable fixed assets of the company (iii) Corporate Guarantee by the Holding Company. (iv) Personal Guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala. These loans carry interest rate of 9.39% to 14.75% (31 March 2021: 9.39% to 10.14 %). Cash credit from Kotak Mahindra Bank has been fully repaid during 2020-21.
- c. In Vikas Publishing House Private Limited, cash credit/ WCDL from State Bank of India, Bandhan Bank and HDFC Bank are secured by way of first pari passu charge on the entire existing and future current assets and movable fixed assets of the company (excluding assets which are specifically charged to other lenders), personal guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala, Directors of the company and corporate guarantee of S Chand And Company Ltd.. These loans carry interest rate of 7.90% to 10.70% p.a. (31 March 2021: 7.90% to 11.50% p.a.).
- d. In BPI (India) Private Limited, cash credit facility carry interest rate of 11.00% per annum (banks 1 year MCLR) [(31 March 2021: 11.00% per annum (banks 1 year MCLR)] taken from IndusInd Bank. Cash credit facility is secured by exclusive charge on all current assets and movable fixed assets except vehicle specifically charged to other lender of the company (both present and future), exclusive charge on entire immovable properties of the company, property of Mr. Jai Saxena situated at DDA Flat No. D-7/7123, HIG, First Floor, Vasant Kunj, New Delhi, and Property of Vikas Publishing House Pvt. Ltd. (Subsidiary of Group Co.) situated at 161718/1, Apartment No.4, 1st Floor, 4th Cross, Main Gandhi Nagar, Bangalore, corporate guarantee of the Holding Company and Vikas Publishing House Pvt. Ltd. and Personal Guarantee of Mr. Jai Saxena, Mrs. Vidya Saxena and Mr Himanshu Gupta.
- e. In DS Digital Private Limited, cash credit of ₹ 30.00 million from Standard Chartered Bank is secured by exclusive charge on entire current assets and movable fixed assets (except assets which are exclusively charged under equipment financing), personal guarantee of Mr. Himanshu Gupta and Mr. Dinesh Kumar Jhunjhnuwala and Corporate Guarantee of the Holding Company. This facility has been fully repaid during 2021-22.
- f. In Edutor Technologies India Private Limited, overdraft facility of ₹ 30.00 million has been sanctioned by IndusInd Bank towards working capital requirements. This facility carries interest rate of 15% linked with 1 year MCLR. The above facility is secured by hypothecation charge of entire current assets and movable fixed assets of the company both present and future and corporate guarantee by the Holding Company.
- g. In the Holding Company, working capital demand loan from Tata Capital Financial Services Limited carries interest rate of 10.50% p.a (31 March 2021: 10.50% p.a). The loan has been taken over by State Bank of India.
- h. In BPI (India) Private Limited, Interest free Indian rupee unsecured loan is taken from directors. It is repayable on demand and company does not have any contractual right to defer the repayment for more than 12 months.



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Loan covenants:

The Group is required to comply with certain debt covenants as mentioned in the loan agreement, failure of which makes the loan to be repaid on demand at the discretion of the bank. No material breaches of loan covenants has been noted during the year.

Refer note 52 for disclosure of fair values in respect of financial liabilities measured at fair value and amortised cost.

26 Trade payables

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Trade payables of micro enterprises and small enterprises (refer note 42)	189.24	223.27
Trade payables of related entities (refer note 47)	0.02	1.00
Trade payables other than micro enterprises and small enterprises	1,025.88	954.59
Total	1,215.14	1,178.86

Trade payables ageing schedule as at 31 March 2022 and 31 March 2021:

		As at 31 March 2022				
Particulars	Outstai	Outstanding for following periods from due date of payment				
i di tiodidio	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total	
Undisputed trade payables						
outstanding due to micro enterprises and small enterprises	147.98	4.56	21.96	14.74	189.24	
others	949.58	49.20	8.19	18.93	1,025.90	
Disputed trade payables						
outstanding due to micro enterprises and small enterprises	-	-	-	-	-	
others	-	-	-	-	-	
Total	1,097.56	53.76	30.15	33.67	1,215.14	

	As at 31 March 2021						
Particulars	Outstar	Outstanding for following periods from due date of payment					
r articulars	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total		
Undisputed trade payables							
outstanding due to micro enterprises and small enterprises	161.34	45.29	14.34	2.30	223.27		
others	783.22	143.22	26.14	3.01	955.59		
Disputed trade payables							
outstanding due to micro enterprises and small enterprises	-	-	-	-	-		
others	-	-	-	-	-		
Total	944.56	188.51	40.48	5.31	1,178.86		

There are no unbilled trade payables, hence the same is not disclosed in the ageing schedule.

Refer note 52 for disclosure of fair values in respect of financial liabilities measured at fair value and amortised cost.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

27 Other financial liabilities

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Interest accrued but not due	3.05	4.95
Employee related liabilities	128.99	105.36
Security deposits received	1.77	0.92
Financial liability*	-	43.36
Others	7.71	0.44
Total	141.52	155.03

^{*}Financial liability in the books of Holding Company represented an amount of ₹ 43.36 million as at 31 March 2021 for bank guarantee invoked due to breach of conditions by selling share holders of New Saraswati House (India) Private Limited relating to non-compete clause. The same has been repaid during the year.

28 Other current liabilities

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Revenue received in advance	31.90	33.60
Statutory dues payable	86.02	76.19
Others	6.63	6.82
Total	124.55	116.61

29 Revenue from operations

	For the year ended 31 March 2022	For the year ended 31 March 2021
Sale of products		
Finished goods (net of returns)	5,735.50	5,000.5
Less: Discounts	(1,089.65	(899.29
Sale of services	117.60	117.69
Other operating revenue		
Scrap sale	44.96	26.5
Sale of paper		6.0
Export incentives	0.68	0.6
Others	0.21	
Total	4,809.30	4,252.2

Refer note 52 for disclosure of fair values in respect of financial liabilities measured at fair value and amortised cost.





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Disaggregated revenue information

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
India	4,797.83	4,218.53
Outside India	11.47	33.70
	4,809.30	4,252.23

Timing of revenue recognition

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Goods transferred at a point in time	4,691.70	4,134.54
Services transferred at a point in time	117.60	117.69
	4,809.30	4,252.23

The Group collects Goods and Service Tax (GST) on behalf of the Government and hence, GST is not included in Revenue from operations.

Contract balances

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Contract liabilities		
Revenue received in advance (refer note 28)	31.90	33.60
Following table represents movement of contract liabilities:		
Opening balance of contract liabilities	33.60	59.37
Less: Amount of revenue recognised against opening contract liabilities	(33.60)	(59.37)
Add: Addition in balance of contract liabilities for current year (net of refunds)	31.90	33.60
Closing balance of contract liabilities	31.90	33.60

Right to return asset and refund liability

(₹ in millions)

	As at 31 March		As at 31 March 2021
Refund liabilities			
Arising from discounts	6	32.51	474.63
Arising from rights of return	9:	52.75	925.08
	1,5	85.26	1,399.71

Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

	For the year ended 31 March 2022	For the year ended 31 March 2021
Revenue as per contracted price	7,344.78	6,791.31
Adjustments		
Discount	1,089.65	899.29
Sales return	1,445.83	1,639.79
	4,809.30	4,252.23

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Performance obligation

Information about the Group's performance obligations are summarised below:

Finished goods

The performance obligation is satisfied upon delivery of the goods to the transporter designated by the customer or to the customer whichever is earlier.

The customer has a right to return material to an extent as may be agreed upon with each customer or within the limits as may be determined by the company. The customer is also eligible for discounts based on achievement of revenue targets as may be agreed.

Services

The performance obligation is satisfied as per terms of each contract with the customer.

30 Other incomes (₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Interest income on:		
- Bank deposits *	4.72	7.37
- Income tax refund *	8.57	7.08
- Others *	13.07	10.91
Gain on sale of current investments (net)	8.72	8.23
Net income on deemed disposal of associate (refer note 62)	14.57	7.85
Fair value gain on financial instruments at fair value through profit or loss	2.95	5.69
Foreign exchange fluctuation gain (net)	-	0.85
Reversal of allowance for doubtful debts	54.14	45.44
Liability written back	5.92	66.51
Reversal of financial liability	-	30.00
Management services	2.91	2.47
Others	27.90	8.85
Total	143.47	201.25

^{*} underlying assets on which income is recognised are carried at amortised cost.

31 Cost of published goods/material consumed

	For the year ended 31 March 2022	For the year ended 31 March 2021
Inventory at the beginning of the year	158.43	321.04
Add: Purchases	1,481.13	837.29
	1,639.56	1,158.33
Less: Inventory at the end of the year	(297.26)	(158.43)
Cost of published goods/material consumed	1,342.30	999.90



Notes to consolidated financial statements for the year ended 31 March 2022 *(Continued)* CIN:L22219DL1970PLC005400

32 Purchase of stock-in-trade

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Traded books	54.75	24.92
Paper	53.16	56.63
Others	38.43	4.02
Total	146.34	85.57

33 (Increase)/ Decrease in inventories of finished goods, work-in-progress and stock-in-trade

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 202
Inventory at the end of the year		
Finished goods	976.50	1,217.5
Work in progress	1.85	1.4
	978.35	1,219.0
Inventory at the beginning of the year		
Finished goods	1,217.57	1,680.
Work in progress	1.44	11.7
	1,219.01	1,692.2
Add: Inventory acquired on step acquisition of subsidiary (refer note 58A)	-	12.3
Less: Inventory capitalised	0.74	
Decrease in inventories	239.92	485.0

34 Employee benefits expenses

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Salaries, wages and bonus	1,048.28	887.82
Contribution to provident and other funds (refer note 44)	88.24	79.44
Employee stock option expense (refer note 45)	10.54	2.45
Staff welfare expenses	25.70	22.95
Total	1,172.76	992.66

35 Finance costs

	For the year ended	For the year ended
	31 March 2022	31 March 2021
Interest expense		
- on borrowings	203.62	245.12
- on lease liability	33.58	40.62
- on other liabilities	25.72	26.76
Loan processing fee	6.00	5.68
Other finance costs	4.67	4.96
Total	273.59	323.14

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

36 Depreciation and amortisation expense

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Depreciation of property, plant and equipment (refer note 3)	89.09	93.83
Amortisation of intangible assets (refer note 6)	209.82	192.75
Amortisation of right-of-use assets (refer note 4)	121.71	129.63
Total	420.62	416.21

37 Other expenses

	For the year ended 31 March 2022	For the y ended 31 March
Publication expenses		
Royalty expenses	301.38	24
Factory manpower expenses	5.23	
Power and fuel	43.86	;
Other publishing expenses	71.56	
Total publication expenses (A)	422.03	3
Rent	10.72	
Repairs and maintenance:		
- Plant and equipments	0.13	
- Buildings	3.42	
- Others	44.37	(
Insurance	25.41	
Rates and taxes	8.33	
Communication cost	24.89	
Legal and professional fee	70.05	
Donations	20.22	
Bad debt written off	68.84	
Provision for doubtful receivables	47.36	1
Loss on sale of property, plant and equipment (net)	12.52	
Office expenses	32.74	;
Corporate social responsibility expenses (refer note 56)	6.40	
Fair value loss on financial instruments at fair value through profit or loss	6.62	
Foreign exchange difference (net)	2.79	
Advertisement, publicity and exhibition	92.97	8
Freight and cartage outward	133.77	1:
Travelling and conveyance	126.52	
Vehicle running and maintenance	7.32	
Packing and dispatch expenses	31.41	:
Miscellaneous expenses	95.43	
Total other expenses (B)	872.23	8
Total other expenses (A+B)	1,294.26	1,1



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

38 Investment in associates

38A Edutor Technologies India Private Limited

The Group has a 54.86% (31 March 2021: 54,86%) interest in Edutor Technologies India Private Limited, which is primarily engaged in the business of providing digital education solutions of all kind through an online Learning Management System (LMS), enabling students to achieve academic success through one-on-one tutoring and engage in personalized training by using the electronic devices such as gadgets, with specialization in length and breadth of all streams of education. Its registered and principal office of business is located at Hyderabad. Edutor Technologies India Private Limited is a private entity that is not listed on any public exchange. The Group's interest in Edutor Technologies India Private Limited is accounted for using the equity method in the consolidated financial statements.

The Group acquired additional interest in the company on 31 August 2020 and since then Edutor Technologies India Private Limited became subsidiary of the Group (refer note 58A). The following table illustrates the summarised financial information of the Group's investment in Edutor Technologies India Private Limited:

(₹ in millions)

31 August 2020
21.51
34.29
(70.42)
(4.78)
(19.40)
44.66%
164.19

(₹ in millions)

	31 August 2020
Revenue	14.08
Cost of raw material and components consumed	(4.25)
Depreciation & amortisation	(2.50)
Finance costs	(1.93)
Employee benefits expense	(5.08)
Other expenses	(3.77)
oss before tax	(3.45)
ncome tax expense	1.42
oss for the year	(2.03)
Other Comprehensive Income	-
Total comprehensive income for the previous year	(2.03)
Group's share of loss for the previous year	(0.90)

Refer note 58A for note on acquisition of Edutor Technologies Private Limited as subsidiary.

38B Smartivity Labs Private Limited

The Group has a 16.24% (18.31% on 31 March 2021) interest in Smartivity Labs Private Limited, which is primarily engaged in the business of early learning through Augmented Reality (AR), STEM DIY kits (Science, Technology and Maths) and also Virtual Reality (VRX) Content. Smartivity Labs Private Limited is a private entity that is not listed on any public exchange. The Group's interest in Smartivity Labs Private Limited is accounted for using the equity method in the consolidated financial statements. The following table illustrates the summarised financial information of the Group's investment in Smartivity Labs Private Limited:

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Current assets	161.83	101.96
Non-current assets	50.34	69.41
Current liabilities	(51.09)	(83.07)
Non-current liabilities	(2.29)	(2.17)
Equity	158.79	86.13
Proportion of the Group's ownership	16.24%	18.31%
Carrying amount of the investment*	31.34	22.03

^{*} refer notes 8 and 62

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Revenue	242.18	130.23
Cost of raw material and components consumed	(149.13)	(47.10)
Depreciation and amortization	(16.04)	(19.76)
Finance cost	(4.37)	(3.67)
Employee benefits expense	(40.58)	(31.90)
Other expense	(75.83)	(52.84)
Loss before tax	(43.77)	(25.04)
Income tax expense	11.38	(6.30)
Loss for the year	(32.39)	(31.34)
Other comprehensive income	-	-
Total comprehensive income for the year	(32.39)	(31.34)
Group's share of loss for the year	(5.26)	(5.75)

The Group has an agreement with its associate that the profits of the associate will not be distributed until it obtains the consent of the Group. The parent does not foresee giving such consent at the reporting date.

The associate had no contingent liabilities or capital commitments as at 31 March 2022 or 31 March 2021.

39 Exceptional items

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Loss on sale of investment (refer note 63)	(12.08)	-
Provision for impairment on investment (refer note 63)	-	(2.43)
	(12.08)	(2.43)

40 Income tax

Tax expense recognised in Statement of Profit and Loss

	For the year ended	For the year ended
	31 March 2022	31 March 2021
Current tax:		
Current income tax charge	131.38	122.51
Tax relating to earlier years	7.09	-
Deferred tax:		
Relating to origination and reversal of temporary differences	(173.23)	(57.80)
	(34.76)	64.71



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for 31 March 2022 and 31 March 2021:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Accounting profit before income tax	45.64	(0.22)
Tax at India's statutory income tax rate of 29.12% (31 March 2021: 29.12%)	13.29	(0.06)
Adjustments in respect of tax related to previous years	7.09	-
Tax impact of non-deductible expenses	23.96	38.90
Non recognition of deferred tax asset on losses	3.94	23.97
Taxable income eliminated in consolidated financial statements	(80.35)	-
Other adjustments	(2.69)	1.90
Income tax expense reported in the statement of profit and loss	(34.76)	64.71
At the effective income tax rate	(34.76)	64.71

41 Earnings per share (EPS)

Basic EPS amounts are calculated by dividing the profit for the year attributable to equity holders by the weighted average number of equity shares outstanding during the year.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of diluted earnings per share.

The following reflects the income and share data used in the basic and diluted EPS computations

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Profit/ loss attributable to equity holders	80.40	(64.93)
Weighted average number of equity shares used for computing earning per share (basic) (shares in millions)	35.04	34.98
Weighted average number of equity shares used for computing earning per share (diluted) (shares in millions)	35.11	35.00
Basic EPS	2.29	(1.86)
Diluted EPS	2.29	(1.86)

42 Dues to Micro, small and medium enterprises as defined under the MSMED Act, 2006

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
The principal amount and the interest due thereon (to be shown separately) remaining unpaid to any supplier as at the end of each accounting year:		
- Principal amount due to micro and small enterprises	189.24	223.27
- Interest due on above	-	-
The amount of interest paid by the buyer in terms of section 16 of the MSMED Act 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year.	-	-
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act 2006.	-	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act 2006.	-	-

Note: The above information has been determined to the extent such parties have been identified on the basis of information provided by the Group, which has been relied upon by the auditors.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

43 Group information

(₹ in millions)

Information about subsidiary companies:

	Country of	% equity	/ interest
	Country of incorporation	As at 31 March 2022	As at 31 March 2021
Nirja Publishers and Printers Private Limited	India	100.00%	100.00%
Safari Digital Education Initiatives Private Limited	India	100.00%	100.00%
Blackie & Son (Calcutta) Private Limited	India	100.00%	100.00%
Vikas Publishing House Private Limited	India	100.00%	100.00%
DS Digital Private Limited	India	99.99%	99.99%
New Saraswati House (India) Private Limited	India	100.00%	100.00%
Chhaya Prakashani Limited (refer note 58B)	India	100.00%	100.00%
BPI (India) Private Limited	India	51.00%	51.00%
S. Chand Edutech Private Limited	India	100.00%	100.00%
Indian Progressive Publishing Co Private Limited	India	100.00%	100.00%
Edutor Technologies India Private Limited (wef 1 September 2020) *	India	54.86%	54.86%
Convergia Digital Education Private Limited (wef 1 July 2021) #	India	90%	-

^{*} Refer note 58A

Information about associates:

	Country of incorporation	% equity	y interest
		As at 31 March 2022	As at 31 March 2021
Edutor Technologies India Private Limited (upto 31 August 2020)	India	-	54.86%
Smartivity Labs Private Limited	India	16.24%	18.31%

44 Employee benefits

a. Defined contribution plan

An amount of ₹ 61.37 millions [31 March 2021 : ₹ 47.47 millions] for the year has been recognised as an expense in respect of the Group's contributions towards Provident Fund, an amount of ₹ 2.36 millions [31 March 2021 : ₹ 2.67 millions] for the year has been recognised as an expense in respect of Group's contributions towards Employee State Insurance and an amount of ₹ 2.78 millions [31 March 2021 : ₹ 2.04 millions] for the year has been recognised as an expense in respect of the Group's contributions towards National Pension Scheme, which are deposited with the government authorities/approved pension funds and have been included under employee benefit expenses in the Statement of Profit and Loss.

b. Gratuity

The Group has a defined benefit gratuity plan governed by the Payment of Gratuity Act, 1972. Under the Gratuity Act, employees are entitled to specific benefit at the time of retirement or termination of the employment on completion of five years or death while in employement. The level of benefit provided depends on the member's length of service and salary at the time of retirement/termination age.

The Group has a defined benefit gratuity plan. Under the gratuity plan, every employee who has completed at least five years of service gets a gratuity on departure at 15 days of last drawn salary for each completed year of service or part thereof in excess of six months subject to a maximum of Rs 2.00 million. The scheme is funded with an insurance company in the form of qualifying insurance policy.

The following tables summarize the components of net benefit expense recognised in the profit and loss account and amounts recognized in the balance sheet for Gratuity Plan.

[#] Refer note 58C



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued)

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Statement of Profit and Loss account

Net employee benefit expense recognised in employee cost:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Current service cost	18.24	20.11
Past service cost	0.04	-
Interest cost on defined obligation	7.75	11.42
Expected return on plan assets	(4.30)	(4.26)
	21.73	27.27

Amount recognised in Other Comprehensive Income:

	For the year ended	For the year ended
	31 March 2022	31 March 2021
Actuarial gains on obligation	(7.25)	(13.65)
Actuarial losses on assets	16.65	35.20
	9.40	21.55

Balance sheet

Changes in the present value of the defined benefit obligation are as follows:

	For the year ended	For the year ended
	31 March 2022	
Opening defined benefit obligation	135.35	120.53
Current service cost	18.24	20.11
Past service cost	0.04	-
Interest cost	7.75	11.42
Benefits paid from plan assets	(12.16)	(11.00)
Benefits paid directly by employer	(3.11)	(1.90)
Actuarial (gains) / losses on obligation	(7.25)	(13.65)
Acquisition/ divestiture	-	9.83
Closing defined benefit obligation	138.86	135.35

Changes in the fair value of plan assets are as follows:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Opening fair value of plan assets	81.60	56.14
Expected return	4.30	4.26
Contributions by employer	15.41	1.84
Benefits paid	(12.16)	(11.00)
Others	(8.23)	(4.84)
Actuarial gain	9.40	35.20
Closing fair value of plan assets	90.32	81.60
Provision for gratuity (net of plan assets)		
Non-current	46.86	50.01
Current	1.67	3.74

The expected contribution to the defined benefit plan in future years ₹ 8.99 million (31 March 2021: Rs. 10.33 million).

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The major categories of plan assets as a percentage of the fair value of total plan assets are as follows:

(₹ in millions)

	Year ended 31 March 2022	Year ended 31 March 2021
Investments with insurers	100%	100%

The economic and demographic assumptions used in determining gratuity obligations for the company's plans are shown below:

(₹ in millions)

	Year ended 31 March 2022	Year ended 31 March 2021
Discount rate	5.87% to 7.31%	6.15% to 6.94%
Expected rate of return on assets	6.90% to 7.70%	6.60% to 7.70%
Expected rate of salary increase	6% to 10%	6% to 8%
Retirement age (in years)	58- 60 years	58- 60 years
Employee turnover :-		
- For service upto 5 years	3% to 15%	1% to 15%
- For service more than 5 years	1% to 15%	1% to 15%
Mortality rate	IALM (2012-14) Ultimate	IALM (2012-14) Ultimate

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The overall expected rate of return on assets is determined based on the market prices prevailing on that date, applicable to the period over which the obligation is to be settled.

The impact of sensitivity analysis due to changes in the significant actuarial assumptions on the defined benefit obligations is given in below table:

	Change in assumptions	Year ended 31 March 2022	Year ended 31 March 2021
Discount rate	+ 1%	69.06	65.80
	- 1%	131.45	(65.80)
Expected rate of salary increase	+ 1%	130.72	66.05
	- 1%	69.28	(66.05)

The sensitivity analyses above have been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting period.

The above defined benefit plan exposes the Group to following risks:

Investment risk:

For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. This can result in wide fluctuations in the net liability or the funded status if there are significant changes in the discount rate during the inter-valuation period.

Market risk (interest risk):

Market risk is a collective term for risks that are related to the changes and fluctuations of the financial markets. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in defined benefit obligation of the plan benefits & vice versa. This assumption



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued)

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depends on the yields on the corporate/government bonds and hence the valuation of liability is exposed to fluctuations in the yields as at the valuation date.

Longevity risk

The impact of longevity risk will depend on whether the benefits are paid before retirement age or after. Typically for the benefits paid on or before the retirement age, the longevity risk is not very material.

Actuarial risk:

Salary increase assumption

Actual salary increase that are higher than the assumed salary escalation, will result in increase to the obligation at a rate that is higher than expected.

Attrition/withdrawal assumption

If actual withdrawal rates are higher than assumed withdrawal rates, the benefits will be paid earlier than expected. Similarly if the actual withdrawal rates are lower than assumed, the benefits will be paid later than expected. The impact of this will depend on the demography of the company and the financials assumptions.

Regulatory risk:

Any changes to the current Regulations by the Government, will increase (in most cases) or decrease the obligation which is not anticapated. Sometimes, the increase is many fold which will impact the financials quite significantly.

The following are expected future cash flows to the defined benefit plan:

	For the year ended 31 March 2022	For the year ended 31 March 2021
Year 1	5.05	3.73
Year 2	11.47	5.03
Year 3	5.92	4.79
Year 4	8.57	4.13
Year 5	9.19	3.56
Year 6 to 10	38.20	27.16
Above 10 years	222.72	89.20

c Other long-term employee benefits

An amount of ₹ 6.57 millions (31 March 2021 : ₹ 5.27 millions) pertains to expense towards compensated absences and included in "employee benefit expense".

45 Employee stock option plans

(₹ in millions)

The Holding Company provides share-based payment schemes to employees of the Group. During the year ended 31 March 2022, Equity Settled ESOP Scheme 2012 (Scheme 2012) and Equity Settled ESOP Scheme 2018 (Scheme 2018) were in existence. The relevant details of the schemes and the grant are as below.

Equity Settled ESOP Scheme 2012 (Scheme 2012):

On 30 June 2012, the board of directors of the Holding Company approved the Equity Settled ESOP Scheme 2012 (Scheme 2012) for issue of stock options to the eligible employees. According to Scheme 2012, two types of options were granted by the Holding Company to the eligible employees viz Growth and Thankyou option and will be entitled to 2,194 and 292 options respectively.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The options were subject to satisfaction of the prescribed vesting conditions, viz., continuing employment. However in case of growth options, in addition to this the board may also specify the certain corporate, individual or a combination performance parameters subject to which the option would vest.

Equity Settled ESOP Scheme 2018 (Scheme 2018):

Equity Settled ESOP Scheme 2018 (Scheme 2018) was approved by shareholders on 25 September 2018, for issue of stock options to the eligible employees. According to Scheme 2018, eligible employees will be granted 190,000 options. The options are subject to satisfaction of the prescribed vesting conditions, viz., continuing employment.

The other relevant terms of the grants in respect of both schemes outstanding as at 31 March 2022 (previous year 31 March 2021) are below:

	Scheme 2012 and Scheme 2018							
	Grant IV (b)	Grant IV (c)	Grant IV (d)	Grant VI	Grant VII	Grant VIII	Grant IX	Grant X
Date of grant	27 August 2015	30 September 2015	28 March 2016	16 August 2016	30 November 2016	11 November 2020	9 June 2021	22 June 2021
Date of Board approval	27 August 2015	27 August 2015	28 March 2016	05 August 2016	19 September 2016 & 30 November 2016	11 November 2020	9 June 2021	22 June 2021
Date of Shareholder's approval	30 September 2015	30 September 2015	28 March 2016	05 August 2016	10 November 2016	28 February 2021	25 September 2018	22 June 2021
Number of options granted	185	248	40	51,060	12,506	68,409	1,90,000	12,000
Method of settlement (Cash/Equity)	Equity	Equity	Equity	Equity	Equity	Equity	Equity	Equity
Vesting Period	Year 1- 25% Year 2- 35% Year 3- 40%	Year 1- 25% Year 2- 35% Year 3- 40%	Year 1- 25% Year 2- 35% Year 3- 40%	Year 1- 25% Year 2- 25% Year 3- 25% Year 4- 25%	Year 1- 50% Year 2- 50%	Year 1- 100%	Year 1- 100%	Year 1- 100%
Exercise price	45,000.00	45,000.00	45,000.00	304.00	392.00	54.00	80.19	91.62
Fair value of shares at the time of grant (in INR)	20,943.84	20,593.68	20,404.22	138.97	60.40	26.11	60.36	55.79

Equity shares of ₹ 10 each were subdivided into 2 equity shares of ₹ 5 each as per resolution passed by shareholders at extraordinary general meeting dated 20 April 2016. Further, bonus shares were issued to the shareholders in the ratio of 73:1 as per resolution passed at extraordinary general meeting (EGM) dated 20 April 2016. The effect of share split and bonus issue on exercise price, fair value at the time of grant and weighted average exercise price on options granted till 31 March 2018 is as below:

Exercise price	304.05	304.05	304.05	304.00	304.00	54.00	80.19	91.62
Fair value of shares at the time of grant (in INR)	141.51	139.15	137.87	138.97	60.40	26.11	60.36	55.79





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The Holding Company had granted 25,456 options during the financial year ended 31 March 2016. The details of activities under Grant IV(b), IV(c) and IV(d) are summarized below:

	31 Mar	ch 2022	31 Marc	h 2021
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year			25,456	304
Granted during the year			-	-
Forfeited/ expired during the year			25,456	304
Exercised during the year			-	-
Effect of share split			-	-
Effect of bonus issue			-	-
Outstanding at the end of the year			-	-
Exercisable at the end of the year			-	-

The Holding Company had granted 51,060 options during the financial year ended 31 March 2017. The details of activities under Grant VI are summarized below:

	31 Marc	ch 2022	31 March 2021	
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year	12,765	304	25,530	304
Granted during the year	+	-	-	-
Forfeited/ expired during the year	12,765	304	12,765	304
Exercised during the year	+	-	-	-
Outstanding at the end of the year	-	-	12,765	304
Exercisable at the end of the year	-	-	12,765	304

The Holding Company had granted 12,506 options during the year ended 31 March 2017. The details of activities under Grant VII are summarized below:

	31 Mar	ch 2022	31 Marc	h 2021
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year			4,701	392
Granted during the year			-	-
Forfeited/ expired during the year			4,701	392
Exercised during the year			-	-
Outstanding at the end of the year			-	-
Exercisable at the end of the year	-	-	-	-

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The Holding Company had granted 68,049 options during the year ended 31 March 2021. The details of activities under Grant VIII are summarized below:

	31 Marc	ch 2022	31 Marc	h 2021
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year	68,049	54	-	-
Granted during the year	+	-	68,049	54
Forfeited/ expired during the year	+	-	-	-
Exercised during the year	68,049	54	-	-
Outstanding at the end of the year	-	-	68,049	54
Exercisable at the end of the year	-	-	68,049	54

The Holding Company had granted 190,000 options during the year ended 31 March 2022. The details of activities under Grant IX are summarized below:

	31 Marc	h 2022	31 Marc	h 2021
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year		-	-	-
Granted during the year	1,90,000	80	-	-
Forfeited/ expired during the year	-	-	-	-
Exercised during the year	-	-	-	-
Outstanding at the end of the year	1,90,000	80	-	-
Exercisable at the end of the year	1,90,000	80	-	-

The weighted average remaining contractual life for option outstanding under Grant IX as at 31 March 2022 is 2.19 years.

The Holding Company had granted 12,000 options during the year ended 31 March 2022. The details of activities under Grant X are summarized below:

	31 Marc	ch 2022	31 March 2021	
	No. of options	WAEP (in ₹)	No. of options	WAEP (in ₹)
Outstanding at the beginning of the year	-	-	-	-
Granted during the year	12,000	92	-	-
Forfeited/ expired during the year	-	-	-	-
Exercised during the year	-	-	-	-
Outstanding at the end of the year	12,000	92	-	-
Exercisable at the end of the year	12,000	92	-	-

The weighted average remaining contractual life for option outstanding under Grant X as at 31 March is 2.23 years.



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The expense recognised in the Statement of Profit and Loss arising from Scheme 2012 and Scheme 2018 amounted to ₹ 10.54 million (31 March 2021: ₹ 2.45 million).

The Black Scholes valuation model has been used for computing the weighted average fair value considering the following inputs:.

	Grant IVb 31 March 2016	Grant IVc 31 March 2016	Grant IVd 31 March 2016	Grant VI 31 March 2017	Grant VII 31 March 2017	Grant VIII 31 March 2021	Grant IX 31 March 2022	Grant X 31 March 2022
Dividend yield (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.31%	0.31%	0.31%
Expected volatility	16.46%	16.20%	16.57%	16.41%	17.06%	64.83%	71.54%	70.90%
Risk-free interest rate	7.71%	7.46%	7.36%	6.86%	5.99%	4.13%	4.51%	4.43%
Weighted average fair market price (₹)	377.00	377.00	377.00	376.00	376.00	62.00	115.55	116.15
Exercise price (₹)	304.00	304.00	304.00	304.00	392.00	54.00	80.19	91.62
Expected life of options granted in years	3.22	3.20	3.15	3.50	2.50	1.00	2.00	2.00
Weighted average fair value of option at the time of grant (₹)	141.51	139.15	137.87	138.97	60.4	26.11	60.36	55.79

Each vest has been considered as a separate grant with weights assigned to each vesting as per the vesting schedule. The minimum life of a stock option is the minimum period before which the options cannot be exercised and the maximum life is the period after which the options cannot be exercised. The expected life has been calculated as an average of minimum and maximum life.

The volatility for periods corresponding to the respective expected lives of the different vests, prior to the grant date has been considered. The daily volatility of the Holding Company's stock price on NSE over these years has been considered.

46 Leases

Following are the changes in the carrying value of right of use assets for the year ended March 31, 2022:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Balance at the beginning of reporting year	480.52	623.09
Additions (Note 4)	83.02	27.33
Deletions/ adjustments	(61.59)	(40.27)
Amortisation expense (Note 36)	(121.71)	(129.63)
Balance at the end of reporting year	380.24	480.52

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Set out below are the carrying amounts of lease liabilities and the movements during the period:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Balance as at the beginning of reporting year	351.22	491.85
Additions	83.02	27.33
Accretion of interest	33.58	40.62
Deletion during the year	(61.59)	(33.91)
Lease concession*	(0.86)	(5.11)
Gain on modification of lease	-	(12.33)
Payments	(156.01)	(157.23)
Balance as at the end of reporting year	249.36	351.22
Non-current	145.15	248.73
Current	104.21	102.49

^{*}During the year ended 31 March 2022, the Group has received lease rent concession of ₹ 0.86 millions (₹ 5.11 for 31 March 2021) and the same has been recorded under the head other income in the Statement of Profit and Loss by using the practical expedient available as per para 46A of IND AS 116.

Contractual maturities of lease liabilities

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
- Within one year	104.21	65.24
- 1-5 years	135.37	48.28
- More than 5 years	9.78	13.21
	249.36	126.73

The following are the amounts recognised in Statement of Profit or Loss:

(₹ in millions)

	For the year ended 31 March 2022	For the year ended 31 March 2021
Depreciation expense of right-of-use assets	121.71	129.63
Interest expense on lease liabilities	33.58	40.62
Expense relating to other than non-current leases (included in other expenses) #	10.72	11.51
Lease concession*	(0.86)	(5.11)
Gain on modification of lease	-	(12.33)
Total amount recognised in Statement of Profit or Loss	165.15	164.32

Lease payments not recognised as a liability

The Group has elected not to recognise a lease liability for current leases (leases with an expected term of 12 months or less) or for leases of low value assets. Payments made under such leases are expensed on a straight-line basis. The Company does not have any liability to make variable lease payments for the right-to-use the underlying asset recognised in the financials.

Total cash outflow for current leases and leases of low value for the year ended 31 March 2022 was ₹ 10.72 millions (31 March 2021 : ₹ 11.51 millions).





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The table below describes the nature of the Group's leasing activities by type of right-of-use asset recognised on balance sheet:

	No of right-of-use assets leased	Range of remaining term (in years)	Average remaining lease term	No of leases with extension options	No of leases with termination options
Buildings					
- 31 March 2022	54	0-8 years	1.64	9	None
- 31 March 2021	56	0-9 years	1.87	8	None
Plant and equipments					
- 31 March 2022	Nil	-	-	None	None
- 31 March 2021	3	3-4 years	3.56	None	None
Land					
- 31 March 2022	3	52-53 years	52.07	None	None
- 31 March 2021	3	53-54 years	53.45	None	None

The Group has several lease contracts that include extension options. These options are negotiated by management to provide flexibility in managing the leased-asset portfolio and align with the Group business needs. Management exercises significant judgement in determining whether these extension and termination options are reasonably certain to be exercised.

The Group does not face a significant liquidity risk with regard to its lease liabilities as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

The aggregate depreciation on ROU assets has been included under depreciation and amortisation expense in the Statement of Profit and Loss.

47 Related party disclosure

a. Names of related parties and related party relationship

(₹ in millions)

Related parties with whom transactions have taken place during the year:

Enterprises over which Key Management	Hotel Tourist (Partnership firm)
personnel or their relatives exercise	SC Hotel Tourist Deluxe Private Limited
significant influence	Shaara Hospitalities Private Limited
	S Chand Properties Private Limited
	Shyam Lal Charitable Trust
	RKG Hospitalities Private Limited
Associates of Holding Company	Smartivity Labs Private Limited
	Edutor Technologies India Private Limited (upto 31 August 2020
Key Management Personnel (KMP) & their relatives	
Mrs. Savita Gupta	Non- Executive Director
Mr. Himanshu Gupta	Managing Director
Mr. Dinesh Kumar Jhunjhnuwala	Whole-time Director
Mr. Gaurav Jhunjhnuwala	Non- Executive Director
Mr. Desh Raj Dogra	Non-Executive, Independent Director
Mrs. Archana Capoor	Non-Executive, Independent Director

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Non-Executive, Independent Director (ceased to be Director with effect from 10 November 2021)
Non-Executive, Independent Director
Chief Financial Officer
Company Secretary
Mr. Ravindra Kumar Gupta (father of Mr. Himanshu Gupta)
Mrs. Neerja Jhunjhnuwala (wife of Mr. Dinesh Kumar Jhunjhnuwala)

b. Details of related party transactions and balances

(₹ in millions)

Particulars	Year ended	Total
Nature of transactions		
Other income		
Interest income		
Smartivity Labs Private Limited	31 March 2022	
	31 March 2021	0.0
Edutor Technologies India Private Limited	31 March 2022	
	31 March 2021	0.1
SC Hotel Tourist Deluxe Private Limited	31 March 2022	
	31 March 2021	0.0
Subtotal	31 March 2022	
	31 March 2021	0.2
Expenses		
Purchase of goods and services		
S Chand Properties Private Limited	31 March 2022	
	31 March 2021	0.0
SC Hotel Tourist Deluxe Private Limited	31 March 2022	0.1
	31 March 2021	0.1
Hotel Tourist	31 March 2022	0.0
	31 March 2021	0.1
Interest expenses		
S Chand Properties Private Limited	31 March 2022	0.0
	31 March 2021	0.1





Particulars	Year ended	Total
Other expenses		
Shyam Lal Charitable Trust	31 March 2022	
	31 March 2021	0.0
Edutor Technologies India Private Limited	31 March 2022	
	31 March 2021	0.0
S Chand Properties Private Limited	31 March 2022	0.0
	31 March 2021	0.8
Hotel Tourist	31 March 2022	
	31 March 2021	0.
Rent paid		
S Chand Properties Private Limited	31 March 2022	0.
	31 March 2021	2.
SC Hotel Tourist Deluxe Private Limited	31 March 2022	10.
	31 March 2021	9.
Subtotal	31 March 2022	12.
	31 March 2021	13.
Remuneration to KMP *		
Mr. Himanshu Gupta	31 March 2022	18.
	31 March 2021	10.
Mr. Dinesh Kumar Jhunjhnuwala	31 March 2022	14.
	31 March 2021	10.
Mr. Desh Raj Dogra	31 March 2022	0.
	31 March 2021	0.
Ms. Archana Capoor	31 March 2022	0.
	31 March 2021	0.
Mr. Sanjay Vijay Bhandarkar	31 March 2022	0.
	31 March 2021	0.

Particulars	Year ended	Total
Mr. Rajagopalan Chandrashekar	31 March 2022	0.59
	31 March 2021	0.41
Mr. Saurabh Mittal	31 March 2022	11.25
This Sacration militar	31 March 2021	6.87
Mr. Jagdeep Singh	31 March 2022	6.23
	31 March 2021	3.60
Subtotal	31 March 2022	53.07
	31 March 2021	33.47
Reimbursement of expenses		
SC Hotel Tourist Deluxe Private Limited	31 March 2022	0.07
	31 March 2021	-
Hotel Tourist	31 March 2022	0.04
Tiotol Tourist	31 March 2021	-
S Chand Properties Private Limited	31 March 2022	0.05
O Onland 1 Toponios 1 Tivate Emitted	31 March 2021	-
	04.14 0000	0.40
Subtotal	31 March 2022 31 March 2021	0.16
Loans given Edutor Technologies India Private Limited	31 March 2022	
Edutor recrinologies india Frivate Limited	31 March 2021	4.00
SC Hotel Tourist Deluxe Private Limited	31 March 2022	-
	31 March 2021	0.32
Subtotal	31 March 2022	
	31 March 2021	4.32
Loans repayment received		
SC Hotel Tourist Deluxe Private Limited	31 March 2022	-
	31 March 2021	1.42





Particulars	Year ended	Total
Smartivity Labs Private Limited	31 March 2022	
	31 March 2021	1.5
Subtotal	31 March 2022	
	31 March 2021	2.9
Investment made during the period		
Smartivity Labs Private Limited	31 March 2022	
	31 March 2021	1.5
Subtotal	31 March 2022	
Cubicital	31 March 2021	1.5
Balances outstanding		
Assets		
Investments		
Smartivity Labs Private Limited	31 March 2022	31.3
	31 March 2021	22.0
Subtotal	31 March 2022	31.3
	31 March 2021	22.0
Loans		
Hotel Tourist	31 March 2022	0.1
	31 March 2021	0.3
RKG Hospitalities Private Limited	31 March 2022	0.2
·	31 March 2021	0.0
S Chand Properties Private Limited	31 March 2022	0.7
3 Chand Properties Private Limited	31 March 2021	1.2
	OT Water 2021	1.2
Subtotal	31 March 2022	1.1
	31 March 2021	1.8
Security deposit		
SC Hotel Tourist Deluxe Private Limited	31 March 2022	4.2
	31 March 2021	4.2

Particulars	Year ended	Total
S Chand Properties Private Limited	31 March 2022	0.2
	31 March 2021	0.24
Subtotal	31 March 2022	4.4
	31 March 2021	4.4
Loans and advances to KMP and their relatives		
Neerja Jhunjhnuwala	31 March 2022	
, , ,	31 March 2021	0.3
Mr. Saurabh Mittal	31 March 2022	1.9
	31 March 2021	2.75
Ravindra Kumar Gupta	31 March 2022	0.1
	31 March 2021	0.18
Subtotal		2.1
	31 March 2021	3.2
Trade payables		
SC Hotel Tourist Deluxe Private Limited	31 March 2022	0.0
	31 March 2021	0.02
S Chand Properties Private Limited	31 March 2022	
	31 March 2021	0.98
Subtotal	31 March 2022	0.0
	31 March 2021	1.0
Employee related liabilities*		
Mr. Dinesh Kumar Jhunjhnuwala	31 March 2022	0.0
	31 March 2021	0.1
Mr. Himanshu Gupta	31 March 2022	0.2
	31 March 2021	0.3
Mr. Saurabh Mittal	31 March 2022	0.29
	31 March 2021	0.42



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Particulars	Year ended	Total
Mr. Jagdeep Singh	31 March 2022	0.38
	31 March 2021	0.17
Subtotal	31 March 2022	1.00
	31 March 2021	1.08

^{*} Does not include gratuity and compensated absences, since the provision is based upon actuarial for the Group as a whole.

Terms of conditions of transactions with related parties

The transactions with related parties are made in the ordinary course of business and on terms equivalent to those that prevail in arm's length transactions. The settlement of outstanding balances as at year end occurs in cash.

Refer notes 22 and 25 which describes borrowings that are secured against the personal guarantees from certain directors.

48 Contingent liabilities and commitments

A. Contingent liabilities

Claims against the Group not acknowledged as debts

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Claims made by direct tax authorities:		
Income tax demand (refer note 'a' to 'h' below)	176.68	175.13
Claims made by indirect tax authorities:		
Goods and service tax (refer note 'i' below)	4.19	4.19
VAT claim by U. P. VAT Act. (refer note 'j' below)	2.75	2.75
Others:		
Stamp duty (refer note 'k' below)	95.01	95.01
Registration fee (refer note 'k' below)	9.15	9.15
Export obligation outstanding (refer note 'I' below)	2.20	2.20

Notes:

- a. In the Holding Company, in respect of Assessment Year 2015-16, a disallowance under section 36(1)(va) read with section 2(24)(x) of the Income Tax Act, a demand has been raised on account of disallowance of payment made towards employee's contribution to PF after the due date of payment but before the due date of filling return and disallowance of unexplained expenditure u/s 69 C of the Income Tax Act. The matter is pending with CIT (A). The amount involved is ₹ 0.72 million (31 March 2021: ₹ 0.72 million).
- b. In the Holding Company, in respect of Assessment Year 2013-14, a disallowance under section 36(1)(va) read with section 2(24)(x) of the Income Tax Act, a demand has been raised on account of disallowance of payment made towards employee's contribution to PF after the due date of payment but before the due date of filling return. The matter is pending with ITAT. The amount involved is ₹ nil (31 March 2021: ₹ 0.07 million).
- c. Vikas Publishing House Private Limited has received an intimation under section 143(1) of Income Tax Act, with the demand of ₹ 9.71 million whereas the company has claimed the refund of ₹ 1.52 million in Income Tax return for AY 2019-20. There is a difference of ₹ 11.23 million between self assessment in Income tax return and assessment as per Income tax CPC. The major reason for difference is due to the wrong tax rate charged by CPC. The company has filed the appeal with CIT(A) for the rectification in CPC assessment and the company believes that CIT(A) will allow the appeal and correct the demand notice.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

- d. In Nirja Publishers & Printers Private Limited, during FY 2012-13, the company received demand notice from the income tax authorities requiring to pay additional tax of ₹ 39.47 million (31 March 2021: ₹ 39.44 million) for assessment year 2011-12. Demand pertains to disallowance of deduction under section 80IC of the Income Tax Act. The company has not paid any amount towards this demand. The matter has been decided in company's favour by ITAT and is currently pending with the High Court. The management is confident that the matter will be decided in company's favour.
- e. In Nirja Publishers & Printers Private Limited, during FY 2014-15, the company received demand notice from the income tax authorities requiring to pay additional tax of ₹ 35.44 million (31 March 2021: ₹ 35.43 million) for assessment year 2012-13. Demand pertains to disallowance of deduction under section 80IC of the Income Tax Act. The company has not paid any amount towards this demand. The matter has been decided in company's favor by ITAT and is currently pending with the High Court. The management is confident that the matter will be decided in company's favor.
- f. In Nirja Publishers & Printers Private Limited, during FY 2017-18, the company received demand notice from the income tax authorities requiring to pay additional tax of ₹ 1.92 million for assessment year 2018-19 u/s 156. The matter is pending at CIT(A).
- g. In Chhaya Prakashani Limited, the company has some ongoing disputes with Income Tax Authorities relating to INR 14.72 million (31 March 2021 INR 15.06 million) owing to certain disallowances of expenses and non allowance of credit in advance tax and TDS receivable. The company has recognised a contingent liability in respect of tax demands which are being contested by the company based on the management evaluation and advice of tax consultants. The amounts includes indemnification from the sellers of Chhaya Prakashani Limited.
- h. In D S Digital Private Limited., a demand of ₹73.18 million (31 March 2021: ₹73.18 million) has been made for AY 2018-19 by the National E Assessment Centre in respect of various additions made in the order framed under section 143(3) read with section 143(3A) and 143(3B) of the Income Tax Act 1961. Assessee has filed an appeal before the National Faceless Appeal Centre and is hopeful that the demand will be cancelled.
- i. In Edutor Technologies Private Limited, during the FY 2020-21, the company has received demand order dated 5 March 2020 from Commissioner (Appeals) for a demand of ₹ 4.19 million. The company has appealed against such order in CESTAT and for this predeposit amount of ₹ 0.56 million is paid.
- j. In DS Digital Private Limited, the company had received claim for levy of penalty U/S 54(1) of U P. VAT Act vide Appellate order by UP VAT Act for ₹ 2.75 million(31 March 2021: ₹ 2.75 million). The company has paid ₹ 1.10 million and booked under security deposit. The order has been set aside for re-adjudication.
- k. "During the year 2015-16, the Holding Company received notice under Indian Stamp Act, 1899 for non-payment of stamp duty on transfer of property on amalgamation and demerger held in the financial year 2011-12. The district registrar contented that order of Hon'ble High Court for amalgamation and demerger does not grants exemption in respect of payment of stamp duty.
 - During the year 2017-18, the Holding Company has also received a demand notice from the Sub-Registrar under section 80A of the Registration Act, 1908 wherein the authority has directed the Holding Company to pay additional registration fee of ₹ 9.15 million (31 March 2021: ₹ 9.15 million)
 - As per the legal opinion obtained, management is of the view that no liability would accrue on the Holding Company on account of such case. Accordingly, no provision has been made in the books of account for the same.
- I. In Vikas Publishing House Pvt. Ltd., the company has the export obligation outstanding as on 31 March 2021, against which the company had saved the import duty of ₹ 2.20 million (31 March 2021: ₹ 2.20 million).
- m. Hon'ble Supreme Court of India has pronounced a ruling dated 28 February 2019 in which it is held that 'allowance' paid to employees, will be included in the scope of 'basic wages' and thus, will be subject to provident fund contributions. Petitions have been filed with Hon'ble Supreme Court of India seeking additional clarification with respect to the application of this ruling. As this ruling has not prescribed any clarification w.r.t. to its application, the Group is in the process of evaluating its impact. Management believes that this will not result in any material liability on the Group.
- n. The Group has reviewed all its pending litigations and proceedings and has adequately provided for where provisions are required and disclosed as contingent liabilities where applicable, in its consolidated financial statements. The Group also believes that the above issues, when finally settled, are not likely to have any significant impact on the financial position of the Group. The Group does not expect any reimbursements in respect of the above contingent liabilities.

B. Commitments (₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Relating to export promotion capital goods commitment	20.48	22.68



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

49 Unhedged foreign currency exposure

The amount of foreign currency exposure that are not hedged by derivative instrument or otherwise as on 31 March 2022 and 31 March 2021 are as under: (₹ in millions)

	Foreign	Foreign Amount in foreign currency		Amount in INR	
	currency	31 March 2022	31 March 2021	31 March 2022	31 March 2021
Trade receivable	USD	0.32	0.36	24.58	26.17
	QAR	0.23	0.18	4.68	3.53
	AED	0.34	1.78	6.94	35.56
	OMR	-	0.01	-	1.45
	MXN	-	0.00	-	0.00
	JPY	-	0.00	-	0.00
	GBP	-	0.00	-	0.01
	EUR	-	0.00	-	0.02
	CAD	-	0.00	-	0.01
	BRL	-	0.00	-	0.00
	AUD	-	0.00	-	0.00
Trade payable	GBP	0.01	0.00	0.77	0.44
	USD	0.00	0.01	0.06	0.55

Exchange Rate for 1 USD = ₹ 75.93 (previous year 1 USD = Rs.73.20)

Exchange Rate for 1 GBP = ₹ 99.30 (previous year 1 GBP = Rs.94.14)

Exchange Rate for 1 QAR = ₹ 20.82 (previous year 1 QAR= ₹ 20.19)

Exchange Rate for 1AED = ₹ 20.64 (previous year 1AED= ₹ 20.01)

Nil (previous year 10MR = ₹ 191.17)

Nil (previous year 1 EUR = ₹83.41)

Nil (previous year 1 CAD= ₹ 57.38)

Nil (previous year 1 AUD = ₹ 56.23)

Nil (previous year 1 BRL = ₹ 14.14)

Nil (previous year 1 JPY = ₹ 0.69)

Nil (previous year 1 MXN = ₹ 3.58)

Refer note 50 for sensitivity analysis.

50 Financial Instruments:- Financial risk management objectives and policies

The Group's principal financial liabilities, comprise of loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Group's operations. The Group's principal financial assets include investments in equity shares, advances to related party, trade and other receivables, security deposits, cash and short-term deposits that are derived directly from its operations.

The Group is exposed to market risk, credit risk and liquidity risk. The Group's senior management oversees the management of these risks and advises on financial risks and the appropriate financial risk governance framework for the Group. The board provides assurance to the shareholders that the Group's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Group's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

A. Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. The Group is exposed to following type of market risk:-

- a.) interest rate risk,
- b.) foreign currency risk and
- c.) price risk

Financial instruments affected by market risk include borrowings and investments

The sensitivity analyses in the following sections relate to the position as at 31 March 2022 and 31 March 2021.

The sensitivity analyses have been prepared on the basis that the amount of net debt, the ratio of floating to fixed interest rates of the debt and derivatives and the proportion of financial instruments in foreign currencies are all constant in place at 31 March 2022.

The analyses exclude the impact of movements in market variables on: the carrying values of gratuity and other post-retirement obligations; provisions. The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks.

a. Interest rate risk.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's debt obligations with fixed interest rates.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates on that portion of loans and borrowings affected, after the impact of hedge accounting. With all other variables held constant, the Group's profit before tax is affected through the impact on floating rate borrowings, as follows:

(₹ in millions)

	Increase/ decrease in basis points	Effect on profit before tax
As at 31 March 2022		
Borrowings	+0.50%	(3.93)
	-0.50%	3.93
As at 31 March 2021		
Borrowings	+0.50%	(5.28)
	-0.50%	5.28

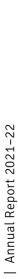
b. Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when revenue or expense is denominated in a foreign currency).

The Group does not hedge its foreign currency exposure, however the sensitivity analysis is as given below for the currencies, in which Group has foreign exposure:

(₹ in millions)

	Changes in foreign currency rates	Effect on profit before tax	Effect on equity (OCI)
For the year ended 31 March 2022			
USD	+0.5%	0.12	-
	-0.5%	(0.12)	-





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

QAR	+0.5%	0.02	-
	-0.5%	(0.02)	-
AED	+0.5%	0.03	-
	-0.5%	(0.03)	-
Other foreign currency exposure	+0.5%	(0.00)	-
	-0.5%	0.00	-
For the year ended 31 March 2021			
USD	+0.5%	0.13	-
	-0.5%	(0.13)	-
QAR	+0.5%	0.02	-
	-0.5%	(0.02)	-
AED	+0.5%	0.18	-
	-0.5%	(0.18)	-
OMR	+0.5%	0.01	-
	-0.5%	(0.01)	-
Other foreign currency exposure	+0.5%	0.00	-
	-0.5%	(0.00)	-

Refer note 49 for unhedged foreign currency exposure.

c. Other price risk

The Group's investments are susceptible to market price risk arising from uncertainties about future values of the investment securities.

The price risk related to investment in mutual fund schemes is not significant considering the relatively short tenure of underlying portfolio of the mutual fund schemes in which the Group has invested.

The price risk related to investment in quoted equity instruments is not significant since such investments are not material.

The following table summarises the sensitivity to change in the price of investment in unlisted equity securities held by the Group:

	Changes in prices	Effect on profit before tax
For the year ended 31 March 2022		
Unlisted equity instruments	+15%	8.52
	-15%	(8.52)
For the year ended 31 March 2021		
Unlisted equity instruments	+15%	-
	-15%	-

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

B. Credit risk

Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is not exposed to any significant credit risk from its operating activities (except trade receivables), including deposits with banks and financial institutions, foreign exchange transactions and other financial instruments.

The carrying amounts of financial assets represent the maximum credit risk exposure.

The ageing analysis of trade receivables (net) before adjustment of expected credit loss provision of ₹ 410.47 millions (31 Mar 2021 ₹ 481.87 million) as of the reporting date is as follows:

(₹ in millions)

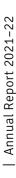
Age Bracket	Less than 6 months	6 months to 1 year	1-2 years	2-3 years	More than 3 years	Total
As at 31 March 2022						
Trade receivables (gross)	2,742.97	128.79	134.72	96.72	228.41	3,331.61
Less: Allowance for expected credit loss	(0.03)	(19.77)	(90.31)	(82.19)	(218.17)	(410.47)
Trade receivables (net)	2,742.94	109.02	44.41	14.53	10.24	2,921.14
Expected credit loss %	0%	15%	67%	85%	96%	12%
As at 31 March 2021						
Trade receivables (gross)	2,876.11	282.07	213.41	148.27	182.89	3,702.75
Less: Allowance for expected credit loss	(15.87)	(36.15)	(131.85)	(116.94)	(181.06)	(481.87)
Trade receivables (net)	2,860.24	245.92	81.56	31.33	1.83	3,220.88
Expected credit loss %	1%	13%	62%	79%	99%	13%

The movement in the allowance for expected credit loss in respect of trade receivables is as follows:

	As at 31 March 2022	As at 31 March 2021
Balance at the beginning of the year	481.87	433.52
Additions/ (write back) (net)	(6.78)	71.00
Write off (net of recovery)	(64.62)	(22.65)
Balance at the end of the year	410.47	481.87

C. Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts and bank loans. The Group's approach to managing liquidity to ensure, as far as possible, that it will have sufficient liquidity to meet its liability when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. The Group closely monitors its liquidity position and deploys a robust cash management system. The Group manages liquidity risk by maintaining adequate reserves, borrowing liabilities, by continuously monitoring forecast and actual cash flows, profile of financial assets and liabilities. It maintain adequate sources of financial liabilities.





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
On Demand		
- Borrowings (excluding current maturities of non-current borrowings)	785.20	1,056.78
	785.20	1,056.78
Less than 1 year		
- Borrowings (current maturities of long term borrowings)	112.68	213.95
- Lease liabilities	104.21	102.49
- Trade payables	1,215.14	1,178.86
- Other financial liabilities	141.52	155.03
	1,573.55	1,650.33
More than 1 year		
- Borrowings	673.89	760.49
- Lease liabilities	145.15	248.73
	819.04	1,009.22

Details of undrawn facilities of the Group from banks and financial institutions (fund based as well as non fund based):

(₹ in millions)

	As at 31 March 2022	As at 31 March 2021
Working capital demand loans and cash credit	612.23	427.29
Non-fund based	35.57	35.57
	647.80	462.86

51 Capital management

For the purpose of the Group's capital management, capital includes issued equity capital and all other equity reserves attributable to the equity holders of the Holding Company. The primary objective of the Group's capital management is to maximise the shareholder value.

The Group seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position. The primary objective of the Group's capital management is to maximise the shareholder value.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group's policy is to keep the gearing ratio less than 30%. The Group measures underlying net debt as total liabilities, comprising interest bearing loans and borrowings, excluding any dues to subsidiaries or group companies less cash and cash equivalents. For the purpose of capital management, total capital includes issued equity capital, share premium and all other reserves attributable to the equity holders of the Group, as applicable.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

Group's adjusted net debt to equity ratio as at 31 March 2022 is as follows:

(₹ in millions)

Gearing Ratio	31 March 2022	31 March 2021
Borrowings (note 22 and 25) (including current maturities)	1,571.77	2,031.23
Less: cash and cash equivalents (note 17)	(608.91)	(419.17)
Adjusted net debt (A)	962.86	1,612.06
Equity	8,473.06	8,371.46
Total equity (B)	8,473.06	8,371.46
Total equity and net debt [C = (A+B)]	9,435.92	9,983.52
Gearing Ratio (A/C)	10.20%	16.15%

In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been breaches in the financial covenants of some of the interest-bearing borrowing in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2022 and 31 March 2021.

52 Fair values

The Carrying values of financial instruments by categories is as under:

(₹ in millions)

Dantiandana	31 March 2022			31 March 2021		
Particulars	Amortised cost	FVTPL	FVTOCI	Amortised cost	FVTPL	FVTOCI
Assets						
Non-current financial assets						
- Investments*	-	59.21	-	-	37.50	-
- Loans	-	-	-	3.38	-	-
- Other financial assets	44.03	-	-	54.77	-	-
Current financial assets						
- Investments	-	152.65		-	258.41	-
- Trade receivables	2,921.14	-	-	3,220.88	-	-
- Cash and cash equivalents	608.91	-	-	419.17	-	-
- Bank balances other than cash and cash equivalents	66.23	-	-	65.68	-	-
- Loans	-	-	-	15.80	-	-
- Other financial assets	26.65	-	-	20.65	-	-
Non-current financial liabilities						
- Borrowings	673.89	-	-	760.49	-	-
- Lease liabilities	145.15	-	-	248.73	-	-
Current financial liabilities						
- Borrowings	897.88	-	-	1,270.73	-	-
- Lease liabilities	104.21	-	-	102.49	-	-
- Trade payables	1,144.83	-	-	1,178.86	-	-
- Other financial liabilities	141.52	-	-	155.03	-	-

^{*}excludes investments valued at cost



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

The following assumptions/ methods were used to estimate the fair values:

- i.) The fair values of trade receivables, cash and cash equivalents, other current financial assets, trade payable and other current financial liabilities are considered to be same as their carrying values due to their short term nature.
- ii.) Fair value of quoted financial instruments is based on quoted market price at the reporting date.
- iii.) The carrying amount of other items carried at amortized cost are reasonable approximation of their fair value.
- iv.) The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The fair values of the quoted notes and bonds are based on price quotations at the reporting date.

Fair value measurement hierarchy for assets as at 31 March 2022:

(₹ in Million)

		Fair value measurement using					
	Quoted prices in active markets (Level 1)	Significant observable inputs(Level 2)	Significant unobservable inputs (Level 3)				
Assets measured at fair value:							
Investment in:							
- Equity and preference shares	2.22	-	58.95				
- Mutual funds	150.69	-	-				

Fair value measurement hierarchy for assets as at 31 March 2021:

(₹ in Million)

		Fair value measurement using		
	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	
Assets measured at fair value:				
Investment in:				
- Equity shares	1.49	-	37.30	
- Mutual funds	257.12	-	-	

Valuation inputs and relationships to fair value

(₹ in Million)

Fair value measurement using		Valuation techniques/		
	As at 31 March 2022	As at 31 March 2021	methodology	Unobservable input
Investments in quoted financial instruments (Level 1)	152.91	258.61	The fair values are based on quoted market prices as at the reporting date.	Not applicable
Investments in unquoted equity instruments (Level 3)	58.95	-	Price of recent Investment (PRI method).	This is the transaction price of investment made near to year end.
Investments in unquoted equity instruments (Level 3)	-	37.30	The costs in these investment has been considered as the fair value as no material changes in the fair value and book value has been noted in the same.	Not applicable

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

As per requirement of Companies Act, 2013, following additional disclosure needs to be given in the notes to accounts for the year ended 31 March 2022 along with comparative numbers for 31 March 2021:

(₹ in Million)

				As at 31 M	arch 2022			
Name of the entity	Net assets, i.e., to		Share in pr	ofit or loss	Share in other of inco	The second secon	Share in total o	
	Amount	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated profit or loss	Amount	As % of consolidated profit or loss
Parent								
S Chand And Company Limited	7,963.55	93.99%	88.70	110.33%	3.12	45.28%	91.82	105.19%
Subsidiaries								
Indian								
Chhaya Prakashani Private Limited	1,122.68	13.25%	175.21	217.92%	(0.48)	(6.97%)	174.73	200.179
Vikas Publishing House Private Limited	1,539.42	18.17%	51.90	64.55%	(1.53)	(22.21%)	50.37	57.70%
New Saraswati House (India) Private Limited	542.12	6.40%	238.79	297.00%	1.79	25.98%	240.58	275.619
BPI (India) Private Limited	2.55	0.03%	(10.80)	(13.44%)	0.58	8.46%	(10.23)	(11.72%
Safari Digital Education Initiatives Private Limited	63.57	0.75%	102.13	127.02%	0.35	5.05%	102.48	117.409
Blackie & Son (Calcutta) Private Limited	71.77	0.85%	0.45	0.56%	-	0.00%	0.45	0.52%
Nirja Publishers & Printers Private Limited	832.21	9.82%	24.30	30.23%	-	0.00%	24.30	27.849
S. Chand Edutech Private Limited	(83.64)	(0.99%)	(33.00)	(41.05%)	0.28	4.02%	(32.73)	(37.50%
D S Digital Private Limited	(88.59)	(1.05%)	27.35	34.02%	0.09	1.26%	27.44	31.449
Indian Progressive Publishing Company Private Limited	20.10	0.24%	2.61	3.24%	-	0.00%	2.61	2.999
Convergia Digital Education Private Limited	198.00	2.34%	(72.99)	(90.79%)	0.29	4.26%	(72.70)	(83.29%
Edutor Technologies India Private Limited	(16.98)	(0.20%)	(15.75)	(19.58%)	0.98	14.30%	(14.76)	(16.91%
Non-controlling interest in all subsidiaries	158.64	1.87%	(31.45)	(39.12%)	1.42	20.56%	(30.03)	(34.40%
Associates (Indian)								
Investment as per equity method	31.34	0.37%	(5.26)	(6.54%)	-	0.00%	(5.26)	(6.03%
Inter-company eliminations/ adjustments	(3,883.67)	(45.84%)	(461.78)	(574.36%)	-	0.00%	(461.78)	(529.02%
	8,473.06	100.00%	80.40	100.00%	6.89	100.00%	87.29	100.00%

(₹ in Million)

	As at 31 March 2021							
Name of the entity	Net assets, i.e., total assets minus total liabilities		Share in profit or loss		Share in other comprehensive income		Share in total comprehensive income	
	Amount	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated profit or loss	Amount	As % of consolidated profit or loss
Parent								
S Chand And Company Limited	7,857.53	102.59%	22.24	(29.72%)	6.95	40.60%	29.19	(50.57%)
Subsidiaries								
Indian								
BPI (India) Private Limited	12.76	0.17%	(14.39)	19.23%	0.14	0.82%	(14.25)	24.69%
Safari Digital Education Initiatives Private Limited	(39.90)	(0.52%)	(112.47)	150.28%	0.18	1.05%	(112.29)	194.55%
Blackie & Son (Calcutta) Private Limited	71.32	0.93%	0.81	(1.08%)	-	0.00%	0.81	(1.40%)
Nirja Publishers & Printers Private Limited	807.90	10.55%	29.84	(39.87%)	-	0.00%	29.84	(51.70%)



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

	As at 31 March 2021								
Name of the entity		Net assets, i.e., total assets minus total liabilities		Share in profit or loss		n other sive income	Share in total comprehensive income		
	Amount	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated profit or loss	Amount	As % of consolidated profit or loss	
Vikas Publishing House Private Limited	1,497.61	19.55%	66.76	(89.20%)	3.14	18.34%	69.90	(121.10%)	
S. Chand Edutech Private Limited	(50.91)	(0.66%)	(39.80)	53.18%	0.26	1.52%	(39.54)	68.50%	
D S Digital Private Limited	(116.03)	(1.51%)	(109.15)	145.84%	0.10	0.58%	(109.05)	188.93%	
New Saraswati House (India) Private Limited	300.09	3.92%	(42.51)	56.80%	4.73	27.63%	(37.78)	65.46%	
Chhaya Prakashani Private Limited	947.60	12.37%	148.93	(198.99%)	0.67	3.91%	149.60	(259.19%)	
Indian Progressive Publishing Company Private Limited	17.49	0.23%	2.35	(3.14%)	-	0.00%	2.35	(4.07%)	
Edutor Technologies India Private Limited	(2.24)	(0.03%)	7.96	(10.64%)	0.44	2.57%	8.40	(14.55%)	
Non-controlling interest in all subsidiaries	188.58	2.46%	(7.27)	9.71%	0.51	2.98%	(6.77)	11.72%	
Associates (Indian)									
Investment as per equity method	22.03	0.29%	(6.65)	8.89%	-	0.00%	(6.65)	11.52%	
Inter-company eliminations/ adjustments	(3,854.31)	(50.32%)	(21.49)	28.72%	-	0.00%	(21.48)	37.22%	
	7,659.52	100.00%	(74.84)	100.00%	17.12	100.00%	(57.72)	100.00%	

- The Group had filed Draft Composite Scheme of Arrangement on 9 January 2018 having an appointed date of 1 April 2017, amongst Blackie & Son (Calcutta) Private Limited ("Blackie"), Nirja Publishers & Printers Private Limited ("Nirja"), DS Digital Private Limited ("DS Digital"), Safari Digital Education Initiatives Private Limited ("Safari Digital") and S Chand And Company Limited ("S Chand") and their respective shareholders and creditors (Composite Scheme) with BSE Limited ('BSE') and National Stock Exchange of India Limited ('NSE') under Regulation 37 of the SEBI (Listing Obligations and Disclosure Requirements), Regulations 2015 and Circular no. CFD/DIL3/CIR/2017/21 dated 10 March 2017 ("SEBI Circular"). The Scheme inter alia includes amalgamation of Blackie and Nirja with and into S Chand, demerger of the education business of DS Digital & Safari Digital with and into S Chand and amalgamation of residual business (after demerger) of DS Digital with and into Safari Digital. The Group had filed the Scheme with NCLT. Respective creditors and shareholders have approved the Composite Scheme and thereafter Group has filed a second motion application with NCLT for approval of the Composite Scheme. The approval of NCLT is awaited.
- The Shareholders of Vikas Publishing House Private Limited (transferee) and Rajendra Ravindra Printers Private Limited (transferor) (RRPL), a subsidiary of S Chand And Company Limited (SCCL), had approved a scheme of amalgamation (the scheme) u/s 391-394 of the Companies Act, 1956 and applicable provisions of Companies Act 2013 (to the extent applicable). In accordance with the scheme RRPL merged with the company w.e.f. 1 April, 2014. The Hon'ble Delhi High Court had given its approval to the Scheme on 18 February 2016 and order was received by the company on 7 April 2016. The approved scheme was filed with the Registrar of Companies on 27 April 2016 and the Scheme became effective from such date. Assets and liabilities, rights and obligation of the RRPL were transferred into the company (as provided in the Scheme).

During FY 2012-13, Rajendra Ravindra Printers Private Limited ""Amalgamating Company"" had sold its certain land and building (acquired in 1972) to its wholly owned subsidiary, and claimed exemption under section 47(iv) of Income Tax Act, 1961 ("IT Act"). However, by virtue of merger of RRPL, the subsidiary company ceases to be wholly owned subsidiary of RRPL before expiry of 8 years from the date of transfer, accordingly, capital gains claimed as exempt under section 47(iv) of IT Act, would now be taxable in the year of transfer due to trigger of section 47A of IT Act. Considering this, tax liability for ₹ 33.51 million has been recognised in the books of accounts. The company has filed an application with the department.

56 Corporate social responsibility

Disclosure in respect of corporate social responsibility has been given in each standalone financial statements of the entities included in these consolidated financial statements.

57 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Group's Managing Director assesses the financial performance and position of the Group, and makes strategic decision and has been

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

identified as the chief operating decision maker. The Group's primary business segment is reflected based on principal business activities carried on by the Group. As per Indian Accounting Standard 108, Operating Segments, as notified under the Companies (Indian Accounting Standards) Rules, 2015, the Group operates in one reportable business segment i.e., publishing of books. The geographical information analyses the Group's revenue and trade receivables from such revenue in India and other countries. The Group primarily operates in India.

58 Business combinations

58A Acquisition of Edutor Technologies India Private Limited ("Edutor") during the year ended 31 March 2021

During the year ended 31 March 2021, the Group has acquired additional 10% equity shareholding, through step acquisition of an associate, Edutor Technologies India Private limited ("Edutor"), at nominal value, thereby effectively raising equity shareholding at 54.86%, as at 31 March 2021. The management has represented that the acquisition of 10% stake is part of mutually agreed price as per business negotiations and doesn't represent fair market value of Edutor. Accordingly, in accordance with Ind AS 103 Business Combination, the Group has remeasured its previously held equity interest in the Edutor at its acquisition-date fair value and has recognised capital reserve as on the acquisition date amounting to ₹ 38.56 million. Below table provides the details of net assets acquired, purchase consideration paid and capital reserve recognised in this transaction:

(₹ in Million)

	Amounts
Property, plant and equipment	1.08
Other intangible assets	391.76
Other non-current assets	40.51
Current assets	21.51
Non-current liabilities	(2.17)
Current liabilities	(83.07)
Non-controlling interest	(166.87)
Capital reserve (net of tax)	(38.56)
Fair value of existing stake	(164.19)
Purchase consideration*	-

^{*} additional stake was acquired at ₹ 1.00 (absolute value)

- The Board of Directors of Chhaya Prakashani Limited (""Chhaya""), in its meeting held on 25 June 2020 approved the scheme of amalgamation with Eurasia Publishing House Private Limited (""Eurasia""), both wholly owned subsidiaries of S Chand And Company Limited. The scheme of amalgamation was approved by NCLT in April 2022 with an appointed date of 1 April 2020 and accordingly Eurasia has been amalgamated into Chhaya.
- **58C** During the year, Safari Digital Education Initiatives Private Limited acquired Convergia Digital Education Private Limited and accordingly goodwill of ₹ 0.07 millions were recognised in the consolidated financial statement in accordance with IND AS 103- Business Combination.

59 Summary of quarterly statements to banks

The Group is regular in submission of monthly statements of current assets with banks for the borrowings sanctioned against security of such assets.

Below table represents the summary of reconciliation of the quarterly statements filed by the companies for which the reporting is material to the group, i.e. more than 10% of the respective balance sheet item in consolidated financial statements:



Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

S Chand And Company Limited

(₹ in Million)

Quarter	Name of Banks	Working capital limit	Nature of current assets offered as security	Amount as reported as per statements (A)	Amount as per books of accounts (B)	Differences (A) - (B) (refer note below)
June 2021	HDFC Bank	300.00	Inventories	577.55	519.08	58.47
			Trade receivables	1,051.85	1,101.46	(49.61)
			Trade payables	266.07	504.04	(237.97)
September 2021	HDFC Bank	300.00	Inventories	549.40	525.13	24.27
			Trade receivables	940.32	973.40	(33.08)
			Trade payables	176.08	358.49	(182.41)
December 2021	HDFC Bank	300.00	Inventories	667.85	603.13	64.72
	State Bank of India	400.00	Trade receivables	745.91	783.03	(37.12)
			Trade payables	294.37	485.31	(190.94)
March 2022	HDFC Bank	300.00	Inventories	393.53	393.61	(0.08)
	State Bank of India	400.00	Trade receivables	1,139.76	1,177.38	(37.62)
			Trade payables	385.34	581.60	(196.26)

Vikas Publishing House Private Limited

(₹ in Million)

Quarter	Name of Banks	Working capital limit	Nature of current assets offered as security	Amount as reported as per statements (A)	Amount as per books of accounts (B)	Differences (A) - (B) (refer note below)
June 2021	HDFC Bank	270.00	Inventories	346.40	347.16	(0.76)
	State Bank of India	280.00	Trade receivables	907.16	896.11	11.05
			Trade payables	155.17	186.19	(31.02)
September 2021	HDFC Bank	270.00	Inventories	305.74	309.80	(4.06)
	State Bank of India	280.00	Trade receivables	763.00	777.99	(14.99)
			Trade payables	68.39	123.18	(54.79)
December 2021	HDFC Bank	270.00	Inventories	404.20	404.20	-
	State Bank of India	280.00	Trade receivables	823.13	821.31	1.82
	Bandhan Bank	90.00	Trade payables	219.48	278.13	(58.65)
March 2022	HDFC Bank	270.00	Inventories	271.25	271.25	-
	State Bank of India	280.00	Trade receivables	1,022.58	1,018.07	4.51
	Bandhan Bank	90.00	Trade payables	234.65	286.15	(51.50)

Note: Following are the nature of reconciling items between amounts reported as per quarterly statements and amounts as per books of accounts

a. Inventories - adjustments on account of sales returns and provision for slow moving/ non-moving items (finalised at the time of audit/ review completion)

b. Trade receivables - on account of exclusion of related party balances, and adjustments related to provision for sales returns/ discounts (finalised at the time of audit/ review completion); and

c. Trade payables - on account of exclusion of payables towards royalty and expenses accrual other than creditors for printing and purchase of books.

Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

60 COVID Disclosure

In view of COVID-19 pandemic, while developing the assumptions relating to possible uncertainties in the business conditions because of the pandemic, the Group, as on the date of approval of these consolidated financials statements have used variable information as available and considered the possible effects that may result from COVID-19 on the carrying amount of its assets i.e. assessing counterparty credit risk in case of financial assets (comprising cash and cash equivalents, bank deposits and investments) and subsequent recoveries, past trends, credit risks profile of customers in case of trade receivables and advances to vendors. The Group expects to recover the carrying amount of the assets and investment. The Group while assessing Right of Use asset, has considered past trend, future business projections, performed sensitivity analysis on the assumptions used and based on current estimates expects the carrying amount of other assets will be recovered and does not foresee either significant down-sizing in the operations or any changes in lease terms.

The management, based on its current and future business plans, after considering COVID 19 impact, has assessed that the Group's ability to meet its contractual obligations and liabilities that fall due in near future including repayment of the debts taken from banks / financial institutions and their related covenants, is dependent upon timely realisation of debtors collections and subsequent sale of inventory. The management has assessed that it will be able to realize the collections on timely basis despite COVID 19 challenges and would be able to arrange sufficient working capital facilities from banks/ financial intuitions, if required, to ensure continuity of operations.

As at the balance sheet date, the Group has evaluated the impact of COVID 19 on its consolidated financial statements. The impact of COVID 19 may differ from the estimates as at the date of approval of these consolidated financial statements. There have been no material changes in the controls or processes followed in the financial statements closing process of the Group. The Group will continue to monitor any future changes to the business and financial statements due to COVID 19.

- The Government of India announced the New Education Policy (NEP) 2020 on 31 July 2020, to bring in various changes to the Education system. The National Curriculum Framework (NCF) that defines the curriculum to be taught in schools is yet to be formulated based on NEP, which is expected to be developed over the period. The management is monitoring the implementation of the policy and the revised curriculum and detailed assessment shall be made, once curriculum gets formulated.
- **62** During the year ended 31 March 2022, a gain of ₹14.57 million (₹ 7.85 million for 31 March 2021) has been recorded in other income, arising out of deemed disposal on account of reduction in proportionate interest of the Group in its associate.
- 63 The Group has recorded the following as exceptional items:
 - a) During the year-ended 31 March 2022, the Group has disposed off its investment in Gyankosh Solutions Private Limited and has recognised a loss amounting to ₹ 12.08 million.
 - b) During the year-ended 31 March 2021, the Group has recorded diminution in the carrying value of investment with respect to Next Door Learning Solutions Private Limited amounting to ₹ 2.43 million towards a decline in the value of its investments in resultant business.

64 Other statutory information

- (i) No proceedings have been initiated or are pending against the Group for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (ii) The Group does not have transactions with companies struck-off from Register of Companies.
- (iii) The Group has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (iv) The Group has not advanced or loaned or invested funds to any other person or entity, including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (v) The Group has not received any funds from any person or entity, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall:
 - directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any quarantee, security or the like on behalf of the Ultimate Beneficiaries.





Notes to consolidated financial statements for the year ended 31 March 2022 (Continued) CIN:L22219DL1970PLC005400

- (vi) The Group does not have any transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- (vii) The Group is not declared wilful defaulter by any bank or financial institution or government or any government authority.

65 Note for reclassifications:

Pursuant to changes in Schedule III to the Companies Act 2013, during the year ended 31 March 2022, the Group has reclassified/regrouped certain previous year's balances.

66 The consolidated financial statements were approved for issue by the board of directors on 24 May 2022.

The accompanying notes are an integral part of the consolidated financial statements.

As per our report of even date

For Walker Chandiok & Co LLP	For and on behalf of the Board of Directors of S Chand And Company Limited
Chartered Accountants	
Firm Registration No.: 001076N/N500013	

Sd/- Tarun Gupta Partner Membership No.: 507892	Sd/- Himanshu Gupta Managing Director DIN: 00054015	Sd/- Savita Gupta Director DIN: 00053988	Sd/- Saurabh Mittal Chief Financial Officer	Sd/- Jagdeep Singh Company Secretary
Place : New Delhi	Place: New Delhi	Place : New Delhi	Place: New Delhi	Place : New Delhi
Date : 24 May 2022	Date: 24 May 2022	Date : 24 May 2022	Date: 24 May 2022	Date : 24 May 2022

[CIN: L22219DL1970PLC005400]

Registered Office: A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044 Email: investors@schandgroup.com | Website: www.schandgroup.com Tel: +91 11 49731800 | Fax: +91 11 49731801

NOTICE

NOTICE is hereby given that the 51st Annual General Meeting ("**AGM**") of Members of S Chand And Company Limited ("**Company**") will be held on Wednesday, 28th September, 2022 at 11:30 am through video conferencing to transact the following businesses:

ORDINARY BUSINESSES:

- 1. To receive, consider and adopt the Standalone Audited Financial Statements of the Company for the financial year ended March 31, 2022 and the Reports of Directors and Auditors thereon.
- 2. To receive, consider and adopt the Consolidated Audited Financial Statements of the Company for the financial year ended March 31, 2022 and the Report of Auditors thereon.
- 3. To appoint a Director in place of Mr. Gaurav Kumar Jhunjhnuwala (DIN: 03518763), who retires by rotation, and being eligible, offers himself for re-appointment.

SPECIAL BUSINESSES:

4. To consider and refix the borrowing limits of the Company under Section 180(1)(c) of the Companies Act, 2013.

To consider and if thought fit, to pass the following resolution as a **Special Resolution**:

"RESOLVED THAT in supersession of the earlier resolutions passed by the members at their Extra Ordinary General Meetings held on February 26, 2014 & August 31, 2016 and pursuant to the provisions of Section 180(1)(c) and other applicable provisions, if any, of The Companies Act, 2013 [including any statutory modification(s) or any amendment(s) or any substitution(s) or re-enactment(s) thereof, if any, for the time being in force] read with rules made thereunder and all other applicable Acts, laws, rules, regulations and guidelines for the time being in force, the consent of the members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the "Board" which term shall be deemed to include any committee thereof) to borrow from time to time, any sum or sums of monies, whether secured or unsecured, upon such terms & conditions as the Board may think fit, such that the money to be borrowed together with the monies already borrowed by the Company (apart from temporary loans obtained from the Company's bankers in the ordinary course of business), shall not at any time exceed INR 325.00 crores (Rupees Three Hundred and Twenty Five Crore Only) or the aggregate of the paid-up share capital, free reserves and securities premium of the Company, whichever is higher."

5. To consider and refix the limits towards creation of charge on the assets of the Company under section 180 (1) (a) of the Companies Act, 2013.

To consider and if thought fit, to pass the following as a **Special Resolution**:

"RESOLVED THAT in supersession of the earlier resolutions passed by the members at their Extra Ordinary General Meetings held on February 26, 2014 & August 31, 2016 and pursuant to the provisions of Section 180(1)(a) and other applicable provisions, if any, of The Companies Act, 2013 [including any statutory modification(s) or any amendment(s) or any substitution(s) or re-enactment(s) thereof, if any, for the time being in force] read with rules made thereunder and all other applicable Acts, laws, rules, regulations and guidelines for the time being in force, the consent of the members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the "Board" which term shall be deemed to include any committee thereof) to create such mortgages, charges and hypothecations as may be necessary on the movable and immovable assets of the Company, both present and future, in such manner as the Board may deem fit, to or in favour of financial institutions, investment institutions and their subsidiaries, banks, mutual funds, trusts, NBFC's, other bodies corporate and Trustees for the holders of debentures/bonds and/or other instruments which may be issued on private placement basis or otherwise, to secure rupee loans/foreign currency loans, debentures, bonds and other instruments (hereinafter referred to as "Loans") provided that the total amount of Loans including the existing Loans for which the charge is already created together with interest thereon, additional interest, compound interest, liquidated damages, commitment charges, premium on pre-payment or on redemption, costs, charges, expenses and all other monies payable by the Company in respect of the said Loans for which the charge is to be created, shall not, at any time exceed INR 325.00 crores (Rupees Three Hundred and Twenty Five Crore Only) or the aggregate of the paid-up share capital, free reserves and securities premium of the Company, whichever is higher."

By Order of the Board S Chand And Company Limited

Sd/-Jagdeep Singh Company Secretary Membership No. A15028



Notes:

- 1. The Explanatory Statement pursuant to Section 102 of The Companies Act, 2013 ("the Act"), which sets out details relating to Special Businesses to be transacted at the Meeting, is annexed hereto. The Board of Directors have decided that the special businesses as set out under Item No. 4 & 5, being considered unavoidable, be transacted at the AGM.
- 2. In view of the ongoing Covid-19 pandemic and pursuant to the Ministry of Corporate Affairs General Circulars No. 14/2020 dated April 08, 2020, No. 17/2020 dated April 13, 2020, No. 20/2020 dated May 05, 2020, No. 02/2021 dated January 13, 2021, No. 21/2021 dated December 14, 2021 and No. 02/2022 dated May 05, 2022 ("MCA Circulars"), the Company is convening this AGM through video conferencing without the physical presence of the Members. The proceedings of the AGM will be deemed to be conducted at the Registered Office of the Company at A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044.
- 3. Pursuant to the provisions of the Act, a member is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a member of the Company. Since the AGM is being held through video conferencing pursuant to the MCA Circulars, the physical attendance of members has been dispended with. Accordingly, the facility of appointing proxies by the members will not be available for the AGM.
- 4. Institutional/Corporate Shareholders (i.e. other than individuals/HUF, NRI, etc) are required to send a scanned copy (PDF/JPEG Format) of its Board Resolution or governing body Resolution/Authorisation etc., authorising its representative to attend, vote during the meeting through video conferencing on its behalf or to vote through remote e-voting. The said Resolution/Authorization shall be sent to the Company at investors@schandgroup.com and to its RTA at instameet@linkintime.co.in.
- 5. Members may avail nomination facility as provided under Section 72 of the Act.
- 6. Pursuant to Regulation 36(3) of The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings, the information about the Director proposed to be re-appointed is given in the **Annexure I** to this Notice.
- 7. The Company hereby requests Members to promptly intimate any change in their name, postal address, e-mail address, contact numbers, PAN, mandates, Bank details etc. to their respective Depository Participant(s) or with M/s. Link Intime India Private Limited, Registrar and Transfer Agent (RTA) of the Company.
- 8. Electronic copy of the notice of AGM and Annual Report for the financial year ended March 31, 2022 are being sent to all the Members whose email IDs are registered with the Company/ Depository Participants(s) as on August 26, 2022. Please note that pursuant to the aforesaid MCA Circulars and the Securities and Exchange Board of India circular dated May 12, 2020, January 15, 2021 and May 13, 2022 there would not be any physical dispatch of notice of AGM and Annual Report through post/courier. The members may further note that the notice of AGM and Annual Report for the financial year ended March 31, 2022 will also be available on the Company's website at www.schandgroup.com, website of the stock exchanges i.e. BSE Limited at www.nseindia.com and the website of Link Intime India Private Limited at https://instavote.linkintime.co.in.
- 9. The facility for joining the AGM through video conferencing will be opened 15 minutes before and will remain open upto 15 minutes after the scheduled start time of the AGM i.e. 11:15 A.M. to 11.45 A.M. and will be available for at least 1000 members on a first-come-first-served basis. This rule of first-come-first-served basis would not apply to participation of shareholders holding 2% or more shareholding, promoters, institutional investors, directors, key managerial personnel and auditors.
- 10. The institutional investors, who are members of the Company are encouraged to attend and vote at the AGM of the Company.
- 11. Voting through electronic means:
 - I. The Company, in compliance of provisions of Section 108 of the Act, Rule 20 of The Companies (Management and Administration) Rules, 2014 and Regulation 44 of the Listing Regulations, as amended, is pleased to provide its Members the facility to exercise their right to vote on resolutions proposed to be considered at the 51st AGM by remote e-voting or through an electronic voting system during the meeting.
 - II. The facility of casting votes by Members using an electronic voting system and remote e-voting will be provided by Link Intime India Private Limited ("Link Intime").
 - (i) The remote e-voting period begins on Saturday, September 24, 2022 at 9:00 A.M. and ends on Tuesday, September 27, 2022 at 5:00 P.M. During this period Members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of September 21, 2022, may cast their vote electronically. The remote e-voting module shall be disabled by Link Intime for voting thereafter.
 - (ii) The instructions for e-voting are given in the **Annexure II** to this Notice.
 - III. The members who have cast their vote by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their vote again.
 - IV. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently or cast the vote again.

- 12. A person who is not a member as on the cut-off date should treat this Notice for information purpose only.
- 13. Any person, who acquires shares of the Company and becomes member of the Company after dispatch of the notice and holding shares as on the cut-off date i.e. September 21, 2022 may obtain the login ID and password by sending a request at delhi@linkintime.co.in or investors@schandgroup.com.
- 14. The Register of directors and key managerial personnel and their shareholding, maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection by the members during the AGM.
- 15. Certificate from Secretarial Auditor of the Company certifying that the ESOP Schemes of the Company are being implemented in accordance with the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021, will be available for inspection by the members through electronic mode.
- 16. SEBI has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participant(s) with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company.
- 17. Mr. R. S. Bhatia, Company Secretary in Practice, has been appointed as the Scrutinizer to scrutinize the remote e-voting process as well as the electronic voting process during the AGM in a fair and transparent manner.
- 18. The Scrutinizer after the conclusion of voting at the AGM, will first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting and make a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
- 19. The results declared along with the Scrutinizer's Report shall be displayed at the Registered Office of the Company and uploaded on the Company's website at www.schandgroup.com as well as on the website of Link Intime after the same is declared by the Chairman/ authorized person. The results shall also be simultaneously forwarded to the stock exchanges.
- 20. Members wishing to claim dividends that remain unclaimed are requested to correspond with the Registrar and Share Transfer Agent as mentioned above, or with the Company Secretary, at the Company's Registered Office. Pursuant to Rule 7(2A) of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended), Mr. Jagdeep Singh has been appointed as the Nodal Officer of the Company. The details of the Nodal Officer and the unpaid and unclaimed amounts are available on the website of the Company at www.schandgroup.com. Members are requested to note that dividends that are not claimed within seven years from the date of transfer to the Company's Unpaid Dividend Account, will, as per Section 124 of the Act, be transferred to the Investor Education and Protection Fund (IEPF). Shares on which dividend remains unclaimed for seven consecutive years will be transferred to the IEPF as per Section 124 of the Act, and the applicable rules.

EXPLANATORY STATEMENT UNDER SECTION 102(1) OF THE COMPANIES ACT, 2013

Item No. 4 & 5

As per the provisions of section 180 (1) (c) of The Companies Act 2013 ("the Act"), borrowing powers of the Company are to be exercised by the Board of Directors of the Company but where the money to be borrowed, together with the money already borrowed by the Company will exceed the aggregate of its paid-up share capital, free reserves and securities premium, (apart from temporary loans obtained from the company's bankers in the ordinary course of business), the approval of the members of the Company by way of a special resolution is required.

The aggregate amount of Company's paid up share capital, free reserves and security premium as on March 31, 2022 is INR 678.67 Crores while the present borrowing limits of the Company as approved by the members of the Company at their Extra Ordinary General Meeting held on August 31, 2016 is INR 325.00 crores (Rupees Three Hundred and Twenty Five Crores Only). The present borrowing limits is just half of the aggregate amount of Company's paid up share capital, free reserves and security premium as on March 31, 2022. The present limit of the borrowing was fixed by the members in 2016, when the aggregate of share capital, free reserves and securities premium was less than INR 325.00 crores, to enable the Company to borrow in excess of its then share capital, free reserves and securities premium which was inadequate considering the requirement of funds by the Company.

Further, the present limits of the Company for creating charge on the assets of the Company under section 180(1) (a) of the Act, as approved by the members of the Company at their Extra Ordinary General Meeting held on August 31, 2016 is INR 325.00 crores (Rupees Three Hundred and Twenty Five Crores Only) which was fixed in line with the borrowing limits of the Company.

Now, it is proposed to align the existing borrowing limits of the Company under section 180(1)(c) and limits for creation of charge on the assets of the Company under section 180(1)(a) of the Act with the amount of Company's paid up share capital, free reserves and security premium.



In view of the above, the Board of Directors of the Company at its meeting held on August 09, 2022 decided to seek consent of the members of the Company by way of special resolutions for the following:

- Approval under section 180(1)(c) of the Act to authorize the Board of Directors to borrow monies together with the monies already borrowed by the Company (apart from temporary loans obtained from the Company's bankers in the ordinary course of business), not exceeding INR 325.00 crores (Rupees Three Hundred and Twenty Five Crores Only) or the aggregate of the paid-up share capital, free reserves and securities premium of the Company, whichever is higher; and
- Approval under section 180(1)(a) of the Act to authorize the Board of Directors to create mortgages, charges and hypothecations, as may be necessary, on the assets of the Company (including the charges already created) upto an amount not exceeding INR 325.00 crores (Rupees Three Hundred and Twenty Five Crores Only) or the aggregate of the paid-up share capital, free reserves and securities premium of the Company, whichever is higher.

Your Board recommends the proposed special resolutions set out at Item No. 4 & 5 for your approval.

None of the Directors, Key Managerial Personnel and/ or their relatives are, in any way, concerned or interested, financially or otherwise, in the resolutions as set out at Item No. 4 & 5 of the accompanying notice.

By Order of the Board

Sd/-Jagdeep Singh Company Secretary Membership No. A15028 Date: August 09, 2022

Registered Office: A-27, 2nd Floor, Mohan Co-operative Industrial Estate, New Delhi-110044 Tel:+91 11 49731800 Fax:+91 11 49731801

Website: www.schandgroup.com E-mail: investors@schandgroup.com

ANNEXURE I TO NOTICE

Details of Director seeking re-appointment at the Annual General Meeting pursuant to Regulation 36(3) of The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard on General Meetings (SS-2)

Particulars	Mr. Gaurav Kumar Jhunjhnuwala (DIN: 03518763)
Date of Birth	20/02/1987
Age	35 Years
Date of first appointment on the Board	11/04/2011
Qualifications	Basic Education
Nature of expertise in specific functional areas	He has over 10 years of experience in the knowledge products and services industry and has been with the Company since 2011.
Disclosure of relationships between directors inter-se	He is son of Mr. Dinesh Kumar Jhunjhnuwala, Whole-time Director
No. of shares held in the Company	5,92,000 Equity Shares
Directorships in other Companies	Listed Companies - Nil
	Unlisted Companies - Vikas Publishing House Private Limited - Indohind International Trade & Industries Private Limited - S Chand Properties Private Limited
Listed entities from which the person has resigned in the past three years	Nil
Memberships / Chairmanships of Committees of other Companies including S Chand (excluding private Companies, Section 8 companies and foreign companies)	Nil
Terms and Condition of appointment / re-appointment	Non-Executive Director liable to retire by rotation
Remuneration to be paid	Nil
Remuneration last drawn	Nil
Number of Board meeting attended during the year	6 out of 8

ANNEXURE II TO NOTICE

Instructions for Shareholders/Members to attend the meeting through InstaMeet:

- 1) Shareholders/Members are entitled to attend the meeting through video conferencing provided by Link Intime India Private Limited by following the below mentioned process. Facility for joining the meeting through video conferencing shall be open 15 minutes before the time scheduled for the meeting and will be available to the Members on first come first serve basis.
- 2) Shareholders/Members are requested to participate on first come first serve basis as participation through video conferencing is limited and will be closed on expiry of 15 (fifteen) minutes from the scheduled time of the meeting. Shareholders/Members with >2% shareholding, Promoters, Institutional Investors, Directors, KMPs, and Auditors, etc. will be allowed to the meeting without restrictions of first-come-first serve basis. Members can log in and join 15 (Fifteen) minutes prior to the schedule time of the meeting and window for joining shall be kept open till the expiry of 15 (Fifteen) minutes after the schedule time. Participation will provided to at least 1000 members.
- 3) Shareholders/ Members will be provided with InstaMeet facility wherein Shareholders/ Member shall register their details and attend the meeting as under:
 - (i) Open the internet browser and launch the URL for InstaMeet << https://instameet.linkintime.co.in> and Select the Company and Event Date and register with your following details:
 - a. DP ID / Client ID or Beneficiary ID or Folio No.: Enter your 16 digit DP ID / Client ID or Beneficiary ID or Folio Number registered with the Company
 - Shareholders/members holding shares in CDSL demat account shall provide 16 Digit Beneficiary ID



- Shareholders/members holding shares in NSDL demat account shall provide 8 Character DP ID followed by 8 Digit Client ID
- Shareholders/members holding shares in physical form shall provide Folio Number registered with the Company
- b. PAN: Enter your 10-digit Permanent Account Number (PAN) (Members who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.
- c. Mobile No.: Enter your mobile number.
- d. Email ID: Enter your email id, as recorded with your DP/Company.
- (ii) Click "Go to Meeting" (You are now registered for InstaMeet and your attendance is marked for the meeting).

Notes:

- a) Shareholders/Members are encouraged to join the Meeting through Tablets/Laptops connected through broadband for better experience.
- b) Shareholders/Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.
- c) Please note that Shareholders/Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-FI or LAN connection to mitigate any kind of aforesaid glitches.
- d) In case shareholders/members have any queries regarding login/e-voting, they may send an email to <u>instameet@linkintime.co.in</u> or contact on: Tel: 022-49186175.

Instructions for Shareholders/Members to register themselves as Speakers during Meeting:

- 1) Shareholders/Members who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request mentioning their name, demat account number/folio number, email id, mobile number 3 days in advance at investors@schandgroup.com.
- 2) The first 10 (ten) Speakers on first come basis will only be allowed to express their views/ask questions during the meeting.
- 3) Shareholders will receive "speaking serial number" once they mark attendance for the meeting.
- 4) Please remember speaking serial number and start your conversation with panelist by switching on video mode and audio of your device.
- 5) Other shareholder may ask guestions to the panelist, via active chat-board during the meeting.
- 6) Shareholders/Members, who would like to ask questions, shall send their questions in advance mentioning their name, demat account number/folio number, email id, mobile number at investors@schandgroup.com. The same will be replied by the Company suitably.
- 7) Shareholders are requested to speak only when moderator of the meeting/management will announce the name and serial number for speaking.

Note:

Those shareholders/members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting. The Company reserves the right to restrict the number of speakers depending on the availability of time for the meeting.

Instructions for Shareholders/Members to Vote during the meeting through InstaMeet:

Once the electronic voting is activated by the scrutinizer / moderator during the meeting, shareholders/ members who have not exercised their vote through the remote e-voting can cast the vote as under:

- 1. On the Shareholders VC page, click on the link for e-Voting "Cast your vote".
- 2. Enter 16 digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMeet and click on 'Submit'.
- 3. After successful login, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.
- 4. Cast your vote by selecting appropriate option i.e. "Favour/Against" as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/Against'.
- 5. After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "Save". A confirmation box will be displayed. If you wish to confirm your vote, click on "Confirm", else to change your vote, click on "Back" and accordingly modify your vote.
- 6. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/Members, who will be present in the meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/Members who have voted through Remote e-Voting prior to the meeting will be eligible to attend/participate in the meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

In case shareholders/members have any queries regarding login/e-voting, they may send an email to <u>instameet@linkintime.co.in</u> or contact on: - Tel: 022-49186175.

Instructions for Shareholders/Members to Vote through remote e-voting:

Pursuant to SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode can vote directly with the depository or will have the option of accessing various ESP portals directly from their demat accounts.

Shareholders are advised to update their mobile number and email Id in their demat accounts to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

login through their depository

participants

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL	• If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password.
	• After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on Company Name or e-Voting service provider name i.e. Link Intime and you will be re-directed to "InstaVote" website for casting your vote during the remote e-Voting period.
	If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com/secureWeb/ldeasDirectReg.jsp If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com/secureWeb/ldeasDirectReg.jsp
	Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name i.e. Link Intime and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
Individual Shareholders holding securities in demat mode with CDSL	Existing user who have opted for EASI/Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to EASI/Easiest are https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com/myeasi/home/login or www.cdslindia.com/myeasi/home/login or www.cdslindia.com/myeasi/home/login or www.cdslindia.com/myeasi/home/login or www.cdslindia.com/myeasi/home/login or www.assa.com/myeasi/home/login or <a casting="" during="" e-voting="" for="" href="https://www.assa.com/myeasi/home/home/home/home/home/home/home/home</td></tr><tr><td></td><td>• After successful login of EASI/Easiest the user will be able to see the E Voting Menu. The Menu will have links of e-Voting service provider i.e. Link Intime. Click on Link Intime and you will be redirected to " instavote"="" period.<="" remote="" td="" the="" vote="" website="" your="">
	If the user is not registered for EASI /Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration
	Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. Linkintime. Click on Linkintime and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.
Individual Shareholders (holding securities in demat mode) &	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility.

Once login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be

redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name i.e. Linkintime and you will be redirected to "InstaVote" website for casting your vote during the remote e-Voting period.



Individual Shareholders holding securities in Physical mode/Non-Individual Shareholders holding securities in demat mode – evoting service Provider is LINKINTIME:

- 1. Open the internet browser and launch the URL: https://instavote.linkintime.co.in
 - ▶ Click on "Sign Up" under 'SHARE HOLDER' tab and register with your following details: -
 - A. User ID: Shareholders/ members holding shares in physical form shall provide Event No + Folio Number registered with the Company.

 Non-Individual Shareholders holding shares in NSDL demat account shall provide 8 Character DP ID followed by 8 Digit Client ID; Shareholders holding shares in CDSL demat account shall provide 16 Digit Beneficiary ID.
 - **B. PAN:** Enter your 10-digit Permanent Account Number (PAN) (Members who have not updated their PAN with the Depository Participant (DP)/Company shall use the sequence number provided to you, if applicable.
 - C. DOB/DOI: Enter the Date of Birth (DOB) /Date of Incorporation (DOI) (As recorded with your DP /Company in DD/MM/YYYY format)
 - D. Bank Account Number: Enter your Bank Account Number (last four digits), as recorded with your DP/Company.
 - Shareholders/members holding shares in physical form but have not recorded 'C' and 'D', shall provide their Folio number in 'D' above
 - Shareholders holding shares in **NSDL form**, shall provide 'D' above
 - ► Set the password of your choice (The password should contain minimum 8 characters, at least one special Character (@!#\$&*), at least one numeral, at least one alphabet and at least one capital letter).
 - ► Click "confirm" (Your password is now generated).
- 2. Click on 'Login' under 'SHARE HOLDER' tab.
- 3. Enter your User ID, Password and Image Verification (CAPTCHA) Code and click on 'Submit'.
- 4. After successful login, you will be able to see the notification for e-voting. Select 'View' icon.
- 5. E-voting page will appear.
- 6. Refer the Resolution description and cast your vote by selecting your desired option 'Favour/Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).
- 7. After selecting the desired option i.e. Favour/Against, click on 'Submit'. A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

Institutional shareholders:

Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on the e-voting system of Link Intime India Private Limited at https://instavote.linkintime.co.in and register themselves as 'Custodian/Mutual Fun/Corporate Body'. They are also required to upload a scanned certified true copy of the board resolution/authority letter/power of attorney etc. together with attested specimen signature of the duly authorised representative(s) in PDF format in the 'Custodian/Mutual Fund/Corporate Body' login for the Scrutinizer to verify the same.

Individual Shareholders holding securities in Physical mode & e-voting service Provider is LINKINTIME, have forgotten the password:

- Website of Link Intime: https://instavote.linkintime.co.in
- Click on 'Login' under 'SHARE HOLDER' tab and further Click 'forgot password?'
- Enter User ID, select Mode and Enter Image Verification (CAPTCHA) Code and Click on 'Submit'.
- In case shareholders/members is having valid email address, Password will be sent to his /her registered e-mail address.
- Shareholders/members can set the password of his/her choice by providing the information about the particulars of the Security Question and Answer, PAN, DOB/DOI, Bank Account Number (last four digits) etc. as mentioned above.
- The password should contain minimum 8 characters, at least one special character (@!#\$&*), at least one numeral, at least one alphabet and at least one capital letter.

User ID for Shareholders holding shares in Physical Form (i.e. Share Certificate): Your User ID is Event No + Folio Number registered with the Company

Individual Shareholders holding securities in demat mode with NSDL/CDSL have forgotten the password:

Shareholders/members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at abovementioned depository/depository participants website.

- It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- For shareholders/members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- During the voting period, shareholders/members can login any number of time till they have voted on the resolution(s) for a particular "Event".

Helpdesk for Individual Shareholders holding securities in demat mode:

In case shareholders/members holding securities in demat mode have any technical issues related to login through Depository i.e. NSDL/CDSL, they may contact the respective helpdesk given below:

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022- 23058738 or 022-23058542-43.

Helpdesk for Individual Shareholders holding securities in physical mode/Institutional shareholders & evoting service Provider is LINKINTIME.

In case shareholders/members holding securities in physical mode/Institutional shareholders have any queries regarding e-voting, they may refer the **Frequently Asked Questions ('FAQs')** and **InstaVote e-Voting manual** available at https://instavote.linkintime.co.in, under **Help** section or send an email to enotices@linkintime.co.in or contact on: - Tel: 022 -4918 6000.



SHESHING PUBLISHING



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