

ICFL/LS/0071/2022-23

15 August 2022

**BSE Limited** 

Listing Department, 1<sup>st</sup> Floor, P J Towers, Dalal Street, Fort, Mumbai - 400 001

**Scrip Code**: 541336

Sub.: Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure

**National Stock Exchange of India Limited** 

Exchange Plaza, C-1, Block G,

Bandra (E), Mumbai – 400 051

Bandra Kurla Complex,

Symbol: INDOSTAR

Requirements) Regulations, 2015 ("Listing Regulations")

Dear Sir/ Madam,

Pursuant to Regulation 30 of Listing Regulations, please find enclosed Investor Presentation on Unaudited Financial Results (Standalone and Consolidated) of the Company for the quarter ended 30 June 2022.

Request you to kindly take the above on record and disseminate the same on your website.

Thanking you,

Yours faithfully,

For IndoStar Capital Finance Limited

Jitendra Bhati

SVP – Compliance & Secretarial (Membership No. F8937)

Encl: a/a





# **INDOSTAR CAPITAL FINANCE LIMITED**

**Q1FY23 Results Update** 

14 August 2022

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Figures for the previous periods have been regrouped and / or reclassified wherever considered necessary to conform to current period / year presentation.

### **Executive Summary**



- Return to profitability. Robust collections, lower credit cost provisions in the quarter resulting in consolidated PAT of INR 60.9 crore
- Raised incremental funding of INR 1,850 crore from 1 April 2022 and strengthened liquidity. Cash and cash equivalents
   @ 10 August 22 are INR 956 crore
- Strong Capital Adequacy at 29.0%\*, up 320 bps from Q4 FY22; Debt: Equity stands at 2x, one of the lowest in the industry
- Continued strong performance at IndoStar Home Finance, AUM @ INR 1,467 crore (+45% vs Q1 FY22), PAT @ INR 16 crore (+253% vs Q1 FY22)
- CV Stage 3 book reduced to INR 401 crore (~5% of AUM) as of June. Reduction driven by sale to ARC, resolutions and accelerated collections on this book
- GNPA (Gross Stage 3) and NNPA (Net Stage 3) as of 30 June 22 at 8.2% and 3.6% respectively
- CRISIL reaffirms credit rating: AA- for long term and A1+ for short term
- Rebuilding senior leadership team with Deep Jaggi as CEO, Karthikeyan Srinivasan as Chief Risk Officer, Pankaj Thapar as Director Finance and Shreejit Menon as Dy CEO, IndoStar Home Finance
- With continued support from our promoters and favorable tailwinds in CV and Affordable housing segments, we are well
  poised for growth

## **Agenda**



- Summary Financials
- Collections and Asset Quality
- Liquidity and Funding
- Rebuilding the Organization: Leadership and Platform

### **Q1 FY23: Consolidated Profit & Loss Statement**



| Particulars (₹ crore)          | Q1FY23 | Q4FY22 | Q3 FY22 | FY22  | FY21  |
|--------------------------------|--------|--------|---------|-------|-------|
| Revenue from operations        | 314    | 341    | 288     | 1,174 | 1,287 |
| Interest expenses              | 147    | 138    | 124     | 536   | 706   |
| Net revenue from operations    | 167    | 203    | 164     | 638   | 581   |
| People costs                   | 55     | 43     | 60      | 205   | 174   |
| Operating expenses             | 48     | 44     | 42      | 171   | 139   |
| Total operating expenses       | 103    | 86     | 102     | 376   | 313   |
| Pre-provision operating profit | 64     | 117    | 62      | 262   | 268   |
| ECL Provision                  | (458)  | 550    | 36      | 580   | 294   |
| Write offs                     | 456    | 487    | 7       | 579   | 194   |
| Credit costs                   | (2)    | 1,036  | 43      | 1,158 | 487   |
| Profit before tax              | 66     | (920)  | 20      | (896) | (219) |
| Tax                            | 5      | (166)  | 5       | (160) | (5)   |
| Profit after tax               | 61     | (754)  | 15      | (736) | (214) |

Return to profitability; PAT @ INR 61 crore

### **Consolidated Balance Sheet**



| Particulars (₹ crore)   | Jun-22 | Mar-22 | Dec-21 | Jun-21 |
|-------------------------|--------|--------|--------|--------|
| Equity                  | 2,995  | 2,929  | 3,678  | 3,629  |
| Borrowings              | 5,869  | 6,223  | 5,678  | 5,557  |
| Other liabilities       | 456    | 509    | 355    | 396    |
| Total liabilities       | 9,320  | 9,661  | 9,712  | 9,582  |
| Loan assets             | 6,654  | 7,707  | 7,870  | 6,783  |
| Treasury assets         | 1,445  | 1,037  | 1,127  | 1,945  |
| Fixed assets & goodwill | 380    | 386    | 374    | 369    |
| Other assets            | 841    | 531    | 342    | 486    |
| Total assets            | 9,320  | 9,661  | 9,712  | 9,582  |

- Debt : Equity of 2x, one of the lowest in the industry
- Strong Capital Adequacy (stand alone) at 29%; up 320 bps from Mar 22

## **Q1 FY23: Business Segment Performance**



| Particulars (₹ crore)          | CV<br>Finance | SME<br>Finance | Housing<br>Finance | Corporate<br>Lending | Consolidated <sup>^</sup> |
|--------------------------------|---------------|----------------|--------------------|----------------------|---------------------------|
| Revenue from operations        | 147           | 59             | 56                 | 44                   | 314                       |
| Interest expenses              | 62            | 24             | 16                 | 23                   | 147                       |
| Net interest income            | 85            | 34             | 40                 | 21                   | 167                       |
| People costs                   | 30            | 4              | 9                  | 1                    | 55                        |
| Operating expenses             | 23            | 1              | 8                  | 0                    | 48                        |
| Total operating expenses       | 53            | 6              | 18                 | 1                    | 103                       |
| Pre-provision operating profit | 32            | 29             | 22                 | 19                   | 64                        |
| ECL Provision                  | (435)         | (5)            | 1                  | (19)                 | (458)                     |
| Write offs                     | 456           | (2)            | -                  | 1                    | 456                       |
| Credit costs                   | 21            | (7)            | 1                  | (18)                 | (2)                       |
| Profit before tax              | 10            | 36             | 21                 | 37                   | 66                        |

| Particulars (₹ crore)    | CV<br>Finance | SME<br>Finance | Housing<br>Finance | Corporate<br>Lending | Consolidated * |
|--------------------------|---------------|----------------|--------------------|----------------------|----------------|
| Loan assets (net of ECL) | 2,968         | 1,282          | 1,214              | 1,170                | 6,654          |

<sup>^</sup> Consolidated P&L includes treasury income, common corporate costs which are unallocated between segments

## **Q4 FY22: Business Segment Performance**



| Particulars (₹ crore)          | CV<br>Finance | SME<br>Finance | Housing<br>Finance | Corporate<br>Lending | Consolidated <sup>^</sup> |
|--------------------------------|---------------|----------------|--------------------|----------------------|---------------------------|
| Revenue from operations        | 150           | 44             | 54                 | 87                   | 341                       |
| Interest expenses              | 65            | 25             | 5                  | 26                   | 138                       |
| Net interest income            | 84            | 19             | 48                 | 61                   | 203                       |
| People costs                   | 31            | 6              | 11                 | 1                    | 43                        |
| Operating expenses             | 26            | 2              | 6                  | 0                    | 44                        |
| Total operating expenses       | 58            | 8              | 16                 | 2                    | 86                        |
| Pre-provision operating profit | 27            | 11             | 32                 | 60                   | 117                       |
| ECL Provision                  | 548           | (0)            | 4                  | (2)                  | 550                       |
| Write offs                     | 397           | 88             | 0                  | 1                    | 487                       |
| Credit costs                   | 945           | 88             | 4                  | (1)                  | 1,036                     |
| Profit before tax              | (918)         | (78)           | 28                 | 61                   | (920)                     |

| Particulars (₹ crore)    | CV<br>Finance | SME<br>Finance | Housing<br>Finance | Corporate<br>Lending | Consolidated * |
|--------------------------|---------------|----------------|--------------------|----------------------|----------------|
| Loan assets (net of ECL) | 3,598         | 1,450          | 1,216              | 1,423                | 7,707          |

<sup>^</sup> Consolidated P&L includes treasury income, common corporate costs which are unallocated between segments

### **CV Finance : Profit & Loss**



| Particulars (₹ crore)          | Q1 FY23 | Q4 FY22 | Q3 FY22 | Q2 FY22 | Q1 FY22 |
|--------------------------------|---------|---------|---------|---------|---------|
| Revenue from operations        | 147     | 150     | 142     | 112     | 118     |
| Interest expenses              | 62      | 65      | 47      | 44      | 40      |
| Net interest income            | 85      | 84      | 95      | 68      | 77      |
| People costs                   | 30      | 31      | 29      | 25      | 18      |
| Operating expenses             | 23      | 26      | 20      | 21      | 28      |
| Total operating expenses       | 53      | 58      | 48      | 45      | 46      |
| Pre-provision operating profit | 32      | 27      | 47      | 22      | 32      |
| Credit costs                   | 21      | 945     | 41      | 58      | 49      |
| Profit before tax              | 10      | (918)   | 6       | (35)    | (17)    |
| Loan assets (net of ECL)       | 2,968   | 3,598   | 3,745   | 3,205   | 2,866   |

### **SME Finance : Profit & Loss**



| Particulars (₹ crore)          | Q1 FY23 | Q4 FY22 | Q3 FY22 | Q2 FY22 | Q1 FY22 |
|--------------------------------|---------|---------|---------|---------|---------|
| Revenue from operations        | 59      | 44      | 44      | 46      | 45      |
| Interest expenses              | 24      | 25      | 22      | 22      | 22      |
| Net interest income            | 34      | 19      | 22      | 24      | 23      |
| People costs                   | 4       | 6       | 4       | 5       | 4       |
| Operating expenses             | 1       | 2       | 2       | 1       | 1       |
| Total operating expenses       | 6       | 8       | 6       | 6       | 5       |
| Pre-provision operating profit | 29      | 11      | 16      | 19      | 18      |
| Credit costs                   | (7)     | 88      | (1)     | (19)    | 32      |
| Profit before tax              | 36      | (78)    | 17      | 38      | (13)    |
| Loan assets (net of ECL)       | 1,282   | 1,450   | 1,525   | 1,486   | 1,362   |

# **Housing Finance : Profit & Loss**



| Particulars (₹ crore)          | Q1 FY23 | Q4 FY22 | Q3 FY22 | Q2 FY22 | Q1 FY22 |
|--------------------------------|---------|---------|---------|---------|---------|
| Revenue from operations        | 56      | 54      | 33      | 29      | 30      |
| Interest expenses              | 16      | 5       | 15      | 15      | 14      |
| Net interest income            | 40      | 48      | 18      | 14      | 16      |
| People costs                   | 9       | 11      | 7       | 6       | 5       |
| Operating expenses             | 8       | 6       | 3       | 3       | 3       |
| Total operating expenses       | 18      | 16      | 10      | 9       | 8       |
| Pre-provision operating profit | 22      | 32      | 7       | 5       | 8       |
| Credit costs                   | 1       | 4       | 1       | (0)     | 1       |
| Profit before tax              | 21      | 28      | 7       | 5       | 6       |
| Loan assets (net of ECL)       | 1,214   | 1,216   | 1,086   | 965     | 860     |

# **Corporate Lending : Profit & Loss**



| Particulars (₹ crore)          | Q1 FY23 | Q4 FY22 | Q3 FY22 | Q2 FY22 | Q1 FY22 |
|--------------------------------|---------|---------|---------|---------|---------|
| Revenue from operations        | 44      | 87      | 49      | 79      | 59      |
| Interest expenses              | 23      | 26      | 23      | 27      | 30      |
| Net interest income            | 21      | 61      | 26      | 52      | 29      |
| People costs                   | 1       | 1       | 1       | (1)     | 4       |
| Operating expenses             | 0       | 0       | 2       | 4       | 2       |
| Total operating expenses       | 1       | 2       | 3       | 3       | 6       |
| Pre-provision operating profit | 19      | 60      | 23      | 49      | 23      |
| Credit costs                   | (18)    | (1)     | 2       | (41)    | 1       |
| Profit before tax              | 37      | 61      | 21      | 90      | 22      |
| Loan assets (net of ECL)       | 1,170   | 1,423   | 1,625   | 1,630   | 1,871   |

# **Agenda**



- Summary Financials
- Collections and Asset Quality
- Liquidity and Funding
- Rebuilding the Organization: Leadership and Platform

### **Strong Collection Efficiency**



| Particulars (₹ crore) | EMI Billing | EMI collected | Overdue / Prepayments collections | Total<br>Collection | Collection efficiency % |
|-----------------------|-------------|---------------|-----------------------------------|---------------------|-------------------------|
| Jan 22                | 240         | 176           | 123                               | 299                 | 125%                    |
| Feb 22                | 228         | 165           | 115                               | 280                 | 123%                    |
| Mar 22                | 247         | 209           | 226                               | 435                 | 176%                    |
| Apr 22                | 241         | 195           | 148                               | 344                 | 142%                    |
| May 22                | 240         | 207           | 205                               | 411                 | 171%                    |
| Jun 22                | 243         | 203           | 355                               | 558                 | 229%                    |
| Jul 22                | 226         | 191           | 118                               | 309                 | 137%                    |
|                       |             |               |                                   |                     |                         |
| Q4FY22                | 715         | 551           | 464                               | 1,014               | 142%                    |
| Q1FY23                | 725         | 605           | 708                               | 1,312               | 181%                    |

- Overall collection efficiency (Jan to Jun) 162%; (April to Jun) 181%
- Collection greater than EMI billing INR 888 crore
  - Jan to Mar INR 300 crore
  - Apr to Jun INR 588 crore
- INR 708 crore collections towards prepayments and overdue in Q1 FY23

### ECL reduction driven by ARC sale, collections and settlements



| INR ( | crores |
|-------|--------|
|-------|--------|

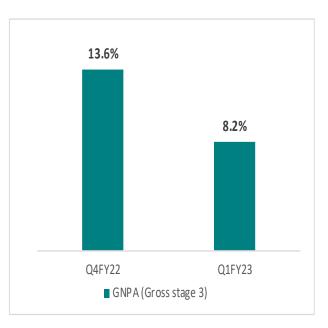
| ECL (Stage wise) (Mar'22)                            | CV finance | SME finance | Housing finance | Corporate<br>lending                  | Total |               |
|--|------------|-------------|-----------------|---------------------------------------|-------|---------------|
| Stage 1  | 56         | 9           | 9               | 23                                    | 96    |               |
| Stage 2  | 212        | 27          | 3               | 114                                   | 356   | 1040          |
| Stage 3  | 617        | 49          | 8               | 9                                     | 684   | 1040          |
| Total  | 886        | 85          | 20              | 145                                   | 1,136 | $\overline{}$ |
|  |            |             |                 | _                                     |       |               |
| ECL (Stage wise) (Jun'22)                            | CV finance | SME finance | Housing finance | Corporate<br>lending                  | Total |               |
|  | CV finance | SME finance |                 | · · · · · · · · · · · · · · · · · · · | Total |               |
| Stage 1  |            |             | finance         | lending                               |       | 500           |
| ECL (Stage wise) (Jun'22)  Stage 1  Stage 2  Stage 3 | 53         | 6           | finance 9       | lending<br>9                          | 77    | 536           |

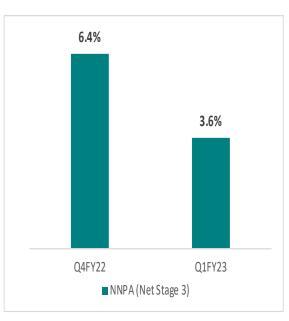
- Stage 2 and 3 loan book reduced by INR 504 crore
- ECL impact of ARC sale ~INR 412 crore, Stage change ~INR 112 crore

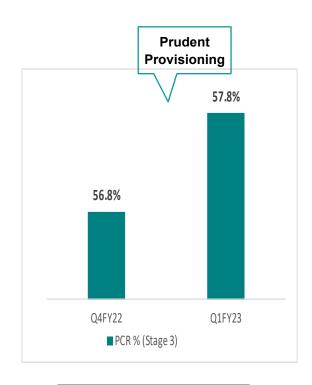
### Asset Quality Overview (Q4 FY22 and Q1FY23) - Consolidated



- Significant reduction in NNPA (Net Stage 3) ratios between Q4 FY 22 and Q1 FY23
- Continue to maintain prudent provisioning







**GNPA** (Gross Stage 3)

NNPA (Net Stage 3)

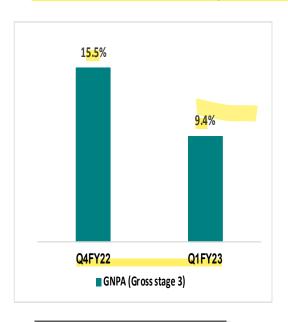
PCR (Stage 3)

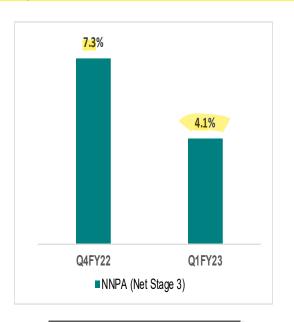
### Asset Quality Overview (Q4 FY22 and Q1FY23) - Standalone

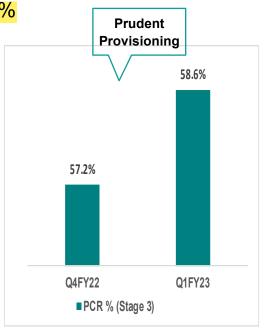


- Significant reduction in NNPA (Net Stage 3) ratios between Q4 FY 22 and Q1 FY23
- Continue to maintain prudent provisioning

Capital Adequacy Ratio (CAR) June 22: 29.0; March 22: 25.8%







**GNPA** (Gross Stage 3)

NNPA (Net Stage 3)

PCR (Stage 3)

# **Agenda**



- Summary Financials
- Collections and Asset Quality
- Liquidity and Funding
- Rebuilding the Organization: Leadership and Platform

# **ALM reflects Strong Liquidity**



| Particulars (₹ crore)              | Jul-22 | Aug-22 | Sep-22 | Q3 FY23 | Q4 FY23 |
|------------------------------------|--------|--------|--------|---------|---------|
| Opening cash & equivalents*        | 1,509  | 1,643  | 1,525  | 1,156   | 901     |
| Loan repayment inflows [Principal] | 80     | 80     | 91     | 302     | 353     |
| Fresh borrowings                   | 380    | -      | -      | -       | -       |
| Total inflow                       | 1,969  | 1,723  | 1,616  | 1,458   | 1,254   |
| Liability repayment [Principal]    |        |        |        |         |         |
| Commercial paper                   | 150    | -      | 205    | 200     | -       |
| NCDs                               | 75     | 150    | -      | 50      | 425     |
| Term loans & Others                | 101    | 48     | 255    | 307     | 305     |
| Total outflow                      | 326    | 198    | 460    | 557     | 730     |
| Closing cash and equivalents       | 1,643  | 1,525  | 1,156  | 901     | 524     |

#### \*Details of Opening Cash and Equivalents

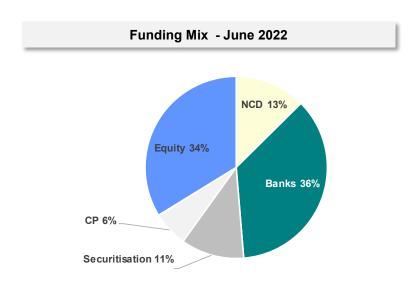
| Particulars as on June 30, 2022 | ₹ crore |
|---------------------------------|---------|
| Cash and Bank Balance           | 267     |
| Liquid Debt Mutual Funds        | 511     |
| Term Deposits with Banks        | 12      |
| Undrawn funding Lines           | 719     |
| Total                           | 1,509   |

\* Provisional

| Particulars as on July 31, 2022 | ₹ crore * |
|---------------------------------|-----------|
| Cash and Bank Balance           | 252       |
| Liquid Debt Mutual Funds        | 695       |
| Term Deposits with Banks        | 1         |
| Undrawn funding Lines           | 719       |
| Total                           | 1,667     |

# Credit rating remains strong





| Strong Credit Ratings |                         |         |  |
|-----------------------|-------------------------|---------|--|
| Borrowing Type        | Rating Firm             | Ratings |  |
| Term Loans            | CRISIL                  | AA (-)  |  |
|                       | CARE                    | A+      |  |
| Redeemable            | CRISIL                  | AA (-)  |  |
| NCDs                  | CARE                    | A+      |  |
| CPs                   | CRISIL / CARE /<br>ICRA | A1 (+)  |  |

- CRISIL re-affirmed long-term rating at AA- and short-term rating at A1+ on 12 August 2022
- CARE revised long-term rating to A+, short term rating re-affirmed at A1+ on 9 August 2022
- CARE ratings not applicable for long term borrowings of IndoStar Home Finance

### Funding raised since 1<sup>st</sup> April 2022 – standalone



| Source                                  | Amount (INR crore) |
|---|--------------------|
| PSU Bank - Term Loan                    | 400                |
| Commercial Paper                        | 300                |
| Securitization of SME loan pool         | 100                |
| Private Bank - Term Loan                | 770                |
| Private Bank - WCDL                     | 50                 |
| Cash from loan sale to ARC (net amount) | 130                |
| Total                                   | 1,750              |

- Cash and cash equivalents @ 30 June 22 is INR 679 crore
- Cash and cash equivalents @ 10 August 22 is INR 916 crore
- Additionally, INR 100 crore funding raised in IndoStar Home Finance

# **Agenda**



- Summary Financials
- Collections and Asset Quality
- Liquidity and Funding
- Rebuilding the Organization: Leadership and Platform

# Significant management changes over last 6 months to drive growth and value creation



**CEO** 

Deep Jaggi (Jan 2022) Director Finance

Pankaj Thapar (July 2022) CRO

Karthikeyan Srinivasan (May 2022) Internal Audit Head

Kashinath Palekar (May 2022) Head Credit CV

K V Bharadwaj (Aug 2022)

HFC CFO

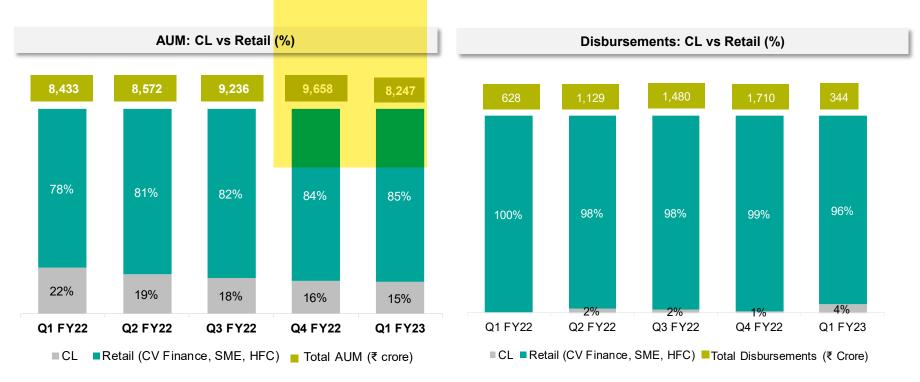
Offer Made and accepted

**HFC CDO** 

Offer Made and accepted

### **Retailisation strategy on track**





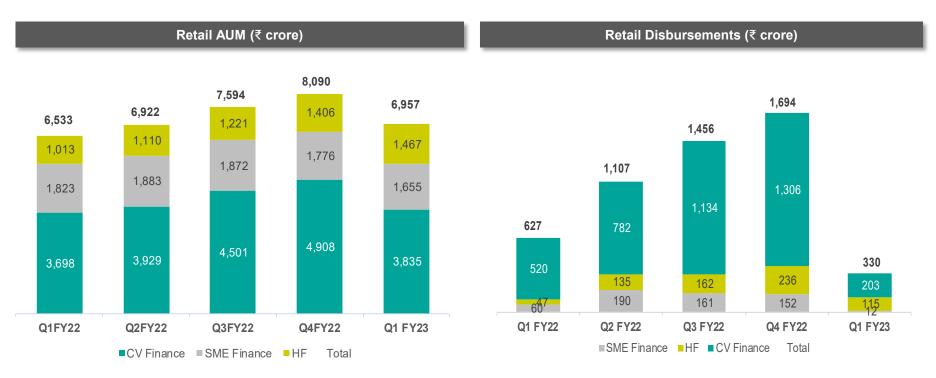
Corporate Lending: CL, Commercial Vehicle Finance: CV Finance, SME Finance: SME, Housing Finance: HF

AUM is gross of ECL provisions

#### **Retail Business Volume**



- Disbursement had grown 2x in 12 months from Q4 FY21 to Q4 FY22, before slowing in Q1 FY23
- Retail AUM (net of provisions) de-growth arrested; expect book to grow from hereon

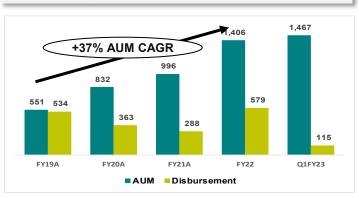


### HFC: Growing book with stable asset quality

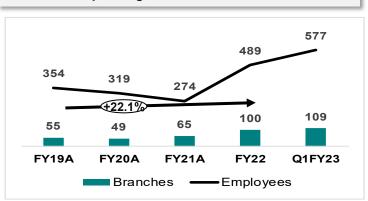


HFC now run as a fully independent company; Scaled up to AUM of ~INR 1,467 crores at a CAGR of ~37% in last 3 years. Infrastructure of ~109 branches with 577 employees which gives long runway for growth

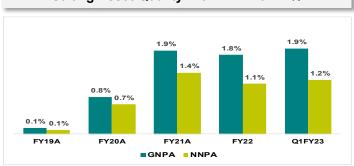
#### AUM has grown at 37% CAGR over last 3 years



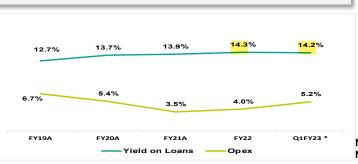
#### Expanding Branches – Pan India



#### Strong Asset Quality with NNPA of <2%



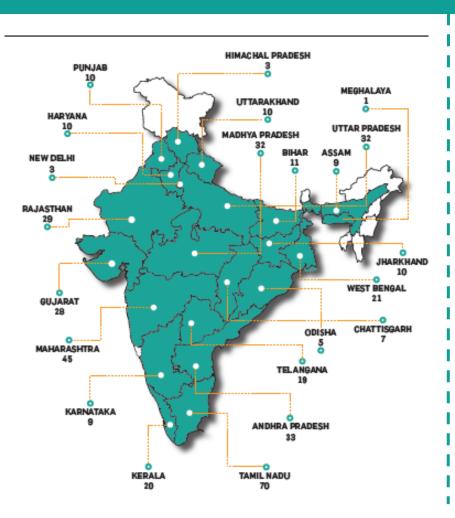
#### Yield and Cost Profile



Notes: 1. Basis HFC financials
Nos in INR crore

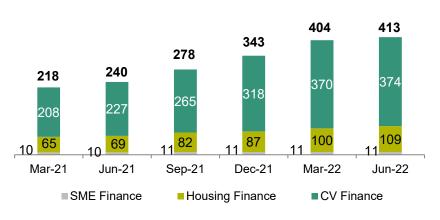
### Significant footprint creating runway for growth





#### 413 branches across 22 states

\* Some branches have multiple operating segments







### Salil Bawa

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