# TANFAC INDUSTRIES LIMITED ANNUAL REPORT 2009–2010



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**DIRECTORS** Selvi Apoorva, IAS Shri A.K. Agarwala Shri V.T. Moorthy Shri Lalit Naik Shri B. Elangovan Shri A.M. Swaminathan, IAS [Retd.] Shri M.R. Sivaraman, IAS [Retd.] Dr. Pragnya Ram Dr. Shankar Narasimhan Shri Kannan K Unni Shri T.S. Raghavan Shri R. Karthikeyan SENIOR EXECUTIVE Shri Suresh Sodani - Joint President Shri S.R. Rajan- CFO & Asst. Vice President [Fin. & Comcl.] COMPANY SECRETARY Shri D.M. Thiyagesh **AUDITORS** M/s. Bhaskaran & Krishnan Chartered Accountants K-92 Anna Nagar East Chennai - 600 102 Phone No. 044-26285283 M/s. Singhi & Co., **Chartered Accountants** No.1 Philips Street Chennai - 600 001 Phone No.044-42621416 **BANKERS** State Bank of India State Bank of Mysore Indian Overseas Bank **IDBI Bank Limited** CITI Bank N.A. **HDFC Bank Limited** REGISTERED OFFICE AND WORKS Plot No.14, SIPCOT Industrial Complex Cuddalore - 607 005 Cuddalore Dist. TAMIL NADU Phone: 04142-239001 to 239005 : 04142-239008 E-Mail: mohan.srinivasan@adityabirla.com CORPORATE OFFICE Oxford Centre, First Floor No.66 Sir C.P. Ramaswamy Road Alwarpet Chennai - 600018 Phone: 044-24990451/24990464 Fax : 044-24993583 Email: chandramohanan.d@adityabirla.com

### NOTICE OF THE THIRTY SIXTH ANNUAL GENERAL MEETING

NOTICE is hereby given that the 36th Annual General Meeting of TANFAC INDUSTRIES LIMITED will be held on Monday the 2<sup>nd</sup> August, 2010 at 3.00 P.M. at the Registered Office of the Company at 14, SIPCOT Industrial Complex, Kudikadu, Cuddalore - 607005.

### **ORDINARY BUSINESS**

- To receive, consider and adopt the Audited Balance Sheet of the Company as at 31st March, 2010 and the Profit and Loss Account for the year ended on that date and the Reports of the Directors and the Auditors thereon.
- 2. To appoint a Director in place of Shri A.K. Agarwala, who retires by rotation and being eligible, offers himself for re-appointment
- 3. To appoint a Director in place of Shri M.R. Sivaraman, who retires by rotation and being eligible, offers himself for re-appointment.
- 4. To appoint a Director in place of Dr. Shankar Narasimhan, who retires by rotation and being eligible, offers himself for re-appointment.
- To consider and if thought fit, to pass with or without modification, the following resolution as a SPECIAL RESOLUTION:-"RESOLVED THAT M/s. Bhaskaran & Krishnan and M/s. Singhi & Co., Chartered Accountants, Chennai, the retiring Auditors, be and are hereby re-appointed as Auditors of the Company to hold office till the conclusion of the next Annual General Meeting on a revised remuneration of Rs.1,50,000/- (Rupees One Lakh Fifty Thousand only) plus applicable taxes to be shared by them equally besides travelling and other out of pocket expenses."

### SPECIAL BUSINESS:

- To consider and, if thought fit, to pass, with or without modification, the following resolution as an ORDINARY RESOLUTION:
  - "RESOLVED THAT Selvi Apoorva, IAS, be and is hereby appointed as a Director of the Company liable to retire by rotation."
- 7. To consider and, if thought fit, to pass, with or without modification, the following resolution as an ORDINARY RESOLUTION:
  - "RESOLVED THAT Shri Lalit Naik, be and is hereby appointed as a Director of the Company liable to retire by rotation."
- To consider and, if thought fit, to pass, with or without modification, the following resolution as an ORDINARY RESOLUTION:
  - "RESOLVED THAT Shri B. Elangovan, be and is hereby appointed as a Director of the Company liable to retire by rotation."
- 9. To consider and, if thought fit, to pass, with or without modification, the following resolution as a SPECIAL RESOLUTION;

"RESOLVED THAT subject to the provisions of Sections 198, 269 and 387 read with Schedule XIII and other applicable provisions, if any, of The Companies Act, 1956, approval be and is hereby given for the appointment of Shri Lalit Naik as Manager of the Company with effect from 22.01.2010 for a period of five years [i.e. 22.01.2010 to 21.01.2015] subject to such approvals as may be necessary."

> By Order of the Board For TANFAC INDUSTRIES LIMITED

> > (D.M. THIYAGESH)

SR. MANAGER (FINANCE AND ACCOUNTS)

AND COMPANY SECRETARY

Place: Chennai Date: 14.05.2010

5.



### NOTICE OF THE THIRTY SIXTH ANNUAL GENERAL MEETING (Contd.)

### NOTES:

- The Register of Members and Share Transfer Books of the Company will remain closed from 26.7.2010 (Monday) to 02.8.2010 (Monday) both days inclusive.
- A Member entitled to attend and vote at the Meeting is entitled to appoint a proxy to attend and vote instead of himself/herself and the proxy need not be a member.
- The Form of Proxy shall be deposited at the Registered Office of the Company not less than 48 hours before the commencement of the Meeting.
- An Explanatory Statement as required by Section 173 of the Companies Act, 1956, in respect of item Nos. 2 to 9 is set out in the annexure.
- 5. Members holding shares in multiple folios in physical mode are requested to apply for consolidation to our Registrar and Transfer Agent (RTA) viz., M/s. Integrated Enterprises (India) Limited, Kences Towers, Second Floor, No.1, Ramakrishna Street, Off. North Usman Road, T. Nagar, Chennai 600 017. All documents relating to share transfer, transmission, change of address, change of bank account details may be sent directly to our above RTA.
- Members desirous of obtaining any information as regards Accounts and operations of the Company are requested to write at least one week before the meeting so that the same could be complied in advance.
- Pursuant to Section 205A of The Companies Act, 1956, all dividends upto the financial year 2001-2002, which remain unclaimed have been transferred to Central Government' Investors Education and Protection Fund Account.
- Pursuant to the provisions of Section 205A of the Companies Act, 1956, as amended, dividends for the financial year ended 31st

- March, 2003, which remain unpaid or unclaimed for a period of 7 years will be transferred to the Investor Education and Protection Fund of the Central Government. Accordingly the unpaid dividend for the year 2002 2003 will be transferred to Central Government on 02.8.2010.
- Members, who have not encashed their dividend warrants for the financial year ended 31st March, 2003 and thereafter may claim the unclaimed dividend directly from the Company. The Shareholders can send their request letter directly to the Company's Registered Office at 14, SIPCOT Industrial Complex, Cuddalore - 607005.
- As on 31.3.2010, 86.77% of the Company's shares have been dematerialized. Members who have not yet dematerialized their shares, may please get their shares dematerialized immediately.
- 11. As per the provisions of The Companies Act, 1956 as amended upto date, facility for making nominations is now available to INDIVIDUALS holding shares in the Company. The Nomination Form-2B prescribed by the Government can be obtained from RTA of the Company.
- 12. SEBI vide its circular ref. no MRD/ DoP/Cir-05/2009 dated 20.05.2009 has clarified that for securities market transactions and off-market/ private transactions involving transfer of shares in physical form of listed companies, it shall be mandatory for the transferee(s) to furnish a copy of PAN card to the Company / RTAs for registration of such transfer of shares irrespective of the amount of such transaction.

Hence, Shareholders are requested to send a self certified copy of PAN along with share transfer deed duly filled to avoid rejection of shares under objection, directly to our Registrar and Transfer Agent, viz., M/s. Integrated Enterprises [India] Limited, Kences Towers, No.1 Ramakrishna Street, Off. North Usman Road, T. Nagar, Chennai – 600 017.

# EXPLANATORY STATEMENT PURSUANT TO SECTION 173(2) OF THE COMPANIES ACT, 1956.

### ITEM NO.2

Shri A.K. Agarwala, Director, retires by rotation and being eligible, offers himself for reappointment. Pursuant to requirement of the listing agreement of the Stock Exchanges relating to Corporate Governance, a statement showing details of the above Director is attached herewith.

### ITEM NO.3

Shri M.R. Sivaraman, IAS [Retd.], Director, retires by rotation and being eligible, offers himself for reappointment. Pursuant to requirement of the listing agreement of the Stock Exchanges relating to Corporate Governance, a statement showing details of the above Director is attached herewith.

### ITEM NO.4

Dr. Shankar Narasimhan, Director, retires by rotation and being eligible, offers himself for reappointment. Pursuant to requirement of the listing agreement of the Stock Exchanges relating to Corporate Governance, a statement showing details of the above Director is attached herewith.

### ITEM NO.5

As per Section 224-A of the Companies Act, 1956, if 25% or more of the subscribed capital of the Company is held by the Central or State Government, Public Financial Institutions or Nationalised Banks or General Insurance Companies, the appointment or re-appointment of the Auditors shall be made by a Special Resolution. Since more than 25% of the Subscribed Capital of the Company is held by Tamilnadu Industrial Development Corporation Limited (TIDCO), a Government Company, the appointment of Auditors has to be made by a Special Resolution and accordingly the Special Resolution as set out in Item No.5 is recommended for adoption by the Members.

### ITEM NO.6

Selvi Apoorva, IAS, Special Secretary to Government, Industries Department, Government

of Tamilnadu has been nominated as a Director on the Board with effect from 14.5.2010, in terms of Section 260 of The Companies Act, 1956. She vacates her office at the forthcoming Annual General Meeting. Notice under Section 257 of The Companies Act, 1956, along with requisite deposit has been received from a Member of the Company signifying her intention to propose the candidature of Selvi Apoorva, IAS, for the office of Director of the Company.

Details of Selvi Apoorva, IAS, pursuant to requirement of the listing agreement with the Stock Exchanges, relating to Corporate Governance, are given in the statement attached.

The Company will immensely benefit from the rich experience of Selvi Apoorva, IAS. The necessary letter of consent has been received from Selvi Apoorva, IAS, pursuant to section 264(1) of the Companies Act, 1956.

None of the Directors, other than Selvi Apoorva, IAS, is interested in the resolution.

### ITEM NO.7

Shri Lalit Naik, Business Head [Chemicals Business], Aditya Birla Group, has been nominated as a Director on the Board with effect from 22.1.2010, in terms of Section 260 of The Companies Act, 1956. He vacates his office at the forthcoming Annual General Meeting. Notice under Section 257 of The Companies Act, 1956, along with requisite deposit has been received from a Member of the Company signifying his intention to propose the candidature of Shri Lalit Naik, for the office of Director of the Company.

Details of Shri Lalit Naik, pursuant to requirement of the listing agreement with the Stock Exchanges, relating to Corporate Governance, are given in the statement attached.

The Company will immensely benefit from the rich experience of Shri Lalit Naik. The necessary letter of consent has been received from Shri Lalit Naik,



# EXPLANATORY STATEMENT PURSUANT TO SECTION 173(2) OF THE COMPANIES ACT, 1956. (Contd.)

pursuant to section 264(1) of the Companies Act, 1956.

None of the Directors, other than Shri Lalit Naik, is interested in the resolution.

### ITEM NO.8

Shri B. Elangovan, General Manager, TIDCO, has been nominated as a Director on the Board with effect from 23.10.2009, in terms of Section 260 of The Companies Act, 1956. He vacates his office at the forthcoming Annual General Meeting. Notice under Section 257 of The Companies Act, 1956, along with requisite deposit has been received from a Member of the Company signifying his intention to propose the candidature of Shri B. Elangovan for the office of Director of the Company.

Details of Shri B. Elangovan pursuant to requirement of the listing agreement with the Stock Exchanges, relating to Corporate Governance, are given in the statement attached.

The Company will benefit immensely from the rich experience of Shri B. Elangovan. The necessary letter of consent has been received from

Shri B. Elangovan pursuant to section 264(1) of the Companies Act, 1956.

None of the Directors, other than Shri B. Elangovan, is interested in the resolution.

### ITEM NO.9

It is proposed to appoint Shri Lalit Naik as Manager of the Company [as defined under Section 2(24) of The Companies Act, 1956] pursuant to Section 269 read with Schedule XIII of the Act with effect from 22nd January, 2010.

As the appointment of Manager requires approval in the General Meeting pursuant to Sections 198, 269 and 387 of The Companies Act, 1956, read with Schedule XIII as amended, the resolution as set out in Item No.9 is recommended for adoption by the Members.

None of the Directors, other than Shri Lalit Naik, is interested in the resolution.

This explanatory statement together with the terms of appointment, mentioned in the accompanying Notice should be treated as an abstract under Section 302 of The Companies Act, 1956, in respect of the contract to be entered into between the Company and Shri Lalit Naik.

By Order of the Board For **TANFAC INDUSTRIES LIMITED** 

(D.M. THIYAGESH)
SR. MANAGER (FINANCE AND ACCOUNTS)
AND COMPANY SECRETARY

Place : Chennai Date : 14.05.2010

# **ANNEXURE TO NOTICE**

TANFAC INDUSTRIES LIMITED
Details of Directors seeking appointment/reappointment in Annual General Meeting scheduled to be held on 02.8.2010

| Name of Director  | SHRI A.K. AGARWALA  | SHRI M.R. SIVARAMAN, IAS   | DR. SHANKAR NARASIMHAN                             | SELVI APOORVA, IAS   | SHRI LALIT NAIK   | SHRI B. ELANGOVAN   |
|---|---|--|--|--|---|---|
| Date of Birth   | 01.07.1933  | 31.3.1940  | 19.8.1959  | 18.01.1965   | 18.10.1961  | 24.4.1964   |
| Date of Appointment   | 12.11.1980  | 23.01.2006   | 24.4.2007  | 14.05.2010   | 22.01.2010  | 23.10.2009  |
| Expertise in specific functional areas  | Business Executive  | Held various senior positions in<br>Central/State Goverments                   | Professor – Dept. of Chemical<br>Engg, IIT Chennai | Government Service   | Business Executive  | Government Service  |
| Qualification   | B.COM., F.C.A, L.L.B  | M.A. [Economics]   | B.Tech, M.S. Ph.D [Chem. Egg.]                     | M.A. (History), M.Phil   | B.Tech [Chem.], MBA   | ME (Mech)   |
| List of outside Directorship held   | DIRECTOR:  1. HINDALCO Industries Ltd.  2. Aditya Brid Chemicals India] Ltd.  3. Udyog Services Ltd.  4. Brid Insurance Advisory Services Ltd.  Services Ltd.  5. Novelis Inc, Canada | CHAIRMAN:  1. Nalech Pvt.td. DIRECTOR: 1. Creative Eve ttd 2. Yash Air Pvt.ttd |  | CHAIRMAN AND MANAGING DIRECTOR-IN-CHARGE: 1. Southern Structurals Ltd. DIRECTOR: 1. Taminadu Industrial Explosivess Ltd. 2. Taminadu Industrial Investment Corporation Ltd. Corporation Ltd. 1. Taminadu Cements Corporation Ltd. 1. Taminadu Cements Corporation Ltd. 4. Taminadu Salt Corporation Ltd. 5. TICEL Bio Park Ltd | DIRECTOR:<br>1. Aditya Birla Chemicals (India)<br>Limited     | DIRECTOR:  1. Arkoam Castings & Forgings 2. Sakthi Sugars Ltd. 3. Taminadu Telecommunications Ltd. 4. Southern Petrochemical Industries Corporation Limited 5. Jayamkondam Lipinte Power Corporation Limited 6. Marmathaa Rezitles Ltd. 7. Asian Bearing Ltd. |
| Chairman/Member of the<br>Committee of the Board of<br>Directors of the Company                               |   | Member: 1. Audit Committee 2. Investor Relation Committee                      | Member:<br>1. Audit Committee                      |  | Member:<br>1.Audit Committee<br>2.Investor Relation Committee |   |
| Chairman/Member of the Committees of Director of other Companies in which he is a Director a. Audit Committee | ·   | Member:<br>1. Greative Eye   |  |  |   | Member:<br>1. Tamilnadu Telecommunications<br>Ltd.  |
| b. Securities Committee/<br>Investors Grievance<br>Com-mittee   |   |  |  |  |   | Member:<br>1. Tamilnadu Telecommunications<br>Ltd.  |
| c. Finance Committee  | Member:<br>1. HINDALCO Inds. Ltd.<br>2. Novelis Inc, Canada   |  |  |  |   |   |
| d. Remuneration Committee   |   | Member:<br>1. Creative Eye Ltd   |  |  |   |   |



### MANAGEMENT DISCUSSION AND ANALYSIS

### MANAGEMENT DISCUSSION AND ANALYSIS

- From the Chairman to the Shareholders

### PERFORMANCE REVIEW:

(Rs. in Crores)

|  | Financial Year 2009-10 | Financial Year 2008-09 |
|--|------------------------|------------------------|
| Sales  | 147.90                 | 216.69                 |
| Other Income (including operating income)                      | 2.19                   | 4.14                   |
| Operating Expenditure Profit before Depreciation, Interest and | 149.04                 | 209.95                 |
| Taxation (PBDIT)   | 1.04                   | 10.88                  |
| Interest:  |                        |                        |
| - Working Capital  | 6.32                   | 4.34                   |
| - Term Loan  | 0.94                   | 1.02                   |
|  | 7.26                   | 5.36                   |
| Depreciation   | 5.23                   | 3.97                   |
| Profit before Tax (PBT)  | [11.45]                | 1.54                   |
| Tax - Current Tax [MAT - 2008-09]                              | -                      | 0.15                   |
| - Fringe Benefit Tax   | -                      | 0.17                   |
| Profit/[Loss] after current tax                                | [11.45]                | 1.23                   |
| - Deferred Tax/Reversal  | -1.67                  | 0.43                   |
| Profit/[Loss] after Tax  | [9.78]                 | 0.80                   |

### **OVERVIEW**

The Company's performance has been constrained due to -

- Steep drop in demand for Aluminum Fluoride and realization
- Lower demand for specialty fluorides
- Poor realization for Sulphuric Acid
- Technical difficulties relating to new organic products being implemented
- Provisions on account of past liabilities treated as contingent liability earlier

To an extent, the increased sales of Hydrofluoric Acid countered lower volumes of Aluminum Fluoride.

### SAIES VOLUME AND REVENUE:

During the year under review, Sales turnover has been lower by 32% as compared to the previous year due to lower sales volume of Aluminum fluoride and a steep fall in realizations of all products.

Export turnover fell to Rs.39.51 Crores viz a viz Rs. 71.05 Crores in the previous year, registering a decrease of 44%.

### PROFIT BEFORE TAX (PBT):

Loss before tax - Rs.11.45 Crores (Previous year Profit before tax Rs.1.54 Crores).

### OTHER INCOME:

Other income including, operating income, export benefit was lower at Rs.2.19 Crores as compared to Rs.4.14 Crores in the previous year, a drop of 47%.

### INTEREST:

Interest charges are higher at Rs.7.26 Crores as compared to Rs.5.36 Crores in the previous year mainly due to higher working capital requirement met through short term borrowings, interest on term loan availed for meeting diversification projects.

### MANAGEMENT DISCUSSION AND ANALYSIS (Contd.)

### **DEPRECIATION:**

Depreciation was higher at Rs. 5.23 Crores as compared to Rs.3.97 Crores in the previous year, due to additions to fixed assets.

### INCOME TAX

Tax provision for current year including fringe benefit tax stands at Rs. Nil (previous year Rs.0.32 Crore). Deferred Tax credit Rs.1.67 Crores (Previous year Deferred Tax Rs.0.43 Crore)

### RISK MANAGEMENT:

### **OPERATIONAL RISK:**

Your Company's most significant exposure relates to US Dollar since key raw material viz. Fluorspar and Sulphur are being imported. Also your Company carries a direct risk on the C&F price of Fluorspar and Sulphur. Fluorspar import is being controlled by the Chinese Govt. through licensing fees. Any variation in licensing fees affects the C&F price of Fluorspar. Similarly the demandsupply position of sulphur determines the sulphur price. The prices of these key raw material are significantly influenced by global economic conditions, which can fluctuate and could have an impact on your Company's margins and cash flows. Our management of these fluctuations is important in terms of our overall cost competitiveness and management of margins and cash flows.

We plan to continue to work closely with our key suppliers in mitigating the impact of the lack of liquidity in the market. We intend to continue to purchase forward contracts for raw material as appropriate. We continue to actively manage fluctuations in input costs and are accelerating our cost reduction programmes.

## PRICE REALISATION FOR FINISHED PRODUCTS:

Your Company carries a direct risk on the selling price of its key products like Aluminium Fluoride (AIF3) and HF Acid which is determined by market forces.

### FOREIGN EXCHANGE RISK:

Your Company hedges its net foreign exchange

risk adequately.

### CREDIT RISK:

Your Company manages the credit risk through a careful evaluation of customers and extension of credit to customers, depending on the risk profile of the customers.

### ATTRITION OF TALENTED PEOPLE

Attracting and retaining talented employees is essential to the successful delivery of our strategy and success in the market place. To counter the risk, the Company believes in providing an environment where individuals can achieve their goals, both professionally and personally. Your Company ensures the right resources and capabilities to compete effectively. Your Company has made investments in training and development which are aimed at equipping our employees for their challenging roles.

# RISK MANAGEMENT AND INTERNAL CONTROL SYSTEM

Your Company has a detailed enterprise wide risk management system in place. During the year, the Board of Directors through the Audit Committee has reviewed the assessment of risk internal controls and disclosure controls and procedures that operate in the Company and have considered effectiveness and remedial actions where applicable for the year covered by this report and upto the date of its approval by the Board of Directors. These procedures are periodically reviewed to ensure that the management controls risks through a properly defined frame work.

Our Group Corporate Audit Cell plays a key role in providing to both operating management and the Boards, an objective view and reassurance of the effectiveness of the risk management and related control systems and processes, outcomes and disclosure, including –

- Status of risk management and control and management's response
- Report on business risk and positive assurance on operating controls and corporate policies and a quarterly review of business risk and safeguards



### MANAGEMENT DISCUSSION AND ANALYSIS (Contd.)

 Deviation, if any, from standard operating practices and its remedial measure

### ADEQUATE INTERNAL CONTROLS:

Your Company has designed a system of internal controls with the objective of safeguarding the Company's assets, ensuring that transactions are properly authorized and providing significant assurances at reasonable cost of the integrity, objectivity and reliability of financial information. The management duly considers and takes appropriate action on recommendations made by the statutory auditors, internal auditors and independent audit committee Members of the Company.

### OUTLOOK:

The effect of economic slow down continued during the first half of the year. We are witnessing some improvement in the second half of the year. The Company continued to face stiff competition from China in most of its products. Our strategy would be to increase volumes of higher contributing products and optimize production of products which are giving very low or insignificant contribution. We will continue to focus on moving up the value chain in speciality products where we can have competitive advantage and grow our sales volumes and margins.

We are exploring new markets for our products as well as working on various cost reduction initiatives which should improve your Company's performance in 2010-11. This will also enable us to move on the growth path and utilize our capacities to the fullest extent. By working on our strengths and improving on some of our weakness, we are optimistic that outlook for the financial year 2010-11 will be better than the financial year 2009-10.

### **EXPORTS:**

Your Company endeavors continuously to increase its export revenue. We are optimistic on the outlook for exports in the immediate future.

### DOMESTIC MARKET:

The order book position for AIF3, HF Acid and Speciality Fluorides for the current year is

satisfactory. Our thrust on improved price realization, market expention, new product development, focus on operational efficiency and cost competitiveness will ensure sustainable growth in the long term.

# SAFETY, HEALTH AND ENVIRONMENT PROTECTION (SHE):

Your Company is committed to following Safety, Health and Environmental Management Systems.

Your Company was primarily responsible for conducting Off-Site Emergency mock drills during July, 2009 in coordination with The District Collectorate, Inspector of Factories and National Disaster Management Authority [NDMA]. The same was well appreciated by the District Authorities.

Your Company is certified Occupational Health and Safety Assessment Series (OHSAS) 18001:2007 and re-certified for ISO 9001 – 2000 and ISO 14001 – 2004 environment Management System Standards by Det Norske VERITAS (DNV) India. Your Company engaged M/s. Chilworth Safety & Risk Management Pvt Ltd., U.K. to conduct risk monitoring behavior based safety, to eliminate unsafe activities completely.

We ensure that economic considerations do not compromise Safety and Environment Protection measures. Identifying activities that offer scope for conserving energy, water, reducing chemical consumption norms and recycling water and waste in process are ongoing initiatives.

Your Company continuously updates safety management and risk management to carry out Hazop study for the existing and new project. Accordingly safety Management programmes are implemented.

Your Company motivates employees, workers and contract workmen through training and retraining on safety aspects and also rewards best performers.

Your Company carries out safety management programmes to upgrade safety standards. Your Company periodically conducts onsite mock drills and actively coordinates with local government /

### MANAGEMENT DISCUSSION AND ANALYSIS (Contd.)

other nearby companies for off site emergency mock drill.

### **MANAGEMENT POLICY**

We, at Tanfac Industries Limited are committed to continual improvement of the processes of Management System effecting Quality, Cost, and Delivery & Environmental Impact to prevent pollution and to comply with requirements of customers and interested parties and the public.

### MANAGEMENT OBJECTIVE

Your Company's Management Policy entails:

- Meeting Customer needs and expectations.
   Compliance with all applicable Environmental Regulations and other related requirements.
- Continual improvement of QMS & EMS through monitoring of performance indicators, identifying and updating Environmental Aspects, Implementing Management Programmes & Promoting Pollution Prevention.
- Establishing and Reviewing Management objectives at function level to meet contemporary requirements for improvement of the Management System.
- Elimination of waste and conserve resources like Raw Materials, Energy and Water.
- Involvement of people to achieve better Work Environment and Culture.

- To provide value for money to our customers by continuous up-gradation of technology and enhanced productivity by Bench Marking with the World Best.
- Maintaining a Safe and Healthy Work Environment.
- Minimizing customer complaints and improving customer perception / feed back.
- Communicating the policy to all persons working for or on behalf of the organization.

Environment Management Cell ensures effective implementation of the policy. Management allocates necessary resources on priority.

### **CAUTIONARY STATEMENT:**

Statements in the 'Management Discussion and Analysis' section describing the Company's objectives, projections, estimates, expectations or predictions may be 'forward-looking statements' within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand-supply conditions, finished goods prices, raw material availability and prices, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and the countries within which the Company conducts business and other factors such as litigation and labour negotiations.



### REPORT ON CORPORATE GOVERNANCE

(Pursuant to Clause 49 of the Listing Agreement)

### **CORPORATE GOVERNANCE:**

Tanfac Industries Limited (TANFAC) is committed to the adoption of best governance practices and its adhenrence in the true sprit, at all times. Our governance philosophy rests on five basic tenets, viz., Board Accountability to the Company and Shareholders, strategic guidance and effective monitoring by the Board, protection of minority interests and rights, equitable treatment of all Shareholders as well as superior transparency and timely displosure.

TANFAC Industries Limited, a Joint Venture of the Aditya Birla Group with Tamilnadu Industrial Development corporation Limited (TIDCO), has taken appropriate steps to comply with the coroporate governance code, keeping in view the interests of all stakeholders. The Corporate Governance system helps firms control and direct operations, as key parts of the governance framework such as audit and finance functions to generate value on a sustained basis.

Your Company conducts its affairs with its stakeholders, government and society at large in a transparent manner. It endorses full disclosure of material facts, independence of the Board and fair play with all stakeholders.

Your Company's compliance with requirements is presented in the subsequent sections of this Report.

### **MANDATORY REQUIREMENTS:**

### COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The Company's philosophy of Corporate Governance is aimed at assisting the management of the Company in the efficient conduct of its business and in meeting its obligations to stakeholders, and is guided by a strong emphasis on transparency, accountability and integrity. The Company has adopted a codified Corporate Governance Charter, which is in line with the best practice and meets all the relevant legal and regulatory requirements. All Directors and employees are bound by the Code of Conduct that sets out the fundamental standards to be followed in all actions carried out on behalf of the Company.

- Appropriate composition and size of the Board, with each Director bringing in key expertise in different areas.
- Proactive flow of information to the members of the Board and Board committees to enable effective discharge of their fiduciary duties.
- Ethical business conduct by the management and employees.
- > Full fledged systems and processes for internal controls on all operations, risk management and financial reporting.
- Timely and accurate disclosure of all material operational and financial information to the stakeholders.
- The Securities and Exchange Board of India (SEBI) through clause 49 of the listing agreement with the stock exchanges regulates corporate governance for listed companies.

### I. BOARD OF DIRECTORS

### Composition of the Board

TANFAC's Board consists of Twelve Non-Executive Directors. Of these, six Directors are 'Independent' i.e. they have no business relation with the Company.

### Board/Committee position as on 31.03.2010 :

| Name of Director                       | Executive/<br>Non-Executive/ | N        | RSHIP HELD                    |          |                               |
|--|------------------------------|----------|-------------------------------|----------|-------------------------------|
|  | Independent                  | PUBLIC   |                               | PRIVATE  |                               |
|  |                              | DIRECTOR | CHAIRMAN/<br>VICE<br>CHAIRMAN | DIRECTOR | CHAIRMAN/<br>VICE<br>CHAIRMAN |
| Shri A.K. Agarwala                     | Non-Executive                | 4        | -                             | -        | -                             |
| SHRI P. Sivasankaran, IAS <sup>1</sup> | Non Executive                | 4        | -                             | -        | -                             |
| Shri V.T. Moorthy                      | Independent                  | 1        | -                             | -        | -                             |
| Shri Lalit Naik*2                      | Non-Executive                | -        | -                             | -        | -                             |
| Shri K.K. Maheshwari*2                 | Non-Executive                | 7        | -                             | -        | -                             |
| Shri K.R. Viswanathan <sup>3</sup>     | Non-Executive                | 3        | -                             | -        | -                             |
| Shri R. Karthikeyan <sup>4</sup>       | Non-Executive                | 12       | -                             | -        | -                             |
| Shri S.J. Chiru, IAS <sup>5</sup>      | Non-Executive                | 9        | -                             | -        | -                             |
| Shri B. Elangovan <sup>6</sup>         | Non-Executive                | 7        | -                             | -        | -                             |
| Dr. Pragnya Ram                        | Non-Executive                | -        | -                             | -        | -                             |
| Shri A.M. Swaminathan IAS (Retd.)      | Independent                  | -        | -                             | -        | -                             |
| Shri M.R. Sivaraman, IAS (Retd.)       | Independent                  | 1        | -                             | 1        | 1                             |
| Shri Kannan K Unni                     | Independent                  | 3        | -                             | -        | 1                             |
| Dr. Shankar Narasimhan                 | Independent                  | -        | -                             | -        | -                             |
| Shri T.S. Raghavan <sup>7</sup>        | Independent                  | 8        | 1                             | -        | -                             |

<sup>\*</sup> Employee of other group companies

Independent Director means a Director defined as such under Clause 49 of the Listing Agreement.

<sup>&</sup>lt;sup>1</sup>has been withdrawn by TIDCO w.e.f. 23.10.2009

<sup>&</sup>lt;sup>2</sup>has been appointed as Non Executive Director in place of Shri K.K. Maheshwari w.e.f. 22.01.2010

<sup>&</sup>lt;sup>3</sup>has been withdrawn by TIDCO w.e.f.08.5.2009

<sup>&</sup>lt;sup>4</sup>has been nominated by TIDCO w.e.f. 08.05.2009

<sup>&</sup>lt;sup>5</sup> has been withdrawn by TIDCO w.e.f. 23.10.2009

<sup>&</sup>lt;sup>6</sup> has been nominated by TIDCO w.e.f.23.10.2009

<sup>&</sup>lt;sup>7</sup> has been appointed as an Independent Director w.e.f. 18.7.2009



### **Details of Board Meetings and Attendance**

The Board met four times during the past year and agenda papers were circulated well in advance of each meeting of the Board of Directors. The working of our unit and statements containing the status of the various matters pursuant to Corporate Governance practices, as required by Clause 49 of the listing agreement with the Stock Exchanges were placed before the Board.

| Date of Board Meeting          | Place     | No. of Directors present |
|--------------------------------|-----------|--------------------------|
| 8 <sup>th</sup> May, 2009      | CHENNAI   | 9 OUT OF 11              |
| 18 <sup>th</sup> July, 2009    | CUDDALORE | 8 OUT OF 12              |
| 23 <sup>rd</sup> October, 2009 | CHENNAI   | 10 OUT OF 11             |
| 22 <sup>nd</sup> January, 2010 | CHENNAI   | 9 OUT OF 12              |

### **Details of Remuneration to Board of Directors**

| Name of Director                 | Relationship<br>with other<br>Directors | Business<br>relation-<br>ship with<br>the<br>Company<br>if any | Remuneration paid during 2009-2010 (All figures in Rupees) |                   |                 |        |
|----------------------------------|---|--|--|-------------------|-----------------|--------|
|                                  |   |  | Sitting<br>fees @  | Salary &<br>Perks | Commis-<br>sion | Total  |
| Shri A.K. Agarwala               | Non-Executive                           | NIL  | 80000  | -                 | -               | 80000  |
| SHRI P. Sivasankaran, IAS        | Non Executive                           | NIL  | -  | -                 | -               | -      |
| Shri V.T. Moorthy                | Independent                             | NIL  | 120000   | -                 | -               | 120000 |
| Shri Lalit Naik                  | Non-Executive                           | NIL  | 20000  | -                 | -               | 20000  |
| Shri K.K. Maheshwari             | Non-Executive                           | NIL  | 150000   | -                 | -               | 150000 |
| Shri K.R. Viswanathan            | Non-Executive                           | NIL  | -  | -                 | -               | -      |
| Shri R. Karthikeyan              | Non-Executive                           | NIL  | 190000   | -                 | -               | 190000 |
| Shri S.J. Chiru, IAS             | Non-Executive                           | NIL  | -  | -                 | -               | -      |
| Shri B. Elangovan                | Non-Executive                           | NIL  | 40000  | -                 | -               | 40000  |
| Dr. Pragnya Ram                  | Non-Executive                           | NIL  | 40000  | -                 | -               | 40000  |
| Shri A.M.Swaminathan IAS (Retd.) | Independent                             | NIL  | 220000   | -                 | -               | 220000 |
| Shri M.R. Sivaraman, IAS (Retd.) | Independent                             | NIL  | 220000   | -                 | -               | 220000 |
| Shri Kannan K Unni               | Independent                             | NIL  | 40000  | -                 | -               | 40000  |
| Dr. Shankar Narasimhan           | Independent                             | NIL  | 180000   | -                 | -               | 180000 |
| Shri T.S. Raghavan               | Independent                             | NIL  | 60000  | -                 | -               | 60000  |
|                                  | l .                                     | 1  | I  |                   | I               | I      |

<sup>@</sup> includes sitting fee paid for committee meetings

### **CODE OF BUSINESS CONDUCT**

The Company has adopted a Code of Business Conduct and Ethics (the "code"), which applies to all employees and Directors of the Company. It is the responsibility of all employees and Directors to familiarize themselves with this code and comply with its standards.

The code of business conduct and ethics and procedure has been posted on the Company's website www.tanfac.com

The Board and the senior management affirm compliance with the code of business conduct and ethics annually. A certificate from our Director, Shri Lalit Naik, whose appointment as Manager in terms of Schedule XIII of The Companies Act, 1956, to be placed before the Members for their approval at the ensuing Annual General Meeting, to this effect is given in the report.

### **COMPLIANCE REVIEWS:**

TANFAC has a dedicated team and a defined framework to review compliance with all laws applicable to the Company. The compliance status is periodically updated for the senior management team. Presentations are scheduled periodically in the Audit Committee Meetings on the compliance status.

All Board members and senior management personnel are requested to affirm compliance with the code on an annual basis. A declaration to this effect signed by the CEO has been appended in the annual report.

### II. COMMITTEES OF THE BOARD

The Board Committees appointed focus on specific areas and make informed decisions within the authority delegated. Each Committee is guided by its charter, which defines its composition, scope and authority. The Committees also makes specific recommendations to the Board on various matters from time to time. All decisions and recommendations of the Committees are placed before the Board for information or for approval. The Company has two Board level committees, namely:

- 1. Audit Committee
- 2. Investors' Relation Committee

### **AUDIT COMMITTEE**

The Audit Committee assists the Board in fulfilling their responsibilities in respect of the Company's financial statement, risk management and internal control arrangements, compliance with legal and regulatory requirements, the performance, qualifications and independence of external (statutory) auditors and the performance of internal audit function. The Board of Directors has entrusted the Audit Committee to supervise these processes and thus ensure accurate and timely disclosures that maintain the transparency, integrity and quality of financial control and reporting. The primary responsibilities of the Audit Committee are to:

- Supervise the financial reporting process;
- > Review the financial results prior to placing them before the Board along with related disclosures and filing requirements;
- Review the adequacy of internal controls in the Company, including the plan, scope and performance of the internal audit function;
- Discuss with management the Company's major policies with respect to risk assessment and risk management;
- Hold discussions with statutory auditors on the nature and scope of audits and any view that they have about the financial control and reporting processes;
- Ensure compliance with accounting standards and with listing requirements with respect to the financial statements.



### Internal Audit function:

The Committee reviewed the Group Corporate Audit department's audit plan for the year and approved its budget and resource requirements. The Committee carried out a formal evaluation of the performance of the internal audit function. Limited review of report by the Statutory Auditors for all quarters excluding last quarter as required in terms of Clause 41 of listing agreement has been conducted by the statutory auditors. This is in accordance with the Standard on Review Engagement (SRE) 2400, engagements to Review Financial Statements issued by the Institute of Chartered Accountants of India. The Auditors have confirmed that they were satisfied with the effectiveness of the function.

The Audit Committee consists of six Non-Executive Directors, of which four Directors are Independent.

During the year under review, the audit committee met four times to deliberate on various matters and the details of attendance by the committee members are as follows:

| Name of Member                      | No. of Meetings |          |  |  |
|-------------------------------------|-----------------|----------|--|--|
|                                     | Held            | Attended |  |  |
| Shri A.M. Swaminathan, IAS (Retd.)* | 4               | 4        |  |  |
| Shri K.K. Maheshwari                | 4               | 3        |  |  |
| Shri R. Karthikeyan                 | 4               | 3        |  |  |
| Shri M.R. Sivaraman, IAS (Retd.)    | 4               | 4        |  |  |
| Shri Kannan K Unni                  | 4               | 1        |  |  |
| Dr. Shankar Narasimhan              | 4               | 4        |  |  |

<sup>\*</sup> Chairman of the Committee

### SHAREHOLDERS COMMITTEE:

The Share Transfer Committee has an Investors Relations Committee, empowered to perform all the functions of the Board in relation to the handling of investors' grievance.

Its' primarily focus on -

- To approve and monitor share transfers, transmission, splitting and consolidation of shares, issue of duplicate share certificates and rematerialisation of securities by the Company.
- To look into Investors' complaints and address their redressal relating to the above subjects, non-receipt of annual reports, dividend etc.
- To ensure compliance of Code of Conduct for Prevention of Insider Trading formulated by the Company as per Securities and Exchange Board India (SEBI) Regulations.
- ❖ To monitor work done by RTA and corporate actions related work

The Composition of the committee is as follows:

- 1. Shri A.M. Swaminathan, IAS (Retd.)
- 2. Shri V.T. Moorthy
- 3. Shri K.K. Maheshwari
- 4. Shri R. Karthikeyan and
- 5. Shri M.R. Sivaraman, IAS (Retd.)

The Investors' Relation Committee met four times at the Board level. The details of attendance by the Committee Members are as follows:

| Name of Member                      | No. of Mee | No. of Meetings |  |  |
|-------------------------------------|------------|-----------------|--|--|
|                                     | Held       | Attended        |  |  |
| Shri K.K. Maheshwari                | 4          | 3               |  |  |
| Shri R. Karthikeyan                 | 4          | 3               |  |  |
| Shri V.T. Moorthy                   | 4          | 4               |  |  |
| Shri M.R. Sivaraman, IAS (Retd.)    | 4          | 4               |  |  |
| Shri A.M. Swaminathan, IAS (Retd.)* | 4          | 4               |  |  |

<sup>\*</sup> Chairman of the Committee

Shri D.M. Thiyagesh, Company Secretary acts as Secretary to the Committee and is also the Compliance Officer for the Company.

During the year, No Shareholders' complaints were received.

### ISIN:

International securities identification number (ISIN) is a unique identification number of traded scrip. This number has to be quoted in each transaction relating to the dematerialized equity shares of the Company. The ISIN of the equity shares of the Company is **INE639B01015**.

Madras Stock Exchange Limited [MSE], the Regional Stock Exchange, where the Company's shares are listed has made an internal arrangement with National Stock Exchange of India Limited [NSE] to facilitate MSE listed companies for trading at NSE on a national level. Accordingly, your Company shares are traded on NSE under 'permitted to trade', with effect from 2<sup>nd</sup> March, 2010. **NSE SYMBOL: TANFACIND** 

### Persons holding over 1% of the shares as on 31.3.2010 :

| SL.NO. | NAME                            | NO. OF SHARES HELD | % TO SHARES |
|--------|---------------------------------|--------------------|-------------|
| 1.     | FOUR DIMENSIONS SEC.(INDIA) LTD | 385023             | 3.86        |
| 2.     | AJIT SINGH CHAWLA (HUF)         | 384655             | 3.86        |
| 3.     | KAMAL MAVJI VISARIA             | 213869             | 2.14        |
|        | TOTAL                           | 983547             | 9.86        |

### SECRETARIAL AUDIT:

For each quarter of the financial year 2009-2010, Shri V. Raamanaathan, a qualified Practicing Company Secretary has carried out secretarial audit to reconcile the total admitted capital with NSDL and CDSL and total issued and listed capital. The audit reports confirm that the total issued/paid up equity capital is in line with the total number of shares in physical form and the total number of dematerialised shares held with NSDL/CDSL.

### **III. OTHER DISCLOSURES**

Details of related party transactions

There are no material transactions with related parties that require separate disclosure. A comprehensive list of related party transactions as required by the Accounting Standards (AS) 18 issued by the Institute of Chartered Accountants of India, forms part of Note No.15(B) of Schedule 21 of the Accounts in the Annual Report.

- Pecuniary relationship or transactions of the Non-Executive Directors

  There is no material pecuniary transaction with any Non-Executive as well as Independent Directors
  of the Company that requires a separate disclosure.
- Details of the use of proceeds from public issues, rights issues, preferential issues, etc.



No funds have been raised through issue of equity or debt in the form of public or rights or preferential issues.

Details of information on appointment of new directors:

A brief resume, nature of expertise in specific functional areas, names of companies in which the person already holds directorship and membership of committees of Board of Directors, forms part of the Notice of the Annual General Meeting, annexed to this Annual Report.

Details of non-compliance, penalties, strictures imposed on the Company by Stock Exchange or SEBI or any statutory authority on any matter related to capital markets, during the last three years.

- None -

### Disclosure on No. of shares and convertible instruments held by Non Executive Directors :

The Company has not issued any convertible debentures. However, the shares held by Non Executive Director as on 31.3.2010 is as under:

Shri A.K. Agarwala - 1150 shares

### Means of communication

| Half year report sent to each household of Shareholders  | <br>NO   |
|--|--|
| Quarterly results –<br>Which newspapers normally published in  | <br>BUSINESS LINE/ MAKKAL KURAL<br>(REGIONAL LANGUAGE)   |
| Any Web site, where displayed  | <br>Information with regard to Quarterly Unaudited/Annual Audited Results, Shareholding pattern, Annual Reports published by SEBI's website www.sebiedifar.nic.in has been discontinued w.e.f. 1.4.2010 and the relevant listing clause has been deleted. BSE has inserted a new clause to access data that are available in erstwhile SEBI edifar in the interest of the public. Instead, Shareholders can access these details from the Bombay Stock Exchange website, www.bseindia.com, where your Company shares are listed. |
| Presentation made to Institutional Investors or To analyst/Are they available on the company website | NO   |
| Whether Management Discussion and<br>Analysis Report is a part of annual report<br>or not            | <br>YES  |
| Whether Corporate Governance Report forms part of the Annual Report                                  | <br>YES  |

### ANNUAL GENERAL MEETING (AGM):

Current AGM: Date, time and venue

| YEAR    | LOCATION                | DATE      | TIME      |
|---------|-------------------------|-----------|-----------|
| 2009-10 | Regd. Office: CUDDALORE | 02.8.2010 | 3.00 P.M. |

### Location and time, where last three General Meetings held:

| YEAR    | TYPE | LOCATION                | DATE       | TIME      |
|---------|------|-------------------------|------------|-----------|
| 2008-09 | AGM  | Regd. Office: CUDDALORE | 24.8.2009  | 2.00 P.M. |
| 2007-08 | AGM  | Regd. Office: CUDDALORE | 18.7.2008  | 3.00 P.M. |
| 2006-07 | AGM  | Regd. Office: CUDDALORE | 13.07.2007 | 3.00 P.M. |

### Directors attendance details for last Annual General Meeting dated 24.8.2009:

- 1. Shri K.K. Maheshwari
- 2. Shri V.T. Moorthy
- 3. Shri R. Karthikeyan
- 4. Shri A.M. Swaminathan
- 5. Shri M.R. Sivaraman
- 6. Shri Kannan K Unni
- 7. Shri T.S. Raghavan
- 8. Dr. Shankar Narasimhan

### **Postal Ballot**

Were put through postal ballot last year
 Details of voting pattern
 Person who conducted the postal ballot exercise
 Proposed to be conducted through postal ballot
 Will be done as per law

### IV. NON-MANDATORY RECOMMENDATIONS ALREADY IMPLEMENTED BY THE COMPANY

Shareholders approval to the resolution(s) is sought by Postal Ballot wherever so required by law.

N.A.

### V. SHAREHOLDER INFORMATION:

Procedure for postal ballot

| AGM – DATE, TIME AND VENUE  | 02.8.2010 [Monday] at 3.00 P.M. at the<br>Registered Office at -<br>14 SIPCOT Industrial Complex<br>CUDDALORE – 607 005, TAMIL NADU   |
|---|---|
| FINANCIAL CALENDAR – 2010-2011: (TENTATIVE)   |   |
| First Quarter Results Second Quarter Results Third Quarter Results Results for the year ending March 2011 Annual General Meeting for the year ending 31st March 2011. | End - On or before 14 <sup>th</sup> August, 2010 End - On or before 14 <sup>th</sup> November 2010 End - On or before 14 <sup>th</sup> February, 2011 April/May 2011 Before September, 2011 |
| DATE OF BOOK CLOSURE  | 26.7.2010 (Monday) to 02.8.2010 (Monday)  |



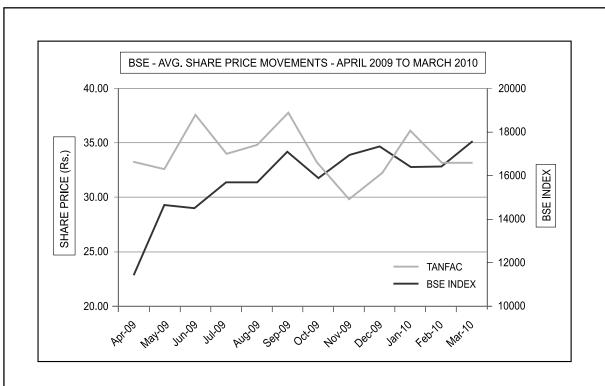
| DIVIDEND PAYMENT DATE  | Not Applicable  |
|--|---|
| REGISTERED OFFICE  | 14, SIPCOT INDUSTRIAL COMPLEX<br>CUDDALORE – 607 005<br>E-mail: mohan.srinivasan@adityabirla.com<br>Website: www.tanfac.com |
| LISTING DETAILS :<br>EQUITY SHARES :   | MADRAS STOCK EXCHANGE LTD<br>Exchange Building,<br>11 Second Line Beach<br>CHENNAI – 600 001.                               |
|  | Bombay Stock Exchange Limited<br>Phiroze Jeejeebhoy Towers, Dalal Street<br>MUMBAI – 400 023.                               |
|  | THE CALCUTTA STOCK EXCHANGE<br>ASSOCIATION LIMITED<br>7 Lyons Range, KOLKATTA – 700 001                                     |
| STOCK CODE: MADRAS STOCK EXCHANGE LTD BOMBAY STOCK EXCHANGE LTD THE CALCUTTA STOCK EXCHANGE ASSN. LTD. | 506854  |

Listing fees for the year 2010-2011 have been paid to Chennai and Mumbai Stock Exchanges. Details as per SEBI guidelines for voluntary delisting of Equity Shares with The Calcutta Stock Exchanges Association Limited were furnished during November, 2004. Their reply is awaited.

The Company has also made the payment of Annual Custody Fees to National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) for the financial year 2010-2011, calculated as per folio/ISIN position as on 31.3.2010.

### VI. STOCK PRICE DATA (HIGH/LOW DURING EACH MONTH IN LAST FINANCIAL YEAR):

| MONTH         | BOMBAY STOCK EXCHANGE LIMITED |               |  |
|---------------|-------------------------------|---------------|--|
|               | HIGH (Rs. Ps.)                | LOW (Rs. Ps.) |  |
| APRIL ' 09    | 36.90                         | 29.50         |  |
| MAY ' 09      | 40.45                         | 24.65         |  |
| JUNE ' 09     | 43.40                         | 31.75         |  |
| JULY ' 09     | 38.30                         | 29.75         |  |
| AUGUST '09    | 38.40                         | 31.25         |  |
| SEPTEMBER '09 | 41.50                         | 34.00         |  |
| OCTOBER '09   | 38.00                         | 28.00         |  |
| NOVEMBER '09  | 32.20                         | 27.50         |  |
| DECEMBER '09  | 34.50                         | 29.50         |  |
| JANUARY '10   | 39.45                         | 32.75         |  |
| FEBRUARY '10  | 35.50                         | 31.00         |  |
| MARCH '10     | 36.75                         | 29.60         |  |



Registrar and Transfer Agents (For share transfers and other communications relating to share certificates, dividend and change of address etc.) PHYSICAL Investors Services Department and INTEGRATED ENTERPRISES LTD

DEMAT KENCES TOWERS

NO.1 RAMAKRISHNA STREET NORTH USMAN ROAD, T.NAGAR

CHENNAI - 600 017. TEL: (044)28140801 TO 8

FAX: (044) 28142479/28143378 Email Id: corpserv@iepindia.com

Share Transfer System

Share Transfers in physical form are registered and returned within 15 days in most cases and in any case within 30 days from the date of receipt, if documents are clear in all respects.

An officer of the Company is authorised to approve transfer of shares and the share transfer committee of the Board meets at regular intervals to ratify such transfer.

Over 64% of transfers of shares carried during the year were completed within 15 days from the date of receipt. During the year, half yearly certificate(s) confirming due compliance of the share transfer formalities by the Company pursuant to clause 47° of the listing agreement was obtained from the Company Secretary, Mr. V. Raamanaathan. This was also submitted with the Stock Exchanges where the Company shares were listed within the stipulated time.



|                         | 2009-10                                       |      |                        | 2008-09       |             |        |
|-------------------------|---|------|------------------------|---------------|-------------|--------|
| Transfer period in days | No. of No. of % to Certificates shares shares |      | No. of<br>Certificates | No. of shares | % to shares |        |
| 1-10                    | 35  | 1725 | 27.71                  | 69            | 3326        | 45.55  |
| 11-15                   | 45  | 2250 | 36.14                  | 27            | 1200        | 16.44  |
| 16-20                   | 11  | 550  | 8.83                   | 25            | 1250        | 17.12  |
| 21-30                   | 35  | 1701 | 27.32                  | 32            | 1525        | 20.89  |
| 31 AND ABOVE            | -   | -    | -                      | -             | -           | -      |
| TOTAL                   | 126   | 6226 | 100.00                 | 153           | 7301        | 100.00 |

### VII. DISTRIBUTION OF SHAREHOLDING AS ON 31<sup>ST</sup> MARCH:

| 2010                                   |                  |        |                  |        | 2009             |        |                  |        |
|--|------------------|--------|------------------|--------|------------------|--------|------------------|--------|
| No. OF EQUITY<br>SHARES HELD           | No. OF<br>FOLIOS | %      | No. OF<br>SHARES | %      | No. OF<br>FOLIOS | %      | No. OF<br>SHARES | %      |
| Up to 500                              | 17446            | 94.99  | 1749178          | 17.54  | 17906            | 94.91  | 1808520          | 18.13  |
| 501 - 1000                             | 530              | 2.89   | 439603           | 4.41   | 525              | 2.78   | 438450           | 4.40   |
| 1001 - 2000                            | 205              | 1.12   | 314193           | 3.15   | 212              | 1.12   | 327561           | 3.28   |
| 2001 - 3000                            | 66               | 0.36   | 165836           | 1.66   | 79               | 0.42   | 200267           | 2.01   |
| 3001 - 4000                            | 24               | 0.13   | 85921            | 0.86   | 33               | 0.18   | 117360           | 1.18   |
| 4001 - 5000                            | 20               | 0.11   | 94152            | 0.94   | 34               | 0.18   | 161500           | 1.62   |
| 5001 - 10000                           | 70               | 0.38   | 1058918          | 10.62  | 72               | 0.38   | 1166371          | 11.69  |
| Above 100001                           | 6                | 0.03   | 6067199          | 60.82  | 5                | 0.03   | 5754971          | 57.69  |
| TOTAL                                  | 18367            | 100.00 | 9975000          | 100.00 | 18866            | 100.00 | 9975000          | 100.00 |
| No. of Shareholders in Physical mode   | 9972             | 54.29  | 1319494          | 13.23  | 10253            | 54.35  | 1346039          | 13.49  |
| No. of Shareholders in electronic mode | 8395             | 45.71  | 8655506          | 86.77  | 8613             | 45.65  | 8628961          | 86.51  |
| TOTAL                                  | 18367            | 100.00 | 9975000          | 100.00 | 18866            | 100.00 | 9975000          | 100.00 |

### VIII. CATEGORIES OF SHAREHOLDING AS ON 31ST MARCH:

| CATEGORY                          | 2010                    |                        | 2010 2009               |                               |
|-----------------------------------|-------------------------|------------------------|-------------------------|-------------------------------|
|                                   | No.of<br>shares<br>held | % age of share-holding | No.of<br>shares<br>held | % age of<br>share-<br>holding |
| PROMOTERS/PROMOTERS GROUP         | 5084802                 | 50.98                  | 5084802                 | 50.98                         |
| UTI AND MUTUAL FUNDS              | 8200                    | 0.08                   | 8200                    | 0.08                          |
| BANKS, FINANCIAL INSTITUTIONS AND |                         |                        |                         |                               |
| INSURANCE COMPANIES               | 1000                    | 0.01                   | 1000                    | 0.01                          |
| FOREIGN INSTITUTIONAL INVESTORS   | 650                     | 0.01                   | 650                     | 0.01                          |
| GDRs                              | NIL                     | NIL                    | NIL                     | NIL                           |
| NRIs/OCBs                         | 33005                   | 0.33                   | 37696                   | 0.37                          |
| CORPORATES                        | 782094                  | 7.84                   | 805790                  | 8.08                          |
| CLEARING MEMBER                   | 21881                   | 0.22                   | 16790                   | 0.17                          |
| RESIDENT INDIVIDUALS              | 4043368                 | 40.53                  | 4020072                 | 40.30                         |
| TOTAL                             | 9975000                 | 100.00                 | 9975000                 | 100.00                        |

### Dematerialisation of shares and liquidity:

Trading in Equity shares of the Company is permitted only in the dematerialised form w.e.f. 25.6.2001 as per notification issued by the Securities and Exchange Board of India (SEBI).

As on 31st March, 2010, 8655506 shares were converted from the physical to electronic form.

Over 86.77% of outstanding equity have been dematerialised up to 31st March, 2010.

In view of the advantages offered by the Depository System, members who have not yet dematerialised their shares are requested to avail the facility of dematerialisation of the shares. They have the choice to open their account with Depository Participants of either of the Depositories by quoting the Company's ISIN No.INE639B01015.

| Details of use of public funds obtained in the last three years   | No funds have been raised from the public in last three years.  |
|---|---|
| Outstanding GDRs/ADRs/Warrants or any convertible instruments, conversion dates and likely impact on equity | Not issued  |
| Plant locations   | 14 SIPCOT INDUSTRIAL COMPLEX,<br>CUDDALORE – 607 002, TAMILNADU |



| Address for correspondence | Shareholders correspondence should be addressed to :  |
|----------------------------|---|
|                            | INTEGRATED ENTERPRISES (INDIA) LTD "KENCES TOWERS", IIND FLOOR NO.1 RAMAKRISHNA STREET NORTH USMAN ROAD, T.NAGAR CHENNAI – 600 017. TEL: (044)28140801 TO 3 FAX: (044) 28142479/28143378 Email Id: corpserv@iepindia.com                      |
|                            | Shareholders holding shares in electronic mode should address all their correspondence to their respective Depository Participant.  |
|                            | Investors' Grievance with respect to non receipt of dividend may please be addressed to our Secretarial Department at our Registered Office at 14, SIPCOT Industrial Complex, Cuddalore – 607 005, Tamilnadu, quoting their Email Id, if any. |

### **NON-MANDATORY REQUIREMENTS:**

### THE BOARD:

Your Company is a Joint Sector undertaking with Tamilnadu Industrial Development Corporation Limited (TIDCO), a Government of Tamilnadu undertaking. The Chairman of the Company is nominated by TIDCO and performs his duty at their office. Hence no separate Chairman's office is maintained at your Company. Regarding the tenure of Independent Directors, your Company has not fixed the tenure (nine years) of the Independent Directors on the Board. The details are as follows:

| SI. No. | Name of Independent Director       | Date of appointment |
|---------|------------------------------------|---------------------|
| 1.      | Shri A.M. Swaminathan, IAS (Retd.) | 12.07.2002          |
| 2.      | Shri M.R. Sivaraman, IAS (Retd.)   | 23.01.2006          |
| 3.      | Shri Kannan K Unni                 | 24.04.2007          |
| 4.      | Dr. Shankar Narasimhan             | 24.04.2007          |
| 5.      | Shri T.S. Raghavan                 | 08.05.2009          |
| 6.      | Shri V.T. Moorthy                  | 27.01.1984          |

### **Remuneration Committee:**

The Company has decided not to proceed with formation of Remuneration Committee at this stage.

### Shareholders' Rights:

The Company's quarterly and half yearly results are published in the newspapers and the results are also uploaded in Company's website www.tanfac.com. As per listing agreement requirements, the Company has furnished Audited Financial Results and also Shareholding Pattern etc. which are uploaded in their

website www.bseindia.com which are made available to investors public. Therefore, no individual communication with respect to quarterly/half yearly financial performance is sent to the Shareholders. However, based on request from the Shareholders, if any, the Company would provide the same to them individually.

### Audit Qualification:

There are NO qualifications in the Auditors' Report on the accounts for the year 2009-2010.

### Training on Board Members / Mechanism for evaluating Non - Executive Board members:

The Company has not adopted non mandatory requirements of clause 49 of the listing agreement relating imparting training to the Non Executive Directors. The members of the Board are professionals having extensive experience in their fields and contribute substantially towards decision making process.

### Whistle Blower Policy

The Company has not adopted any formal whistle blower mechanism.

### COMPANY SECRETARY'S RESPONSIBILITY STATEMENT

- I, D.M. THIYAGESH, Company Secretary of TANFAC INDUSTRIES LIMITED hereby confirm that the Company has
  - a. Complied with provisions prescribed for Directors Identification Number (DIN) under the Companies Act, 1956 and DIN Rules, 2006, as amended.
  - Maintained all the books of account and statutory registers prescribed under the Companies Act, 1956.
  - c. Filed all forms and returns and furnished all necessary particulars to the Registrar of Companies and/or authorities as required under the Companies Act, 1956.
  - d. Conducted the Board Meetings and Annual General Meeting as per the Companies Act, 1956 and the minutes thereof were properly recorded in the Minutes Books.
  - e. Effected share transfers and dispatched the Certificates within the time limit prescribed by various authorities.
  - f. Not exceeded the borrowing powers under Section 293(1)(d) of The Companies Act, 1956.
  - g. Paid dividend warrants to the Shareholders within the time limit prescribed and also transferred to unpaid dividend to the Investor Education and Protection Fund within the time limit.
  - h. Complied with regulation prescribed by the Stock Exchange, SEBI and other statutory authorities and also the statutory requirements under The Companies Act, 1956 and other applicable statutes in force.
  - The Certificate is given by the undersigned according to the best of his knowledge and belief, knowing fully well that on the faith and strength of what is stated above, the shareholders of the Company will place full reliance on it.

Place: Cuddalore D.M. THIYAGESH

Date: 14.5.2010 SR. MANAGER (FINANCE AND ACCOUNTS)

COMPANY SECRETARY



### CERTIFICATE ON CORPORATE GOVERNANCE

As required under clause 49 of the listing agreement, the Chartered Accountant's Certificate on compliance of the Corporate Governance norms is attached.

### CERTIFICATE ON CORPORATE GOVERNANCE

### To the Members of TANFAC INDUSTRIES LIMITED

We have examined the compliance of conditions of Corporate Governance by TANFAC INDUSTRIES LIMITED, for the year ended March 31, 2010, as stipulated in Clause 49 of the listing agreements of the said Company with Stock Exchange in India.

The compliances of conditions of Corporate Governance is the responsibility of the company's Management. Our examination was carried out in accordance with the guidance note on Certification of Corporate Governance (as stipulated in Clause 49 of the listing agreement). issued by the Institute of Company Secretaries of India and was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an express of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned listing agreements.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For and on behalf of M/s. Singhi & Co Chartered Accountants

Chennai 14.05.2010 (SUDESH CHORARIA)
Partner
Membership No.204936
Firm Regn. No. 302049E

### I. DISCLOSURE UNDER CLAUSE 32:

| Sr.<br>No. | Disclosure of loans/advances/ investments outstanding during the year   | As at<br>31 <sup>st</sup> March, 2010<br>(Rs.) | Maximum amount<br>during the year<br>(Rs.) |
|------------|---|--|--|
| 1.         | Loans and advances in the nature of loans to subsidiary   | Not Applicable                                 | Not Applicable                             |
| 2.         | Loans and advances in the nature of loans to associate  | Not Applicable                                 | Not Applicable                             |
| 3.         | Loans and advances in the nature of loans where there is –  |  |  |
|            | <ul> <li>No repayment schedule or repayment<br/>beyond seven years of The Companies<br/>Act, 1956.</li> </ul> | NIL  | NIL  |
|            | <ul><li>b. No interest or interest below Section<br/>372A of The Companies Act,1956</li></ul>                 | NIL  | NIL  |
| 4.         | Loans and advances in the nature of loans to firms/ companies in which Directors are interest                 | NIL  | NIL  |

### **INSIDER TRADING REGULATIONS:**

In terms of the SEBI (Prohibition of Insider Trading) Regulations, 1992, the Company has adopted the TANFAC code of conduct for prevention of insider trading and code of corporate disclosure practices for its Directors, Officers and specified employees headed by the Company Secretary.

### **DECLARATION**

The Board of Directors of the Company has renewed the "TANFAC INDUSTRIES LIMITED CODE OF CONDUCT" for the Senior Management of the Company including all functional heads and the "Code of Conduct for Non-Executive Directors" for the year 2009-2010.

Place: Chennai LALIT NAIK
Date: 14.5.2010 DIRECTOR

All the Board Members and the Senior Management personnel including all functional heads have affirmed their compliance with the respective codes.



### DIRECTORS' REPORT

Your Directors are pleased to present the 36<sup>th</sup> Annual Report along with the Audited Accounts of your Company for the financial year ended 31<sup>st</sup> March 2010 for your review.

### FINANCIAL RESULTS

| [Rs. in Crores]  |                          |                          |  |  |
|--|--------------------------|--------------------------|--|--|
| Details  | Year ended<br>31st March | Year ended<br>31st March |  |  |
|  | 2010                     | 2009                     |  |  |
| Turnover   | 147.90                   | 216.69                   |  |  |
| Gross Profit [Loss] after<br>Interest but before<br>Depreciation and |                          |                          |  |  |
| Taxation   | [6.22]                   | 5.52                     |  |  |
| Less: Depreciation   | 5.23                     | 3.97                     |  |  |
| Profit/[Loss] After  |                          |                          |  |  |
| Depreciation   | [11.45]                  | 1.55                     |  |  |
| Less: Provision for Tax - Current Tax                                | kation<br>-              | 0.15                     |  |  |
| - Fringe Benefit Tax   | -                        | 0.17                     |  |  |
| Net Profit / [Loss]  | [11.45]                  | 1.23                     |  |  |
| Less: Deferred Tax   | [1.67]                   | 0.43                     |  |  |
| Net profit/ [Loss] after   | tax [9.78]               | 0.80                     |  |  |
| Add: Balance brought forward   | 1.67                     | 2.03                     |  |  |
| Profit available for appropriation                                   | [8.11]                   | 2.83                     |  |  |
| Less: General reserve<br>Proposed dividend                           |                          |                          |  |  |
| - (Current year : Rs.N Previous year: Re.1/-                         |                          |                          |  |  |
| per Equity Share (10%  |                          | 1.00                     |  |  |
| Dividend Tax on Equit<br>Shares                                      | -                        | 0.16                     |  |  |
| Balance Carried forwar   |                          |                          |  |  |
| to Balance Sheet   | [8.11]                   | 1.67                     |  |  |

# OPERATIONS AND OVERALL PERFORMANCE:

Your Company has sales turnover at Rs.147.90 Crores is lower by 32% compared to the previous

year mainly due to lower sales volume of Aluminum Fluoride, Specialty Fluorides as well as lower realization in most of the products.

Your Company's performance has been constrained due to -

- A steep drop in demand for Aluminum Fluoride and realization
- Lower demand for specialty fluorides
- Poor realization for Sulphuric Acid
- Technical difficulties relating to new organic products being implemented
- Provisions on account of past liabilities treated as contingent liability earlier

Your company however increased the sales volume of Hydrofluoric Acid to counter lower volumes of Aluminum Fluoride.

Your company suffered a gross loss after interest but before depreciation and taxation of Rs. 6.22 Crores against a gross profit of Rs. 5.52 Crores in the previous year. After providing for depreciation and reversal of deferred tax, your company's net loss stands at Rs. 9.78 Crores as against a profit of Rs.0.80 Crore in the previous year.

### DIVIDEND:

As the Company did not record any profit, your Directors have not recommended any dividend for the year.

### **FUTURE OUTLOOK:**

The effect of the economic slow down continued during the first half of the year. We are witnessing some improvement in the latter part of the year. The Company continued to face stiff competition from China in most of its products. Our strategy would be to increase the volumes of higher contributing products and optimize production of products which are giving very low or insignificant contribution. We will continue to focus on moving up the value chain in the speciality products where we can have competitive advantage and grow our sales volumes and margins.

### **DIRECTORS' REPORT (Contd.)**

We are exploring new markets for our products as well as working on various cost reduction initiatives which will give benefits during the year 2010-11. This will also enable us to move on the growth path and utilize our capacities to the fullest extent. By working on our strengths and improving on some of our weakness, we trust that the outlook for the financial year 2010-11 will be better than the financial year 2009-10.

### **ALUMINIUM FLUORIDE:**

Your Company continues to maintain its leadership position in the Aluminium Fluoride sector in India. Volumes during 2010-11 will depend on price levels and competition from China.

### HF ACID:

Your Company is the dominant player in the Hydrofluoric Acid (HF) segment as well. Sustained efforts are on to enter into new markets and grow the volume.

### **EXPORTS:**

During the year under review, export turnover was lower at Rs.39.51 Crores as compared to Rs.71.05 Crores in the previous year registering a decrease of 44% which was mainly due to lower realization.

Your company's constant endeavors is to increase its export revenue.

### RESEARCH AND DEVELOPMENT:

Your Company is working in close coordination with Aditya Birla Science and Technology Company Limited [ABSTCL]. They cater to the research and development needs of the Aditya Birla Group, by providing laboratory and scale-up facilities, modelling and simulation areas, recognised by The Department of Scientific & Industrial Research (DSIR), to enhance the R&D capabilities, new product introduction and to reduce dependance on imported technology.

# SAFETY, HEALTH AND ENVIRONMENT PROTECTION (SHE):

Your Company is committed to Safety, Health and Environmental Management System.

Your Company was primarily responsible for conducting Off-Site Emergency mock drills during July, 2009 in coordination with The District Collectorate, Inspector of Factories and National Disaster Management Authority [NDMA].

Your Company is certified Occupational Health and Safety Assessment Series (OHSAS) 18001:2007 and re-certified for ISO 9001 – 2000 and ISO 14001 – 2004 environment Management System Standards by Det Norske VERITAS (DNV) India. Your Company engaged M/s. Chilworth Safety & Risk Management Pvt Ltd., U.K., to conduct risk monitoring behavior based safety to eliminate unsafe activities completely.

We ensure that economic considerations do not compromise Safety and Environment Protection measures. Identifying activities that offer scope for conserving energy, water, reduce chemical consumption norms and recycling water and waste in process, are ongoing initiatives.

Your Company continuously updates safety management and risk management to carry out Hazop study for the existing and new projects. Accordingly safety Management programmes are implemented.

Your Company motivates employees, workers and contract workmen through training and retraining on safety aspects and also rewards best performers.

Your Company carries out safety management programmes to upgrade safety standards. Your Company periodically conducts onsite mock drills and actively coordinates with local government / other nearby companies for off site emergency mock drill.

### **DIRECTORS:**

TIDCO has nominated Selvi Apoorva, IAS, as Director of the Company with effect from 14<sup>th</sup> May, 2010. TIDCO has withdrawn Shri P. Sivasankaran, IAS, as Chairman and Director of the Company w.e.f. form 23<sup>rd</sup> October 2009. TIDCO has withdrawn the nomination of Shri S.J. Chiru, IAS, as Director with effect from 23<sup>rd</sup> October, 2009



### **DIRECTORS' REPORT (Contd.)**

and in his place Shri B. Elangovan has been appointed.

Your Company has appointed Shri Lalit Naik as Director of the Company and has accepted the resignation of Shri K.K. Maheshwari with effect from 22<sup>nd</sup> January, 2010.

Your Company has received Notices under Section 257 of The Companies Act, 1956, from Members of the Company proposing the appointment of Selvi Apoorva, IAS, Shri B. Elangovan and Shri Lalit Naik, in the forthcoming Annual General Meeting.

### RETIREMENT BY ROTATION:

Shri A.K. Agarwala, Shri M.R. Sivaraman, IAS [Retd.] and Dr. Shankar Narasimhan, retire by rotation and being eligible, offer themselves for re-appointment.

### CORPORATE GOVERNANCE:

Your Company is strongly committed to Corporate Governance. The Company has already constituted Committees of Directors to assist the Board in ensuring good Corporate Governance. The Corporate Governance Report along with the Auditors certificate regarding compliance of the conditions of the Corporate Governance as stipulated in Clause 49 of the Listing Agreement of the Stock Exchange, is attached.

### **AUDITORS & AUDITORS' REPORT:**

M/s. Bhaskaran & Krishnan and M/s. Singhi & Co., Chartered Accountants, Chennai, the Auditors of the Company retire at the conclusion of this Meeting and are eligible for re-appointment.

The observations made in the auditors' report are self-explanatory and therefore do not call for any further comments under Section 217 (3) of the Companies Act, 1956.

### **COST AUDITOR**

Pursuant to the directions of the Central Government under the provisions of Section 233B of The Companies Act, 1956, in respect of the audit of cost records of the Company for our

Sulphuric Acid product, Shri V. Gopalakrishnan, Cost Accountant, has been appointed as Cost Auditor for the financial year ended 31.3.2010. The Company has submitted the cost audit report for the financial year 2008-2009 to the Central Government in time.

### PARTICULARS OF EMPLOYEES:

The details of employees drawing remuneration, requiring disclosures under Section 217(2A) of The Companies Act, 1956, shall be made available to the Shareholders on his/her specific request.

# CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION & FOREIGN EXCHANGE EARNINGS AND OUTGO:

As required under Section 217 (1) (e) of the Companies Act, 1956, read with Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988, a statement containing the particulars relating to conservation of energy, research and development and technology absorption is annexed.

### **INDUSTRIAL RELATIONS:**

Employee relations continued to be cordial throughout the year. The whole-hearted support of employees in the implementation of WCM, ISO-9002 systems and ISO 14001 amply demonstrate team work and a sense of belongingness with the organization and solidarity with your Management.

### **PUBLIC DEPOSIT**

The Company has not accepted any deposits from the Public during the year within the meaning of Section 58-A of The Companies Act, 1956.

# SUSTAINABLE DEVELOPMENT - COMMUNITY DEVELOPMENT INITIATIVES - CORPORATE SOCIAL RESPONSIBILITY (CSR):

Your Company's CSR initiatives are an integral part of overall business policy and aligned with its business goals. Your Company also motivates employees for voluntary effort for social development and evolves a system of need

### **DIRECTORS' REPORT (Contd.)**

assessment and impact assessment while undertaking CSR initiatives.

Your Company is carrying out its community welfare activities in and around Cuddalore for more than a decade, reaching out to underserved communities. This entails transcending business interests and grappling with the "Quality of Life" challenges, that the poor face and working towards making a meaningful difference to them.

### Our Group vision is:

"To actively contribute to the social and economic development of the communities in which we operate. In so doing, build a better, sustainable way of life for the weaker sections of society and raise the country's human development index."

Your Company's focus areas include education, health care, sustainable livelihood, infrastructure development and espousing social causes.

- Health including Family Welfare and Total Health (Disease) Management
- Child/Women Empowerment Projects
- Need Assessment
- Identification of funding sources and opportunities
- Link up with Government agencies, NGO's and other potential partners
- Implementation of Community Upliftment Projects involving government authorities, village panchayat and the end beneficiaries

in specific areas of social development, such as health, education, water management, etc., to cater to the needs of children, women, adolescents, and the physically challenged, as also to contribute to the overall development of villages/community.

### **HUMAN RESOURCES DEVELOPMENT:**

Your Company believes that our people give us our competitive edge. So business priorities are aligned with the aspirations of employees, culminating in the development of an empowered and responsive human capital. Our work environment encourages innovation and creativity and promotes a culture that facilitates entrepreneurial activity within the organization. Regular programs are held to enhance the competencies and skill set of the employees for the performance improvement.

### ACKNOWLEDGEMENT:

Your Directors wish to thank the Government of India, Government of Tamilnadu, and the Banks for their guidance, help and support.

On behalf of the Directors and all of you Shareholders, I would like to record my sincere appreciation of the commitment of the entire TANFAC family consisting of officers, staff and workers.

Finally, I look forward to your continued understanding and support in taking your Company forward in these challenging times.

For and on behalf of the Board

Chennai

CHAIRMAN

14.05.2010



### ANNEXURE TO DIRECTORS' REPORT

Information under Section 217(1)(e) of the Companies Act, 1956, read with the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 and forming part of the Directors' Report for the year ended 31st March, 2010.

### 1. CONSERVATION OF ENERGY

Your Company has adopted various measures to conserve energy and has taken several steps including regular monitoring of consumption and improved maintenance of systems.

Total energy consumption and energy consumption per unit of production as prescribed in Form - A are given below: -

| Α. | Power and Fuel Consumption  |                                     |                                      |
|----|---|-------------------------------------|--------------------------------------|
| 1  | ELECTRICITY   | FINANCIAL March 31, 2010            | YEAR ENDED<br>March 31, 2009         |
|    | (a) Purchased Unit (KWH) Total Amount (Rs.) Rate/Unit (Rs.)   | 2466720<br>10506358<br>4.26         | 2853360<br>10573563<br>3.71          |
|    | <ul> <li>(b) Own Generation</li> <li>(i) Captive Power Plant 2.23 mw - Unit (kwh)</li> <li>(ii) Through Diesel Generator-2650 KVA - Unit (KWH)</li> <li>Unit per litre of Diesel Oil</li> <li>Cost of Diesel per KWH (Rs.)</li> </ul> | 14946680<br>5087185<br>2.87<br>9.71 | 15736500<br>1761123<br>3.12<br>11.44 |
| 2  | Coal (for process steam) Quantity (Tonnes) Total Cost (Rs.) Average Rate (Rs.)  | 8224.402<br>33153808.94<br>4031.15  | 10136.305<br>42995681.87<br>4241.75  |
| 3  | Furnace Oil/L.D.O.<br>Quantity (MT)<br>Total Amount (Rs.)<br>Average Rate (Rs.)   | 4333.280<br>97360256<br>22468.03    | 2383.658<br>57620042.50<br>24172.95  |
| 4  | Others/Internal Generation<br>Quantity<br>Total Cost<br>Rate per Unit   | -<br>-<br>-                         | -<br>-<br>-                          |
| B. | Consumption per unit of Production  |                                     |                                      |
|    | (a) Aluminium Fluoride Electricity (KWH) Furnace Oil/LDO/LSHS (K. Ltrs.) Others   | 195<br>0.025                        | 128<br>0.030<br>-                    |
|    | <ul><li>(b) Hydrofluoric Acid<br/>Electricity (KWH)<br/>Furnace Oil/LDO/LSHS (K.Ltrs)<br/>Others</li></ul>  | 680<br>0.223                        | 669<br>0.156<br>-                    |
|    | (c) Sulphuric Acid and Oleum Electricity (KWH) Furnace Oil/LDO (K. Ltrs.) Others  |                                     | 76<br>-<br>-                         |

### ANNEXURE TO DIRECTORS' REPORT (Contd.)

# RESEARCH AND DEVELOPMENT AND TECHNOLOGY ABSORPTION

- Your Company is working towards process improvement of the speciality organic to reduce cost and stay competitive in the market.
- Your Company's R&D team has developed two new products which are being examined for commercialization during the year 2010-2011 in the existing multipurpose facility.
- Your Company is continuously making efforts towards energy conservation and improving power efficiencies, to reduce consumption norms/cost.
- Your Company continuously putting efforts to sustain water recycling upto 60% and to move towards zero discharge.
- Your Company continues to make investment in environmental protection measures to conserve environment.

# Technology Absorption, Adaptation and Innovation

Your Company is working in close coordination with Aditya Birla Science and Technology Company Limited to enhance the R&D capabilities, new product introduction and to reduce dependance on imported technology.

# FOREIGN EXCHANGE EARNING AND OUTGO: (Rs. in Lacs)

| Details                 | 2009-10            | 2008-09            |
|-------------------------|--------------------|--------------------|
| Exports<br>Forex Earned | 3978.13<br>3978.13 | 7502.48<br>7502.48 |
| Forex used              | 6391.51            | 9328.19            |

# Directors' Responsibility Statement u/s 217 (2AA) of the Companies Act, 1956 as amended.

Your Directors would like to inform members that the audited accounts containing the financial statements for the financial year 2009 - 2010 are in full conformity with the requirement of the Act. They believe that the financial statements reflect fairly the form and substance of transactions carried out during the year and reasonably present the company's financial conditions and results of operations.

Your Directors further confirm that:

- in the preparation of annual accounts, applicable accounting standards have been followed:
- ii) the accounting policies are consistently applied and reasonable, prudent judgment and estimates are made so as to give a true and fair view of the state of affairs of the company at the end of the financial year;
- iii) Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- The annual accounts have been prepared on a going concern basis.

Details of technology imported during the past five years:

| Year | Technology imported | Status |
|------|---------------------|--------|
|      | - NIL -             |        |



### **AUDITORS' REPORT**

We have audited the attached Balance Sheet of TANFAC INDUSTRIES LIMITED as at 31<sup>st</sup> March, 2010 and the Profit and Loss Account and Cash Flow Statement for the year ended on that date annexed thereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As required by the Companies [Auditor's Report] Order 2003 [as amended] issued by the Central Government in terms of sub section [4A] of Section 227 of The Companies Act, 1956, we enclose in the Annexure a statement on the matters specified in paragraph 4 and 5 of the said order.

Further to our comments in the Annexure referred to above, we report that:

- We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit.
- In our opinion, the Company has kept proper books of accounts as required by law so far as appears from our examination of those books.

For BHASKARAN & KRISHNAN Chartered Accountants

(B.GOPALAKRISHNAN) Partner Membership No.18702 Firm Regn. No. 00426S

Chennai,

Dated: 14th May, 2010.

- The Balance Sheet, Profit and Loss account and Cash Flow Statement dealt with by the report are in agreement with the books of account.
- In our opinion, the Balance Sheet, Profit & Loss Account and Cash Flow Statement dealt with by this report comply with the Accounting Standards referred to in sub section (3C) of Section 211 of The Companies Act, 1956.
- 5. On the basis of the written representations received from the Directors as on 31<sup>st</sup> March, 2010 and taken on record by the Board of Directors, we report that none of the Directors are disqualified as on 31<sup>st</sup> March, 2010 from being appointed as a Director in terms of Clause [g] of subsection (1) of Section 274 of The Companies Act, 1956.
- 6. In our opinion and to the best of our information and according to the explanations given to us, the said accounts, read together with the "NOTES" thereon, give the information required by The Companies Act, 1956 in the manner so required and give a true and fair view in conformity with the Accounting principles generally accepted in India:
  - In the case of Balance Sheet, of the state of affairs of the Company as at 31<sup>st</sup> March, 2010.
  - ii) In the case of the Profit and Loss Account, of the Loss of the Company for the year ended on that date, and
  - In the case of Cash Flow Statement of the Cash Flows of the Company for the year ended on that date.

For SINGHI & CO., Chartered Accountants

(SUDESH CHORARIA) Partner Membership No. 204936 Firm Regn. No. 302049E

### ANNEXURE TO AUDITORS' REPORT

[Referred to in our Report of even date on the Accounts of TANFAC INDUSTRIES LIMITED as at and for the year ended 31st March, 2010]

- i) a) The Company has maintained proper records to show full particulars including quantitative details and situation of its Fixed Assets.
  - b) The Fixed Assets of the Company have been physically verified by the management, wherever possible, at the close of the year as confirmed by the management. No material discrepancy has come to notice on such physical verification.
  - The Company has not disposed off any substantial part of fixed assets during the year.
- ii) a) The management has conducted physical verification of inventories at all its locations at reasonable intervals during the year;
  - b) The procedures of physical verification of stock followed by the Management are, in our opinion, reasonable and adequate in relation to the size of the Company and nature of its business.
  - c) The Company is maintaining proper records of inventory. As far as we can ascertain and according to the information and the explanations given to us, the discrepancies noticed between the physical stocks and book stocks were not material and the same have been properly dealt with in the books of account.
- iii) a) As per the information and explanations provided to us, the Company has not granted any secured or unsecured loans to Companies, firms or other parties listed in the register maintained under Section 301 of The Companies Act, 1956.
  - b) As per the information and explanations provided to us, the Company has not taken any secured or unsecured loans from companies, firms or other parties listed in the Register maintained under Section 301 of The Companies Act, 1956.

- iv) On the basis of checks carried out during the course of audit and as per explanations given to us, in our opinion, there are adequate internal control procedures commensurate with the size of the Company and the nature of its business for the purchase of Inventory and Fixed Assets and for the sale of goods and services. During the course of our audit, no major weakness has been noticed in the internal controls in these respects.
- v) a) As per the information and explanations given to us, no transactions have been undertaken during the year in pursuance of contracts or arrangements that need to be entered into the register maintained under Section 301 of The Companies Act, 1956.
  - b) As per the information and explanations given to us, there are no transactions of purchase and sale of goods, materials and services made in pursuance of contracts or arrangements entered in the Register maintained under Section 301 of The Companies Act, 1956.
- vi) The Company has not accepted any deposits from the public during the year, to which the provisions of Section 58-A, 58-AA or any other relevant provisions of The Companies Act, 1956 and the rules framed there under apply;
- vii) In our opinion, the company has an Internal Audit System, which is commensurate with the size and nature of its business:
- viii) The company has maintained proper Cost records as prescribed by the Central Government under Section 209 (1)(d) of the Companies Act 1956 for the manufacture of Sulphuric Acid, but no detailed examination of such records have been carried out by us.
- ix) a) The Company has been generally regular in depositing undisputed statutory dues including Provident Fund, Investor Education and Protection Fund, Employees' State Insurance, Income Tax,



## ANNEXURE TO AUDITORS' REPORT (Contd.)

- Customs Duty, Excise Duty, Cess and other material statutory dues with the appropriate authorities:
- b) According to the information and explanations given to us and the books and records examined by us, there was no undisputed amount outstanding as on 31<sup>st</sup> March, 2010 in respect of Provident Fund, Investor Education and Protection Fund, Employees' State Insurance, Income Tax, Sales Tax, Value Added Tax, Wealth Tax, Service Tax, Custome Duty, Excise Duty,
- Cess and other statutory dues for a period of more than six months from the date they became payable:
- c) According to the records of the Company and as per the information and explanations provided to us, the dues outstanding [net of advances] in respect of Sales Tax, Value Added Tax, Income Tax, Customs Duty, Wealth Tax, Service Tax, Excise Duty, Cess etc., on account of any dispute are given below:

| Name of the<br>Statute     | Nature of the<br>Dues   | Disputed<br>Amount<br>(Rs in Lacs)            | Period to which<br>the amount<br>relates | Forum where<br>dispute is<br>pending                  |
|----------------------------|---|---|--|---|
| TNGST Act 1959             | Classification of scrap sales   | 1.68  | 2002-03                                  | Appellate Asst. Commissioner                          |
| Customs Act, 1961          | Duty on fluorspar shipment  | 10.79   | 1998-99                                  | Customs Officer                                       |
| Central Excise<br>Act 1944 | a) Interest Accrued to be added in value                              | 0.27  | 2001-02                                  | SB, CEGAT, Chennai                                    |
|                            | b) Sale of Scrap  | 0.74  | 2003-04                                  | SB, CEGAT, Chennai                                    |
|                            | c) Cenvat credit disallowed<br>on steels/pipes                        | 32.04   | 2005-06 to<br>2009-10                    | Additional/Point<br>Commissioner,<br>Pondicherry      |
|                            | d) Interest on Excise Duty<br>levied on sale to Govt.<br>Institution  | 0.85  | 2006-07 to<br>2007-08                    | The Commissioner (appeals),                           |
| Service Tax<br>Act, 1994   | a) Service Tax on Lease Rent  | 13.43   | 2001-02 to<br>2008-09                    | The Commissioner/<br>Asst. Commissioner,<br>Cuddalore |
|                            | b) Service tax on consulting     Engineers/Management     Consultancy | 3.00  | 2002-03 to<br>2004-05                    | The Deputy Commissioner, Cuddalore                    |
|                            | c) Service tax on GTA   | 20.39<br>———————————————————————————————————— | 2006-07 to<br>2007-08                    | The Commissioner,<br>Pondicherry                      |

## ANNEXURE TO AUDITORS' REPORT (Contd.)

| Name of the<br>Statute  | Nature of the<br>Dues  | Disputed<br>Amount<br>(Rs in Lacs) | Period to which<br>the amount<br>relates | Forum where dispute is pending                    |
|-------------------------|--|------------------------------------|--|---|
| Income Tax Act,<br>1961 | a) Replacement of Equipment claimed as revenue expenditure, reclassified by Dept. as capital expenditure | 85.39                              | 2003-2004                                | Income Tax Appellate<br>Tribunal                  |
|                         | b) Disallowance of benefit<br>u/s 80IA relating to<br>Sulphuric Acid Plant                               | 16.10<br>28.93<br>0.54             | 1990-00<br>2001-02<br>2004-05            | Appeal pending at various forums                  |
|                         | c) Disallowance of various expenses  | 139.10                             | 2006-07                                  | The Commissioner of Income Tax (Appeals), Chennai |

- x) The Company has no accumulated losses and has incurred cash losses of Rs.621.98 lacs during the year and has not incurred cash losses in the immediatly preceding financial year.
- xi) Based on our audit procedures, and as per the information and explanations given to us, by the management, the Company has not defaulted in repayment of dues to financial institutions and banks:
- xii) According to the information and explanations given to us, the Company has not granted any loans or advances on the basis of security by way of pledge of shares, debentures and other securities;
- xiii) The provisions of any special statute applicable to chit fund, nidhi or mutual benefit fund/societies are not applicable to the Company.
- xiv) In our opinion, the Company is not dealing or trading in shares, securities, debentures and other investments and hence, the

- requirements of Para 4 (xiv) of the above order are not applicable to the Company.
- xv) According to the information and explanations given to us, the Company has not given any guarantee for loans taken by others from bank or financial institutions:
- xvi) The term loans raised has been applied for the purpose for which it was obtained.
- xvii) On the basis of our examination of the cash flow statement, it appears that the funds raised on short term basis have been used for long term purposes to the tune of Rs.1418 lacs.
- xviii) During the year, the Company has not made any preferential allotment of share.
- xix) The Company does not have any outstanding debentures during the year.
- xx) The Company has not raised any money by way of public issue during the year.



## ANNEXURE TO AUDITORS' REPORT (Contd.)

xxi) Based on the audit procedures performed for the purpose of reporting the true and fair view of the financial statements and as per the information and explanations given to us by the management, we report that no fraud on or by the company has been noticed or reported during the course of our audit.

For BHASKARAN & KRISHNAN Chartered Accountants
(B.GOPALAKRISHNAN)
Partner

Membership No.18702 Firm Regn. No. 00426S

Chennai,

Dated: 14th May, 2010.

For SINGHI & CO., Chartered Accountants (SUDESH CHORARIA) Partner Membership No. 204936 Firm Regn. No. 302049E

## **BALANCE SHEET AS AT 31st MARCH 2010**

| SCI   | HEDULES      | As at 31.03.2010               | As at 31.03.2009                          |
|---|--------------|--------------------------------|---|
| SOURCES OF FUNDS  |              | (Rs. in Lacs)                  | (Rs. in Lacs)                             |
| SHAREHOLDERS' FUNDS   |              |                                |   |
| Share Capital<br>Reserves and Surplus   | 1<br>2       | 997.50<br>3,152.38             | 997.50<br>4,130.44                        |
| LOAN FUNDO  |              | 4,149.88                       | 5,127.94                                  |
| LOAN FUNDS<br>Secured Loan<br>Unsecured Loan  | 3            | 4,622.20<br>3,008.21           | 3,694.60<br>5,705.11                      |
| DEFERRED TAX LIABILITY (NET) (Refer Note 10 of Schedule 21)   |              | 622.61                         | 789.75                                    |
| Total funds employed  |              | 12,402.91                      | 15,317.40                                 |
| APPLICATION OF FUNDS  |              |                                |   |
| FIXED ASSETS<br>Gross Block   | 4            | 12,587.29                      | 12,552.70                                 |
| Less: Depreciation and Impairment Net Block   |              | 6,226.34<br>6,360.95           | 5,705.96<br>6,846.74                      |
| Add: Capital Work-in-Progress   |              | 1,512.05                       | 767.73                                    |
|   |              | 7,872.99                       | 7,614.47                                  |
| Investments CURRENT ASSETS, LOANS AND ADVANCES  | 5            | 16.96                          | 16.96                                     |
| Inventories   | 6            | 2,965.14                       | 6,667.23                                  |
| Sundry Debtors<br>Cash and Bank Balances  | 7<br>8       | 1,966.62                       | 2,296.28<br>32.83                         |
| Loans and Advances  | 9            | 1,507.25                       | 1,783.43                                  |
| Less:CURRENT LIABILITIES AND PROVISIONS   |              | 6,517.70                       | 10,779.77                                 |
| Current Liabilities<br>Provisions   | 10<br>11     | 2,320.82<br>121.77             | 2,861.92<br>231.89                        |
|   |              | 2,442.59                       | 3,093.81                                  |
| Net Current Assets<br>Miscellaneous Expenditure   |              | 4,075.11                       | 7,685.96                                  |
| (To the extent not written off/adjusted)  | 12           | 437.84                         | <u>-</u>                                  |
| Total funds applied   |              | 12,402.91                      | 15,317.40                                 |
| SIGNIFICANT ACCOUNTING POLICIES & NOTES ON ACCOUNTS   | 21           |                                |   |
| As per our Report Annexed  For SINGHI & CO  Chartered Accountants  SUDESH CHORARIA  B. GOPALAKRISHNAN | LA<br>SURESH | LIT NAIK<br>Director<br>SODANI | APOORVA<br>B. ELANGOVAN<br>R. KARTHIKEYAN |

Mem. No.204936 Firm Regn. No. 302049E

Chennai 14th May 2010 Mem. No.18702

Firm Regn. No. 00426S

SURESH SODANI Joint President S.R. RAJAN CFO & Asst. Vice President (Fin & Comcl.) D.M. THIYAGESH Sr. Manager (Fin. & Acts.) and Company Secretary

R. KARTHIKEYAN V.T. MOORTHY M.R. SIVARAMAN A.M. SWAMINATHAN A.M. SWAWIINAI DAIN KANNAN KUNNI DR. SHANKAR NARASIMHAN T.S. RAGHAVAN Directors



## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31st MARCH 2010

| •   | SCHEDULES                        | For the Year<br>ended<br>31.03.2010<br>(Rs. in Lacs)                   | For the year<br>ended<br>31.03.2009<br>(Rs. in Lacs)                |
|---|----------------------------------|--|---|
| INCOME  |                                  | (1101 2000)  | (1.01000)   |
| Gross Sales<br>Less:Excise Duty   | 13                               | 15,623.52<br>833.98  | 23,515.30<br>1,846.10   |
| Net Sales<br>Other Income   | 14                               | 14789.54<br>218.99   | 21,669.20<br>414.48   |
| TOTAL - A   |                                  | 15,008.53  | 22,083.68   |
| EXPENDITURE   |                                  |  |   |
| (Increase)/Decrease in stock<br>Consumption of Raw Materials<br>Manufacturing Expenses<br>Payments to and Provision for Employees<br>Other Expenses<br>Interest<br>Deferred Revenue Expenditure written off | 15<br>16<br>17<br>18<br>19<br>20 | 1388.25<br>8566.72<br>2895.73<br>808.57<br>1135.59<br>726.19<br>109.46 | (2,366.78)<br>18,172.33<br>2,699.93<br>767.91<br>1,722.52<br>535.92 |
| TOTAL - B   |                                  | 15,630.50  | 21,531.83   |
| PROFIT/(LOSS) BEFORE DEPRECIATION AND TO Depreciation   | AX (A-B)                         | (621.98)<br>523.22   | 551.85<br>397.45  |
| PROFIT/(LOSS) BEFORE TAX LESS: Provision for Current Tax LESS: Provision for Fringe Benefit Tax   |                                  | (1145.19)  | 154.40<br>15.25<br>16.50  |
| PROFIT/(LOSS) AFTER CURRENT TAX LESS: Provision for /(Release of ) Deferred Tax   |                                  | (1145.19)<br>(167.14)  | 122.65<br>42.75   |
| Net Profit / (Loss) after Tax Balance brought forward from previous year  |                                  | (978.05)<br>166.73   | 79.90<br>203.54   |
| PROFIT AVAILABLE FOR APPROPRIATION  APPROPRIATIONS:   |                                  | (811.33)   | 283.44  |
| Proposed Dividend on Equity Shares Dividend Tax Balance Carried to Balance Sheet  |                                  | -<br>-<br>(811.33)   | 99.75<br>16.95<br>166.73  |
| SIGNIFICANT ACCOUNTING POLICIES & NOTES ON ACCOUNTS   | 21                               | (811.33)   | 283.44  |
| Earning per share : (Refer Note 11 of schedule 2 Basic Diluted  | 1) (Rs.)                         | (9.81)<br>(9.81)   | 0.80<br>0.80  |

For SINGHI & CO Chartered Accountants SUDESH CHORARIA

Mem. No.204936 Firm Regn. No. 302049E For BHASKARAN & KRISHNAN Chartered Accountants B. GOPALAKRISHNAN Partner Mem. No.18702 Firm Regn. No. 00426S

LALIT NAIK
Director
SURESH SODANI
Joint President
S.R. RAJAN
CFO & Asst. Vice President
(Fin & Comcl.)
D.M. THIYAGESH
Sr. Manager (Fin. & Acts.)
and Company Secretary

APOORVA
B. ELANGOVAN
R. KARTHIKEYAN
V.T. MOORTHY
M.R. SIVARAMAN
A.M. SWAMINATHAN
KANNAN KUNNI
DR. SHANKAR NARASIMHAN
T.S. RAGHAVAN
Directors

Chennai 14th May 2010

# SCHEDULES TO BALANCE SHEET AS AT 31st MARCH 2010

|        | DUIE 1                    |   | (Rs. in Lacs) | (Rs. in Lacs) |
|--------|---------------------------|---|---------------|---------------|
| SHARE  | CAPITAL                   |   |               |               |
|        | ised<br>5000000<br>000000 | Equity Shares of Rs.10/- each 11% Redeemable Cumulative | 2,500.00      | 2,500.00      |
| •      |                           | Preference Shares of Rs.100/- each                      | 1,000.00      | 1,000.00      |
| Issued | l, Subscribe              | d and Paid up   | 3,500.00      | 3,500.00      |
| 9      | 975000                    | Equity Shares of Rs.10/- each fully paid-up in cash     | 997.50        | 997.50        |
|        |                           |   | 997.50        | 997.50        |
| SCHED  | OUE 2                     |   |               |               |
| RESER  | VES AND S                 | URPLUS  |               |               |
| i) C   | apital Reser              | ve  |               |               |
| Α      | s per last Ba             | Subsidy from SIPCOT alance Sheet                        | 30.00         | 30.00         |
| А      |                           | of forfeited shares<br>alance Sheet<br>m Account        | 0.46          | 0.46          |
| А      | s per last B              | alance Sheet  | 2.18          | 2.18          |
| ii) G  | eneral Rese               | rve :   | 32.64         | 32.64         |
|        |                           | alance Sheet<br>or during the year                      | 3,931.07      | 3,931.07      |
| ,      |                           | J /   | 3,931.07      | 3,931.07      |
| iii) P | rofit and (Lo             | ss) Account   | (811.32)      | 166.73        |
| To     | otal ( i to iii           | )   | 3152.38       | 4130.44       |



## SCHEDULES TO BALANCE SHEET AS AT 31st MARCH 2010

|  | As at                                | As at                             |
|--|--------------------------------------|-----------------------------------|
|  | 31.03.2010<br>(Rs. in Lacs)          | 31.03.2009<br>(Rs. in Lacs)       |
| SCHEDULE 3   |                                      |                                   |
| A) SECUREDLOANS  a) Term Loans From Bank (By way of Pari Passu first charge in favour of HDFC Bank Ltd. on all fixed assets of the Company both present and future) Repayable within one year Rs.434.40 lacs (Previous year Rs.434.40 lacs.)   | 1,186.80                             | 1,621.20                          |
| b) Other Loans From Banks - In Cash Credit Accounts - Working Capital Demand Loan - Bills discounting - Packing Credit Account  (Pari Passu first charge in favour of Consortium banks on all movable goods, and the assets present and future and further secured by Pari Passu second charge on existing | 2,003.15<br>950.00<br>3.42<br>478.83 | 1,073.40<br>1,000.00<br>-<br>-    |
| immovable properties of the company excluding residential staff quarters and 2.23 MW captive power plant )   | 4,622.20                             | 3,694.60                          |
| B)UNSECURED LOANS  |                                      |                                   |
| Sales Tax Deferral Scheme Buyers Credit from Banks Intercorporate deposit Commercial Paper   | 1,508.21<br>1,500.00<br>-            | 1.49<br>4,703.62<br>-<br>1,000.00 |
|  | 3,008.21                             | 5,705.11                          |
| Total (A + B)  | 7,630.41                             | 9,399.71                          |
|  |                                      | l                                 |

SCHEDULES TO BALANCE SHEET AS AT 31st MARCH 2010 (Contd.)

Schedule 4: FIXED ASSETS

| Scriedure 4 : FIAED ASSETS  | 2011001             |  |  |                     |                    |                         |                              |                    |  |                     | (Rs. in Lacs)       |
|---|---------------------|--|--|---------------------|--------------------|-------------------------|------------------------------|--------------------|--|---------------------|---------------------|
|   |                     | GROSS  | GROSS BLOCK                                  |                     | DE                 | DEPRECIATION/WRITE OFFS | VRITE OFFS                   |                    |  | NET BLOCK           | LOCK                |
| Partioulars   | As At<br>01/04/2009 | Additions/<br>Transfer<br>during the<br>year | Less<br>Transfer/<br>Sale during<br>the year | As At<br>31/03/2010 | Upto<br>31/03/2009 | Forthe                  | On Sale/<br>Adjust-<br>ments | Upto<br>31/03/2010 | Impairment<br>Loss up to<br>31.03.2010 | As at<br>31.03.2010 | As at<br>31.03.2009 |
| Land<br>Freehold  | 31.27               |  |  | 31.27               |                    |                         |                              |                    |  | 31.27               | 31.27               |
| Leasehold   | 39.68               | ,  |  | 39.68               | 8.65               | 0.43                    |                              | 9.08               |  | 30.60               | 31.03               |
| Building  |                     | ,  | ٠  |                     |                    |                         |                              |                    |  | ,                   |                     |
| Freehold  | 205.08              | ,  | ,  | 205.08              | 36.54              | 3.34                    |                              | 39.88              |  | 165.20              | 168.54              |
| Leasehold   | 522.52              | ,  | ,  | 522.52              | 156.97             | 16.48                   | ,                            | 173.45             | 21.99                                  | 327.08              | 343.56              |
| Road,Well,Culvert, Fencing Etc  | 75.43               | ı  | ,  | 75.42               | 29.38              | 1.90                    | ,                            | 31.28              |  | 44.15               | 46.05               |
| Plant & Machinery<br>Installation etc   | 11,031.67           | 22.12  |  | 11,053.78           | 4,270.70           | 436.00                  | 1                            | 4,706.70           | 758.99                                 | 5,588.10            | 6,001.98            |
| Data-Processing Equipments<br>Office Equipments, Furniture<br>& Fixtures, and Air | 227.33              | 1.22   |  | 228.55              | 128.97             | 37.64                   |                              | 166.60             |  | 61.94               | 98.36               |
| Conditioners, Refrigerators etc   | 219.15              | 9.02   | 0.10   | 228.08              | 148.24             | 11.70                   | 0.03                         | 159.91             |  | 68.17               | 70.91               |
| Vehicles & Tanks etc  | 200.58              | 8.00   | 2.67   | 202.91              | 145.53             | 15.74                   | 2.81                         | 158.46             |  | 44.45               | 55.05               |
| Total (A)   | 12,552.70           | 40.35  | 5.77   | 12,587.29           | 4,924.99           | 523.22                  | 2.84                         | 5,445.36           | 780.98                                 | 6,360.95            | 6,846.74            |
| Capital Work In Progress (B)  | 767.73              | 744.32                                       |  | 1,512.05            |                    |                         |                              |                    |  | 1,512.05            | 767.73              |
| Total (A+B)   | 13,320.43           | 784.67                                       | 5.77   | 14,099.34           | 4,924.99           | 523.22                  | 2.84                         | 5,445.36           | 780.98                                 | 7,872.99            | 7,614.47            |
| Previous Year   | 9,432.15            | 4,110.93                                     | 222.65                                       | 13,320.43           | 4,652.71           | 397.45                  | 125.19                       | 4,924.98           | 780.98                                 | 7,614.47            |                     |



# SCHEDULES TO BALANCE SHEET AS AT 31st MARCH 2010 (Contd.)

| SCHEDUIE 5  | As at<br>31.03.2010<br>(Rs. in Lacs)        | As at<br>31.03.2009<br>(Rs. in Lacs)                 |
|---|---|--|
| INVESTMENTS LONG TERM OTHER THAN TRADE QUOTED INVESTMENTS   |   |  |
| UNQUOTED INVESTMENTS  |   |  |
| <ul> <li>i) 16963 Equity Shares of Rs.100/-each of<br/>M/s.Cuddalore Sipcot Industries Common Utilities Ltd.</li> </ul>                               | 16.96                                       | 16.96  |
|   | 16.96                                       | 16.96  |
| SCHEDUIE 6  |   |  |
| INVENTORIES   |   |  |
| (As certified by the Management) Finished Goods Materials-in-Process Raw Materials and Packing Material (including in transit) Stores and Spare parts | 1,029.31<br>20.31<br>1,554.62<br>360.90<br> | 2,233.27<br>499.02<br>3,608.03<br>326.91<br>6,667.23 |
|   |   |  |

# SCHEDULES TO BALANCE SHEET AS AT 31st MARCH 2010 (Contd.)

|   | As at<br>31.03.2010<br>(Rs. in Lacs) | As at<br>31.03.2009<br>(Rs. in Lacs) |
|---|--------------------------------------|--------------------------------------|
| SCHEDULE 7  |                                      |                                      |
| SUNDRY DEBTORS  |                                      |                                      |
| (Unsecured, considered good except otherwise stated)  Debts outstanding for a period exceeding six months |                                      |                                      |
| i) considered good  | 5.23                                 | 14.80                                |
| ii) considered doubtful   | 48.94                                | 3.84                                 |
| Less: Provision   | 48.94                                | 3.84                                 |
|   | 5.23                                 | 14.80                                |
| Others  | 1,961.39                             | 2,281.48                             |
|   | 1,966.62                             | 2,296.28                             |
| SCHEDULE 8  |                                      |                                      |
| CASH AND BANK BALANCES  |                                      |                                      |
| Cash in hand  | 0.65                                 | 0.62                                 |
| Balances with Scheduled Banks:<br>In Current Accounts   | 13.52                                | 2.04                                 |
| In E.E.F.C. Accounts  | 0.90                                 | 0.94                                 |
| In Cash Credit Accounts In Dividend Account   | 32.41<br>31.22                       | 29.23                                |
|   | 78.69                                | 32.83                                |
| SCHEDULE 9  |                                      |                                      |
| LOANS AND ADVANCES  |                                      |                                      |
| (Unsecured, Considered Good)  |                                      |                                      |
| Interest receivable Advances recoverable in cash or in kind   | 22.25                                | 21.64                                |
| or for value to be received and/or to be adjusted   | 93.48                                | 152.66                               |
| Claims receivable   | 532.34                               | 873.05                               |
| Deposit with Government Departments and others  | 95.63                                | 82.27                                |
| Prepaid expenses Balance with Excise, Customs etc.  | 29.95<br>733.60                      | 75.97<br>577.84                      |
|   | 1,507.25                             | 1,783.43                             |



# SCHEDULES TO BALANCE SHEET AS AT 31st MARCH 2010 (Contd.)

|  | As at<br>31.03.2010<br>(Rs. in Lacs) | As at<br>31.03.2009<br>(Rs. in Lacs) |
|--|--------------------------------------|--------------------------------------|
| SCHEDULE 10  |                                      |                                      |
| CURRENT LIABILITIES  |                                      |                                      |
| Sundry Creditors Outstanding Dues to Micro, Small and Medium Enterprises | 4.03                                 | 28.99                                |
| (Refer note No.9 of Schedule 21) Outstanding Dues to others              | 2,166.50                             | 2,697.19                             |
|  | 2,170.53                             | 2,726.17                             |
| Advance from Customers<br>Unclaimed dividends                            | 79.89<br>31.22                       | 49.05<br>29.23                       |
| Other Liabilities  | 39.19                                | 57.47                                |
|  | <u>2,320.82</u>                      | 2,861.92                             |
| SCHEDULE 11  |                                      |                                      |
| PROVISIONS   |                                      |                                      |
| For Proposed Dividend (incl.Dividend Tax) For Disputed Liabilities       | -<br>71.92                           | 116.70<br>72.26                      |
| For Leave Salary   | 49.85                                | 42.93                                |
|  | 121.77                               | 231.89                               |
| SCHEDULE 12  |                                      |                                      |
| MISCELLANEOUS EXPENDITURE (to the extent not written off/adjusted)       |                                      |                                      |
| Miscellaneous Expenditure  | 437.84                               | -                                    |
|  | 437.84                               | <u>-</u>                             |
|  |                                      |                                      |
|  |                                      |                                      |
|  |                                      |                                      |
|  |                                      |                                      |

# SCHEDULES TO PROFIT AND LOSS ACCONT FOR THE YEAR ENDED 31st MARCH 2010

| SCHEDULE 13   | For the<br>Year Ended<br>31.03.2010<br>(Rs. in Lacs) | For the<br>Year Ended<br>31.03.2009<br>(Rs. in Lacs) |
|---|--|--|
|   |  |  |
| SALES   |  |  |
| Sales Finished Goods  | 14,925.57  | 22,895.58  |
| Waste Anhydrite   | 697.95   | 619.72   |
| waste Annyunte  |  |  |
|   | 15,623.52  | 23,515.30  |
| Less : Excise Duty  | 833.98   | 1,846.10   |
|   | 14,789.54  | 21,669.20  |
| SCHEDULE 14   |  |  |
| OTHER INCOME  |  |  |
| Interest (Gross)  | 4.47   | 7.00   |
| On Deposits (Tax deducted at source Rs.0.20 lac                                     | 1.47   | 7.23   |
| Previous year Rs. 0.50 lac) Insurance & Other Claims                                |  | 0.23   |
| Profit on Sale of Fixed Assets(Net)   |  | 23.33  |
| Profit on sale of Raw Materials (Net)   | 0.76   | 130.05   |
| Profit on sale of Investment  | 0.42   |  |
| Dividend from current Investments   | -  | 0.04   |
| Export Incentivies  | 103.64   | 51.54  |
| Miscellaneous Receipts  | 71.17  | 183.95   |
| Excess Provision & Liabilities no Longer required written back                      | 41.52  | 18.11  |
|   | 218.99   | 414.48   |
| SCHEDULE 15   |  |  |
| (INCREASE)/DECREASE IN STOCK  |  |  |
| Opening Stock   | 2,732.29   | 301.07   |
| Less:Closing Stock  | 1,049.62   | 2,732.29   |
| Local: Transferred to Deferred Povenue Evpanditure                                  | 1,682.67   | 2,431.22   |
| Less : Transferred to Deferred Revenue Expenditure (Refer Note No.6 of Schedule 21) | 282.45   | _  |
| Less : Difference of Excise duty on opening and closing Inventories                 | 11.97  | 64.44  |
| (Increase)/Decrease in Stock  | 1,388.25   | 2,366.78   |



# SCHEDULES TO PROFIT AND LOSS ACCONT FOR THE YEAR ENDED 31st MARCH 2010 (Contd.)

| SCHEDULE 16  | For the<br>Year Ended<br>31.03.2010<br>(Rs. in Lacs) | For the<br>Year Ended<br>31.03.2009<br>(Rs. in Lacs) |
|--|--|--|
| CONSUMPTION OF RAW MATERIALS (Including Packing Materials)   |  |  |
| Opening Stock<br>Add:Purchases   | 3,608.03<br>6,519.38                                 | 2,880.99<br>18,909.77                                |
|  | 10,127.41  | 21,790.76  |
| Less:Closing Stock Sales   | 1,554.62<br>6.08                                     | 3,608.03<br>10.40                                    |
|  | 1,560.69   | 3,618.43   |
| SCHEDUIE 17  | 8,566.72   | 18,172.33  |
| MANUFACTURING EXPENSES   |  |  |
| Consumption of stores and spare parts Power and Fuel Water Charges Effluent Treatment Expenses Job work charges                                  | 611.68<br>1,719.46<br>81.26<br>64.57<br>27.88        | 627.27<br>1,532.71<br>65.70<br>58.39<br>74.11        |
| Repairs and Maintenance Buildings Plant and Machinery Others   | 36.07<br>267.50<br>87.32<br>390.89<br>               | 42.02<br>270.47<br>29.26<br>341.75<br>2,699.93       |
| SCHEDULE 18  |  |  |
| PAYMENTS TO AND PROVISION FOR EMPLOYEES Salaries, wages, Bonus and Gratuity Contribution to Provident and other Funds Employees Welfare Expenses | 700.56<br>44.61<br>63.40<br>808.57                   | 604.85<br>69.74<br>93.32<br>767.91                   |

# SCHEDULES TO PROFIT AND LOSS ACCONT FOR THE YEAR ENDED 31st MARCH 2010 (Contd.)

| Tax Audit Fee Taxation Matter For Certification work Travel and Stay Expenses  Directors' Sitting Fees Loss on sale of Fixed Assets Loss on Sale of Investment Fluctuation in Exchange Rates  SELLING EXPENSES  Rental Charges (ISO Containers) Freight, Packing and Forwarding Expenses (net) Commission on Sales  Commission on Sales  O  11  80  81  898  898  898  898  898  8   |                                      |  |
|--|--------------------------------------|--|
| ADMINISTRATIVE EXPENSES   Rent   58   Rates and Taxes   20   Insurance(Net)   30   Travelling and Conveyance   77   Vehicle Running Expenses   21   Communication Expenses   221   Communication Expenses   221   Miscellaneous Expenses   221   Auditors' Remuneration   47   Auditors' Remuneration   Audit Fee   1   Tax Audit Fe | Year end 31.03.20                    | ded<br>009   |
| ADMINISTRATIVE EXPENSES   Rent   58   Rates and Taxes   20   Insurance(Net)   30   Travelling and Conveyance   77   Vehicle Running Expenses   21   Communication Expenses   23   Miscellaneous Expenses   201   Research and Development Expenses   (Refer Note No.7 of Schedule 21)   47   Auditors' Remuneration   Audit Fee   1   Tax Audit Fee   0   Taxation Matter   0   For Certification work   Travel and Stay Expenses   0    Bank charges   153   Directors' Sitting Fees   1   Loss on sale of Fixed Assets   0   Loss on Sale of Investment   -1   Fluctuation in Exchange Rates   248      SELLING EXPENSES   118   Commission on Sales   37  |                                      |  |
| Rent   |                                      |  |
| Audit Fee Tax Audit Fee Tax Audit Fee Taxation Matter For Certification work Travel and Stay Expenses  Directors' Sitting Fees Loss on sale of Fixed Assets Loss on Sale of Investment Fluctuation in Exchange Rates  SELLING EXPENSES  Rental Charges (ISO Containers) Freight, Packing and Forwarding Expenses (net) Commission on Sales  1 0 1 1 1 8 0 1 1 1 8 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  | 28 7 21 43 94 133 24 23 33 35 91 207 | 0.03<br>7.90<br>8.17<br>8.36<br>8.52<br>6.07<br>7.66 |
| Directors' Sitting Fees  | 30 0<br>23 0<br>25 0                 | .20<br>0.35<br>0.12<br>0.18<br>0.30                  |
| SELLING EXPENSES  Rental Charges (ISO Containers) Freight,Packing and Forwarding Expenses(net) Commission on Sales  11 188 37  | 60 6<br>01 0<br>74 515               | .70<br>5.45<br>-<br>0.42<br>5.98                     |
| Freight, Packing and Forwarding Expenses (net)  Commission on Sales  188  37   | =   ====                             | ===  |
| 237  | 24 261<br>19 92                      | 2.46<br>.29<br>2.35<br>3.10                          |
| SCHEDULE 20 1135   | <b>59</b> 1,722                      | <br>2.52   |
| INTEREST   | =   <del>- · -</del>                 |  |
| On Term Loans 93 Others 632  |                                      | 2.47<br>3.45   |
| 726  | <b>19</b> 535                        | 5.92   |



# SCHEDULES TO NOTES TO BALANCE SHEET AS AT 31st MARCH 2010 AND PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2010

#### SCHEDULE 21

#### 1. SIGNIFICANT ACCOUNTING POLICIES

- a. Accounting Concepts: The Company follows the Mercantile System of accounting and recognizes Income and Expenditure on accrual basis except those with significant uncertainties.
- b. Fixed Assets: These are stated at cost net of Cenvat, depreciation and Impairment. Cost of acquisition includes duties, taxes, incidental expenses, erection/commissioning expenses and interest etc., upto the date the asset is ready for its intended use.

The Carrying amounts of assets are reviewed at balance sheet date to determine if there is any indication of impairment based on external/internal factors.

c. Capital Work-in-Progress: These are stated at cost including direct overhead expenses ,start up costs, trial run expenditure, borrowing costs in respect of qualifying assets etc. Realisation from Sale of Trial Production is reduced from the above cost.

#### d. Depreciation:

- i) Leasehold land is being amortized over the lease period.
- ii) The classification of Plant & Machinery into continuous and non-continuous process is done as per technical certification and depreciation thereon is provided accordingly.
- iii) Depreciation in respect of Buildings and Plant and Machinery has been provided on Straight Line Method as per the rates prescribed by the Department of Company Affairs/as per Schedule-XIV of the Companies Act, 1956 as applicable on the date of acquisition/installation.
- iv) Depreciation on all other assets has been provided on written down value method as per the rates prescribed in Schedule-XIV of the Companies Act, 1956.
- v) Depreciation on additions/deletions to fixed assets has been provided on prorata basis with reference to the date of installation/sale. Depreciation on Assets individually costing less than Rs.5000/- each has been fully charged off in the year of addition.
- vi) In case of impairment, if any, depreciation is provided on the revised carrying amount of the assets over its remaining useful life.

#### e. Investments:

- i) Quoted / Unquoted Long-term investments are stated at cost, unless, there is a decline other than temporary in the carrying value thereof, which is duly provided for in the Accounts.
- ii) Current quoted investments are stated at lower of cost or market value on individual investment basis.

#### f. Inventories:

Inventories are valued on the following basis:

- Finished Goods At cost (calculated on Annual Weighted Average Method) or net realizable value whichever is lower.
- ii) Material in Process At estimated cost.
- iii) Waste At actual realizable value
- iv) Raw Materials /Stores & Spare Parts At cost

#### g. Foreign Currency Transactions:

Foreign currency transactions are recorded on the basis of exchange rate prevailing at the date of the transaction. Foreign currency monetary items are reported at the year end closing rate. Non monetary items which are carried at historical cost are reported using the exchange rate prevailing at the date of the transaction.

The exchange differences arising on settlement/year end restatement of monetary items are recognized in the Profit & Loss Account in the period in which they arise, except those relating to acquisition of Fixed Assets outside India, in which case such exchange difference are capitalized.

Forward contracts, other than those entered into to hedge the foreign currency risk of unexecuted firm commitments or of highly probable forecast transactions, are treated as foreign currency transactions and accounted accordingly. Exchange difference arising on such contracts are recognized in the period in which they arise and the premium or discount is accounted as expense / income over the life of the contract. Any profit or loss arising on cancellation or renewal of forward exchange contract is recognized as income or as expenses for the year.

#### h. Employee Benefits:

i) Defined Contribution Plans.

Company's contribution to Provident Fund and Superannuating Schemes are charged to the Profit & Loss Account of the year when the contribution to the respective funds are due. The Company has no obligations other than the contribution payable to the respective trusts.

#### ii) Defined Benefit Plans

Gratuity Liability and long term compensated leave encashment are provided for based on actuarial valuation made at the end of each financial year using the projected unit credit method. Actuarial valuation of Gratuity has been done as per the company's policy, which is not less beneficial than the provisions of the Payment of Gratuity Act, 1972. Actuarial gain and losses are recognized immediately in the statement of Profit and Loss Account as income or expenses.

#### iii) Short Term Employee Benefits

Employee Benefits of short term nature are recognized as expenses as and when it accrues.

#### i. Borrowing Costs:

Borrowing costs relating to acquisition / construction of qualifying assets are capitalized until the time all substantial activities necessary to prepare the qualifying assets for their intended use are complete. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to revenue.

#### j. Excise and Customs

- i) Excise duty on finished goods stocks lying at the factory is accounted for at the point of manufacture of goods and is accordingly considered for valuation of finished goods stock lying in the factory as on the Balance Sheet date.
- ii) Custom duty on goods is accounted for as and when the liability arises.
- **k.** Sales & Export incentives: Sales is net of discounts & rebates allowed. Export incentives are accounted for to the extent considered recoverable by the management.



I. Research and Development Expenses: Research and Development expenditure of revenue nature are charged to Profit & Loss Account, while Capital expenditure are added to the cost of Fixed Assets in the year in which these are incurred.

#### m. Deferred Revenue Expenditure:

Expenditure incurred during the intervening period between the date a project is ready to commence commercial production and the date at which commercial production actually begins, if prolonged, is being treated as deferred revenue expenditure to be amortised equally over a period of 5 years.

#### n. Taxes on Income:

- i) Current Income Tax is provided as per the provisions of the Income Tax Act 1961.
- ii) Deferred Tax asset and liability arising on account of timing differences, being the differences between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods, are recognized at the rate of income tax prevailing at the Balance Sheet date or at the substantively enacted tax rate, subject to the consideration of prudence, as per the Accounting Standard-22 "Accounting for Taxes on Income" issued by the Institute of Chartered Accountants of India.

#### o. Provisions:

A provision is recognized when an enterprise has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made.

Provisions made in terms of Accounting Standard 29 are not discounted to its present value and are determined based on management estimate required to settle the obligation at the balance sheet date. These are reviewed at each balance sheet date and adjusted to reflect the current management estimates.

#### p. Contingencies:

Liabilities which are material and whose future outcome cannot be ascertained with reasonable certainty, are treated as contingent and disclosed by way of "Notes" to the accounts.

- q. Prior year expenses: Prior Year expenses / (income) (net) Debit Rs. 9.53 lacs (Previous year (Net)Debit Rs. 0.06 lac) stands adjusted to the respective expenses heads.
- 2. The company is principally engaged in the business of Fluorine based Chemicals. Hence there are no additional disclosures to be provided under Accounting Standard 17 "Segmental Reporting" issued by the Institute of Chartered Accountants of India, other than those already provided in the financial statements.
- 3. Contingent Liabilities not provided for in respect of:
  - (a) Outstanding Letters of Credit/Bank Guarantees Rs. 1170.92 lacs (Previous Year Rs. 4853.94 lacs).
  - (b) SIPCOT has raised a demand of Rs.12.00 lacs for payment of additional cost for the land at Cuddalore taken on long-term lease together with interest @ 16.5% p.a. The Company has paid

an initial amount of Rs.6.00 lacs in 1995 and Rs.6.00 lacs in 2001, as per the directions of the Honorable High Court of Madras. However, SIPCOT has preferred an appeal against the order of the High Court challenging the waiver of interest. Matter is pending at the High Court of Madras.

- (c) Tamilnadu Industrial Development Corporation Limited (TIDCO) has claimed Rs.27.11 lacs as interest on bridge loan which has been fully settled by the Company Confirmation is awaited from TIDCO.
- (d) i) Disputed Sales Tax Liability Rs.1.68 lacs (net of advance) (Previous year Rs.2.03 lacs ).
  - Disputed Central Excise/Service Tax Liability Rs 70.72 lacs (net of advance) (Previous year Rs.131.45 lacs).
  - iii) Disputed Custom Duty Liability Rs. 10.79 lacs (Previous year Rs.19.63 lacs)
  - iv) Disputed Income Tax liability Rs. 139.10 lacs (Previous year Rs.130.96 lacs)
- 4. Contracts remaining to be executed on Capital Account not provided for Rs. 61.84 lacs (Net) (Previous year Rs.88.51 lacs(Net))
- 5. During the Financial Year 1991-92, the Company had received a notice from the Tamilnadu Sales Tax authorities towards levy of tax etc. on sales effected from Pondicherry Depot during 1989-90 and 1990-91. Based on the directions of the Honourable High Court of Madras, the Appellate Asst. Commissioner, Commercial Taxes, Chennai passed the order in favour of the company, thereby reducing the demand to Rs.52.77 lacs.
  - The amount has since been paid under protest. The company has also filed a writ petition before Honourable High court of Madras, for granting refund of tax paid earlier to Pondicherry Government. As a matter of abundant caution, provision has been made in these accounts for the disputed amount of Rs.52.77 lacs (net).
- 6. The company had implemented the 3Phenoxy Project with a total capital outlay of Rs.1024.19 Lacs. The plant was ready to commence commercial production in January 2009 and was accordingly capitalized. However, the company faced serious technical issues in the processing of the raw material which lead to significant losses of raw materials giving very low yields and also final product was not meeting the quality parameters of the customer. Hence based on advise of technical experts, further modification works were carried out over the period. The trial run was once again taken up in April'10 and the results are satisfactory. Based on Expert Opinion, the management has decided to treat the expenditure incurred by the company to the tune of Rs.547.30 Lacs (including Raw Materials cost, Power cost etc) during the intervening period between the date the project was ready to commence commercial production and the date at which commercial production actually began as Deferred Revenue expenditure to be written off equally over a period of 5 years.



7. Research and Development Expenses includes:

|   | 31.3.2010<br>(Rs. lacs) | 31.3.2009<br>(Rs lacs.) |
|---|-------------------------|-------------------------|
| Salaries, Wages and Bonus                 | 31.71                   | 24.47                   |
| Contribution to Provident and other Funds | 3.81                    | 2.46                    |
| Employees' Welfare Expenses               | 3.95                    | 1.08                    |
| Consumption of Stores & Spares            | 0.68                    | 1.00                    |
| Subscription and Consultancy charges      | 7.14                    | 0.00                    |
| Total                                     | 47.29                   | 29.01                   |

<sup>8.</sup> Employee Benefit: The company has provided for gratuity and long term compensated leave encashment based on actuarial valuation done using the projected unit credit method.

The company has a defined benefit gratuity plan. Every employee who has completed five years of more of service is entitled to gratuity on terms not less favourable than the provisions of the payment of gratuity Act, 1972.

The following table summarizes the components of net benefit expense in the Profit and Loss Account and the funded status and the amounts recognized in the Balance Sheet.

| SI;.<br>No. |  | 31.03.2010<br>(Rs. In Lacs) | 31.03.2009<br>(Rs. In Lacs) |
|-------------|--|-----------------------------|-----------------------------|
| 1           | Net Employee Expenses / (Benefit)                  |                             |                             |
|             | Current Service Cost                               | 20.64                       | 30.62                       |
|             | Interest cost on benefit obligation                | 9.42                        | 6.51                        |
|             | Expected return on plan assets                     | (8.47)                      | (5.51)                      |
|             | Net Actuarial (gain) / loss recognized in the year | (37.60)                     | (4.14)                      |
|             | Net charge to P & L Account                        | (16.01)                     | 27.48                       |
| li          | Actual return on plan assets                       | 14.00%                      | 8.00%                       |
| lii         | Benefit Asset / (Liability)                        |                             |                             |
|             | Defined benefit obligation                         | 115.80                      | 118.84                      |
|             | Fair value of Plan Assets                          | 131.38                      | 95.89                       |
|             | Benefit Assets / (liabililty)                      | 15.58                       | (23.25)                     |
| l v         | Movement in benefit liability                      |                             |                             |
|             | Opening defined benefit obligation                 | 118.84                      | 102.85                      |
|             | Interest cost                                      | 9.42                        | 6.51                        |
|             | Current Service cost                               | 20.64                       | 30.62                       |
|             | Benefit paid                                       | (2.25)                      | (19.55)                     |
|             | Actuarial (gain) / loss on obligation              | (30.84)                     | `(1.59)                     |
|             | Closing benefit obligation                         | 115.80                      | 118.84                      |

| SI.<br>No. |   | 31.03.2010<br>(Rs. In Lacs) | 31.03.2009<br>(Rs. In |
|------------|---|-----------------------------|-----------------------|
| V          | Movement in fair value of plan assets   |                             |                       |
| -          | Opening fair value of plan assets   | 95.59                       | 69.76                 |
|            | Expected Return plan assets   | 8.47                        | 5.51                  |
|            | Actuarial gains/(losses) on assets  | 6.75                        | 2.56                  |
|            | Contribution by employer  | 22.82                       | 37.32                 |
|            | Benefits paid   | (2.25)                      | (19.55)               |
|            | Closing fair value of plan assets   | 131.38                      | 95.59                 |
| Vi         | The principal actuarial assumptions are as follows  |                             |                       |
|            | Discount rate   | 7.00%                       | 7.00%                 |
|            | Salary increase   | 6.00%                       | 6.00%                 |
|            | Withdrawal rates  | 5.00%                       | 5.00%                 |
| Vii        | Amount incurred as expenses for defined contribution plans  |                             |                       |
|            | Contribution to Provident / Pension fund  | 33.86                       | 26.31                 |
|            | Contribution to Super annuation fund  | 14.56                       | 10.66                 |
| Viii       | The major categories of plan assets as a percentage of the fair value of total plan asset are as follows: |                             |                       |
|            | Investment in Bonds   | 21%                         | 13%                   |
|            | Investment in Mutual Fund   | <b>62</b> %                 | 84%                   |
|            | Bank balances in Current Account  | 17%                         | 3%                    |

<sup>(</sup>ix) The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors such as supply and demand factors in the employment market is 6%.

- (x) The Company expects to contribute Rs. NIL to Gratuity fund in 2010 2011.
- (xi) Amount for the current period is as follows:

| Gratuity                   | Rs. in Lacs |
|----------------------------|-------------|
| Defined Benefit Obligation | 115.80      |
| Plan Assets                | 131.38      |
| Surplus / (Deficit)        | 15.58       |

The management has relied on the overall actuarial valuation conducted by the actuary.

#### 9. Micro Small and medium enterprises

Information in respect Micro, Small and Medium Enterprises Development Act, 2006; Company had sought confirmation from the vendors whether they fall in the category of Micro/Small/Medium Enterprises. Based on the information available, the required disclosures are given below:



| Particulars  | FY 2009-10 | FY 2008-09 |
|--|------------|------------|
| The principal amount (interest-nil) remaining unpaid to any supplier as at the end of each accounting year   | 4.03       | Nil        |
| The amount of interest paid by the Company in terms of section 16, of the Micro Small and Medium Enterprise Development Act 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year   | Nil        | Nil        |
| The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro Small and Medium Enterprise Development Act, 2006.  | 1.19       | Nil        |
| The amount of interest accrued and remaining unpaid at the end of each accounting year; and  | 1.19       | Nil        |
| The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the Micro Small and Medium Enterprise Development Act, 2006 | Nil        | Nil        |

### 10. Deferred Taxation:

The deferred tax assets & liabilities comprise of tax effect of the following timing differences:-

(Rs. Lacs)

|                      |  | 2009-10 | 2008-09 |
|----------------------|--|---------|---------|
| Deferred tax Assets: |  |         |         |
| i.                   | Expences Allowable against taxable income  |         |         |
|                      | in future years  | 16.94   | 14.56   |
| ii.                  | Voluntary Retirement Scheme allowable in 5 equal installments under the Income Tax Act   | 19.43   | 9.71    |
| iii.                 | Provision for Doubtful Debts   | 16.63   | 4.77    |
| iv.                  | Unabsorbed Depreciation Loss   | 372.70  | 213.45  |
| V.                   | MAT Credit   | 15.43   | 15.26   |
| Tota                 | al Deferred Tax Assets   | 441.13  | 257.75  |
| Les                  | s: Deferred Tax Liability  |         |         |
| i.                   | Excess of Net block as per Accounts over the written down value as per the provisions of |         |         |
|                      | the Income Tax Act 1961  | 1063.74 | 1047.50 |
|                      | Net Deferred Tax liability   | 622.61  | 789.75  |

#### 11. Earnings per share:

(Rs.)

| Particulars                | 31-03-2010 | 31-03-2009 |
|----------------------------|------------|------------|
| Basic Earnings per share   | (9.81)     | 0.80       |
| Diluted Earnings per share | (9.81)     | 0.80       |
| Nominal Value per share    | 10.00      | 10.00      |

Earnings per share is calculated by dividing the profit attributable to the Equity shareholders by the weighted average number of Equity shares outstanding during the year. The basis adopted for calculation of the basic and diluted earnings per Equity share is as stated below:-

(Rs. in Lacs)

| Particulars  | 31-03-2010 | 31-03-2009 |
|--|------------|------------|
| Profit / (Loss) after taxation (Rs. in Lacs)                           | (978.05)   | 79.90      |
| Weighted average number of shares<br>Outstanding during the year (Nos) | 9975000    | 9975000    |

- 12. Foreign currency exposure in respect of unsecured loans amounting to Rs. NIL (Previous year Rs.6.57 lacs) and sundry debtors amounting to Rs.34.90 lacs (Previous year Rs.155.80 lacs) are not hedged as on the Balance sheet date.
- 13. Disclosure required by Accounting Standard (AS) 29 "Provisions, Contingent Liabilities and Contingent Assets"

Sales Tax (Rs. in lacs)

| Balance as at 1st April 2009                 | 72.26 |
|--|-------|
| Additional Provision created during the year | 0.00  |
| Provision used during the year               | Nil   |
| Provision reversed during the year           | 0.34  |
| Balance as at 31 <sup>st</sup> March 2010    | 71.92 |

14. In conformity with Accounting Standard 28 "Impairment of assets" issued by the Institute of Chartered Accountants of India, the company has carried the appropriate procedure for ensuring that assets are carried at no more than their recoverable amount.

#### 15. A. Related party disclosures

Related Party disclosures, as required by AS-18, "Related Party Disclosures", are given below:

i) Relationships :-

Promoters of the Company:

- a) 26% Equity shares of the Company are held by Tamil Nadu Industrial Development Corporation Limited.
- b) 19.96% Equity shares of the Company are held by T.G.S Investment & trade Pvt. Ltd. since 03.02.2006
- c) 5% Equity shares of the Company are held by Pilani Investment & Industries Corporation Limited.



ii) Joint Ventures :-

Holding 14.13% Equity shares of Cuddalore Sipcot Industries Common Utilities Limited.

iii) Key Management Personnel:-

a) Shri. Lalit Naik

- Director

b) Shri Suresh Sodani \*\*

- Joint President

c) Shri Vishnu Bhat \*

- President

The particulars given above have been identified on the basis of information available with the Company.

### 15.B. Related party Disclosures

(Amount in Rs. Lacs)

| SI.<br>No. | Name of the the Related Party          | Nature of<br>Relation-<br>ship | Nature of<br>Transac-<br>tion if any | 2009-10  | 2008-09 | Out-<br>standing |                                       |
|------------|--|--------------------------------|--------------------------------------|----------|---------|------------------|---------------------------------------|
|            |  |                                |                                      |          |         | Amount           | Account Head                          |
| 1.         | Cuddalore<br>Sipcot<br>Industries Ltd. | Joint venture                  |                                      | 14.33    | 14.10   | 1.98             | Deposit for common Effluent Utilities |
| 2.         | Shri .Vishnu<br>Bhat                   | President                      | Salary and Allowance                 | 38.34 *  | 52.20   |                  | Salary and<br>Allownce                |
| 3.         | Shri Suresh<br>Sodani                  | Joint<br>President             | Salary and<br>Allowance              | 37.34 ** | 1       |                  | Salary and<br>Allownce                |
| 4.         | Directors                              |                                |                                      | 13.60    | 6.45    |                  | Sittimg fees                          |

<sup>\*</sup> Resigned from service on 31.12.2009

<sup>\*\*</sup> Part of the year

- **16.** Information pursuant to the provisions of paragraph 3 & 4 of Part II of Schedule VI of the Companies Act, 1956.
  - (a) Particulars of Licensed and Installed Capacity (as certified by the Management)

|  | 31.3.                        | 2010                            | 31.3.2009                    |                                 |  |
|--|------------------------------|---------------------------------|------------------------------|---------------------------------|--|
|  | Licensed Installed TPY TPY   |                                 | Licensed<br>TPY              | Installed<br>TPY                |  |
| Aluminium Fluoride Anhydrous Hydrofluoric Acid Sulphuric Acid (Including Oleum 14400 TPY) Speciality Fluorides | N.A.<br>N.A.<br>N.A.<br>N.A. | 15600<br>15600<br>81600<br>3400 | N.A.<br>N.A.<br>N.A.<br>N.A. | 15600<br>15600<br>81600<br>3400 |  |

#### (b) Particulars of Production and Sales:

| Finished Goods                   | 31.3.2010  |            |                        | 31.3.2009  |          |                        |
|----------------------------------|------------|------------|------------------------|------------|----------|------------------------|
|                                  | Production | Sales(Net) |                        | Production | Sales    |                        |
|                                  | Qty (MT)   | Qty (MT)   | Value<br>(Rs. in Lacs) | Qty(MT)    | Qty (MT) | Value<br>(Rs. in Lacs) |
| Aluminium Fluoride               | 8079       | 9505       | 6010.65                | 16377      | 14026    | 11699.44               |
| Anhydrous Hydro-<br>flouric Acid | 11940*     | 12159      | 4765.80                | 11564      | 11177    | 3798.67                |
| Sulphuric Acid/oleum             | 77798*     | 78716      | 1066.40                | 75547      | 74931    | 3399.77                |
| Speciality Fluorides             | 2240*      | 2048       | 2248.70                | 1726       | 1689     | 21510.58               |
| Others                           |            |            | 697.99                 |            |          | 619.74                 |
| Total                            |            |            | 14789.54               |            |          | 21669.20               |

<sup>\*</sup> Includes production for captive consumption



## (c) Particulars of Opening Stock and Closing Stock:

|                                  |              | 31.03              | 3.2010       |                    | 31.03.2009    |                    |               |                    |
|----------------------------------|--------------|--------------------|--------------|--------------------|---------------|--------------------|---------------|--------------------|
| Finished                         | Open         | ning Stock Closi   |              | g Stock            | Opening Stock |                    | Closing Stock |                    |
| Goods                            | Qty.<br>(MT) | Value<br>(Rs.lacs) | Qty.<br>(MT) | Value<br>(Rs.lacs) | Qty.<br>(MT)  | Value<br>(Rs.lacs) | Qty.<br>(MT)  | Value<br>(Rs.lacs) |
| Aluminium<br>Fluoride            | 2401         | 1674.30            | 975          | 557.89             | 50            | 28.63              | 2401          | 1674.30            |
| Anhydrous Hydro-<br>fluoric Acid | 449          | 304.49             | 230          | 128.49             | 62            | 30.32              | 449           | 304.49             |
| Sulphuric<br>Acid/Oleum          | 1338         | 35.43              | 419          | 11.87              | 722           | 39.00              | 1338          | 35.43              |
| Speciality<br>Fluorides          | 202          | 218.46             | 394          | 330.91             | 165           | 102.77             | 202           | 218.46             |
| Others                           |              | 0.59               |              | 0.15               |               |                    |               | 0.59               |
| TOTAL                            |              | 2233.27            |              | 1029.31            |               | 200.72             |               | 2233.27            |

#### (d) Particulars of Raw Materials Consumed:

|                                 | 31.   | .3.2010   | 31.3.2009 |           |
|---------------------------------|-------|-----------|-----------|-----------|
| Raw Materials                   | Qty.  | Valve     | Qty.      | Value     |
|                                 | (MT)  | (Rs.lacs) | (MT)      | (Rs.lacs) |
| Acid Grade Fluorspar            | 30567 | 4515.55   | 26311     | 3339.90   |
| Sulphur                         | 26085 | 1228.90   | 25529     | 6513.61   |
| Aluminium Hydroxide             | 6658  | 978.42    | 9654      | 1418.82   |
| Others (incl,packing Materials) |       | 1843.85   |           | 6900.00   |
|                                 |       | 8566.72   |           | 18172.33  |

## (e) Value of imports calculated on CIF basis:

(Rs. in lacs)

| Particulars           | 31.3.2010 | 31.3.2009 |
|-----------------------|-----------|-----------|
| Raw Materials         | 4898.67   | 12146.07  |
| Spares and Components | 26.74     | 69.36     |
| Capital Goods         | -         | 290.70    |

(f) Expenditure in Foreign Currency: (on remittance basis)

(Rs. in lacs)

| Particulars                   | 31.3.2010 | 31.3.2009 |
|-------------------------------|-----------|-----------|
| Travelling Expenses           | 6.53      | 17.35     |
| Consultancy fees              | 8.39      | 81.74     |
| Lease Rent                    | 10.85     | 9.13      |
| Commission on sales           | 11.30     | 28.46     |
| Freight & Forwarding expenses | 4.47      | 25.50     |
| Interest                      | -         | 112.41    |
| Others                        | 4.74      | 4.16      |
| TOTAL                         | 46.28     | 278.76    |

(g) Earnings in Foreign Exchange:

(Rs. in lacs)

| Particulars          | 31.3.2010 | 31.3.2009 |
|----------------------|-----------|-----------|
| FOB Value of Exports | 3978.13   | 7502.48   |

(h) Value of raw materials, stores and spare parts consumed:

|     | Particulars       | 31. | 3.2010             | 31.3.2009 |                    |
|-----|-------------------|-----|--------------------|-----------|--------------------|
|     |                   | %   | Value<br>(Rs.lacs) | %         | Value<br>(Rs.lacs) |
| i)  | Raw Materials     |     |                    |           |                    |
|     | Imported          | 70  | 6032.63            | 66        | 12032.31           |
|     | Indigenous        | 30  | 2534.09            | 34        | 6140.02            |
|     | Total             | 100 | 8566.72            | 100       | 18172.33           |
| ii) | Stores and Spares |     |                    |           |                    |
|     | Imported          | 4   | 24.62              | 7         | 41.84              |
|     | Indigenous        | 96  | 587.05             | 93        | 585.43             |
|     | Total             | 100 | 611.67             | 100       | 627.27             |



Chennai 14th May 2010

| 15.    | Balance Sheet Abstract     | t and Company's General I                              | Business Profile  |  |
|--------|----------------------------|--|---|--|
| I.     | Registration Details       |  |   |  |
|        | Registration No.:          | 6 2 7 1  | State Code  | 1 8  |
|        | Balance Sheet Date         | 3 1 - 0 3 - 2  | 0 1 0   |  |
| II.    | Capital raised during t    | he Year ('000)   |   |  |
|        | Public Issue               | N I L  | Rights Issue  | NIL  |
|        | Bonus Issue                | NIL  | Private Placement   | NIL  |
| III.   | Position of Mobilisatio    | n and Deployment of Fund                               | ds ('000)   |  |
|        | Total Liabilities          | 1 2 4 0 2 9 1  | Total Assets  | 1 2 4 0 2 9 1  |
|        | Sources of Funds           |  |   |  |
|        | Paidup Capital             | 9 9 7 5 0  | Reserves & Surplus  | 3 1 5 2 3 8  |
|        | Secured Loans              | 4 6 2 2 2 0  | Unsecured Loans   | 3 0 0 8 2 1  |
|        | Net Deferred Tax Liability | 6 2 2 6 1  |   |  |
|        | Application of Funds       |  |   |  |
|        | Net Fixed Assets           | 7 8 7 2 9 9  | Investments   | 1 6 9 6  |
|        | Net Current Assets         | 4 0 7 5 1 1  | Misc. Expenditure   | 4 3 7 8 4  |
|        | Accumulated Losses         | N I L  |   |  |
| IV.    | Performance of the Co      | ompany ('000)  |   |  |
|        | Turnover / Other Income    | 1 5 0 0 8 5 3  | Total Expenditure   | 1 6 1 5 3 7 2  |
|        | Profit/(Loss) before Tax   | (-) 1 1 4 5 1 9  | Profit/(Loss) after Tax                                       | (-) 9 7 8 0 5  |
|        | Earnings Per Share (Rs)    | (-) 9 . 8 1  | Dividend rate   | NIL  |
| V.     |                            | e principal products / ser                             |   |  |
|        | Product Description        |  |   | Code No. (ITC Code)                                  |
|        | ALUMINI                    | U   M   -   F   L   U   O                              | RIDE 2  | 8 2 6 1 2 0 0  |
|        | H Y D R O - F              | L U O R I C -  | A C I D 2   | 8 1 1 1 1 0 0  |
|        | P O T T A S I              | U M - B I F L U  |   |  |
|        |                            | have been regrouped/rea<br>an integral part of the Bal |   |  |
|        | r our Report Annexed       | an integral part of the Dai                            |   | <u> </u>   |
|        |                            | ASKARAN & KRISHNAN<br>red Accountants                  | LALIT NAIK<br>Director  | APOORVA<br>B. ELANGOVAN                              |
| SUDE   |                            | ALAKRISHNAN  | SURESH SODANI<br>Joint President                              | R. KARTHIKEYAN<br>V.T. MOORTHY                       |
| Mem.   | No.204936 Mem. N           | No.18702   | S.R. RAJAN  | M.R. SIVARAMAN                                       |
| ⊦irm l | Regn. No. 302049E Firm Re  | egn. No. 00426S CFC                                    | O & Asst. Vice President<br>(Fin & Comcl.)                    | A.M. SWAMINATHAN<br>KANNAN KUNNI                     |
| Chenr  |                            | Sr.  | D.M. THIYAGESH . Manager (Fin. & Acts.) and Company Secretary | DR. SHANKAR NARASIMHAN<br>T.S. RAGHAVAN<br>Directors |
| 14th [ | Лау 2010                   |  | and Joinpany Jedietary  | Directors  |

## CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2010

|    |   | 2009-  |                              | 2008-09                                      |                        |  |
|----|---|--|------------------------------|--|------------------------|--|
|    |   | (Rs.in La                                    | akhs)                        | (Rs.i  | n Lakhs)               |  |
| Α. | CASH FLOW FROM OPERATING ACTIVITIES  Net Profit before tax and extraordinary items  Adjustments for:  | (1145.19)                                    |                              | 154.40                                       |                        |  |
|    | Depreciation<br>Interest<br>Loss/(Profit) on sale of fixed assets   | 523.22<br>726.19<br>0.01                     |                              | 397.45<br>535.92<br>(23.33)                  |                        |  |
|    | Interest & Dividend Income<br>Loss on Sale of Investment  | (1.47)<br>0.00                               |                              | (7.23)                                       |                        |  |
|    | Operating Profit before working capital changes Adjustments for :   |  | 102.76                       |  | 1057.63                |  |
|    | Trade and Other Receivables Inventories Trade Payable and Provisions Cash Generated from operations   | (37.02)<br>3702.09<br>(534.52)               | 3130.55<br>3233.11           | (581.00)<br>(3265.15)<br>(278.05)            | (4124.20)<br>(3066.57) |  |
|    | Interest paid Direct Taxes payment / refund (net)   | (726.19)<br>205.02                           | (521.17)                     | (535.92)<br>(447.40)                         | (983.32)               |  |
|    | Net cash from Operative activities  |  | 2712.14                      |  | (4049.89)              |  |
| B. | CASH FLOW FROM INVESTING ACTIVITIES Purchase of Fixed Assets Sale of Fixed Assets Purchase of Investments Sale of Investments Interest and Dividend Income                              | (784.67)<br>2.92<br>0.00<br>0.00<br>1.47     |                              | (3881.97)<br>38.81<br>(0.42)<br>0.00<br>7.23 |                        |  |
|    | Net Cash from Investing Activities  |  | (780.28)                     |  | (3836.35)              |  |
| C. | CASH FLOW FROM FINANCING ACTIVITIES Commercial Paper/Buyer's credit Long term loan availed / (repaid) (net) Short term loan availed Dividend paid Net cash used in Financing Activities | (4195.41)<br>(435.89)<br>2862.00<br>(116.70) | (1886.00)                    | 4760.84<br>1620.09<br>1413.36<br>(204.23)    | 7590.06                |  |
|    | Net Increase/(Decrease) in Cash and Cash Equivalents<br>Cash & Cash Equivalents (Opening Balance)<br>Cash & Cash Equivalents (Closing Balance)  | 32.83<br>78.69                               | <u>45.86</u><br><u>45.86</u> | 329.01<br>32.83                              | (296.18)               |  |

As per our Report Annexed

For SINGHI & CO Chartered Accountants SUDESH CHORARIA Partner Mem. No.204936 Firm Regn. No. 302049E For BHASKARAN & KRISHNAN Chartered Accountants B. GOPALAKRISHNAN Partner Mem. No.18702 Firm Regn. No. 00426S

LALIT NAIK
Director
SURESH SODANI
Joint President
S.R. RAJAN
CFO & Asst. Vice President
(Fin & Comcl.)
D.M. THIYAGESH
Sr. Manager (Fin. & Acts.)
and Company Secretary

APOORVA
B. ELANGOVAN
R. KARTHIKEYAN
V.T. MOORTHY
M.R. SIVARAMAN
A.M. SWAMINATHAN
KANNAN KUNNI
DR. SHANKAR NARASIMHAN
T.S. RAGHAVAN
Directors

Chennai 14th May 2010

#### TANFAC INDUSTRIES LIMITED

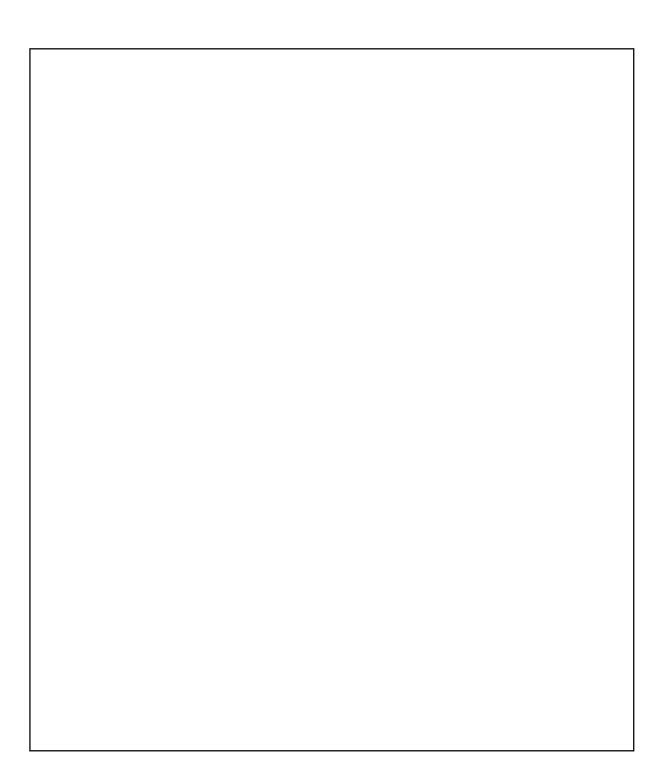
Regd. Office: Plot No.14 Sipcot Industrial Complex Cuddalore – 607 005 Tamil Nadu

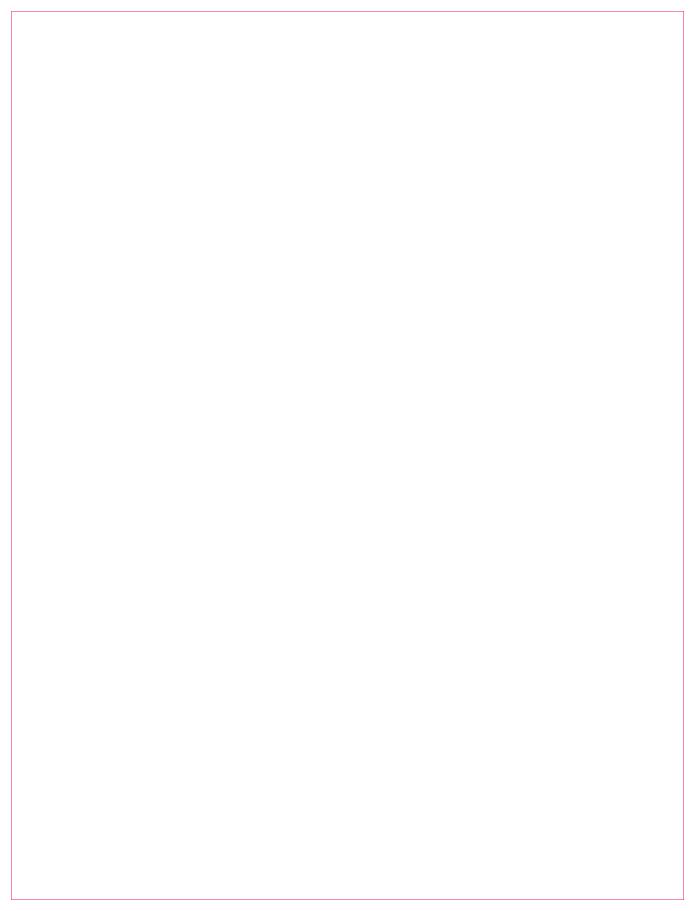
#### ATTENDANCE SLIP

PLEASE COMPLETE THE ATTENDANCE SLIP AND HAND IT OVER
AT THE ENTRANCE OF THE MEETING HALL

I hereby record my presence at the 36th Annual General Meeting of the Company being held at the Registered Office of the Company at 14, SIPCOT Industrial Complex, Cuddalore - 607 005 at 3.00 p.m. on Monday the 2nd August 2010. Folio No. Signature of the Member/Proxy Client ID No. DP ID No. Note: Shareholders who come to attend the meeting are requested to bring their copies of the Annual Report with them. TANFAC INDUSTRIES LIMITED REGD. OFFICE: PLOT NO.14 SIPCOT INDUSTRIAL COMPIEX CUDDALORE - 607 005 TAMIL NADU Folio No./Client ID No. & DP ID No. PROXY FORM I/We ...... being Member/ Shareholder of as my/our proxy in my/our absence to attend and vote for me/us on my/our behalf at the 36th Annual General Meeting of the Company to be held on Monday the 2nd August, 2010 at 3.00 P.M. and at any adjournment thereof. AS WITNESS in my/our absence to attend and vote for me/us on my/our behalf at the 36th Annual General Meeting of the Company to be held on Monday the 2nd August 2010 at 3.00 P.M. and at any adjournment thereof. Re. 1/-Signature(s)..... Revenue Stamp

Notes: The Proxy must be deposited at the Registered Office of the Company 48 hours before the time fixed for holding the meeting. **THE PROXY NEED OT BE A MEMBER OF THE COMPANY.** 







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Unit: **Tanfac Industries limited** 2nd Floor, "Kences Towers", No. 1, Ramakrishna Street, Off. North Usman Road, T. Nagar Chennai - 600 017.