

Q2 2015 Results Conference Call

Sound business performance

Marcus Kuhnert, CFO



Disclaimer



Cautionary Note Regarding Forward-Looking Statements

This communication may include "forward-looking statements." Statements that include words such as "anticipate," "expect," "should," "would," "intend," "project," "seek," "believe," "will," and other words of similar meaning in connection with future events or future operating or financial performance are often used to identify forward-looking statements. All statements in this communication, other than those relating to historical information or current conditions, are forward-looking statements. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in the Private Securities Litigation Reform Act of 1995. These forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond control of Merck KGaA, Darmstadt, Germany, which could cause actual results to differ materially from such statements.

Risks and uncertainties relating to the proposed transaction with Sigma-Aldrich Corporation ("Sigma-Aldrich") include, but are not limited to: the risk that regulatory or other approvals required for the transaction are not obtained or are obtained subject to conditions that are not anticipated; competitive responses to the transaction; litigation relating to the transaction; uncertainty of the expected financial performance of the combined company following completion of the proposed transaction; the ability of Merck KGaA, Darmstadt, Germany, to achieve the cost-savings and synergies contemplated by the proposed transaction within the expected time frame; the ability of Merck KGaA, Darmstadt, Germany, to promptly and effectively integrate the businesses of Sigma-Aldrich and Merck KGaA, Darmstadt, Germany; the effects of the business combination of Merck KGaA, Darmstadt, Germany, and Sigma-Aldrich, including the combined company's future financial condition, operating results, strategy and plans; the implications of the proposed transaction on certain employee benefit plans of Merck KGaA, Darmstadt, Germany, and Sigma-Aldrich; and disruption from the proposed transaction making it more difficult to maintain relationships with customers, employees or suppliers.

Additional risks and uncertainties include, but are not limited to: the risks of more restrictive regulatory requirements regarding drug pricing, reimbursement and approval; the risk of stricter regulations for the manufacture, testing and marketing of products; the risk of destabilization of political systems and the establishment of trade barriers; the risk of a changing marketing environment for multiple sclerosis products in the European Union; the risk of greater competitive pressure due to biosimilars; the risks of research and development; the risks of discontinuing development projects and regulatory approval of developed medicines; the risk of a temporary ban on products/production facilities or of non-registration of products due to non-compliance with quality standards; the risk of an import ban on products to the United States due to an FDA warning letter; the risks of dependency on suppliers; risks due to product-related crime and espionage; risks in relation to the use of financial instruments; liquidity risks; counterparty risks; market risks; risks of impairment on balance sheet items; risks from pension obligations; risks from product-related and patent law disputes; risks from antitrust law proceedings; risks from drug pricing by the divested Generics Group; risks in human resources; risks from e-crime and cyber attacks; risks due to failure of business-critical information technology applications or to failure of data center capacity; environmental and safety risks; unanticipated contract or regulatory issues; a potential downgrade in the rating of the indebtedness of Merck KGaA, Darmstadt, Germany, or Sigma-Aldrich and its impact on goodwill impairment evaluations; the impact of future regulatory or legislative actions; and the risks and uncertainties detailed by Sigma-Aldrich with respect to its business as described in its reports and documents filed with the U.S. Securities and Exchange Commission (the "SEC").

The foregoing review of important factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included elsewhere, including the Report on Risks and Opportunities Section of the most recent annual report and quarterly report of Merck KGaA, Darmstadt, Germany, and the Risk Factors section of Sigma-Aldrich's most recent reports on Form 10-K and Form 10-Q. Any forward-looking statements made in this communication are qualified in their entirety by these cautionary statements, and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences to, or effects on, us or our business or operations. Except to the extent required by applicable law, we undertake no obligation to update publicly or revise any forward-looking statement, whether as a result of new information, future developments or otherwise.



Agenda

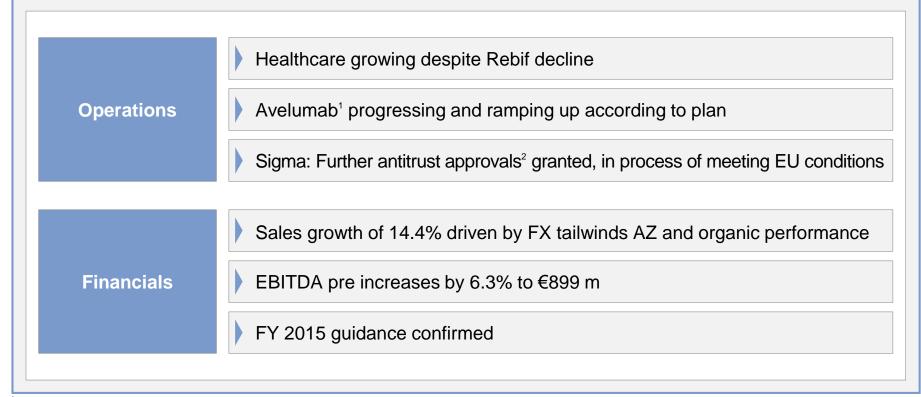
Executive summary

Financial review

Outlook and guidance

Q2 2015: Highlights





Avelumab = proposed International Non-proprietary Name (INN), formerly referred to as anti-PD-L1 mAb (MSB0010718C);

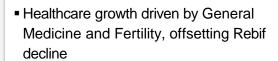
²EU: subject to conditions and commitments as agreed with the EU

A sound quarter

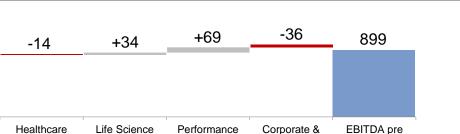


Q2 2015 YoY net sales	Organic	Currency	Portfolio	Total
Healthcare	1.5%	7.8%	0.0%	9.2%
Life Science	6.2%	11.2%	0.0%	17.3%
Performance Materials	-0.4%	16.8%	10.7%	27.2%
Merck Group	2.2%	10.2%	1.9%	14.4%

Q2 YoY EBITDA pre contributors [€ m]



- Biopharma demand in all regions supports Life Science growth
- Performance Materials growth driven by FX and AZ



Materials

Other

Q2 2015

- Healthcare affected by Humira royalty loss, Rebif decline and higher R&D costs
- Life Science increase supported by strong organic performance
- Performance Materials reflects FX benefits, AZ and favorable product mix
- Corporate EBITDA pre impacted by hedging losses

Totals may not add up due to rounding

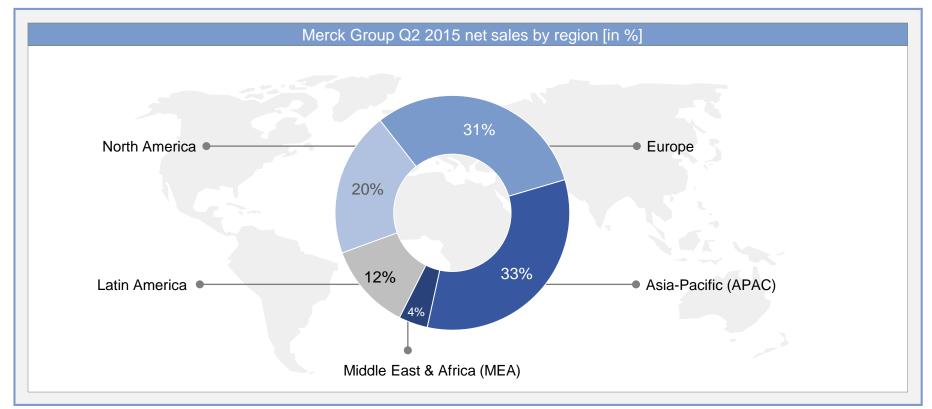
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EBITDA pre

Q2 2014

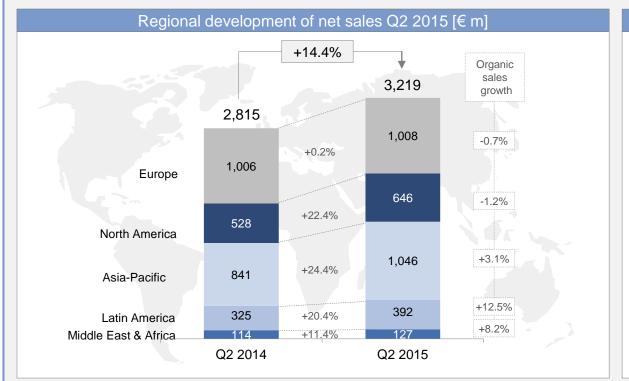
Asia-Pacific largest region – China and India main growth drivers





Organic growth in APAC and LatAm more than offsets Rebif decline in mature markets





Regional details

- Reported sales growth reflects strong currency tailwinds
- Europe and North America organically lower: Rebif decline mitigated by biopharma demand in Life Science
- All businesses contribute to organic growth in Asia-Pacific
- Double-digit organic growth in Latin America driven by General Medicine and Consumer Health

Totals may not add up due to rounding



Agenda

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Q2 2015 overview



[€ m]	Q2 2014	Q2 2015	Δ
Net sales	2,815	3,219	14.4%
EBITDA pre Margin (% of sales)	846 30.0%	899 27.9%	6.3%
EPS pre [€]	1.16	1.30	12.1%
Operating cash flow	429	326	-24.0%
[€ m]	Dec 31, 2014	June 30, 2015	Δ
Net financial debt	559	-567	n.m.
Working capital	2,356	2,527	7.2%
Employees	39,639	40,192	1.4%

Q2	20	15	

- Higher EBITDA pre, but margin softens due to royalty income loss, Rebif decline and higher R&D
- EPS pre increase supported by improved financial result*
- Cash flow impacted by higher tax and interest payments and cash-out for R&D terminations
- Net cash position driven by operating cash flow and cash-in from Sigma hedging
- Working capital increase mainly attributable to organic growth and FX

Totals may not add up due to rounding; "YoY change mainly driven by swing in time value of Long-Term Incentive Program (LTIP)

Reported EPS benefits from higher EBIT and change in financial result



[€ m]	Q2 2014	Q2 2015	Δ
EBIT	441	501	13.7%
Financial result	-50	-41	-18.7%
Profit before tax	391	461	17.9%
Income tax	-85	-115	35.3%
Tax rate (%)	21.7%	24.9%	
Net income	303	343	13.2%
EPS (€)	0.70	0.79	12.9%

Reported results

- EBIT increases driven by higher
 EBITDA pre and AZ inventory step-up last year
- Tax rate in line with guidance range of 23-25%

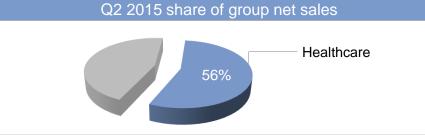
Totals may not add up due to rounding

Healthcare: Organic growth driven by strong General Medicine and Consumer Health



[€ m]			Q2 2014	Q2 2	2015
Net sales			1,651	1,	803	
Mar	keting and	selling		-660	-	730
Adn	nin			-63		-69
R&E				-316	-	358
EBI	Т			277		267
EBI	TDA			484		461
EBI	TDA pre			493		480
Mar	gin (% of s	sales)		29.9%	26	.6%
		Ne	et sales bi	idge		
	€1,651 m	1.5%	7.8%	0.0%	€1,803 m	
	Q2 2014	Organic	Currency	Portfolio	Q2 2015	

- Ongoing Rebif decline due to volume losses in Europe and U.S.
- Erbitux recovering slight organic decline versus high prior year base
- General Medicine and Fertility remain key growth drivers
- CH driven by Neurobion in LatAm and local brands in Europe
- Marketing and selling expenses mainly driven by FX
- R&D costs reflects ramp-up of Avelumab* and other focus programs as well as promising earlier stage pipeline candidates
- Profitability decreases due to loss of Humira royalties,
 Rebif decline and investments in R&D



Healthcare includes Merck Serono, Consumer Health, Biosimilars and Allergopharma;

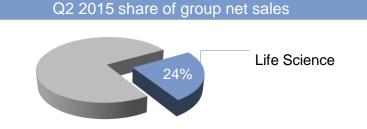
Avelumab = proposed International Non-proprietary Name (INN), formerly referred to as Anti-PD-L1 mAb (MSB0010718C)

Life Science: Process Solutions fuels organic growth



[€ m]				Q2 2014	Q2	2015
Net sales				659		773
Marketing and selling			-205		-244	
Adm	in			-26		-28
R&D)			-39		-49
EBIT	Γ			75		87
EBIT	DA			150	170	
EBIT	TDA pre			166	200	
Marg	gin (% of s	sales)		25.2%	2	5.9%
		Ne	et sales br	idge		
	€659 m	6.2%	11.2%	0.0%	€773 m	
	Q2 2014	Organic	Currency	Portfolio	Q2 2015	

- Process Solutions with strong organic growth mainly driven by biopharma demand for viral clearance and purification products
- Lab water consumables and biomonitoring remain main drivers of solid organic performance of Lab Solutions
- Bioscience slightly negative as research content business remains soft across all regions
- Increase in cost base is mainly attributable to FX
- EBITDA pre benefits from volume growth in Process Solutions and price increases across the portfolio

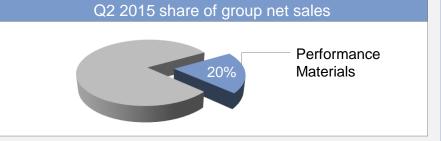


Performance Materials: Strong FX tailwinds support profitability



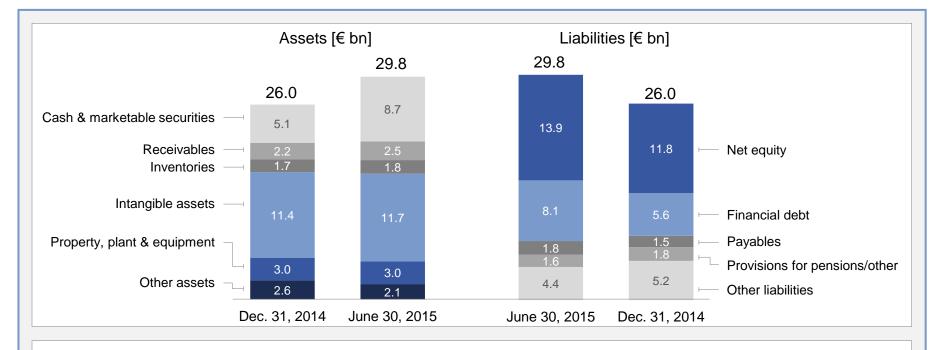
[€ m]				Q2 2014	Q2	2015
Net sales				506		643
Marketing and selling			-49		-53	
Admi	in			-15		-14
R&D				-39		-49
EBIT	•			137		238
EBIT	DA			178		299
EBIT	DA pre			226		295
Marg	in (% of s	sales)		44.7%	43	5.9%
		Ne	et sales br	idge		
	€506 m	-0.4%	16.8%	10.7%	€643 m	
		0.170				
	Q2 2014	Organic	Currency	Portfolio	Q2 2015	

- Strong sales reflect FX tailwinds and portfolio effect
- Liquid Crystals with solid volumes in flagship technologies (PS-VA, IPS and UB-FFS), partially offset by shrinking TN-TFT market
- Integrated Circuits shows sound volume development driven by trend towards miniaturization & number of chips produced
- Significant EBITDA pre increase driven by FX, AZ and product mix



Balance sheet reflects Sigma financing measures





Issuance of USD bonds in March impacts cash and debt

- Increase in cash additionally reflects gain from Sigma hedging
- FX development accounts for ~€1 bn total balance sheet increase

Underlying operating cash flow remains solid



[€ m]	Q2 2014	Q2 2015	Δ
Profit after tax	306	346	40
D&A	326	343	17
Changes in provisions	-42	-70	-28
Changes in other assets/liabilities	-150	-270	-120
Other operating activities	-10	3	13
Changes in working capital	-1	-25	-24
Operating cash flow	429	326	-103
Investing cash flow	-1,233	1,860	3,093
thereof Capex on PPE	-85	-93	-8
Financing cash flow	-855	-174	682

Casn	TIOW	arivers	

- Changes in provisions reflect payments for LY R&D terminations
- Changes in other assets/liabilities mainly attributable to higher tax and interest payments
- Investing cash flow contains cash-in from Sigma hedging; LY reflects purchase of AZ
- Financing cash flow Q2 2014 contains payment for outstanding AZ shares

Totals may not add up due to rounding



Agenda

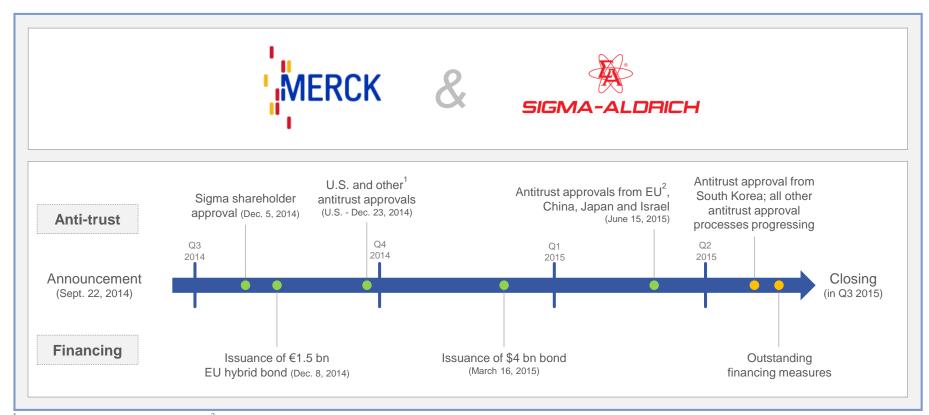
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Sigma-Aldrich – Update





¹Russia, Serbia, Ukraine, Taiwan, South Africa; ²Subject to conditions and commitments as agreed with the EU

Sigma-Aldrich – thorough preparation bolsters integration plans



Integration Planning Office



- Preparation of integration has begun immediately after the announcement
- All work streams & functions in place for swift & smooth launch of integration

Organizational structures

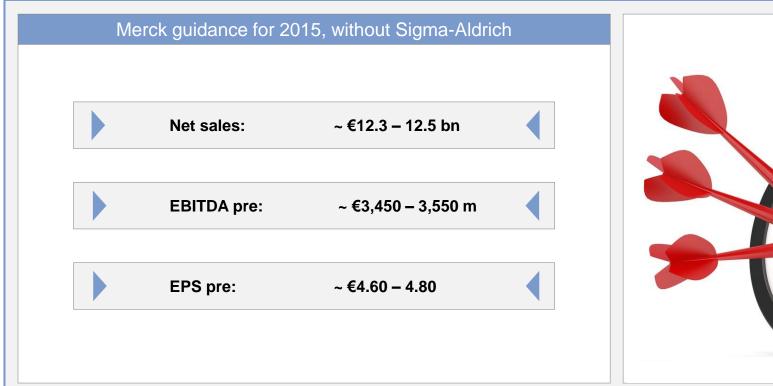


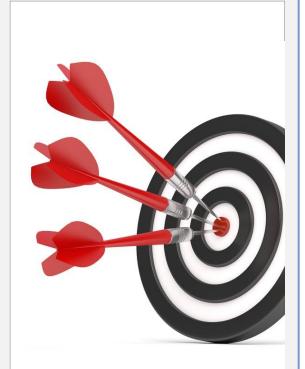
- New business organization structure determined
- Future leadership team consisting of well-balanced mix between Sigma-Aldrich and Merck managers

Goal: Focusing on smooth and seamless integration without disruption

Full-year 2015 guidance confirmed







2015 business sector guidance







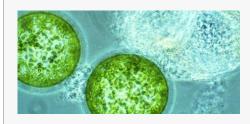
Net sales

Organically stable

FBITDA pre

~ €1.9 – 2.0 bn

Life Science*



Net sales

Moderate organic growth

EBITDA pre

~ €740 – 760 m

Performance Materials



Net sales

Slight organic growth

EBITDA pre

~ €1.06 – 1.1 bn



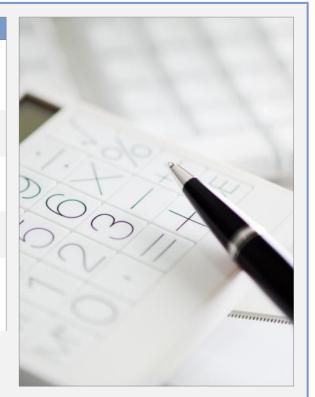


Appendix

Additional financial guidance 2015

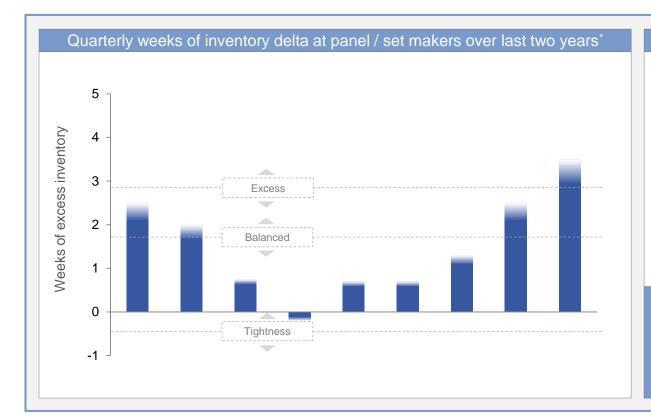


Further finance	cial details
Merck Group royalty, license and commission income in 2015	~€300 m
Corporate & Other EBITDA pre	~ -€300 – -350 m
Underlying tax rate	~23% to 25%
Capex on PPE	~€550 m
Hedging/USD assumption	2015 & 2016 hedge rate ~30% at EUR/USD ~1.22 to 1.26
2015 Ø EUR/USD assumption	~1.10 – 1.15



Display industry shows higher channel inventory levels





Inventory dynamics

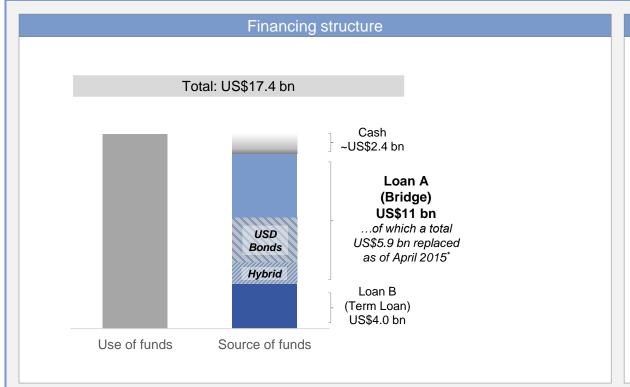
- Downstream inventory levels high
- Stock levels need to be monitored

Inventories high but underlying growth trends remain intact

*Illustration; Source: Merck and GfK Research (May 2015)

Solid structure to finance Sigma-Aldrich transaction





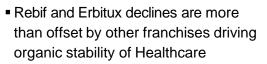
Update on funding structure

- Acquisition 100% cash & debt financed
- Intention to replace the bridge until closing of acquisition through various capital markets transactions
- Accomplished transactions:
 - Dec. 2014: ~US\$1.9 bn hybrid bond
 - March 2015: US\$4 bn USD bond
- Strong combined cash flows available for rapid deleveraging
- Strong investment grade rating maintained
- Expected financing costs below 2%

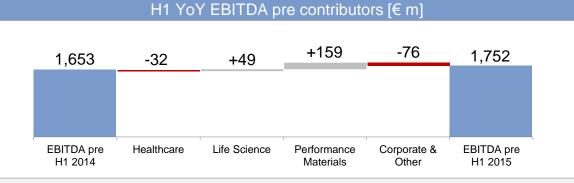
Top-line growth driven by FX, AZ and organic performance of Life Science



H1 2015 YoY net sales	Organic	Currency	Portfolio	Total
Healthcare	0.9%	7.5%	0.0%	8.4%
Life Science	4.8%	10.5%	-0.4%	14.9%
Performance Materials	0.5%	15.9%	22.4%	38.8%
Merck Group	1.8%	9.6%	3.6%	15.0%



- Life Science benefits from ongoing biopharma demand
- Performance Materials driven by FX tailwinds, AZ and LC volume growth



- Healthcare affected by Humira royalty loss, Rebif decline and higher R&D costs
- Increase in Life Science softened by significant USD cost base
- Performance Materials contains FX benefits and AZ
- Hedging losses reduce Corporate EBITDA pre

Totals may not add up due to rounding

H1 2015: Overview



[€ m]	H1 2014	H1 2015	Δ
Sales	5,443	6,261	15.0%
EBITDA pre Margin (% of sales)	1,653 30.4%	1,752 28.0%	6.0%
EPS pre [€]	2.32	2.43	4.7%
Operating cash flow	838	605	-27.8%
[€ m]	Dec 31, 2014	June 30, 2015	Δ
Net financial debt	559	-567	n.m.
Working capital	2,356	2,527	7.2%
Employees	39,639	40,192	1.4%

H1 2015

- Sales increase mainly driven by FX,
 AZ and organic performance
- EBITDA pre increases, while margin softens due to royalty loss, Rebif decline, higher R&D spending
- Operating cash flow burdened by higher tax and interest payments
- Net cash position driven by operating cash flow and cash-in from realization of Sigma hedging instrument
- Working capital increase mainly attributable to organic growth and FX

Reported EPS stable despite Sigma financing costs



[€ m]	H1 2014	H1 2015	Δ	
EBIT	909	981	7.9%	■ EBI ⁻ and
Financial result	-85	-141	-66.5%	■ Fina inter
Profit before tax	824	840	1.9%	■ Tax of 23
Income tax	-191	-209	9.4%	
Tax rate (%)	23.2%	24.9%		
Net income	628	625	-0.5%	
EPS (€)	1.45	1.44	-0.7%	

Reported results

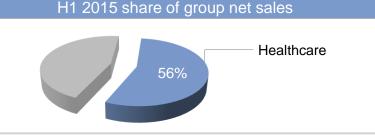
- EBIT reflects increased EBITDA pre and higher exceptionals last year
- Financial result impacted by higher interest expenses (hybrid & USD bond)
- Tax rate in line with guidance range of 23-25%

Healthcare: Investments in future growth



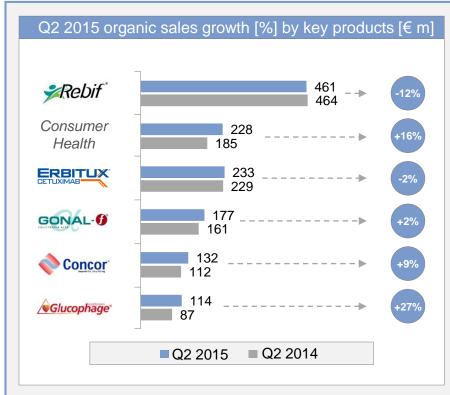
[€ m]			H1 2014	∐ 1	2015
[€ m]					
Net sales			3,220		3,490
Marketing and	selling		-1,269		1,390
Admin			-121		-135
R&D			-620		-706
EBIT		549		536	
EBITDA			951		910
EBITDA pre			973		941
Margin (% of	sales)		30.2%	2	7.0%
	Ne	et sales br	idge		
€3,220 m	0.9%	7.5%	0.0%	€3,490 m	
H1 2014	Organic	Currency	Portfolio	H1 2015	

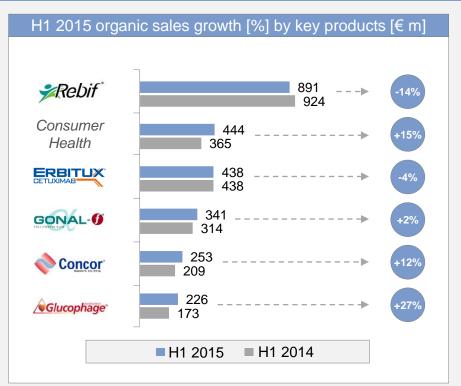
- Expected Rebif decline driven by volume losses in EU & U.S.
- Erbitux soft, mainly affected by tender phasing and mandatory EU pricing cuts as well as tough Q2 comparables
- General Medicine and Fertility remain key growth drivers
- Consumer Health with strong organic growth as new marketing concept fuels demand - especially for Neurobion in Latin America
- Investments in growth markets and FX drive higher M&S spending
- R&D reflects ramp-up of priority projects and earlier stage pipeline
- EBITDA pre and margin lower, as loss of Humira royalties, Rebif decline and investments in R&D outweigh currency tailwinds



Healthcare organic growth by franchise/product

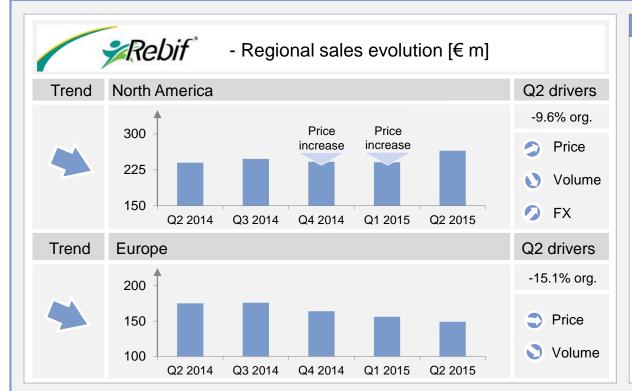






Rebif: Defending the franchise – competitive pressure in the U.S. and Europe



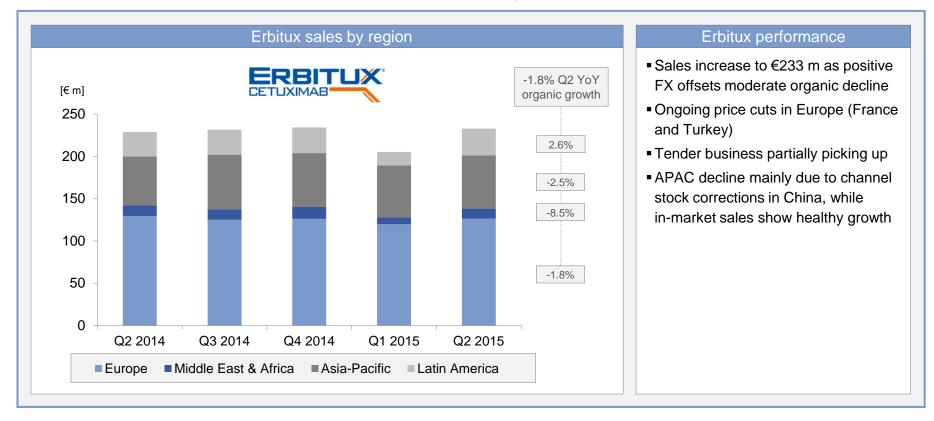


Rebif performance

- Rebif sales of €461 m in Q2 benefiting from FX tailwinds
- Organic decline of -12.0% due to lower volumes slightly mitigated by U.S. pricing
- Competition from orals main factor of U.S. and European volume decline
- Recent U.S. price increases supporting performance

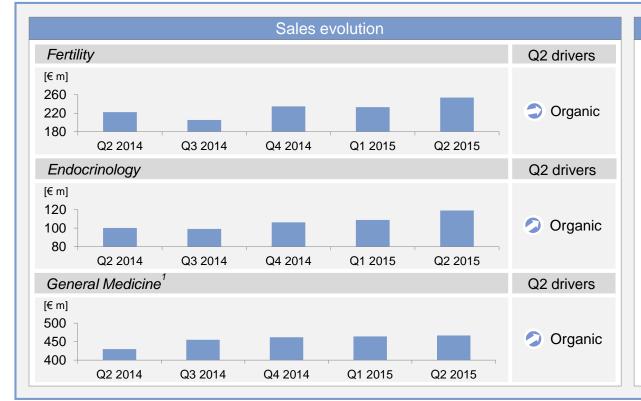
Erbitux: Challenging market environment drives moderate performance amid tough base





Strong growth in General Medicine, Fertility and Endocrinology





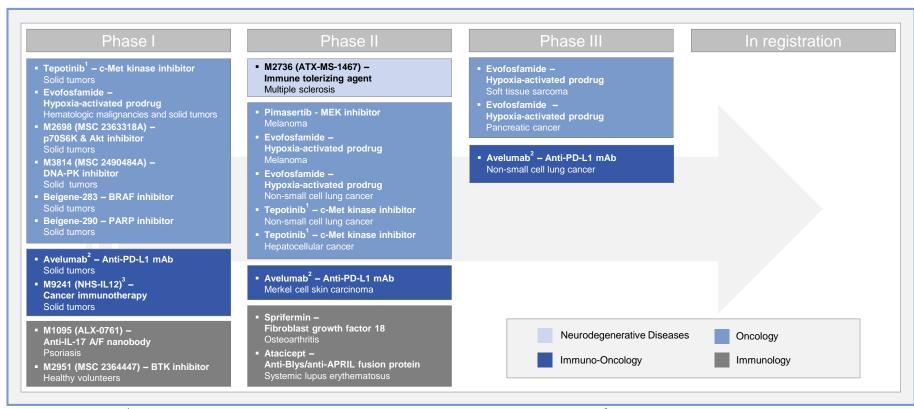
Q2 drivers

- Organic growth of Fertility driven by higher demand in Middle East and strong Gonal-f sales in Japan
- Endocrinology with good development of Saizen in LatAm² & Serostim in U.S. as well as for Kuvan in Europe
- Concor shows ongoing good demand in Latin America as well as Asia
- Thyroid products with strong development across all major markets
- Glucophage posts strong growth across the world, supported by low base due to supply chain issues LY
- Repatriation in Russia: Glucophage and Euthyrox growing above market

¹includes "Cardiometabolic Care & General Medicine and Others"; ²Latin America

Merck Serono pipeline





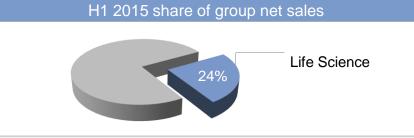
Pipeline as of 31 July, 2015; ¹Tepotinib is the proposed International Nonproprietary Name (INN) for the c-Met kinase inhibitor (MSC 2156119J); ²Avelumab = proposed International Non-proprietary Name (INN), formerly referred to as anti-PD-L1 mAb (MSB0010718C); ³Sponsored by the National Cancer Institute (USA)

Life Science: Sound organic performance fueled by ongoing demand for Process Solution products



[€ m]	€ m]		H1 2014	H1 2015
Net sales			1,315	1,511
Marketing and	selling		-415	-477
Admin			-54	-59
R&D			-78	-94
EBIT			162	170
EBITDA		314	334	
EBITDA pre		335	384	
Margin (% of s	ales)		25.5%	25.4%
Net sales bridge				
€1,315 m	4.8%	10.5%	-0.4%	€1,511 m
H1 2014	Organic	Currency	Portfolio	H1 2015

- Process Solutions drives divisional growth mainly due to strong demand from biopharma for single-use and purification products
- Lab Solutions with moderate organic growth especially in lab water consumables and biomonitoring
- Bioscience slightly negative as good development of protein detection is offset by softness for research content products
- Ongoing investments in R&D several product launches in H1
- EBITDA pre benefits from FX tailwinds and organic growth, partially offset by investments in marketing and selling

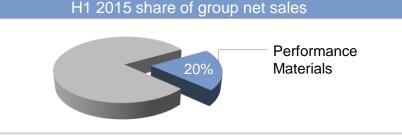


Performance Materials: Healthy trends and strong currency tailwinds drive top-line growth



[€ m]		H1 2014	H1 2015	
Net sales		908	1.260	
Marketing an	d selling		-85	-99
Admin			-22	-32
R&D			-76	-95
EBIT			289	452
EBITDA		357	572	
EBITDA pre		413	572	
Margin (% of	sales)		45.5%	45.4%
Net sales bridge				
€908 m	0.5%	15.9%	22.4%	€1,260 m
H1 2014	Organic	Currency	Portfolio	H1 2015

- Strong sales mainly reflect portfolio effect and FX tailwinds
- Liquid Crystals volume trends remain largest organic contributor
- Innovative UB-FFS mode main driver in LC*; ongoing demand for high-end TVs benefits flagship technologies (PS-VA & IPS)
- Pigments softer lower volumes of Functional Materials more than offset good growth of automotive coatings (Xirallic)
- Integrated Circuits supports organic performance with sound volume development especially in dielectrics and silica business
- Significant EBITDA pre increase driven by AZ, currency tailwinds and positive product mix



Operating cash flow burdened by tax payment for upfront payment from Pfizer



[€ m]	H1 2014	H1 2015	Δ
Profit after tax	633	631	-2
D&A	628	669	41
Changes in provisions	-89	20	109
Changes in other assets/liabilities	-182	-501	-319
Other operating activities	-4	-18	-13
Changes in working capital	-148	-197	-49
Operating cash flow	838	605	-233
Investing cash flow	-134	2,252	2.386
thereof Capex	-142	-167	-25
Financing cash flow	-848	2,114	2,962

Cash flow drivers	
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- D&A increase due to AZ
- Changes in provisions reflect higher litigation provisions
- Higher tax payments and release of Pfizer accruals main drivers of changes in other assets/liabilities
- Changes in working capital driven by higher inventories due to increased business activity
- Investing cash flow contains cash-in from Sigma hedging instrument as well as sale of financial assets
- Financing cash flow includes U.S. dollar bonds and repayment of eurobond; LY reflects purchase of AZ

Exceptionals in Q2 2015



Exceptionals in EBIT					
[€ m]	Q2 20	014	Q2 2015		
	Exceptionals	thereof D&A	Exceptionals	thereof D&A	
Healthcare	12	3	21	2	
Life Science	15	0	30	0	
Performance Materials	48	0	-3	0	
Corporate & Other	5	0	9	0	
Total	81	3	56	2	

Totals may not add up due to rounding

Exceptionals in H1 2015



Exceptionals in EBIT					
[€ m]	H1 20	014	H1 2015		
	Exceptionals	thereof D&A	Exceptionals	thereof D&A	
Healthcare	26	4	32	2	
Life Science	21	0	50	0	
Performance Materials	56	0	0	0	
Corporate & Other	16	0	21	0	
Total	119	4	104	2	

Totals may not add up due to rounding

Financial calendar



Date	Event
November 12, 2015	Q3 2015 Earnings release
March 8, 2016	Q4 2015 Earnings release
April 29, 2016	Annual General Meeting
May 19, 2016	Q1 2016 Earnings release



Investor Relations contact details





Constantin Fest Head of Investor Relations +49 6151 72-5271 constantin.fest@merckgroup.com



Alessandra Heinz Assistant Investor Relations +49 6151 72-3321 alessandra.heinz@merckgroup.com



Svenja Bundschuh Assistant Investor Relations +49 6151 72-3744 svenja.bundschuh@merckgroup.com



Eva Sterzel
Private Investors / AGM / CMDs / IR Media
+49 6151 72-5355
eva.sterzel@merckgroup.com



Annett Weber
Institutional Investors / Analysts
+49 6151 72-63723
annett.weber@merckgroup.com



Julia Schwientek Institutional Investors / Analysts +49 6151 72-7434 julia.schwientek@merckgroup.com



Olliver Lettau Institutional Investors / Analysts +49 6151 72-34409 olliver.lettau@merckgroup.com

Email: investor.relations@merckgroup.com

Web: www.investors.merck.de

Fax: +49 6151 72-913321