

Ref: No. ABCL/SD/MUM/2025-26/JULY/07

22 July 2025

BSE Limited

Corporate Relations Department
1st Floor, New Trading Ring,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai 400 001

Scrip Code: 540691

Scrip ID: ABCAPITAL

The National Stock Exchange of India Ltd

Exchange Plaza, 5th Floor,
Plot. C/1, G-Block, Bandra-Kurla Complex,
Bandra (East),
Mumbai 400 051

Symbol: ABCAPITAL

Dear Sir/ Madam,

Sub: Intimation under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended ("SEBI Listing Regulations") - Notice of the 18th (Eighteenth) Annual General Meeting and Annual Report for the financial year ("FY") 2024-25.

Pursuant to Regulation 30, 34, 50 and 53 of the SEBI Listing Regulations, please find enclosed the Notice of the 18th (Eighteenth) Annual General Meeting ("AGM") of the Members of Aditya Birla Capital Limited ("the Company") to be held on Thursday, 14 August 2025 at 11:00 a.m. (Indian Standard Time) through Video Conferencing ("VC") or Other Audio-Visual Means ("OAVM") and the Annual Report for the FY 2024-25.

In compliance with relevant circulars issued by Ministry of Corporate Affairs and SEBI, the aforesaid documents are being dispatched electronically to the Members whose email IDs are registered with the Company / Registrar & Share Transfer Agent ("RTA") / Depository Participant(s) ("DPs"), and are also uploaded on the Company's website: <https://www.adityabirlacapital.com/investor-relations/financial-reports>.

Further, in accordance with Regulation 36(1)(b) of the SEBI Listing Regulations, a letter providing the web-link for accessing the Annual Report for FY 2024-25 is being sent to all those Members who have not registered their email IDs with the Company/ RTA/ DPs.

The details such as (i) manner of registering/updating - email IDs, (ii) casting vote through e-voting and (iii) attending the AGM through VC / OAVM are set out in the Notice convening the 18th AGM.

We request you to take the aforesaid on records.

Thanking you,

Yours sincerely,

For **Aditya Birla Capital Limited**

Santosh Haldankar

Company Secretary & Compliance Officer

Cc:

Luxembourg Stock Exchange

Market & Surveillance Dept.,
P.O. Box 165, L-2011 Luxembourg,
Grand Duchy of Luxembourg

Citi Bank N.A.

Custodial Services
FIFC, 11th Floor, C-54 & 55, G Block
Bandra Kurla Complex
Bandra (East), Mumbai 400 051

Citi Bank N.A.

Depository Receipt Services
388 Greenwich Street
14th Floor, New York,
NY 10013

Listing Agent

Banque Internationale à Luxembourg SA
69 route d'Esch
L - 2953 Luxembourg
Grand Duchy of Luxembourg

Aditya Birla Capital Limited

Corporate Office:

One World Center, Tower 1, 18th Floor, Jupiter Mill Compound,
841, Senapati Bapat Marg, Elphinstone Road, Mumbai, Maharashtra - 400 013
Tel: +91 22 6723 9101 | abc.secretarial@adityabirlacapital.com | www.adityabirlacapital.com
For customer care and other queries : care.finance@adityabirlacapital.com
Toll-free no.: 1800-270-7000

Registered Office:

Indian Rayon Compound,
Veraval, Gujarat - 362 266
Tel: +91 28762 43257
CIN: L64920GJ2007PLC058890

Regd. Office: Indian Rayon Compound, Veraval – 362 266, Gujarat | Tel: +91 2876 243257
CIN: L64920GJ2007PLC058890 | www.adityabirlacapital.com | abc.secretarial@adityabirlacapital.com

NOTICE

Notice is hereby given that the 18th (Eighteenth) Annual General Meeting (“AGM”) of Aditya Birla Capital Limited (“the Company” or “your Company”) will be held on **Thursday, 14th August 2025 at 11:00 a.m.** (Indian Standard Time) through Video Conferencing (“VC”) or Other Audio Visual Means (“OAVM”) to transact the following business:

ORDINARY BUSINESS:

1. To consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended 31st March 2025 and the Reports of the Board of Directors’ and Auditors, thereon and in this regard, to consider and if thought fit, pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT the Audited Standalone Financial Statements of the Company for the financial year ended 31st March 2025 and the Reports of the Board of Directors’ and Auditors, thereon as circulated to the Members, be and are hereby considered and adopted.”

2. To consider and adopt the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March 2025 and the Reports of the Auditors, thereon and in this regard, to consider and if thought fit, pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March 2025 and the Report of the Auditors, thereon as circulated to the Members, be and are hereby considered and adopted.”

3. To appoint a Director in place of Mr. Sushil Agarwal (DIN: 00060017) who retires by rotation and being eligible offers himself for re-appointment and in this regard, pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT in accordance with the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, Mr. Sushil Agarwal (DIN: 00060017),

who retires by rotation at this Annual General Meeting and, being eligible, has offered himself for re-appointment, be and is hereby appointed as a Director of the Company, liable to retire by rotation.”

4. To appoint Joint Statutory Auditors of the Company and in this regard, to consider and if thought fit, pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT pursuant to the provisions of Sections 139, 141, 142 and other applicable provisions, if any, of the Companies Act, 2013 as amended from time to time (‘the Act’), read with the Companies (Audit and Auditors) Rules, 2014 and other applicable rules, if any, under the Act, Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory amendment(s) or modification(s) or re-enactment(s) thereof, for the time being in force) and in accordance with the Circular no. RBI/2021-22/25 Ref. No. DoS. CD.ARG/SEC.01/08.91.001/2021-22 dated 27th April 2021 read with Frequently Asked Questions (FAQs) dated 11th June 2021 issued by the Reserve Bank of India (“RBI”) for appointment of Statutory Auditors of NBFCs (RBI Circular / Guidelines) and the rules, regulations, circulars, directions and other guidelines/clarifications, if any, issued by the RBI, from time to time for the appointment of Statutory Auditors and as recommended by the Audit Committee and Board of Directors, M/s. KKC & Associates LLP, Chartered Accountants (Firm Registration Number: 105146W/W100621), who have confirmed their eligibility as per Section 141 of the Act and RBI Circular, be and are hereby appointed as one of the Joint Statutory Auditors of the Company to hold office for a term of 3 (Three) consecutive years from the conclusion of the 18th (Eighteenth) Annual General Meeting till the conclusion of the 21st (Twenty-First) Annual General Meeting at such remuneration as shall be fixed by the Board of Directors of the Company.”

“RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof) be and

are hereby authorized to decide and finalise the terms and conditions of appointment, including the remuneration and to do all acts, deeds, matters and things and to take all decisions as it may deem fit in its absolute discretion to give effect to this resolution and for the matters connected therewith or incidental thereto.”

SPECIAL BUSINESS:

5. To appoint Secretarial Auditor of the Company and in this regard pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT pursuant to the provisions of Section 204 and other applicable provisions, if any, of the Companies Act, 2013, read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, (including any statutory modification(s) or re-enactment for the time being in force), and based on the recommendations of the Audit Committee and the Board of Directors of the Company, M/s. N L Bhatia & Associates, Practicing Company Secretaries (Firm Registration No: P1996MH055800), be and are hereby appointed as the Secretarial Auditor of the Company for a term of five consecutive years commencing from FY 2025-26 to FY 2029-30, at such remuneration as may be determined by the Board of Directors of the Company in consultation with the Secretarial Auditor.”

“RESOLVED FURTHER THAT the Board of Directors of the Company (including any Committee thereof), be and are hereby authorised to decide and finalize the terms and conditions of appointment, including the remuneration of the Secretarial Auditor, from time to time, and to do all such acts, deeds, matters and things as may be considered necessary, desirable or expedient to give effect to this resolution.”

6. To approve payment of remuneration to Non-Executive Independent Directors and in this regard pass the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT pursuant to the provisions of Section 197, 198 and all other applicable provisions, if any, of the Companies Act, 2013 and the rules made thereunder (including any amendment(s), statutory modification(s) or re-enactment(s) thereof for the time being in force), Regulation 17(6)(a) and all other applicable provisions, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and pursuant to the recommendations of the Nomination, Remuneration & Compensation Committee and Board of Directors of the Company, the approval of the members of the Company be and are hereby accorded to pay remuneration of a sum not exceeding one percent per annum of the net profits of the Company, calculated in accordance with the provisions of Section 198 of the Companies Act, 2013, to the Non-Executive Independent Directors of the Company, for a period of five years commencing from 01st April 2025 upto 31st March 2030.”

“RESOLVED FURTHER THAT for giving effect to above resolution, the Board (including any Committee thereof) be and is hereby authorised on behalf of the Company to do all such acts, deeds, matters and things as it may, in its absolute discretion, deem necessary or desirable for such purpose, without being required to seek any further consent or approval of the Member of the Company.”

By Order of the Board of Directors
For **Aditya Birla Capital Limited**

Date: 16th July 2025
Place: Mumbai

Santosh Haldankar
Company Secretary
ACS 19201

NOTES FOR MEMBERS' ATTENTION:

1. The explanatory statement as required under Section 102 of the Companies Act, 2013 ("the Act") setting out all material facts and reasons relating to the resolutions contained in this Notice as set out above is annexed hereto.
2. The Ministry of Corporate Affairs ("MCA"), vide its General Circular No. 09/2024 dated 19th September 2024 read with circular nos. 14/2020 dated 8th April 2020, 17/2020 dated 13th April 2020 and 20/2020 dated 5th May 2020 and Securities Exchange Board of India ("SEBI") vide its circular no. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated 3rd October 2024 read with SEBI Master Circular SEBI/HO/CFD/PoD2/CIR/P/O155 dated 11th November 2024 issued in this regard, (collectively referred to as "relevant circulars"), have permitted convening the Annual General Meeting through VC or OAVM without physical presence of the Members. In accordance with the relevant Circulars, applicable provisions of the Companies Act, 2013 ("the Act") and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the 18th (Eighteenth) Annual General Meeting ("AGM" or "the Meeting") of the Company is being held through VC / OAVM.

The deemed venue for the AGM shall be the Registered Office of the Company i.e., Indian Rayon Compound, Veraval - 362 266, Gujarat.

3. The Company has appointed M/s. KFin Technologies Limited ("KFinTech"), Registrar and Transfer Agents ("RTA") of the Company, to provide the facility for voting through remote e-Voting, for participating in the AGM through VC / OAVM and e-Voting (Insta Poll) during the AGM.
4. Since this AGM is being held through VC / OAVM, pursuant to the MCA Circulars:
 - a. Members can attend the AGM through login credentials provided to them for this purpose. Physical attendance of the Members at the AGM venue is not required and accordingly attendance slip is not annexed to this Notice.
 - b. Appointment of proxy to attend and cast vote on behalf of the Member is not available and hence the Proxy Form is also not annexed to this Notice.
 - c. However, Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC / OAVM and participate thereat and cast their votes through e-Voting.
5. Since the AGM will be held through VC / OAVM, the route map of the venue of the AGM is not annexed to this Notice.

6. In this Notice, the term Member(s) or Shareholder(s) are used interchangeably.
7. In compliance with the provisions of Section 108 of the Act and Rule 20 of the Companies (Management and Administration) Rules, 2014 and any amendments thereto, Secretarial Standard on General Meetings ("SS-2") issued by Institute of Company Secretaries of India, Regulation 44 of the SEBI Listing Regulations and applicable circulars, the Company is pleased to provide to its Members the facility to exercise their right to vote on resolutions proposed to be considered at the AGM by electronic means ("e-Voting") and the business may be transacted through e-Voting services facilitated by KFinTech. Members shall have the option to vote electronically either before the AGM ("remote e-Voting") or during the AGM. More details are provided under the section "Procedure and instructions for remote e-Voting and e-Voting during the AGM" of this Notice.
8. Corporate / Institutional Members (i.e., other than individuals, HUFs, NRIs, etc.) are also required to send legible scanned certified true copy (in PDF Format) of the Board Resolution / Power of Attorney / Authority Letter, etc., authorising its representative to attend the AGM through VC / OAVM on its behalf and to cast its vote through e-Voting, to the Scrutinizer at e-mail id: scrutinisers@mmjc.in with a copy marked to einward.ris@kfinetech.com with the subject line "Aditya Birla Capital Limited 18th AGM". They are also requested to upload the same in the e-Voting module in their login. The scanned image of the above-mentioned documents should be in the naming format "Aditya Birla Capital Limited_EVENT NO".

DISPATCH OF NOTICE AND ANNUAL REPORT THROUGH ELECTRONIC MODE:

Pursuant to the relevant Circulars, Notice of the AGM along with the Annual Report for the financial year 2024-25 is being sent only through electronic mode to those Members whose email address is registered with the KFinTech / National Securities Depository Limited ("NSDL") / Central Depository Services (India) Limited ("CDSL").

Members may note that the Notice and Annual Report for the financial year 2024-25 is also available on the Company's website at <https://www.adityabirlacapital.com/investor-relations>, website of the Stock Exchanges, i.e., BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE") at www.bseindia.com and www.nseindia.com respectively, and on the website of Company's RTA, KFinTech at <https://evoting.kfintech.com/>

A. Procedure for joining the AGM through VC / OAVM:

1. Members will be able to attend the AGM through VC / OAVM at <https://emeetings.kfintech.com> by using their e-Voting login credentials.

2. Members who do not have the User ID and password for e-Voting or have forgotten the User ID and password may retrieve the same by following the remote e-Voting instructions mentioned in the AGM Notice.
3. Members may join the AGM through VC / OAVM facility by following the procedure as mentioned below which shall be kept open for the Members from 10:30 a.m. (Indian Standard Time) i.e., 30 minutes before the time scheduled for start of the AGM and shall be kept open throughout the proceedings of the AGM.
4. Members may note that the VC / OAVM facility, provided by KFinTech, allows participation of at least 1,000 Members on a first-come-first-served basis. The large Shareholders (i.e., Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairperson of the Audit Committee, Nomination, Remuneration and Compensation Committee and Stakeholders' Relationship Committee, Auditors, etc. can attend the AGM without any restriction on account of first-come-first-served principle. Institutional Members are encouraged to participate at the AGM through VC / OAVM and vote thereat.
5. Attendance of the Members participating in the AGM through VC / OAVM facility shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
6. Members are encouraged to join the Meeting through Laptops / Desktops with Google Chrome (preferred browser), Safari, Microsoft Edge, Mozilla Firefox.
7. Members are requested to use Internet with good speed to avoid any disturbance during the meeting. Members connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio / Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
8. Members will be required to grant access to camera and microphone to enable two-way video conferencing.
9. Members holding shares as on the **cut-off date i.e., Thursday 7th August 2025** and who would like to express their views or ask questions during the AGM may register themselves by logging on to <https://emeetings.kfintech.com> and clicking on the 'Speaker Registration' option available on the screen after log in. The Speaker Registration will be open from **Monday, 11th August 2025 to Wednesday, 13th August 2025**. Only those Members who are registered will be allowed to express their views or ask questions. The Company reserves the right to restrict the number of questions and number of speakers, depending upon

availability of time as appropriate for smooth conduct of the AGM.

10. Alternatively, Members holding shares as on the cut-off date may also visit <https://emeetings.kfintech.com> and click on the tab 'Post Your Queries' and post their queries / views / questions in the window provided, by mentioning their name, demat account number / folio number, email id and mobile number. The window will close at 5.00 p.m. (IST) on **Wednesday, 13th August 2025**.
11. Members who need assistance before or during the AGM, can contact KFinTech on einward@kfintech.com or call on toll free number 1800 309 4001. Kindly quote your name, DP ID-Client ID / Folio no. and E-Voting Event Number ("EVEN") in all your communications.
12. In case of joint holders attending the AGM, only such joint holder who is higher in the order of names will be entitled to vote.
13. Any person holding shares in physical form and non-individual Shareholders holding shares as of the cut-off date, may obtain the login ID and password by sending a request at evoting@kfintech.com. In case they are already registered with KFinTech for remote e-Voting, they can use their existing User ID and password for voting.

B. Procedure and instructions for remote e-Voting and e-Voting during the AGM:

1. The manner of voting remotely by Members holding shares in dematerialised mode, physical mode and for Members who have not registered their email address is provided in the instructions given below.
2. The remote e-Voting facility will be available during the following period:

Commencement of remote e-Voting:	9:00 a.m. on Monday, 11 th August 2025
End of remote e-Voting:	5:00 p.m. on Wednesday, 13 th August 2025

3. The remote e-Voting will not be allowed beyond the aforesaid date and time and the remote e-Voting module shall be forthwith disabled by KFinTech upon expiry of the aforesaid period.
4. Voting rights of a Member / Beneficial Owner (in case of electronic shareholding) shall be in proportion to his share in the paid-up equity share capital of the Company as on the **cut-off date i.e., Thursday, 7th August 2025**.
5. The Board of Directors of the Company have appointed Mr. Omkar Dindorkar (Membership No. A43029), failing him,

Mr. Saurabh Agarwal (Membership No. F9290), Designated Partners of M/s MMJB & Associates LLP, as Scrutinizer to scrutinize the entire process of e-Voting during the AGM and remote e-Voting in a fair and transparent manner.

6. Information and instructions for e-Voting during the AGM (Insta Poll): Facility to cast vote during the AGM will be made available on the Video Conferencing screen and will be activated once the voting is announced at the AGM.
7. A Member can opt for only single mode of voting per EVENT, i.e., through remote e-Voting or e-Voting during the AGM (Insta Poll).
8. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the cut-off date only shall be entitled to avail the facility of remote e-Voting as well as e-Voting during the AGM. A person who is not a member as on the cut-off date, should treat the Notice for information purpose only.

9. As per SEBI circular on e-Voting Facility provided by Listed Entities, dated 9th December 2020, all “individual shareholders holding shares of the Company in demat mode” can cast their vote, by way of a single login credential, through their demat accounts / websites of Depositories / DPs without having to register again with the e-Voting service provider (“ESP”) i.e. KFinTech. The procedure to login and access remote e-Voting, as devised by the Depositories/ Depository Participant(s), is given below:

Login method and steps for remote e-Voting and for participating and e-Voting during the AGM:

Step 1: Access to Depositories e-Voting system in case of individual Members holding shares in demat mode.





Step 2: Access to KFinTech e-Voting system in case of Members holding shares in physical and non-individual Members in demat mode.

Step 3: Access to join the AGM through VC / OAVM on KFinTech system and to participate and cast vote during the meeting.

DETAILS ON STEP 1 ARE MENTIONED BELOW:

I) Login for remote e-Voting for Individual shareholders holding equity shares in demat mode

Type of Member	Login Method
Individual Members holding securities in demat mode with NSDL	1. For OTP based login: You can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp . You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on the company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
	2. Existing Internet-based Demat Account Statement (“IDeAS”) facility Users: <ol style="list-style-type: none"> i. Visit the e-services website of NSDL https://eservices.nsdl.com either on a personal computer or on a mobile. ii. On the e-services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. Thereafter enter the existing user id and password. iii. After successful authentication, Members will be able to see e-voting services under ‘Value Added Services’. Please click on “Access to e-voting” under e-voting services, after which the e-voting page will be displayed. iv. Click on company name i.e. ‘Aditya Birla Capital Limited’ or ESP i.e. KFin. v. Members will be re-directed to KFin’s website for casting their vote during the remote e-voting period.

Type of Member	Login Method
	<p>3. Those not registered under IDeAS:</p> <ol style="list-style-type: none"> Visit https://eservices.nsdl.com for registering. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp Visit the e-voting website of NSDL https://www.evoting.nsdl.com. Once the home page of e-voting system is launched, click on the icon “Login” which is available under ‘Shareholder / Member’ section. A new screen will open. Members will have to enter their User ID (i.e. the sixteen digit demat account number held with NSDL), password / OTP and a verification code as shown on the screen. After successful authentication, Members will be redirected to NSDL Depository site wherein they can see e-voting page. Click on company name i.e ‘ABCAPITAL’ or ESP name i.e KFin after which the Member will be redirected to ESP website for casting their vote during the remote e-voting period. Members can also download the NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. <div style="text-align: center;"> <p>NSDL Mobile App is available on</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  <p>App Store</p>  </div> <div style="text-align: center;">  <p>Google Play</p>  </div> </div> </div>
Individual Members holding securities in demat mode with CDSL	<p>1. Existing user who have opted for Electronic Access To Securities Information (“Easi/ Easiest”) facility:</p> <ol style="list-style-type: none"> Visit https://web.cdslindia.com/myeasitoken/Home/Login for registering or www.cdslindia.com. Click on New System Myeasi. Login to Myeasi option under quick login. Login with the registered user ID and password. Members will be able to view the e-voting Menu. The Menu will have links of KFin e-voting portal and will be redirected to the e-voting page of KFin to cast their vote without any further authentication. <p>2. User not registered for Easi/ Easiest</p> <ol style="list-style-type: none"> Visit https://web.cdslindia.com/myeasitoken/Home/Login for registering. Proceed to complete registration using the DP ID, Client ID (BO ID), etc. After successful registration, please follow the steps given in point no. 1 above to cast your vote.

Type of Member	Login Method
	3. Alternatively, by directly accessing the e-voting website of CDSL <ol style="list-style-type: none"> Visit www.cdslindia.com. Provide demat account number and PAN. System will authenticate user by sending OTP on registered mobile and email as recorded in the demat Account. After successful authentication, please enter the e-voting module of CDSL. Click on the e-voting link available against the name of the Company, viz. 'Aditya Birla Capital Limited' or select KFin. <p>Members will be re-directed to the e-voting page of KFin to cast their vote without any further authentication.</p>
Individual Members login through their demat accounts / website of DPs	<ol style="list-style-type: none"> Members can also login using the login credentials of their demat account through their DPs registered with the Depositories for e-voting facility. Once logged-in, Members will be able to view e-voting option. Upon clicking on e-voting option, Members will be redirected to the NSDL / CDSL website after successful authentication, wherein they will be able to view the e-voting feature. Click on options available against 'Aditya Birla Capital Limited' or 'KFin'. Members will be redirected to e-voting website of KFin for casting their vote during the remote e-voting period without any further authentication.

Important note: Members who are unable to retrieve User ID / Password are advised to use Forgot user ID and Forgot Password option available at respective websites.

Helpdesk for Individual Members holding equity shares in demat mode for any technical issues related to login through NSDL / CDSL:

Members facing any technical issue – NSDL	Members facing any technical issue – CDSL
Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call on toll free number: 1800 1020 990 and 1800 224 430	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact on 022-23058738 or 022-23058542-43

DETAILS ON STEP 2 ARE MENTIONED BELOW:

I) Login method for remote e-Voting for Members other than Individuals holding shares in demat mode and Members holding equity shares in physical mode

(A) Members whose email IDs are registered with the Company / DPs, will receive an email from KFinTech which will include details of EVEN, User ID and Password.

They will have to follow the following process:

- Launch internet browser by typing the URL: <https://emeetings.kfintech.com/>.
- Enter the login credentials (i.e., User ID and password). In case of physical folio, User ID will be EVEN (E-Voting Event Number) followed by folio number. In case of Demat account, User ID will be

your DP ID and Client ID. However, if a member is registered with KFinTech for e-Voting, they can use their existing User ID and password for casting the vote.

- After entering these details appropriately, click on "LOGIN".
- Members will now reach password change Menu wherein they are required to mandatorily change the password. The new password should comprise of minimum 8 characters with at least one upper case (A- Z), one lower case (a-z), one numeric value (0-9) and a special character (@,#,\$, etc.,). The system will prompt the Member to change their password and update their contact details viz. mobile number, email id etc. on first login. Members may also enter a secret question and answer of their choice to retrieve their password

in case they forget it. It is strongly recommended that Members do not share their password with any other person and that they take utmost care to keep their password confidential.

- v. Members would need to login again with the new credentials.
- vi. On successful login, the system will prompt the Member to select the “EVEN” i.e., ‘Aditya Birla Capital Limited’ and click on “Submit”.
- vii. On the voting page, enter the number of shares on the cut-off date under “FOR/AGAINST” or alternatively, a Member may partially enter any number in “FOR” and partially “AGAINST” but the total number in “FOR/AGAINST” taken together shall not exceed the total shareholding of the Member as on the cut-off date. A Member may also choose the option ABSTAIN. If a member does not indicate either “FOR” or “AGAINST” it will be treated as “ABSTAIN” and the shares held will not be counted under either head.
- viii. Members holding multiple folios / demat accounts shall choose the voting process separately for each folio / demat account.
- ix. Voting has to be done for each item of the notice separately. In case a Member does not desire to cast their vote on any specific item, it will be treated as abstained.
- x. A Member may then cast their vote by selecting an appropriate option and click on “Submit”.
- xi. A confirmation box will be displayed. Click “OK” to confirm else “CANCEL” to modify. Once a Member has voted on the resolution(s), they will not be allowed to modify their vote. During the voting period, Members can login any number of times till they have voted on the resolution(s).

(B) Members whose email IDs are not registered with the Company/DPs and consequently the Annual Report, Notice of AGM and e-Voting instructions cannot be serviced, will have to follow the following process:

- i. In case e-mail ID of a Member is not registered with the Company/ Depository Participant(s), then such Member is requested to register/ update their

e-mail addresses with the Depository Participant (in case of Shares held in dematerialised form) or with KFinTech (in case of Shares held in physical form) by sending KYC Documents prescribed under SEBI Circular SEBI/HO/MIRSD/MIRSD-PoD-1/P/ CIR/2023/37 dated 16th March 2023 read with Master Circular dated 23rd June 2025 at KFin Technologies Limited, Unit – Aditya Birla Capital Limited, Selenium Building, Tower-B, Plot No. 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032 or by sending digitally signed documents at einward.ris@kfintech.com.

- ii. Upon updation of e-mail ID, Shareholders may send a request to einward.ris@kfintech.com for procuring user ID and password for e-voting.

DETAILS ON STEP 3 ARE MENTIONED BELOW:

II) Instructions for Members for attending the AGM of the Company through VC / OAVM and e-Voting during the AGM:

- i. Members will be able to attend the AGM through VC / OAVM platform provided by KFinTech. Members may access the same at <https://emeetings.kfintech.com/> by using the e-Voting login credentials provided in the email received from the Company / KFinTech.
- ii. After logging in, click on the Video Conference tab and select the EVEN of the Company.
- iii. Click on the video symbol and accept the meeting etiquettes to join the meeting. Please note that Members who do not have the User id and password for e-Voting or have forgotten the same may retrieve them by following the remote e-Voting instructions mentioned above.

E-VOTING DURING THE AGM:

- i. Facility to cast vote through e-voting (Insta Poll) at AGM will be made available on the Video Conference screen and will be activated once the e-voting (Insta Poll) is announced at AGM.
- ii. The ‘Vote Now Thumb sign’ on the left-hand corner of the video screen shall be activated. Members shall click on the same to take them to the “Insta-poll” page and Members to click on the “Insta-poll” icon to reach the resolution page and follow the instructions to vote on the resolutions.

- iii. Those Members who are present in the Meeting through VC / OAVM and have not cast their vote on resolutions through remote e-Voting, can vote through Insta-poll at the Meeting. Members who have already cast their votes by remote e-Voting are eligible to attend the Meeting. However, those Members will not be entitled to cast their vote again at the Meeting.

In case of any queries / grievances, you may refer to the Help & Frequently Asked Questions (FAQs) for Members and e-Voting User Manual available at the 'download' section of <https://evoting.kfintech.com> or call KFinTech on 1800 309 4001 (toll free).

Contact details for addressing e-Voting grievances: Mr. Ganesh Patro, Deputy Vice President, KFin Technologies Limited, Selenium Building, Tower-B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Rangareddy, Hyderabad 500 032, Telangana, India, Email Id: einward.ris@kfintech.com, Phone No.: + 91 40 67161630 and Toll Free No. 1800 309 4001.

Other Instructions:

- i. Any person who acquires shares of the Company and becomes a Member of the Company after dispatch of the Notice of AGM and holding shares as of the cut-off date may obtain the User ID and password in the manner as mentioned below:
- a. If the mobile number of the Member is registered against Folio No. / DP ID Client ID, the Member may send SMS: MYEPWDE-Voting Event Number+ Folio No. or DP ID Client ID to +91 9212993399
- Example for NSDL: MYEPWD IN12345612345678
Example for CDSL: MYEPWD 1402345612345678
Example for Physical: MYEPWD XXX1234567890
- b. If email id of the Member is registered against Folio No. / DP ID Client ID, then on the home page of <https://evoting.kfintech.com>, the Member may click 'Forgot password' and enter Folio No. or DP ID Client ID and PAN to generate a password.
- c. Members may call KFinTech toll free number 1800 309 4001.
- d. Members may send an email request to: evoting@kfintech.com. If the Member is already registered with the KFinTech e-Voting platform, then such Member can use his / her existing User ID and password for casting the vote through remote e-Voting.

- ii. Customer service applications by KFinTech:

As an ongoing endeavor to enhance Member experience and leverage new technology, KFinTech has been continuously developing new initiatives/ applications. Below is a list of initiatives/ applications that have been developed for the Members.

Investor Support Centre: A webpage accessible via any browser enabled system. Members can use a host of services like Post a Query, Raise a service request, Track the status of their DEMAT and REMAT request, Dividend status, Interest and Redemption status, Upload exemption forms (TDS), Download all ISR and other related forms.

URL: <https://kprism.kfintech.com/>

eSign Facility: In line with the requirements of the common and simplified norms for processing Member's service requests by RTA, KFinTech has enabled the option for Members to eSign their service requests.

URL: <https://ris.kfintech.com/>

KYC Status: Members can verify the KYC status of their folio. URL: <https://ris.kfintech.com/> KPRISM: A mobile application as well as a webpage which allows users to access Folio details, Interest and Dividend status, FAQs, ISR Forms and full suite of other investor services.

URL: <https://kprism.kfintech.com/signin.aspx>

PROCEDURE FOR INSPECTION OF DOCUMENTS:

The following documents will be available for inspection by the Members electronically during the AGM.

- a) Certificate from M/s. N L Bhatia & Associates, Secretarial Auditors (Firm Registration No: P1996MH055800) of the Company for the financial year 2024-25, relating to the Company's Employee Stock Option Scheme(s) as per Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
- b) Register of Directors and Key Managerial Personnel and their shareholding, and the Register of Contracts or Arrangements in which the Directors are interested, if any, maintained under the Act;
- c) Details as required under Section 197(12) of the Act, read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, with respect to information of employees.

- d) Any other document referred to in the Notice will also be available electronically for inspection without any fee by the Members from the date of circulation of this Notice up to the date of AGM. Members seeking to inspect such documents can send an email to abc.secretarial@adityabirlacapital.com with the subject line "Aditya Birla Capital Limited - 18th AGM"

OTHER INFORMATION

1. The Scrutinizer shall, after the conclusion of e-Voting at the AGM, scrutinize the votes cast at the AGM and votes cast through remote e-Voting, make a consolidated Scrutinizer's Report and submit the same to the Chairperson or to any other person authorised by the Board, who shall counter-sign the same and declare the result of the voting forthwith. The result of e-Voting will be declared within two working days of the conclusion of the AGM i.e. on or before Tuesday, 19th August 2025 and the same, along with the consolidated Scrutinizer's Report, will be placed on the website of the Company: www.adityabirlacapital.com and on the website of KFinTech at: <https://evoting.kfintech.com> and shall be communicated to BSE and NSE, where the equity shares of the Company are listed and Luxembourg Stock Exchange, where the Global Depositary Shares of the Company are listed. The Scrutinizer's decision on the validity of the vote shall be final and binding.
2. Subject to receipt of requisite number of votes, the Resolutions proposed in the Notice shall be deemed to be passed on the date of the AGM, i.e., **Thursday, 14th August 2025.**
3. The Annual Report of the Company and the Financial Statements of the Subsidiaries of the Company for the financial year 2024-25 are available on the Company's website i.e. www.adityabirlacapital.com. The same shall also be made available to Members of the Company seeking such information at any point of time.
4. Members are requested to send their queries, if any, relating to the Annual Report to abc.secretarial@adityabirlacapital.com with the subject line "Aditya Birla Capital Limited - 18th AGM" or send a letter to the Company Secretary at the Registered Office of the Company, on or before **Wednesday, 13th August 2025.**

INSTRUCTIONS TO FURNISH/UPDATE PAN, BANK ACCOUNT, KYC AND NOMINATION DETAILS

SEBI vide Master Circular for Registrars to an Issue and Share Transfer Agents dated 23rd June 2025 has mandated all physical shareholders to furnish their PAN, Nomination and KYC details (Contact Details, Postal address with PIN, Bank Account Details & Specimen Signature) to the Company. Further, linking of PAN and Aadhaar is also mandated by the Central Board of Direct Taxes (CBDT).

Shareholders can register/update the contact details by submitting the requisite ISR-1 Form along with the supporting documents.

ISR-1 Form can be obtained from the following link: <https://ris.kfintech.com/clientservices/isc/isrforms.aspx>

ISR Form(s) and the supporting documents can be provided by any one of the following modes.

- i. Through 'In Person Verification' (IPV): the authorized person of the RTA shall verify the original documents furnished by the investor and retain copy(ies) with IPV stamping with date and initials; or
- ii. Through hard copies which are self-attested, which can be shared on the address below: KFIN Technologies Limited, Unit: Aditya Birla Capital Limited Selenium Building, Tower B, Plot No. 31-32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032; or
- iii. Through electronic mode with e-sign at the following link: <https://ris.kfintech.com/clientservices/isc/default.aspx#> Detailed FAQs for the same can be found on the link: <https://kprism.kfintech.com/>

For more information on updating the email and Mobile details for securities held in electronic mode, please reach out to the respective DP(s), where the demat account is being held.

GENERAL INSTRUCTIONS/ADVISORY

1. Regulation 40 of the SEBI Listing Regulations, as amended, mandates that transfer, transmission and transposition of securities of listed companies held in physical form shall be effected only in demat mode. Further, SEBI, vide its circular no. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated 25th January 2022, has clarified that listed companies, shall

- issue the securities only in demat mode while processing investor service requests pertaining to issuance of duplicate shares, exchange of shares, endorsement, sub-division/consolidation of share certificates, etc. In view of this, Members holding shares in physical form are requested to submit duly filled Form ISR-4 for the above mentioned service requests, the format of which is available on the website of KFinTech at <https://ris.kfintech.com/clientservices/isc/>. Further, to eliminate all risks associated with physical shares and for ease of portfolio management and improved liquidity, Members holding equity shares in physical form are requested to consider converting their holdings to demat mode.
2. Disputes resolution mechanism for physical shareholders: SEBI has prescribed a Standard Operating Procedures (SOP) for dispute resolution under the Stock Exchange arbitration mechanism for disputes between a Listed Company and/or Registrars to an Issue and Share Transfer Agents (RTAs) and its Shareholder(s)/ Investor(s). Further Shareholders holding shares in physical form can file for arbitration with Stock Exchange in case of any dispute against the Company or KFinTech on delay or default in processing any request, as per SEBI Circular no. SEBI/HO/OIAE/2023/03391 dated 27th January 2023. The Arbitration Mechanism shall be initiated post exhausting all actions for resolution of complaints, including through SEBI SCORES Portal. For more details, please refer the websites of the Stock Exchanges – BSE - www.bseindia.com and NSE - www.nseindia.com .

Pursuant to SEBI Circular No. SEBI/HO/OIAE/OIAE_IAD1/P/CIR/2023/131 dated 31st July 2023, the Company has also registered on Smart Online Dispute Resolution (ODR) portal which can be accessed through the weblink <https://smartodr.in/login>

 3. Members who are holding physical shares in identical order of names in more than one folio are requested to send to KFinTech, the details of such folios together with the share certificates and requisite KYC Documents for consolidating their holdings in one folio. Requests for consolidation of share certificates shall be processed in dematerialized form.
 4. Members holding shares in electronic form are requested to provide their e-mail address, details relating to nomination, mobile number and bank details to their DPs, in case the same are not updated.
 5. Non-resident Indian Members are requested to inform the Company or KFinTech or to the concerned DPs, as the case may be, immediately:
 - a. The change in the residential status on return to India for permanent settlement;
 - b. The particulars of the NRE / NRO Account with a Bank in India, if not furnished earlier.
 6. Nomination facility as per the provisions of Section 72 of the Act is available to individuals holding shares in the Company. Members can nominate a person in respect of all the shares held by him singly or jointly. Members holding shares in physical mode and who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a Member desires to opt out or cancel the earlier nomination and record a fresh nomination, he / she may submit the same in Form ISR-3 or SH-14 as the case may be. The said forms can be downloaded from the website of the Company's RTA at <https://ris.kfintech.com/clientservices/isc/>. Members holding shares in electronic form have to approach their DPs for completing the nomination formalities.
 7. Members are requested to make all correspondence in connection with shares held by them by sending an email to the Company Secretary at abc.secretarial@adityabirlacapital.com or to KFinTech at einward.ris@kfintech.com quoting their Folio number or their Client ID and DP ID, as the case may be.

By Order of the Board of Directors
For **Aditya Birla Capital Limited**

Date: 16th July 2025
Place: Mumbai

Santosh Haldankar
Company Secretary
ACS 19201

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

The following statement sets out all material facts relating to ordinary and special businesses mentioned in the accompanying Notice:

Item No. 4

The Reserve Bank of India ("RBI") Circular No. RBI/2021-22/25 Ref. No. DoS. CD.ARG/SEC.01/08.91.001/2021-22 dated 27th April 2021 for appointment of Statutory Central Auditors (SCAs)/Statutory Auditors ("Statutory Auditors") of Commercial Banks (excluding RRBs), UCBs and NBFCs (including HFCs) ("RBI Guidelines" / Circular") and subsequent clarification / FAQs issued by RBI on 11th June 2021, which inter-alia stipulates that eligible entities will have to appoint the Statutory Auditors (SAs) for a continuous period of three years, subject to the firm satisfying the eligibility norms each year. Also, an audit firm that has completed full or part of one term of the audit tenure shall not be eligible for re-appointment in the same entity for a period of 6 (six) years thereafter.

Accordingly, the Shareholders of the Aditya Birla Capital Limited ("Company") at their 17th Annual General Meeting held on 16th August 2024, based on the recommendation of Audit Committee and approval of the Board of Directors, had approved the appointment of M/s. M. M. Nissim & Co LLP Chartered Accountants (Firm Registration No. 107122W/W-100672) as the Statutory Auditors of the Company to hold office for a term of 3 (Three) consecutive years from the conclusion of the 17th (Seventeenth) Annual General Meeting till the conclusion of the 20th (Twentieth) Annual General Meeting.

The said RBI circular also provides that for NBFCs with asset size of ₹ 15,000 crore and above as at the end of previous year, the statutory audit should be conducted under joint audit of a minimum of two audit firms.

Further, the Hon'ble National Company Law Tribunal, Ahmedabad Bench vide its order dated 24th March 2025 has approved the Scheme of Amalgamation ("the said scheme") of Aditya Birla Finance Limited ("ABFL" "Amalgamating Company") with Aditya Birla Capital Limited ("the Company") and their respective shareholders and creditors. The said scheme has become effective from 1st April 2025 with the appointed date being 1st April 2024.

In view of the said amalgamation and effectiveness of the said scheme the asset size of the Company has exceeded ₹ 15,000 crore. Consequently, the Statutory Audit of the Company for Financial Year 2025-26 and onwards is required to be conducted under the joint audit, by a minimum of two Joint Statutory Auditors.

In order to comply with the requirements of the RBI Guidelines, the Board of Directors of the Company ("the Board") at their meeting held on 2nd July 2025, on the recommendation of the Audit Committee (the "Committee"), have recommended for the approval of the Members, the appointment of M/s. KKC & Associates LLP (Firm Registration Number: 105146W/W100621) as one of the Joint Statutory Auditors of the Company to hold office from the conclusion of the 18th Annual General Meeting till the conclusion of the 21st Annual General Meeting of the Company and to conduct the joint audit of accounts of the Company.

The Board and the Committee considered various parameters as specified in the RBI Circular and Section 141 of the Companies Act, 2013 ("the Act"), like capability to serve a diverse and complex business landscape as that of the Company, audit experience in the Company's operating segments, market standing of the firm, clientele served, technical knowledge, experience of the partners etc., and found M/s. KKC & Associates LLP, Chartered Accountants (Registration Number: 105146W/W100621) to be suitable to handle the scale, diversity and complexity associated with the audit of the financial statements of the Company. A brief profile of M/s. KKC & Associates LLP, Chartered Accountants (Firm Registration Number: 105146W/W100621) is provided further in the note.

M/s. KKC & Associates LLP, Chartered Accountants (Firm Registration Number: 105146W/W100621) fulfils the eligibility criteria, including relating to independence and conflict, as specified by the Reserve Bank of India and have consented to the said appointment and confirmed that their appointment, if made, will be within the limits specified under Section 141(3)(g) of the Act and will be in compliance with the eligibility criteria / requirements specified under Sections 139 and 141 of the Act along with the RBI Guidelines.

Pursuant to the provisions of Regulation 36 (5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the following details are provided below for the information of the Shareholders:

Proposed Audit Fee payable to the auditors	The proposed remuneration to be paid to M/s. KKC & Associates LLP, Chartered Accountants (ICAI Firm Registration Number: 105146W/W100621) for statutory audit would not exceed ₹ 1.65 crore per annum (for full year) (exclusive of certification fees, goods and service tax and reimbursement of out of pocket expenses incurred in connection with the Audit) which will be prorated for the current year i.e. FY 2025-26 depending upon the scope of their work in the manner as may be fixed by the Board (on the recommendation of the Audit Committee) and M/s. KKC & Associates LLP, Chartered Accountants.
Terms of appointment	The term of appointment of M/s. KKC & Associates LLP Chartered Accountants (Firm Registration Number: 105146W/W100621) as the Joint Statutory Auditor of the Company to hold office with effect from the conclusion of this 18 th Annual General Meeting till conclusion of the 21 st Annual General Meeting of the Company.
Material change in fee payable to new auditor from that paid to the outgoing auditor along with rationale for change	Not applicable
Basis of recommendation and auditor credentials	<p>The Committee and the Board, based on the credentials of the firm and its partners, asset size of the Company and eligibility criteria prescribed under the Act and RBI Guidelines, recommends the appointment of M/s. KKC & Associates LLP Chartered Accountants (Firm Registration Number: 105146W/W100621) as Joint Statutory Auditors of the Company.</p> <p>Brief Profile</p> <p>M/s. KKC & Associates LLP (formerly known as M/s. Khimji Kunverji & Co LLP) bearing Firm Registration No. 105146W/W100621) ("KKC" or "Firm") is a firm of Chartered Accountants with a professional standing of more than 85 years established in the year 1936. KKC is registered with the Institute of Chartered Accountants of India (ICAI) and is a peer reviewed audit firm. The Firm is having offices at four cities namely Mumbai, Pune, Bengaluru and Ahmedabad. The firm is led by 17 partners and has a team of over 300 members and is primarily engaged in providing audit, assurance services and insurance audits to NBFCs, Manufacturing/Trading, Service, etc. The Firm is having rich experience of audit of large companies or big conglomerates, etc. and therefore is commensurate with the size of the Company.</p>

In view of the above, the approval of members of the Company is being sought pursuant to the provisions of Sections 139,141,142 and other applicable provisions, if any, of the Act and RBI Guidelines for the aforesaid appointment of M/s. KKC & Associates LLP, Chartered Accountants (Firm Registration Number: 105146W/W100621) as the Joint Statutory Auditors of the Company.

None of the Directors or Key Managerial Personnel or their relatives are concerned or interested in the said resolution.

The Board recommends the Ordinary Resolution as set out in **Item No. 4** of the Notice for approval of the Members.

Item No. 5

Pursuant to Section 204 and other applicable provisions of

the Companies Act, 2013, read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), every listed Company is required to annex with its Board's Report, a Secretarial Audit Report issued by a Practicing Company Secretary.

Furthermore, pursuant to recent amendments to Regulation 24A of the SEBI Listing Regulations, a listed entity shall appoint a peer reviewed firm of Company Secretaries in Practice as Secretarial Auditor for a maximum of two terms of five consecutive years, with the approval of Shareholders at the Annual General Meeting. Further, any association of such firm with the Company prior to 31st March 2025, shall not be considered for calculating the tenure.

Pursuant to the provisions of Regulation 36 (5) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the following details are provided below for the information of the Shareholders:

Proposed Audit Fee payable to the auditors	<p>The proposed fees for carrying out the Secretarial Audit for FY 2025-26, payable to M/s. N L Bhatia & Associates, Practicing Company Secretaries (Firm Registration No: P1996MH055800) shall be ₹ 2 Lakhs plus applicable taxes and reimbursement of out-of-pocket expenses.</p> <p>Besides the secretarial audit services, the Company would also obtain certifications as required from the Secretarial Auditor under various regulations and avail other permissible services, as may be required, from time to time, for which the Auditor will be remunerated separately, as may be mutually agreed by the Board of Directors (including its Committee) and the Secretarial Auditor.</p>
Terms of appointment	For a term of five consecutive years commencing from FY 2025-26 to FY 2029-30
Credentials and Basis of Recommendation	<p>Brief Profile:</p> <p>M/s. N L Bhatia & Associates (Practicing Company Secretaries (Firm Registration No: P1996MH055800) is a peer reviewed and a well-established firm of Practicing Company Secretaries, formed in the year 1995 by Mr. Navnit Lal Bhatia, senior most Company Secretary in practice since 1982. The firm has an overall collective experience of five decades. The firm is backed by extensive experience across various industries and knowledge of secretarial audit, corporate governance, corporate compliance management, securities related laws and regulations, new business formations, corporate restructuring and corporate affairs. M/s. N L Bhatia & Associates (Practicing Company Secretaries (Firm Registration No: P1996MH055800) serves diverse clientele, including Public Listed and Unlisted Companies, Private Companies and LLPs, and also specializes in providing complete solutions to start-ups. M/s. N L Bhatia & Associates, Practicing Company Secretaries clients operate across sectors such as Non-Banking Financial Services, Insurance, Housing Finance, Banking, and Financial Intermediaries, etc.</p> <p>Basis of Recommendation</p> <p>After evaluating and considering various factors, including the firm's capacity to handle diverse and complex business environment, its industry standing and the clientele it serves, the Audit Committee and the Board of Directors of the Company at their Meetings held on 13th May 2025 have recommended the appointment of M/s. N L Bhatia & Associates, Practicing Company Secretaries, (Firm Reg. No.: P1996MH055800) as the Secretarial Auditor of the Company for a term of five consecutive years from FY 2025-26 to FY 2029-30, subject to the approval of Shareholders at the ensuing AGM.</p> <p>Further, M/s. N L Bhatia & Associates, Practicing Company Secretaries have been the Secretarial Auditor of the Company from FY 2023-24 and as part of their Secretarial Audit they have demonstrated their expertise and proficiency in handling Secretarial Audit of the Company.</p>

M/s. N L Bhatia & Associates (Practicing Company Secretaries (Firm Registration No: P1996MH055800) have given their consent to act as the Secretarial Auditors of the Company and has also confirmed that they hold a valid peer review certificate issued by Institute of Company Secretaries of India ('ICSI') and they are not disqualified from being appointed as the Secretarial Auditors.

The Board of Directors of the Company recommends the appointment of N L Bhatia & Associates, Practicing Company Secretaries (Firm Registration No: P1996MH055800) as the Secretarial Auditors of the Company for a term of five consecutive years, as set out in item no. 5, for approval of the Members of the Company as an Ordinary Resolution.

None of the Directors and/or Key Managerial Personnel of the Company or their relatives are in any way concerned or interested, financially or otherwise, in the resolution set out in item No. 5.

Item No. 6

Pursuant to the provisions of Sections 197 and 198, and other applicable provisions of the Companies Act, 2013, Regulation 17(6)(a) of the Securities and Exchange Board of India ('Listing Obligations and Disclosure Requirements') Regulation, 2015 ('Listing Regulations'), a Company can pay remuneration to its Non-Executive Directors, subject to the approval of the Shareholders of the Company.

Further, taking into account the roles and responsibilities of the Non-Executive Independent Directors and the increased demand on Non-Executive Independent Directors' participation in Board and Committee meetings and the higher accountabilities they are expected to bear in the interest of higher levels of

excellence in corporate governance on account of statutory and regulatory changes, it is proposed to pay remuneration to each of the Non-Executive Independent Directors not exceeding ₹ 1,25,000/- for attending each Board and Committee meetings for a period of 5 (five) years commencing from 1st April 2025 upto 31st March 2030, not exceeding one percent of the net profits of the Company calculated in accordance with the provisions of the Companies Act, 2013.

The said remuneration shall be payable only to the Non-Executive Independent Directors of the Company. This remuneration shall be in addition to the sitting fees payable to the Non-Executive Independent Directors for attending the meetings of the Board or Committee thereof.

None of the Directors/Key Managerial Personnel and/or their relatives, except the concerned Non-Executive Independent Directors may be deemed to be concerned or interested, directly or indirectly, financially or otherwise, to the extent of their shareholding, if any, and remuneration that may be received by them in the resolution set out in item no. 6 of the Notice.

The Board recommends passing of ordinary resolution as set out at item no. 6 of this notice.

By Order of the Board of Directors
For **Aditya Birla Capital Limited**

Date: 16th July 2025
Place: Mumbai

Santosh Haldankar
Company Secretary
ACS 19201

FOR EASE OF PARTICIPATION BY MEMBERS, PROVIDED BELOW ARE KEY DETAILS REGARDING THE AGM FOR REFERENCE:

Sr. No	Particulars	Details of access
1	Link for participation through Video Conferencing (VC) at the AGM	https://emeetings.kfintech.com by using e-Voting credentials and clicking on video conference
2	Link for posting AGM queries and speaker registration and period of registration	https://emeetings.kfintech.com by using e-Voting credentials and clicking on “post your queries” / “Speaker registration” as the case may be Period of registration: Monday, 11 th August 2025 to Wednesday, 13 th August 2025
3	Link for remote e-Voting	Members may refer to the instructions provided under “Procedure and Instructions for E-Voting” section of this Notice
4	Username and password for VC	Members may attend the AGM through VC by accessing the link https://emeetings.kfintech.com by using the remote e-Voting credentials. Please refer the instructions provided in the Notice
5	Helpline number for VC participation and e-Voting	Contact KFin Technologies Limited at 1800 309 4001 or write to them at evoting@kfintech.com
6	Cut-off date for e-Voting	Thursday, 7 th August 2025
7	Time period for remote e-Voting	Commencement of remote e-Voting: 9.00 a.m. on Monday, 11 th August 2025 End of remote e-Voting: 5:00 p.m. on Wednesday, 13 th August 2025
8	Last date for publishing results of remote e-Voting and e-Voting during the AGM	On or before Tuesday, 19 th August 2025
9	Registrar and Transfer Agent - Contact details	M/s KFin Technologies Limited Unit: Aditya Birla Capital Limited Selenium Building, Tower B, Plot No. 31-32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032 Tel: +91 40 6716 1630 Toll Free no: 1800-309-4001. WhatsApp: +91 910 009 4099 E-mail id- einward.ris@kfintech.com Website: https://www.kfintech.com/
10	Aditya Birla Capital Limited - Contact details	Corporate Office: Aditya Birla Capital Limited, One World Centre, Tower I, 18 th Floor, Jupiter Mill Compound, 841 Senapati Bapat Marg, Elphinstone Road, Mumbai - 400 013. Tel: +91 22 6723 9101 Email: abc.secretarial@adityabirlacapital.com Registered Office: Indian Rayon Compound, Veraval- 362 266, Gujarat, India Tel: +91 2876 243257

Details of Director seeking re-appointment at the 18th (Eighteenth) AGM to be held on **Thursday, 14th August 2025 at 11:00 a.m.**
[Pursuant to Regulation 36(3) of the SEBI Listing Regulations and SS-2]

Nature of Information

Sr. No.	Name	Mr. Sushil Agarwal
1	Age / Date of Birth	13 th June 1963
2	Director Identification Number	00060017
3	Nature of appointment/ re appointment	Re-appointment - Director liable to retire by rotation
4	Qualifications	Chartered Accountant, Master's Degree in Commerce
5	Brief Profile	<p>Mr. Sushil Agarwal is currently the Group Chief Financial Officer and Director, Aditya Birla Management Corporation Private Limited, the Group's apex management body. He serves as a non-executive Director on the Board of several Group companies including Hindalco Industries Limited, Grasim Industries Limited, Vodafone Idea Limited, and Novel Jewels Limited. Mr. Agarwal is a member of the Business Review Council of the Group. In 2021, he was also appointed as a nominee Director at Zand Bank PJSC – a Dubai based first of its kind Digital Bank.</p> <p>Mr. Agarwal has been with the Group for over 36 years and has the unique distinction of working closely with the former Chairman Late Mr. Aditya Vikram Birla and current Chairman Mr. Kumar Mangalam Birla. He has led various strategic initiatives of the Group, including M&A and restructurings. A strong advocate of corporate governance and trusteeship, he is widely acknowledged for his financial acumen and analytical skills.</p> <p>In 2018, he was awarded as "India's Greatest CFO" at the Asia One India's Greatest Brands and Leaders Awards and as the "Business Leader Corporate CFO" at the 11th ICAI Awards. He has been recognized as one of the 'Top 10 Global CFO's -2023 by CEO Insights Magazine. In 2024, he was also awarded the Life Time Achievement Award at Financial Express 'CFO' Award. He was honoured with the 'Exceptional Contributor Award' in 2000 and 'Outstanding Leadership Award' in 2014 by the Chairman of Aditya Birla Group.</p> <p>Mr. Sushil Agarwal is a qualified Chartered Accountant and holds a Master's Degree in Commerce.</p>
6	Experience and expertise in specific functional area	Mr. Sushil Agarwal is currently the Group Chief Financial Officer and a member of Business Review Council. He has led various strategic initiatives of the Group, including M&A and restructurings. A strong advocate of corporate governance and trusteeship, he is widely acknowledged for his financial acumen and analytical skills
7	Terms and conditions of appointment/ re-appointment	Retire by rotation
8	Remuneration sought to be paid and last drawn	Apart from Sitting Fees for attending Board and Committee Meetings, no remuneration was paid during the financial year 2024-25 and no approval is being sought for remuneration to be paid.
9	Date of appointment on the Board	26 th October 2017

Sr. No.	Name	Mr. Sushil Agarwal
10	Shareholding in the Company as on 31 st March 2025	2,89,160
11	Relationship with Directors and Key Managerial Personnel	None
12	Details of attendance at the Board Meeting(s) during the financial year 2024-25	Attended 7 out of 7 Board Meetings held.
13	List of other Public Companies (in India) in which Directorships are held as on 31 st March 2025*	<ol style="list-style-type: none"> 1. Hindalco Industries Limited 2. Grasim Industries Limited 3. Vodafone Idea Limited 4. Essel Mining & Industries Limited 5. Aditya Birla Health Insurance Co. Limited 6. Novel Jewels Limited
14	Chairmanships/ Memberships of the Committees of other public limited companies as on 31 st March 2025*	<ol style="list-style-type: none"> 1. Hindalco Industries Limited - Member of Audit Committee, Stakeholder's Relationship Committee 2. Vodafone Idea Limited - Member of Stakeholder's Relationship Committee
15	Listed entities in which the person has resigned in past three years	—

***Notes:**

1. Pursuant to Regulation 26 of the SEBI Listing Regulations, only two Committees viz. Audit Committee and Stakeholders Relationship Committee have been considered.
2. The Directorship, Committee Memberships and Chairmanships do not include positions in foreign companies, private companies and positions held in companies registered under Section 8 of the Companies Act, 2013.



LOANS



INSURANCE



PAYMENTS



INVESTMENTS



EVERY STEP, WITH
THE CUSTOMER
AT THE HEART



MR. ADITYA VIKRAM BIRLA

We live by his values.

Integrity, Commitment, Passion, Seamlessness and Speed.

Chairman's letter to shareholders

Dear Shareholders,

FY25 was a study in resilience and dynamism, shaped by the push and pull of uncertainty and the powerful force of adaptive leadership. For the Aditya Birla Group, it has been a year of unprecedented growth and renewal. The Group has been an engine of big bets, moving with conviction across multiple frontiers.

We witnessed, in vivid form, the breadth, depth, and scale of our businesses, reflected in the sheer simultaneity of strategic moves. New platforms were launched and rapidly scaled— in paints, in jewellery retail, and in B2B e-commerce. At the same time, we deepened leadership in our core sectors like cement, metals, fibre, chemicals, and financial services.

Each move was consequential on its own. Together, they reflect a rare dynamism. A kind of corporate choreography. What enables it? A distinctive alchemy of capital strength, institutional talent, brand equity, sectoral expertise, and trust, carefully built over decades. It is this combination that has allowed us to move swiftly and with clarity, even amidst global uncertainty.

GLOBAL OUTLOOK: MAKING SENSE OF AN UNCERTAIN WORLD

The global economy in 2024 proved unexpectedly steady, growing at 3.3%, only a shade below the 3.5% posted a year earlier, despite persistent noise and disruption. According to the International Monetary Fund, this resilience held firm against an unsettled backdrop of inflationary pressures, geopolitical fault lines, and fragmenting trade ties. The United States, driven by buoyant consumer and government spending, led the developed world with GDP growth of 2.8%. Yet this strength



stood in contrast to more subdued performances across Asia and Europe.

China's recovery, once a cornerstone of global momentum, remained hesitant. Sluggish consumer demand and ongoing stress in the property sector weighed heavily. In parallel, investment levels across major economies stagnated, productivity gains stalled, and public debt remained a growing concern.

Geopolitical tensions, now more durable than episodic, compounded market uncertainty. A more fragmented world economy, shaped by competing spheres of influence and rising trade friction, added further complexity.

Yet not all signals were dim. Inflation eased, dropping from 6.6% in 2023 to 5.7% in 2024, reflecting tighter monetary policy and a marked softening of supply chain disruptions.

Central banks in advanced economies began pivoting away from restrictive stances, making financial conditions more supportive, though not without caution.

Looking ahead, global growth is expected to moderate to 2.8% in 2025 before edging up to 3.0% in 2026. Much of the drag is expected from advanced economies, with their collective growth projected to slow from 1.8% to 1.4%.

Monetary easing and subsiding inflation offer some tailwinds. Still, vulnerabilities persist. Geopolitical conflict, high borrowing costs, and deteriorating trade dynamics remain formidable obstacles. Inflation is projected to fall further to 4.3% in 2025 and 3.6% in 2026, but service sector inflation remains sticky, and trade disruptions could yet spark fresh cost pressures.

Chairman's letter to shareholders

Merchandise trade, long the engine of global growth, faces an uncertain future. New tariffs and retaliatory measures risk pulling global trade volumes into contractionary territory. Encouragingly, recent bilateral trade deals suggest that diplomacy is not entirely off the table, even as rhetoric hardens.

INDIA IN 2024-25: STANDING STRONG IN A FRACTURED WORLD

India emerged as an outlier of stability and momentum in a world adrift. With projected GDP growth of 6.4–6.5%, it retained its crown as the fastest-growing major economy. The final quarter surged to 7.4%, powered by construction, manufacturing, and sustained government capital outlay.

Policy credibility, macroeconomic resilience, and diversified growth engines underpinned this performance. Consumption rebounded and exports rose. Agriculture benefitted from favourable monsoons and strong foodgrain output. Services, still India's growth mainstay, grew by 7.2%, accounting for over half of gross value added.

India's export story was particularly telling. Merchandise and services exports reached an all-time high of US\$ 824.9 billion, up 6.01% y-o-y, a feat few economies could match amid global headwinds.

Inflation, a lingering concern globally, trended down decisively. The headline rate eased to 4.6%, from 5.4% a year earlier, helped by effective supply-side interventions, softening input costs, and timely monetary policy adjustments. The Reserve Bank of India moved from tightening to a neutral stance in October 2024, then back to accommodative in April 2025.

The financial system stood firm. Balance sheets strengthened and asset quality

improved. Loan growth remained in double digits. Yields softened across government and corporate debt, reinforcing investor confidence.

India enters the new fiscal year with tailwinds intact. GDP growth is projected at 6.5%, with risks well-balanced. Consumption is expected to pick up further. Public investment will likely remain a key growth lever, while fiscal consolidation continues.

Manufacturing momentum is expected to build, supported by the Production Linked Incentive (PLI) scheme and the new National Manufacturing Mission. Infrastructure will remain a priority, buoyed by initiatives under Gati Shakti, higher allocations for affordable housing, and a renewed push under the Asset Monetisation Plan.

The external sector outlook, though exposed to global turbulence, remains cautiously optimistic. Ongoing trade negotiations and regional partnerships offer a buffer against a volatile trade landscape.

While global financial market volatility, geopolitical tensions, and trade fragmentation pose downside risks, India's sound macroeconomic fundamentals, robust financial sector, and commitment to sustainable growth position the economy to remain the fastest-growing major economy in 2025-26.

ADITYA BIRLA GROUP: INVESTING IN PEOPLE, LEADING WITH PURPOSE

In an era of disruption and dynamism, the Aditya Birla Group has held firm to a foundational conviction that people are the ultimate differentiator. In FY25, this belief took on new urgency and new scale. Our investments in talent, culture, and capability were not just deepened, but future aligned.

Through the year, 13,233 professionals joined us in the management cadre

across businesses, 76% of whom were under the age of 35. This surge in Gen Z hiring marks a deliberate pivot to next-generation talent that is digital-first, agile, and ambitious. Diversity hiring accounted for 18%, reflecting our continued commitment to inclusion as a business strategy.

A robust pipeline of talent is the cornerstone of any sustainable business. Internal hiring rose to 76% at senior levels (up from 72%) and to 70% at mid- and junior levels (from 54%), reinforcing our commitment to growing from within. Among critical senior leadership roles, 67% were filled by planned successors, 19% by other internal talent, and only 14% externally. These figures reflect a healthy blend of self-reliance and fresh perspective. The engine behind this momentum is a mix of structured leadership programmes, mobility frameworks, and strong mentorship architecture.

Learning and development remained the cornerstone of our people strategy. Gyanodaya, our Leadership and Learning Centre, inaugurated a new 158,000 sq. ft. campus with cutting-edge infrastructure and immersive learning technologies. Over 6,300 learners attended programmes across future skills, leadership, and functional competencies. The Gyanodaya Virtual Campus, our digital learning platform, saw participation from 92% of our workforce, touching nearly 60,000 employees.

Our Learning Fest, a three-month Group-wide initiative, brought future-critical themes like digital transformation, data analytics, growth mindset, and inspirational leadership, to the fore. More than 10,000 employees participated, from factory floors to corporate offices, reflecting a culture where learning is universal.

Equally, we recognise that high performance must be underpinned by well-being. The Group took significant

strides in mental and physical health support this year. Awareness programmes, counselling services, and a network of trained Emotional First Aiders provided critical care to over 1,400 employees and family members. In Mumbai, 99.5% of eligible employees completed annual health check-ups. Across the Group, businesses tailored wellness initiatives to local contexts, ensuring impact with empathy.

Employee engagement levels remain among the highest in the industry. Our internal survey, *ABG Vibes 2025*, reported a 91% engagement score. 87% of employees indicated a strong intent to build long-term careers within the Group. These numbers not only exceed external benchmarks but also speak to the emotional equity we have built over time.

Our people philosophy extends beyond the workplace. Through the *A World of Opportunities Foundation*, 203 scholarships were awarded to students from underprivileged backgrounds. Over 33,000 employees contributed ₹ 6.7 crore, reflecting a deep culture of giving. Since inception, nearly 5,000 scholarships have been granted, and more than 2,000 alumni are now gainfully employed across India. Meanwhile, our *Deep Volunteering* programme enabled 250 employees to contribute directly to grassroots causes, with 16 selected for immersive NGO engagements in remote areas—living, learning, and giving back.

The year culminated with meaningful external recognition. The Aditya Birla Group was named a *Top Employer 2025* in India by the Top Employers Institute and featured among *Forbes World's Best Employers*. These accolades reaffirm our belief that our people are the key to our continued success. And in building a world of opportunities for our people, we deepen our own purpose as a Force for Good.

YOUR COMPANY'S PERFORMANCE

In line with India's remarkable economic ascent, Aditya Birla Capital Limited ('ABCL') has significantly expanded its scale and capabilities, establishing itself as a core growth engine within the Aditya Birla Group. Guided by the strategic framework of 'One ABC, One P&L', anchored on 'One Customer', 'One Experience', and 'One Team' and leveraging the synergies of data, digital innovation, and technology, ABCL has achieved sustainable and profitable growth and delivered long-term value to its stakeholders. At over ₹ 5.11 Lakh Crore in assets under management with a consolidated lending book of ₹ 1.57 Lakh Crore, Aditya Birla Capital is truly reinforcing its position as a formidable non-bank financial services provider in the market.

As digital financial services continue to underpin the fabric of the financial sector, we envision leading the charge in reshaping the future of finance through a customer-first and digital-first approach. This vision has materialised into our all-inclusive and interoperable digital platforms like Udyog Plus and ABCD, which were designed to drive synergy across the rich and diversified Aditya Birla Group ecosystem.

In FY25, ABCL strategically divested its stake in Aditya Birla Insurance Brokers Limited, completing the sale of its entire 50.002% share to Edme Services Private Limited, a part of the Samara Capital Group, following approval from the Insurance Regulatory and Development Authority of India (IRDAI).

The Company also successfully completed the amalgamation of its wholly owned subsidiary, Aditya Birla Finance Ltd. ('ABFL'), with itself to create a unified, larger entity with enhanced financial strength and flexibility. The integration has resulted

in ABCL becoming a listed systemically important non-deposit taking NBFC and the holding company of the financial services businesses. The Board of Directors approved the appointment of Ms. Vishakha Mulye as the Managing Director & CEO, and Mr. Rakesh Singh as the Executive Director and CEO (NBFC) of the amalgamated entity, subject to regulatory and other requisite approvals.

Today, ABCL stands at a pivotal juncture, where ambition, innovation and performance converge to script a strong, sustainable, transformative future. This is as much true for India, as it is for the Aditya Birla Group. The combined strength of ABCL's diversified financial products and services positions it to accelerate growth, drive financial inclusion, and contribute significantly to India's vast economic growth opportunities.

CONCLUSION

I have long believed that the stronger we grow, the greater the impact we create. Growth, for us, is a force multiplier. It compels us to widen the aperture—to think more boldly about the difference we can make. It energises us to leverage our scale, resources, and leadership to deliver disproportionately better outcomes for all our stakeholders—employees, consumers, partners, investors, and society at large.

This dynamic interplay, of purpose and performance, underpinned by our proven ability to synthesise capital, talent, and ideas, is what will shape a truly transformative future. And through this journey, we will continue to demonstrate, with quiet conviction, the enduring power of business as a force for good.

Kumar Mangalam Birla

Chairman,
Aditya Birla Group

Managing Director & CEO's letter to shareholders



Dear Shareholders,

It is my privilege to present the 18th Annual Report of your Company.

India is entering a new phase of economic strength. Despite global macroeconomic uncertainties, the country has emerged as one of the fastest-growing major economies. FY25 witnessed sustained domestic demand, healthy credit growth, and robust performance across manufacturing and services sectors. India's long-term growth story remains intact, firmly anchored in its structural advantages of a young and aspirational demography, accelerating digital and financial inclusion, and a policy environment focused on infrastructure, innovation, and ease of doing business.

At the heart of this economic rise lies the rapid evolution of India's financial services sector, driven by changing customer preferences, a dynamic regulatory framework, and technological advancement.

Over the past few years, NBFCs have emerged as key contributors to India's financial ecosystem, gaining significant traction through innovative products and services that address the increasing demand for credit across diverse segments including MSME, retail and corporate. Backed by an increase in urbanisation, higher affordability, and preference for home ownership, the mortgage space is also witnessing strong growth in affordable and premium segments. Similarly, the insurance sector is expanding steadily, with increased focus on health and protection products. The government's mission of 'Insurance for All by 2047' is expected to further boost this momentum. The Indian mutual fund industry has also witnessed exceptional growth, with record inflows through SIPs that reflects rising investor awareness, trust, and confidence in capital markets.

The Reserve Bank of India's pro-growth policy measures have fostered an enabling environment for calibrated credit expansion, further strengthening macroeconomic stability and liquidity. As India progresses towards its goal of becoming a US\$5 trillion economy, the financial sector will play a central role in mobilising capital, democratising financial access, and shaping a more inclusive, resilient, and future-ready economy.

As the financial landscape evolves, so does your Company.

Aditya Birla Capital Limited ('ABCL'/'ABC'/'your Company') is a key player in the non-banking financial domain, offering a comprehensive range of financial services, including loans, investments, insurance, and payments, to help customers fulfil their financial goals and aspirations across their life stages.

The past three years have been a period of transformation and consolidation for your Company, demonstrating its strength as One ABC. It has made significant progress in redefining its strategic roadmap, reimagining its business model, and strengthening capabilities in data, digital, and technology. Your Company remains committed to its mission of simplifying finance and serving customers better through an omnichannel framework. Guided by its focus on One Customer, One Experience, and One Team, Aditya Birla Capital has built a franchise marked by strong growth and profitability.

FY25 was yet another transformational year for your Company. It delivered strong and steady performance across businesses and significantly accelerated its digital transformation agenda. Prudent risk management practices continued to form the bedrock of this approach which enabled your Company

to protect capital and deliver risk-calibrated, sustainable returns despite various headwinds during the year.



The strength of your Company's performance reflects not only the progress it is making in executing its strategy but also growing investor confidence and deeper recognition of the long-term value, it is building for all stakeholders."

THE YEAR THAT WAS

I am pleased to share that your Company delivered strong operating performance across its business segments.

- The consolidated operating profit grew by 19% y-o-y to ₹ 5,475 Crore. The consolidated profit after tax, excluding one off items, grew by 8% y-o-y to ₹ 3,142 Crore in FY25. Overall revenue grew by 20% y-o-y to ₹ 47,369 Crore in FY25.
- Our NBFC business achieved an AUM growth of 20% y-o-y to ₹ 1,26,351 Crore. Profit before tax grew 12% y-o-y to ₹ 3,360 Crore. For the full year, it delivered a healthy RoA of 2.27%. Portfolio quality continues to remain robust with Gross Stage 2 & 3 declining 71 bps y-o-y to 3.78% as of March 2025. We also strengthened

our retail and SME products, underwriting, sales, and distribution teams to drive momentum going forward.

- Our Housing Finance business continued to grow rapidly as a full-stack franchise focusing on both prime and affordable segments. Its AUM grew by 69% y-o-y to more than ₹ 31,000 Crore crossing a monthly disbursement run rate of ₹ 2,000 Crore in March 2025. Credit quality in the HFC portfolio was among the best-in-class, with Stage 3 loans declining 116 bps y-o-y to 0.66%. The RoA was 1.46% and RoE was 11.03% in FY25.
- In our AMC business, the quarterly average domestic AUM increased by 15% y-o-y to ₹ 3.82 Lakh Crore and profit before tax grew by 23% y-o-y to ₹ 1,245 Crore in FY25.
- Our life insurance business, now in its 25th year of operation continued to be the fastest-growing player with 34% y-o-y growth to ₹ 4,115 Crore in individual first year premium in FY25. Group New Business premium grew by 23% y-o-y to ₹ 5,586 Crore in FY25. Growth was strong across bancassurance and proprietary channels. Its absolute net VNB grew by 17% y-o-y to ₹ 818 Crore with a Net VNB margin of 18% in FY25. The AUM of our life insurance business crossed ₹ 1 Lakh Crore in April 2025.
- Our health insurance business continued to be fastest-growing Standalone Health Insurance (SAHI) with a differentiated 'Health-First' approach. Its Gross Written Premium (GWP) grew by 33% y-o-y to ₹ 4,940 Crore. Market share among SAHI

players increased by 140 bps year-on-year to 12.6% and combined ratio improved from 110% to 105% in FY25. It was also one of the fastest SAHI player to achieve break-even with the fastest-growing player.

STRATEGIC ENDEAVOURS

Guided by an ambition to position Aditya Birla Capital for sustained growth and long-term success, your Company took significant strategic initiatives to strengthen and simplify its businesses.

Amalgamation of Aditya Birla Finance Limited ('ABFL') with ABCL - In March 2024, your Company announced the Scheme of Amalgamation of its wholly owned subsidiary, Aditya Birla Finance Limited, with itself to fulfil its objective of simplifying the corporate structure, enhancing stakeholder value, increasing operational efficiency, and improving financial stability.

I am happy to share that the amalgamation process has been successfully completed, following the requisite approvals from shareholders, creditors, and other statutory and regulatory bodies. As per the Scheme of Amalgamation, the entire business of ABFL including its people, assets, liabilities, and operations has been seamlessly transferred and integrated into ABCL.

Your Company continues to hold investments in its existing subsidiary and associate businesses, including housing finance, asset management, health and life insurance, and other financial services. This marks a significant milestone for your Company as it enhances its strength and agility as a unified, larger operating NBFC.

Managing Director & CEO's letter to shareholders



With a simplified corporate structure, ABCL now has better access to capital to drive operational synergies, long-term growth, and enhanced value creation."

Stake Sale of Aditya Birla Insurance Brokers Limited ('ABIBL') - In line with its strategic objective of streamlining operations and focusing on core areas with higher growth potential, your Company completed the sale of its entire 50.002% stake in ABIBL to Edme Services Private Limited, a part of the Samara Capital Group in August 2024. The transaction was completed following approval from the Insurance Regulatory and Development Authority of India (IRDAI).

OMNI-CHANNEL ARCHITECTURE

Our consistent commitment to digital reinvention and reimagining customer experiences is reflected in our omni-channel architecture, which provides customers with complete flexibility to choose their preferred channel and interact with us seamlessly across website, app, branches and Virtual Engagement Channel (VRCs). This approach has been fundamental to fostering our customer engagement strategy and driving our mission of simplifying finance and *'making it as simple as ABCD'*.

Over the past year, AI has emerged as a powerful transformative force, unlocking new avenues for growth and

innovation. It has enabled companies to streamline processes, improve risk management, enhance operational efficiency and deliver highly-personalised and relevant experiences at scale. Your Company has consistently remained at the forefront of innovation and was recognised among Microsoft's Top 50 First Movers in Gen AI for leveraging this technology to improve customer engagement, reduce operational costs, and enhance sales productivity across businesses.

To further its mission of simplifying finance and making it easily accessible to consumers across the country, your Company went live on the Open Network for Digital Commerce (ONDC) platform to enable services in lending, health insurance, and mutual fund investments. This integration has allowed various Buyer Apps on the ONDC Network to seamlessly offer Aditya Birla Capital's diverse financial products directly to their users. This initiative reinforces your Company's commitment to leveraging India's Digital Public Infrastructure (DPI) to democratise access to financial products in underserved markets and promote financial inclusion.

Some of the key pillars of our customer engagement strategy are:

ABCD - D2C Platform: Launched about a year ago, the ABCD D2C platform offers a comprehensive portfolio of more than 25 product and service categories, including loans, investments, insurance and payments to help customers fulfil their diverse financial needs. The platform has witnessed a robust response with about 5.5 million customer acquisitions as of April 30, 2025. With an aim of adding 30 million new users by FY27, the platform is progressing well.

Udyog Plus - B2B Platform: Our comprehensive B2B platform for the MSME sector, Udyog Plus offers a seamless, paperless digital journey for business loans, supply chain financing, and other value-added services. It has grown significantly with over 2.3 million registrations and an AUM of approx. ₹ 3,500 Crore, as of March 31, 2025. Udyog Plus contributed about 21% of the disbursements in unsecured business loans in the NBFC business. The ABG ecosystem contributed about 50% of the disbursements on Udyog Plus.

ABC Stellar - B2D Platform: Designed especially for our distributor community, ABC Stellar is a productivity companion for our 200,000+ distributors and channel partners. To simplify their engagements and help them serve our customers better, we launched the ABC Stellar B2D Platform in January 2025. The platform empowers our distributor force to seamlessly onboard customers, manage leads, access training resources, track performance, commissions, rewards, recognitions and much more, all in one place.

Aditya Birla Capital Service Platform: As part of our continued efforts towards service excellence and helping customers avail our services seamlessly, we integrated our service offerings into the all-new Aditya Birla Capital Service Platform. Built on a modular, unified servicing infrastructure, the platform features a consistent UI/UX across businesses and simplified login using a single phone number. With over 100 services covering 90% of service interactions, personalised recommendations, real-time assistance, and interoperability across the ABCD D2C platform, customers can access support via chat, call, email, or AI-driven assistance.

ABML Elevate App: We also launched Elevate, the all-new mobile app from Aditya Birla Money Limited to deliver a secure, seamless and superior trading and investment experience to customers. Powered by advanced technology, Elevate offers faster rate updates, swift order execution and expert recommendations from our in-house research teams.

Alongside our digital-first approach, we have strategically expanded our physical presence focusing on capturing white spaces and driving penetration into tier 3 and tier 4 markets and new customer segments. As of March-end, your Company had a total of 1,623 pan-India branches across businesses, including 956 co-located branches spanning 253 locations.

A FOUNDATION OF TRUST, INNOVATION AND EXCELLENCE



We have been on an extraordinary journey of collective progress, built on a strong foundation of trust, innovation, and excellence."

This journey has been made possible by the dedication, passion, and commitment of our people, who consistently push boundaries to achieve new benchmarks and turn every goal into a milestone, every aspiration into reality.

While we have achieved significant milestones, we are determined to do even more. We are committed to realise

the full potential of your Company and to accelerate its momentum going forward.

Our distinctive culture has been instrumental in consistently delivering on our commitments. As we chart the next phase of growth, we redefine our cultural blueprint as the **I'M ABC Culture**. This cultural framework is designed to sharpen our competitive edge, strengthen our ability to generate sustainable value for stakeholders, and help us stay resilient, agile, and future-ready.

WAY FORWARD

With all the building blocks in place and significant market opportunities ahead, your Company is focused on leveraging its strengths to scale new heights. Looking ahead, our priorities are clear- to build on the momentum of the past three years, capitalise on our diversified business model, and harness digital capabilities to simplify finance and better serve our customers.

I am deeply grateful to our shareholders for their continued trust in our growth strategy. I also extend my sincere thanks to our Chairman and the Board of Directors for their invaluable guidance and support, as well as to our customers, regulators, and partners for their faith and confidence in us. I express my deepest appreciation to all ABCL employees and their families for their dedication and constant support, which have helped drive the franchise forward and pave the way for a brighter, more promising future for your Company.

Regards,

Vishakha Mulye

Managing Director & Chief Executive Officer (Designate),
Aditya Birla Capital Limited



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Learn more about us at
www.adityabirlacapital.com



Key highlights of FY25

₹5,11,260 Cr
AUM¹

+ 17%

₹1,57,404 Cr
Consolidated Lending Book²

+ 27%

₹47,369 Cr
Consolidated Revenue^{3,4}

+ 20%

₹25,579 Cr
Gross Insurance Premium⁵

+ 22%

₹3,142 Crore
Consolidated PAT³

+ 8%

1,623
Branches

+ y-o-y growth

1. Asset under management of AMC, Life and Health Insurance
2. Lending book of Non-Bank Finance Company and Housing Finance Company
3. Excluding one-off items
4. Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management, wellness business and health insurance (from 21st October, 2022) are not consolidated and included under equity accounting
5. For Life and Health Insurance



About Aditya Birla Capital

Financial solutions for every customer

Aditya Birla Capital is one of India's leading, diversified financial services companies. With a wide range of offerings covering loans, investments, insurance and payments, we have curated a full spectrum of financial solutions for our customers. Through our omnichannel architecture we provide seamless transacting experience to our customers and give them complete flexibility to choose their channel of interaction.

Core values



Integrity

Seamlessness

Commitment

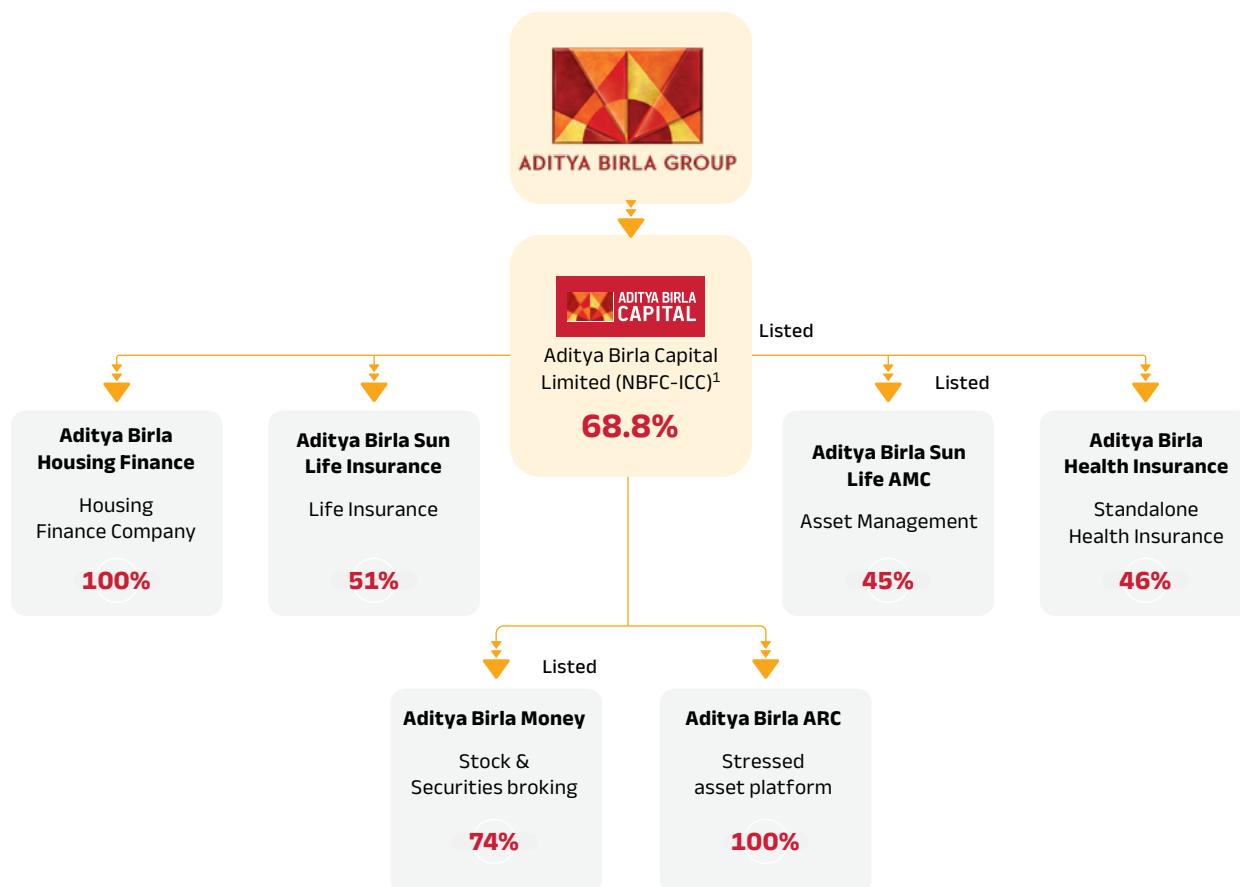
Speed

Passion

Parentage

The Aditya Birla Group is a **US\$66 Billion** global conglomerate with presence in diverse sectors ranging from metals, chemicals, financial services, cement, fashion, paint and textiles. With a legacy of over a century of business excellence, the Group employs over **1,87,000** employees from **100** nationalities.

Corporate structure



Above is not intended to show the complete organisational structure and entities therein. It is intended to describe the key businesses of Aditya Birla Capital.

1. Certificate of registration for NBFC ICC awaited from RBI

Key strengths



Strong brand
name & Parentage
resonating Trust



Seamless access
to debt and
equity capital



Large growth
opportunities
within the ABC
and extended
ABG ecosystem



Wide range of
financial products
(loans, investments,
insurance and
payments)

Our strategic approach

Driving quality and profitable growth

At Aditya Birla Capital, we focus on driving quality and profitable growth by leveraging data, digital and technology. Our customer centric approach enables us to provide simple and holistic financial solutions in a seamless way. Prudent risk management practices form the bedrock of our approach which has enabled us to protect capital.

KEY DRIVERS OF GROWTH



Customer Centric Approach



Omnichannel Architecture



Data Analytics and Technology



Prudent risk management practices



Culture

GUIDING PRINCIPLES



Return of Capital



Enriching Lives, Winning as One



CUSTOMER CENTRIC APPROACH

We have ~37.5 Million customers as of 31st March, 2025. We follow a **customer centric approach** to meet evolving

needs of our customers by curating personalised solutions, simplifying onboarding and service delivery and re-orienting our process to make them more agile. We have products and services to meet financial requirements

of customer at every life stage across loans, insurance, investments and payments. Our aim is to build trust with our customers for long-term value creation, and thereby increase our share of the business opportunity.



OMNICHANNEL ARCHITECTURE

Our **omnichannel architecture** for distribution provides customers complete flexibility to choose their channel of interaction with us across branches, digital platforms and channel partners.

BRANCH

Over the past three years we have significantly expanded and realigned our branch distribution model to enable our customers to meet their financial goals. We had 1,623 branches across business as of 31st March, 2025 and about 60% of our branches are co-located at more than 250 locations.

ROBUST AND AGILE DIGITAL PLATFORMS

Our comprehensive B2B platform for MSMEs, Udyog Plus and D2C platform, ABCD and B2D platform Stellar, enable seamless customer onboarding, provide end-to-end digital journeys, personalised solutions and value-added services and enable data driven cross sell and upsell.

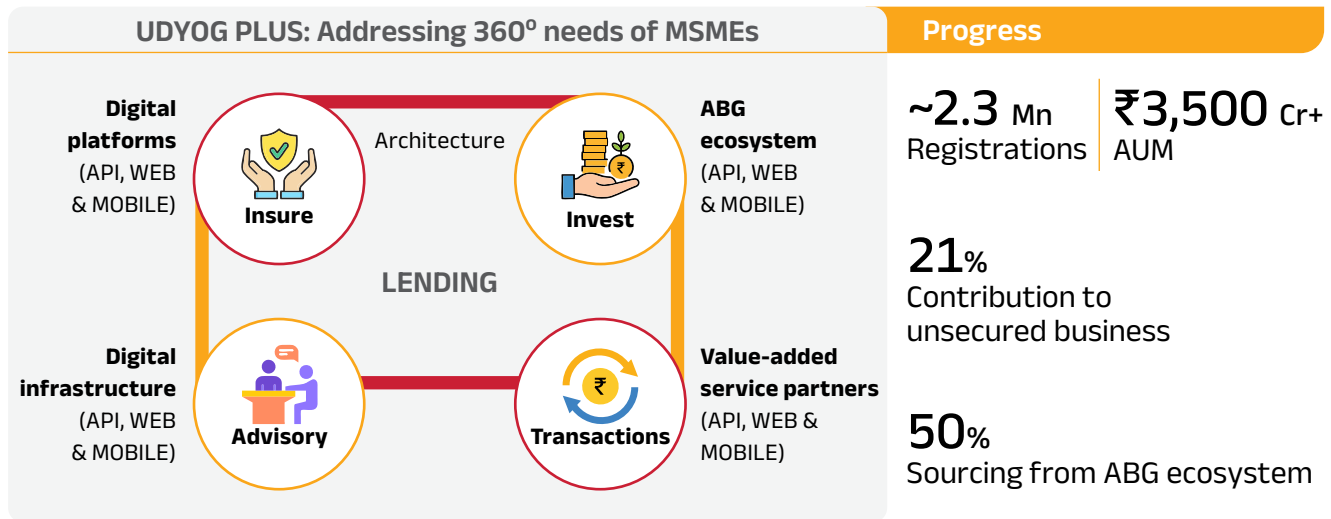
Our D2C platform, **ABCD** went live in April 2024. It offers a comprehensive portfolio of more than 25 products and services across payments, loans, insurance, and investments and helps customers to fulfil their financial needs. It is guided by a Maximum Viable Product (MVP) approach. It also introduced new offerings of DigiGold Gifting, Family Health Scan and Digi Gold SIP. My Track feature allows users



to track their financial health, credit scores, spending patterns and provides them AI-powered support at every step of their journey. ABCD has witnessed a robust response with about 5.5 Million customer acquisitions till date. We are seeing strong traction in payments with more than 2.3 Million VPAs created till date. Our platform boasts a user-friendly design, demystifying financial concepts. Our motto behind the design

of UI and UX of the app has been 'Everything Finance as simple as ABCD'. ABCD has been awarded the Fintech Solution of the Year under 'Best in Class User Friendly Interface' category at Global Fintech Festival 2024. With a goal of adding 30 Million new users by FY27, the platform is progressing well in both scale and efficiency.

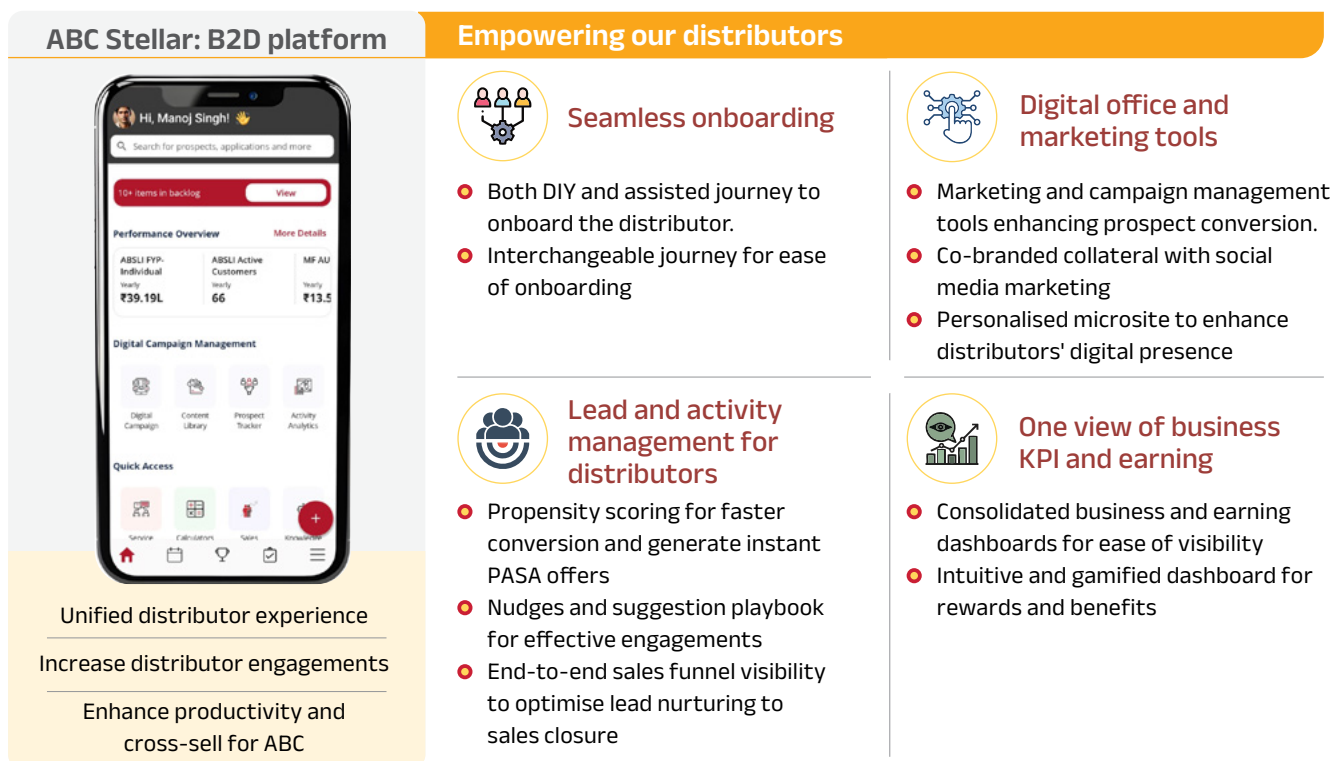
Our strategic approach



Our **Udyog Plus** platform offers a seamless, paperless digital journey for business loans, supply chain financing, and other value-added services. It has

been integrated with various private and government ecommerce websites through OCEN to provide credit facilities to sellers on these website. We are also

tapping into the vast ABG ecosystem by integrating Udyog Plus with various entities to provide channel financing to dealers.



During FY25, we launched our **B2D platform, Stellar**. It empowers our distributor force to seamlessly onboard customers, manage leads, access training resources, track performance, commissions, rewards and recognitions

and much more – all in one place. This platform will be immensely valuable in helping our distributors enhance productivity and deepen customer engagement across businesses.

DISTRIBUTORS

We have more than 200,000 channel partners across various lines of our business and we deeply value the vital role that they play in distributing our products.



DATA ANALYTICS AND TECHNOLOGY

We leverage **data analytics and technology** as the foundation for informed decision-making which have led to paperless and end-to-end digital journeys across several

products. Pre-approved offers across product segments leverage the digital capabilities for delivering right-sized offerings in an easy and seamless manner. About 37% of individual FYP in life insurance business was through pre-approved sum assured (PASA) in FY25. We extensively use generative artificial intelligence, and voice tech to

enhance our productivity. We have made significant investments in data lakes, data warehouses and integration with various data sources and applications. We are focused on designing comprehensive decision science frameworks in all functional areas like Sales, Product, Credit, Operations, Risk, and HR.



PRUDENT RISK MANAGEMENT PRACTICES

Prudent risk management practices form the bedrock of our approach which enables us to pursue growth while protecting capital. The Risk Appetite and Enterprise Risk Management framework

articulates our risk appetite and drills it down into a limit framework for various risk categories. Given the early warning signals and challenges in the operating and macro environment since September 2023, we had calibrated our sourcing from certain digital partners and reduced our exposure to smaller ticket size personal, consumer and unsecured MSME loans. This approach

has held us in good stead. Our portfolio quality continues to remain robust with credit cost in the NBFC business improving by 19 bps y-o-y to 1.50% in FY25. NBFC Gross Stage 2 and 3 loans declined by 71 bps y-o-y to 3.78% as of 31st March, 2025. HFC gross stage 2 and 3 loans decreased by 152 bps y-o-y to 1.39%.



CULTURE

The I'm ABC DNA framework of shared values and behavioural codes that guide how we think, act, and lead. This culture fosters integrity and strong governance, embraces a digital-first mindset, and encourages accountability, ownership, and collaboration. It also reflects our commitment to empathy, sensitivity, and a steadfast Customer-First approach.



OUR GUIDING PRINCIPLES

Our approach is guided by the core principles of **'Return of Capital'** which emphasises that the need to protect capital is paramount and **'Enriching Lives, Winning as One'**. We enrich lives through our comprehensive suite of financial solutions empowering individuals and businesses to

transcend their goals and aspirations. However, our commitment to enriching lives extends far beyond financial services. We recognise our responsibility to contribute to a better world by addressing social and environmental challenges and uplifting communities. We work together

with a shared purpose and vision in pursuit of sustainable success. We foster a culture of shared success, where individual achievements are celebrated as collective triumphs. This ethos inspires excellence, integrity, and a perpetual commitment to improvement within our organisation.

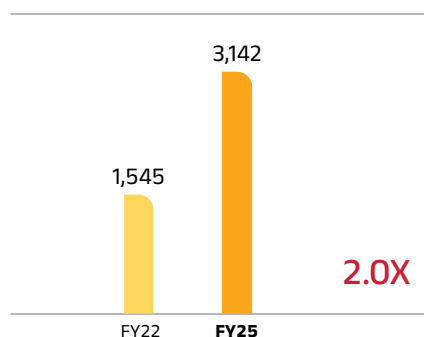
Key performance indicators

Sustained growth momentum

FY25 was a year of strong execution across businesses. We delivered record profitability, scaled our digital platforms and strengthened the quality of our portfolio while remaining firmly focused on delivering value to our stakeholders.

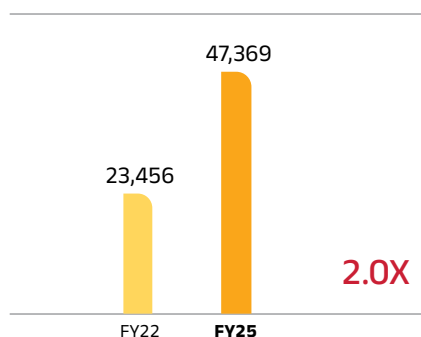
Consolidated PAT¹

(₹ in Cr)



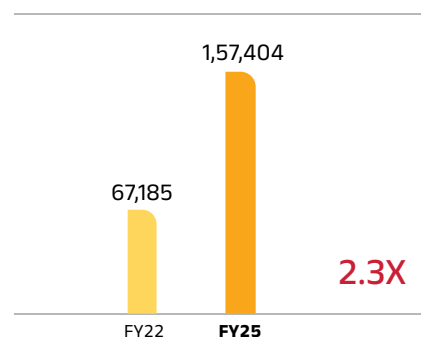
Consolidated revenue²

(₹ in Cr)



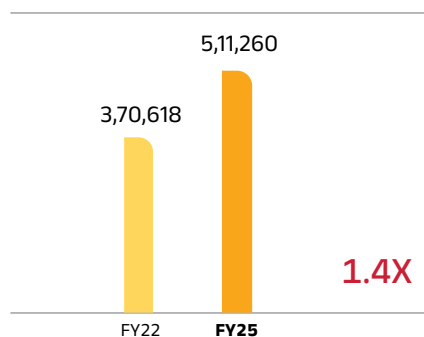
Lending book³

(₹ in Cr)



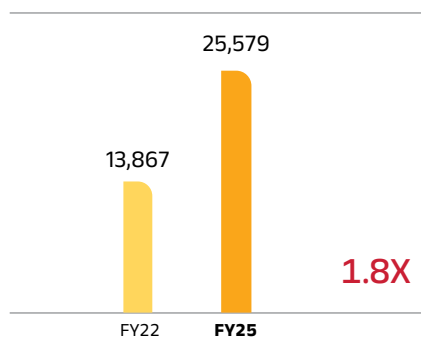
Assets under management⁴

(₹ in Cr)



Gross premium⁵

(₹ in Cr)



1. Excluding one-off items

2. Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management, wellness business and health insurance (from October 21, 2022) are not consolidated and are included under equity accounting

3. Lending book of Non Bank Finance Company and Housing Finance Company

4. Asset under management of AMC, Life and Health Insurance

5. For Life and Health Insurance



Business performance: **NBFC**

AAA rated and among the top 5 diversified NBFCs with a portfolio of ₹ 1.26 trillion



PERFORMANCE HIGHLIGHTS

Healthy AUM growth of **20% y-o-y** in FY25

~ **68%** of AUM comprises of retail & SME loans

Robust asset quality with **GS2+GS3** declining **71 bps y-o-y** to **3.78%**

74% portfolio is secured

Healthy provision coverage ratio of **45.0%**

Credit cost improved **19 bps** to **1.31%**

KPIs

449
Branches



30.8%
Cost-to-income

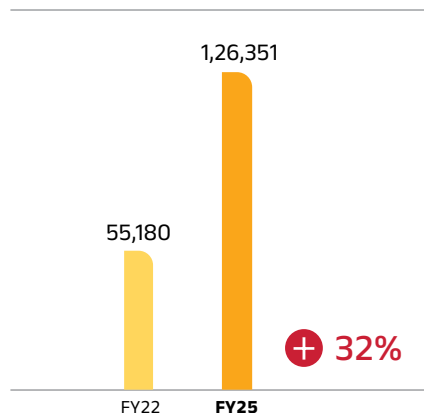


2.27%
RoA

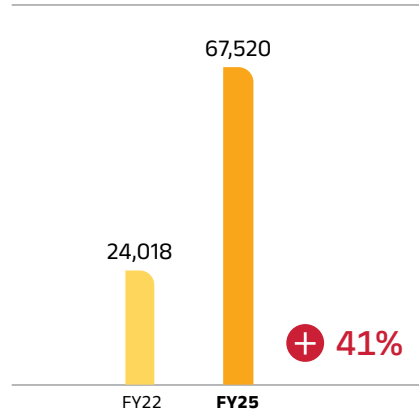


KEY FINANCIAL HIGHLIGHTS (₹ CRORE)

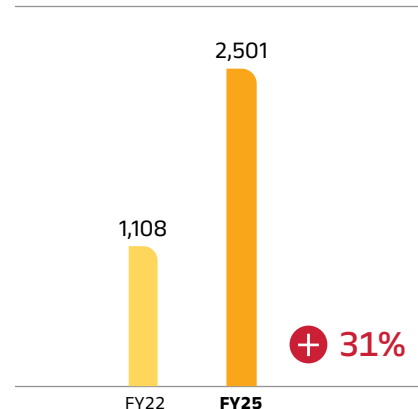
AUM



Disbursements



PAT



CAGR

KEY FOCUS AREAS

- Drive growth across all segments with improving share of retail and MSME segments
- Leverage our proprietary digital platforms ABCD App and Udyog
- Plus platform and invest in branches to further improve share of direct sourcing
- Operating leverage to play out from investments in emerging locations
- Maintain prudent risk management practices with focus on return of capital

OUTLOOK

- Grow the overall portfolio by CAGR of 25% over the next three years driven by retail and MSME loans
- RoA to expand gradually mainly driven by expansion in margins, improvement in productivity and the change in the product mix



Business performance: **Housing finance**

AAA rated and full stack player with presence across prime and affordable segments and construction finance



PERFORMANCE HIGHLIGHTS

Delivered strong growth of **69% y-o-y** in AUM and **109% y-o-y** in disbursements

Third-largest private HFC in terms of incremental growth

~13% of retail disbursements from ABG/ABC ecosystem

Robust asset quality with GS3 ratio of **0.33%** and PCR of **55%**

92% AUM with CIBIL **700+** and **NTC**

Built significant capacity in **technology, digital, people** and **distribution**

KPIs

175
Branches



1.46%
RoA

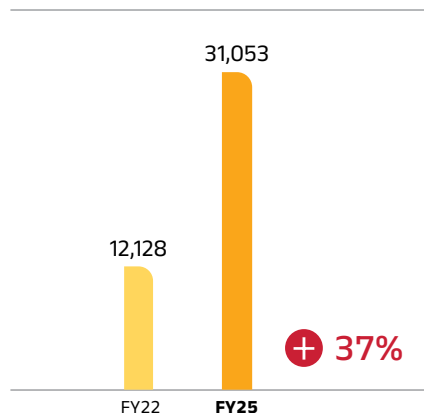


11.03%
RoE

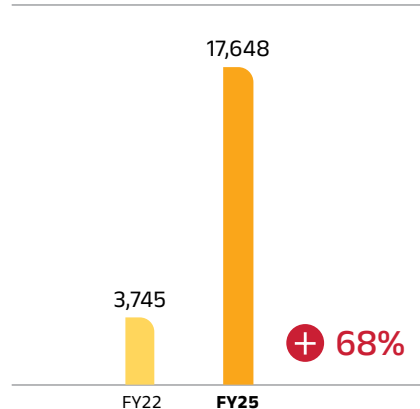


KEY FINANCIAL HIGHLIGHTS (₹ CRORE)

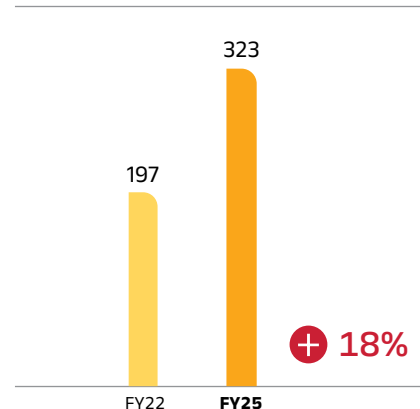
AUM



Disbursements



PAT



+ CAGR

KEY FOCUS AREAS

- Accelerate growth in prime and affordable segments, growth to be augmented by ABG/ABC ecosystem
- Leverage digital capabilities for seamless customer onboarding and servicing
- Significant reduction in TAT, increased face time with customers
- To be the most preferred choice of our customer

OUTLOOK

- We have made significant investments in distribution, data, digital and emerging technologies to sustain the growth momentum in the future and continue gaining market share.
- As the portfolio scales up further, we expect operating leverage to kick in and RoA to improve significantly. Our aim is to achieve an RoA to 2.0%-2.2% in the next eight to ten quarters.



Business performance: Asset management

Leading non-bank AMC with AUM of ₹ 3.81 Trillion



PERFORMANCE HIGHLIGHTS

Mutual fund average AUM grew by **15% y-o-y** in Q4 FY25

31% y-o-y growth in operating profit to **₹ 944 Crore** in FY25

27 lakh folios added during FY25 and **1 Crore+** folios as of 31st March, 2025

Passive AUM increased by **20% y-o-y** to **₹ 34,694** Crore as of 31st March, 2025

Positive momentum in net sales driven by improved **investment performance** and **strong engagements**

KPIs

₹1,69,065 Cr
Equity AUM



44.3%
Equity mix

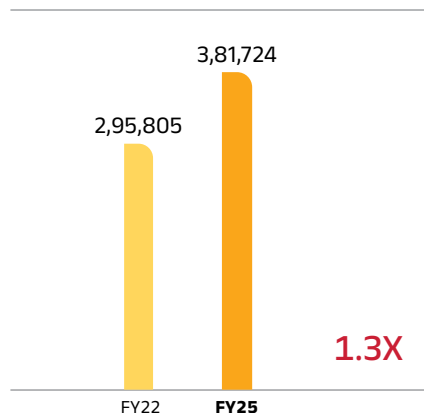


₹931 Cr
PAT

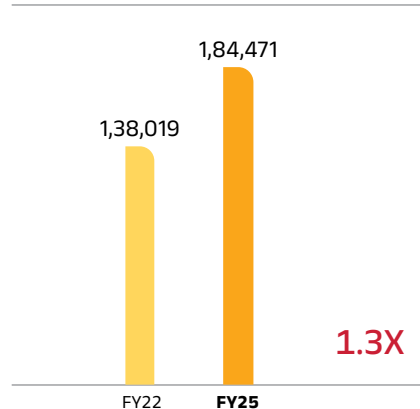


KEY FINANCIAL HIGHLIGHTS (₹ CRORE)

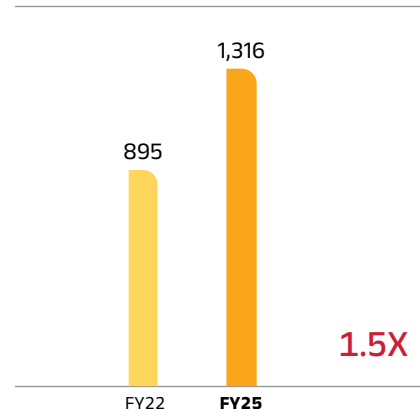
MF QAAUM



Individual MAAUM



SIP flows



KEY FOCUS AREAS

- Direct/HNI Channel to provide incremental growth
- Drive SIP flows
- New product launches in equity and fixed income AIF and scale up existing PMS portfolios
- Leverage One ABC locations to increase reach and contribution from cross sell and up sell

OUTLOOK

- Scale up retail franchise and leverage digital platforms for seamless delivery
- Grow alternative assets including AIF, PMS and real estate



Business performance: **Life insurance**

Leading private life insurer with total premium of ₹ 20,639 Crore in FY25



PERFORMANCE HIGHLIGHTS

Fastest growing life insurer with an individual first year premium growth of **34% y-o-y** in FY25

Market share in individual FYP increased by **68 bps** to **4.8%** in FY25

Group new business premium grew by **23% y-o-y** and market share increased by **112 bps** to **8.4%** in FY25

Continue to be in the top quartile in the industry in terms of **13th** and **61st** month persistency

17% y-o-y growth in net VNB to **₹ 818 Crore**

Net **VNB** margin of **18%** in FY25

KPIs

12

Banca tie-ups



₹ 13,812 Cr

Embedded value



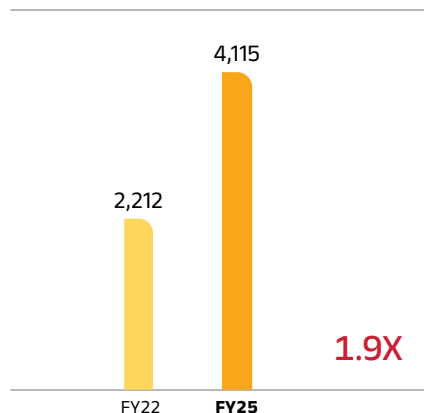
19.2%

RoEV

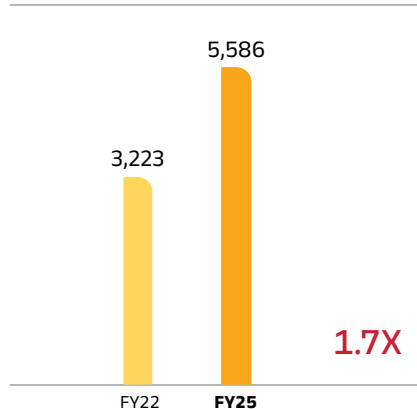


KEY FINANCIAL HIGHLIGHTS (₹ CRORE)

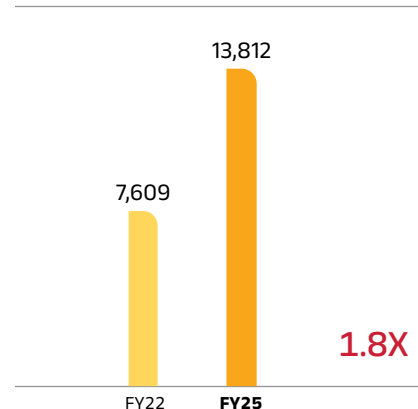
Individual FYP



Group new business premium



Embedded value



KEY FOCUS AREAS

- Grow traditional products including protection in retail segment
- Focus on growing credit life in group segment
- Focus on increasing the share of proprietary business and increase agency capacity to drive growth
- Leverage cross-sell in ABC via analytics

OUTLOOK

- Grow the individual FYP by a CAGR 20%-25% over the next three years
- Expand the VNB margin to over 18% and double our absolute VNB in three years.



Business performance: **Health insurance**

Fastest growing SAHI with a Unique 'Health First' incentivising wellness model.



PERFORMANCE HIGHLIGHTS

Fastest-growing standalone health insurer with GWP growth of **33% y-o-y**

Market share of **12.6%** in FY25 (↑ **140 bps** over FY22)

Combined ratio of **105%** in FY25

Achieved breakeven in FY25

KPIs

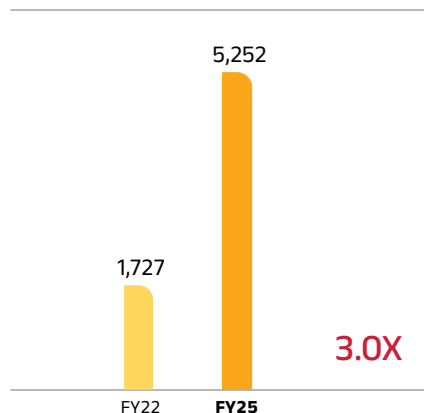
19
Banca tieups

225+
Own branches

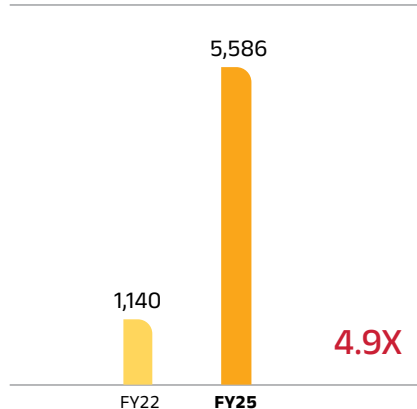
12,500+
Network hospitals

KEY FINANCIAL HIGHLIGHTS (₹ CRORE)

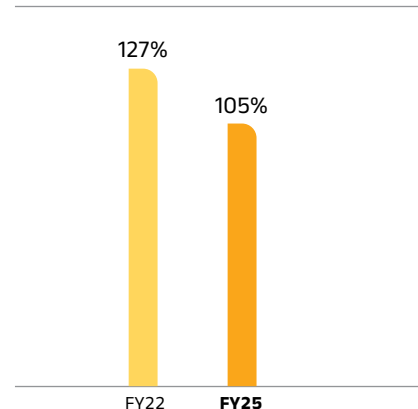
Total GWP



Retail GWP



Combined ratio



KEY FOCUS AREAS

- Leverage unique 'Health First' model for better risk selection and risk pool management
- Diversify distribution covering conventional and digital platforms
- Utilise data analytics and digital capabilities for hyper-personalised engagement at scale

OUTLOOK

- Continue to grow business driven by differentiated Health First' model and gain market share
- But for the change in regulatory guidelines, would have achieved a combined ratio of 100% in FY26
- Endeavour still remains to achieve a combined ratio of 100% at the earliest



OUR TOP CAMPAIGNS OF 2024-25



India, Ab Hadh Kar De – Olympics Campaign

As the official sponsor of Team India's Olympic contingent, Aditya Birla Capital launched "India, Ab Hadh Kar De" with a bold, clutter-breaking film that celebrated national pride and ambition. The multi-phase campaign was amplified through a full-scale media blitz across JioCinema, YouTube, airports, in-flight branding, metro trains, innovative print, out-of-home advertising, and social media. Athlete stories, a digital 'Cheer for India' contest, and on-ground activations added momentum and kept engagement levels high. The campaign seamlessly tied ABC's offerings to a larger narrative of ambition, fuelled by the collective spirit of supporting Team India.



Paisa Hai Power

With "Paisa Hai Power," Aditya Birla Capital redefined money from just a means to an enabler of dreams. The film featured a middle-aged couple in an anti-gravity flight, symbolizing the freedom that smart financial planning brings. Through a fresh visual narrative, poetic storytelling, and integrated media amplification including Shark Tank India Season 4 on connected TV, contextual L Bands on Budget Day across CNBC and other leading news channels, the campaign delivered a powerful message. The right financial plan empowers you to live life your way.



Boodhe Hoke Kya Banoge

With Boodhe Hoke Kya Banoge, we reimagined retirement not as an end but as a bold new beginning. Inspired by the childhood question "Bade hoke kya banoge?", we invited grown-ups to dream again after the age of 60. Through heartfelt stories, inspiring role models, and creative executions from AI-powered billboards and large format outdoor displays to metro stations, bus shelters, animated digital creatives, and regional print ads, the message was everywhere. The campaign also extended beyond screens with on-ground activations at malls and bank branches. It encouraged people to prepare not just financially but emotionally for a fulfilling second innings to reinforce that retirement is not a pause it's a play, all over again.



Aditya Birla Sun Life
Insurance Company Ltd.





The Sabse Important Plan SIP campaign educated investors about the power of systematic investment plans in turning life goals into reality. With relatable stories tailored for millennials, the campaign showcased how disciplined investing can help fund dreams such as starting a business or traveling the world. It adopted an integrated strategy across television and digital media, featuring innovative executions on connected TV. The message was clear. SIPs should be the foundation of every financial plan.

Aditya Birla Sun Life
Mutual Fund



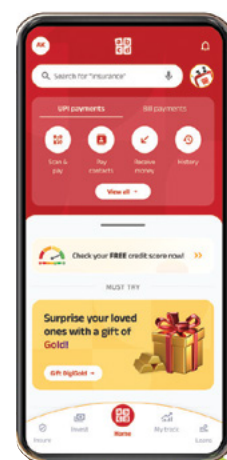
ADITYA BIRLA
CAPITAL

MUTUAL FUNDS



To drive awareness and adoption of the ABCD app, we launched an always-on digital campaign built around the idea of "Everything Finance As Simple As ABCD." Supported by television and print during high-impact periods, the campaign increased brand visibility at the Global Fintech Fest through strategic out-of-home placements across key touchpoints, ensuring strong recall. It positioned Aditya Birla Capital Digital as the preferred destination for all financial needs.

Aditya Birla Capital
Digital Ltd.



Aditya Birla Housing Finance Limited launched its first-ever campaign titled A Happy Home Loan, highlighting its role as a partner in the emotional journey of homeownership. With a vibrant brand film, joyful music, and relatable narratives, the focus moved from product features to heartfelt emotion. The digital-led campaign used a multi-channel mix of online platforms and digital public relations to connect with today's consumers who seek relationships over transactions. It demonstrated the impact of storytelling grounded in real insight to build both brand love and measurable results.

Aditya Birla Housing
Finance Ltd.



ADITYA BIRLA
CAPITAL

HOME LOANS

Awards and recognition

Recognised for excellence

During the year, the Company and its Subsidiaries earned prestigious accolades in various areas including Business and Operational Excellence, Digital Transformation, Human Resources Practices, Communication and Marketing. These awards are a testament to our commitment to excellence and innovation.

Business and Operational Excellence

ABCL

Asia Pacific's High-growth Companies

Financial Times-Statista Global Ranking 2025

World's Most Trustworthy Companies

Newsweek-Statista Global Ranking 2024

ABFL

Best NBFC in Credit Administration

India Credit Risk Summit & Awards 2025

Best Investment Research Company in India

Asiamoney and the Euromoney Private Banking Awards 2024

ABSLI

Emerging Life Insurer for Overall Achievement

ASSOCHAM Global Insurance Summit & Awards 2024

Top Rank in Best Life Insurer Rankings

Ranked by Fortune India 2024

ABSLAMC

Best Investor Education Initiative

Asia Asset Management Best of the Best Awards 2025

Best Asset Management Company (30 years)

Asia Asset Management Best of the Best Awards 2025

Best MF House

Nivesh Manthan Awards 2024

ABHI

Best Healthcare Brand of the Year

ET Now Best Healthcare Brand Awards 2024

Best Martech Initiatives – Activ Health App, DHA & Marketing Automation Platform

Financial Express Brand Wagon Martech Awards 2024

Amiable Insurer & Swift & Prompt Insurer

ET Now Insurance Summit & Awards 2024

Highest Growth Standalone Health Insurer & Moment of Truth

ASSOCHAM Global Insurance Summit & Awards 2024

Best Governed Company

24th ICSI National Awards

Human Resources Practices

Excellence in Health and Wellness Initiatives & Culture of Continuous Learning

ET Human Capital Awards 2025



Digital Transformation and Technology Innovation

ABCL

Best NBFC in Innovation

Business Today - KPMG Best Banks and NBFC Awards 2024

Ecosystem Initiative of the Year – Infinite Program

The Asian Banker Award 2024

Best Brands of 2024

ET Edge 2024

Top 50 First Movers in Gen AI

Microsoft

Futech Award – Conversational AI & Analytics

Financial Express

Celent Model Bank Award & SKOCH Award

Generative AI

ABFL

Best Operations Team of the Year

India NBFC Summit & Awards 2024

Best MSME Digital Platform – Udyog Plus

Bharat NBFC & Fintech Awards

ABSLAMC

Effective Use of AI, Data Analytics & Machine Learning

IDMA Awards and ACEF Global Customer Engagement Summit 2024

ABSLI

Best Use of Data Analytics – Anishchit Index Report

ET Kaleido Awards 2025

ABCD

Best-in-class User-friendly Interface – Mobile App

GFF 2024

Best Innovation in Payments

Bharat NBFC & Fintech Summit & Awards 2024

Marketing and Communication

ABCL

Best Use of PR across Categories

Afaqs Communicon 2025

Campaign India PR Awards 2025

ET Brand Equity DigiPlus Awards 2024

Exchange4media Indian Marketing Awards 2024

Marketing Campaigns - Across Categories

Prime-Time Awards and Neons OOH Awards 2025

ET Brand Equity Brand Disruption and DigiPlus Awards 2024

Exchange4media's Indian Marketing Awards 2024

ABSLI

Marketing Campaigns across Categories

Exchange4media Indian Marketing Awards 2024

Brand Equity Trendies Awards 2024

OOH Phoenix Awards

ABHI

DHA & Activ One Campaigns

ET Brand Equity DigiPlus Awards & SKOCH Awards 2024

Planet

Committed to a sustainable future

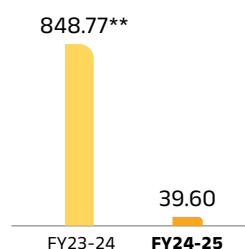
Our sustainability strategy is founded on our commitment to protecting the environment, mitigating climate change and preserving natural resources. We recognise that environmental degradation directly impacts the well-being of our communities. We are, therefore, determined to proactively manage these risks and implement environmentally responsible practices.



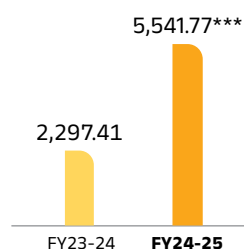
ENERGY CONSERVATION AND EMISSION MANAGEMENT

Our energy efficiency approach is both people-driven and operational. On one hand, we motivate our employees to adopt energy-conscious habits, such as optimising the use of lighting, heating and cooling systems. On the other hand, we incorporate energy efficiency into the fabric of our operations through thoughtful design and sustainable practices. A clear example of this is the widespread installation of LED lighting across our offices, significantly reducing our electricity consumption. In line with this, ABCL and its subsidiaries continue to lower their annual carbon emissions by embracing renewable energy solutions and advancing energy-saving initiatives throughout their operations.

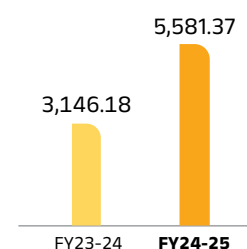
Scope 1 emissions (MT)



Scope 2 emissions (MT)



Total emissions (MT)



*The disclosures made above are for selected ABC Group offices as follows – 3 Corporate offices and 16 of its largest branches, which collectively account for approximately 35% of the pan India carpet area.

**FY24 data includes refrigerant refilling figures.

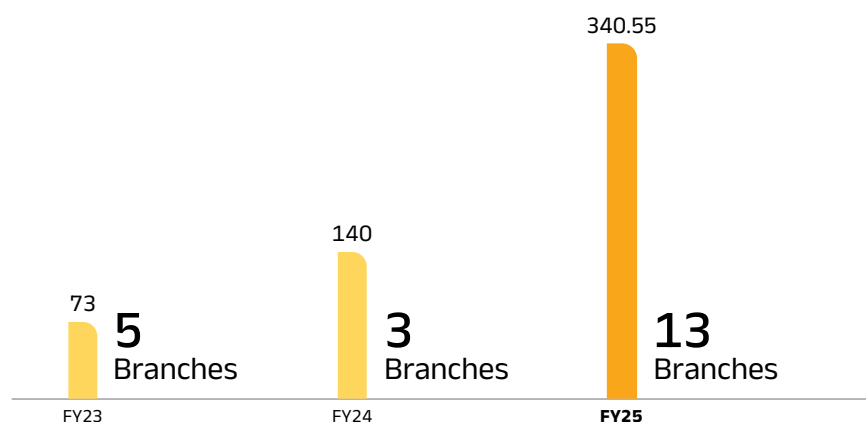
***The increase in Scope 2 emissions in FY25 is due to business expansion leading to opening new offices PAN India.



RENEWABLE ENERGY CONSUMPTION

As part of our ongoing transition to cleaner energy, we have begun sourcing Green Power for two of our largest offices in Mumbai and Thane, resulting in a significant reduction in carbon emissions. Complementing this initiative, we are steadily expanding the use of solar energy by investing in solar panel installations across multiple branches. These efforts reflect our strong commitment to renewable energy adoption and our broader goal of building a more sustainable and low-carbon future.

Solar Panel capacity increase across years (KW)



Planet

APGC SYSTEM

We have adopted innovative technologies to enhance energy efficiency across our facilities. One such initiative is the installation of the Auto Power Generated and Conserved (APGC) system in urinals, replacing the older battery-operated sensors. This smart solution generates the power needed for automatic flushing through the flushing mechanism itself, eliminating the need for external power sources. Additionally, we have upgraded our air conditioning systems to newer, energy-efficient models, which have contributed to substantial energy cost savings while supporting our commitment to sustainability.



WASTE MANAGEMENT

Effective waste management and reduction are essential across all industries, and we are committed to minimising our waste footprint through reuse and recycling. We partnered with ViaGreen to support our waste management and recycling efforts. ViaGreen bridges the gap between corporate sustainability initiatives and local waste collectors or small waste

entrepreneurs. For the waste collected, ViaGreen offers Swachh Bharat Points (SBP), which can be redeemed for eco-friendly office supplies made from recycled materials, contributions to charitable initiatives, tree plantation activities or cash. Additionally, ABCL and its subsidiaries follow established procedures for the responsible disposal of electronic waste, in full compliance with relevant regulations.

Waste collected and recycled in FY25 (Quantity in kgs)

	Paper/Tissue	Cardboard	Plastic	Metal	Glass	Total
FY25	13,389	9,015	1,013	339	8	23,764
FY24	22,678.05	5220.4	912	843	78	29,731.45
FY23	45,331	7,047.3	1,027.5	424.45	73	53,903.25
FY22	9291	5629	2072	976	78	18045

Aditya Birla Capital Limited (ABCL) is the first Company within the Aditya Birla Group to adopt the recycling of sanitary pads, in partnership with PadCare, the only menstrual hygiene management company that recycles used pads using their patented 'PadCareX' technology. Initially launched at the Mumbai office, this initiative has now been extended to eight additional branches. Through this collaboration, ABCL promotes a sustainable solution for menstrual waste management, thereby reducing landfill burden and avoiding the environmental hazards of incineration.

2,140 kgs
Total E-waste recycled in FY25

24,366 kg
Total dry waste recycled in FY25

70.83 MtCO₂
GHG emission avoided FY25

51,891
Pads collected

25,946 litres
Litres of landfill waste saved

2,776 kg
Carbon equivalent conserved

At our Mumbai and Thane office, we have implemented a comprehensive organic waste management initiative focused on composting food waste generated from the cafeteria. The property team oversees the process using an advanced Organic Waste Composting (OWC) machine, which efficiently converts biodegradable waste into valuable compost. This sustainable approach not only helps reduce the amount of waste

sent to landfills but also minimises greenhouse gas emissions associated with organic waste disposal.

37.13 Mt
Wet waste to compost



WATER MANAGEMENT

With the increasing impacts of climate change leading to environmental challenges, India is confronting a severe freshwater shortage. At ABCL, we are dedicated to responsible water management by minimising water usage and promoting recycling efforts. Our offices at GCorp and Indiabulls utilise Sewage Treatment Plants (STPs) to

treat wastewater, which is then reused for flushing toilets and watering plants, reducing dependence on fresh water sources. Across all our head offices, we have installed water-efficient aerators in common areas. These devices maintain the water pressure while reducing the flow rate, resulting in up to 50% reduction in water consumption.

WASH Pledge

Furthering our commitment to water, sanitation and hygiene, ABCL and its subsidiaries have signed the World Business Council for Sustainable Development's (WBCSD) WASH Pledge. It ensures that all employees have access to safe and hygienic water and sanitation facilities at work.

1.2 (96%)
WASH pledge

People

Nurturing an agile talent pool

ABCL is powered by the strategy of **'One ABC. One P&L'**, operating as a unified entity to drive quality and profitable growth by leveraging data, digital technologies and unified customer experience. In line with our operating model of One Customer, One Team, and One Experience, our **'I'M ABC DNA'** has been codified as the cultural anchor that will help us achieve our strategic objectives. It creates a shared understanding of desired behaviours and ways of working among employees to achieve business goals and objectives. It also plays an integral role in key decisions ranging from hiring to career progression.

THE 6 PILLARS OF THE 'I'M ABC DNA' ARE:



Integrity
& Governance



Mindset - Digital



Accountability
& Ownership



Be Collaborative
& Sensitive



Customer First



TALENT MANAGEMENT, SUCCESSION PLANNING AND LEADERSHIP DEVELOPMENT

Our talent management strategy is anchored around building a future-ready leadership bench and ensuring a strong succession pipeline for critical roles. We remain committed to identifying high-potential talent and accelerating their career through comprehensive development interventions and exposures. With a blend of development opportunities including mentoring, structured

leadership journey programmes, and role movements, we ensure that high-potential talent is groomed to take on significantly larger roles in accelerated timeframes. 100% High-Potential employees across levels have undergone detailed assessment centres as part of their development journey.

YOUNG TALENT MANAGEMENT AND CAMPUS OUTREACH

In line with our strategic commitment to building a future-ready talent pipeline, we significantly scaled our

engagement with top academic institutions in 2024–25. Through a nationwide campus outreach across 40+ premier institutes, we onboarded 480 young professionals into our flagship early-career programmes - including the Management Trainee, Finance Leadership, Sales Leadership, Graduate Engineer Trainee, and Summer Internship programmes.

60,187
Employee headcount
as on 31st March 2025

84%
Gen Y and Z

33%
Women

People

LEARNING AND DEVELOPMENT: EMPOWERING GROWTH THROUGH A HOLISTIC LEARNING ECOSYSTEM

We believe, continuous learning is key to individual and organisational success and our initiatives support employees at every stage of their career, from foundational Front-Line Seller programmes to advanced High-Potential Leadership development.

We leverage a flexible, pick-and-mix approach and our in-house learning platforms offer an extensive portfolio of self-selected modules that enable employees to drive their own learning journey.



To serve our geographically dispersed workforce, we deliver a blend of physical and digital formats.



Physical learning initiatives:

- Behavioural and Leadership Training via ABC University reaches over 10,000 employees
- Functional and Induction Training covers 41,000+ employees
- Talent programmes like LTDP and YTDP engage over 500 high-potential employees



Digital learning platforms:

- The ABCapital Learning App provides functional, product and compliance training
- The AI-powered Gyanodaya Virtual Campus (GVC) offers 25,000+ personalised micro-learning modules
- Over **36,000** employees completed **200,000+** e-learning courses



Generative AI-based learning:

- Business simulations provide real-time experiential learning
- GenAI Role-Plays analyse learner videos to offer feedback on sales skills and body language. It has seen 56% adoption within our workforce
- The GenAI Bot 'Succedo', is powered by ChatGPT 4.0
- Truth Checker delivers instant sales support in 14 Indian languages to over 17,600 active users



Recognition and awards

Our learning-first culture has earned industry wide recognition.

- Awarded for '**Leading Practices in Learning & Development**' at the PeopleFirst HR Excellence Awards 2024
- Received the Silver Award for '**Excellence in Fostering a Culture of Continuous Learning and Upskilling**' at The Economic Times HR Awards 2025



Learning Fest 2024

In August 2024, we participated in the Learning Fest, under the theme **'Embrace the Future'**, focusing on upskilling for tomorrow's opportunities.

The ONE ABC
Mashaal travelled
to **139 cities** and
666 branches

36,000+
Employees
participated

18,000+
Logins on the
ABC Capital Learning
App

12,000+
Hits on gamified
learning content

DIVERSITY, EQUITY & INCLUSION

Our continuous focus on inclusive practices have earned us numerous accolades. ABC has been honoured as one of the **'Best Companies for Women in India (2024)'** by Avtar for the **fourth consecutive year**. We have also received the **Benchmark Practices for Employee Well-being Award** at the SPARK Annual Leadership & Coaching Summit 2024.



Communities

Supporting inclusive growth

We continue to engage in a wide range of initiatives spanning healthcare, education, women empowerment and sustainable livelihood to make a meaningful difference to lives. Today, more than 70% of our CSR beneficiaries are women, reflecting our continuous commitment to build a more inclusive and equitable future.





The changing face of women

To reflect on how far we have come, we draw on the words of Henry Wadsworth Longfellow:

“For it is the fate of a woman Long to be patient and silent, To wait like a ghost that is speechless, Till some questioning voice Dissolves the spell of its silence.”

Today, women in India and across the world have found that voice and it continues to grow stronger.

We are witnessing significant shifts in women's representation and empowerment, both globally and within India. The Government of India has been deeply invested in this transformation for over a decade and corporates too are recognising the value women bring to the table - from creativity and resilience to empathetic leadership.

In FY25, women held leadership positions in over 10% of Fortune 500 companies. In India, women representation on Boards reached 18%, with over 40% of companies appointing more than one woman Director- going beyond mandated thresholds.

We believe it is time to challenge stereotypes, shift cultural narratives and actively support women's advancement. Men must become allies in this transformation, rejecting outdated roles, addressing unconscious bias and sharing the responsibility to enable change. At the societal level, we must encourage young girls to pursue STEM education and remove limiting beliefs from early conditioning.

As a global organisation operating in 41 countries with 187,000 employees representing 100 nationalities, at the Aditya Birla Group we are deeply committed to this agenda. Our approach is comprehensive - we are working to enhance women's participation across operations. Today, over 200 women hold senior and top leadership positions across the Group.

Through immersive workshops, manager sensitisation, and digital learning programmes, we continue to foster a mindset of inclusion. Our aspiration is to become a benchmark for gender equity - not just in numbers, but in the culture we shape.

The Government of India's continued investment in education,

financial inclusion, healthcare and entrepreneurship for women is also playing a vital role in shaping a more equitable society. With over 8.59 Lakh registered women-led MSMEs, women have the potential to add over 18% to India's GDP.



“As our Honourable Prime Minister, Shri Narendra Modi, aptly stated, global development is not possible without women's participation. We carry this message forward with purpose.”

Mrs. Rajashree Birla

Chairperson

Aditya Birla Centre for Community Initiatives and Rural Development

Communities

OUR COMMITMENT TO INCLUSIVE DEVELOPMENT

The Aditya Birla Capital Foundation (ABCF) is the CSR arm of Aditya Birla Capital Limited and its subsidiaries/ JVs. It has been established to lead our developmental and social impact initiatives. The Foundation is mentored by Mrs. Rajashree Birla, Chairperson, The Aditya Birla Centre for Community Initiatives and Rural Development. Its Board of Directors includes Ms. Vishakha Mulye, MD & CEO (Designate), Aditya Birla Capital Limited, Mr. Subhro Bhaduri, CHRO, Aditya Birla Capital Limited and Dr. Pragnya Ram, Group Executive President and Group Head, CSR, Legacy Documentation & Archives.

ABCF is committed to inclusive growth. Our work is guided by the Aditya Birla Group's CSR vision:

"To actively contribute to the social and economic development of the communities in which we operate and beyond. In doing so, we build a better, sustainable way of life for the weaker, marginalised sections of society and enrich lives, being a force for good."

In alignment with the **United Nations Sustainable Development Goals (UN SDGs)**, we remain focused on lifting the burden of poverty for underserved populations and fostering inclusive development. The philosophy of giving and caring remains deeply embedded in the DNA of Aditya Birla Capital.

OUR CSR FRAMEWORK IS BUILT ON FOUR KEY PILLARS:



We collaborate with reputed NGOs, District and Block Development Officers, government agencies, and domain experts (as permitted under CSR rules) to implement our social programmes. The community remains our key stakeholder, and our partners, with their deep understanding of local contexts, ensure efficient and impactful execution under our oversight.

Aligned with our strategic vision, we place special emphasis on promoting **women-centric initiatives** through a **comprehensive lifecycle approach**.

All our CSR programmes are implemented under the following broad thematic areas:



Healthcare



Education



Livelihood and Women Empowerment

730,430
Beneficiaries

12
States in India covered

72%
Women beneficiaries

40
Project implementing partners

₹65.51 crore
Total CSR spend in FY25



Healthcare



PROMOTING HEALTHY LIVES

Healthcare remains a core focus of our CSR initiatives. Through our initiatives, we engaged in projects centred around:

- Comprehensive maternal and child healthcare
- Promoting health care including preventive healthcare measures like anaemia control, mobile health clinics, mental health
- Teleconsultation services
- Health infrastructure development
- Cancer care, cochlear implant and support for congenital heart diseases etc.



4,44,221
Beneficiaries in FY25

67%
Women beneficiaries

MATERNAL AND CHILD CARE

As part of our maternal and child health initiatives, women and children from underserved communities across Tamil Nadu, Odisha, Maharashtra, Karnataka and Rajasthan benefitted from enhanced prenatal and postnatal care, immunisation and nutrition support.

37,891
Mothers benefitted

79,421
Children received care

MEDICAL FACILITIES FOR MARGINALISED

To provide doorstep primary healthcare, we have deployed 10 Mobile Medical Units (MMU). In addition, over 42,022 schoolgirls underwent haemoglobin testing as part of our anaemia prevention initiative. These girls also received iron-folic acid tablets, sanitary napkins and attended awareness sessions, leading to better health outcomes and positive behavioural change.



1,69,315
Patients reached through MMUs

Haemoglobin tests
42,022
Girls

Communities

CANCER CARE

Through our cancer care initiatives we continued to focus on curative and preventive interventions including timely diagnostic services, treatment support and hospital navigation services. We also arranged HPV vaccination camps for young women to protect them against cervical cancer.

3,292

Patients benefitted

7,627

Girls/Women received HPV vaccination



Critical cancer care facilities were also developed in Lucknow and Navi Mumbai.

King George Medical University, Lucknow: A Bone Marrow Transplant (BMT) Unit is in the process of being set up to provide advanced care to both adult and paediatric patients with life-threatening haematological disorders. The unit is expected to become a leading referral centre for the state, significantly enhancing access to cancer care.

Navi Mumbai Municipal Hospital, Nerul: A comprehensive cancer care programme was launched, including a 10-bedded day-care OPD ward with chemotherapy and advanced treatment facilities. To support early detection, 25 Urban Health Centres were equipped with cancer screening capabilities. A dedicated cancer registry was established to improve treatment planning and research. Additionally, a fully equipped Microbiology Laboratory was set up to support infection control and epidemiological research.

PRIMARY HEALTHCARE

To strengthen access to quality health service, we supported the Primary Health Centres in Rajasthan with infrastructure upgrade and medical equipments.

Our mental health programme addressed mind matters and wellness of the mind along with the stigma attached to the affliction. Counselling, one-on-one sessions and focusing on mental health, are constituents to bring about a mindset change.

78

Primary health centres strengthened

OTHER INITIATIVES

65+

Congenital heart surgeries for children

24

Cochlear implants for hearing-impaired children





Education



PROVIDING OPPORTUNITY FOR QUALITY EDUCATION

We continued our efforts to improve access to quality education, with a particular focus on girls. In partnership with NGOs, our initiatives are designed to foster inclusive learning environment, infrastructure upgrade and promotion of life skill for students and capacity building of teachers.

Our educational interventions focused on:

- Strengthening early childhood care and education in Anganwadi centres and government schools
- Enhancing digital and physical infrastructure
- Providing scholarships and financial aid
- Promoting financial literacy
- Building teacher capacity



1,44,157
Beneficiaries in FY25

66%
Girls

SUPPORT FOR ANGANWADI CENTRES

To enhance Early Childhood service delivery, Anganwadi centres in Muzaffarpur, Bihar -an aspirational district, was strengthened, fostering child-friendly and conducive learning environment.

226
Anganwadi centres upgraded

6,773
Students benefitted



Communities

BRIDGING THE LEARNING GAP

In Thane district, Maharashtra, students from grades 6-10 participated in hands-on science experiments through 4 Mobile Science Labs, designed to promote curiosity and critical thinking.

We also supported different schools across Maharashtra, Uttar Pradesh and Rajasthan with provision for drinking water, sanitation structures and desks and benches. It has increased school attendance and resulted in better student engagement in classrooms.

Moreover, meritorious students from underprivileged backgrounds received financial assistance for professional courses such as MBBS, BTech and Nursing. This included **550 tribal girls** from Amravati, Wardha, and Nagpur districts.



22,329
Students availed
science-based classes

Infrastructure of
98
schools improved

43,300
Students benefitted from
school upgradation

2,224
Students received financial
assistance





Women Empowerment and Sustainable Livelihood



We continued to engage in sustainable livelihood generation projects for rural communities, particularly targeting the well-being and financial independence of women. Our programmes spanned across Madhya Pradesh, Rajasthan, Karnataka, Odisha, Assam, Manipur and Jharkhand.

Our interventions focused on:

- Institution and capacity building of women-led Self-Help Groups and Farmer Producer Companies
- Entrepreneurship and financial literacy
- Integrated natural resource planning
- Land and water management
- Agri-infrastructure development including solar lighting, agri-drones, water body rejuvenation, and agroforestry



training on financial literacy and entrepreneurship. We also supported women to help them formalise business endeavours and increase market access.

business. We also extended our support to

women-led startups across India and empowered them with training and support for running successful businesses.

142,052
Beneficiaries

19,376
Beneficiaries

100
Women supported for
beekeeping business

19
Women-led start-ups
supported

Livelihood training

Women farmers in Madhya Pradesh and Rajasthan were supported through training in crop productivity, sustainable practices, market linkages, water and soil conservation. It has significantly enhanced their standard of living.

65,793
Beneficiaries

Livestock-based livelihood

In Jharkhand, tribal women from vulnerable groups were supported with goat-rearing programmes. It helped to create sustainable income streams for these women.

598
Women supported

Vocational training

We provided vocational training to young women and helped them take up jobs in Account Assistant and Business Correspondent or Facilitator roles.

210
Beneficiaries

Financial Literacy

In rural Bengaluru and Haveri, Karnataka our mobile vans reached the doorstep of women from economically disadvantaged backgrounds to provide

Training for women entrepreneurs

We provided women entrepreneurs training and essential materials like protective gears, clothing and bee boxes to start a sustainable beekeeping

Governance

Anchored in ethics and stakeholder trust

At ABCL, strong corporate governance strengthens our commitment to transparency, accountability and long-term value creation. Our governance practices are designed to protect stakeholder interests while enabling sustainable and responsible growth.



GOVERNANCE PHILOSOPHY

Our Board of Directors and Senior Management conduct themselves with the highest levels of transparency, creating a culture of responsible decision-making and ensuring adherence to applicable laws.



Board accountability towards all its stakeholders



Strategic guidance and effective monitoring by the Board



Protection of minority interests and rights



Equitable treatment of all stakeholders



Transparency and timely disclosures

GOVERNANCE FRAMEWORK

We have established a strong corporate governance structure, under the supervision of a competent Board. Our senior management regularly provides the Board with comprehensive reports on the Company's performance.

Key features of the structure include:

Effective corporate governance

An effective and independent Board with a supervisory role separated from the Senior Management team.

Board committee structure and operations

Constitution and functioning of Board Committees.

Senior management reporting

Senior Management provides detailed reports on the Company's performance and key regulatory developments to the Board and Committees periodically.

CEO performance and material developments presentation

CEO presents the Company's performance and material developments on a quarterly basis and seeks feedback on operating metrics. Ensuring the integrity of accounting and financial reporting systems, including independent audit.

Transparency and disclosures

We prioritise transparency and effective communication with all stakeholders to build trust and establish a fair business environment. Our proactive approach to uphold the highest standards of corporate governance enables us to consistently adhere to regulatory guidelines. To ensure transparency and accountability, we provide timely and transparent disclosures about our performance and business operations through quarterly investor presentations and publishing of earnings call transcripts. We also promptly disseminate event-based updates to our stakeholders.

BOARD COMMITTEES

Our corporate governance structure is fortified by various Committees established by the Board, each with well-defined charters and delegated responsibilities. All key Committees are chaired by Independent Directors to ensure impartiality, and the Chairperson of the Audit Committee and Risk Management Committee are distinct. The Board is kept apprised of key proceedings and decisions taken by the Committees through regular reporting. This reinforces our commitment to upholding the highest standards of corporate governance and transparency.

Board expertise and fit and proper criteria

Our Company is led by a diverse and experienced Board of Directors adhering to the norms of Fit and Proper Criteria and having relevant expertise. We prioritise the highest level of suitability for Directors through due diligence processes, evaluating qualifications, technical expertise, track record and integrity. The Board's commitment to maintaining the highest standards of corporate governance is reflected in the regular review and prompt updates of this information. Our leadership's unwavering focus on expertise and integrity continues to guide our Company towards a successful future.

Governance

Independent Directors meeting

The Independent Directors of our Company meet separately without the presence of the Management team to evaluate the quality, quantity and timeliness of information flow between the Management and the Board. Through this evaluation, they are able to review the performance and functioning of the Company and the Board as a whole and provide valuable feedback to the Chairman. Their unwavering focus on accountability and transparency helps to maintain our high standards of corporate governance and their efforts play a critical role in steering our Company towards future success.

	Meetings	Attendance	Members*	Independence
Audit Committee	6	100%	4	75%
Nomination, Remuneration and Compensation Committee	6	87.5%	3	67%
Stakeholders' Relationship Committee	2	100%	3	67%
Risk Management Committee	3	100%	3	33%

*As on 31st March 2025

GRIEVANCE MECHANISM FOR INVESTORS

The Company Secretary serves as the Compliance Officer and is in charge of handling investor complaints. To submit a query, investors can use the 'Queries' option available on the website of the Company/RTA, which will provide them with a grievance registration number. After 24 hours, investors can use the 'View reply' option to check the status or response to their query using the registration number. Investors can submit additional queries regarding the grievance until they receive a satisfactory response.

(in Nos.)	Received	Closed	Open
Shareholder complaints	18	19	0



CODE AND STANDARDS

Our Company is dedicated to conducting all business activities with transparency, ethics, and integrity. We understand the importance of building trust with our stakeholders and maintaining our growth and expansion and believe that these values must be deeply ingrained in the Company's culture in order

to fulfil our commitment to acting with integrity.

Code of Conduct

To ensure fairness and transparency in all aspects of the Company, we have developed a comprehensive Code of Conduct, which applies to all employees, including senior executives

and the Board. Awareness about the Code of Conduct and its implications are provided through various modes of communication to management and employees.

The Code of Conduct is an essential part of our employee onboarding process, and new hires are required to affirm to it as part of their employment agreement.

We also provide strong oversight to ensure accountability for any wrongful behaviour. These measures are put in place to create a culture of integrity within our organisation and prevent any misconduct.

Whistle-blower policy or vigil mechanism

We have established a vigil mechanism to report any concerns or instances about unethical behaviour, suspected or actual fraud or violations of the Company's Code of Conduct. We have put in place measures to protect those who use the mechanism against any form of victimisation and they also have direct access to the Chairperson of the Audit Committee.

The policy for this mechanism is consistent with our Company's vision, values and Code of Conduct, and it is available for public access on our website. We are committed to creating a culture of transparency and accountability and we believe that providing a platform to report any unethical behaviour or concerns is essential to maintaining this culture.

COMPLIANCE

The Company is a listed systematically important non deposit taking Non-Banking Financial Company (NBFC) registered with the Reserve Bank of India. The Company has complied with and continues to comply with all applicable laws, rules, circulars and regulations, including the Master Direction – Reserve Bank of India (Non-Banking Financial Company – Scale Based Regulation Directions), 2023 as amended from time to time. Compliance framework plays an integral part in effective governance, along with the internal control and risk management processes. The Company has laid down policies and procedures to ensure strict observance of all statutory and regulatory requirements applicable to the Company. As part of the overall framework there are adequate processes for ensuring compliance of regulatory/supervisory directions in both letter and spirit in a time bound and sustainable manner. The process inter alia includes monitoring of deviations, if any, and reporting to the Audit Committee/Board of Directors periodically.

SUSTAINABILITY GOVERNANCE

ABCL recognises the paramount importance of sustainability governance in shaping its business operations and societal contributions. Committed to fostering a sustainable future, ABCL has embedded environmental, social, and governance (ESG) principles at the core of its organisational strategy. By implementing a comprehensive sustainability framework, the Company actively strives to minimise its ecological impact, promote social inclusivity, and maintain the highest standards of ethical conduct. With a strong emphasis on Board-level oversight and executive accountability, ABCL ensures that sustainability considerations are deeply integrated into its decision-making processes. Through transparent reporting mechanisms, the company shares its progress and challenges, strengthening stakeholder engagement and building investor confidence. ABCL's proactive approach to sustainability governance not only safeguards its reputation as a responsible corporate citizen but also contributes to creating a sustainable and resilient financial ecosystem in India.



Risk management

Proactively mitigating threats

Our enterprise risk management framework helps us to proactively identify, assess and mitigate emerging threats in a dynamic operating environment. It enables us to effectively formulate strategic decisions and ensure business continuity.



MITIGATING RISKS AND ENSURING RESILIENCE

The risk management framework of the Company aims to mitigate standalone risks emanating from our lending

business as well the risks flowing from the investee companies (subsidiaries and associate companies).

Over the years, the Company has built a strong Risk Management Framework

supported by well-established policies and procedures and a talented pool of Risk Professionals. The Company has implemented a comprehensive risk management strategy to identify, assess and mitigate potential risks

that could impact operations, financial performance and reputation.

The Board has constituted a Risk Management Committee to frame, implement and monitor the risk management plan of the Company. The objectives and scope of the Risk Management Committee broadly include: risk identification; risk assessment; risk response and risk management strategy; and risk monitoring, communication and reporting with the objective to contain the negative impact of unmitigated risks on profitability and capital.

The various risks across the Company are monitored and reviewed through the Risk Management Committee (RMC) of the Board – the apex body for risk management and the Executive Level Committees, which meet periodically. Some of the executive level committees are the Asset Liability Management Committee (ALCO) (managing the liquidity risk and interest rate risk), Credit Committees and Investment Committees (to approve credit proposals and investment proposals), Product Approval Committee (to

approve any new product being offered), Operational Risk Management Committee (to identify, measure and monitor operational risks in the business), and Information Security Steering Committee (to oversee the robustness of the IT systems and policies to manage cyber threats).

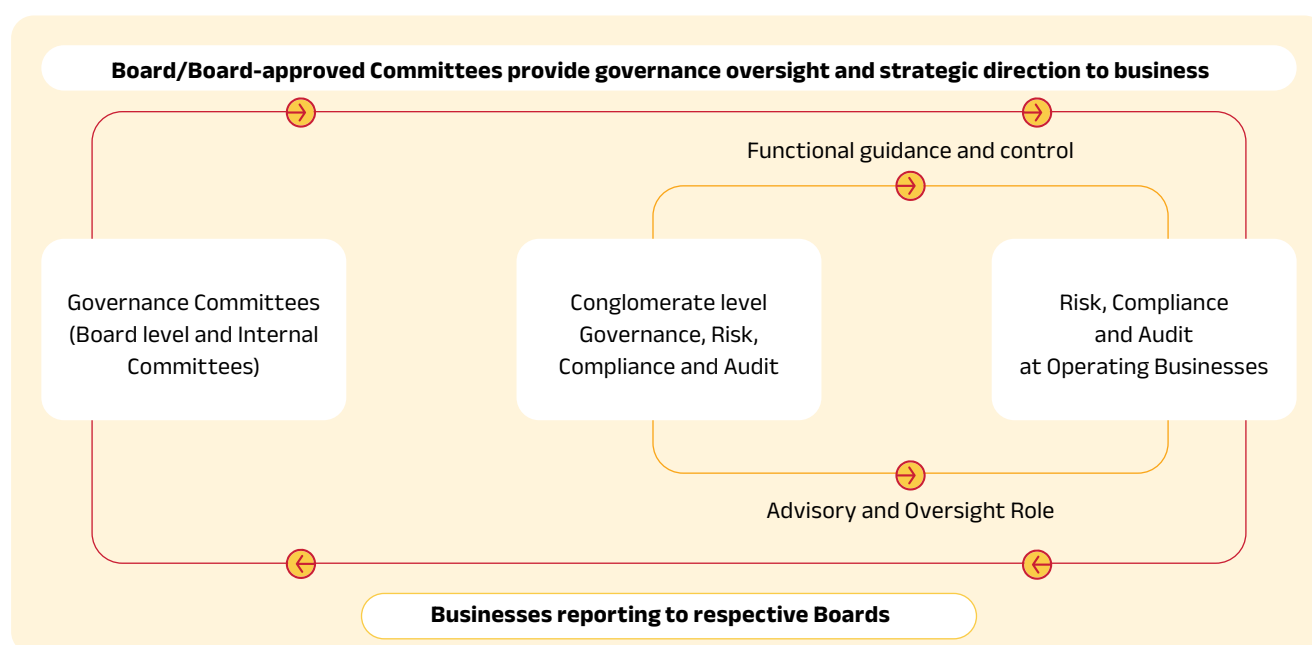
Credit Committees not only approve counter-party credit exposures in line with the delegation of authority assigned by the Board of Directors but also focus on post sanction monitoring. These Committees also review the credit portfolios, non-performing loans, accounts under watch, over dues and incremental sanctions on an on-going basis.

The Audit Committee of the Board provides direction to and monitors the quality of the internal audit function and controls and also monitors compliance with observation reports of RBI, other regulators and internal and statutory auditors.

The Company has also put in place Internal Capital Adequacy Assessment Policy (ICAAP) which outlines all the risks, risk mitigants and capital

requirements for present and future time periods. Under ICAAP framework, our Company has developed qualitative and quantitative templates to measure and manage various risks like credit, market, liquidity, interest rate, operational, strategic, compliance, reputational and concentration risk.

For effective risk management of investee companies, the Company engages with the subsidiary/associate companies on an ongoing basis to understand the nature of risks, the assessment of risks as regards its criticality (severity and likelihood), mitigating actions and controls maintaining a risk oversight on operations of its investee companies. The Risk Management framework of the investee companies prescribe the Risk Appetite Statement, Risk Policies defining risk thresholds, Process Controls, Risk dashboards and Early Warning Signals. The respective Risk Management Committees (RMC) of investee companies supervise the efficiency of these risk parameters periodically in addition to the oversight and guidance by the Company's Risk Management Committee.



Risk management

The Company has implemented below components of Enterprise Risk Management:

- Define the risk appetite framework and risk management policies and controls to ensure risks are within our framework and fostering a healthy risk culture on an enterprise-wide scale
- Provide an aggregated and consolidated overview of risks and capital position ensuring adequate capital buffers are in place to address business exigencies
- Ongoing monitoring of Risk thresholds and ensuring business operations are within the defined guardrails
- Facilitate strategic decision-making by identifying opportunities available in internal and external environment
- Support the first line of defence (business functions) in business decisioning with balanced views of potential business opportunities and risk mitigants
- Adherence to regulatory requirements
- Mitigation of Cyber threats and Cyber risks
- Proactive approach aimed at protecting organisational assets and maintain continuity of operations
- Continuous Control Monitoring for effective real-time monitoring
- Information Security and Data Privacy
- Sustainability and Resilience of our Operations
- Controls Act as a custodian of risk-based data and information

BELOW ARE THE KEY CONTROLS RELATED TO THE RISK MANAGEMENT PROCESSES

Credit and Underwriting Risk

Credit Underwriting

ABCL has put in place robust credit appraisal, assessment, and approval frameworks in place for identification, measurement, monitoring and controlling risks. ABCL has an early warning monitoring mechanism to facilitate early identification of stress and mitigation thereof. The Company tracks all key variables of portfolio including - key financial indicators, bounces, NPA accounts, covenants and documentation. Overall tracking happens across all credit portfolios across all segments, including monitoring of early warning signals, identifies portfolio trends and generates portfolio level MIS, covering various credit quality indicators.

- **Wholesale Lending:** Committee-based approach with focus on rigorous credit appraisal and cash flow analysis and security

- **Retail Lending:** Lending to Small and Medium Enterprises (SMEs), retail and digital lending using robust programmes, systems and analytics
- Robust credit appraisal, assessment and approval frameworks in place for identification, measurement, monitoring and controlling risks embedded in the business of taking credit exposures
- An Early Warning monitoring mechanism to facilitate early identification of stress and mitigation
- Tracking all key components like Key financial indicators, covenants and documentation. Building an Escalation matrix to enable continuous monitoring and timely resolution.

- Enhanced use of behavioural scorecards and data analytics for customer selection

Insurance Underwriting

- Life and Health Insurance: Effective Reinsurance Programme
- Insuretech technology platform backed up by predictive data analytics
- Fraud Bureau alerts
- Propensity AI/ML models
- Wellness platform and wearable device technology for active health management
- Continuously monitoring of parameters that affect the value of benefits offered in the insurance products like policy lapses, premium persistency, maintenance expenses and investment returns

**Exposure Management****Group Level Exposure Management**

- Aggregate exposure limit set for borrowers and groups, monitored continuously centrally
- Exposure concentration across borrowers and groups are managed through defined exposure risk appetite and risk tiering

Rigorous monitoring of Asset Quality**Lifecycle Monitoring of Exposures Early Warning Triggers**

- Automation of identified triggers for key exposures to monitor early warning signals
- System driven alert mechanism to identify signs of incipient stress
- Adoption of AI-based early warning system in lending business for enhancing portfolio monitoring approach

Liquidity and Market Risk**Market Risk**

Market risk is managed through a comprehensive Board-approved Investment Policy. The Company maintains an investment book of Fixed Income Instruments, mostly Corporate Bonds / PSU Bonds and is managed through the investment policy which caps exposure to various securities through stringent trading risk limits/triggers, concentration risks and Mark to Market thresholds.

Interest Rate Risk

Managing interest rate risks through duration management, spread re-sets, forward rate agreements for hedging and risk management

Liquidity Management

ABCL has a robust liquidity risk management framework. Efficient management of Assets and Liabilities (ALM) is vital for sustainable growth of business for the Company. ALCO

monitors the ALM position at monthly intervals and strives to proactively review the market dynamics, capturing the signals emanating from there and assessing the regulatory requirements to ensure stakeholder value creation. The ALCO also monitors the contractual repayments of liabilities and actuarial repayment of the loans and advances to arrive at the bucket level gap between inflows and outflows.

Reputational Risk**Sales Conduct**

- Verification checks at onboarding stage
- Alert monitoring and checks
- Code of conduct and whistle blowing governance framework

Customer Grievance

- Proactive management of Customer complaints
- Regular feedback process
- Root cause analysis of customer issues
- Analysing any unfavourable viewpoints on social media or other

platforms that specific segments of the market or society may hold and comprehending the need to take corrective action

Risk management

Legal & Compliance Risk

Legal & Compliance Risk

- Zero-tolerance approach to non-compliance
- All compliances regularly tracked

- Strong focus on legal risk and litigation managed by robust legal teams and processes in each business

- Active monitoring of Regulatory changes and aligning Business strategy to these changes

Operational Risk

Proactive approach

- Various methods including self-assessments, operational risk event management, continuous control monitoring and key risk indicator monitoring have been adopted by the Company to manage and control operational risk
- Early identification of operational risks and building an effective control framework to minimise frauds and operational losses
- Risk Control Self Assessments to identify potential risks
- Data-driven approach to proactively identify operational risks. Drive automation in processes and build automated controls in new systems being implemented

Product Risk

- Comprehensive Pre-launch Product Risk Assessments

Third Party Risk Management

- Strong due diligence process
- Vendor Risk Assessment programme
- Ongoing evaluation and review

People Risk

- Robust performance management system
- Investing in training and development
- Long-term retention programme for high performers
- Employee engagement programmes

Fraud Risk

- Risks associated with frauds are mitigated through a Fraud Risk Management Unit (FRMU). FRMU reviews matters relating to fraud risk through review of cases which are entered in the system.

Various fraud control management activities like document sampling, property visit, verification of stock statement, vendor profile check, customer profile checks etc. are established and benchmarked against the market practices/ trends regularly.

- At business level FRMU reviews matters relating to fraud risk through review of cases which are entered in the system. Various fraud control management activities like document sampling, property visit, verification of stock statement, vendor profile check, customer profile check, etc. are established.
- System triggers to manage claim incidence rate and to optimise average claims cost
- Institutionalised ML-based fraud-detection model
- Multi-factor model in real time to predict the likelihood of fraud



Information Security and Cyber Risk

Protecting business assets

- Well-defined robust Cyber Security policies, frameworks, procedures, templates and risk assessment methodology through NIST Framework (Identify, Prevent/Protect, Detect, Respond and Recover)
- Robust data privacy and protection environment to enable work-from-home and mitigate cyber threats arising from remote working scenario

- Implemented cyber security controls such as firewalls, strong logical access controls, special controls around private and public cloud infrastructure, anti-malware, anti-advance persistent threats, data loss prevention, structured vulnerability assessment and penetration testing including red teaming, intrusion prevention/detection, digital rights management, anti-data theft monitoring, data access and governance, continuous monitoring

through cyber threat exposure management, and detection and response through a 24x7 cyber security operations centre.

- Providing education and training in relation to information security and cyber risk to employees, partners, vendors
- Encouraging reporting of any kind of IS incidents including unsolicited emails, calls, SMSs
- Protection against cloud vulnerabilities and ransomware

Sustainability Risk

ESG Risk

- Integrating Environment, Social and Governance factors into overall business strategy and operations

- Focus on Robust Environment and Social Risk management practices
- ESG compliant infrastructure lending focusing on green financing

- Actively working towards a collective goal of financial inclusion

Capital Management

Internal Capital Adequacy Assessment Process (ICAAP) for Lending Businesses

- Periodic ICAAP process for ensuring adequacy of capital for Pillar 1 risk
- Additionally, the residual risks not covered as part of Pillar 1 are assessed as Pillar 2 risk. Scenario analysis and stress testing approaches are being used for plausible capital impact.

- This enables forward-looking assessment of the capital requirements and sufficiency of present and projected capital levels given the business strategy, risk profile, risk appetite and capital plan. This methodology is supplemented with the risk management processes and governance framework.

Solvency Management in Insurance Businesses

- Effective Risk Management policies and systems including in place to mitigate Actuarial and other material risks
- Solvency ratio consistently maintained well in excess of the Regulatory requirement

Board of Directors

Guiding our way forward



- IT Strategy Committee
- Audit Committee
- Nomination, Remuneration and Compensation Committee
- Stakeholders Relationship Committee

- Risk Management Committee
- Corporate Social Responsibility Committee
- Review Committee - Treatment of Wilful Defaulters

- Customer Service Committee
- Special Committee of the Board for Monitoring and Follow-up of Cases of Frauds



Mr. S C Bhargava[§]
Independent Director



Mr. Nagesh Pingge*
Independent Director

As on 31st March 2025

100%
Non-Executive Board

50%
Independent

85.71%
Attendance



Ms. Vijayalakshmi Iyer
Independent Director



Mr. Sunil Srivastav*
Independent Director

30+ years
Average experience of Board

7
Meetings

6
Members

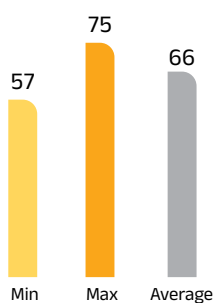


Mr. Romesh Sobti[^]
Non-Executive Director (Nominee)

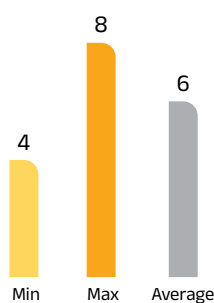
BOARD MEETINGS

Our Board of Directors holds the primary responsibility for guiding the organisation and establishing its strategic direction. Its duties include setting the Company's long-term goals, promoting the desired culture and implementing an effective risk management framework to ensure sustainable success. The Board comprises experienced and diverse leaders who provide valuable expertise across key functional areas, allowing them to effectively steer the Company towards success.

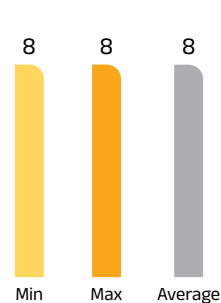
Age of Board Members (in years)[#]



Tenure on the Board (in years)[#]



Tenure of Independent Directors of Board (in years)[#]



[§]Till 31st August 2024

^{*}Appointed w.e.f 1st April 2025

[^]Till 19th June 2025

[#]As on 31st March 2025

Leadership team

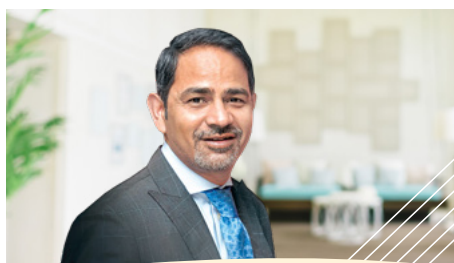
Leading with purpose



Ms. Vishakha Mulye

Managing Director & Chief Executive Officer
(Designate), Aditya Birla Capital Limited

Business CEOs



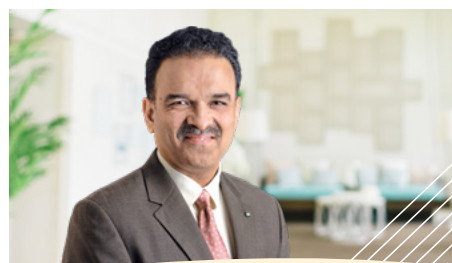
Mr. Rakesh Singh

Executive Director & CEO - NBFC
(Designate), Aditya Birla Capital Limited



Mr. A Balasubramanian

Managing Director and CEO,
Aditya Birla Sun Life AMC Limited



Mr. Kamlesh Rao

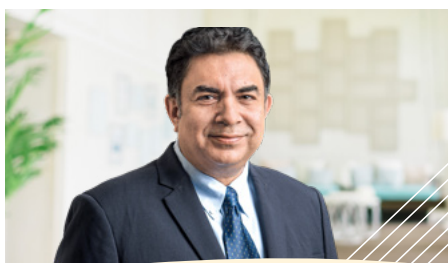
Managing Director and CEO,
Aditya Birla Sun Life Insurance
Company Limited

ABCL Management



Ms. Pinky Mehta

Chief Financial Officer,
Aditya Birla Capital Limited



Mr. Subhro Bhaduri

Chief Human Resources Officer,
Aditya Birla Capital Limited



Mr. Vijay Deshwal

Chief Strategy Officer and Head of
Investor Relations,
Aditya Birla Capital Limited

**Mr. Pankaj Gadgil**

Managing Director and CEO,
Aditya Birla Housing Finance Limited and
Head, Digital Platforms and Payments
Strategy, Aditya Birla Capital Limited

**Mr. Mayank Bathwal**

CEO and Whole time Director,
Aditya Birla Health Insurance Co. Limited

**Mr. Ramesh Narayanaswamy**

Chief Technology Officer,
Aditya Birla Capital Limited

**Mr. Deep Pal Singh**

Chief Risk Officer,
Aditya Birla Capital Limited

Corporate information

Details of committees

AUDIT

Ms. Vijayalakshmi Iyer

(Chairperson)

Mr. P. H. Ravikumar

Mr. S. C. Bhargava

(till 31st August 2024)

Mr. Sushil Agarwal

Mr. Arun Adhikari

(w.e.f. 31st August 2024)

Mr. Nagesh Pinge

(w.e.f. 1st April 2025)

NOMINATION, REMUNERATION AND COMPENSATION

Mr. Arun Adhikari

(Chairman)

Mr. Kumar Mangalam Birla

Mr. S. C. Bhargava

(till 31st August 2024)

Ms. Vijayalakshmi Iyer

CORPORATE SOCIAL RESPONSIBILITY

Mr. Arun Adhikari

(Chairman)

Mr. S. C. Bhargava

(till 31st August 2024)

Mr. P. H. Ravikumar

Ms. Vijayalakshmi Iyer

(w.e.f. 31st August 2024)

Permanent Invitees:

Ms. Rajashree Birla

Dr. (Ms.) Pragnya Ram

Ms. Vishakha Mulye

STAKEHOLDERS RELATIONSHIP

Ms. Vijayalakshmi Iyer

(Chairperson)

Mr. Sushil Agarwal

Mr. Arun Adhikari

ASSET-LIABILITY MANAGEMENT

Mr. Rakesh Singh

(Chairman)

(w.e.f. 1st April 2025)

Ms. Vishakha Mulye

(till 31st March 2025)

Ms. Pinky Mehta

Mr. P. H. Ravikumar

(till 31st March 2025)

Mr. Sushil Agarwal

(till 31st March 2025)

Ms. Sanchita Mustauphy

(till 31st March 2025)

Mr. Deep Pal Singh

(w.e.f. 1st April 2025)

Mr. Chandramohan Amritkar

(w.e.f. 1st April 2025)

Mr. Ramesh Narayanaswamy

(w.e.f. 1st April 2025)

RISK MANAGEMENT

Mr. Arun Adhikari

(Chairman)

Mr. Nagesh Pinge

(w.e.f. 1st April 2025)

Mr. Sunil Srivastav

(w.e.f. 1st April 2025)

Mr. Romesh Sobti

(till 19th June 2025)

Mr. Rakesh Singh

(w.e.f. 1st April 2025)

Mr. Deep Pal Singh

(w.e.f. 1st April 2025)

Permanent Invitee:

Ms. Vishakha Mulye

PIT REGULATIONS

(Committee dissolved

w.e.f. 13th May 2024)

Ms. Vijayalakshmi Iyer

(Chairperson)

Mr. S. C. Bhargava

Ms. Vishakha Mulye

Ms. Pinky Mehta

IT STRATEGY

Mr. P. H. Ravikumar

(Chairman)

Ms. Vijayalakshmi Iyer

Mr. Sunil Srivastav

(w.e.f. 1st April 2025)

Mr. Rakesh Singh

(w.e.f. 1st April 2025)

Ms. Sanchita Mustauphy

(till 31st March 2025)

Mr. Deep Pal Singh

(w.e.f. 1st April 2025)

Mr. Mukesh Malik

(till 31st July 2024)

Mr. Subhro Bhaduri

(till 31st March 2025)

Mr. Amber Gupta

(till 30th June 2024)

Mr. Santosh Haldankar

(w.e.f. 1st August 2024

till 31st March 2025)

Permanent Invitees:

Ms. Vishakha Mulye

Ms. Pinky Mehta

Mr. Ramesh Narayanaswamy

Mr. Makesh Chandramohan



REVIEW COMMITTEE - TREATMENT OF WILFUL DEFAULTERS

(Constituted w.e.f. 1st April 2025)

Ms. Vishakha Mulye

(Chairperson)

Mr. Nagesh Pinge

Mr. Sunil Srivastav

Mr. Rakesh Singh

CUSTOMER SERVICE

(Constituted w.e.f. 1st April 2025)

Mr. Rakesh Singh

(Chairman)

Mr. Nagesh Pinge

Mr. Sunil Srivastav

Permanent Invitees:

Mr. Y K Chugh

(till 20th June 2025)

Mr. Pradyumna Kumar Pati

(w.e.f. 9th June 2025)

SPECIAL COMMITTEE OF THE BOARD FOR MONITORING AND FOLLOW-UP OF CASES OF FRAUDS

(Constituted w.e.f. 1st April 2025)

Mr. Sunil Srivastav

(Chairman)

Mr. Nagesh Pinge

Mr. Rakesh Singh

KEY MANAGERIAL PERSONNEL

Ms. Vishakha Mulye

Managing Director & Chief Executive
Officer (Designate)

Ms. Pinky Mehta

Chief Financial Officer

Mr. Amber Gupta

Company Secretary
(till 30th June 2024)

Mr. Santosh Haldankar

Company Secretary
(w.e.f. 1st August 2024)

STATUTORY AUDITORS

M. M. Nissim & Co LLP

Chartered Accountants

SECRETARIAL AUDITORS

N L Bhatia & Associates

Practising Company Secretaries

DEBENTURES TRUSTEES

Vistra ITCL (India) Ltd.

505 A-2,

The Capital - G Block,
Bandra Kurla Complex,
Bandra (East),
Mumbai, 400 051

Tel: +91 22 2659 3535

Fax no: +91 22 2653 3297

E-mail Id: itclcomplianceofficer@vistra.com

REGISTRAR & SHARE TRANSFER AGENTS

For Equity Shares:

KFin Technologies Limited

Unit: Aditya Birla Capital Limited
Selenium Building, Tower-B,
Plot No. 31 & 32, Gachibowli,
Financial District, Nanakramguda,
Serilingampally, Hyderabad,
Rangareddy, Telangana,
India - 500 032

For Debt Securities and Commercial

Papers:

MUFG Intime India Private Limited

1st Floor, C-101, 247 Park,

LBS Marg, Vikhroli West,

Mumbai City,

Maharashtra - 400083

Tel: +91 810 811 4949

Email: bonds.helpdesk@linkintime.co.in

REGISTERED OFFICE

Indian Rayon Compound,
Veraval - 362 266, Gujarat

Tel: +91 2876 243257

CIN: L64920GJ2007PLC058890

abc.secretarial@adityabirlacapital.com

www.adityabirlacapital.com

CORPORATE OFFICE

One World Centre, Tower-1,
18th Floor, Jupiter Mill Compound, 841,
Senapati Bapat Marg, Elphinstone Road,
Mumbai - 400 013

Tel: +91 22 6723 9101



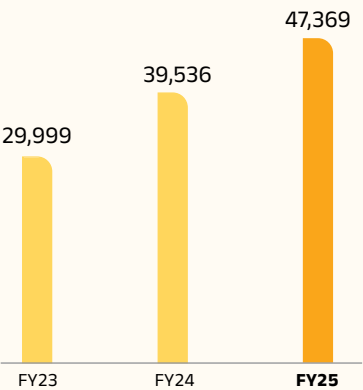
Management Discussion and Analysis

OVERVIEW

Aditya Birla Capital Limited ("ABCL") is a listed systemically important non-deposit taking Non-Banking Financial Company (NBFC) and the holding company of the financial services businesses. Through its subsidiaries/JVs, ABCL provides a comprehensive suite of financial solutions across loans, investments, insurance, and payments to serve the diverse needs of customers across their lifecycles. Powered by over 60,000 employees, the businesses of ABCL have a nationwide reach with over 1,623 branches and more than 200,000 agents/channel partners along with several bank partners. As of 31st March 2025, ABCL manages aggregate assets under management of over ₹ 5.11 Lakh Crore with a consolidated lending book of over ₹ 1.57 lakh Crore through its subsidiaries/JVs.

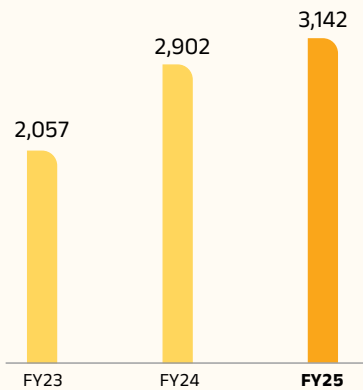
CONSOLIDATED REVENUE AND PAT

Revenue¹
(₹ in Crore)



+ 20%

Profit after tax²
(₹ in Crore)



+ 8%

¹ Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management, wellness business and health insurance are not consolidated and included under equity accounting

² Excluding gain on sale of shares in subsidiaries/associates.

+ y-o-y growth



Backed by a diversified business model, ABCL continues to maintain its track record of consistent growth in profit delivery. Below are key highlights of ABCL's financial performance for FY25.

₹47,369 Crore
Revenue¹

+ 20%

₹3,142 Crore
Profit after tax²

+ 8%

₹1,57,404 Crore
Total lending³ portfolio

+ 27%

₹5,11,260 Crore
Total AUM⁴

+ 17%

₹1 Lakh Crore⁵
Life Insurance AUM crossed

₹25,579 Crore
Gross premium⁶ in FY25

+ 22%

+ y-o-y growth

1. Consolidated segment revenue, for Ind AS statutory reporting purpose Asset management, wellness business and health insurance are not consolidated and included under equity accounting 2. Excluding gain from sale of shares in subsidiaries/associates 3. For NBFC and HFC 4. Asset under management of AMC, Life and Health Insurance 5. As on 30th April 2025 6. For Life and Health Insurance

STRONG MOMENTUM ACROSS BUSINESSES IN FY25

Standalone-NBFC segment		Housing		Asset Management		Life Insurance		Health Insurance	
Lending AUM				AAUM Growth ¹		Premium Growth			
₹1,26,351 Crore	₹31,053 Crore			₹3,81,724 Crore	₹1,69,065 Crore	Individual FYP	Gross Premium ⁴		
⬆ 20% y-o-y	⬆ 69% y-o-y			Domestic AAUM	Equity AAUM	⬆ 34% y-o-y	⬆ 33% y-o-y		
				⬆ 15% y-o-y	⬆ 11% y-o-y				
Profitability				Profitability		Margin & Combined Ratio			
PAT	PAT			Operating profit	Profit after tax	Net VNB margin	Combined ratio		
₹2,501 Crore	₹323 Crore			₹944 Crore	₹931 Crore	18.0%	105%		
⬆ 13% y-o-y	⬆ 11% y-o-y			⬆ 31% y-o-y	⬆ 19% y-o-y		(FY24: 110%)		
2.27% ROA	1.46% ROA								
Credit quality (GS3)				Retail Franchise		Persistency & Market Share			
2.24%	0.66%			Individual MAUM ²	Monthly SIP flows ^{2,3}	13 th month	Market share ⁵		
⬇ 27 bps y-o-y	⬇ 116 bps y-o-y			₹1,84,471	₹1,316 Crore	88%	12.6%		
				⬆ 6% y-o-y	⬆ 5% y-o-y	61 st month	⬆ 140 bps y-o-y		
						62%			

1. for Q4 FY25 2. For March 2025 3. Includes STP 4. GWP grew 42% year-on-year excluding the impact of multi year guideline 5. Among SAHI players

Management Discussion and Analysis (Contd.)

Consolidated Profit and Loss

(₹ Crore)	FY24	FY25
Revenue	33,454	40,360
Profit Before Tax before share of profit/(loss) of JVs	3,725	4,196
Add: Share of Profit/(loss) of associate and JVs	304	417
Profit before tax	4,029	4,613
Less: Provision for taxation	1,073	1,422
Profit after tax before MI (Continued Operation)	2,955	3,191
Add: Profit after tax before MI (Discontinued Operation)	51	28
Profit after tax	3,006	3,219
Less: Minority Interest	(104)	(78)
Net Profit (after Minority Interest)	2,902	3,142
Add: Gain on Sale of stake in Subs/associate (net of tax)	433	191
Reported Profit After Tax	3,335	3,332

AMALGAMATION OF ADITYA BIRLA FINANCE LIMITED (ABFL) WITH ADITYA BIRLA CAPITAL LIMITED (ABCL)

The respective Board of Directors of ABCL and ABFL approved the proposed scheme of amalgamation on 11th March 2024 and the process has been completed after receiving requisite approvals from shareholders, creditors and regulatory / statutory authorities including the Stock Exchanges, Securities and Exchange Board of India (SEBI), Reserve Bank of India (RBI) and the National Company Law Tribunal (NCLT). After completion of the amalgamation, the assets, liabilities and the entire business of ABFL has been transferred and vests with ABCL. The equity investment of ABCL in ABFL stands cancelled. There was no issuance of new shares. Hence, there is no change in the shareholding of Aditya Birla Capital. Aditya Birla Capital is the surviving entity and has been converted from a holding company to an operating NBFC with listed equity shares. The amalgamation was tax-neutral.



ABCL now has two business segments, first- the NBFC lending business and second-the investment business through which it will continue to hold investments in all its subsidiaries and associate businesses. The amalgamation increases ABCL's strength and agility as a unified larger operating entity. With a simplified corporate structure, ABCL now has better access to capital to drive operational synergies, long-term growth and enhanced value creation for all stakeholders.

SALE OF ADITYA BIRLA INSURANCE BROKERS LIMITED

During FY25, ABCL concluded the sale of its insurance broking subsidiary, Aditya Birla Insurance Brokers Limited (ABIBL) to Edme Services Private Limited (part of the Samara Group) post the receipt of requisite approvals. The sale resulted in a gain of ₹ 225 Crore (net of tax) in FY25.

NBFC Business

The NBFC business was established in 1991 and has been registered with the RBI since 1999 to operate as a non-deposit-taking NBFC under Section 45-IA of the RBI Act, 1934. We operate through four key verticals: personal and consumer loans, unsecured business loans, secured business loans, and corporate/mid-market loans. The business continues to demonstrate strong growth, supported by calibrated strategies and a diversified sourcing model, with an increased focus on direct origination.



INDUSTRY OVERVIEW

The NBFC sector in India has undergone a remarkable transformation since its inception, driven by significant growth in segments such as mortgages, consumer finance and MSME finance. This growth is driven by various factors such as a growing middle class, enhanced financial inclusion, digitisation and democratisation of data and positive policy interventions. NBFCs have managed to cater to the diverse needs of borrowers efficiently, considering their vast geographical footprint, understanding of various financial requirements of the people and fast turnaround times.

The sector has leveraged digitisation to offer alternative financing options, especially to MSMEs, which face challenges in obtaining loans from banks. In FY24, MSME-related products constituted around 45% of India's total exports, underscoring their role in establishing the country as a global manufacturing hub. New budgetary measures aim to provide better access to resources to MSMEs. The limits for investment and turnover classification have been increased by 2.5 times and 2 times, respectively. ABCL continues to focus on providing credit support to these MSMEs and being a part of their growth story.

In January 2025, the FIDC submitted a proposal to the Government of India to create a refinance or liquidity facility to boost lending for priority sectors like agriculture and small businesses. The proposal includes raising borrowing limits for priority sector financing and establishing a structured mechanism to ensure smoother and more organised access to funds.

On 25th February 2025, the RBI lowered the risk weights on bank loans to NBFCs and MFIs to stimulate credit flow and lending, reversing an earlier increase in risk weights. This move enhances banks' Tier 1 capital ratio and holds the potential to reduce funding costs for NBFCs.

Management Discussion and Analysis (Contd.)

BUSINESS OVERVIEW

ABCL's NBFC AUM stood at ₹ 1,26,351 Crore as on 31st March 2025, representing a growth of 20% over 31st March 2024. Our disbursements grew by 5% year-on-year to ₹ 67,520 Crore for FY25. Over the last 3 years, our AUM and profits have more than doubled which translates to a CAGR of more than 30%. Loans to retail, SME and HNI customers comprise ~64% of the portfolio. About 74% of the portfolio is secured. Prudent risk management practices form the bedrock of our approach, which enables us to pursue growth while protecting capital. Taking into consideration the early warning signals and challenges in the operating and macro environment such as over leverage, we tightened our underwriting norms, calibrated our sourcing from certain digital partners and reduced our exposure to smaller ticket size personal, consumer and unsecured MSME loans. This approach has held us in good stead. Our credit quality remains robust with gross stage 2 and 3 loans declining by 71 basis points year-on-year to 3.78% as of 31st March 2025. Our credit costs improved by 19 basis points year-on-year to 1.31% in FY25. Our gross stage 3 PCR was 45%. We now believe that the operating environment has stabilised. Going forward, we will focus on growing the personal loans and unsecured SME loans, by acquiring customers through our branches, our digital platforms- Udyog Plus and ABCD and certain marquee digital partners.

Our key customer segments are Secured Business, Unsecured Business, Personal and Consumer and Corporate/Mid-Market. Below is a brief description of each of our customer segment:

01 Secured business

Our secured business loan portfolio increased by 28% year-on-year to ₹ 57,992 Crore as on 31st March 2025, and disbursements increased by 12% year-on-year to ₹ 26,631 Crore in FY25. This segment contributes 46% to total

AUM and its average ticket size was ₹ 1.4 Crore as of 31st March 2025. We offer a range of financial solutions including loan against property (LAP), Lease Rental Discounting (LRD), working capital loans, loan against securities (LAS), Micro-LAP, and other secured term loans, allowing our customers to access funds swiftly. Our LRD product helps clients finance business growth and asset development by unlocking the value of their property. We acquire customers in this segment through our nationwide network of branches and direct sourcing agents (DSAs). About 58% of loans were sourced directly and 42% of loans were sourced through DSAs.

02 Unsecured business

Our unsecured business loan portfolio increased by 10% year-on-year to ₹ 12,066 Crore as on 31st March 2025. In FY25, disbursements in this segment were ₹ 4,660 Crore. The segment contributed 10% to the overall portfolio and its average ticket size was ₹ 10.4 lakh as of 31st March 2025. This segment comprises overdraft, working capital, term loans to small businesses and supply chain financing. Keeping in mind the largely evolving digital landscape and the diverse needs of our customers, we have created various digital offerings in this segment. Our comprehensive B2B platform for MSMEs, Udyog Plus, offers paperless digital journeys for small ticket loans along with various value-added services. We have integrated Udyog Plus with several government and private ecommerce websites via OCEN to provide credit facilities to sellers on these platforms. We have also integrated Udyog Plus with ABG ecosystem to provide channel financing to dealers. About 21% of the disbursements in this segment were through Udyog Plus.

03 Personal and consumer





The personal and consumer loan portfolio was ₹ 15,532 Crore, as of 31st March 2025

and disbursements were ₹ 11,695 Crore in FY25. The average ticket size of this segment was ₹ 1.9 Lakh for personal loans. This segment's contribution to the overall portfolio was 12% as on 31st March 2025. We serve salaried professionals and individuals within the growing income segment. We are focusing on strengthening our internal sourcing channels and acquiring customers through our branches, ABCD App and ABG ecosystem. Our ABCD app contributed about 5% of the personal loans disbursements in March, 2025. Further, we are also looking at collaborating with a few marquee digital platforms. In these arrangements, the sourcing will be done by the partners but the responsibility for underwriting, fulfillment and collections lies with us. We have also strengthened our retail and SME products, underwriting, sales and distribution teams. The personal and consumer loan portfolio has stabilised as of 31st March 2025 and we believe that these actions will help us to grow our personal loans segment and gradually increase their mix going forward.

04 Corporate and mid-market

The corporate and mid-market segment grew by 27% year-on-year to ₹ 40,760 Crore as of 31st March 2025, and disbursements grew by 44% year-on-year to ₹ 24,535 Crore in FY25. This portfolio constitutes 32% of the overall AUM and the average ticket size was ₹ 70.8 Crore as of 31st March 2025. We serve established corporate groups across various industries, including but not limited to renewable energy, roads and transport, pharmaceuticals, FMCG, automotive, education and specialty chemicals. Our offerings to these sectors include term loans, project financing and structured finance. In certain markets, we also provide developer financing to top-tier A and A+ developers.



Segment	Personal & Consumer	Unsecured Business	Secured Business	Corporate / Mid-Market
Presence	Semi-urban	Semi-urban	Semi-urban / SME Clusters	Top 6-7 Cities
Sourcing Mix ¹	DSA : Direct : Digital :: 19 : 23 : 58	DSA : Direct : Digital :: 61 : 20 : 19	DSA : Direct :: 42 : 58	Direct -100%
ATS ²	~₹1.9 Lakh	~₹10.4 Lakh	~₹1.4 Crore	~₹70.8 Crore
Products	Salaried Professionals with focus on emerging income segment	Business owners & Self-employed professionals engaged in small/mid-sized businesses	Business owners & Self-employed professionals engaged in small/mid-sized businesses	Pedigreed Group Corporates / Mid-market Cos in focus sectors / Cat A/ A+ developers
				
	Personal Loans Consumer Loans Check-out Financing Co-branded Credit Card	Business Loans Supply Chain Finance B2B Digital Platform Business Overdraft	Retail & SME LAP, LRD Small Ticket Secured & Micro LAP Working Capital Loans Loan Against Securities	Capex/ WC Funding Structured Finance Developer Financing Project Finance
Cross-Sell	Personal Loan Top Ups & Cross Sell, Insurance & Wealth Solutions to ABFL & ABC customer ecosystem			
Security	~ 74% of loan book is Secured			

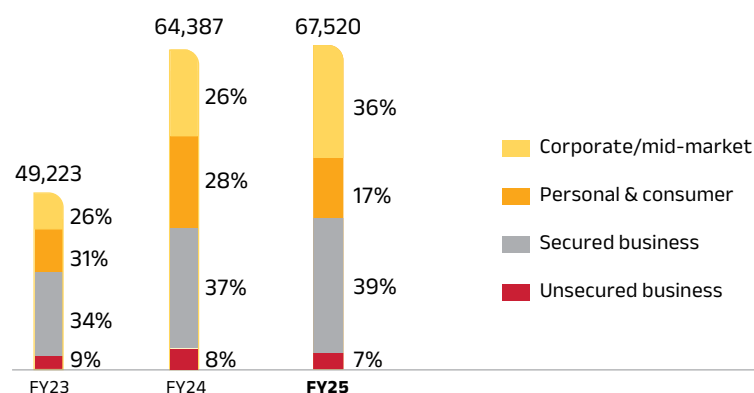
¹ Sourcing Mix is for Q4 FY25

² ATS has been derived basis closing AUM to active customers, and re presents an approximate figure as on 31st March 2025

Disbursements and AUM Breakup

Disbursements

(in ₹ Crore)

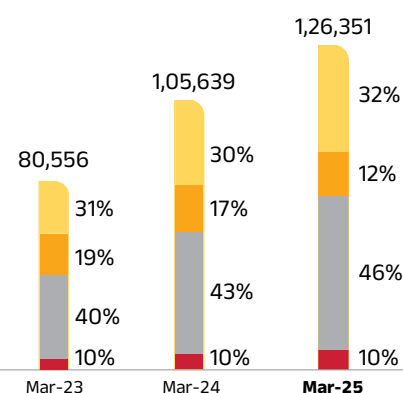


+ 5%

+ y-o-y growth

AUM

(in ₹ Crore)



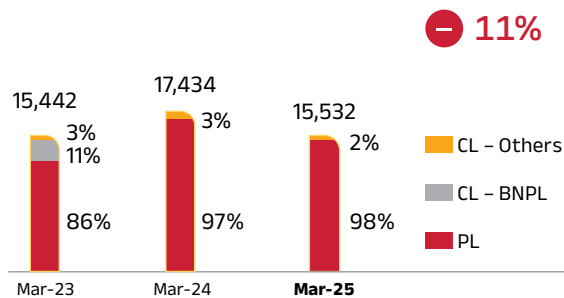
+ 20%

Management Discussion and Analysis (Contd.)

SEGMENT-WISE AUM BREAKUP

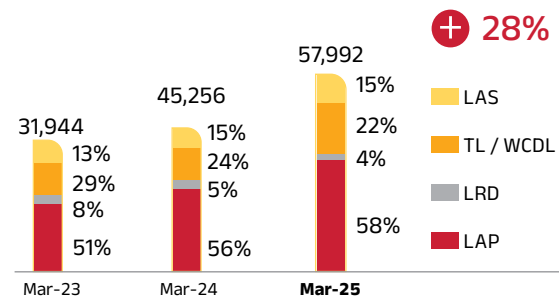
Personal & Consumer

(in ₹ Crore)



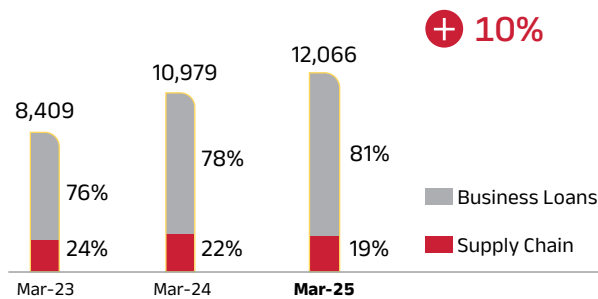
Secured business

(in ₹ Crore)



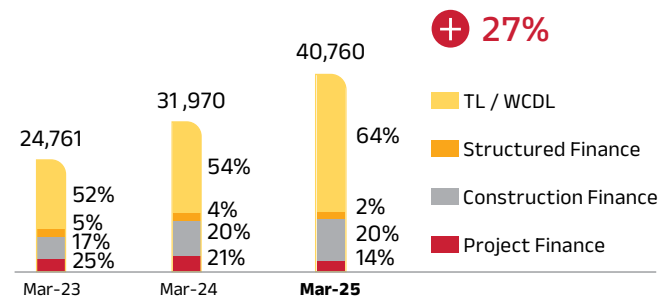
Unsecured business

(in ₹ Crore)



Corporate / Mid-market

(in ₹ Crore)



44% AUM covered under Central Govt. schemes (Mar'25)

+ y-o-y growth

BRANCH EXPANSION

Our branch expansion strategy has always focused on accessing the underpenetrated credit regions. New branches are opened after understanding credit potential, analysing regional insights and serviceable locations as per the bureau scorecard. We increased our branch strength in FY25 by 37, taking the total to 449 branches as of 31st March 2025.

In line with our focus on retail and SME segments, most branches have been added in Tier III and Tier IV markets.

ROBUST ASSET QUALITY TRENDS

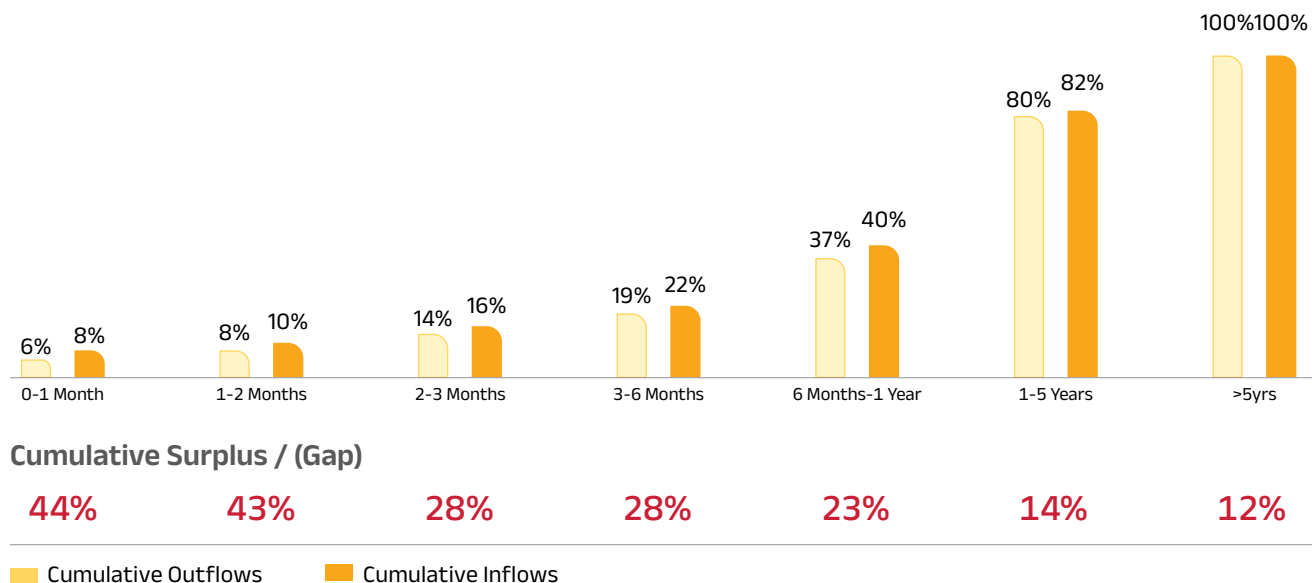
Gross stage 2 loans declined by 44 basis points on a year-on-year basis to 1.54% and gross stage 3 loans declined by 27 basis points on a year-on-year basis to 2.24% as of 31st March 2025.

The proportion of secured loans in the portfolio increased from 72% as of 31st March 2024 to 74% as of 31st March 2025. The provision coverage on gross stage 3 was 45.0% as on 31st March 2025 as compared to 49.9% as on 31st March 2024. Given the proportion of secured loans in our portfolio, we believe the provision coverage as of 31st March 2025 is quite adequate.

Particulars	Mar'23		Mar'24		Mar'25	
	%	₹ Crore	%	₹ Crore	%	₹ Crore
Stage 1	94.16%	75,758	95.51%	1,00,942	96.22%	1,19,426
Stage 2	2.72%	2,187	1.98%	2,094	1.54%	1,914
Stage 3	3.12%	2,507	2.51%	2,649	2.24%	2,777
Stage 2 and 3	5.84%	4,695	4.49%	4,743	3.78%	4,692
Total Loan book	100%	80,452	100%	1,05,686	100%	1,24,118
Stage 3 PCR	46.2%		49.9%		45.0%	

Well matched ALM and diversified borrowing mix

(in %)

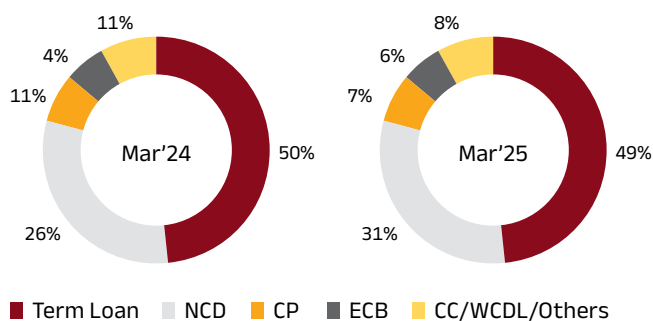


BORROWINGS

We continue to focus on diversifying the sources of borrowings and optimising the cost of borrowings. During FY25, we raised ₹ 3,228 Crore through ECBs. We leveraged our relationships with banks and financial institutions and raised long-term borrowing of ₹ 39,034 Crore in FY25. Outstanding borrowing at amortised cost was ₹ 1,11,136 Crore as of 31st March 2025 (31st March 2024: ₹ 92,292 Crore).

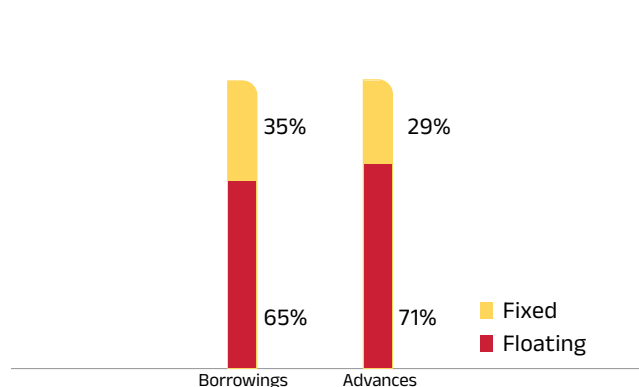
Funding mix

(in %)



Asset liability mix

(in %)



Long-term funding facilities rated AAA & short-term funding facilities rated A1+ by CRISL/ICRA / India Ratings / CARE

Management Discussion and Analysis (Contd.)

KEY FINANCIAL HIGHLIGHTS

Financial performance

The net interest income (including fee income) increased by 10% year-on-year to ₹ 6,940 Crore in FY25. The net interest margin (including fee income) was 6.22% in FY25 (FY24:

6.90%). Operating expenses increased by 9% year-on-year to ₹ 2,136 Crore, driven by increase in branches, costs incurred towards business expansion and technology and digital-related expenses. The cost-to-income ratio improved by 30 basis points to 30.78% in FY25. The pre-provisioning operating profit increased by 11% to ₹ 4,804

Crore in FY25. Provisions increased by 7% year-on-year to ₹ 1,444 Crore in FY25. Credit cost improved by 19 basis points year-on-year to 1.31% in FY25. The profit before tax increased by 12% year-on-year to ₹ 3,360 Crore in FY25. The profit after tax increased by 13% year-on-year to ₹ 2,501 Crore in FY25. The return on assets was 2.27% in FY25.

Key Financials

Profit & Loss Statement (₹ Crore)	FY24	FY25
Gross Revenue [^]	12,436	14,522
Interest Cost	6,139	7,583
Net Interest Income	6,296	6,940
Operating Expenses	1,957	2,136
Credit Provisioning	1,352	1,444
Profit Before Tax	2,987	3,360
Tax	766	859
Profit After Tax	2,221	2,501

Key Ratios (in %)	FY24	FY25
Average Yield [^]	13.70	13.10
Interest Cost / Avg. Lending Book	6.80	6.88
Net Interest Margin[^]	6.90	6.22
Opex / Avg. Lending Book	2.17	1.94
Cost-to-Income Ratio	31.08	30.78
Credit Provision / Avg. Lending Book	1.50	1.31
RoA	2.46	2.27

[^] Includes Fee Income

OUTLOOK

We remain focused on simplifying finance for our customers while leveraging our digital capabilities to drive profitable growth. We will continue to focus on MSME segment, launch new products and grow the share of direct business. Leveraging our digital

capabilities, we expect to deliver better TATs, enhance customer experience through mobile-friendly solutions with faster decision-making and better approval rate and improve our customer selection process. We will focus on increasing the share of personal and consumer and unsecured MSME loans going forward.

Our aim is to double our portfolio over the next three years. We expect the RoA to expand gradually, mainly driven by expansion in margins, improvement in productivity and change in product mix.

Housing Finance

Aditya Birla Housing Finance Limited (ABHFL) is registered with the National Housing Bank as a housing finance company under the National Housing Bank (NHB) Act, 1987. At ABHFL, we have created a full-stack franchise focused on both prime and affordable segments. We offer a comprehensive range of housing finance solutions covering home loans, home extension loans, home construction loans, home improvement loans, loan against property (LAP), construction financing, lease rental discounting (LRD), commercial property purchase loan. ABHFL holds a long-term credit rating of AAA (stable) by ICRA, AAA (stable) by India Ratings and AAA (stable) by Crisil.



INDUSTRY OVERVIEW

India's housing finance market has witnessed strong growth, driven by increasing home ownership aspirations, government policy support and improving affordability. As of October 2024, the housing loan market was ₹ 37.2 trillion, representing a 14% year-on-year growth. Within this, the prime housing loan segment accounted for ₹ 25.1 trillion registering a strong 20% year-on-year growth, while affordable housing loans were ₹ 12.2 trillion, representing a 6% year-on-year growth. In the LAP segment, the total outstanding portfolio was ₹ 11.1 trillion, marking a robust 23% year-on-year growth.

India's housing and housing finance sectors are poised for sustained growth, driven by rising affordability, urban migration and evolving consumer preferences. Strong policy support, increasing mortgage penetration and expanding credit access continue to enhance sectoral momentum. The government has announced various measures such as expansion in Pradhan Mantri Awas Yojna (PMAY) and increased investments in affordable urban housing. The long-term outlook remains robust, with housing demand expected to accelerate, creating significant opportunities for developers and lenders alike.

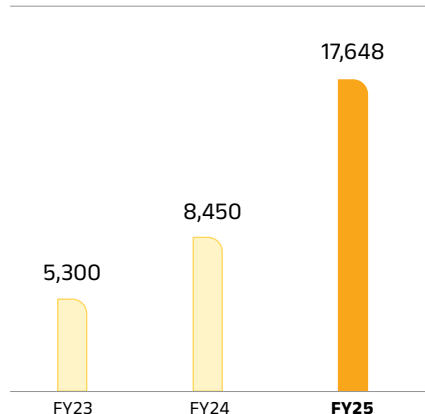
BUSINESS OVERVIEW

ABHFL's priority is to build a digital and analytics backed retail housing franchise catering to the housing needs of salaried, self-employed and professionals running micro-businesses across tier-I suburbs, tier-II and tier-III cities with optimum credit quality. We currently service more than 91,200 customers and our AUM stood at ₹ 31,053 Crore as of 31st March 2025, representing a robust growth of 69% year-on-year. The total disbursements grew by 109% year-on-year to ₹ 17,648 Crore in FY25. Of the total AUM, ₹ 17,265 Crore or 55.6% was housing loans, ₹ 9,382 Crore or 30.2% was LAP and ₹ 4,406 Crore or 14.2% was construction finance.

Management Discussion and Analysis (Contd.)

Momentum in disbursement

(₹ in Cr)

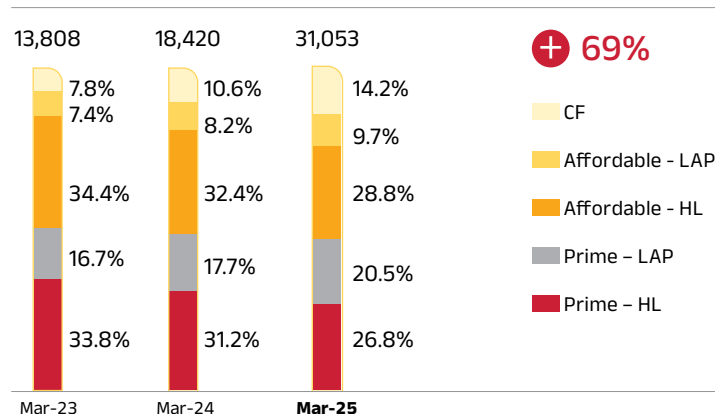


+ 109%

No. of Customers¹
ATS² Lacs)

Growth in AUM

(₹ in Cr)



+ 69%

54,500 64,900 91,200
23 25 29

1. Unique customers (rounded off to nearest '00) 2. Average Ticket Size on Retail AUM

+ y-o-y growth

DISTRIBUTION

ABHFL has presence in 18 states and Union Territories and more than 130 cities. Its distribution network of 175 branches services 8,143 pin codes covering ~ 85% of total origination opportunity. In FY25, our analytics driven micro-market penetration strategy has helped scale business in top 10 cities by 88%. We have extended our avenues of distribution for Aditya Birla Group (ABG) Ecosystem to ABG Companies, employees and distributors. About 12% of retail disbursements in FY25 were from ABCL and ABG ecosystem.

DIGITAL TRANSFORMATION

ABHFL embarked on a transformational journey with digital and analytics being the core drivers. Digital platforms and analytical models were developed based on customer life cycle: prospecting, fulfilment, servicing and collections.

Launched in April 2023, Finverse implemented key digital interventions in 2024 to enhance credit /operational efficiency and regulatory compliance.

Efficiency focused initiatives include a multi-vendor account aggregator, delegation of credit authority, automated credit analysis memo (CAM), and existing exposure auto fetch. On the regulatory front, Finverse introduced key facts statements (KFS) and risk categorisation to ensure transparency and adherence to compliance standards.

DATA ANALYTICS

We have built and deployed 24 analytical models across the customer journey, from demand generation to collections. These models drive data-driven decision making in key areas such as credit underwriting, risk assessment, portfolio management, fraud detection and

customer engagement, ensuring sharper insights and improved efficiency.

IMPROVING ASSET QUALITY

Gross stage 2 and 3 loans were brought down by 152 bps year-on-year from 2.91% as of 31st March 2024 to 1.39% as of 31st March 2025. The provision coverage on gross stage 3 loans increased from 33.0% as of 31st March 2024 to 55.0% as of 31st March 2025. We launched an end-to-end debt management platform called 'FinCollect'. It utilises analytics for effective debt management, including a pre-delinquency model for bounce prediction and a flow prediction model for the 30-89 days past due (DPD) pool.





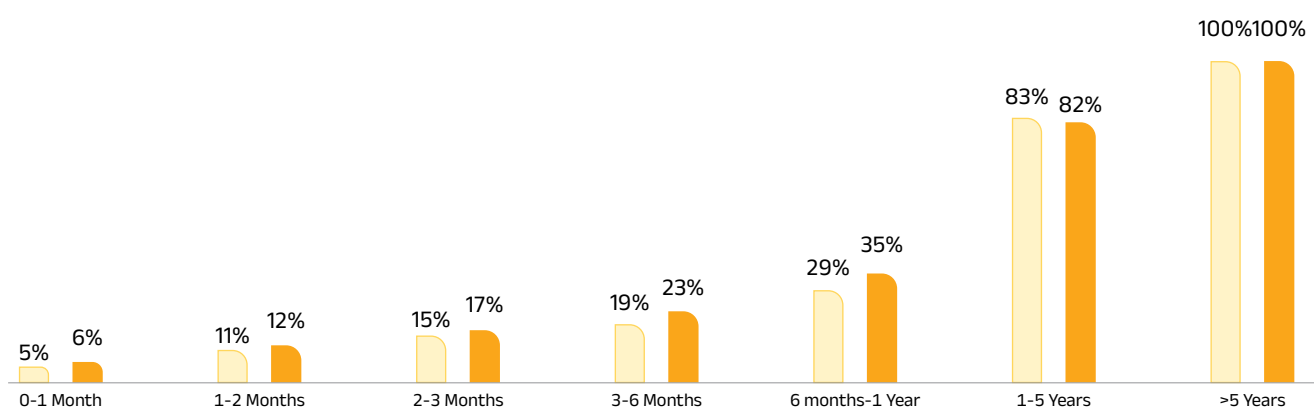
Particulars	Mar'23		Mar'24		Mar'25	
	%	₹ Crore	%	₹ Crore	%	₹ Crore
Stage 1	95.01%	13,120	97.09%	17,358	98.61%	28,781
Stage 2	1.76%	243	1.08%	194	0.73%	212
Stage 3	3.23%	446	1.82%	325	0.66%	193
Stage 2 and 3	4.99%	668	2.91%	519	1.39%	405
Total	100.0%	13,808	100.0%	17,877	100.0%	29,186
Stage 3 PCR	31.9%		33.0%		55.0%	

ASSET LIABILITY MANAGEMENT

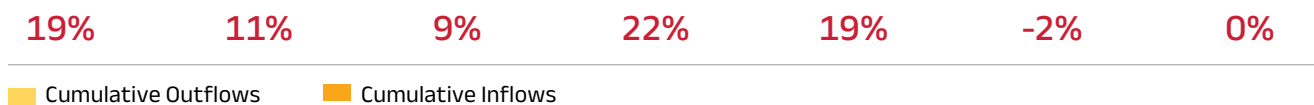
Asset liability management is addressed optimally and within the norms stipulated by NHB. ABHFL is well positioned to meet its liquidity needs by maintaining positive ALM.

ALM optimised for liquidity and costs (on Mar 31, 2025)

(in %)



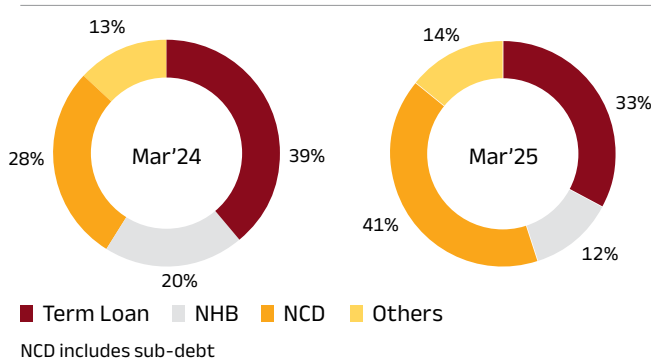
Cumulative Surplus / (Gap)



BORROWING PROFILE

We source funds from various avenues including banks in the form of working capital and term loans, NHB refinance and from the money market through non-convertible debentures (NCDs) and commercial papers (CPs). During FY25, ABHFL borrowed ₹ 4,805 Crore through bank borrowing and ₹ 753 Crore through NHB. ABHFL also raised ₹ 6,340 Crore through private placement of secured NCDs. The borrowing profile as on 31st March 2025 is shown below:

Borrowing mix (in %)



- Long-term credit rating of AAA (Crisil, ICRA, India ratings)
- Average cost of borrowings of 7.77% in FY25

Management Discussion and Analysis (Contd.)

FINANCIAL PERFORMANCE

Net interest income (including fee income) increased by 38% year-on-year to ₹ 1,126 Crore in FY25. Net Interest Income (including fee and other income) was 5.07% in FY25 (FY24: 5.39%). Operating expenses increased by 47% year-on-year to ₹ 653 Crore in FY25. Operating expenses-to-average Book was 2.94% in FY25. We have made

significant investments in distribution, data, digital and emerging technologies to sustain the current growth momentum in future. Operating profit increased by 27% year-on-year to ₹ 473 Crore in FY25. Credit cost was 24 basis points in FY25 (FY24: - 3 basis points). Profit before tax increased by 11% year-on-year to ₹ 419 Crore in FY25. Profit

after tax increased by 11% year-on-year to ₹ 323 Crore in FY25. Return on assets was 1.46% and return on equity was 11.03% in FY25. The tier-1 capital adequacy ratio was 14.30% and total capital adequacy ratio was 16.54% as of 31st March 2025. The debt-to-equity ratio was 6.90x as of 31st March 2025.

(₹ Crore)	FY24	FY25
Net Interest Income (Incl. fee income)	815	1,126
Operating expenses	443	653
Operating profit	372	473
Credit provisioning	-5	54
Profit before tax	376	419
Tax	86	96
Profit after tax	291	323
Net Worth	2,260	3,783
Borrowings and debt securities	15,947	26,102

Key ratios (in %)	FY24	FY25
Effective Interest rate (EIR)	11.25	10.81
Net Interest cost / Avg. Loan book	6.52	6.67
Other Income / Avg. Loan book	0.65	0.94
Net Interest Income (Incl. Fee Income)	5.39	5.07
Opex / Avg. Loan book	2.93	2.94
Cost-to-income Ratio	54.35	57.98
Credit Provisioning/ Avg. Loan book	-0.03	0.24
RoA	1.92	1.46
RoE	13.87	11.03
Debt-to-equity	7.06	6.90
Total CRAR	16.79	16.54
Tier -1	14.66	14.30

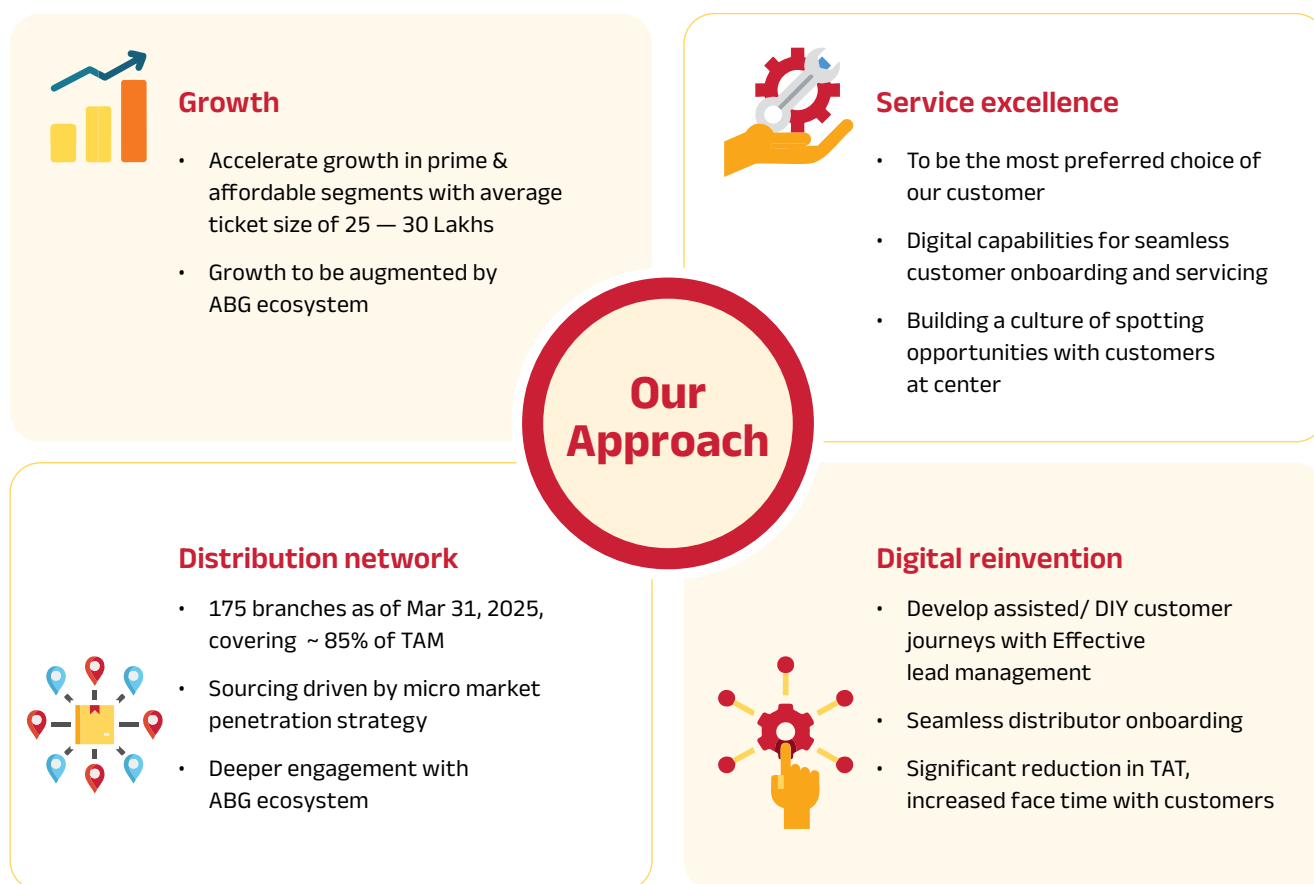
NII including fee (net of DSA Expenses and Processing Cost)

OUTLOOK

The operating environment continues to provide multiple opportunities for growth. The government announced an expansion of PMAY in FY25 along with various investments in affordable housing sector. We have made various investments in digital

properties, technology, people and distribution. ABHFL remains committed to implementing its strategy across diverse product lines and segments to stimulate and capitalise on the next growth phase.

Going forward, we expect the current growth momentum to continue and gain market share. As the portfolio scales up further, we expect operating leverage to kick in and RoA to improve significantly. Our aim is to achieve an RoA of 2.0%-2.2% in the next eight to ten quarters.



Continue the growth momentum and expand market share; achieve RoA of 2.0%-2.2% in eight to ten quarters

Management Discussion and Analysis (Contd.)

Asset Management

Since 1994, Aditya Birla Sun Life AMC Limited (ABSLAMC) has been one of India's leading asset management companies. We offer customers a wide variety of investment solutions focused on regular income, wealth creation and tax savings, among others.



INDUSTRY OVERVIEW

In FY25, the mutual fund industry witnessed significant growth and resilience, marked by increased investor participation and strong fund performance despite market volatility and global uncertainties. Net equity sales of ₹ 5.4 Lakh Crore were recorded in FY25 through new fund offerings and existing funds. Within the existing equity and hybrid categories, sectoral/thematic, arbitrage, flexi cap, small cap and multi cap funds schemes saw the highest net inflows.

- The industry's average assets under management (AAUM) for the quarter ended on 31st March 2025 reached ₹ 67.42 lakh Crore, recording a growth of 25% over the same period last year
- The industry's equity AAUM stood at ₹ 39.98 lakh Crore for the quarter ended 31st March 2025, a growth of 29% from the same period last year

- The inflows to mutual funds via systematic investment plans (SIPs) have been on an upswing during FY25, rising by 35% year-on-year to ₹ 25,926 Crore in March 2025
- The total number of mutual fund investors increased by 32% year-on-year from around 18 Crore as of 31st March 2024 to 24 Crore as of 31st March 2025
- The retail investors' monthly average AUM (MAAUM) increased by 21% year-on-year to ₹ 40.31 lakh Crore in March 2025 and contributed 60% of the total MAAUM.
- The mutual fund monthly average AUM from B30 cities was ₹ 12.17 Lakh Crore in March 2025 and accounted for 18% of the total AUM.

PERFORMANCE OVERVIEW

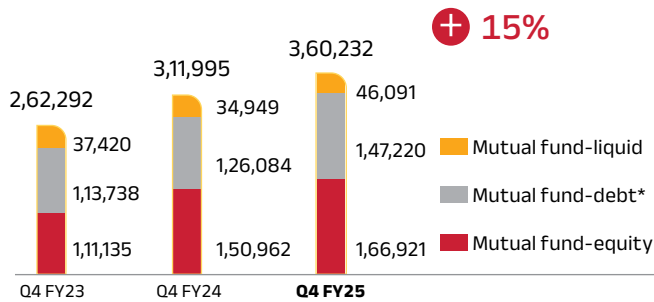
Our overall Quarterly Average Assets under Management (QAAUM) for the quarter ended 31st March 2025

was ₹ 4,05,641 Crore, a growth of 17% year-on-year. Mutual fund QAAUM for the quarter ended 31st March 2025 was ₹ 3,81,724 Crore, representing a growth of 15% year on year, with market share of 5.7%. Mutual fund Equity QAAUM for the quarter ended 31st March 2025 grew by 11% year-on-year to ₹ 1,69,065 Crore with a market share of 4.2%.

We have seen a positive momentum in sales driven by improved investment performance and strong engagements of our sales team. Operating revenue (excluding other income) increased by 25% year-on-year to ₹ 1,685 Crore in FY25. Operating profit (profit before tax excluding other income) grew by 31% year-on-year to ₹ 944 Crore in FY25. Other income increased by 5% to ₹ 301 Crore in FY25. The profit before tax grew by 23% year-on-year to ₹ 1,245 Crore in FY25 and profit after tax grew by 19% year-on-year to ₹ 931 Crore in FY25.



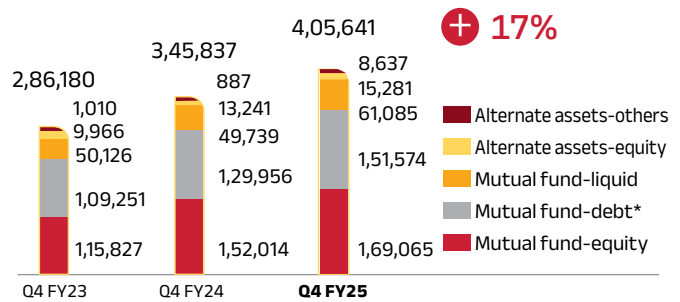
Mutual fund closing assets under management (in ₹ Crore)



Equity MF mix of 46.3%

*Mutual Fund Debt includes ETF

Total quarterly average assets under management (in ₹ Crore)



Equity MF mix of 44.3%

+ y-o-y growth

GROWING SIP BOOK

SIPs have become a preferred investment choice for retail investors. As a key player in the industry, we have undertaken initiatives to increase traction in SIPs. Our constant endeavour is to build our SIP book and ensure customer stickiness while creating long-term value for investors. As a result of these efforts, our SIP book (including STPs) reached ₹ 1,316 Crore in March 2025, marking a 5% increase from ₹ 1,252 Crore in March 2024.

CUSTOMER ACQUISITION

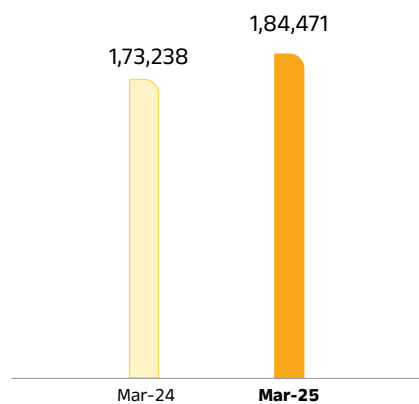
Customer acquisition continues to be a key focus area for our Company. We added approximately 27 lakh new folios in FY25 and our total folio count crossed 1 Crore as of 31st March 2025.

INCREASING RETAIL FRANCHISE WITH A FOCUS ON B30 MARKETS

Over the last few years, we have dedicated our efforts to expanding our retail franchise and growing our geographical presence across B30 cities. We have expanded our pan-India presence to over 300 locations, with more than 80% located in B30 cities. Individual MAAUM grew by 6% year-on-year to ₹ 1,84,471 Crore in March 2025. The B30 MAAUM grew by 12% year-on-year to ₹ 64,534 Crore in March 2025.

Individual MAAUM

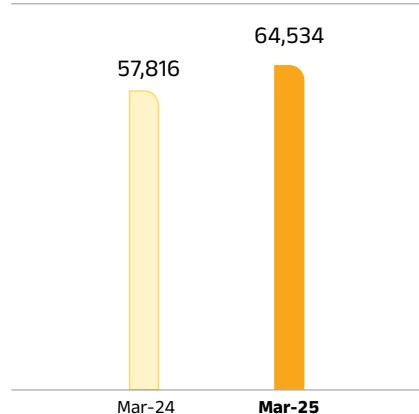
(₹ Crore)



+ 6%

B-30 MAAUM

(₹ Crore)



+ 12%

MULTI-CHANNEL DISTRIBUTION NETWORK STRATEGY

As part of our overall strategy, we are focused on building the retail sales segment across all markets. We have been strengthening our multi-channel sales ecosystem and distribution network by integrating key levers of direct channel, emerging markets, virtual relationship manager (VRM), service to sales and Sampark. Our multi-channel market initiatives, aimed at deepening our presence, have yielded positive results.

- Direct channel aims to provide personalised attention and tailored solutions to meet the unique needs and preferences of high-net-worth clients, targeting increased presence beyond top 8 locations across India.
- Emerging Markets aim to tap into potential rural and emerging markets at an early stage to build growth. It also aims at deepening product awareness through continuous engagement drives for investors and distributors
- VRM enhances the new distributor experience through virtual assistance and guidance, focusing primarily on increasing activations, SIPs, and gross sales. It aims to upgrade Mutual Fund

Management Discussion and Analysis (Contd.)

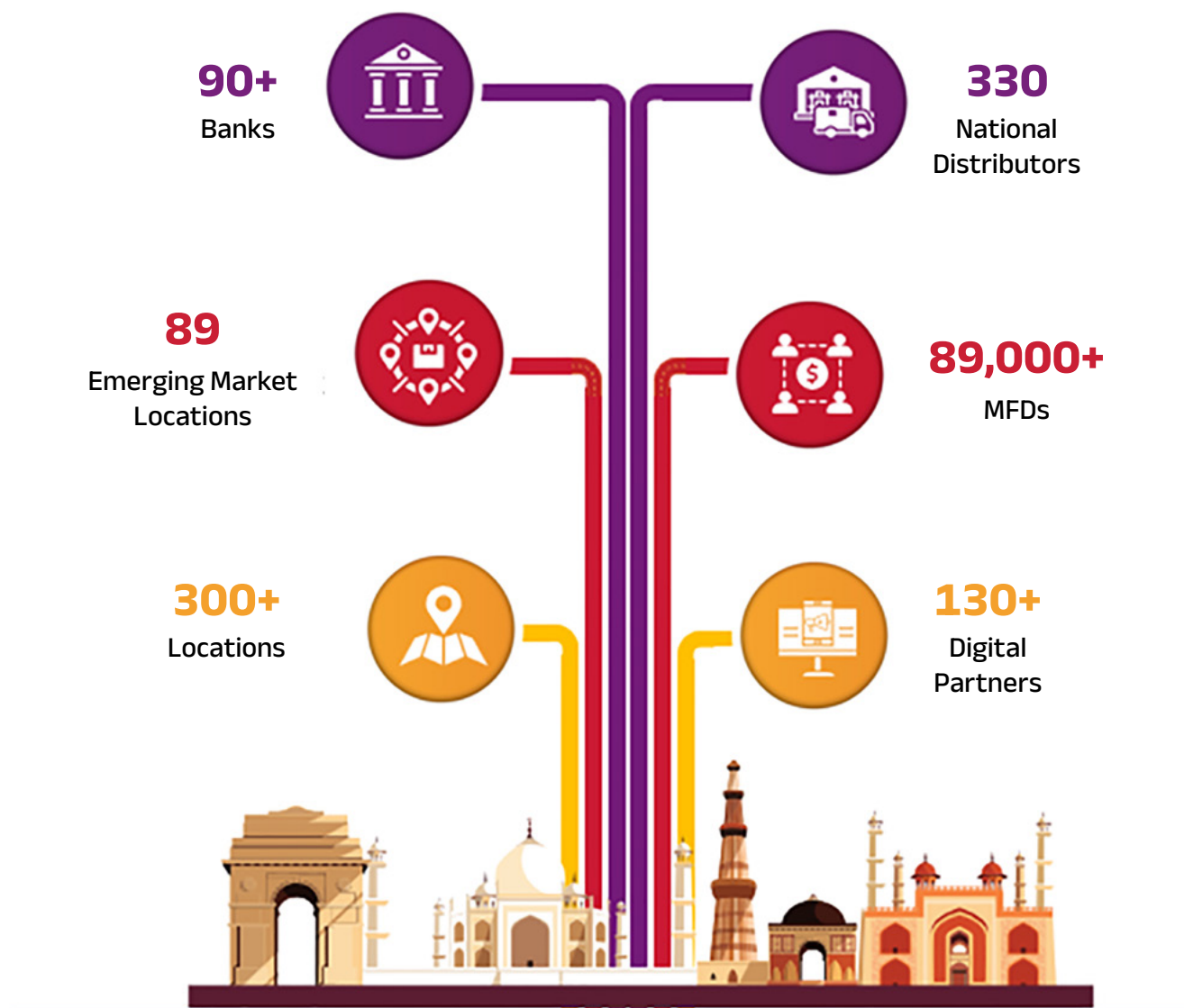
Distributors (MFDs) to high-potential business partners and integrate them into Retail Sales. It focuses on the new MFDs to help them achieve their financial goals

- Under 'Service to Sales', service RMs effectively engage with investors and facilitate their investment decision. They identify opportunities for win back, retention and upselling

- 'Sampark', our distribution expansion initiative, empanels and onboards new distributors. It follows a one-click, end-to-end digitally enabled distributor empanelment journey to make the process seamless.

DISTRIBUTION STRENGTH

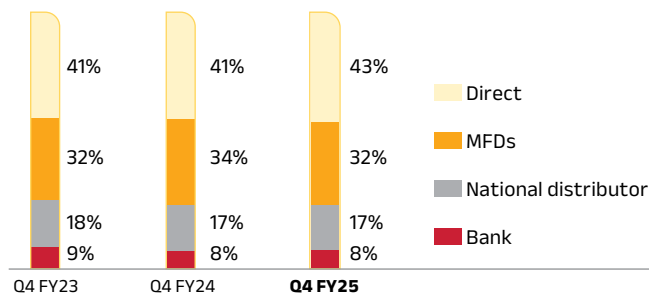
In FY25, our Company expanded its pan-India network of empanelled distributors to include more than 89,000 MFDs, 330 national distributors, and more than 90 banks. We continue to expand our distributor base and have empanelled more than 10,500 new MFDs during the reporting period.





Overall asset sourcing mix¹

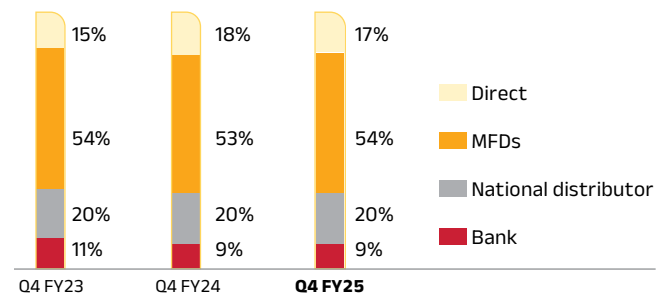
(in %)



1. Exclude ETF

Broad based sourcing of equity assets

(in %)



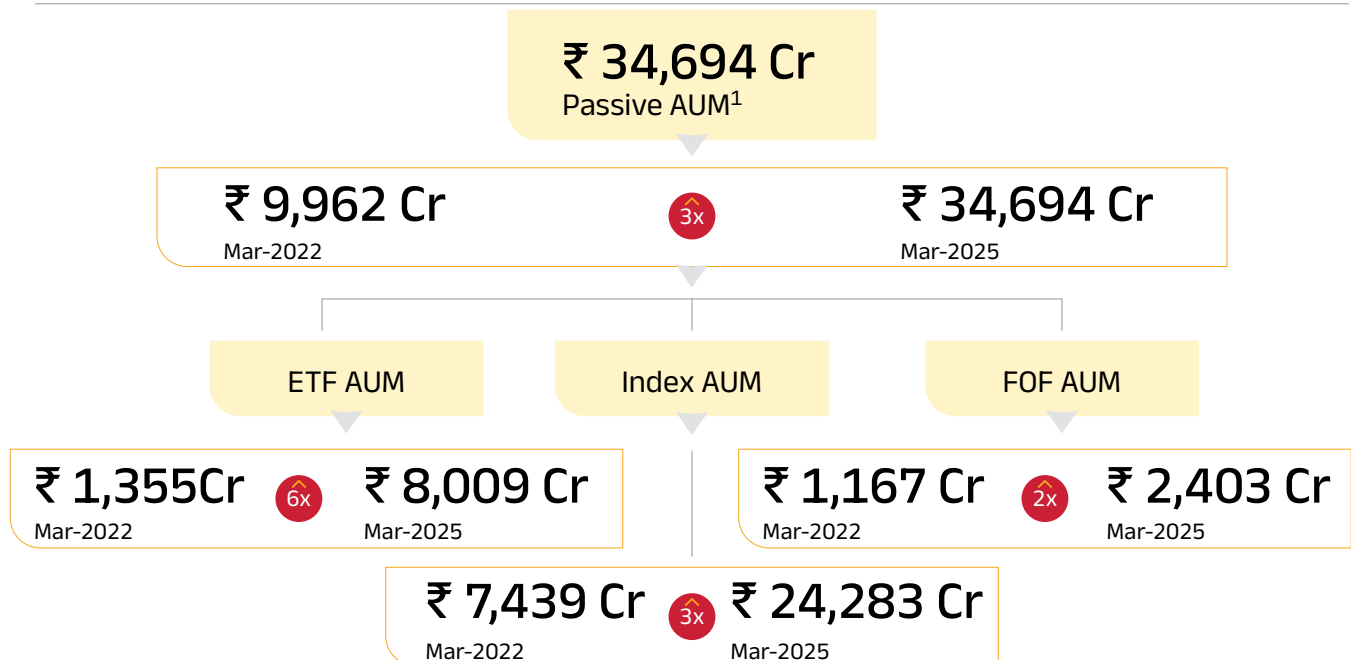
SCALING UP THE PASSIVES AND ALTERNATE ASSET BUSINESS

Passives

Our passive AUM grew over 3 times from ₹ 9,962 Crore as of 31st March 2022 to ₹ 34,694 Crore as of 31st March 2025. We expanded our existing product suite to include 53 products. The customer base in this category has also grown to around 11,60,000 folios, increasing 3 times from 31st March 2022. Additionally, the company holds the top rank in the index debt category based on average AUM for the quarter ended 31st March 2025.

Passive AUM

(₹ Crore)



~11,60,000
Investor Folios Served
3x growth since Mar-22

Rank 1
In Debt Index²

53
Extensive product bouquet
2x growth since Mar-22

¹ Closing AUM for ETFs/ FOFs/ Index Funds; ² Based on QAAUM as on Mar 31, 2025

Management Discussion and Analysis (Contd.)

ALTERNATE ASSET BUSINESS

To meet the growing needs of HNIs and family offices, we have strengthened the alternative business team to enhance PMS and AIF offerings in both equity and fixed income. Our PMS/AIF asset grew by 3.7 times year-on-year to ₹ 11,330 Crore for the quarter ended 31st March 2025. During FY25 we also won the Employees' State Insurance Corporation (ESIC) mandate under the advisory route and have started

portfolio management for ESIC. We have also launched the Performing Private Credit Opportunity fund under AIF offering. In order to grow our size in this category, both from domestic and global investors, we have committed our own capital to support the growth of this fund out of our treasury portfolio.

On the offshore front we have successfully completed fund raising for ABSL Global Emerging Market Equity

Fund. Currently fund raising is underway for India ESG Engagement Fund, ABSL Flexi Cap Fund, ABSL Global Bluechip Fund. The offshore AUM grew by 14% year-on-year to ₹ 12,070 Crore during the quarter ended 31st March 2025.

On the real estate front, our AUM was ₹ 491 Crore for the quarter ended 31st March 2025. Currently fund raising is underway for Aditya Birla Real Estate Credit Opportunities Fund (Cat II AIF).



PMS / AIF

QAAUM

₹11,330 Crore



Real Estate

QAAUM

₹491 Crore



Offshore

QAAUM

₹12,070 Crore

Financial Performance

(₹ Crore)	FY24	FY25
Revenue from Operations	1,353	1,685
Costs	632	741
Operating Profit	721	944
Other Income	287	301
Profit before tax	1,008	1,245
Tax	228	314
Profit after tax	780	931



OUTLOOK

ABSLAMC has been a leading investment manager that has worked to achieve financial inclusion, deepen financial markets and develop the mutual funds industry. Our strategy remains rooted in our customer-first ethos and our commitment to serve investors over the long-term through holistic investment

solutions and consistent investment performance. With a steadfast commitment to investor interests, our primary focus is on customer experience through a strong risk management and governance framework, research-backed fund management and technology-backed service delivery. This

commitment has helped us to build our AUM size over the years and develop a robust customer base. While these fundamental principles have enabled ABSLAMC to establish itself in the mutual fund space, they will also guide it towards accelerated growth in the alternative asset space.



Retail franchise

- Scale up retail franchise and diversify product offerings
- Focusing on Direct/HNI Channel to provide incremental growth
- Drive growth in SIP flows



Passive & alternative investments

- Focus on scaling alternative assets business including AIF, PMS and Real Estate
- New product launches in equity and fixed income AIF and scale up existing PMS portfolios
- Increase presence among institutional investors

Our Approach



Digital & distribution

- Leverage digital platforms for seamless delivery
- Expand geographic reach and strengthen multi-channel distribution network
- Leverage One ABC locations to increase reach and contribution from cross sell and up sell

Driven by strong risk management and governance framework

Management Discussion and Analysis (Contd.)

Life Insurance

Aditya Birla Sun Life Insurance Company Limited (ABSLI) is a 51:49 joint venture between the Aditya Birla Group and Sun Life Financial Inc., Canada. ABSLI has contributed immensely to the growth and development of the Indian life insurance industry and is currently one of India's leading private life insurance companies. ABSLI offers a range of products across the customer's lifecycle, including protection plans, children future plans, wealth protection plans, retirement and pension solutions, health plans, traditional term plans and unit-linked insurance plans (ULIPs).



INDUSTRY OVERVIEW

In the post-Covid world, the importance of having insurance has gained a lot of prominence among the salaried as well as the non-salaried class. Insurance not only acts as a cushion against an unfortunate circumstance, but it is also considered a traditional tax-saving instrument. With changes in taxation regime, for traditional products greater than ₹ 5 lakh, some shift is expected in the next couple of years. With the increase in disposable income across India and knowledge on the importance of insurance post COVID, the outlook for the insurance sector is positive.

Owing to fluctuating interest rates and the need to safeguard the return on investment, The customer demand for guaranteed products have risen over the

years. FY23 saw an exceptional surge in demand for traditional savings products. In FY24 and FY25 the demand has shifted to ULIPs due to changes in taxation and buoyant capital markets.

New alternatives like return of premium products, value-added riders, index-Linked and combo products are being launched to push protection sales growth and expand margins. These new products, combined with awareness campaigns, are expected to lift growth in the retail protection segment. Predominantly considered a push product, individual protection products have seen faster acceptance by the affluent segment.

PREMIUM GROWTH

ABSLI was the fastest growing major player in FY25 with individual first year

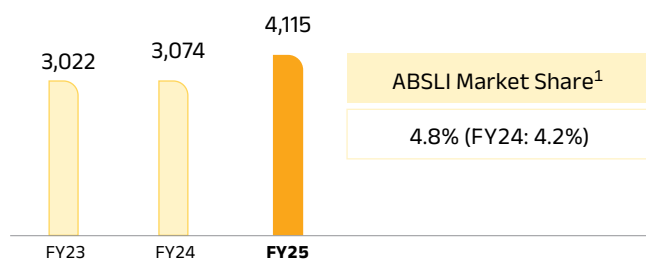
premium (FYP) growing by 34% year-on-year to ₹ 4,115 Crore. The individual FYP of private players grew by 15% year-on-year and overall industry grew by 10% year-on-year in FY25. This resulted in a 68 basis points year-on-year increase in private market share to 4.8% in FY25. Group new business premium grew by 23% year-on-year to ₹ 5,586 Crore in FY25. The steady growth in group new premium was driven by credit life and fund business. The group new business premium of private players grew by 5% and overall industry grew by 1%. This resulted in a 112 basis points year-on-year increase in private market share to 8.4% in FY25. Our industry position in the group new business improved to 4 in FY25.



Individual FYP (Single premium at 10%)

	Industry	Private Players	ABSLI
+ y-o-y growth	10%	15%	34%
+ 2 Yr CAGR	8%	12%	17%

(₹ Crore)



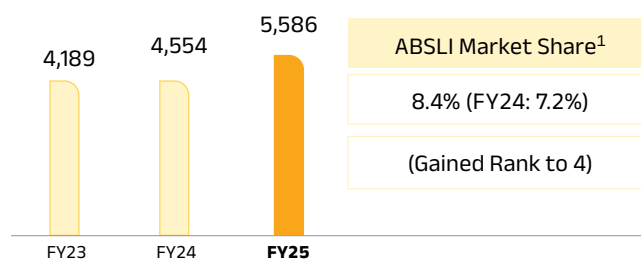
68 bps increase in Market share y-o-y

1. Market Share among private players

Group FYP (Single premium at 100%)

	Industry	Private Players	ABSLI
+ y-o-y growth	1%	5%	23%
+ 2 Yr CAGR	1%	12%	15%

(₹ Crore)



112 bps increase in Market share y-o-y

PRODUCT AND DISTRIBUTION MIX

There has been a shift in ULIP mix in FY25 due to increased demand, mostly on account of buoyant capital markets. The proportion of ULIP in individual FYP increased from 24% in FY24 to 35% in FY25. We plan to optimise the contribution of ULIP products to our overall topline and move towards innovative traditional products.

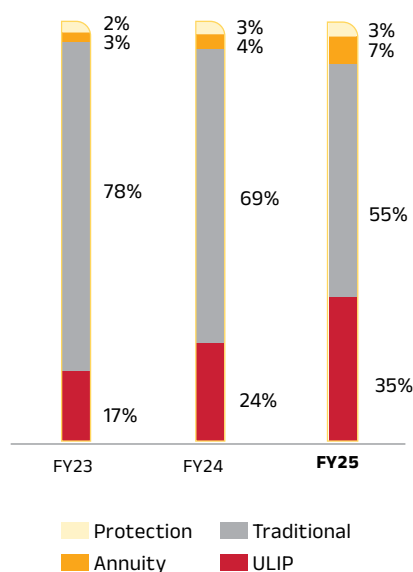
ABSLI has always positioned its products based on their unique features and customer benefits. In FY25 we launched 4 new products - 2 ULIPs and 2 protection-based products. We successfully launched our group to retail product - Insta Digi Plan as a specialised term plan for employees of our group term clients. The new products contributed to 12% of the individual FYP in FY25.

During FY25 we witnessed a strong growth across both proprietary and

partnership channels. Our proprietary channels of agency and direct grew 33% year-on-year in FY25, driven by better productivity as well as by capacity added last year. The partnership business grew at 34% year-on-year with robust growth across all our existing partners as well as the new partnerships in Bank of Maharashtra, IDFC First Bank and Axis Bank where we managed respectable mindshare in our first full year of operations. We now have 11 bank partnerships with a reasonable mix of large private sector banks as well as regional private sector banks and 2 PSU banks. We have recently entered into a new partnership with Equitas Small Finance Bank in FY25, which will begin business in FY26.

During the year, we opened 60 new branches and invested capacity in new tie-ups to fuel our growth. In the next year we intend to capitalise on this and grow largely on the back of enhanced productivity.

Product mix



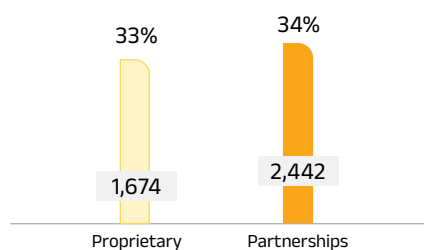
Management Discussion and Analysis (Contd.)

Scaled up and diversified distribution mix



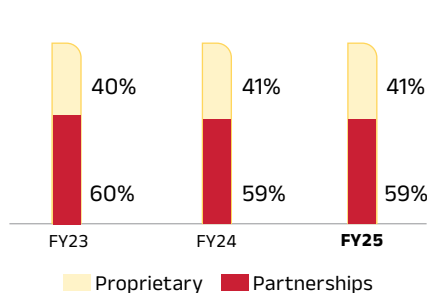
Strong growth across channels

(FY25 FYP in ₹ Crore)

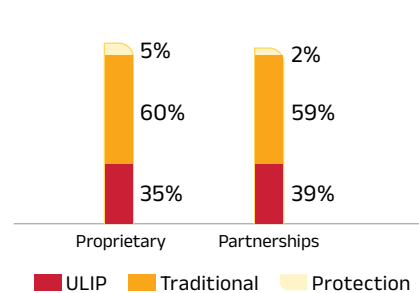


Channel mix

(in %)



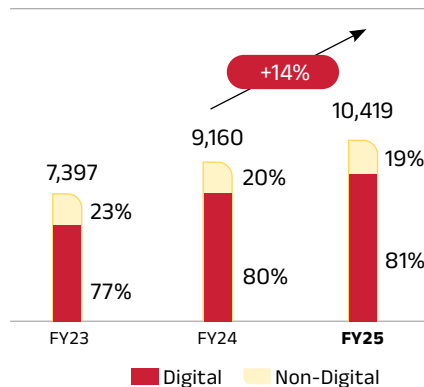
Product mix by channel (FY25)



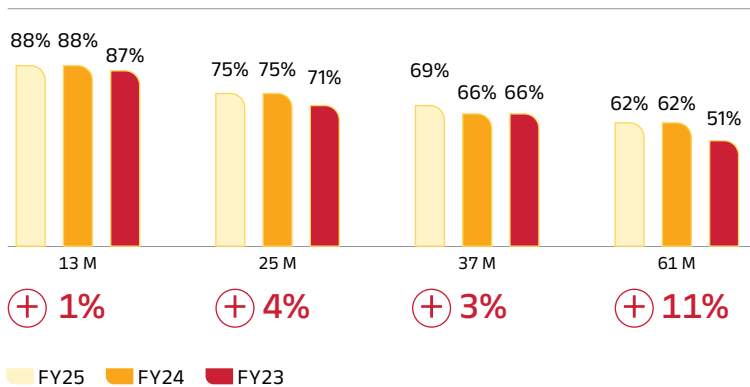
RENEWAL PREMIUM AND PERSISTENCY

Renewal premium grew by 14% year-on-year to ₹ 10,419 Crore in FY25. The growth was on account of higher new business growth in the previous year, improved persistency and continuous demonstration of the customer's trust. We are among the top quartile in the industry in terms of 13th and 61st month persistency. 13th Month Persistency grew to 88.44% (FY24: 88.05%) and 61st Month to 62% (FY24: 62%). Individual renewal premium collection by ZARA (AI based bot) grew by 34% year-on-year to ₹ 981 Crore in FY25.

Total renewal premium

Persistency ¹

Improving Persistency across all cohorts

¹ 12month rolling block as per revised IRDAI Circular 2024

⊕ 2 Yr CAGR

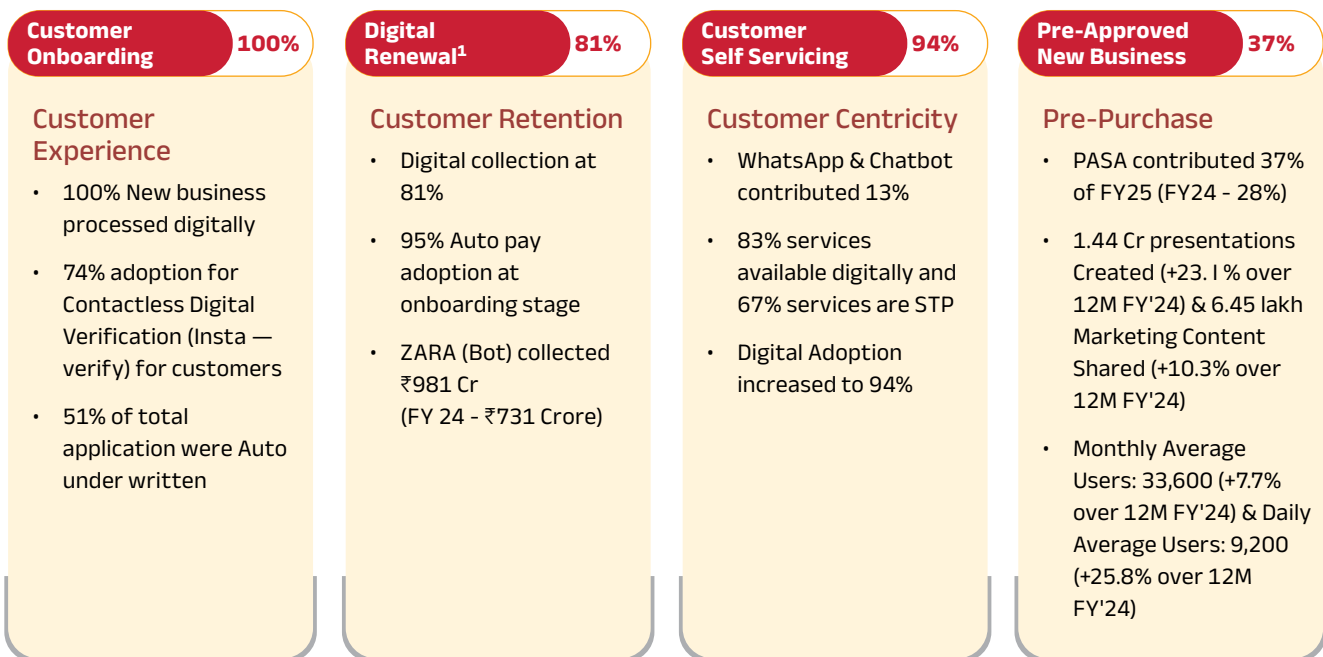


ADOPTING A DIGITAL MINDSET

Embracing modern technology is essential for any organisation that intends to ensure faster deliveries, reduced spending and enhanced customer experience. The three-to-five-year digital transformation plan depends on creating a culture of continuous learning and requires employees to develop a digital mindset.

ABSLI has digitised its front-end and back-end processes, covering all the major milestones of the policy life cycle. We are consistently investing in assets which would enable us to issue policies instantly. It features customer acquisition assets like pre-sales app for lead generation management, prospective app sales buddy for assisting advisors and LEAP for managing new business digitally, among others. We have also automated

an AI-driven underwriting system, which enables us to auto underwrite policies and acts as an aid to intelligence for acquiring new risk consciously. We also have a new claims processing system targeted towards auto claim clearance to reduce TATs and increase customer satisfaction. Contribution of pre-approved sum assured (PASA) in individual business increased from 28% in FY24 to 37% in FY25.

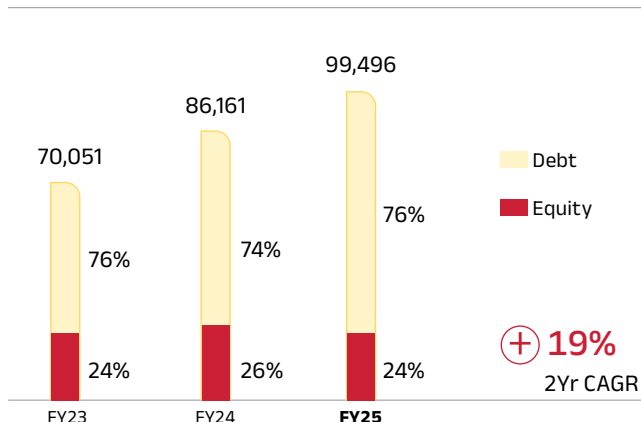


1. Individual Renewal Premium

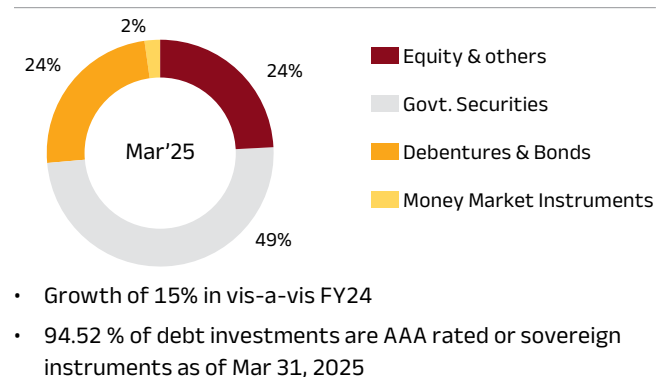
INVESTMENT PERFORMANCE: SURPASSING BENCHMARKS

Asset under management

(in ₹ Crore)



Composition of AUM

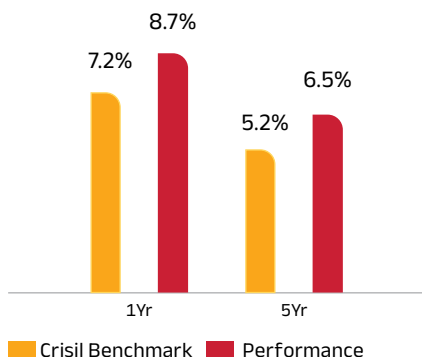


Management Discussion and Analysis (Contd.)

INVESTMENT PERFORMANCE¹

Income advantage

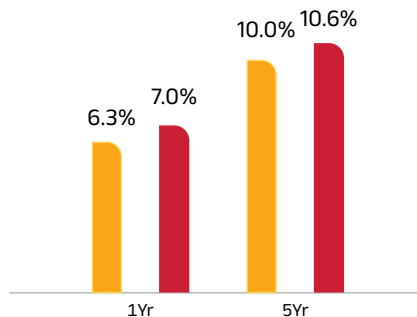
(Debt Fund)



1. Top Funds in respective category

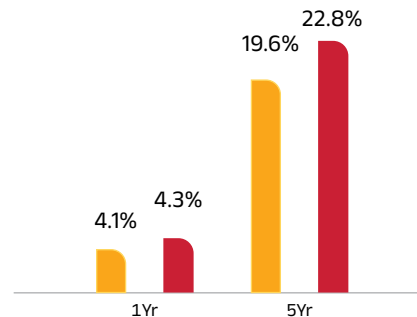
Enhancer

(Balanced Fund)



Maximiser

(Equity Fund)



VALUE CREATION AND PROFITABILITY

We continue to have a diversified product portfolio. A diversified product strategy helps in safeguarding against capital market volatility, regulatory changes and changes in customer behaviour. During the year, we have endeavoured to maintain a balanced mix with controlled proportion of ULIP. Expected maturity benefits of the guaranteed portfolio are entirely hedged. We have entered into Forward Rate Agreements (FRA) to protect 100% expected maturity and survival benefits for guaranteed benefits of policyholders in low-interest rate scenarios. The new products launched in FY25 are expected to generate good traction going forward.

The new surrender guidelines came into effect from 1st October 2024. These guidelines increase the surrender value of policies surrendered after first year and adversely impact the value of new business. We have taken various steps such as increasing rider attachment,

realigning commission structure and changing the product pricing to mitigate this impact. These steps along with the high quality of business has helped us to attain a net VNB margin of 18% in FY25. The value of new business in absolute terms increased by 17% year-on-year to ₹ 818 Crore in FY25.

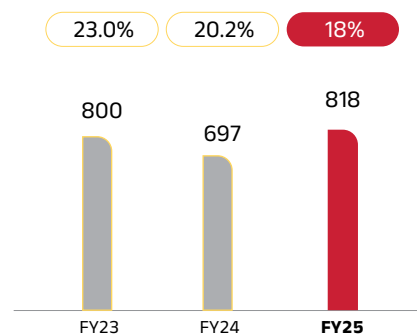
Given the investments made in proprietary channels and deepening our distribution, the operating expenses-to-premium was 20.4% in FY25 (FY24: 18.5%).

The embedded value increased by 20% year-on-year to ₹ 13,812 Crore as of 31st March 2025 mainly due to unwinding of in-force profit and in line with operating and assumption variance. The return on embedded value was 19.2% in FY25.

The profit before tax was ₹ 158 Crore in FY25 (FY24: ₹ 198 Crore). The profit after tax was ₹ 90 Crore in FY25 (FY24: ₹ 132 Crore).

VNB¹

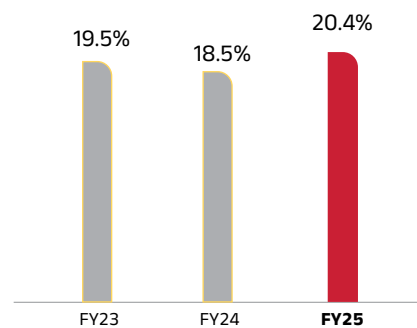
(₹ Crore)



1. Individual + Group Risk

Opex ratio²

Controlled Operating expenses

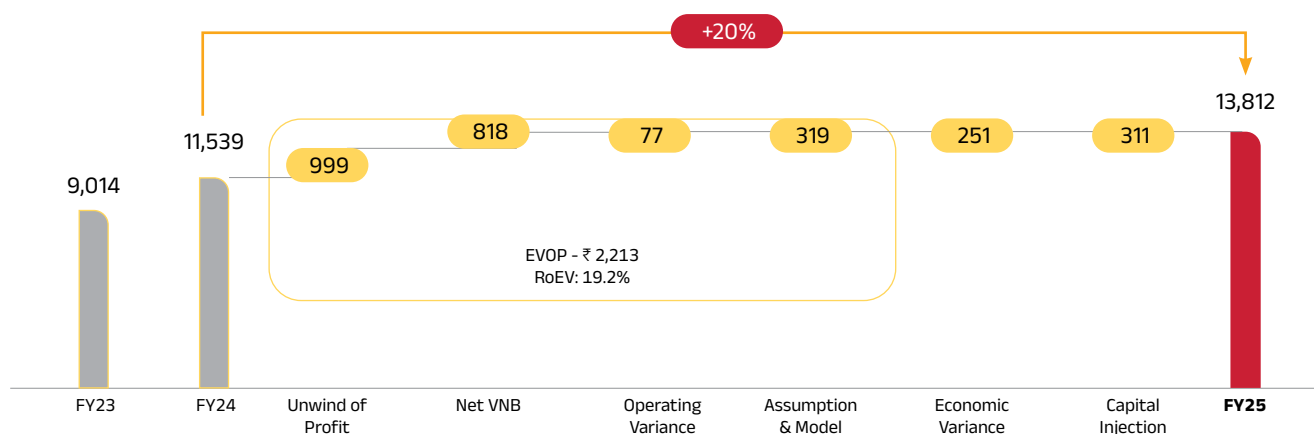


2. Opex to Total Premium



Embedded Value*

(₹ Crore)



* Numbers are peer reviewed

The methodology, assumptions, and the results of base EV and VoNB have been reviewed by Willis Towers Watson Actuarial Advisory LLP.

OUTLOOK

The guiding lines for the future have been growth, long-term value accretion and stable statutory profit while excelling in all quality parameters. The management has identified and put in place a comprehensive action plan and is actively monitoring all risk areas. We will continue to strengthen our competitive and financial position by focusing on the following strategic priorities:

Grow Individual FYP at CAGR of 20%-25% over three years

- Grow traditional products including protection in retail segment
- Focus on growing credit life in group segment
- Continue to make investments in direct channel
- Invest in PSU relationships and new relationships to grow mindshare

Maintain net VNB margin of 18% and double the net VNB over three years

- Improve efficiencies in costs through better management of fixed costs
- Optimise product mix through focused improvement in protection business
- Product innovation to continue while adhering to a robust risk management approach

Profit and loss statement and key ratios

(₹ Crore)	FY24	FY25
Individual First year Premium¹	3,546	4,633
Group First year Premium	4,554	5,587
Renewal Premium	9,160	10,419
Total Gross Premium	17,260	20,639
Operating expenses (Incl. Commission)	3,191	4,206
Profit Before Tax²	198	158
Profit After Tax²	132	90
Key ratios (in percent)	FY24	FY25
Opex to Premium (Incl. Commission)	18.5%	20.4%
Solvency Ratio	178%	188%

1. Single premium @100% 2. Consolidated nos. including Aditya Birla Sun Life Pension Management Company Limited

Management Discussion and Analysis (Contd.)

Health Insurance

Aditya Birla Health Insurance (ABHI) is a Standalone Health Insurance player (SAHI). It was incorporated in 2015 and commenced operations in October 2016. ABCL, MMI Strategic Investments and Abu Dhabi Investment Authority hold 45.89%, 44.08% and 10.03% stake in ABHI, respectively. ABHI was the fastest-growing SAHI player in FY25. Driven by its 'Health First' business model, backed by a strong brand and differentiated product offerings, it is well placed to capitalise on the growth opportunity in the health insurance space.



INDUSTRY OVERVIEW

Health insurance (HI) continues to be the fastest growing segment amongst various general insurance segments with a year-on-year growth of 9% in comparison to the growth of 4% in other GI segments in FY25. In the HI space SAHI

players have a market share of 30% and a year-on-year growth of 16% for FY25. The industry posted a 3-year CAGR of 16% for FY25 with SAHIs growing faster than the market with a CAGR of 23%. Health insurance penetration in the country continues to be low and

there is ample opportunity for growth. The government's focus on 'Insurance for all by 2047' and its transition from a 'provider of services' to 'funder of services' is expected to add impetus to the health insurance industry.



INDUSTRY STRUCTURE

In FY24, the Insurance Regulatory and Development Authority of India (IRDAI) introduced major regulatory changes as part of its long-term goal of achieving 'Insurance for All by 2047'. The regulatory framework was streamlined with the replacement of 34 existing regulations with 6 simplified regulations and the addition of 2 new regulations. This move aimed to improve clarity, consistency and the ease of doing business in the insurance sector.

In FY25, the regulator has given licenses to 2 new health insurance players.

The industry now has a total of 34 players comprising 4 PSU insurers, 23 Private Multi-line players and 7 Stand Alone Health Insurers (SAHI). PSU insurers continue to cede market share with overall share of 36% in FY25 as compared to 48% in FY19. The share of private multi-line players increased from 30% in FY19 to 34% in FY25 and SAHI players increased from 22% in FY19 to 30% in FY25.

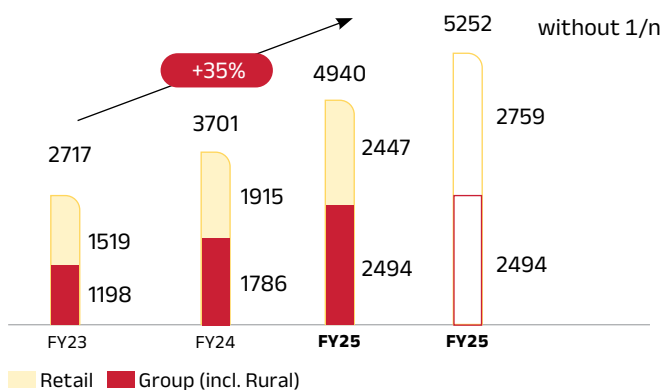
PERFORMANCE REVIEW

ABHI continues to be one of the fastest growing health insurance companies.

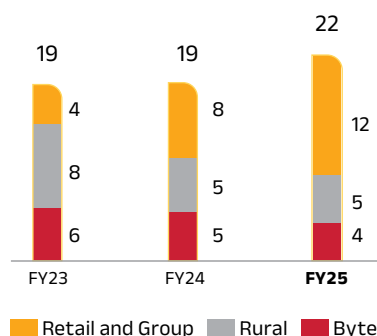
Its gross written premium (GWP) grew by 33% year-on-year to 4,940 Crore in FY25. Excluding the impact of 1/n accounting norm, GWP grew by 42% year-on-year to ₹ 5,252 Crore in FY25. We covered about 22 million lives, as of 31st March 2025. Retail business grew by 44% year-on-year and contributed to 53% of total GWP in FY25. ABHI's GWP has grown by a CAGR of 44% from FY22 to FY25 compared to SAHI industry CAGR of 25%. ABHI has achieved a breakeven in its eighth full year of operations with a net profit of ₹ 5 Crore in FY 25. The combined ratio improved to 105% in FY25 from 110% in FY24.

FINANCIAL HIGHLIGHTS

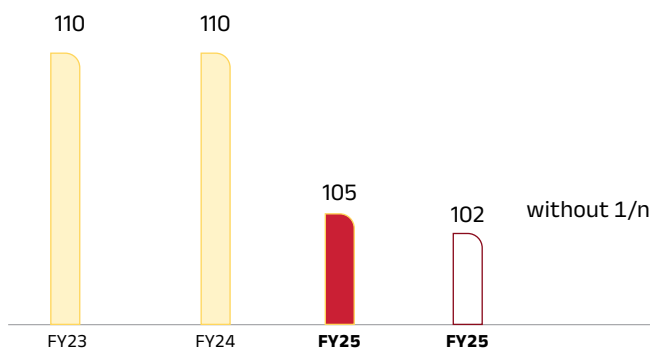
Gross written premium (₹ Crore)



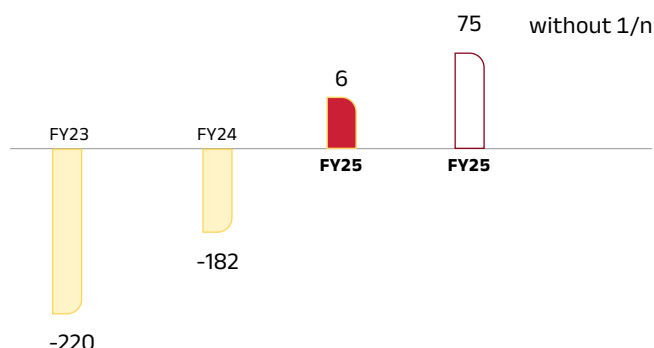
Lives covered (in Million)



Combined ratio (%)



Profit before tax (₹ Crore)



Management Discussion and Analysis (Contd.)

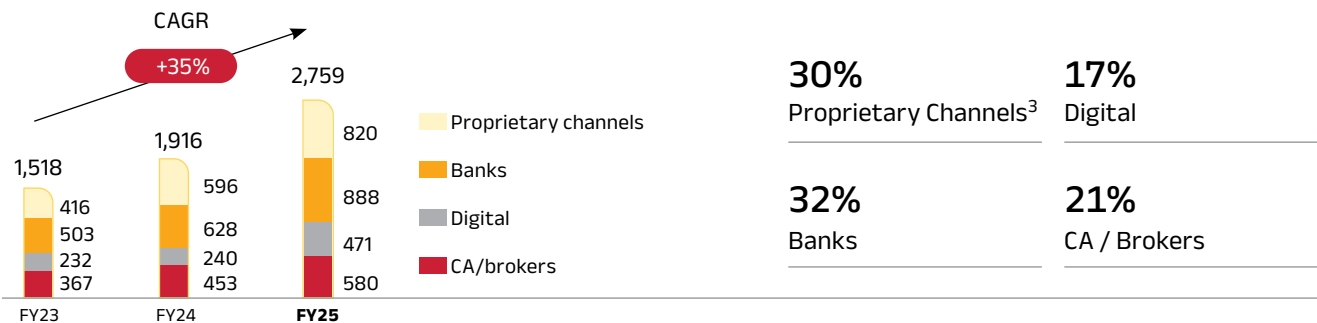
RETAIL DISTRIBUTION MIX AND BUSINESS GROWTH

Delivered Robust growth in Core business

Retail GWP¹

(₹ Crore)

FY25 mix



FY25 Retail GWP² at ₹ 2,447 Crore with 28% Y-o-Y growth

Proprietary	Banca	Digital	CA/ Brokers
Continued focus on leveraging One ABC branches 26% increase in Agent count	Penetrating new verticals within existing relationships	Launched products tailored for digital platforms	NBFC led growth Activating new partners

1. Gross written premium without I/n basis | 2. FY25 Gross written premium with I/n basis | 3. Proprietary includes Agency & Direct business

ABHI's core strategy is centred around the integration of health and wellness into insurance, promoting proactive health management and enhancing customer engagement. With a digitally enabled ecosystem and an expansive distribution network, we are poised to meet the evolving needs of diverse customer segments across India. The value proposition of ABHI has always been geared away from traditional insurance. The data led customer understanding has enabled us to introduce products with benefits of embedded wellness and health management. The products are structured around the pillars of (1) Know Your Health (2) Improve Your Health and (3) Get Rewarded.

Our Differentiated Health-First model continues to show maturity. In FY25, 9% of eligible customers

earned good health-based incentives - HealthReturns, up from 6% last year, reflecting deeper engagement with our wellness ecosystem. The outcomes for some of the intervened cohorts are now visible. The percentage of customers influenced by participation in healthy behaviour has crossed 25% on an enlarged customer base. We have invested in building deep capabilities for managing customers with high health risk. Through a combination of in-house health Coaches and our partners, we have intervened in more than 1,30,000 high risk lives to improve their health vitals, leading to lower claim ratios. These customers continue to exhibit lower loss ratios and better persistency. Overall, this has kept our retail loss ratio well in control.

SCALED UP DISTRIBUTION MIX

Despite being a new entrant, we have accelerated growth across distribution channels, comparable to industry veterans. We maintain a diversified mix of business across both distribution channels and product lines, enabling resilience against market fluctuations. This broad-based approach ensures widespread market presence and business stability. Furthermore, we offer a comprehensive product portfolio tailored to varied customer needs, with a strategic focus on delivering value to our stakeholders.

Our long-term goal is to increase the share of proprietary channels and we have made significant investments to this effect. The channel now has a presence across more than 225 branch locations and access to more than 140,000 agents. This focus



and investments have yielded rich dividends. The proprietary channel has experienced 38% year-on-year growth, with a contribution of 30% in retail GWP. We continue to leverage our strategy of One ABC to drive agent growth and cost effectiveness across the channel.

We continue to be a pioneer in bancassurance distribution. We have distribution tie-ups with 14 private banks and 5 PSU banks. We have a significant focus on augmenting capacity by acquiring new relationships.

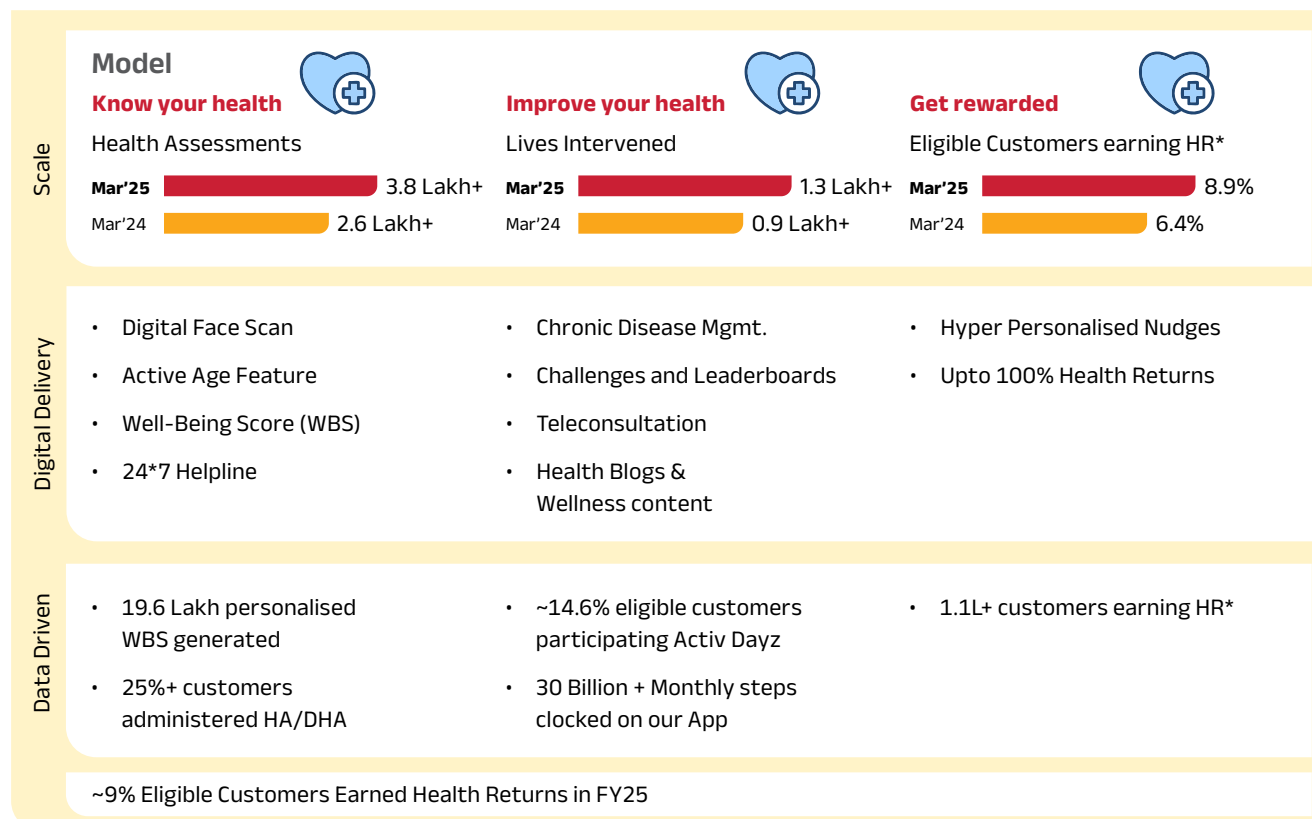
The GWP of group business grew by 40% year-on-year to ₹ 2,494 Crore in FY25. In the group business segment, there is also a focused effort to strengthen presence in commercial segments like SMEs and MSMEs, while sustaining a strong foothold in the large corporate and government sectors.

PRODUCT INNOVATION

In the past eight years, we have continued to lead in product innovation, extending our offerings to senior citizens, millennials, same sex and live in partners and women, with a growing focus on holistic well-being, including mental health and nutrition. Our first in the industry, the Chronic Management Program, set new standards of excellence. To address hesitancy among some customers in buying health insurance, we created contextual bite-sized offerings, at an affordable cost. We pioneered two benefits in our product suite: 'Incentivised Wellness' and 'Health Management Program'. These two benefits are structured on the three pillars of 'Know Your Health', 'Improve Your Health' and 'Get Rewarded'.

Most of our products continue to be top ranked in their respective categories and we continue to be cognisant of the fact that our offerings have become an industry norm, adopted both by competition and the regulator.

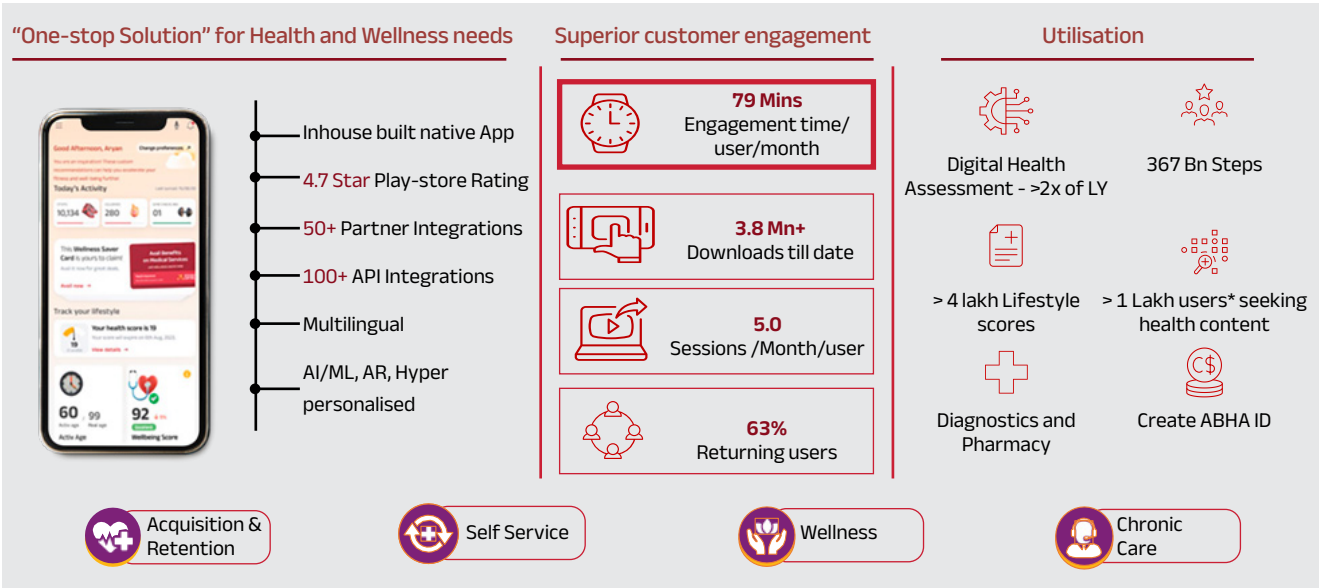
SCALED UP DIFFERENTIATED HEALTH-FIRST MODEL



HA DHA Activ Dayz & Health Returns are on 12M rolling | WBS Count is for active customers as of Mar'25 | High risk customer intervened is on ITD basis on Intervention completion basis | *HR - Health Returns

Management Discussion and Analysis (Contd.)

ACTIV HEALTH APP AS PRODUCT-DRIVING REVENUE AND ENGAGEMENT



Engagement time — Time spent on app user/month | Returning users - % of app users visited at least once within a month | *Total unique users in 12 months

Our 'digital first' approach has led to a wide suite of relevant digital assets. The digital assets suite includes industry first multi-lingual app, industry first customer journeys in WhatsApp, bots and the traditional website. The principles and culture around which the entire digital edifice has been constructed includes agility, scalability, security, modularity, cloud agnostic etc.

There are more than 40 live features on our Activ Health App. The app has more than 3.8 million downloads. The app is a state-of-the-art property with simplified customer journeys which apart from providing policy details and renewal management facilities can be used for various other aspects like health and nutrition, wellness

scores and health management. The Activ Health App is the customer touchpoint across acquisition, renewal management, servicing and health management.

DIGITAL, DATA AND ANALYTICS

Given the increasing footprint of the digital channel and platforms, digital metrics represent a larger proportion of our business each quarter. In FY25, Our Activ Health App downloads grew by 125% year-on-year, while Monthly Active Users (MAUs) saw a 48% increase over the previous year — reflecting strong digital traction and deeper customer engagement. We see a consistent increase in these metrics, and this is

enabling scale, efficiencies and cost optimisation across the business.

As a new age business born in the times of big data, we have integrated analytics into each aspect of our business. Data capabilities include the ability to analyse both structured and unstructured data. The Company has built a data lake with capabilities for managing and analysing both structured and unstructured data from multiple sources. There exists strong in-house capabilities around data analytics, artificial intelligence, machine learning, natural language processing etc. In our thrust on digital, we are also constantly evaluating and investing in our data capabilities.



ADOPTING DIGITAL FIRST APPROACH ACROSS MULTIPLE AREAS

	Focus	Key initiatives and wins		
	Revenue <ul style="list-style-type: none">• Client acquisition through the App• App Engagement-led renewal propensity• Customer initiated renewals	87% Digital Renewals	38% Higher Renewal Propensity*	34% DIY Renewals
	Engagement <ul style="list-style-type: none">• Leveraging Inhouse & Partner Ecosystem• Hyper personalised engagement• Leader boards and challenges	125% Y-o-Y Increase in App Downloads	100% Distributors Onboarded Digitally	48% Y-o-Y Increase in App MAU
	Digital Index <ul style="list-style-type: none">• Efficiency through digital servicing• 20% y-o-y increase in DI• Digital medical underwriting• AI driven document classifier	90% Digital Self-service	80% Auto Underwriting	1.84x Y-o-Y Increase in DIY Claims

AU - Monthly Active Users | DIY Renewals – Do It Yourself Renewals | *App users vs non app users cohort | AI – Artificial Intelligence | DI – Digital Index

Key Financials

(₹ Crore)	FY24	FY25
Retail premium	1,915	2,759
Group Premium	1,786	2,494
Gross written premium (without 1/n)	3,701	5,252
Gross written premium (with 1/n)	3,701	4,940
Revenue	3,450	4,622
Operating expenses (including claims)	3,632	4,616
Profit Before Tax (Without 1/n)	(182)	75
Profit Before Tax (With 1/n)	(182)	6

OUTLOOK

Looking ahead, we remain optimistic about the long-term growth prospects of the health insurance sector. Our differentiated business model will help us to be the fastest growing health insurer and gain market share. But for the change in regulatory guidelines, we were on track to achieve a combined ratio of 100% in FY26. However, our endeavour still remains to achieve a combined ratio of 100% at the earliest.

Management Discussion and Analysis (Contd.)

Stocks and Securities

Aditya Birla Money Limited (ABML) is a one-stop shop for customers for their entire investment and trading needs. ABML offer a full range of services related to investment in stocks, mutual funds, IPOs, SGBs, PMS, among others and trading in equity, commodity and currency derivatives. The product and service innovations enable differentiated experiences for customers

INDUSTRY STRUCTURE AND DEVELOPMENTS

The Indian broking industry witnessed a landmark year in FY25, marked by a two-phase narrative of exceptional growth and returns followed by regulatory moderation and global headwinds. During the first three quarters of the fiscal, the industry achieved record performance driven by buoyant primary and secondary market activity, robust retail participation and sustained inflows into equity mutual funds.

The retail broking business continues to improve its product offerings through digital initiatives. The rise of discount brokers has made it easier to invest in capital market products. Benefits in the form of zero brokerage, e-KYC, UPI integration and user-friendly platforms have made investing seamless and intuitive. It has taken investor participation to new highs in FY25, also reflecting the growing democratisation of capital markets in India. FY25 saw a record 4.11 Crore new demat accounts opened, a growth of 11% year-on-year, pushing the total to 19.24 Crore. On the primary market front, 78 mainboard IPOs and 239 SME IPOs cumulatively raised ₹ 1.72 Lakh Crore - surpassing the cumulative totals of the previous two years.

Retail investors continued to dominate market flows, supported by growing financial awareness and digital enablement. The number of active traders on the NSE increased nearly five-fold since FY2020, reaching approximately 5 Crore by October 2024. Mutual fund participation also saw substantial growth, with unique retail investors rising to more than 5 Crore and SIP registrations touched record highs. While aggressive FII outflows continued to challenge the Indian equity markets in H2FY25, domestic retail and institutional flows provided a resilient counterbalance, reinforcing the trend of localisation in market ownership. Despite headwinds from FPI outflows, regulatory intervention, geopolitical tensions and ongoing policy uncertainty, Indian markets displayed structural resilience as the benchmark indices managed to outperform most developed and emerging markets. For FY25, Nifty 50 gained ~5% while Nifty Midcap 100 was up 5.4% and Small cap index extended by 7.5%.

FINANCIAL PERFORMANCE

ABML's revenue from operations grew by 15% year-on-year to ₹ 448 Crore in FY25 mainly led by higher interest income, higher fees and commissions. The profit after tax grew by 40% year-on-year to ₹ 74 Crore in FY25.

OUTLOOK

RBI expects Inflation to average at 4% in FY26, assuming a normal monsoon. The Indian economy is expected to be one of the fastest growing major economies in FY26, mainly backed by strong domestic drivers and strengthening macroeconomic fundamentals. With softening commodity prices, India Inc is likely to witness some relief on the input cost, thereby driving its gross margins. Further, most companies have now adopted the risk of managing supply side challenges along with cost optimisation measures which can uplift their margins. Government's impetus on growth and capex and boosting domestic consumption was visible through a balanced Budget for FY26. It showcased a strong balance between fiscal prudence and consumption boost.

The India growth story remains one of the best over medium to long-term in a world overflowing with structural and demographic challenges. The government's strong impetus on growth and continued emphasis on infrastructure is visible through the capex allocation of ₹ 11.21 lakh Crore for FY26, i.e. 3.1% of GDP. Strong policy initiatives in the form of 'Aatmanirbhar Bharat', 'Make in India', 'Heal in India', 'Dekho Apna Desh' and PLI schemes are expected to take India to the next level of growth in the coming years.



Standalone financial performance

The standalone profit after tax excluding gain on sale of stake in subsidiaries grew by 15% year-on-year to ₹ 2,714 Crore in FY25. The return on equity, excluding one-offs and adjusted for dividend income and investments in subsidiaries, JVs and associates was 14.1% in FY25 (FY24: 15.8%). The total capital adequacy ratio was 18.22% and tier I ratio was 15.94% as of 31st March 2025. The debt-to-equity ratio was 4.41x and the standalone total net worth was ₹ 25,194 Crore as of 31st March 2025.

Profit and loss statement and key ratios

	(in ₹ Crore)		
Profit & Loss Statement	FY24	FY25	Y-o-Y
Interest income	12,134	14,029	
Fee and other income	777	1,004	
Total income	12,911	15,033	16%
Interest expense	6,469	7,981	
Net Interest income	6,442	7,052	9%
Dividend income	78	237	
Employee expenses	969	1,119	
Other expenses	1,050	1,078	
Total expenses	2,018	2,197	9%
Credit Provisioning	1,356	1,448	
Profit before tax	3,147	3,644	16%
Tax	778	930	
Profit after tax	2,369	2,714	15%
Gain on sale of stake in subsidiaries/associates (net of tax)	566	243	
Reported profit after tax	2,935	2,957	
Return on equity¹	15.8%	14.1%	

1. Excluding gain on stake sale and adjusted for dividend income and investments in subsidiaries, JVs and associates

Standalone balance sheet and key ratios

	(in ₹ Crore)	
	Mar-24	Mar-25
Loans	1,03,916	1,22,345
Investments	11,635	12,829
Other financial assets	1,379	2,870
Non-financial assets	1,138	1,256
Total assets	1,18,069	1,39,300
Borrowings & debt securities	92,292	1,11,136
Other financial liabilities	3,260	2,573
Non-financial liabilities	483	398
Net worth	22,034	25,194
Total liabilities and equity	1,18,069	1,39,300
Debt-to-equity	4.19	4.41
Tier 1 ratio	16.95%¹	15.94%
Total CRAR	18.97%¹	18.22%

1. unaudited

Management Discussion and Analysis (Contd.)

RISK MANAGEMENT

At ABCL and our subsidiaries, we attach great importance to the identification, measurement, and control of risks. All the functions are responsible for the management of risks. The Board of Directors and our Risk Management Committee monitor the process of risk management and give suitable directions to the management to adopt appropriate risk control measures. Traditional risk and control indicators serve an important purpose for financial institutions to determine their risk appetite. Technology has made it possible to use an increasing amount of data in analysing risk scenarios and identifying their possible impact on business strategies. At Aditya Birla Capital, we have created a framework that combines the traditional approach and modern data-driven approach to facilitate risk management. Against the backdrop of this credit environment and general macroeconomic factors playing out across sectors, we remain confident of our integrated risk and governance approach, which has demonstrated the capability to withstand economic and credit cycles, as well as dynamically adopt new scenarios and learnings into the risk and governance framework. We are well-positioned to accelerate our growth across all lines of business, given our strong risk architecture, coupled with our strong management capability, robust capital, liquidity management and high governance standards.

OPPORTUNITIES AND THREATS

Opportunities: The outlook for financial services remains promising due to structural growth drivers. NBFCs and housing finance firms benefit from increasing financial inclusion, digital adoption, and demand from underserved markets. Mutual funds are seeing a surge in retail participation, SIP growth, and product innovation. Life insurance has vast untapped potential in rural areas, supported by tax incentives and digital distribution. Health insurance is gaining traction post-COVID, with government schemes and tech-driven services enhancing accessibility. These trends present a fertile ground for innovation, expansion, and long-term value creation.

Threats: NBFCs, HFCs, mutual funds, life insurance, and health insurance companies continue to face a range of sector-specific threats. NBFCs remain challenged with asset quality pressures in specific segments such as retail unsecured and MFI. HFCs grapple with real estate volatility, regulatory tightening, and may face margin pressures due to falling interest rates. Mutual funds are vulnerable to market fluctuations, credit risk from stressed sectors, and shifting investor preferences. Life insurers face low policy persistency, investment volatility, evolving regulatory norms affecting product design and profitability and risk of increasing customer complaints from

mis-selling. Health insurers contend with rising claims inflation, fraud, regulatory constraints on pricing, and underwriting complexities in the post-pandemic environment. With increasing digital adoption, cyber security risk is a key vulnerability in financial services. The expanding scale of digital financial services, cloud-based infrastructure and interconnected systems across sectors has exponentially increased the cyberattack surface.

HUMAN RESOURCES

Material developments in Human Resources, including the Company's employee strength, are covered in the Board's Report.

INTERNAL CONTROL SYSTEMS

Our Company has in place an adequate internal audit framework to monitor the efficacy of internal controls with the objective of providing the Audit Committee and the Board of Directors an independent and reasonable assurance on the adequacy and effectiveness of the organisation's risk management, internal controls and governance processes. The framework is commensurate with the nature of the business and the size, scale, and complexity of its operations. The internal audit plan is developed based on the risk profile of business activities of the organisation. The audit plan covers process audits of different functions and is approved by the Audit Committee, which regularly reviews compliance.



CAUTIONARY STATEMENT

Certain statements made in this Management discussion and analysis may not be based on historical information or facts and may be 'forward-looking statements' within the meaning of applicable securities laws and regulations, including, but not limited to, those relating to general business plans and strategy of Aditya Birla Capital Limited ('ABCL' or 'Our Company'), outlook and growth prospects, competition and regulatory environment, and the management's current views and assumptions which may not remain constant due to risks and uncertainties and hence, actual

results may differ materially from these forwardlooking statements. This Management discussion and analysis does not constitute a prospectus, offering circular or offering memorandum, or an offer to acquire any of our Company's equity shares or any other security, and should not be considered as a recommendation that any investor should subscribe for or purchase any of our Company's shares. Our Company, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to the fairness, accuracy, completeness or correctness of any

information or opinions contained herein. Our Company assumes no responsibility to publicly amend, modify or revise any forward-looking statements based on any subsequent developments, information or events or otherwise. Unless otherwise stated in this Management discussion and analysis, the information contained herein is based on the management information and estimates. The financial figures have been rounded off to the nearest Rupee One Crore. The events and developments up to 31st March 2025 have been covered in the Management discussion and analysis.

Board's Report

Dear Members,

The Board of Directors of Aditya Birla Capital Limited ("your Company" or "the Company" or "ABCL") is pleased to present the 18th (Eighteenth) Annual Report and the Audited Financial Statements (Standalone and Consolidated) of the Company for the financial year ended 31st March 2025 ("financial year under review").

During the year under review, National Company Law Tribunal, Ahmedabad Bench approved the Scheme of Amalgamation of Aditya Birla Finance Limited, a wholly owned subsidiary of the Company, with the Company. As per the Scheme, the Appointed Date was 1st April 2024. Accordingly, the details in the Board's Report reflects the financial and operational details of the combined entity, wherever applicable.

FINANCIAL SUMMARY AND HIGHLIGHTS

The highlights of the Standalone and Consolidated Financial Statements are detailed hereunder.

The Company's financial performance for the financial year ended 31st March 2025 as compared to the previous financial year ended 31st March 2024, is summarised below:

PARTICULARS	STANDALONE		CONSOLIDATED	
	2024-25	2023-24	2024-25	2023-24
(₹ Crore)				
Continuing Operations				
Revenue from Operations	15,418.68	13,361.79	40,589.98	33,940.84
Profit before share of Associate and Joint Venture Companies and Tax	3,926.80	3,782.41	4,426.04	4,211.02
Share of Profit of Associate and Joint Venture Companies	-	-	416.80	303.91
Profit / (Loss) Before Tax	3,926.80	3,782.41	4,842.84	4,514.93
Tax Expense	969.58	847.26	1,460.95	1,126.65
Profit / (Loss) After Tax	2,957.22	2,935.15	3,381.89	3,388.28
Discontinued Operations				
Profit Before Tax from Discontinued Operations	-	-	36.96	67.43
Tax Expenses of Discontinued Operations	-	-	8.96	16.82
Profit After Tax from Discontinued operations	-	-	28.00	50.61
Profit After Tax from Total Operations	-	-	3,409.89	3,438.89
Profit / (Loss) after Tax from Continuing Operations Attributable to:				
Owners of the Company	2,957.22	2,935.15	3,318.32	3,309.67
Non-Controlling Interests	-	-	63.57	78.61
Profit / (Loss) after Tax from Total Operations Attributable to:				
Owners of the Company	2,957.22	2,935.15	3,332.32	3,334.98
Non-Controlling Interests	-	-	77.57	103.91
Other Comprehensive Income from Total Operation Attributable to:				
Owners of the Company	(54.32)	(14.49)	(25.84)	20.94
Non-Controlling Interests	-	-	14.85	35.79
Total Comprehensive Income from Total Operation Attributable to:				
Owners of the Company	2,902.90	2,920.66	3,306.48	3,355.92
Non-Controlling Interests	-	-	92.42	139.70

The above figures are extracted from the Standalone and Consolidated Financial Statements.

RESULTS OF OPERATIONS AND THE STATE OF COMPANY'S AFFAIRS

Standalone Performance (including erstwhile ABFL)

For the financial year ended 31st March 2025, revenue of the Company was ₹ 15,419 Crore. The profit after tax¹ (excluding one off) of the Company grew by 15 % at ₹ 2,714 Crore.

1. Excluding gain on sale of entire stake of Aditya Birla Insurance Brokers Limited and sale of partial shares in Aditya Birla Sun Life AMC Limited.



Consolidated Performance

- Consolidated Segment Revenue ¹: ₹ 47,369 Crore (grew 20% year on year)
- Consolidated Net Profit (excluding one off) ²: ₹ 3,142 Crore (grew 8% year on year)
- Overall, AUM across asset management, life insurance and health insurance at over ₹ 5.11 Lakh Crore (grew 17% year on year)
- Overall lending book [Non-Banking Financial Company ("NBFC") and Housing Finance] at ₹ 1.57 lakh crore (grew 27% year on year)
- Gross premium (across Life and Health Insurance) at ₹ 25,579 Crore (grew 22% year on year)

The financial results of the Company and its Subsidiaries and Associate(s) are elaborated upon in the Management Discussion and Analysis Report, which forms part of this Annual Report.

ACCOUNTING METHOD

The Standalone and consolidated Financial Statements of the Company have been prepared in accordance with Indian Accounting Standards as notified under Sections 129 and 133 of the Act read with the Companies (Accounts) Rules, 2014, as amended and other relevant provisions of the Act.

In accordance with the provisions of the Act, applicable Accounting Standards, the SEBI Listing Regulations, the Audited Standalone and Consolidated Financial Statements of the Company for the financial year ended 31st March 2025, together with the Auditors' Report form part of this Annual Report.

The Audited Financial Statements (including the Consolidated Financial Statements) of the Company as stated above and the Financial Statements of each of the Subsidiaries of the Company, whose financials are consolidated with that of the Company, are available on the Company's website at <https://www.adityabirlacapital.com/Investor-Relations>.

MATERIAL EVENTS DURING THE YEAR

The Company was registered with Reserve Bank of India ("RBI") bearing registration no. B.01.00555, dated 6th July 2017 under Section 45-IA of the Reserve Bank of India Act, 1934 ("RBI Act") and Master Direction – Core Investment Companies (Reserve Bank) Directions, 2016 as amended ("RBI Master Directions") as a Systemically Important Core Investment Company ("CIC") and was primarily a holding company, holding investments in

its subsidiaries and other group companies and carried out only such activities as were permitted under the Directions issued by RBI for CICs.

The Board of Directors of the Company, at its Meeting held on 11th March 2024, approved the Scheme of Amalgamation of Aditya Birla Finance Limited ("ABFL"), Amalgamating Company – a wholly owned subsidiary of the Company with the Company and their respective shareholders and creditors under Sections 230 to 232 of the Companies Act, 2013 and other applicable provisions of the Companies Act, 2013 read with rules made thereunder ("Scheme of Amalgamation/the Scheme").

The Scheme of Amalgamation was approved by the shareholders of the Company at the National Company Law Tribunal ("NCLT") convened meeting of the Company which was held on 7th January 2025. Subsequently, the Hon'ble NCLT vide its Order dated 24th March 2025, sanctioned the Scheme.

Further, upon receipt of all requisite approvals, ABFL and the Company filed the relevant e-forms with the Registrar of Companies on 1st April 2025. Accordingly, the Scheme became effective on 1st April 2025 ("Effective Date") and ABFL has been amalgamated with the Company from the Effective Date. As per the Scheme, the Appointed Date was 1st April 2024.

In view of the Scheme becoming effective and as per its terms:

1. The Company is carrying on all the business activities undertaken by erstwhile ABFL as an Non-Banking Financial Company – Investment and Credit Company ("NBFC-ICC"). From the Appointed Date to the Effective Date, the said businesses were carried on by ABFL for and on behalf of and in trust for the Company.
2. All the equity shares of ABFL held by the Company stood cancelled without any further application, act or deed.
3. The holders of Non-Convertible Debentures ("NCDs") and Commercial Paper ("CPs") of ABFL became holders of NCDs and CPs of the Company on the same terms and conditions (including same rights, interests and benefits).

ABCL was earlier registered with the RBI as a NBFC – CIC and has made an application to RBI for obtaining a Certificate of Registration as an NBFC – ICC and the registration is awaited. As per the No Objection Certificate received from RBI for the Scheme, ABCL is permitted to operate as an NBFC – ICC in the interim. Post effectiveness of the Scheme, the Company is carrying on the business of lending, financing and distributing insurance, financial products etc. to retail, High Net-worth

1. Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management, wellness business and health insurance are not consolidated and included under equity accounting

2. Excluding gain on sale of entire stake of Aditya Birla Insurance Brokers Limited and sale of partial shares in Aditya Birla Sun Life AMC Limited.

Board's Report (Contd.)

Individuals ("HNI"), ultra HNI, Micro, Small and Medium Enterprises ("MSME") and corporate customers across India.

During the year, the Company has received the Certificate of Registration ("CoR") from Association of Mutual Funds of India ("AMFI") to carry on activities as an AMFI registered Mutual Fund Advisor.

Further, the Company also obtained Corporate Agent (Composite) License on 21st April 2025 from Insurance Regulatory and Development Authority of India ("IRDAI") for distribution of insurance products.

HOLDING/ SUBSIDIARIES/ JOINT VENTURES/ ASSOCIATES COMPANIES

Holding Company

During the financial year under review, Grasim Industries Limited ("Grasim") continued to remain the Holding Company of the Company. The securities of Grasim are listed on the following exchanges:

- BSE Limited
- National Stock Exchange of India Limited
- Luxembourg Stock Exchange (Global Depositary Receipts / GDRs)

As per Regulation 16(1)(c) of SEBI Listing Regulations, the Company is considered as a Material Subsidiary of Grasim.

Subsidiaries and Associates

As on 31st March 2025, the Company had 13 (Thirteen) Subsidiaries and 2 (two) Associate companies.

ABCL and its subsidiaries are subject to regulations by authorities such as the RBI, the Securities and Exchange Board of India ("SEBI"), the National Housing Bank ("NHB"), the Association of Mutual Funds of India ("AMFI"), the Insurance Regulatory and Development Authority of India ("IRDAI") and Pension Fund Regulatory and Development Authority ("PFRDA").

The provisions of Regulations 24 and 24A of SEBI Listing Regulations, with reference to Subsidiaries were duly complied with to the extent applicable.

During the financial year under review, the major changes with respect to the Subsidiaries and Associate(s) of the Company were as under:

- a) Scheme of Amalgamation between Aditya Birla Money Insurance Advisory Services Limited ("ABMIASL"), Aditya Birla Money Mart Limited ("ABMML") and Aditya Birla Capital

Technology Services Limited ("ABCTSL") with Aditya Birla Financial Shared Services Limited ("ABFSSL"), all wholly owned subsidiaries of the Company was filed with Hon'ble National Company Law Tribunal ("NCLT"), Ahmedabad Bench on 13th December 2023. The NCLT vide its order dated 2nd July 2024 has sanctioned the said scheme.

- b) The Company has sold its entire stake of 50.002% in Aditya Birla Insurance Brokers Limited ("ABIBL") to Edme Services Private Limited, part of the Samara Capital Group and an affiliate of Samara Alternate Investment Fund on 30th August 2024 and accordingly, ABIBL has ceased to be a Subsidiary of the Company w.e.f. 30th August 2024.
- c) Pursuant to the SEBI guidelines and in order to achieve Minimum Public Shareholding (MPS) of 25% in Aditya Birla Sun Life AMC Limited ("ABSLAMC") within three years of its listing, the Company during the year ended 31st March 2024 had sold 1,39,94,199 Equity Shares of Aditya Birla Sun Life AMC Limited ("ABSLAMC") representing 4.86% of the issued and paid-up equity share capital of ABSLAMC. Subsequently, during the financial year ended 31st March 2025, the Company has further sold 3,90,728 Equity Shares of ABSLAMC, representing 0.14% of the issued and paid-up equity share capital of ABSLAMC, in the open market. As on 31st March 2025, the shareholding of the Company in ABSLAMC stands at 44.94%.
- d) The Scheme of Amalgamation of ABFL (wholly owned subsidiary of the Company) with the Company was sanctioned by the Hon'ble NCLT vide its Order dated 24th March 2025.

MATERIAL SUBSIDIARIES

As required under Regulations 16(1)(c) of the SEBI Listing Regulations, the Board has approved and adopted the Policy for determining Material Subsidiaries. The Policy is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

For the period ended 31st March 2025, Aditya Birla Sun Life Insurance Company Limited, Aditya Birla Housing Finance Limited and Aditya Birla Finance Limited are Material Subsidiaries of the Company as per Regulation 16(1)(c) of the SEBI Listing Regulations.

Post effectiveness of the Scheme of Amalgamation with effect from 1st April 2025, since ABFL stands dissolved without being wound up, ABFL has ceased to be a Material Subsidiary of the Company as per Regulation 16(1)(c) of the SEBI Listing Regulations.



RBI REGULATIONS

The Company has complied with all the regulations of RBI to the extent applicable.

TRANSFER TO RESERVES

For the financial year ended 31st March 2025 an amount of ₹ 656.13 Crore was transferred to Special Reserve in terms of Section 45-IC of the RBI Act.

SHARE CAPITAL

Post effectiveness of the Scheme of Amalgamation w.e.f. 1st April 2025, the authorised share capital of the Company has been reclassified, altered and increased without any further act, instrument or deed, such that the authorised share capital of the Company is ₹ 62,80,00,00,000 (Rupees Six Thousand Two Hundred and Eighty Crore) divided into 5,28,00,00,000 (Five Hundred and Twenty Eighty Crore) equity shares of ₹ 10 (Rupees Ten) each and 1,00,00,00,000 (One Hundred Crore) preference shares of ₹ 10 (Rupees Ten) each.

As on 31st March 2025, the Company's paid-up Equity Share Capital was ₹ 26,07,01,08,220 divided into 2,60,70,10,822 Equity Shares of ₹10 each.

During the financial year under review, the paid-up Equity Share Capital of the Company increased in the following manner:

Particulars	No. of shares	Amount in ₹
Paid up equity share capital as on 31 st March 2024	2,60,00,21,884	26,00,02,18,840
Details of Issue / Allotment of equity shares during the year		
Equity Shares allotted pursuant to exercise of Stock Options, and Restricted Stock Units granted under ABCL Employee Stock Option Scheme 2017	61,37,551	6,13,75,510
Equity Shares allotted pursuant to exercise of Stock Options, Restricted Stock Units and Performance Stock Units granted under Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2022 (ABCL Scheme 2022)	8,51,387	85,13,870
Paid up equity share capital as on 31st March 2025	2,60,70,10,822	26,07,01,08,220

Mr. Santosh Haldankar, Company Secretary of the Company has been appointed as the Nodal Officer and Mr. Pramod Bohra, Vice President, has been appointed as the Deputy Nodal Officer for and on behalf of the Company for the purpose of verification of claims and co-ordination with Investor Education and Protection Fund Authority pursuant to provisions of IEPF (Accounting, Audit, Transfer and Refund) Rules, 2016.

Their details are available on the website of the Company at <https://www.adityabirlacapital.com/investor-relations/shareholder-centre>.

DEPOSITORY

As on 31st March 2025, out of the Company's paid-up Equity Share Capital comprising of 2,60,70,10,822 Equity Shares of

DIVIDEND

The Directors do not recommend any dividend for the financial year under review. In terms of the provisions of Regulation 43A of the SEBI Listing Regulations, the Company has formulated and adopted a Dividend Distribution Policy. The Policy is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

which, 2,59,97,67,077 Equity Shares (99.72%) were held in dematerialised mode.

The Company's Equity Shares are compulsorily tradable in electronic form. As per Regulation 40 (1) of SEBI Listing Regulations read with Master Circular SEBI/HO/MIRSD/POD-1/P/CIR/2024/37 dated 7th May 2024, requests for effecting transfer of securities are not processed unless the securities are held in the dematerialised form with the depositories.

Further, transmission or transposition of securities held in physical or dematerialised form is also effected only in dematerialised form.

Therefore, Members holding securities in physical form are requested to take necessary action to dematerialise their holdings.

Board's Report (Contd.)

RESOURCE MOBILISATION**Funding Profile and Liquidity Management**

During FY 2024-25, erstwhile ABFL continued to strengthen its funding profile through a diversified mix of borrowing instruments and counterparties. Erstwhile ABFL successfully raised long-term funds aggregating to ₹39,034 Crore, comprising of ₹23,293 Crore from banks, ₹12,005 Crore through Debentures, ₹ 3,228 Crore through External Commercial Borrowing ("ECB") and ₹ 508 Crore through Inter-Corporate Borrowing (ICB).

As on 31st March 2025, the Company's total outstanding debt at amortised cost stood at ₹1,11,136 Crore as compared to ₹92,292 Crore as on 31st March 2024.

Issuance of Debenture in FY 2024-25

During the year, the erstwhile ABFL issued and allotted the following Non-Convertible Debentures (NCDs) on private placement basis:

- ₹10,584 Crore of Secured, Rated, Listed, Redeemable NCDs;
- ₹1,019 Crore of Unsecured, Rated, Listed, Redeemable Subordinated NCDs (Tier II capital);
- ₹ 353 Crore of Unsecured, Rated, Listed, Taxable, Redeemable Perpetual NCDs. (Tier I capital).

All NCDs are listed on the Wholesale Debt Market Segment of both the National Stock Exchange of India Limited and BSE Limited.

Additionally, the erstwhile ABFL received ₹49 Crore (₹1.40 Lakh each on 3,500 Debentures) as the fifth call on partly paid-up NCDs originally issued in FY 2020-21.

Further, proceeds from all debenture issuances were utilised in accordance with the stated objectives outlined in the respective issue document.

Commercial Paper in FY 2024-25

During FY 2024-25, the erstwhile ABFL issued Commercial Paper (CP) aggregating to ₹29,130 crore. As on 31st March 2025, the outstanding CP stood at ₹7,445 crore.

Liquidity Management

The Company follows a proactive approach to Liquidity Risk Management, aligned with regulatory requirements and internal risk appetite. In compliance with the RBI's guidelines effective 1st December 2024, the Company has maintained a Liquidity Coverage Ratio (LCR) of 100% by holding High-Quality Liquid Assets (HQLA) such as Government Securities, Treasury Bills, and cash balances.

To further enhance resilience, the Company conducts regular stress testing of its cash flow positions to assess the adequacy of liquidity buffers and plan for additional bank lines.

The Company remains focused on expanding its funding base by onboarding new investors and lenders. This strategy not only strengthens market access but also enhances pricing efficiency and reduces dependency on a concentrated set of counterparties.

INVESTMENT IN SUBSIDIARIES AND ASSOCIATE(S)

During the year under review, the Company has subscribed to Equity Share Capital in the following Subsidiaries/ Associate(s):

Name of Subsidiary	Amount of capital infused (Equity Shares) (₹ in Cr)
Aditya Birla Housing Finance Limited	1,200
Aditya Birla Finance Limited (ABFL)*	500
Aditya Birla Capital Digital Limited	460
Aditya Birla Health Insurance Co. Limited	183.55
Aditya Birla Sun Life Insurance Company Limited	158.61
Aditya Birla Wellness Private Limited	7.14
TOTAL	2,509.30

*Post effectiveness of the Scheme of Amalgamation with effect from 1st April 2025, ABFL stands dissolved without being wound up and ABFL ceased to be a Material Subsidiary of the Company



CREDIT RATING

Pursuant to the Scheme of Amalgamation, the debt instruments of ABFL have become the debt instruments of the Company post compliance with all regulatory requirements. Further, the ratings assigned to such debt instruments remained same post amalgamation. CRISIL Ratings Limited ("CRISIL") & India Ratings and Research Private Limited ("India Ratings") and ICRA Limited ("ICRA") have reviewed and reaffirmed the ratings (including ABFL) as stated below:

(₹ in Crore)						
Facility	CRISIL	Rated Amount	ICRA	Rated Amount	India Rating	Rated Amount
Commercial Paper	CRISIL A1+	11,900.00	ICRA A1+	20,900.00	IND A1+	15,000.00
Non-Convertible Debentures	CRISIL AAA Stable	81,200.00	ICRA AAA Stable	43,962.10	IND AAA Stable	30,906.60
Subordinate Bonds	CRISIL AAA Stable	3,000.00	ICRA AAA Stable	7,805.00	IND AAA Stable	4,150.00
Market Linked Debentures	NA	NA	NA	NA	IND PP- MLD AAA Stable	1,523.30
Bank Lines	CRISIL AAA Stable	2,000.00	ICRA A1+ / ICRA AAA Stable	90,000.00	IND AAA Stable	70,000.00
Perpetual Debt	CRISIL AA+ Stable	1,000.00	ICRA AA+ Stable	700.00	IND AA+ Stable	700.00
NCD - Public Issue	NA	NA	ICRA AAA Stable	15,000.00	IND AAA Stable	4,000.00
NCD - Unsecured	NA	NA	ICRA AAA Stable	1,500.00	NA	NA

All the above ratings indicate a high degree of safety with regard to timely payment of interest and principal. There has been no revision in any of the above credit ratings during the year under review.

PUBLIC DEPOSITS

The Company has not accepted any deposits from the public during the financial year under review in accordance with Section 73 of the Act read with the Companies (Acceptance of Deposits) Rules, 2014.

PARTICULARS OF LOANS GIVEN, INVESTMENT MADE, GUARANTEES GIVEN OR SECURITY PROVIDED

Pursuant to provisions of Section 186 (11) of the Act, the Company being a Non-Banking Finance Company (NBFC) registered with the RBI and engaged in the business of giving loans, is exempted from the provisions of the said Section. Thus, the provisions of Section 186 except sub-section (1) of the Act are not applicable to the Company.

CONSERVATION OF ENERGY & TECHNOLOGY ABSORPTION

Particulars regarding conservation of energy and technology absorption as required to be disclosed pursuant to provision of Section 134(3)(m) of the Act read with Rule 8(3) of the Companies (Accounts) Rules, 2014 are not relevant to its activities.

However, some of the steps taken by the Company along with its Subsidiaries/ Associate(s) for conservation of energy include:

- The Company and its Subsidiaries/ Associate(s) are committed to reducing negative environmental impact.
- The Company along with Subsidiaries/ Associate(s) tied up with ViaGreen, an organisation that helps in waste management and recycling.
- Most of the offices of the Company and its Subsidiaries/ Associate(s) have installed LED lights making them very energy-efficient. Rooftop solar panel has been installed at Pune, Bengaluru and Noida branch offices.
- As a step towards further reducing the environmental impact, the documents for Board and Committee meetings of the Company and its Subsidiaries/ Associate(s) are transmitted electronically using a secure web-based application, thereby saving paper.
- The energy saving measures taken also include selecting and designing offices to facilitate maximum natural light utilisation, video-conferencing facilities across all offices to reduce the need of employee travel, digital learning initiatives for employees, optimised usage of lights and continuous monitoring and control of the operations of the air conditioning equipment as well as elimination of non-recyclable plastic in offices.

FOREIGN EXCHANGE EARNINGS AND OUTGO

There were no foreign exchange earnings during the financial year under review as well as during the previous financial year. The foreign exchange outgo during the financial year under review was ₹ 66.61 Crore as compared to ₹ 3.34 Crore, during the previous financial year.

Board's Report (Contd.)

PARTICULARS OF EMPLOYEES

Disclosures pertaining to remuneration and other details, as required under Section 197(12) of the Act, read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, are attached as **Annexure I** to this report.

Details as required under Section 197(12) of the Act, read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, with respect to information of employees of the Company will be provided upon request by a Member. In terms of the provisions of Section 136(1) of the Act, the Annual Report is being sent to all the Members of the Company whose email address(es) are registered with the Company/ Depository Participants via electronic mode, excluding the aforesaid Annexure which shall be made available for inspection by the Members via electronic mode. Pursuant to the provisions of Regulation 36(1)(b), a letter providing the web-link, including the exact path, where the complete details of the Annual Report 2024-25 are available, is being sent to those Members who have not registered their email addresses. Also, if any Member is interested in obtaining a copy thereof, the Member may write to the Company Secretary at the Registered Office of the Company in this regard or send an email to abc.secretarial@adityabirlacapital.com.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT

The Company forms part of the top 1000 listed entities on BSE and NSE as on 31st March 2025. Accordingly, pursuant to Regulation 34(2) of SEBI Listing Regulations, Business Responsibility and Sustainability Report ("BRSR") of the Company for FY 2024-25 forms part of this Annual Report.

The Company had undergone an independent assurance of the BRSR for FY 2024-25. The BRSR along with the assurance statement provided by DNV Business Assurance India Private Limited (Assurance Provider) confirming reasonable assurance of Core attributes of the Business Responsibility and Sustainability Report of the Company for FY 2024-25 is also available on the Company's website at <https://www.adityabirlacapital.com/%20investor-relations/financial-reports>.

MATERIAL CHANGES AND COMMITMENTS AFFECTING FINANCIAL POSITION OF THE COMPANY

There were no material changes and commitments affecting the financial position of the Company from the end of the financial year up to the date of this Report except as stated above under the Section "Material Events during the Year".

CHANGE IN NATURE OF BUSINESS

During the financial year under review, there has been no change in the nature of business of the Company.

Post effectiveness of Scheme of Amalgamation of ABFL with ABCL i.e. w.e.f. 1st April 2025, ABCL is carrying on all the businesses of erstwhile ABFL as an NBFC - ICC.

EMPLOYEE STOCK OPTION PLAN**Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2022**

The Company has adopted "Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2022" ("Scheme 2022") for the benefit of the employees of the Company and its Subsidiaries, Associates and Group companies.

Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2017 and ABCL Incentive Scheme for Stock Options and Restricted Stock Units – 2017

The Company also adopted "Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2017" ("Scheme 2017") for the benefit of the employees of the Company and its Subsidiaries and "ABCL Incentive Scheme for Stock Options and Restricted Stock Units – 2017" ("ABCL Incentive Scheme") pursuant to the Composite Scheme of Arrangement between erstwhile Aditya Birla Nuvo Limited and Grasim Industries Limited and the Company and their respective Shareholders and Creditors.

The aforesaid schemes i.e. Scheme 2022, Scheme 2017 and ABCL Incentive Scheme are hereinafter collectively referred to as the "ESOP Schemes".

The aforesaid ESOP Schemes are in compliance with the SEBI (Share Based Employee Benefits) Regulations, 2014 which have been repealed and replaced by the SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021.

Pursuant to the Scheme of Amalgamation becoming effective, the allocation of equity shares of the Amalgamated Company to be issued towards the Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2022 stands increased from the existing limit of 1.7% to 5% of the fully diluted paid up capital of the Company.

Aditya Birla Capital Limited Stock Appreciation Rights Scheme 2019

The Company also adopted "Aditya Birla Capital Limited Stock Appreciation Rights Scheme 2019" ("SARs Scheme 2019"), which is a cash-based plan linked to the actual stock price movement over the plan tenure.

Further details on the ESOP Schemes and the SARs Scheme 2019 are provided in the Corporate Governance Report which forms part of this Annual Report.



The details/disclosure(s) on the aforesaid ESOP Schemes as required to be disclosed under the SEBI (SBEB) Regulations are available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/financial-reports>.

Further, in accordance with Regulation 13 of the SEBI (Share Based Employee Benefits And Sweat Equity) Regulations, 2021, certificates issued by the Secretarial Auditors on the implementation of the ESOP Schemes will be made available via electronic mode at the ensuing 18th (Eighteenth) Annual General Meeting ("AGM") of the Company for inspection by the Members.

MANAGEMENT DISCUSSION AND ANALYSIS

Pursuant to Regulation 34(2) of SEBI Listing Regulations, the Management Discussion and Analysis Report for the financial year under review forms part of this Annual Report.

CORPORATE GOVERNANCE REPORT

The Corporate Governance Report as stipulated under Regulation 34(3) read with Schedule V of the SEBI Listing Regulations forms part of this Annual Report. The requisite certificate from M/s. N. L. Bhatia & Associates, Practising Company Secretaries (UIN: P1996MH055800) on compliance with the requirements of Corporate Governance forms part of this Annual Report.

STATEMENT CONTAINING SALIENT FEATURES OF THE FINANCIAL STATEMENTS OF SUBSIDIARY AND ASSOCIATE COMPANIES

A report on the performance and financial position of each of the Company's Subsidiary and Associate companies as per Section 129(3) of the Act read with the Companies (Accounts) Rules, 2014, in the prescribed Form AOC-1 is attached as **Annexure II** to the Board's Report.

RISK MANAGEMENT

Risk Management of the Company (including erstwhile ABFL) is at the core of our business and ensuring we have the right risk-return trade-off in line with our risk appetite is the essence of our risk management while looking to optimise the returns that go with that risk. The Company has a robust Risk Management framework which proactively addresses risks while looking to optimise the returns that go with that risk.

The Board has constituted a Risk Management Committee as required under Regulation 21 of the SEBI Listing Regulations and RBI Master Directions to frame, implement and monitor the risk management plan of the Company. The objectives and scope of the Risk Management Committee broadly include: risk identification; risk assessment; risk response & risk management strategy; and risk monitoring, communication and reporting with the objective to contain the negative impact of unmitigated risks on profitability and capital. The Company is exposed to various risks that are inherent to lending business.

Over the years, the Company have built a strong Risk Management Framework supported by well-established policies and procedures and a talented pool of Risk Professionals. The Company was able to face the unprecedented challenges faced in the previous few years and emerged stronger during these turbulent times due to some of these policies and framework.

The Company faces potential risks, which can be classified as credit risk, liquidity risk, operational risk, market risk and IT risk. Creating awareness of the risks faced by the organisation is an important way to manage risk and accordingly, the Company makes all efforts to create an environment of risk awareness at all levels.

The Company has policies and procedures in place to identify, measure, assess, monitor, and manage these risks systematically across all its lines of businesses. The Company continually upgrades necessary security measures, including cybersecurity measures, to ensure mitigation of cyber threats and risks.

Risk management in the Company is an independent function, in the context of separation of roles of credit origination (duty cast on the business functions) and evaluation and assessment (duty cast on the credit risk function) to ensure the independence of risk measurement, monitoring and control functions. This framework also enables business units at the operating level, with the use of technology, to identify opportunities to lend which fall within the risk appetite of the Company.

The various risks across the Company are monitored and reviewed through the Risk Management Committee (RMC) of the Board – the apex body for risk management and the Executive Level Committees, which meet periodically. Some of the executive level committees are the Asset Liability Management Committee (ALCO) (managing the liquidity risk and interest rate risk), Credit Committees and Investment Committees (to approve credit proposals and investment proposals), Product Approval Committee (to approve any new product being offered) Operational Risk Management Committee (to identify, measure and monitor operational risks in the business) and IT Strategy Committee (to oversee the robustness of the IT systems and policies to manage cyber threats).

Credit Committees not only approves counter-party credit exposures in line with the delegation of authority assigned by the Board of Directors but also focus on post sanction monitoring. These Committees also review the credit portfolios, non-performing loans, accounts under watch, over dues and incremental sanctions on an on-going basis.

The Audit Committee of the Board provides direction to and monitors the quality of the internal audit function and controls and also monitors compliance with observation reports of RBI, other regulators and internal & statutory auditors.

Board's Report (Contd.)

1. **Credit Risk** – The Company has put in place robust credit appraisal, assessment, approval frameworks in place for identification, measurement, monitoring and controlling risks. ABCL has an early warning monitoring mechanism to facilitate early identification of stress and mitigation thereof. The Company tracks all key variables of portfolio including - Key financial indicators, bounces, NPA accounts, covenants and documentation. Overall tracking happens across all credit portfolios across all segments, including monitoring of early warning signals, identifies portfolio trends and generates portfolio level MIS, covering various credit quality indicators. All key variables of portfolios get duly presented & discussed in Risk Management Committee of the Company.
2. **Market Risk** – Market risk is managed through a comprehensive Board-approved Investment Policy. The Company maintains an investment book of Fixed Income Instruments, mostly Corporate Bonds / PSU Bonds and is managed through the investment policy which caps exposure to various securities through stringent trading risk limits/triggers, concentration risks and Mark to Market thresholds.
3. **Operational Risk** – Operational Risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or external events. While ultimate responsibility for Operational Risk Management (ORM) lies with the Board, the Board has delegated this responsibility to the Risk Management Committee (RMC) of the Board. A dedicated Operational Risk Management Committee (ORMC) maintains oversight over ORM and provides periodic updates to RMC. ORMC in turn is supported by an independent ORM Function that is responsible for designing and deploying ORM framework and processes that help Business and Support functions in identification and management of risks on proactive basis, ongoing review of systems and controls through risk and control self-assessment (RCSA), timely reporting of operational loss events and near miss events and its analysis for remediation, monitoring of Key Risk Indicators (KRIs) and issue and action management on an ongoing basis. ORM Function works closely with all Businesses and Support Functions to facilitate implementation of ORM processes. Since a strong risk culture is a pre-requisite for effective ORM, ORM Function also ensures on-going ORM training and awareness.

The Company during the financial year ended 31st March 2025, had conducted online training to enhance the awareness of operational risk.

4. **Liquidity Risk** – ABCL has a robust Liquidity Risk Management Framework. Efficient management of Assets

and Liabilities (ALM) is vital for sustainable growth of business for the Company. ALCO monitors the ALM position at monthly intervals and strives to proactively review the market dynamics, capturing the signals emanating from there and assessing the regulatory requirements to ensure stakeholder value creation. The ALCO also monitors the contractual repayments of liabilities and actuarial repayment of the loans and advances to arrive at the bucket level gap between inflows and outflows.

5. **Fraud Risk** – In alignment with RBI's Master Directions on Fraud Risk Management (2024), the Company constituted the Special Committee of the Board for Monitoring and Follow-up of cases of Frauds (SCBMF) and Fraud Risk Management Committee (FRMC), and enhancing its Whistle Blower mechanism. A robust Early Warning System (EWS) was rolled out using external data sources and automation triggers to flag early detection of risks. Key preventive measures included integration of the Hunter platform, Screening & Sampling (S&S), and advanced analytics. A structured, time-bound investigation process ensured fair classification through Show Cause Notices, hearings, and Reasoned Orders, with frauds reported to RBI within the prescribed 14-day timeline. Staff accountability was enforced through disciplinary action and a zero-tolerance approach. Awareness and training programs, including Fraud Awareness Week 2024 and gamified modules, were conducted across the organisation to foster a vigilant and compliant fraud risk culture.

6. Information Technology and Cybersecurity Risk

Risks associated with and arising from potential adverse outcomes or disruptions stemming from technology-related factors, such as software vulnerabilities, hardware failures, cybersecurity threats, or technological changes. Technology risk can arise from internal factors (such as system resiliency gaps, change management, inadequate governance and inadequate IT workforce skillsets); or from external factors (such as cyber-threats and third-party vendor) i.e. risk of cyber-attacks on the systems through hacking, phishing, ransomware and other means, resulting in disruption of the services or theft or leak of sensitive internal data or customer information.

The Company has well defined policies, frameworks, procedures, templates, and risk assessment methodology for IT risk management. The framework enables risk assessment of IT solutions, entities providing IT and related services and new technology and digital implementation. The cyber security threat including data privacy issue gets assessed basis the framework - Identify, Prevent/Protect,



Detect, Respond and Recover. Further controls such as firewalls, anti-malware, anti-advance persistent threats, data loss prevention, Red Teaming, Intrusion prevention/detection, digital rights management, 24*7 security operation centre, and forensics solutions, that has been put in place.

The Company ensures alignment of Business and IT Strategies to provide services and superior customer experience. Making extensive progress on some of the key initiatives that are part of our technology transformation agenda. The key initiatives are Infrastructure stability, Disaster Recovery Resiliency, Security enhancements and monitoring mechanisms. Adapting and updating Cyber Defence framework to further augment cyber defence capabilities to counter new-age threats. Increase information security awareness among employees and customers through specific programmes and communications.

Business Continuity

The Company has a well-documented Business Continuity Management Programme which has been designed to ensure continuity of critical processes during any disruption. A robust Disaster Recovery Framework has been put in place to manage business and technology interruption risk, ensure uninterrupted operations and service to customers. The Company also has a business continuity policy to have a planned response in the event of any contingency, ensuring recovery of critical activities at agreed levels within agreed timeframe, thereby complying with various regulatory requirements and minimising the potential business impact on the Company. All the business-critical processes are tested in a timely manner for Business continuity.

In view of the increased move to digital and adoption of new technologies, there was a continued focus on Cyber Security and the Company continued to invest in a strong Cyber Defence Programme.

The Risk Management teams of the Company are continuously scanning the internal and external environment to identify Risks and also to capitalise upon the opportunities presented in the environment.

CONTRACTS AND ARRANGEMENTS WITH RELATED PARTIES

During the financial year under review, all transactions entered into by the Company with related parties were in ordinary course of business and on arm's length basis and were not considered material as per the provisions of Section 188 of the Act read with the Companies (Meetings of Board and its Powers) Rules, 2014. Hence, disclosure in Form AOC-2 under Section 134(3)(h)

of the Act, read with the Rule 8 of the Companies (Accounts of Companies) Rules, 2014, is not applicable.

Prior approval of the Audit Committee is obtained for all Related Party Transactions ("RPTs") including omnibus approval for transactions which are of a repetitive nature and entered into in the ordinary course of business and at arm's length in accordance with the Policy on Related Party Transactions of the Company. A statement on RPTs specifying the details of the transactions pursuant to each omnibus approval granted, is placed on a quarterly basis for review by the Audit Committee.

Pursuant to Regulation 23(9) of SEBI Listing Regulations, disclosures of RPTs are submitted to the Stock Exchanges on a half-yearly basis and published on the Company's website at <https://www.adityabirlacapital.com/investor-relations/announcements-and-updates>.

There were no material transactions entered into with related parties during the period under review, which may have had any potential conflict with the interests of the Company at large.

The details of transactions with related parties of the Company for the financial year under review, are given in notes to the Financial Statements, which form part of this Annual Report.

The Policy on Related Party Transactions as approved by the Audit Committee and the Board, is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

INTERNAL FINANCIAL CONTROLS

The Company and its Subsidiaries/ Associate(s) have well established internal control systems in place which are commensurate with the nature of their business and size, scale and complexity of their operations. Standard Operating Procedures (SOP) and Risk Control Matrices designed to provide a reasonable assurance and are being continuously monitored and updated.

The Company along with its Subsidiaries/ Associate(s) also periodically engage outside experts to carry out independent review of the effectiveness of various business processes. The observations and best practices suggested are reviewed by the management and Audit Committee and appropriately implemented with a view to continuously strengthen internal controls.

INTERNAL AUDIT

The Company has in place an effective Internal Audit Framework to monitor the efficacy of internal controls with the objective of providing to the Audit Committee and the Board of Directors, an independent and reasonable assurance on the adequacy and effectiveness of the organisation's Risk Management,

Board's Report (Contd.)

internal control and governance processes. The framework is commensurate with the nature of the business, size, scale and complexity of its operations with a Risk Based Internal Audit (RBIA) approach.

The Company has implemented a RBIA Programme in accordance with the requirements of RBI circular dated 3rd February 2021. The Internal audit plan is approved by the Audit Committee and Internal audits are undertaken on a periodic basis to independently validate the existing controls. Internal Audit Reports are regularly reviewed by the management and corrective action is initiated to strengthen controls and enhance the effectiveness of existing systems.

Significant audit observations, if any, are presented to the Audit Committee along with the status of management actions and the progress of implementation of recommendations.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Act and to the best of their knowledge and belief and according to the information and explanations obtained from the operating management, Directors of the Company state that: -

- i) in the preparation of the Annual Accounts for the financial year ended 31st March 2025, the applicable Accounting Standards have been followed and there were no material departures from the same.
- ii) the Directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as on 31st March 2025 and of the profit of the Company for the financial year ended on that date;
- iii) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) the Directors had prepared the Annual Accounts on a 'going concern basis';
- v) the Directors had laid down Internal Financial Controls and that such Internal Financial Controls were adequate and were operating effectively; and
- vi) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

Appointment / Re-Appointment / Resignation of Directors

As on 31st March 2025, the Board of Directors of the Company ("the Board") comprised of 6 (Six) Directors including 1 (One) Woman Director.

During the year under review, the following changes took place in the composition of the Board of the Company:

CESSATION

Mr. Subhash Chandra Bhargava (DIN: 00020021) completed his tenure as an Independent Director of the Company on 31st August 2024 and consequently, he is not associated with the Company with effect from 1st September 2024 pursuant to completion of his second term.

Further, pursuant to the Subscription Agreement executed between Jomei Investments Limited ("the Investor") and the Company, the Investors had a right to nominate a Non-Executive (Nominee) Director on Board of the Company basis their shareholding in the Company.

Consequent to the sale of shares by the Investor, the shareholding of the Investor in the Company has fallen below the prescribed threshold as per Subscription Agreement and the right of nomination of the Investor had fallen away. Pursuant thereto, Mr. Romesh Sobti (DIN: 00031034), the Non-Executive (Nominee) Director of the Company tendered his resignation from the Board of your Company with effect from 19th June 2025.

The Board places on record its sincere appreciation for the valuable services rendered by Mr. Subhash Chandra Bhargava and Mr. Romesh Sobti during their tenure as Directors of the Company.

Appointment

Based on the recommendation of the Nomination, Remuneration and Compensation Committee of the Company, the Board of Directors at its meeting held on 31st March 2025 had approved appointment of Mr. Nagesh Pinge (DIN: 00062900) and Mr. Sunil Srivastav (DIN: 00237561) as the Additional Directors (Independent) of the Company w.e.f. 1st April 2025. Their appointments as Independent Directors were approved by the Members of the Company vide Postal Ballot on 20th June 2025.

Further, based on recommendation of the Nomination, Remuneration and Compensation Committee of the Company, the Board of Directors at its meeting held on 31st March



2025 had approved the appointment of Ms. Vishakha Mulye (DIN: 00203578) as Managing Director & CEO of the Company and Mr. Rakesh Singh (DIN: 07006067) as Executive Director and Chief Executive Officer (NBFC), subject to approval of RBI and the shareholders of the Company.

Retirement by Rotation

Pursuant to Section 152 of the Act read with the Articles of Association of the Company, Mr. Sushil Agarwal (DIN: 00060017), Non-Executive & Non-Independent Director retires by rotation and being eligible, offers himself for re-appointment at the ensuing Annual General Meeting (AGM) of the Company.

The Nomination, Remuneration and Compensation Committee of the Company and the Board of Directors have recommended the re-appointment of Mr. Sushil Agarwal to the shareholders at the ensuing Annual General Meeting. The information required to be disclosed under Regulation 36(3) of the SEBI Listing Regulations in case of re-appointment of Mr. Sushil Agarwal is provided in the Notice of the ensuing AGM.

Declaration by Independent Directors

All Independent Directors have submitted their declaration of independence, pursuant to the provisions of Section 149(7) of the Act and Regulation 25(8) of the SEBI Listing Regulations, stating that they meet the criteria of independence as provided in Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations and they are not aware of any circumstance or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence.

The Board has assessed the veracity of the confirmations submitted by the Independent Directors, as required under Regulation 25(9) of the SEBI Listing Regulations.

The Board is of the opinion that the Independent Directors of the Company possess requisite qualifications, experience and expertise and hold the highest standards of integrity.

All Independent Directors of the Company have registered their name within the data bank maintained with the Indian Institute of Corporate Affairs in terms of the provisions of the Companies (Appointment and Qualification of Directors) Rules, 2014.

Fit and Proper Criteria

All the Directors meet the fit and proper criteria stipulated under the RBI Master Directions, as amended.

Key Managerial Personnel and Senior Management Personnel

Ms. Vishakha Mulye, Managing Director & Chief Executive Officer (Designate), Ms. Pinky Mehta, Chief Financial Officer (CFO) and Mr. Santosh Haldankar, Company Secretary and Compliance Officer (w.e.f. 1st August 2024) are the Key Managerial Personnel of the Company as on 31st March 2025 in terms of the provisions of Sections 2(51) and 203 of the Act, read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Mr. Amber Gupta ceased to be the Company Secretary and Compliance Officer of the Company effective from the close of business hours on 30th June 2024.

The details of the Senior Management Personnel are provided in the Corporate Governance Report, which forms part of this Annual Report.

ANNUAL PERFORMANCE EVALUATION

The evaluation framework for assessing the performance of the Directors of the Company comprises contributions at the Meeting(s) and strategic perspective or inputs regarding the growth and performance of the Company provided by them, amongst others.

Pursuant to the provisions of the Act and SEBI Listing Regulations and in terms of the Framework of the Board Performance Evaluation, the Nomination, Remuneration and Compensation Committee and the Board of Directors have carried out an annual performance evaluation of the Board, performance of Individual Directors, various Committees of the Board and the Chairman. The manner in which the evaluation has been carried out has been set out in the Corporate Governance Report, which forms part of this Annual Report.

Outcome of the Evaluation

The Board of the Company was satisfied with the functioning of the Board and its Committees. Non-Executive Directors and Independent Directors demonstrate a strong understanding of the Company and its requirements. They keep themselves updated on the current areas to be discussed at the Board Meetings. The Committees are functioning well and besides covering the Committees' terms of reference, as mandated by applicable laws, important issues are brought up and discussed in the Committee Meetings. The Board was also satisfied with the contribution of Directors in their individual capacities. The Board has full faith in the Chairman leading the Board effectively and ensuring participation and contribution from all the Board Members.

Board's Report (Contd.)

MEETINGS OF THE BOARD AND ITS COMMITTEES

The Board meets at regular intervals to discuss and decide on the Company's performance and strategies. During the financial year under review, the Board met 7 (Seven) times on 13th May 2024, 1st August 2024, 30th October 2024, 16th December 2024, 3rd February 2025, 27th March 2025 and 31st March 2025.

Further details on the Board, its meetings, composition and attendance are provided in the Corporate Governance Report, which forms part of this Annual Report.

Audit Committee

The Company has constituted an Audit Committee with its composition, quorum, powers, role and scope in line with the applicable provisions of the Act, SEBI Listing Regulations and RBI Master Directions.

During the financial year under review, the Audit Committee reviewed the internal controls put in place to ensure that the accounts of the Company are properly maintained and that the accounting transactions are in accordance with prevailing laws and regulations. In conducting such reviews, the Committee found no material discrepancy or weakness in the internal control system of the Company.

Further details on the Audit Committee, its Meetings, composition and attendance are provided in the Corporate Governance Report, which forms part of this Annual Report.

During the financial year under review, all recommendations made by the Audit Committee were accepted by the Board.

Nomination, Remuneration and Compensation Committee

The Company has constituted a Nomination, Remuneration and Compensation Committee ("NRC"), with its composition, quorum, powers, role and scope in line with the applicable provisions of the Act, SEBI Listing Regulations and directions/ guidelines/ framework issued by RBI.

Further details on the NRC, its meetings, composition and attendance are provided in the Corporate Governance Report, which forms part of this Annual Report.

The Executive Remuneration Philosophy/Policy of the Company is attached as **Annexure III** to the Board's Report and the same is uploaded on the website of the Company at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

Other Committees

The Board of Directors has also constituted the following Committees:

- Corporate Social Responsibility Committee
- Stakeholders' Relationship Committee
- Risk Management Committee
- IT Strategy Committee
- Asset Liability Management Committee.
- Asset Monetisation Committee. (since discontinued)

Further, in view of the amalgamation, the Board of Directors at their meeting held on 31st March 2025 have constituted following new committees:

- Review Committee - Treatment of Wilful Defaulters
- Customer Service Committee
- Special Committee of the Board for Monitoring and Follow-up of cases of Fraud

More information on all of the above Committees including details of their Meetings, if any, their composition and attendance are provided in the Corporate Governance Report, which forms part of this Annual Report.

ANNUAL RETURN

Pursuant to the provisions of Sections 134(3)(a) and 92(3) of the Act, the Annual Return in Form MGT-7 of the Company for the financial year 2024-25 is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/financial-reports>.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

No significant or material orders were passed by the Regulators or Hon'ble Courts or Tribunals which would impact the going concern status and Company's operations in future.

AUDITORS**Statutory Auditors, their Report and Notes to Financial Statements**

Pursuant to the provisions of Section 139 of the Act and the Companies (Audit and Auditors) Rules, 2014, SEBI (Listing Regulations) and Circular No. RBI/2021-22/25 Ref. No. DoS. CD.ARG/SEC.01/08.91.001/2021-22 dated 27th April 2021 issued by RBI on Guidelines for appointment of Statutory Auditors ("RBI Circular") as amended, M/s M. M. Nissim & Co. LLP, Chartered Accountants (ICAI Firm Registration No. 107122W/W100672) were appointed as Statutory Auditors of the Company for a term of 3 (Three) continuous years from the conclusion of 17th (Seventeenth) AGM till the conclusion of 20th (Twentieth) AGM of the Company.



M/s M. M. Nissim & Co. LLP, Chartered Accountants have confirmed that they are not disqualified to act as Statutory Auditors of the Company, and they comply with the eligibility criteria/requirements specified under Section 141(3) of the Companies Act and the RBI Circulars for FY 2024-25.

The observation(s) made in the Auditor's Report are self-explanatory and therefore, do not call for any further comments under Section 134(3)(f) of the Act.

The Auditor's Report does not contain any qualifications, reservations, adverse remarks or disclaimer.

Appointment of Joint Statutory Auditor

The RBI Circular No. RBI/2021-22/25 Ref. No. DoS. CD.ARG/SEC.01/08.91.001/2021-22 dated 27th April 2021 issued by RBI on Guidelines for appointment of Statutory Auditors provides that Non-Banking Financial Companies with asset size of ₹15,000 Crore and above, as at the end of previous year, the statutory audit is required to be conducted under joint audit of a minimum of two audit firms.

Further, the Hon'ble National Company Law Tribunal, Ahmedabad Bench vide its order dated 24th March 2025 has approved the Scheme of Amalgamation of ABFL with the Company and their respective shareholders and creditors. The said scheme has become effective from 1st April 2025 with the appointed date being 1st April 2024.

Consequently, due to the said amalgamation, the asset size of the Company has exceeded ₹ 15,000 Crore post effectiveness of the Scheme. Therefore, the Statutory Audit of the Company for the Financial Year 2025-26 and onwards is required to be conducted under the joint audit, by a minimum of two Joint Statutory Auditors.

In order to comply with the requirements of the RBI Guidelines, the Board of Directors of the Company ("the Board"), based on the recommendation of the Audit Committee (the "Committee") on 2nd July 2025, has recommended for the approval of the Members, the appointment of M/s. KKC & Associates LLP, Chartered Accountants (Firm Registration No. 105146W/W100621) ("KKC" or "Firm") as the Joint Statutory Auditors of the Company for a term of 3 (Three) continuous years from the conclusion of the 18th Annual General Meeting till the conclusion of the 21st Annual General Meeting of the Company. Profile and other details of the proposed joint statutory auditors forms part of the AGM notice.

In light of the above and pursuant to the provisions of Section 139(1) of the Act, the approval of the members of the Company is being sought for the appointment of KKC as joint statutory auditors for a term of 3(Three) continuous years from the conclusion of the 18th Annual General Meeting till the conclusion

of the 21st Annual General Meeting of the Company, at the ensuing Annual General Meeting scheduled on 14th August 2025. If approved, they will hold office as Joint Statutory Auditor from the conclusion of the 18th Annual General Meeting till the conclusion of the 21st Annual General Meeting.

Secretarial Audit and Secretarial Compliance Report

Pursuant to the amended provisions of Regulation 24A of the SEBI (LODR) Regulations and Section 204 of the Act read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Audit Committee and the Board of Directors have approved and recommended the appointment of M/s N L Bhatia & Associates, Practicing Company Secretaries (Firm Registration No.: P1996MH055800) as Secretarial Auditors of the Company for a term of five consecutive years commencing from FY 2025-26 to FY 2029-30, for approval of the Members at ensuing AGM of the Company. Brief resume and other details of M/s N L Bhatia & Associates, Practicing Company Secretaries, are separately disclosed in the Notice of ensuing AGM.

M/s N L Bhatia & Associates have given their consent to act as Secretarial Auditors of the Company and confirmed that their aforesaid appointment (if made) would be within the prescribed limits under the Act & Rules made thereunder and SEBI Listing Regulations. They have also confirmed that they are not disqualified to be appointed as Secretarial Auditors in terms of provisions of the Act & Rules made thereunder and SEBI Listing Regulations.

The Secretarial Audit Report in Form MR-3 for the financial year under review, as received from M/s N L Bhatia & Associates, Practicing Company Secretaries, is attached as **Annexure IV** to the Board's Report. The Secretarial Audit Report does not contain any qualification, reservation or adverse remark.

Pursuant to Regulation 24A of the SEBI Listing Regulations, the Annual Secretarial Compliance Report for the financial year under review was submitted to the Stock Exchanges and uploaded on the website of the Company at <https://www.adityabirlacapital.com/investor-relations/announcements-and-updates>.

Cost Records and Auditors

The provisions of Cost Records and Cost Audit as prescribed under Section 148 of the Act are not applicable to the Company.

Reporting of Frauds by Auditors

During the year under review, none of the Auditors of your Company, i.e., the Statutory Auditors and Secretarial Auditors have reported any incident of fraud to the Audit Committee or the Board of Directors under Section 143(12) of the Act.

Board's Report (Contd.)

CORPORATE SOCIAL RESPONSIBILITY

In accordance with Section 135 of the Act, the Company has constituted a Corporate Social Responsibility ("CSR") Committee.

The CSR Committee has formulated and recommended to the Board, a Corporate Social Responsibility Policy ("CSR Policy") indicating the activities to be undertaken by the Company, which has been approved by the Board. The CSR Policy is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

As a part of its initiatives under CSR, the Company has undertaken a project which is focused to provide support to orphanages. The project is also in line with the statutory requirements under the Companies Act, 2013 and its CSR Policy. During the year under review, the Company has spent /contributed ₹ 34.76 Lakhs (including administrative overheads) towards CSR projects as on 31st March 2025. The details of the CSR projects are available on the Company's website at <https://adityabirlacapital.com>.

Further, as a part of its initiatives under CSR, the erstwhile ABFL has undertaken projects in the areas of Health Care, Education, Livelihood, Financial Inclusion and Promotion of Sports. The projects are also in line with the statutory requirements under the Companies Act, 2013 and its CSR Policy. During the year under review, the erstwhile ABFL has spent /contributed ₹ 41.81 Crore (including administrative overheads) towards CSR projects. The unspent amount of 99.99 Lakh for FY 2024-25 pertaining to ongoing projects was transferred to a separate Unspent CSR account on 30th April 2025 within the applicable timeline.

Further details on the CSR (including details of erstwhile ABFL) are provided in the Corporate Governance Report, which forms part of this Annual Report.

WHISTLE BLOWER POLICY/ VIGIL MECHANISM

In compliance with the provisions of Section 177(9) of the Act read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014 and Regulation 22 of the SEBI Listing Regulations, the Company has formulated a Whistle blower policy/ vigil mechanism for Directors and Employees to report concerns, details of which are covered in the Corporate Governance Report, which forms part of this Annual Report.

During the financial year under review, no complaints were received under the Whistle Blower Policy by the Company and 5 (five) complaints were received under the Whistle Blower Policy by erstwhile ABFL and the same were duly addressed.

The said policy is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

POLICY ON PREVENTION OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

The Company has in place a policy which is in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013. An Internal Committee has been set up to redress complaints, if any, received regarding sexual harassment of women employees. The Company has complied with the provisions relating to the constitution of Internal Committee under the Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013. All employees (permanent, contractual, temporary, trainees) are covered under this policy. During the financial year under review, there were no complaints received under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2023. Further, during the financial year under review, 4 (four) complaints were received under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 by erstwhile ABFL and the same were duly addressed.

The Company has complied with the provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

Human Resources

The Company, together with its subsidiaries and associates, is steadfast in its commitment to fostering an organisation and workplace that attracts, retains and nurtures exceptional talent. Our vision to emerge as a leader and role model within the integrated financial services industry, underpinned by a purpose-driven culture, provide our employees with meaningful and impactful work. We firmly believe that the true essence of meaningful work is cultivated when employees align with the organisation's overarching mission, engage with leadership, and experience a profound sense of belonging.

Our strategic focus remains on creating an inclusive and diverse work environment that not only embraces differences but also fosters positive relationships. We are dedicated to providing challenging opportunities and merit-based pathways for growth, enabling employees to shape fulfilling careers in accordance with their individual aspirations.

As on 31st March 2025, the employee strength of ABCL (standalone) was 24, and in conjunction with its subsidiaries and associates, the total workforce comprised over 60,187. The employee demographic is predominantly composed of Gen Y and Gen Z, accounting for over 84% of the total workforce, with women representing 33%.



Pursuant to the merger between ABCL and ABFL, the employee strength of ABCL (merged entity) as on 1st April 2025 was 6,966.

Building Capabilities, Enabling Success

We are resolute in our aim to develop organisational capabilities that ensure sustained success of ABCL and its subsidiaries in a highly competitive marketplace. This is achieved by igniting a sense of purpose, fostering meaningful connections and cultivating a robust sense of belonging within the organisation. Our emphasis is on promoting an inclusive and diverse culture that nurtures collaborative relationships, encourages the breaking of boundaries and provides unparalleled, meritocratic opportunities for growth and development for all employees.

Talent Management & Succession Planning

Our talent management strategy is carefully crafted to build a resilient and future-ready talent pool while fortifying our leadership succession pipeline. We prioritise the identification and development of high-potential, high-performing individuals through comprehensive, forward-thinking development programs. The ultimate objective is to cultivate leaders who are not only driven by a commitment to customer value but also demonstrate excellence in execution. Furthermore, we place a strong emphasis on equipping our workforce with skills that are critical for the future, particularly in Digital, Technology, Risk, and Analytics, through various strategic initiatives and global partnerships.

Employee Wellness and Engagement

We are dedicated in our commitment to maintaining a vibrant, engaging and supportive environment that prioritises the well-being of our employees. This commitment is reflective of our progressive corporate culture, which actively encourages connection and camaraderie through various events, town halls, leadership sessions and milestone celebrations. These initiatives ensure that employees feel recognised, valued, deeply engaged, enhancing morale, productivity and overall motivation.

Employee wellness forms the cornerstone of our organisational philosophy. We adopt a holistic approach to well-being that addresses the Physical, Emotional, Financial, Intellectual and Social dimensions of our employees lives. Our comprehensive wellness programs, which include health coaching and tailored wellness solutions, exemplify our dedication to creating a healthier, more satisfying work environment.

Learning and Development

Our commitment to continuous learning and professional development ensures that our employees are equipped with the requisite skills and knowledge to excel in their roles. Through our AI-enabled learning tools and the Gyanodaya Virtual Campus

(GVC), employees have access to an extensive suite of courses, videos, webinars, facilitating flexible and self-paced learning. These platforms offer a wealth of resources across various disciplines, including sustainability, regulatory compliance and functional training.

The AB Capital app further supports our frontline sales teams by providing essential training on induction, products, processes and compliance. Additionally, we focus on building leadership capabilities among frontline managers, offering multi-product training that enhances cross-selling and up-selling skills. These learning modules are seamlessly integrated into our onboarding processes, ensuring that all employees have access to continuous opportunities for growth and development.

SUSTAINABILITY

At Aditya Birla Capital Limited (ABCL), sustainability is deeply ingrained in our corporate identity and strategic vision. We are aligned with the Aditya Birla Group's overarching focus on accelerating sustainability to drive our collective Sustainability 2.0 journey. This commitment enables us to foster sustainable growth and inclusive development by leveraging our resources, expertise and influence.

Financial inclusion remains a core priority across our subsidiaries, where our lending business supports SMEs and supply chain finance for small vendors. Furthermore, we financed renewable energy projects worth ₹6119 Crore in FY25, contributing to a cumulative capacity of 3026 MW.

In alignment with our commitment to affordable housing, Aditya Birla Housing Finance Limited (ABHFL) provides tailored housing loans to both salaried and self-employed individuals. Additionally, to enhance our presence in rural markets, we expanded the issuance of rural life insurance policies during FY25 and we broadened the coverage of our rural health insurance products.

Aditya Birla Sun Life AMC Limited, an associate company has introduced an ESG-focused equity fund. To extend financial services to underserved populations, we have launched Micro SIPs, which enable retail investors to participate with smaller investment amounts, thereby removing significant entry barriers.

In our continued efforts to reduce environmental impact, we have installed solar panels with a total capacity of 340 kW at selected branches and have commenced green power purchases at our corporate office. Our collaboration with PadCare Labs through the 'PadCareX' initiative led to the recycling of 51,891 sanitary pads in FY25, conserving 2,776 kg of carbon equivalent and saving 25,946 litres of landfill space. We also recycled approximately 24,366 kg of dry waste, effectively preventing 70.83 MTCO₂ emissions.

Board's Report (Contd.)

Our approach to Environmental, Social and Governance (ESG) integration is spearheaded by the Risk Management Committee, which collaborates with business and function heads to ensure compliance with all relevant ESG regulations and standards. We remain steadfast in upholding robust corporate governance through transparent and fair disclosures.

For a comprehensive overview of our sustainability initiatives and performance, please refer to our Sustainability Report, available on our website at <https://www.adityabirlacapital.com/investor-relations/sustainability-reports>.

SECRETARIAL STANDARDS OF INSTITUTE OF COMPANY SECRETARIES OF INDIA

The Company is in compliance with the Secretarial Standards specified by the Institute of Company Secretaries of India ("ICSI") on Meetings of the Board of Directors (SS-1) and General Meetings (SS-2).

CODE FOR PROHIBITION OF INSIDER TRADING

Pursuant to SEBI (Prohibition of Insider Trading) Regulation 2015, as amended, the Company has a Board approved Code of Conduct to regulate, monitor and report trading by Insiders and a Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information.

Further details on the same are covered in the Corporate Governance Report, which forms part of this Annual Report.

AWARDS AND RECOGNITIONS

During the financial year under review, the Company and its Subsidiaries and Associate(s) have been felicitated with awards and recognitions across various functional areas which has been elaborated under Awards and Recognitions section in this Annual Report.

OTHER DISCLOSURES

In terms of applicable provisions of the Act and SEBI Listing Regulations, the Company discloses that during the financial year under review:

- i) there was no issue of shares (including sweat equity shares) to employees of the Company under any scheme except under Employee Stock Option Scheme referred to in this Report.

- ii) there was no Scheme for provision of money for the purchase of its own shares by employees or by trustees for the benefit of employees.
- iii) there was no issue of shares with differential rights.
- iv) there were no proceedings for Corporate Insolvency Resolution Process initiated under the Insolvency and Bankruptcy Code, 2016.
- v) there was no failure to implement any Corporate Action.
- vi) there was no instance of one-time settlement with Banks or Financial Institutions. Therefore, as per rule 8(5)(xii) of Companies (Accounts) Rules, 2014, reasons of difference in the valuation at the time of one-time settlement and valuation done while taking loan from the Banks or Financial Institutions are not reported.

ACKNOWLEDGEMENTS

The Board takes this opportunity to express its appreciation for the support and co-operation extended by our various partners and other business associates. The Board gratefully acknowledges the ongoing co-operation and support provided by all Statutory and Regulatory Authorities.

The Board also acknowledges the support and contribution of Company's Bankers, Stock Exchanges, Registrar of Companies, Depositories, Reserve Bank of India, Securities and Exchange Board of India, Insurance Regulatory and Development Authority of India, Central and State Governments and other regulatory bodies and the shareholders who have always supported and helped the Company to achieve our objectives.

The Board places on record its appreciation for the exemplary contribution made by the employees of the Company and its Subsidiaries and Associate(s) at all levels. Their dedicated efforts and enthusiasm have been pivotal to the Company's and its Subsidiaries and Associate(s) growth.

By order of the Board of Directors
For **Aditya Birla Capital Limited**

Kumar Mangalam Birla
Chairman
DIN: 00012813

Date: 2nd July 2025
Place: Mumbai



Annexure I

DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197(12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5(1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014

- i. During the financial year under review, sitting fees were paid to the Directors of the Company for attending the Meetings of the Board of Directors and of the Committees of which they are Members. This remuneration, by way of fees, is not related to the performance or profit of the Company. In view of this, the ratio of remuneration of each Director to the median employees' remuneration is not computed.
- ii. Percentage increase in remuneration of Managing Director & Chief Executive Officer (Designate), Chief Financial Officer and Company Secretary ("managerial personnel") of the Company during the financial year 2024-25 was as under:

Sr. No.	Name	Designation	% increase in remuneration in the financial year 2024-25 (Please see note below)
1	Ms. Vishakha Mulye	Managing Director & Chief Executive Officer (Designate)	10% (Refer Note 1)
2	Ms. Pinky Mehta	Chief Financial Officer	10% (Refer Note 1)
3	Mr. Amber Gupta	Company Secretary and Compliance Officer	Refer Note 2
4	Mr. Santosh Haldankar	Company Secretary and Compliance Officer	Refer Note 2

Note:

1. Payment made towards Variable Pay and Long-term incentive plan (LTIP/Deferred Compensation) is excluded.
2. Mr. Amber Gupta ceased to be the Company Secretary and Compliance Officer of the Company effective from the close of business hours on 30th June 2024 and Mr. Santosh Haldankar was appointed as the Company Secretary and Compliance Officer effective from 1st August 2024, and due to their association with the Company only for a part of the year, the same has not been mentioned.
- iii. In the financial year 2024-25, there was an increase of 8% in the median remuneration of employees.
- iv. As at 31st March 2025, there were 24 permanent employees on the rolls of the Company. Further, pursuant to the Scheme of Amalgamation of ABFL with ABCL becoming effective from 1st April 2025 all the employees of erstwhile ABFL have become the employees of the Company. Hence the remuneration details of the employees for FY 2024-25 are not comparable with FY 2023-24 and not provided.
- v. Average percentile increase made in the salaries of employees other than the managerial personnel in the last financial year i.e. 2023-24 was 11.9% whereas the increase in the managerial personnel remuneration for the same financial year was 10%.
- vi. It is hereby affirmed that the remuneration paid is as per the Executive Remuneration Philosophy/ Policy of the Company.

Annexure II

AOC-1

Statement pursuant to first proviso to sub-section (3) of section 129 of the Companies Act, 2013, read with Rule 5 of Companies (Accounts) Rules, 2014 in the prescribed Form AOC-1 relating to subsidiary companies for the year ended 31st March 2025

PART - A – SUBSIDIARIES*

(₹ Crore)

Sr. No.	1	2	3	4	5
Name of Subsidiaries	Aditya Birla Housing Finance Limited	Aditya Birla Money Limited	Aditya Birla Capital Digital Limited	Aditya Birla Financial Shared Services Limited	Aditya Birla ARC Limited
Date since when Subsidiary acquired	31 st December 2012	23 rd February 2010	23 rd March 2023	3 rd August 2009	10 th March 2017
Share Capital (Equity)	634.66	5.65	713.00	3.12	100.00
Other Equity	3,148.40	230.48	(521.50)	87.84	356.84
Total Assets	30,427.50	2,471.00	334.34	305.42	1,273.67
Total Liabilities	26,644.44	2,234.87	142.84	214.46	816.83
Investments	741.42	716.76	56.26	-	58.89
Revenue from Operations	2,655.18	447.61	34.89	6.57	472.77
Profit/(Loss) before Tax	419.44	101.65	(327.44)	1.30	430.31
Tax Expenses	96.01	27.46	-	0.49	240.59
Profit/(Loss) for the Year	323.43	74.19	(327.44)	0.81	189.73
Proposed/Interim Dividend	-	-	-	-	-
Percentage Holding as on 31 st March 2025	100.00%	73.53%	100.00%	100.00%	100.00%

(₹ Crore)

Sr. No.	6	7	8	9	10
Name of Subsidiaries	Aditya Birla Sun Life Insurance Company Limited	Aditya Birla Sun Life Pension Fund Management Limited	Aditya Birla Wellness Private Limited	Aditya Birla Stressed Asset AMC Private Limited	Aditya Birla PE Advisors Private Limited
Date since when Subsidiary acquired	23 rd March 2017	23 rd March 2017	23 rd June 2016	22 nd May 2018	2 nd July 2008
Share Capital (Equity)	2,019.59	98.00	14.26	14.80	3.50
Other Equity	1,980.68	(36.25)	8.20	26.04	1.01
Total Assets	1,04,740.60	74.11	40.45	40.96	4.60
Total Liabilities	1,00,740.33	12.36	17.99	0.12	0.09
Investments	99,495.86	66.31	18.97	-	1.54
Revenue from Operations	26,443.79	8.25	15.78	3.60	-
Profit/(Loss) before Tax	100.89	(9.56)	(9.45)	3.25	0.21
Tax Expenses	1.31	0.11	-	1.08	0.12
Profit/(Loss) for the Year	99.58	(9.67)	(9.45)	2.17	0.09
Proposed/Interim Dividend	-	-	-	-	-
Percentage Holding as on 31 st March 2025	51.00%	51.00%	51.00%	100.00%	100.00%



(₹ Crore)

Sr. No	11	12
Name of Subsidiaries	Aditya Birla Trustee Company Private Limited	Aditya Birla Sun Life Trustee Private Limited
Date since when Subsidiary acquired	28 th November 2008	10 th October 2012
Currency	₹ crore	₹ crore
Share Capital (Equity)	0.05	0.02
Reserves and Surplus	0.40	2.06
Total Assets	0.50	2.32
Total Liabilities	0.05	0.25
Investments	0.21	2.00
Revenue from Operations	-	0.36
Profit/(Loss) before Tax	0.01	0.50
Tax Expenses	0.01	0.12
Profit/(Loss) for the Year	-	0.38
Proposed/Interim Dividend	-	-
Percentage Holding as on 31 st March 2025	100.00%	50.85%

* As per Companies Act 2013

Additional Notes

- The Hon'ble National Company Law Tribunal (Hon'ble NCLT) has sanctioned the Scheme, vide order dated 2nd July 2024 for amalgamation of Aditya Birla Money Insurance Advisory Services Limited ("ABMIASL"), Aditya Birla Money Mart Limited ("ABMML") and Aditya Birla Capital Technology Services Limited ("ABCTSL") with Aditya Birla Financial Shared Services Limited ("ABFSSL"), all wholly owned subsidiaries of the Company. Accordingly, ABMIASL was amalgamated with ABMML w.e.f. 1st July 2024 and ABMML & ABCTSL were amalgamated with ABFSSL w.e.f. 2nd July 2024. Post effectiveness of the Scheme, ABMIASL, ABMML and ABCTSL has ceased to exist.
- Pursuant to the Scheme of Amalgamation approved by the Hon'ble NCLT under Sections 230–232 of the Companies Act, 2013, erstwhile Aditya Birla Finance Limited, a then wholly owned subsidiary of the Company, was amalgamated with the Company ("ABCL") with effect from the Appointed Date, i.e., 1st April 2024. The Scheme became effective upon filing of the certified order of the NCLT with the Registrar of Companies on 1st April 2025.
- The Company has sold its entire stake of 50.002% in Aditya Birla Insurance Brokers Limited ("ABIBL") to Edme Services Private Limited on 30th August 2024 and accordingly ABIBL has ceased to be a Subsidiary of the Company w.e.f. 30th August 2024.

Annexure II (Contd.)

PART - A – ASSOCIATES*

(₹ Crore)

Sr. No.	1	2
Name of Associates	Aditya Birla Sun Life AMC Limited (ABSLAMC)	Aditya Birla Health Insurance Co. Limited
Latest audited Balance Sheet date	31 st March 2025	31 st March 2025
Date on which the Associate was associated or acquired	24 th August 2023	21 st October 2022
Shares of Associate held by the Company on the year end		
No. of Shares	12,96,43,873	24,68,72,585
Amount of investment in Associate	29.75	1,181.08
Extend of Holding %	44.94%	45.89%
Reason why the Associate is not consolidated	NA	NA
Net worth attributable to shareholding as per latest audited Balance Sheet	1,674.96	3,169.62
Profit or (Loss) for the year 31 st March 2025	930.60	6.38
Considered in consolidation	418.43	2.93
Not considered in consolidation	512.17	3.45

*As per Companies Act, 2013.

For and on behalf of the Board of Directors

Aditya Birla Capital Limited**Vishakha Mulye**Managing Director &
Chief Executive Officer (Designate)**Arun Kumar Adhikari**Director
(DIN: 00591057)**Vijayalakshmi Iyer**Director
(DIN: 05242960)Mumbai, 13th May 2025**Pinky Mehta**

Chief Financial Officer

Santosh Haldankar

Company Secretary



Annexure III

ABCL- Executive Remuneration Policy

INTRODUCTION

Aditya Birla Group Company adopts this Executive Remuneration Philosophy/ Policy in accordance with the applicable regulations from time to time including the Companies Act, 2013, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("LODR Regulations") and the RBI guidelines on compensation of Key Managerial Personnel (KMP) and Senior Management in NBFCs vide Circular No. RBI/2022-23/36 DOR.GOV.REC. No.29/18.10.002/2022-23 dated 29th April 2022 ('Applicable Law'). This philosophy/ policy is detailed below.

At Aditya Birla Capital Limited, we expect our executive team to foster a culture of growth and prudent risk-taking. Our Executive Remuneration Philosophy / Policy supports the design of programs that align executive rewards (including fixed pay, variable pay, perquisites and benefits) with the long-term success of our stakeholders.

OBJECTIVE

Our executive remuneration program is intended to:

1. Provide for monetary and non-monetary remuneration elements to our executives on a holistic basis.
2. To ensure effective governance of compensation practices and alignment with prudent risk taking.
3. To ensure that the compensation practices take on board the regulatory framework stipulated from time to time by RBI or any other relevant regulatory body.

COVERAGE

This Policy shall be applicable to the following Executives: 1. Executive Director of the Company 2. Key Managerial Personnel (KMP) a) CEO / Managing Director / Whole Time Director / Manager b) Chief Financial Officer c) Company Secretary 3. Senior Management Personnel: i.e., Officers / Personnel of the Company who are members of its core management team excluding Board of Directors comprising all members of management one level below the Managing Director / Whole Time Director / CEO or Manager.

GOVERNANCE STRUCTURE FOR COMPENSATION

1. The Nomination, Remuneration and Compensation Committee ("NRC") is responsible for framing, review and implementation of the Company's compensation policy on behalf of the Board and its role is as set out in the NRC Charter / Terms of Reference.
2. The NRC may also co-ordinate with the Risk Management Committee with the objective of suitably aligning compensation with prudent risk taking as applicable.
3. This Policy is subject to review by the NRC on an annual basis or more frequently as required and approved by the Board.

PRINCIPLES FOR DETERMINATION OF COMPENSATION FOR EXECUTIVES

Compensation to Executives shall be determined based on the following principles:

We aim to provide competitive remuneration opportunities to our executives by positioning target total remuneration (including fixed pay, variable pay, perquisites and benefits) directionally between median and top quartile of the primary talent market.

1. The level and composition of compensation is reasonable and sufficient to attract, retain and motivate the Executives of the quality required to run the Company successfully, which means compensation taken onboard:
 - Market competitiveness for the role ('market' for every role is defined as companies from which the Company attracts talent or companies to which the Company loses talent).
 - The size and scope of the role (including those in control functions) and the market standing, skills and experience of incumbents while positioning our executives.
 - The size of the Company, complexity of the sector / industry / Company's operations and the Company's capacity to pay.

Annexure III (Contd.)

2. Linkage of compensation to appropriate performance benchmarks.
3. Compensation outcomes are symmetric with risk outcomes and pay-outs thereof are sensitive to the time horizon of the risk.
4. Compensation structure will have a proper balance between Fixed Pay and Variable Pay.

EXECUTIVE PAY-MIX

Our executive pay-mix aims to strike the appropriate balance between key components:

- i. Fixed Pay: Comprising of Basic Salary, Allowances, Retirals and other benefits which will include imputed value of benefits like Housing and Car. It also includes cost of retirals such as Company's contribution to PF, Gratuity, Superannuation and Pension [Including National Pension System (NPS)].
- ii. Variable Pay: Includes Performance bonus/Annual Incentive, Long Term Incentive Pay in form of cash bonuses, all share-linked instruments (e.g. ESOP, SARS, etc.). (The deterioration in the financial performance of the Company / business segment/ function/ individual can lead to a contraction in the total amount of variable pay, which can even be reduced to zero for a particular year depending on the performance outcome of the year.)
- iii. Perquisite & Benefits: Perquisite Pay / Benefits are over and above Fixed Pay and include Medical Benefit; Life Insurance Benefit; Personal Accident Benefit; etc. These broad-based plans may be applicable to all employees or select group of employees. In addition to these broad-based plans, Executives are eligible for perquisites and benefits plans commensurate with their roles. These benefits are designed to encourage long-term careers with the Company / Group.
- iv. Other Elements: Which includes Joining/ Sign on Bonus, Severance package, Deferred Incentive Plans, etc.

SALIENT FEATURES OF THE COMPENSATION STRUCTURE

- The proportion of variable pay to fixed pay is higher at senior levels and varies across roles based on levels of responsibility.

- Variable Pay payable is subject to Group, Company, Business / Function and Individual performance. Part of variable pay is deferred over a time horizon of 3 to 4 years in the manner determined by NRC / Board. This may be in the form of cash and non-cash components of the variable pay.
- We aim that the remuneration programs do not encourage excessive risk taking. We review our remuneration programs keeping in mind the balance between risk and payout and material portion of the variable pay is deferred spread over three to four years in line with the risk involved.

MALUS AND CLAWBACK

The Company believes in sustained business performance in tandem with prudent risk taking.

Malus arrangement permits the Company to prevent vesting of all or part of the variable pay which has been deferred. It does not reverse vesting after it has already occurred.

Clawback is a contractual agreement between the employee and the Company in which the employee agrees to return previously paid or vested compensation attributable to a given reference year.

Malus and Clawback is applicable to employees even after their separation from the organisation.

Malus and Clawback may be applied for circumstances like gross and/ or willful negligence in performance of their duty or has committed fraud or has performed an act with malafide intent or obstructs the functioning of an organisation; misconduct; Material breach of Code of Conduct, any Non-Disclosure Agreement, regulatory procedures, internal rules and regulations and any other additional circumstances as determined by NRC.

In deciding the application of malus / clawback to any part or all of variable pay or incentives (whether paid, vested or unvested), the NRC will follow due process and adhere to the principles of natural justice and proportionality. Further, in assessing the quantum of cancellation / withdrawal, the NRC will take into consideration all relevant factors, including inter alia, internal factors such as role and responsibilities of the employee, culpability and proximity to the misconduct as well as any external factors, including but not restricted to situations, that may have been beyond the control of the concerned employee.



Annexure IV

SECRETARIAL AUDIT REPORT

FORM NO. MR-3

For the Financial Year ended 31st March 2025

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Aditya Birla Capital Limited
Indian Rayon Compound
Veraval Gujarat- 362266

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good governance practices by Aditya Birla Capital Limited (herein after called 'the Company'). Secretarial Audit was conducted in conformity with the auditing standards issued by the Institute of Company Secretaries of India ("the Auditing Standards") and the processes and practices followed during the conduct of Audit are aligned with the Auditing Standards to provide us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorised representatives during the conduct of Secretarial Audit, the explanations and clarifications given to us and the representations made by the Management, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March 2025 complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March 2025 according to the provisions of:

- a) The Companies Act, 2013 ('the Act') and the Rules made thereunder;
- b) The Securities Contracts (Regulation) Act, 1956 and the Rules made thereunder;
- c) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- d) Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- e) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 read with the notifications, guidelines and circulars issued by Securities and Exchange Board of India or Stock Exchanges in this regard, to the extent applicable to the Company:
 - i. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - ii. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - iii. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - iv. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021;
 - v. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021;
 - vi. The Securities and Exchange Board of India (Registrar to an Issue and Share Transfer Agents) Regulations, 1993; regarding the Companies Act, 2013 and dealing with the client;
 - vii. Securities and Exchange Board of India (Depositories and Participant) Regulations, 2018;
 - viii. Securities and Exchange Board of India (Debenture Trustee) Regulations, 1993 (in relation to obligations of Issuer Company);
- f) Reserve Bank of India Master Direction/Guidelines to Systemically Important Non-Deposit taking Non-Banking Financial Company, which were applicable to the Company from the receipt of Certificate of Registration;
- g) Prevention of Money Laundering Act, 2002.

We have also examined compliance with the applicable clauses of the following

- i. Secretarial Standards issued by the Institute of Company Secretaries of India (ICSI) with respect to Board and General Meetings.

Annexure IV (Contd.)

- ii. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations');

We further report that, the Board of Directors of the Company is duly constituted with proper balance of Non-Executive Directors and Independent Directors. The changes in the composition of Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings and Committee Meetings, agenda and detailed notes on agenda were sent at least seven days in advance for meetings other than those held at shorter notice, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Decisions at the Meetings of the Board of Directors and of the Committees thereof were carried out unanimously as recorded in the minutes of the Meetings of Board of Directors and/or Committee(s) of the Board, as the case may be.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable Laws, Rules, Regulations and Guidelines. All the notices and orders received by the Company pursuant to the abovementioned laws have been adequately dealt with/duly replied/complied with.

We further report that during the period under review;

1. Mr. Amber Gupta, Company Secretary and Compliance Officer of the Company resigned w.e.f. 30th June 2024. Further, Mr. Santosh Haldankar was appointed as Company Secretary and Compliance Officer of the Company w.e.f. 1st August 2024.
2. The Company has passed a Special Resolution for continuation of Directorship of Mr. Romesh Sobti who

attained 75 years of age in March 2025 pursuant to Regulation 17(1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

3. The Company held a court convened meeting of members of the Company on 7th January 2025 for approval of the Scheme of Amalgamation of Aditya Birla Finance Limited (a wholly owned subsidiary of the Company) with the Company and their respective shareholders and creditors pursuant to the Order dated 29th November 2024, passed by the Hon'ble NCLT, Ahmedabad. Further the Hon'ble National Company Law Tribunal, Ahmedabad Bench passed the order sanctioning the scheme of amalgamation of Aditya Birla Finance Limited with the Company on 24th March 2025 and dissolution of Aditya Birla Finance Limited without winding up pursuant to the Scheme of Amalgamation.
4. The Company has allotted 69,88,938 Equity Shares under the Employee Stock Option Schemes of the Company.

We further report that we have conducted the Secretarial Audit of Aditya Birla Finance Limited for the financial year 2024-25. We report that, Aditya Birla Finance Limited has complied with the statutory provisions applicable and that the Company had proper Board processes and compliance mechanism in place for the Financial Year 2024-25.

For **N L Bhatia & Associates**
Practising Company Secretaries
UIN: P1996MH055800
P/R No.: 6392/2025

N L Bhatia
Partner
FCS: 1176
CP. No. 422
UDIN: F001176G000332531

Date: 2nd July 2025
Place: Mumbai



Annexure IV (Contd.)

To,
The Members,
Aditya Birla Capital Limited
Indian Rayon Compound
Veraval Gujarat- 362266

Our report of even date is to be read along with this letter.

1. Maintenance of Secretarial records is the responsibility of the Management of the Company. Our responsibility is to express an opinion on these Secretarial records based on our audit.
2. We have followed the auditing standards issued by the Institute of Company Secretaries of India (ICSI) and audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in the Secretarial records.
3. We have not verified the correctness and appropriateness of financial records and books of account of the Company.
4. Wherever required, we have obtained the Management representation about the compliance of Laws, Rules and Regulations and happening of events, etc.
5. The compliance of the provisions of Corporate and other applicable Laws, Rules, Regulations, Standards is the responsibility of the Management. Our examination was limited to the verification of procedures on a test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor the efficacy or effectiveness with which the Management has conducted the affairs of the Company.

For **N L Bhatia & Associates**
Practising Company Secretaries
UIN: P1996MH055800
P/R No.: 6392/2025

Date: 2nd July 2025
Place: Mumbai

N L Bhatia
Partner
FCS: 1176
CP. No. 422
UDIN: F001176G000332531

Corporate Governance Report

COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

"Our values provide us with our roots and they provide us with our wings."

Mr. Kumar Mangalam Birla,

Chairman, Aditya Birla Group

The Aditya Birla Group is one of the pioneers in the field of Corporate Governance. As a part of the Group, your Company is committed to continuously adopt and adhere to the best governance practices, to achieve the goal of making the Company a value-driven organisation.

Your Company along with its Subsidiaries is one of the young and new age business ventures of the Aditya Birla Group having a strong parentage and is a leading financial services conglomerate.

Your Company's governance practices are a product of self-desire, reflecting the culture of trusteeship that is deeply ingrained in its value system and reflected in its strategic thought process. At a macro level, your Company's governance philosophy rests on five basic tenets, viz., Board accountability to the Company and Members, strategic guidance and effective monitoring by the Board, protection of minority interests and rights, equitable treatment of all Members and transparency and timely disclosures.

The Corporate Governance framework of your Company is based on an effective and independent Board, separation of the Board's supervisory role from the Senior Management team and constitution and functioning of Board Committees, as required under applicable laws.

The Board functions either as a full Board or through various Committees constituted to oversee specific functions. The Senior Management provides your Board detailed reports on the Company's performance periodically.

COMPLIANCE WITH CORPORATE GOVERNANCE GUIDELINES

The details of compliance with the requirements stipulated under Chapter IV read with Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("SEBI Listing Regulations") and Master Direction – Reserve Bank of India (Non-Banking Financial Company – Scale Based Regulation) Directions, 2023 with respect to corporate governance are as follows:

I. BOARD OF DIRECTORS

Composition

The Board of Directors of your Company ("the Board") comprised of 6 (Six) Directors including 3 (Three) Non-Executive Directors (including one Nominee Director) and

3 (Three) Independent Directors, of whom one is a Woman Director as on 31st March 2025. The Chairman of the Board, Mr. Kumar Mangalam Birla, is a Non-Executive and Non-Independent Director. The composition of the Board is in conformity with the requirements of the Companies Act, 2013 ("the Act") and Regulation 17 of the SEBI Listing Regulations. In terms of the provisions of the Act and SEBI Listing Regulations, the Directors submit necessary disclosures regarding the positions held by them on the Board and/ or Committees of other Companies, from time to time.

On the basis of such disclosures, it is confirmed that as on the date of this report, none of the Directors: -

- hold Directorships in more than 10 (Ten) public Companies;
- hold Directorships in more than 7 (Seven) listed entities;
- serve as an Independent Director in more than 7 (Seven) listed entities;
- is a Member of more than 10 (Ten) Committees or Chairperson/ Chairman of more than 5 (Five) Committees (i.e. Audit and Stakeholders Relationship Committee) across all the public Companies in which he/she is a Director; and
- are related to each other.

All Independent Directors on the Board are Non-Executive Directors as defined under the Act and SEBI Listing Regulations. The maximum tenure of Independent Directors is in compliance with the Act and SEBI Listing Regulations. All Independent Directors have confirmed that they meet the criteria of independence as stipulated under Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations and have submitted the required declaration under section 149(7) of the Act. Based on the disclosures received from the Independent Directors, it is hereby confirmed that in the opinion of the Board, the Independent Directors fulfil the conditions specified under the Act and SEBI Listing Regulations and are independent of the management and are also in compliance with the limit on Independent Directorships of listed Companies as prescribed under Regulation 17A of the SEBI Listing Regulations.



Mr. Kumar Mangalam Birla, the Chairman of the Board, is not related to Ms. Vishakha Mulye, Managing Director & Chief Executive Officer (Designate) of the Company, as per the definition of the term “relative” defined under the Act.

The brief profile of the present Directors on the Board is available on the Company’s website at <https://www.adityabirlacapital.com/about-us/board-of-Directors>.

The details of the Directors of the Company with regard to their outside Directorships, Committee positions, including that in listed entities, as on 31st March 2025 were as follows

Name of the Director	Category of Directorship held in your Company	No. of outside Directorship(s) held ¹	Outside Committee positions held ²		Names of other listed entities where Director holds Directorship (excluding the Company) and the category of directorship held in such other listed entity) ³
			Member	Chairperson / Chairman	
Mr. Kumar Mangalam Birla (DIN:00012813)	Non-Executive Non-Independent, Member of Promoter Group of the Company	7	-	-	1. Aditya Birla Real Estate Limited* 2. Grasim Industries Limited* 3. UltraTech Cement Limited* 4. Hindalco Industries Limited* 5. Vodafone Idea Limited* 6. Aditya Birla Fashion and Retail Limited*
Mr. Sushil Agarwal (DIN:00060017)	Non-Executive Non-Independent	6	3	-	1. Vodafone Idea Limited* 2. Grasim Industries Limited* 3. Hindalco Industries Limited*
Mr. Arun Adhikari (DIN:00591057)	Independent	4	4	-	1. Hindalco Industries Limited# 2. Voltas Limited# 3. Aditya Birla Fashion and Retail Limited#
Mr. P. H. Ravikumar (DIN: 00280010)	Independent	2	-	2	--
Ms. Vijayalakshmi Iyer (DIN:05242960)	Independent	7	7	1	1. CG Power and Industrial Solutions Limited # 2. Computer Age Management Services Limited# 3. Glemark Pharmaceuticals Limited#
Mr. Romesh Sobti (DIN: 00031034) (Ceased to be Director w.e.f. 19 th June 2025)	Non-Executive Non-Independent (Nominee Director – Representative of Jomei Investments Limited- equity investor of the Company)	4	4	1	1. Adani Green Energy Limited# 2. Delhivery Limited# 3. Dabur India Limited#

*Category of Directorship is Non-Independent and Non-Executive

#Category of Directorship is Independent

Corporate Governance Report (Contd.)

Mr. Nagesh Pinge and Mr. Sunil Srivastav were appointed as an Additional Director (Independent) of the Company with effect from 1st April 2025. Their appointments were approved by the Members of the Company vide Postal Ballot on 20th June 2025. The details of their outside Directorships, Committee positions, including that in listed entities, were as follows:

Name of the Director	Category of Directorship held in your Company	No. of outside Directorship(s) held ¹	Outside Committee positions held ²		Names of other listed entities where Director holds Directorship (excluding the Company and the category of directorship held in such other listed entity) ³
			Member	Chairperson/Chairman	
Mr. Nagesh Pinge (DIN:00012813)	Independent	8	7	5	1. Goa Carbon Limited [#] 2. Arvind Fashions Limited [#] 3. Automobile Corporation of Goa Limited [#] 4. Utkarsh Small Finance Bank Limited [#] 5. Arvind Limited [#]
Mr. Sunil Srivastav (DIN: 00237561)	Independent	6	6	2	SIS Limited [#]

Category of Directorship is Non-Independent and Non-Executive

[#]Category of Directorship is Independent

Notes:

1. Excluding Directorship in your Company, Foreign Companies, Private Limited Companies and Companies incorporated under Section 8 of the Act.
2. Only two Committees viz. Audit Committee and Stakeholders Relationship Committee of all Public Limited Companies are considered.
3. Only equity listed companies are considered.

Further, the Board of Directors at its meeting held on 31st March 2025 had approved the appointment of Ms. Vishakha Mulye as Managing Director & Chief Executive Officer and Mr. Rakesh Singh as Executive Director and Chief Executive Officer - NBFC, subject to approval of RBI and the shareholders of the Company.



Details of Skills/ Expertise/ Competencies of the Board

The Directors on Board of the Company are adequately skilled, have relevant expertise as per Industry norms and have rich experience.

Your Company's Board has identified the following skills/ expertise/ competencies to function and discharge its responsibilities effectively:



Industry
Knowledge



Marketing



Sustainability



Financial
Expertise



Risk
Management



Innovation/
Technology



Corporate
Governance, Legal &
Compliance



Human Resource
Development



Strategic
Expertise



General
Management

While all the Board members possess the skills identified, their area of core expertise is given below:

Directors Skill/ Expertise/ Competencies

Name of the Director	Skills identified and area of core expertise										
Mr. Kumar Mangalam Birla											
Mr. Sushil Agarwal											
Mr. Arun Adhikari											
Mr. P. H. Ravikumar											
Ms. Vijayalakshmi Iyer											
Mr. Romesh Sobti (Ceased to be Director w.e.f. 19 th June 2025)											
Mr. Nagesh Pinge [Appointed as Independent Director w.e.f. 1 st April 2025]											
Mr. Sunil Srivastav [Appointed as Independent Director w.e.f. 1 st April 2025]											

Corporate Governance Report (Contd.)

The Board collectively displays the following qualities:

- Integrity: fulfilling a Director's duties and responsibilities;
- Curiosity and courage: asking questions and persistence in challenging management and fellow Board Members where necessary;
- Interpersonal skills: working well in a group, listening well, tact and ability to communicate their point of view frankly;
- Interest: in the organisation, its business and the people;
- Instinct: good business instincts and acumen, ability to get to the crux of the issue quickly;
- Belief in diversity;
- Active participation: at deliberations in the Meetings.

The Board of Directors of your Company are professionals, possessing wide experience and expertise in their areas of function and with their collective wisdom fuel your Company's growth.

Non-Executive Directors' Compensation and Disclosures

Sitting fees paid to the Directors for attending Meetings of the Board / Committees have been approved by the Board. No commission was paid to any of the Directors during the financial year under review. Details of the Sitting fees paid to Directors are given separately in this Report.

Board's Functioning and Procedure

Your Company's Board plays a pivotal role in ensuring good governance and functioning of your Company. The Board's role, functions, responsibilities and accountabilities are well defined. All relevant information is regularly placed before the Board. The Members of the Board have complete freedom to express their opinion and decisions are taken after detailed discussions.

The Board meets at least once in every quarter to review the quarterly results and other items on the agenda and additional Meetings are held to address specific needs and business requirements of your Company. The information as required under Schedule V (c) of the SEBI Listing Regulations is made available to the Board.

The Company makes available video conferencing facility or other audio-visual means for attending the Meetings of the Board and Committees.

Notice of Board / Committee Meetings is given well in advance to all the Directors (other than if held at shorter notice for which consent is obtained). The Company Secretary is responsible for collation, review and distribution of all papers submitted to the Board and Committees thereof for consideration. The Agenda of the Board / Committee Meetings is set by the Company Secretary in consultation with the Chairman and Chief Executive Officer of the Company. Agenda papers are circulated a week prior to the date of the Meeting to enable the Board / Committee Members take informed decisions at the Meetings (other than if held at shorter notice). The Agenda for the Board and Committee Meetings covers items set out as per the guidelines in SEBI Listing Regulations to the extent they are relevant and applicable. Prior approval is obtained from the Board for circulating agenda items with shorter notice for matters that are in the nature of Unpublished Price Sensitive Information ("UPSI").

During the financial year under review 7 (Seven) Board Meetings were held.

Meetings and attendance during the financial year under review:

Date of Board Meeting	Board Strength	No. of Directors Present
13 th May 2024	7	7
1 st August 2024	7	6
30 th October 2024	6	5
16 th December 2024	6	5
3 rd February 2025	6	5
27 th March 2025	6	5
31 st March 2025	6	4

The Board has unfettered and complete access to all information within your Company. The members of the Board have complete freedom to express their views on agenda items and can discuss any matter at the Meeting with the permission of the Chairperson. The Board periodically reviews all the relevant information, which is required to be placed before it pursuant to Part A of Schedule II to Regulation 17 of the SEBI Listing Regulations and in particular reviews and approves business plans, annual budgets and capital expenditure. The Board provides strategic direction and oversight to ensure that your Company is managed in a manner that fulfils stakeholders' aspirations and societal expectations.



The details of attendance of each Director at the Board Meetings held during the financial year under review and at the previous Annual General Meeting ("AGM") of the Company held on 16th August 2024 through Other Audio Visual Means are as under:

Name of the Director	No. of Board Meetings		Attended Last AGM
	Held during tenure	Attended	
Mr. Kumar Mangalam Birla	7	3	Yes
Mr. Sushil Agarwal	7	7	Yes
Mr. Arun Adhikari	7	7	Yes
Mr. P. H. Ravikumar	7	7	Yes
Ms. Vijayalakshmi Iyer	7	7	Yes
Mr. Romesh Sobti (Ceased to be Director w.e.f. 19 th June 2025)	7	4	Yes
Mr. S. C. Bhargava (Ceased to be a director w.e.f. 31 st August 2024)	2	2	Yes

Particulars of Senior Management Personnel (including Key Managerial Personnel):

Details of Senior Management of the Company as on 31st March 2025 are as under:

Name of the Senior Management	Designations
Ms. Vishakha Mulye	Managing Director & Chief Executive Officer (Designate)
Ms. Pinky Mehta	Chief Financial Officer
Mr. Santosh Haldankar	Company Secretary & Compliance Officer (Appointed w.e.f. 1 st August 2024)
Mr. Charanjit Singh	Chief Audit Officer
Ms. Darshana Shah	Chief Marketing Officer
Mr. Kamalakar Nayak	Chief Compliance Officer (Appointed w.e.f. 3 rd December 2024)
Mr. Ramesh Narayanaswamy	Chief Technology Officer
Ms. Sanchita Mustaphy	Chief Risk Officer (Resigned w.e.f. 31 st March 2025)
Mr. Subhro Bhaduri	Chief Human Resource Officer
Mr. Vijay Deshwal	Chief Strategy Officer & Head - Investor Relations

During the year under review, Mr. Mukesh Malik relinquished his position as Chief Operating Officer of the Company w.e.f. 31st July 2024 due to early retirement and Mr. Amber Gupta ceased to be the Company Secretary and Chief Compliance officer of the Company w.e.f. 30th June 2024.

Further, the Board of Directors at its meeting held on 31st March 2025 has approved the appointment of Ms. Vishakha Mulye (DIN: 00203578) as Managing Director & Chief Executive Officer (Designate) and Mr. Rakesh Singh (DIN: 07006067) as Executive Director and Chief Executive Officer (NBFC) of the Company. These appointments are subject to approval of RBI and the shareholders of the Company.

Further, Mr. Deep Pal Singh and Mr. Samir Hossain were appointed as Chief Risk Officer and General Counsel of the Company with effect from 1st April 2025 and 13th May 2025 respectively.

Code of Conduct for Board Members and Senior Management

In compliance with Regulations 17(5) and 26(3) of the SEBI Listing Regulations, the Company has adopted a Code of Conduct for the Board Members and Senior Management of the Company ("the Code"). The Code is applicable to all the Board Members and Senior Management of the Company. The Code is available on your Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

The Senior Management Personnel of the Company have made disclosures to the Board confirming that there are no material financial and/or commercial transactions between them and the Company that could have potential conflict of interest with the Company at large.

All the Board Members and Senior Management Personnel have confirmed compliance with the Code during the financial year under review and a declaration to that effect signed by the Managing Director & Chief Executive Officer (Designate) of the Company forms a part of this Annual Report.

Board Induction, Training and Familiarisation

A letter of appointment together with an induction kit is given to the Independent Directors at the time of their appointment setting out their roles, functions, duties and responsibilities. As per Regulation 46(2) of the SEBI Listing Regulations, the terms and conditions of appointment of Independent Directors are available on the Company's website at <https://www.adityabirlacapital.com/about-us/board-of-directors>.

The Directors are familiarised with your Company's businesses and its operations. Interactions are held between the Directors and Senior Management of your Company from time to time. Directors are familiarised with the organisational set-up, functioning of various departments, internal control processes and relevant information pertaining to your Company. The details of the said familiarisation programmes are available on your Company's website at <https://www.adityabirlacapital.com/about-us/board-of-directors>.

Corporate Governance Report (Contd.)

Performance evaluation of the Board

A formal mechanism has been adopted for evaluating the performance of the Board, covering Independent Directors, Non-Executive Directors (Non-Independent), the Board Committees, the Board and the Chairman of the Board.

The evaluation is based on criteria which include, amongst others, providing strategic perspective, time devoted and preparedness for Meetings, quality, quantity and timeliness of the flow of information between the Board Members and the Management, contribution at the Meetings, effective decision making ability, role and effectiveness of the Committees, etc. The Directors have duly completed and submitted the questionnaires providing feedback on functioning of the Board as a whole, individual directors Committees, and the Chairman of the Board.

Further details are mentioned in the Board's Report.

Performance evaluation criteria for Independent Directors

The Directors other than Independent Directors of your Company evaluate the following:

- performance of Independent Directors
- fulfilment of the independence criteria as specified in SEBI Listing Regulations and their independence from the management.

The evaluation is based on the following criteria as to how an Independent Director:

1. understands and fulfils the functions as assigned by the Board and the law;
2. Invests time in understanding the Company and its unique requirements;
3. Brings in external knowledge and perspective to the table;
4. Expresses his/her views on the issues discussed at the Board;
5. Keeps himself/herself current on areas and issues that are likely to be discussed at the Board level; and
6. Preparation and Participation of the Director in meetings.

Separate Meeting of Independent Directors

In accordance with the provisions of Schedule IV of the Act and Regulation 25(3) of the SEBI Listing Regulations, a Meeting of the Independent Directors of your Company was held on 28th March 2025 without the presence of the Non-Independent Directors and the Members of the

Management. The Meeting was attended by all 3 (Three) Independent Directors. They discussed matters including the performance/ functioning of the Company, reviewed the performance of the Chairman and other Non-Executive Directors, assessed the quality, quantity and timeliness of flow of information between the Management and the Board that is necessary for the Board to effectively and reasonably perform their duties, etc.

Prohibition of Insider Trading

In terms of the provisions of the SEBI (Prohibition of Insider Trading) Regulations, 2015 and SEBI (Prohibition of Fraudulent and Unfair Trade Practices relating to Securities Market) Regulations 2003 your Company adopted a Code of Conduct to Regulate, Monitor and Report trading by Designated Persons in listed or proposed to be listed securities of the Company ("the Insider Code"). The Insider Code aims at preserving and preventing misuse of unpublished price sensitive information. All Designated Persons of your Company (as defined under the Insider Code) are covered under the Insider Code, which provides inter alia for obtaining pre-clearances for trading in the securities of your Company.

The Company has in place, a tracking mechanism for monitoring trade in the equity shares of the Company by Designated Persons identified under the Insider Code. The Board has also adopted a Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information ("UPSI") which includes details of your Company's policy for determination on 'legitimate purposes' as per the requirements of the SEBI (Prohibition of Insider Trading) Regulations and is available on the website of the Company at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>. The Audit Committee also reviews compliance with the provisions of above regulations on an annual basis.

Mr. Santosh Haldankar, Company Secretary is the "Compliance Officer" in terms of the Insider Code.

II. COMMITTEES OF THE BOARD

Your Board has constituted the Committees with specific terms of reference as per the requirements of the SEBI Listing Regulations, the Act, RBI Master Directions and other applicable provisions. The Board accepted all recommendations of the Committees of the Board, during the financial year under review.

The Committees play a vital role in the effective compliance and governance of the Company in line with their specified and distinct terms of reference and role



and responsibilities. The Chairperson of the respective Committees report to the Board on the deliberations and decisions taken by the Committees. The minutes of the Meetings of all Committees are placed before the Board for its perusal on a regular basis.

The Committees of the Board are elaborated hereunder:

1. AUDIT COMMITTEE

A qualified and independent Audit Committee has been constituted pursuant to the provisions of Section 177 of the Act, Regulation 18 of the SEBI Listing Regulations and RBI Master Directions.

The Audit Committee acts as a link between the Management, the Statutory and Internal Auditors and the Board.

All the Members of the Audit Committee are financially literate. The Chairperson and Members of the Audit Committee have accounting or related financial management expertise.

The Statutory Auditors and Head of Internal Audit of your Company are invited to attend the Audit Committee Meetings. In addition, other Senior Management Personnel are also invited to the Audit Committee Meetings from time to time, for providing such information as may be necessary.

The Chairperson of the Audit Committee, Ms. Vijayalakshmi Iyer, attended the Annual General Meeting of the Company held on 16th August 2024.

The Audit Committee monitors and effectively supervises your Company's financial reporting process with a view to provide accurate, timely and proper disclosures and maintain the integrity and quality of financial reporting.

The Audit Committee has all the powers as specified in Section 177 of the Act and Regulation 18 read with Part C of Schedule II of the SEBI Listing Regulations to investigate any activity within its terms of reference, seek information from any employee, obtain outside legal or other professional advice and secure attendance of outsiders with relevant expertise, as considered necessary.

The terms of reference of the Audit Committee include:

1. Approval or any subsequent modification of transactions of the Company with related parties;
2. Scrutiny of inter-corporate loans and investments, if any;
3. Reviewing the utilization of loans and/ or advances from/ investment by the holding company in the

Subsidiaries exceeding rupees 100 Crore or 10% of the asset size of the Subsidiaries, whichever is lower including existing loans / advances / investments;

4. Valuation of undertakings or assets of the Company, wherever it is necessary;
5. Considering and commenting on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the listed entity and its shareholders;
6. Appointing any external firm to conduct special reviews of the Company (financial or legal) subject to the approval of the Board;
7. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
8. Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013;
 - Changes, if any, in accounting policies and practices and reasons for the same;
 - Major accounting entries involving estimates based on the exercise of judgement by management;
 - Significant adjustments made in the financial statements arising out of audit findings;
 - Compliance with stock exchanges and other legal / regulatory requirements relating to financial statements;
 - Disclosure of any related party transactions;
 - Qualification(s) / modified opinion(s) in the draft audit report;
9. Reviewing, with the management, the quarterly financial statements/ results before submission to the board for approval;
10. Laying down the criteria for granting the omnibus approval in line with the policy on related party transactions of the Company;

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11. Satisfying itself regarding the need for omnibus approval and that such approval is in the interest of the Company;
12. Reviewing, at least on quarterly basis, the details of related party transactions entered into by the Company pursuant to each of the omnibus approvals given, if any;
13. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilised for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
14. Reviewing Management Discussion and Analysis of financial condition and results of operations;
15. Reviewing the statement of significant related party transactions (as defined by the Audit Committee), submitted by management;
16. Reviewing the financial statements, in particular, the investments made by the unlisted Subsidiaries.
17. Evaluating the internal financial controls and risk management systems;
18. Discussing with internal auditors of any significant findings and follow up there on;
19. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
20. Reviewing internal audit reports relating to internal control weaknesses; and
21. Reviewing Management letters / letters of internal control weaknesses issued by the statutory auditors, if any;
22. Reviewing ageing analysis of entries pending reconciliation with outsourced vendors, if any and monitoring the systems in place for internal audit of all outsourced activities, if any;
23. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
24. Approval of payment to statutory auditors, internal auditors and tax auditors for any other services rendered by them;
25. Reviewing and monitoring the statutory and internal auditors independence and performance, and effectiveness of audit process;
26. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
27. Reviewing the findings, adequacy and structure of the internal audit function, including the credentials of the appointed third-party firm, if any, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
28. Formulating the scope, functioning, periodicity and methodology for conducting the internal audit in consultation with the Internal Auditor;
29. Reviewing the appointment, removal and terms of remuneration of the Internal auditor;
30. Reviewing with the management the adequacy of the internal control systems;
31. Approval of appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
32. Reviewing the effectiveness of the system for monitoring compliance with laws and regulations;
33. Reviewing compliance with the provisions of Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, and RBI compliances as maybe amended from time to time at least once in a financial year and verify that systems for internal control are adequate and are operating effectively;
34. Looking into the reasons for substantial defaults, if any, in the payment to the debenture holders (if any), shareholders (in case of non-payment of declared dividends) and creditors;
35. Reviewing the Company's arrangements for its employees to raise concerns, in confidence, about possible wrongdoing in financial reporting, accounting, auditing and other related matters and ensuring that these arrangements allow independent investigation of such matters and initiation of appropriate follow-up action and reviewing the functioning of the Whistle-blower mechanism / overseeing the vigil mechanism;



36. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.

During the financial year under review, the Audit Committee reviewed the internal controls put in place to ensure that the accounts of your Company are properly maintained and that the accounting transactions are in accordance with prevailing laws and regulations. In conducting such reviews, the Committee found no material discrepancy or weakness in the internal control system of your Company.

Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the Audit Committee met 6 (Six) times on 13th May 2024, 1st August 2024, 30th October 2024, 16th December 2024, 3rd February 2025 and 31st March 2025.

The composition and attendance at the Meetings were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Ms. Vijayalakshmi Iyer (Chairperson)	Non-Executive Independent	6	6
Mr. P. H. Ravikumar (Member)	Non-Executive Independent	6	6
Mr. Sushil Agarwal (Member)	Non-Executive Non-Independent	6	6
Mr. S. C. Bhargava (Ceased to be a member w.e.f. 31 st August 2024)	Non-Executive Independent	2	2
Mr. Arun Adhikari (Member- w.e.f. 31 st August 2024)	Non-Executive Independent	4	4

Further, Mr. Nagesh Pingre (DIN: 00062900) was appointed as the Additional Director (Independent) of the Company w.e.f. 1st April 2025 and was also appointed as the member of Audit Committee. His appointment was approved by the Members of the Company vide Postal Ballot on 20th June 2025.

The Company Secretary acts as the Secretary to the Committee.

2. NOMINATION, REMUNERATION AND COMPENSATION COMMITTEE

The Nomination, Remuneration and Compensation Committee has been constituted pursuant to the provisions of Section

178 of the Act, Regulation 19 read with Part D of Schedule II of the SEBI Listing Regulations and RBI Master Directions.

The terms of reference of the Nomination, Remuneration and Compensation Committee include:

1. Recommending to the Board of Directors a policy relating to, the remuneration of the Directors, Key Managerial Personnel and other employees;
2. Ensuring the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors and Senior Managers of the quality required to run the Company successfully;
3. Ensuring the relationship of remuneration to performance is clear and meets appropriate performance benchmarks;
4. Ensuring the remuneration provided to Directors and Senior Managers includes a balance between fixed and incentive pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.
5. Recommend to the Board, all remuneration, in whatever form, payable to senior management. For the purpose of this charter, senior management shall mean Officers of the Company as defined by the Board of Directors of the Company from time to time in compliance with the SEBI Listing Regulations and/ or other regulatory/ statutory requirements as may be applicable to the Company;
6. Work in close coordination with Risk Management Committee (RMC) of the company to achieve effective alignment between compensation and risks;
7. Ensure that compensation levels are supported by the need to retain earnings of the company and the need to maintain adequate capital based on Internal Capital Adequacy Assessment Process (ICAAP).
8. Formulating appropriate policies and instituting processes which enable the identification of individuals who are qualified to become Directors and who may be appointed in senior management and recommend to the Board of Directors their appointment and removal from time to time;
9. Reviewing and implementing succession and development plans for Managing Director, / Chief Executive Officer, Executive Directors and Senior Managers
10. Devising a policy on Board diversity;

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11. Formulating the criteria for determining qualifications, positive attributes and independence of Directors;
12. Decide whether to extend or continue the term of appointment of the Independent Director, on the basis of the report on performance evaluation of Independent Directors;
13. Formulate, supervise and monitor the process of issuance/ grant/ vesting/ cancellation of Employee Stock Options and such other instruments as may be decided to be granted to the eligible grantees under the respective Employee Stock Options Scheme(s), from time to time, as per the provisions of the applicable laws;
14. Evaluating the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an Independent Director and basis the same, recommending to the Board the appointment of an Independent Director.

[For the purpose of identifying suitable candidates, the Committee may:

- i. use the services of an external agencies, if required;
- ii. consider candidates from a wide range of backgrounds, having due regard to diversity; and
- iii. consider the time commitments of the candidates.]
15. Establishing evaluation criteria and conducting the process of performance evaluation of each Director in a structured manner;
16. Establishing evaluation criteria of Board and Board Committees;
17. Reviewing and making recommendations to the Board with respect to any incentive-based compensation and equity-based plans that are subject to Board or shareholder approval (including broad-based plans);
18. The Committee shall review and discuss with management the disclosures required to be included in the Board's Report, as specified in the Act and the Rules thereunder.
19. Scrutinise the declarations received under 'Fit and Proper' Criteria for proposed/ existing directors based on the information provided in the signed declaration and to decide on the acceptance or

otherwise of the directors, where considered necessary and to ensure that there is no conflict of interest in appointment of directors on Board of the Company, KMPs and senior management.

20. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.
21. The Committee will be called upon from time to time to enable the Board to decide on appointment and removal of Executives. The Committee is expected to exercise due diligence, professional judgement and prudence in this process
22. In discharging its responsibilities, the Committee will be supported by the Group Human Resources- Rewards and Benefits team of the Aditya Birla Group, who are independent of the management of the Company. In addition, the Committee will have resources, authority and adequate funding to appoint external consultants.

Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the Committee met 6 (Six) times on 13th May 2024, 1st August 2024, 30th October 2024, 03rd February 2025 and twice on 31st March 2025.

The Chairman of the Nomination, Remuneration and Compensation Committee, Mr. Arun Adhikari, attended the Annual General Meeting of the Company held on 16th August 2024.

The composition and attendance at the Meetings were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Mr. Arun Adhikari (Chairman)	Independent	6	6
Mr. S. C. Bhargava (Ceased to be a member w.e.f. 31 st August 2024)	Independent	2	2
Ms. Vijayalakshmi Iyer (Member)	Independent	6	6
Mr. Kumar Mangalam Birla (Member)	Non-Executive Non-Independent	6	3

The Company Secretary acts as a Secretary to the Committee.



EMPLOYEE STOCK OPTIONS SCHEMES ADOPTED BY THE COMPANY

a. Aditya Birla Capital Limited Employee Stock Option and Performance Stock Unit Scheme 2022 ("Scheme 2022")

The Scheme 2022 was recommended by the Nomination, Remuneration and Compensation Committee for the benefit of the eligible employees of the Company, and its group company(ies) including its holding company and subsidiary company(ies), and associate company(ies) as defined under the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 ("SEBI SBEB Regulations").

The Scheme 2022 was approved by the Members of the Company vide Postal Ballot on 16th October 2022. For extending the benefits of the Scheme 2022 to the employees of the group companies including holding, subsidiary and associate companies, a separate Special Resolution was also passed by the Members of the Company vide the said Postal Ballot on 16th October 2022.

During the financial year 2024-25, 18,77,335 performance stock units and 62,36,226 employee stock options were granted by the Company under Scheme 2022.

During the financial year under review, the Company allotted 8,51,387 Equity Shares of ₹ 10/- each, upon exercise of Stock Options, Restricted Stock Units and Performance Restricted Stock Units by the eligible grantees, in terms of the provisions of the Scheme 2022, statutory provisions including SEBI SBEB Regulations and other applicable laws, as applicable from time to time and the rules and procedures set out by your Company in this regard.

b. Stock Appreciation Rights Scheme 2019 ("SARs Scheme 2019")

Your Company has also instituted "Aditya Birla Capital Limited Stock Appreciation Rights Scheme 2019" which is a cash-based plan linked to the actual stock price movement over the plan tenure. In order to compensate the loss to an employee due to the lapse of Stock Options/ Restricted Stock Units/ Performance Restricted Stock Units in the event of transfer of the employee to any Group Company of the Company as mentioned under the SARs Scheme 2019, your Company implemented the SARs Scheme 2019 for such employees.

The SARs Scheme 2019, does not give rise to any right towards any equity share of the Company and hence, is

not covered under the provisions of SEBI SBEB Regulations. On exercise of the SARs granted under the said scheme, the employee exercising the SARs becomes entitled to receive cash, in terms of the scheme. Nil RSU SARs and Options SARs were granted during the financial year under review pursuant to the SARs Scheme 2019.

c. Aditya Birla Capital Limited Employee Stock Option Scheme 2017 ("Scheme 2017")

The Scheme 2017 was formulated by the Nomination, Remuneration and Compensation Committee of the Board with an aim to provide competitive remuneration opportunities to employees of your Company and its Subsidiaries, which was approved by the Board at its Meeting held on 26th June 2017, and by the Members of the Company vide Special Resolution passed at the Annual General Meeting ("AGM") held on 19th July 2017 and in accordance with the provisions of the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014, as amended ("SEBI SBEB Regulations"). For extending the benefits of the Scheme 2017 to the employees of the Company's Subsidiaries, a separate Special Resolution was also passed by the Members of the Company at the said AGM held on 19th July 2017.

During the financial year 2024-25, the company had not granted any units of stock options or restricted stock units under Scheme 2017.

During the financial year under review, the Company allotted 61,37,551 Equity Shares of ₹ 10/- each, upon exercise of Stock Options, Restricted Stock Units and Performance Stock Units by the eligible grantees, in terms of the provisions of the Scheme 2017, statutory provisions including SEBI SBEB Regulations and other applicable laws, as applicable from time to time and the rules and procedures set out by your Company in this regard.

d. ABCL Incentive Scheme for Stock Options and Restricted Stock Units 2017 ("ABCL Incentive Scheme")

Pursuant to the Composite Scheme of Arrangement between (erstwhile) Aditya Birla Nuvo Limited ("ABNL"), Grasim Industries Limited ("Grasim") and the Company and their respective Shareholders and Creditors ("the Composite Scheme") and pursuant to Sections 230-232 of the Act, the Nomination, Remuneration and Compensation Committee of the Board of Directors of the Company approved the ABCL Incentive Scheme.

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During the financial year under review, the Company had not allotted any Stock Options and Restricted Stock Units under the provisions of the ABCL Incentive Scheme.

The details on the above Employee Stock Option Scheme(s) as required to be disclosed under the SEBI SBEB Regulations are available on your Company's website at <https://www.adityabirlacapital.com/investor-relations/financial-reports>.

Certificate received from M/s. N. L. Bhatia, Practising Company Secretaries (UIN: P1996MH055800), Secretarial Auditors confirming that the ESOP Schemes have been implemented in accordance with the SEBI SBEB Regulations has been obtained and will be made available via electronic mode at the ensuing 18th (Eighteenth) Annual General Meeting ("AGM") of the Company for inspection by the Members.

Remuneration Policy

Your Company has adopted an Executive Remuneration Philosophy/Policy.

The same forms part of this Annual Report and is also available on the website of the Company at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>

Your Company has in place a Directors and Officers liability Insurance Policy for the Company and its Subsidiaries, covering all Directors including Independent Directors of your Company and its Subsidiaries.

3. STAKEHOLDERS RELATIONSHIP COMMITTEE

The Stakeholders Relationship Committee has been constituted pursuant to the provisions of Section 178 of the Act and Regulation 20 read with Part D of Schedule II of the SEBI Listing Regulations.

The terms of reference of the Stakeholders Relationship Committee include:

1. Monitoring and resolving the grievances of the security holders of the Company received from the shareholders, debenture holders of the Company, other security holders, if any, SEBI, the Stock Exchanges, the MCA - Registrar of Companies etc. including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, General Meetings, etc; and the action taken by the Company for redressal of the same;
2. Reviewing measures taken for effective exercise of voting rights by security holders;
3. Reviewing adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar and Share Transfer Agent;
4. Reviewing various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends, if any and ensuring timely receipt of dividend warrants / annual reports / statutory notices by the security holders of the Company, as applicable;
5. Reviewing the results of any investigation / audit conducted by any statutory authority;
6. Approving allotment of shares, debentures or any other securities as per the authority conferred / to be conferred to the Committee by the Board of Directors from time to time;
7. Approving requests for transfer, transposition, deletion, consolidation, sub-division, change of name, dematerialization, rematerialisation etc. of shares, debentures and other securities, if any;
8. Authorising the officers of the Company to approve the requests for transfer, transposition, deletion, consolidation, sub-division, change of name, dematerialization, rematerialisation etc. of shares, debentures and other securities, if any;
9. Approving and ratifying the action taken by the authorised officers of the Company in compliance of the requests received from the shareholders / investors for issue of duplicate/ replacement / consolidation / sub-division, dematerialization, rematerialisation and other purposes for the shares, debentures and other securities of the Company, if any;
10. Monitoring the status and process of dematerialization and rematerialisation of shares, debentures and other securities of the Company, if any;
11. Giving directions for monitoring the stock of blank stationery and for printing of stationery required by the Secretarial Department of the Company from time to time for issuance of share certificates, debenture certificates, allotment letters, dividend warrants, pay orders, cheques and other related stationery;
12. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.



Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the Stakeholders Relationship Committee met 2 (Two) times on 3rd May 2024 and 25th October 2024.

The composition and attendance at the Meetings were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Ms. Vijayalakshmi Iyer (Chairperson)	Independent	2	2
Mr. Sushil Agarwal (Member)	Non-Executive Non-Independent	2	2
Mr. Arun Adhikari (Member)	Independent	2	2

Ms. Vijayalakshmi Iyer, the Chairperson of the Committee attended the Annual General Meeting of the Company held on 16th August 2024. The Company Secretary acts as Secretary to the Committee and is the Compliance Officer of the Company and also responsible for redressal of investor complaints.

4. CORPORATE SOCIAL RESPONSIBILITY COMMITTEE

The Corporate Social Responsibility Committee ("CSR") has been constituted pursuant to the provisions of Section 135 of the Act read with Companies (Corporate Social Responsibility Policy) Rules, 2014 as amended.

The terms of reference of the Corporate Social Responsibility Committee include:

1. Formulation of CSR policy indicating the activities to be undertaken by the Company as per regulatory requirements and recommending the same to the Board;
2. Recommending to the Board the annual action plan and the amount to be spent on CSR activities;
3. Reviewing and approving, the CSR projects/ programs to be undertaken by the Company either directly or through Aditya Birla Capital Foundation (ABCF) or through implementation partners as deemed suitable, during the financial year and specifying modalities for its execution and implementation schedules for the same, in terms of the CSR Policy of the Company;
4. Monitoring the implementation of the CSR policy;

5. Monitoring and reporting mechanism for the projects or programmes;
6. Reviewing the need for impact assessment, if any, for the projects undertaken by the Company and undertaking the same, if needed;
7. Reviewing implementation of the action plan; and
8. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.

Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the Corporate Social Responsibility Committee met 1 (one) time on 1st July 2024.

The composition and attendance at the Meeting was as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Mr. Arun Kumar Adhikari (Chairman)	Independent	1	1
Mr. S. C. Bhargava (Ceased to be a member w.e.f. 31 st August 2024)	Independent	1	1
Mr. P. H. Ravikumar (Member)	Independent	1	1
Ms. Vijayalakshmi Iyer (Member) (w.e.f. 31 st August 2024)	Independent	0	0

Ms. Rajashree Birla, Chairperson of Aditya Birla Centre for Community Initiatives and Rural Development, Dr. Pragnya Ram, Group Executive President, CSR and Ms. Vishakha Mulye, Managing Director & Chief Executive Officer (Designate) of the Company, are permanent invitees to the Meetings of Corporate Social Responsibility Committee.

The Company Secretary acts as the Secretary to the Committee.

For the Financial Year 2024-25, the Company was required to spend CSR amount of ₹ 34.76 Lakh and erstwhile ABFL was required to spend CSR amount of ₹ 43.15 Crore, being two percent of the average net profit of the Company in the three immediately preceding financial years, calculated as per Section 198 of the Act, read with the Companies (CSR Policy) Rules, 2014. The CSR amount was spent towards programmes covered under Schedule VII of the Act, as recommended by

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the CSR Committee of the Board and approved by the Board of Directors of the Company. The Annual Report on CSR activities is annexed herewith as Annexure 'A'

5. RISK MANAGEMENT COMMITTEE

The Risk Management Committee has been constituted pursuant to the provisions of Regulation 21 of the SEBI Listing Regulations and RBI Master Directions, to frame, implement and monitor the risk management plan of the Company.

The terms of reference of the Risk Management Committee include:

1. Overall responsibility to monitor and approve the Risk Management Framework;
2. Ensuring proper identification of the risk associated with cyber security;
3. Assisting the Board in determining the measures that can be adopted to mitigate the risk;
4. Ensuring that appropriate measures are being taken to achieve prudent balance between risk and reward in both ongoing and new business activities and continuously aim to add value to the Company's stakeholders by growing business that supports inclusive growth;
5. Assisting the Board in creating long-term stakeholder value by implementing a business strategy that considers every dimension of ethical, social, environmental, cultural, and economic spheres;
6. Formulating a detailed risk management policy which shall include:
 - a. A framework for identification of internal and external risks faced by the entity including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee;
 - b. measures for risk mitigation including systems and processes for internal control of identified risks;
 - c. Business continuity plan;
7. Ensuring appropriate methodology, processes and systems are in place to monitor and evaluate all risks that the Company is exposed to, including credit risk, operational risk, market risk, liquidity risk etc.;
8. Monitoring and overseeing implementation of the risk management policy, including evaluating the adequacy of risk management systems;
9. Periodically reviewing the significant outsourcing arrangements and vendor / service provider performance;
10. Periodically reviewing the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;
11. Nomination, Remuneration and Compensation Committee of the Company may work in close coordination with the Committee to achieve effective alignment between compensation and risks;
12. The appointment, removal and terms of remuneration of the Chief Risk Officer ("CRO") shall be subject to review by the Risk Management Committee;
13. The Committee shall coordinate its activities with other committees, in instances where there is any overlap with activities of such committees, as per the framework laid down by the Board of Directors.
14. The Committee shall have the authority to call a meeting with CRO without the presence of Chief Executive Officer/ Managing Director.
15. The Committee shall have powers to seek information from any employee, obtain outside legal or other professional advice and secure attendance of outsiders with relevant expertise, if it considers necessary.
16. The Committee shall keep the Board of Directors informed about the nature and content of its discussions, recommendations and actions to be taken.
17. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.

Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the Risk Management Committee met 3 (Three) times on 12th April 2024, 19th July 2024 and 28th October 2024.



The composition and attendance at the Meetings were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Mr. Arun Kumar Adhikari (Chairman)	Independent	3	3
Mr. Romesh Sobti (Ceased to be member w.e.f. 19 th June 2025)	Non-Executive Non-Independent (Nominee)	3	3
Ms. Vishakha Mulye (Member)	Managing Director & Chief Executive Officer (Designate)	3	3

The Chief Risk Officer is invited to the Meetings of the Risk Management Committee.

Consequent to the effectiveness of the scheme of the amalgamation and induction of directors, Risk Management Committee was reconstituted as under w.e.f. 1st April 2025.

S. N.	Name and position held in the Committee	Category/ Designation
1	Mr. Arun Adhikari (Chairman)	Independent
2	Mr. Nagesh Pinge (Member)	Independent
3	Mr. Sunil Srivastav (Member)	Independent
4	Mr. Romesh Sobti (Ceased to be member w.e.f. 19 th June 2025)	Non-Executive Non-Independent (Nominee)
5	Mr. Rakesh Singh (Member)	Executive Director and Chief Executive Officer - NBFC (Designate)
6	Mr. Deep Pal Singh (Member)	Chief Risk Officer
7	Ms. Vishakha Mulye (Permanent Invitee)	Managing Director & Chief Executive Officer (Designate)

The Company Secretary acts as the Secretary to the Committee.

The Risk Management Policy of the Company is available on the website of the Company at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

6. PIT REGULATIONS COMMITTEE

The PIT Regulations Committee has been constituted pursuant to the provisions of the SEBI (Prohibition of Insider Trading) Regulations, 2015 ("PIT Regulations"), the SEBI (Prohibition of Fraudulent and Unfair Trade Practices

relating to Securities Market) Regulations, 2003, ("PFUTP Regulations") the Code of Conduct to Regulate, Monitor and Report trading by Designated Persons in listed or proposed to be listed securities of the Company ("Code of Conduct") and the Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information of the Company ("Code for Fair Disclosure").

The terms of reference of PIT Regulations Committee include:

1. Identifying / reviewing the list of persons to be included in the list of designated persons under the Code of Conduct, at regular intervals, on the basis of their role, function and access to Unpublished Price Sensitive Information ("UPSI") in the Company as well as the Subsidiaries of the Company;
2. Reviewing the functioning of the mechanism adopted for monitoring trade in the securities of the Company by the Designated persons as identified under the Code of Conduct;
3. Ensuring maintenance of adequate and effective internal controls including maintaining a structured digital data base of 'Designated Persons', containing names of persons or entities, with whom information is shared under the PIT Regulations along with PAN, with adequate internal controls and checks, such as time stamping and audit trails to ensure non-tampering of the database and compliance with the PIT Regulations.
4. Considering and approving the inclusion of additional transactions, as 'Legitimate purpose' for sharing of information by the Company, in furtherance of the Company's and stakeholders' interest other than as provided under the Code for Fair Disclosure;
5. Reviewing the adequacy and effectiveness of the internal controls in place for restrictions on communication or procurement of UPSI;
6. Carrying out inquiry in relation to leak of UPSI / potential breach of the Code of Conduct by the suspected Designated Person(s);
7. Reviewing and reporting to the Audit Committee and the Board of Directors of the Company, at the beginning of each financial year, the compliance of the Code of Conduct and PIT Regulations;
8. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.

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Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the PIT Regulations Committee met 1 (One) time on 3rd May 2024.

The composition and attendance at the Meetings were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Ms. Vijayalakshmi Iyer (Chairperson)	Independent	1	1
Mr. S. C. Bhargava	Independent	1	1
Ms. Vishakha Mulye (Member)	Managing Director & Chief Executive Officer (Designate)	1	1
Ms. Pinky Mehta (Member)	Chief Financial Officer	1	1

The Company Secretary acts as the Secretary to the Committee.

The PIT Regulations Committee has further constituted a PIT Disciplinary Committee comprising of Chief Risk Officer, Chief Financial Officer and Chief Human Resources Officer for the purpose of deciding upon the actions to be taken in case of violations of the Code of Conduct and PFUTP Regulations. The decisions and actions, if any, taken by the PIT Disciplinary Committee are reported to the PIT Regulations Committee at its subsequent meetings. The details of violations and actions taken, if any, are also reported to the Stock Exchanges as required under the PIT Regulations.

As all the matters of PIT Regulations are handled by the PIT Disciplinary Company, the Board of Directors at its meeting held on 13th May 2024 dissolved PIT Regulation Committee.

7. ASSET-LIABILITY MANAGEMENT COMMITTEE

The Asset-Liability Management Committee has been constituted under RBI's Guidelines on Liquidity Risk Management Framework for Non-Banking Financial Companies read with RBI Master Directions, as amended (collectively referred to as "RBI Framework").

The terms of reference of the Asset-Liability Management Committee include:

1. Governance of Liquidity Risk Management by:
 - a. Ensuring adherence to the risk tolerance/limits set by the Board; and
 - b. Implementing the liquidity risk management strategy and Capital Planning

2. Internal Controls – To ensure appropriate internal controls, systems and procedures for adherence to liquidity risk management policies and procedure;
3. Reviewing the Liquidity Risk Measurement basis various approaches;
4. Monitoring Liquidity Risk basis various Tools;
5. Reviewing the Credit Sanction Process for High Value Proposals;
6. Reviewing the Pricing of Assets and Liability and Monitor the sensitivity of assets and liabilities to changes in interest rates;
7. Ensuring Liquidity through maturity matching;
8. Monitoring market risk management systems, compliance with the asset liability management policy and prudent gaps and tolerance limits and reporting systems set out by the Board of Directors and ensuring adherence to the RBI Guidelines issued in this behalf from time to time;
9. Monitoring the business strategy of the Company (on the assets and liabilities sides) in line with the Company's budget and decided risk management objectives;
10. Reviewing the effects of various possible changes in the market conditions related to the balance sheet and recommend the action needed to adhere to the Company's internal limits;
11. Balance Sheet planning from risk-return perspective including the strategic management of interest rate and liquidity risks;
12. With respect to liquidity risk, decide on the desired maturity profile and mix of incremental assets and liabilities, sale of assets as a source of funding, the structure, responsibilities and controls for managing liquidity risk, and oversee the liquidity positions of all branches;
13. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board.

Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the Asset-Liability Management Committee met 2 (Two) times on 13th August 2024 and 7th February 2025.



During the year under review, the composition and attendance at the Meetings of the committee were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Ms. Vishakha Mulye (Chairperson)	Managing Director & Chief Executive Officer (Designate)	2	1
Mr. P. H. Ravikumar (Member)	Independent	2	2
Mr. Sushil Agarwal (Member)	Non-Executive Non-Independent	2	2
Ms. Pinky Mehta (Member)	Chief Financial Officer	2	2
Ms. Sanchita Mustaphy (Ceased to be a member w.e.f. 31 st March 2025)	Chief Risk Officer	2	2

Consequent to the effectiveness of the scheme of the amalgamation and induction of directors, the Asset-Liability Management Committee was reconstituted as under w.e.f. 1st April 2025.

Name and position held in the Committee	Category/ Designation
Mr. Rakesh Singh (Chairman)	Executive Director and Chief Executive Officer - NBFC (Designate)
Ms. Pinky Mehta (Member)	Chief Financial Officer
Mr. Deep Pal Singh (Member)	Chief Risk Officer
Mr. Chandramohan Amritkar (Member)	Head - Treasury
Mr. Ramesh Narayanaswamy (Member)	Head - Information Technology

The Company Secretary acts as the Secretary to the Committee.

8. IT STRATEGY COMMITTEE

The IT Strategy Committee has been constituted pursuant to Reserve Bank of India Master Direction on Information Technology Framework for the NBFC Sector read with RBI Master Directions, as amended.

The terms of reference of the IT Strategy Committee include:

1. Establishment of the Information Security Management System (ISMS) objectives;
2. Reviewing and approving the Company's Information Technology and Cyber Security Policy, Privacy Policy and Business Continuity Policy;
3. Demonstrating Management support for relevant initiatives on the above subject area;
4. Reviewing major information and Cyber security, Business continuity and Privacy incidents; and
5. Reviewing if any significant risk to be reported to the Board.
6. Reviewing and approving the Information Technology ("IT") strategy and policy documents and ensuring that the management has put an effective strategic planning process in place;
7. Ascertaining that management has implemented processes and practices that ensure that the IT delivers value to the business;
8. Ensuring IT investments represent a balance of risks and benefits and that budgets are acceptable;
9. Monitoring the method that management uses to determine the IT resources and roles and responsibilities needed to achieve strategic goals and provide high-level direction for sourcing and use of IT resources;
10. Ensuring proper balance of IT investments for sustaining Company's growth and becoming aware about exposure towards IT risks and control constituting an effective governance mechanism and risk management processes for all outsourced IT operations.
11. Carrying out / performing such other responsibilities, acts, deeds, and things as may be delegated to the Committee and as maybe entrusted by the Board of Directors/ arising out of statutory provisions from time to time.

Corporate Governance Report (Contd.)

Meetings, Composition and Attendance during the financial year under review

During the financial year under review, the IT Strategy Committee met 2 (Two) times on 13th August 2024 and 7th February 2025.

During the year under review, Mr. Amber Gupta and Mr. Mukesh Malik ceased to be the members of the committee w.e.f. 30th June 2024 and 31st July 2024 respectively.

The composition and attendance at the Meetings were as under:

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Mr. P. H. Ravikumar (Chairman)	Independent Director	2	2
Ms. Vijayalakshmi Iyer (Member)	Independent Director	2	2
Ms. Vishakha Mulye (Member)	Managing Director & Chief Executive Officer (Designate)	2	1
Ms. Sanchita Mustaphy (Ceased to be a member w.e.f. 31 st March 2025)	Chief Risk Officer	2	2
Ms. Pinky Mehta (Member)	Chief Financial Officer	2	2
Mr. Subhro Bhaduri (Member)	Chief Human Resources Officer	2	0
Mr. Makesh Chandramohan (Member)	Chief Information and Security Officer	2	2
Mr. Ramesh Narayanaswamy (Member)	Chief Technology Officer	2	2
Mr. Santosh Haldankar (Member- Appointed w.e.f. 1 st August 2024)	Company Secretary	2	2

The IT Strategy Committee has further constituted an IT Steering Committee, an executive level Committee, comprising of Chief Technology Officer of the Company and its Subsidiaries. The IT Steering Committee meets on a quarterly basis and the decisions and actions, if any, taken by it are reported to the IT Strategy Committee at its subsequent meetings.

Further, consequent to the effectiveness of the scheme of the amalgamation and induction of directors, the IT Strategy Committee was reconstituted as under w.e.f. 1st April 2025:

Name and position held in the Committee	Category/ Designation
Mr. P. H. Ravikumar (Chairman)	Independent Director
Ms. Vijayalakshmi Iyer (Member)	Independent Director
Mr. Sunil Srivastav (Member)	Independent Director
Mr. Rakesh Singh (Member)	*Executive Director and Chief Executive Officer - NBFC (Designate)
Mr. Deep Pal Singh (Member)	Chief Risk Officer
Ms. Vishakha Mulye (Permanent Invitee)	*Managing Director & Chief Executive Officer (Designate)
Ms. Pinky Mehta (Permanent Invitee)	Chief Financial Officer
Mr. Makesh Chandramohan (Permanent Invitee)	Chief Information and Security Officer
Mr. Ramesh Narayanaswamy (Permanent Invitee)	Chief Technology Officer

*The Board of Directors at its meeting held on 31st March 2025 had approved the appointment of Ms. Vishakha Mulye as Managing Director & CEO of the Company and Mr. Rakesh Singh as Executive Director and Chief Executive Officer (NBFC). These appointments are subject to approval of RBI and the shareholders of the Company

9. ASSET MONETISATION COMMITTEE

An Asset Monetisation Committee was formulated to finalise the various options for the sale of shares of Aditya Birla Sun Life AMC Limited ("ABSLAMC") held by the Company to achieve minimum public shareholding in ABSLAMC.

During the financial year under review, the Asset Monetisation Committee met 1 (One) time on 30th May 2024.

Name and position held in the Committee	Category/ Designation	No. of Meetings	
		Held during tenure	Attended
Mr. P. H. Ravikumar (Chairman)	Independent Director	1	1
Mr. Arun Kumar Adhikari (Member)	Independent Director	1	1
Mr. Sushil Agarwal (Member)	Non-Executive Director	1	1

Ms. Vishakha Mulye, Managing Director & Chief Executive Officer (Designate) of the Company, is a permanent invitee to the Meetings of Asset Monetisation Committee.

The Company Secretary acts as the Secretary to the Committee.



The Asset Monetisation Committee was formed for the limited purpose of selling the shares of Aditya Birla Sun Life AMC Limited (ABSLAMC) to achieve minimum public shareholding in ABSLAMC. Accordingly, the Committee was dissolved w.e.f. 31st March 2025.

Further, consequent to the effectiveness of the scheme of the amalgamation, induction of directors and considering change in nature of business from Core Investment Company (CIC) to Investment Credit Company (ICC), following committees were newly constituted:

10. REVIEW COMMITTEE - TREATMENT OF WILFUL DEFAULTERS

The Review Committee (RC) – Treatment of Wilful Defaulter was constituted pursuant to the applicable provisions of the Master Direction Reserve Bank of India (Treatment of Wilful Defaulters and Large Defaulters) Directions, 2024 and other applicable RBI regulations / statutory provisions, if any, as applicable from time to time.

The terms of reference and composition of the Review Committee (RC) – Treatment of Wilful Defaulter include:

1. Review of the proposal of the Identification Committee ("IC") for classification of borrower as wilful defaulter.
2. To provide an opportunity to the borrower/ guarantor/ promoter/ director/ persons in charge and responsible for management of the affairs of the entity for making written representation to RC within 15 days of such a proposal received from the IC.
3. Consideration of the proposal of the IC along with the written representation received.
4. To provide an opportunity for personal hearing to the borrower/guarantor/ promoter/ director/ persons in charge responsible for management of the affairs of the entity.
5. To consider the proposal of IC and take decision after assessing the facts or material on record, including written representation, if any.
6. Passing a reasoned order and communication of the same to the wilful defaulter.
7. To follow all the norms specified in the Policy on Treatment of Wilful Defaulters and Large Defaulter or any other norm as per RBI applicable from time to time.

The composition of the review Committee (RC) – Treatment of Wilful Defaulter is as under:

Name and position held in the Committee	Category/ Designation
Ms. Vishakha Mulye (Chairperson)	Managing Director & Chief Executive Officer (Designate)
Mr. Nagesh Pingre (Member)	Independent Director
Mr. Sunil Srivastav (Member)	Independent Director
Mr. Rakesh Singh (Member)	Executive Director and Chief Executive Officer - NBFC (Designate)

11. CUSTOMER SERVICE COMMITTEE

The Customer Service Committee was constituted pursuant to the Master Direction - Reserve Bank of India (Internal Ombudsman for Regulated Entities) Directions, 2023 and other applicable RBI regulations / statutory provisions, if any, as applicable from time to time.

The terms of reference and composition of the Customer Service Committee are as under:

1. To determine the structure of emoluments, facilities and benefits accorded to the Internal Ombudsman / Deputy Internal Ombudsman, which should be appropriate keeping in view the stature and position of the Internal Ombudsman / Deputy Internal Ombudsman, if appointed.
2. To discuss such cases in which the decision of the Internal Ombudsman is rejected by the Company or decision of the Company is overruled by the Internal Ombudsman
3. To approve Standard Operating Procedure (SOP) for Complaint Redress by Internal Ombudsman
4. To review periodic reports as submitted to RBI on quarterly and yearly basis along with the analysis of the complaints on the activities of the Internal Ombudsman on a quarterly basis
5. To bring about ongoing improvements in the quality of customer services provided by the Company
6. To review matters pertaining to customer service, grievance redressal mechanism, fair practices, recovery mechanism, outsourcing and other customer service related matters
7. To review customer service / customer care aspects of the Company on quarterly basis

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8. To initiate prompt corrective action wherever service quality / skill gaps have been noticed
9. To review RBI circulars implementation with reference to customer service related items.
10. To review and monitor the product approval processes with a view to include suitability and appropriateness to different customer segments
11. To review and monitor Banking Ombudsman Award passed by Office of Reserve Bank of India Ombudsman relating to the Company
12. To review and monitor service delivery channels performance and to seek assurance of prompt and efficient service delivery and avoid complaints
13. To review and monitor the policies for customer satisfaction and conducting periodic surveys of customer satisfaction
14. To review feedback / observations received from internal audit of customer service including implementation of gaps and recommendations provided
15. To review branding, marketing, digital and customer engagement activities of the Company
16. To review and monitor the broad trends in the areas of customer grievance including but not limited to mis-selling (especially third party products)
17. To review and monitor grievances related to collections and recovery issues including the note on penal payments made to agencies rendering collection services on account of violation of code of conduct
18. To examine any other issues having a bearing on quality of customer services rendered

The composition of Customer Service Committee is as under:

Name and position held in the Committee	Category/ Designation
Mr. Rakesh Singh (Chairman)	Executive Director and Chief Executive Officer - NBFC (Designate)
Mr. Nagesh Pinge (Member)	Independent Director
Mr. Sunil Srivastav (Member)	Independent Director

12. SPECIAL COMMITTEE OF THE BOARD FOR MONITORING AND FOLLOW-UP OF CASES OF FRAUDS

The Special Committee of the Board for Monitoring and Follow-up of cases of Frauds (**'SCBMF'**) was constituted pursuant

to the Master Directions on Fraud Risk Management in Non-Banking Financial Companies (NBFCs) (including Housing Finance Companies) Directions, 2024 ("Master Directions") dated 15th July 2024, as amended from time to time and other applicable RBI regulations / statutory provisions on the subject, if any, as applicable from time to time.

The terms of reference and composition of the SCBMF includes:

1. To oversee the effectiveness of the fraud risk management;
2. To review and recommend to the Board, the Policy on Fraud Risk Management;
3. To review and monitor cases of frauds including root cause analysis;
4. The coverage of such reviews may include, among others, categories/trends of frauds, industry/ sectoral/ geographical concentration of frauds, delay in detection/classification of frauds and delay in examination/conclusion of staff accountability, etc;
5. To review and suggest measures for the classification/ declaration of an account as fraud are in strict adherence to principles of natural justice;
6. To review the status of / update on fraud cases reported to Regulator(s) and appropriate Law Enforcement Agencies (LEAs) as required by RBI;
7. To take on record all the fraud cases proposed to be reported / filed as closed in terms of para 6.3 of the Master Directions.
8. To suggest mitigating measures for strengthening the internal controls and risk management framework and to minimise the incidence of frauds;
9. To monitor and review the effective implementation of the fraud risk management policy as approved by the Board;
10. To review the Whistle Blower complaints on possible fraud cases / suspicious activities in account(s) for their appropriate conclusion as per the ABCL Whistle Blower Policy;
11. To monitor and review the organisational structure for institutionalisation of fraud risk management within the overall risk management functions / Department;
12. To suitably validate the Early Warning Signals (EWS) Framework in accordance with the directions of the Risk Management Committee who is responsible to oversee and review the effectiveness of the framework



for EWS under the overall Fraud Risk Management Policy as approved by the Board to ensure its integrity, robustness and consistency of the outcomes;

13. To provide inputs on the periodic review of incidents of fraud to be reported to Audit/Board;
14. Such other roles and responsibilities as may be required to deliver / perform under the Master Directions, as amended from time to time, directions from Board of Directors or Board Committee.
15. To perform any other act, duties as provided under the Companies Act, or stipulated by the Reserve Bank of India, Securities & Exchange Board of India, Stock Exchanges, and any other regulatory authority, as prescribed from time to time.
16. To review the status of the efficacy of control mechanisms in place and ensure they are robust and capable of mitigating risks effectively.
17. To conduct root cause analysis of frauds, document findings, and recommend remedial measures, while monitoring the progress of their implementation.
18. To track the progress of investigations for reported frauds, ensuring timely action and resolution, and review the status of cases proposed to be reported as closed.

Consequent to the effectiveness of the scheme of the amalgamation and induction of directors, the Special Committee of the Board for Monitoring and Follow-up of cases of Frauds was constituted as under w.e.f. 1st April 2025.

Name and position held in the Committee	Category/ Designation
Mr. Sunil Srivastav (Chairman)	Independent Director
Mr. Nagesh Pinge (Member)	Independent Director
Mr. Rakesh Singh (Member)	*Executive Director and Chief Executive Officer - NBFC (Designate)

*The Board of Directors at its meeting held on 31st March 2025 had approved the appointment of Mr. Rakesh Singh as Executive Director and Chief Executive Officer (NBFC) of the Company. This appointment is subject to approval of RBI and the shareholders of the Company

III. WHISTLE BLOWER POLICY / VIGIL MECHANISM

Pursuant to section 177(9) of the Act and Regulation 22 of SEBI Listing Regulations and other applicable provisions, the Company has formulated a Whistle Blower Policy. The Whistle Blower Policy / Vigil mechanism provides a mechanism for Directors and employees to report instances and concerns about unethical behaviour, actual or suspected fraud or violation

of your Company's Code of Conduct. Adequate safeguards are provided against victimisation of those who avail the mechanism and direct access to the Chairperson of the Audit Committee is provided to them. During the financial year under review, no person was denied access to the Audit Committee. The Policy is in line with the Company's Code of Conduct, Vision and Values and is available on your Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

IV. SUBSIDIARY COMPANIES

The Audit Committee reviews the consolidated financial statements/results of the Company and investments made by its unlisted Subsidiaries. The minutes of the Board Meetings of the unlisted Subsidiaries as applicable are periodically placed before the Board. The Management of all the unlisted Subsidiaries periodically brings to the notice of the Board, a statement of all significant transactions and arrangements entered into by the unlisted Subsidiaries as applicable. As per the definition of "Material Subsidiary" under Regulation 16 of SEBI Listing Regulations, as on 31st March 2025, Aditya Birla Finance Limited (ABFL), Aditya Birla Sun Life Insurance Company Limited and Aditya Birla Housing Finance Limited, are the material Subsidiaries of the Company.

Post effectiveness of the Scheme of Amalgamation with effect from 1st April 2025, ABFL stands dissolved without being wound up and ceased to be a Material Subsidiary of the Company

The Company has formulated a "Policy for determining material Subsidiary Companies" of the Company and has complied with all the obligations relating to its material Subsidiaries under SEBI Listing Regulations. This policy is available on your Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

In compliance with the SEBI Listing Regulations, this policy shall be reviewed by the Board at least once every three years.

V. OTHER DISCLOSURES

Details of non-compliance by the Company, penalties and strictures imposed on the Company by Stock Exchange(s) or SEBI or any other statutory authority, on any matter relating to capital markets, during the last three years

The details of penalty imposed during FY 2022-23 by SEBI on erstwhile ABFL (amalgamated with the Company) is as follows:

SEBI issued a show cause notice dated 25th May 2021 ("SCN") to the erstwhile ABFL in the matter of CG Power and Industrial Solutions Limited ("CG Power") alleging, among

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others that in order to benefit its loans getting repaid, the commission and omission on the part of erstwhile ABFL amounted to participation in the fraudulent scheme for diversion of assets from CG Power for the benefit of BILT Graphic Paper Products Limited to the detriment of CG Power's minority shareholders, violating regulations 3 (b), (c), (d) and regulation 4 (1) of the SEBI (Prohibition of Fraudulent and Unfair Trade Practices relating to Securities Market) Regulations, 2003 read with sections 12A (a), (b) and (c) of the SEBI Act. By way of an order dated 4th October 2022 ("SEBI Order"), SEBI imposed a penalty of ₹1.00 Crores on erstwhile ABFL with respect to the same.

Erstwhile ABFL filed an appeal dated 21st October 2022 against the SEBI Order before Securities Appellate Tribunal ("SAT"). Subsequently, SAT passed an order on 27th February 2023, imposing a stay on the SEBI Order, subject to Erstwhile ABFL depositing 50% of the SEBI Penalty. Accordingly, the penalty has been deposited, and the matter is pending before SAT..

Related Party Transactions

During the financial year under review, your Company had entered into related party transactions which were on an arm's length basis and in the ordinary course of business. There were no material transactions with any related party as per the provisions of Section 188 of the Act read with the Companies (Meetings of Board and its Powers) Rules, 2014 and Regulation 23 of the SEBI Listing Regulations. All related party transactions were approved by the Audit Committee of your Company.

Particulars of related party transactions are listed out under the notes to the financial statements forming part of this Annual Report.

Pursuant to regulation 23(9) of SEBI Listing Regulations, the Company has also submitted Related Party Transactions to the stock exchanges on half yearly basis.

The policy on Related Party Transactions is available on your Company's website at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

Disclosure of accounting treatment

Your Company has followed all the applicable Accounting Standards while preparing the financial statements.

Management Discussion and Analysis

1. The Management Discussion and Analysis forms part of this Annual Report and is in accordance with the requirements laid out in Regulation 34(2)(e) of SEBI Listing Regulations.

2. No material transaction has been entered into by the Company with its related parties that may have a potential conflict with interests of the Company.

Proceeds from Public Issues, Right Issues, Private Placement, Preferential Issues etc.

The Company had issued equity share capital through Preferential Issuance of 7,57,11,688 equity shares of face value ₹ 10/- each at a price of ₹165.10 per equity share (including share premium of ₹155.10 per equity share), to its Promoter and a member of Promoter Group on 26th June 2023 and through Qualified Institutional Placement (QIP) of 10,00,00,000 equity shares of face value ₹ 10/- each at a price of ₹175.00 per equity share (including share premium of ₹165.00 per equity share), to Qualified Institutional Buyers on 30th June 2023, both aggregating to ₹ 3,000 Crores. The amount raised is being utilised for meeting funding requirements and growth objectives of the Company including augmentation of the capital base, improving solvency margin, leverage ratio and meeting growth and funding requirements based on the business opportunities across the subsidiaries/associates /joint ventures of the Company, as applicable engaged in the businesses of non-banking finance, housing finance, life insurance, health insurance, asset reconstruction, payments and distribution business and to make investments in technology, IT infrastructure and digital offering platforms, through investment in subsidiaries/associates/joint ventures of the Company, as applicable, by way of debt or equity, or any other instrument or a combination thereof, in such a manner and proportion as may be decided by the Board from time to time, in accordance with the applicable laws.

The proceeds from QIP were fully utilised by the Company during the year ended 31st March 2024.

During the year under review, the unutilised proceeds from the preferential Issuance of ₹ 1,128.63 Crore were fully utilised.

The Company discloses to the Audit Committee, the uses/ applications of proceeds/funds raised from public issues, private placement, preferential allotment or qualified institutions placement of Equity Shares, etc., if any, as part of quarterly review of financial results and the details are also filed with the Stock Exchanges on a quarterly basis, as applicable, pursuant to Regulation 32 of the SEBI Listing Regulations.

Remuneration of Directors

Directors are paid sitting fees of ₹ 1,00,000/- for each Meeting of the Board, ₹ 75,000/- for each Meeting of the



Audit Committee and ₹ 50,000/- for each Meeting of other Committees. No commission was paid to the Directors, during the year under review.

Further, the Company reimburses the out-of-pocket expenses, if any, incurred by the Directors for attending the Meetings.

Details of shareholding of the Directors and the sitting fees paid to the Non-Executive Director for attending the Meetings of Board and the Board Committees during the financial year under review were as follows:

Name of the Director	(Amount in ₹)	
	No. of Shares held	Sitting Fees Paid (₹)
Mr. Kumar Mangalam Birla	22,68,790*	5,00,000
Mr. Sushil Agarwal	2,89,160*	14,00,000
Mr. Arun Adhikari	2,194	16,50,000
Mr. P. H. Ravikumar	1,407	14,50,000
Mr. S. C. Bhargava (Ceased to be a director w.e.f. 31 st August 2024)	-	5,50,000
Ms. Vijayalakshmi Iyer	2,000	17,00,000
Mr. Romesh Sobti (Ceased to be a director w.e.f. 19 th June 2025)	-	5,50,000

*including shares held as a Karta of HUF

There were no pecuniary relationships or significant material transactions between your Company and Non-Executive Directors during the financial year under review.

LOANS AND ADVANCES

As on 31st March 2025, the Company was Core Investment Company ("CIC") registered with RBI and in the business of making investments and providing loans to its Subsidiaries and/or Group companies, particulars of which are listed out under the notes to accounts to the financial statements forming part of this Annual Report. Apart from the aforesaid, no loans and advances were given to firms / companies in which any of the Directors are interested.

CEO / CFO CERTIFICATION

Ms. Vishakha Mulye, Managing Director & Chief Executive Officer (Designate) and Ms. Pinky Mehta, Chief Financial Officer of your Company have issued necessary certificate pursuant to the provisions of Regulation 17(8) of the SEBI Listing Regulations, for Financial Year 2024-25 which was placed before the Board at its Meeting held on 13th May 2025, and the same forms part of this Annual Report.

COMPLIANCE WITH CORPORATE GOVERNANCE REQUIREMENTS

The Company has complied with the Corporate Governance requirements specified under Regulations 17 to 27 and clauses (b) to (i) and (t) of Regulation 46(2) and Para C, D and E of Schedule V of the SEBI Listing Regulations.

DETAILS OF MATERIAL SUBSIDIARIES OF THE LISTED ENTITY AS ON 31ST MARCH 2025

Name of the material subsidiary	Aditya Birla Finance Limited (Amalgamated with the Company w.e.f. 1 st April 2025)	Aditya Birla Sun Life Insurance Company Limited	Aditya Birla Housing Finance Limited
Date and place of incorporation	28 th August 1991 Mumbai, Maharashtra	4 th August 2000, Maharashtra	27 th July 2009, Veraval, Gujarat
Name and date of appointment of the statutory auditors	Joint Statutory Auditors: 1. MSKA & Associates - 16 th August 2023	Joint Statutory Auditor: 1. M/s. M M Nissim & Co LLP - 7 th August 2024	M/s. M/s. B. K. Khare & Co., Chartered Accountants - 14 th May 2024
	M/s. MKPS & Associates - 14 th August 2024	2. M/s. S.B. Billimoria & Co. LLP - 25 th August 2020	M/s. Sarda & Pareek LLP, Chartered Accountants - 14 th May 2024

ARCHIVAL POLICY FOR WEBSITE CONTENT

In terms of Regulation 30 of the SEBI Listing Regulations, the Company has formulated a policy on maintaining and preserving timely and accurate records uploaded on the website of the Company. The same is available on the website of your Company at <https://www.adityabirlacapital.com/investor-relations/policies-and-code>.

COMPLIANCE CERTIFICATE

Compliance Certificate from M/s. N L Bhatia & Associates, Practising Company Secretaries (Firm Registration No.: P1996MH055800), confirming compliance with the conditions of Corporate Governance as stipulated under Regulation 34 read with Schedule V (E) of the SEBI Listing Regulations forms part of this Annual Report.

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DETAILS OF DIRECTORS SEEKING REAPPOINTMENT

The details of the Director seeking re-appointment is provided in the Notice of the 18th Annual General Meeting.

GENERAL BODY MEETINGS

During the preceding three years, the Company's Annual General Meetings ("AGMs") were held as under:

Date, time and venue of the AGMs:

Year	Date	Time	Venue	Particulars of Special Resolution(s) passed
2021-22	26 th August 2022	11:00 A.M.	Through Video Conferencing / Other Audio Visual means	-
2022-23	18 th August 2023	11:00 A.M.	Through Video Conferencing / Other Audio Visual means	-
2023-24	16 th August 2024	11:00 A.M.	Through Video Conferencing / Other Audio Visual means	Continuation of directorship of Mr. Romesh Sobti (DIN: 00031034) as a Non-Executive (Nominee) Non-Independent Director of the Company who attained the age of 75 years on 24 th March 2025;

Date, time and venue of the Court convened meeting:

Year	Date	Time	Venue	Particulars of Special Resolution(s) passed
2024-25	7 th January 2025	11:00 A.M.	Through Video Conferencing / Other Audio Visual means	Approval of the Scheme of Amalgamation of Aditya Birla Finance Limited (a wholly owned subsidiary of the Company) with the Company and their respective shareholders and creditors

Note: The Court Convened meeting was held pursuant to Order of Hon'ble NCLT, Ahmedabad Bench dated 29th November 2024

Postal Ballot:

No resolution was passed through postal ballot during the year under review.

Further, the Company had sought the approval of the shareholders for the following Special Resolutions through the Postal Ballot 21st May 2025:

1. Appointment of Mr. Nagesh Pingre (DIN: 00062900) as an Independent Director of the Company for a term of five consecutive years with effect from 1st April 2025.

2. Appointment of Mr. Sunil Srivastav (DIN: 00237561) as an Independent Director of the Company for a term of five consecutive years with effect from 1st April 2025.
3. To consider increase in the borrowing powers of the Company.
4. To create of charge/security on the Company's assets.
5. To approve issuance of Non-Convertible Debentures on Private Placement Basis.

Procedure adopted for Postal Ballot

The Postal Ballot dated 21st May 2025 was carried out as per the provisions of Sections 108 and 110 and other applicable provisions of the Companies Act, 2013, read with the rules framed thereunder, and applicable Circulars issued by Ministry of Corporate Affairs, Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Secretarial Standard on General Meetings ("SS-2") issued by the Institute of Company Secretaries of India. The details are as given under:

Sr. No.	Subject	Particulars
1	Agency appointed to provide remote e-voting facility	KFin Technologies Limited
2	Scrutinisers appointed	Mr. Omkar Dindorkar (Membership No. A43029), failing him, Mr. Saurabh Agarwal (Membership No. F9290), Designated Partners of M/s MMJB & Associates LLP
3	Cut-off date for determining eligibility of the shareholders for e-voting	Friday, 16 th May 2025
4	Dispatch date of notice to the members only in electronic form and to the Stock Exchanges	21 st May 2025
5	Date of Newspaper Publications pursuant to Rule 20 and 22 of the Companies (Management and Administration) Rules, 2014	22 nd May 2025
5	Remote e-voting period	Commence from 9.00 a.m. (IST) on Thursday, 22 nd May 2025 and ends at 5.00 p.m. (IST) on Friday, 20 th June 2025
6	Date of submission of the e-voting results and the Scrutiniser's Report to the Stock Exchanges	20 th June 2025
7	Weblinks of BSE Limited and National Stock Exchange of India Limited (NSE) for accessing e-voting result	BSE: https://www.bseindia.com/xml-data/corpfiling/AttachHis/9f18f8d6-1da9-4fe2-9694-b8c19f0e3d20.pdf NSE: https://nsearchives.nseindia.com/corporate/ABCAPITAL_20062025220349_SEIntVR.pdf

All the aforesaid special resolutions were passed with requisite majority.



MEANS OF COMMUNICATION

Quarterly Results

The Company's quarterly/ half yearly/ annual financial results are submitted to the Stock Exchanges and published in Business Standard (all editions), and Sandesh (Rajkot edition, Gujarat).

Further, the quarterly/ half yearly/ annual financial results are approved by the Board and the result presentations are sent via e-mail to the Members whose email address is registered with the Company and are also simultaneously made available on Company's website at <https://www.adityabirlacapital.com/investor-relations/quarterly-results>.

In addition to the above, after announcement of results, the Company holds conference calls with investors/ analysts. The transcript of the said conference calls is uploaded on the Company's website at <https://www.adityabirlacapital.com/investor-relations/quarterly-results>.

Website Disclosure

The Company's website contains a separate section namely "Investor Relations" at <https://www.adityabirlacapital.com/investor-relations> where shareholders' related information is available and Members can access information as required to be disseminated on the website of the Company pursuant to clauses (b) to (i) of sub-regulation (2) of Regulation 46 of the SEBI Listing Regulations.

Whether it also displays official news releases	Yes
Presentations made to investors/ analysts	Yes
Shareholders' Information:	Published as a separate section in this report

NSE Electronic Application Processing System (NEAPS), NSE Digital Exchange platform and BSE Portal for Electronic filing

Apart from the financial results, shareholding pattern and quarterly report on Corporate Governance, other intimations/ disclosures required to be made to the Stock Exchanges are electronically filed.

Further, in accordance with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-2/CIR/P/2024/185 dated 31st December 2024, SEBI had introduced the "Integrated Filing" system for governance and financial-related periodic filings mandated under Regulation 10(1A) of the SEBI Listing Regulations, with the objective of streamlining the filing process and enhancing compliance ease for listed entities. The Company had also made integrated filings as applicable.

Adoption of Mandatory and Discretionary Requirements

During the financial year under review, the Company complied with all the mandatory requirements of Regulation 34 of the SEBI Listing Regulations.

The Company complied with the following discretionary requirements of the SEBI Listing Regulations:

1. For the Financial Year 2024-25, the Company's financial statements are with unmodified audit opinion.
2. Separate posts of Chairperson and the Managing Director or the Chief Executive Officer.
3. The Internal Auditor directly reports to the Audit Committee.

Other Disclosures:

1. For FY24-25, total consolidated fees of ₹ 2.29 Crore was paid to M/s M M Nissim & Co. LLP and all entities in the network firm / network entity of which the statutory auditor is a part, for all the services rendered to the Company and its Subsidiaries.
2. During the financial year under review, no complaints were received under the Whistle Blower Policy by the Company and 5 (five) complaints were received under the Whistle Blower Policy by erstwhile ABFL and the same were duly addressed.
3. During the financial year under review, there were no complaints filed, disposed or pending as at the end of financial year with the Company, under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

Further, during the financial year under review, 4 (four) complaints were received under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 by erstwhile ABFL and the same were duly addressed.

4. Certificate from M/s. N. L. Bhatia & Associates, Practicing Company Secretaries (Firm Registration No.: P1996MH055800), has been received stating / confirming that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as Directors of the Company by SEBI/ MCA or any such statutory authority as on 31st March 2025 and is attached as a part of this report.

Corporate Governance Report (Contd.)

5. The list of all credit ratings obtained by the entity is provided in the Boards' Report;
6. The Company (along with erstwhile ABFL) is exposed to foreign currency exchange rate fluctuation risk for its foreign currency borrowings. The Company's borrowings in foreign currency are governed by RBI guidelines. The Company hedges its entire External Commercial Borrowings ("ECB") foreign currency exposure for the full tenure of the ECB as per the Board approved Policy. The Company is not exposed to commodity price risk.
7. The Company has in place a functional website and the details required to be uploaded on the website as per RBI Master Directions have been duly uploaded.
8. The Company has put in place a policy on the fit and proper criteria including process of due diligence at the time of appointment / renewal of appointment of the Directors.
9. Necessary information and declaration/undertaking from the proposed / existing directors have been obtained, which have also been scrutinised by the Nomination, Remuneration and Compensation Committee and were also placed before the Board.
10. The Company has obtained a Deed of Covenants signed by the Directors, in the format specified under RBI Master Directions. Declaration from the Directors that the information already provided has not undergone change and where there is any change, requisite details are furnished by them forthwith has been also obtained.
11. A Quarterly statement on change of directors, and a certificate from the Chief Executive Officer on fit and proper criteria in selection of the Directors along with Statutory Auditor certificate was filed for the quarter ended 31st March 2025.
12. The Company has Chief Risk Officer (CRO), Head of Internal Audit (Chief Audit Officer/ CAO) and Chief Compliance Officer (CCO) with clearly specified roles and responsibilities. Further, CRO meets the Risk Management Committee, CAO and CCO timely meets Audit Committee, without the presence of Chief Executive Officer.
13. The Company is in compliance with all requirements applicable to Middle layer NBFC as per RBI circular on Scale Based Regulations for NBFCs. Post effectiveness of scheme of amalgamation, the Company is also complying with all requirements applicable to Upper layer NBFC.
14. The Company is in conformity with corporate governance standards viz., in composition of various committees, their role and functions, periodicity of the meetings and compliance with coverage and review functions, etc as disclosed in this report.
15. The Company is in compliance with the requirements arising out of the Master Direction - Information Technology Framework for the NBFC Sector issued by RBI and has constituted an IT Strategy Committee. The Company has adopted an IT Policy and Cyber-security Policy and undertaken a comprehensive risk assessment of IT systems and Information systems audit was conducted by an independent auditor for the financial year under review.
16. The Company has not accepted public deposit during the year.
17. Relevant disclosures as applicable under the RBI Master Directions have been made in the Annual Financial Statements for the financial year ended 31st March 2025.
18. No penalties have been imposed by RBI and other regulators including strictures or directions on the basis of inspection reports. Further, there were no default in compliance with the requirements of Companies Act, 2013, including with respect to compliance with accounting and secretarial standards.
19. Statutory Auditors have not expressed any modified opinion(s) or other reservation(s) in their audit report/ limited review report in respect of the financial results.



Shareholder's Information

1. ANNUAL GENERAL MEETING

Day, Date and Time	: Thursday, 14 th August 2025 at 11:00 A.M. (IST) through Video Conferencing ('VC')/Other Audio Visual Means ('OAVM')
Deemed Venue	: Registered Office: Indian Rayon Compound, Veraval - 362 266, Gujarat
Participation through VC/OAVM for Annual General Meeting ('AGM')/ Webcast and transcripts	: https://emeetings.kfintech.com

2. FINANCIAL CALENDAR FOR REPORTING

Financial year of the Company	: 1 st April to 31 st March
For the quarter ending 30 th June 2025	: On or before 14 th August 2025
For the quarter and half year ending 30 th September 2025	: On or before 14 th November 2025
For the quarter ending 31 st December 2025	: On or before 14 th February 2026
For the quarter and year ending 31 st March 2026	: On or before 30 th May 2026
19 th Annual General Meeting for the year ended 31 st March 2026	: On or before 31 st August 2026

3. Dividend Payment Date: Not Applicable

4. Registered Office: Indian Rayon Compound, Veraval - 362 266, Gujarat, India

Phone: +91 2876 243 257

Email: abc.secretarial@adityabirlacapital.com

Website: www.adityabirlacapital.com

CIN: L64920GJ2007PLC058890

5.(a) Listing Detail:

Equity Shares and Non-convertible Debentures*	Commercial Papers*	Global Depositary Shares (GDSs)
BSE Limited ('BSE') Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400 001	National Stock Exchange of India Limited ('NSE') Exchange Plaza, 5 th Floor, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051	Luxembourg Stock Exchange ('LSE') 35A Boulevard Joseph II L-1840 Luxembourg
National Stock Exchange of India Limited ('NSE') Exchange Plaza, 5 th Floor, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051		

Annual Listing fees for the financial year has been paid to all the Stock Exchanges and no amount is outstanding.

*Pursuant to clauses 4.7 and 8.2 of the Scheme of Amalgamation of Aditya Birla Finance Limited (Amalgamating Company/ABFL) with Aditya Birla Capital Limited (Amalgamating Company/ the Company) and their respective Shareholder and Creditors, all debts (including NCDs, bonds, notes, commercial papers and such other debt instruments, whether secured or unsecured liabilities (including contingent liabilities) of the Amalgamating Company will be vested with the Amalgamated Company on same terms, including the coupon rate, tenure, ISIN, redemption price, quantum and nature of security. Accordingly, the transfer of Non-convertible Debentures and Commercial Papers was successfully executed by the Stock Exchanges from erstwhile ABFL to the Company, effective from 11th April 2025.

(b) Overseas Depositary for GDSs: Citibank N.A. Depositary Receipt Services, 390 Greenwich Street, 4th Floor, New York, NY-10013

(c) Domestic Custodian of GDSs: Citibank N.A. Custodial Services FIFC, 9th Floor, C-54 & 55, G Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400 098

Corporate Governance Report (Contd.)

6. REGISTRAR AND SHARE TRANSFER AGENT (RTA) & INVESTOR CORRESPONDENCE

Investor can contact the following RTA's of the Company for service requests. The contact details of RTA are as under:

Name	KFin Technologies Limited (For Equity Shares)	MUFG Intime India Private Limited (For Debt Securities and Commercial Papers)
Address for correspondence	Selenium Building, Tower-B, Plot No. 31 & 32, Financial District Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana, India - 500 032	1 st Floor, C-101, 247 Park, LBS Marg, Vikhroli West, Mumbai City, Maharashtra - 400083
Email ID	einward.ris@kfintech.com	bonds.helpdesk@linkintime.co.in
Toll Free/ Phone Number	1800 309 4001	+91 810 811 4949
RTA Website	https://ris.kfintech.com	https://www.linkintime.co.in/

7. SHARE TRANSFER SYSTEM:

In terms of Regulation 40(1) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), as amended from time to time, transfer, transmission and transposition of securities shall be effected in dematerialised form only. Shareholders holding equity shares of the Company in physical form are requested to kindly get their equity shares converted in dematerialised form as Trading in shares of your Company is permitted only in dematerialised form. More details about the system and procedures are covered below under section "Other useful information for the shareholders".

8. INVESTOR COMPLAINTS DETAILS:

During the financial year under review, 18 complaints were received from shareholders, all of which have been attended/ resolved to the satisfaction of shareholders. Details of complaints are as follows:

Nature of Complaints	2024-25			2023-24		
	Received	Redressed	Pending	Received	Redressed	Pending
Complaints relating to Transfer, Transmission, Demat, Non-Receipt of Annual Report, etc.	18	19	0	29	28	1

9. DISTRIBUTION OF SHAREHOLDING AS ON 31ST MARCH 2025:

No. of Shares	No. of Shareholders	% of Total Shareholders	No. of Shares	% of Total Shares
1-500	4,98,952	86.50	4,85,23,620	1.86
501-1000	35,196	6.10	2,69,55,291	1.03
1001-2000	23,070	4.00	3,30,65,871	1.27
2001-3000	7,284	1.26	1,81,84,321	0.70
3001-4000	3,250	0.56	1,14,71,931	0.44
4001-5000	2,287	0.40	1,05,57,360	0.41
5001-10000	3,824	0.66	2,72,06,954	1.04
10001 & Above	3,000	0.52	2,43,10,45,474	93.25
Total	5,76,863	100.00	2,60,70,10,822	100.00



10. CATEGORIES OF SHAREHOLDING AS ON 31ST MARCH 2025:

Category of Shareholders	No. of Shareholders	% of Shareholders	No. of Shares Held	% of Shareholding
Promoter and Promoter Group*	23	0.00	1,79,47,99,952	68.85
Mutual Funds	58	0.01	9,46,16,233	3.63
Alternate Investment Funds	23	0.00	10,27,01,196	3.94
Banks, Financial Institutions, UTI	129	0.02	3,10,286	0.01
Insurance Companies	21	0.00	5,68,50,285	2.18
Foreign Direct Investment	1	0.00	10,00,00,000	3.84
FIIIs and FPIs	165	0.03	10,40,01,566	3.99
NRI/OCBs/Foreign Nationals	10,657	1.85	3,09,88,398	1.19
GDSs [#]	1	0.00	2,54,00,504	0.97
Bodies Corporate/QIB	2,513	0.44	4,87,14,653	1.87
Trusts	37	0.01	18,83,020	0.07
Central/ State Government	7	0.00	15,517	0.00
NBFCs	5	0.00	1,34,966	0.01
Other - Individuals/HUF/ Clearing Members	5,63,223	97.64	24,65,94,246	9.45
Total	5,76,863	100.00	2,60,70,10,822	100.00

* Includes 3,36,16,128 (1.29%) GDSs held by Promoter Group.

Excludes GDSs held by Promoter Group

14. DEMATERIALISATION OF SHARES AND LIQUIDITY:

The Equity Shares of the Company are available for trading in the dematerialised form under both the Depositories viz. National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL"). The entire Promoter and Promoter Group holdings are in dematerialised form and the same is in compliance with the SEBI directions.

The mode of holding of shares is as under:

Mode of Holding	(% of shareholding)	
	FY 2024-25	FY 2023-24
Shares held in Demat mode in NSDL	94.07	93.79
Shares held in Demat mode in CDSL	5.65	5.21
Shares held in Physical mode	0.28	1.00
Total	100	100

Under the Depository System, the International Securities Identification Number (ISIN) allotted to the Company's shares is INE674K01013.

Corporate Governance Report (Contd.)

15. DETAILS ON USE OF PUBLIC FUNDS OBTAINED IN THE LAST THREE YEARS:

The Company had issued and allotted equity share capital through Preferential Issuance of 7,57,11,688 equity shares of face value ₹ 10/- each at a price of ₹165.10 per equity share (including share premium of ₹155.10 per equity share), to its Promoter and a member of Promoter Group on 26th June 2023 and through Qualified Institutional Placement (QIP) of 10,00,00,000 equity shares of face value ₹ 10/- each at a price of ₹175.00 per equity share (including share premium of ₹165.00 per equity share), to Qualified Institutional Buyers on 30th June 2023, both aggregating to ₹ 3,000 Crore. The amount raised has been utilised for meeting funding requirements and growth objectives of the Company including augmentation of the capital base, improving solvency margin, leverage ratio and meeting growth and funding requirements based on the business opportunities across the subsidiaries/associates /joint ventures of the Company, as applicable engaged in the businesses of non-banking finance, housing finance, life insurance, health insurance, asset reconstruction, payments and distribution business and to make investments in technology, IT infrastructure and digital offering platforms, through investment in subsidiaries/associates/ joint ventures of the Company, as applicable, by way of debt or equity, or any other instrument or a combination thereof, in such a manner and proportion as may be decided by the Board from time to time, in accordance with the applicable laws.

The proceeds from QIP were fully utilised by the Company during the year ended 31st March 2024.

During the year under review, the unutilised proceeds from the preferential Issuance of ₹ 1,128.63 Crore were fully utilised.

16. OUTSTANDING GDSS/ADRS/WARRANTS OR ANY CONVERTIBLE INSTRUMENTS, CONVERSION DATE AND LIKELY IMPACT ON EQUITY:

There were 5,90,16,632 outstanding GDSs as on 31st March 2025. Each GDS represents one underlying Equity Share. There are no ADRs, Warrants/Convertible Bonds outstanding as at the year end.

17. COMMODITY PRICE RISK OR FOREIGN EXCHANGE RISK AND HEDGING ACTIVITIES:

The Company (along with erstwhile ABFL) is exposed to foreign currency exchange rate fluctuation risk for its foreign currency borrowings. The Company's borrowings in foreign currency are governed by RBI guidelines. The Company hedges its entire External Commercial Borrowings ("ECB") foreign currency exposure for the full tenure of the ECB as per the Board approved Policy. The Company is not exposed to commodity price risk.

18. CREDIT RATING:

The Company's financial discipline and prudence is reflected in the strong credit ratings ascribed by rating agencies as given below:

Facility	CRISIL	ICRA	India Rating
Commercial Paper	CRISIL A1+	ICRA A1+	IND A1+
Non-Convertible Debentures	CRISIL AAA Stable	ICRA AAA Stable	IND AAA Stable
Subordinate Bonds	CRISIL AAA Stable	ICRA AAA Stable	IND AAA Stable
Market Linked Debentures	NA	NA	IND PP- MLD AAA Stable
Bank Lines	CRISIL AAA Stable	ICRA A1+ / ICRA AAA Stable	IND AAA Stable
Perpetual Debt	CRISIL AA+ Stable	ICRA AA+ Stable	IND AA+ Stable
NCD - Public Issue	NA	ICRA AAA Stable	IND AAA Stable
NCD - Unsecured	NA	ICRA AAA Stable	NA

19. OTHER USEFUL INFORMATION FOR THE SHAREHOLDERS:**Share Transfer/ Transmission/ Transposition/Dematerialisation**

Securities and Exchange Board of India ("SEBI"), effective 1st April 2019, disallowed physical transfer of shares of listed companies and mandated transfers of equity shares in electronic form only. Members holding shares in physical form are requested to convert their holdings to dematerialised form.



In terms of SEBI circular dated 25th January 2022, all service requests for issue of duplicate certificate, claim from unclaimed suspense account, renewal/ exchange of securities certificate, endorsement, subdivision/ splitting/ consolidation of certificate, transmission and transposition which were allowed in physical form shall now be processed in dematerialised form only. Further, in lieu of physical share certificate, a Letter of Confirmation (LOC) carrying all details of shares will be issued by Kfin as per SEBI Circular while processing any of the aforesaid investor service requests which shall be valid for a period of 120 days from the date of its issuance. A reminder shall be sent after the end of 45 days and 90 days from the date of issuance of LOC, informing the securities holder/ claimant to submit the demat request.

In case the securities holder/claimant fails to submit the demat request within the aforesaid period of 120 days, the securities shall be credited into the Suspense Escrow Demat Account of the Company.

Shareholders are requested to make service requests by submitting a duly filled and signed Form ISR – 4 (Form for various service requests), the format of which is available on the Company's website at <https://www.adityabirlacapital.com/investor-relations/shareholder-centre>.

Members can write to KFin at e-mail ID einward.ris@kfintech.com for more details.

Common and simplified norms for investor service request

Securities and Exchange Board of India ("SEBI") has made furnishing of PAN, KYC and Nomination details mandatory by the investors holding shares in physical forms.

Members are advised to ensure that KYC details i.e PAN, Postal Address with PIN, Mobile Number, Bank Account details, E-mail id and Nomination details are duly updated.

Shareholders are requested to update/ intimate changes, if any, pertaining to their PAN, postal address, e-mail address, telephone/ mobile numbers, with necessary documentary evidence, to the Company/ KFin, in Form ISR-1 if shares are held in physical mode or to their Depository Participant ("DP"), if the holding is in electronic mode. The said Form ISR-1 for change / updation of details, Form ISR-2 for bankers attestation of signature in case of major mismatch and Form ISR-3 for declaration for opting out of nomination are available for download from the weblink <https://www.adityabirlacapital.com/investor-relations/shareholder-centre> or <https://ris.kfintech.com/clientservices/isc/isrforms.aspx>.

<https://ris.kfintech.com/clientservices/isc/isrforms.aspx>.

The Company had sent letters along with copies of the relevant forms to all physical Shareholders at their registered postal address to furnish the details. The said requirement was also communicated by sending emails to the Shareholders who have registered their email id.

ISR Form(s) and the supporting documents can be provided by any one of the following modes.

i) Through 'In Person Verification' (IPV): the authorised person of the RTA shall verify the original documents furnished by the investor and retain copy(ies) with IPV stamping with date and initials; or

ii) Through hard copies which are self-attested, which can be shared on the address below;

Name: KFin Technologies Limited

Address: Unit: Aditya Birla Capital Limited Selenium Building, Tower-B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana India - 500 032.

or

iii) Through electronic mode with e-sign by following the link: <https://ris.kfintech.com/clientservices/isc/default.aspx#>.

Name: KFin Technologies Limited

Address: Unit: Aditya Birla Capital Limited Selenium Building, Tower-B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddy, Telangana India - 500 032.

Nomination

Section 72 of the Act extends nomination facility to individuals holding shares in physical form. Members, in particular, those holding shares in single name, may avail the above facility by furnishing the particulars of their nomination in the nomination form (Form SH-13), or may opt out of nomination in Form ISR-3, which can be downloaded from the Company's website through the weblink at <https://www.adityabirlacapital.com/investor-relations/shareholder-centre> Shareholders holding shares in demat mode should file their nomination with their DPs for availing this facility.

Permanent Account Number and Aadhaar

Shareholders who hold shares in physical form are advised that SEBI has made it mandatory for all holders and

Corporate Governance Report (Contd.)

claimants of physical securities to furnish PAN. Further, SEBI has also made compulsory linking of PAN and Aadhaar by all shareholders in physical mode. Members are advised to link their Pan and Aadhar and furnish the same for any investor service request.

Registering of E-mail Address

Members who have not yet registered their e-mail address for availing the facility of e-communication, are requested to register the same with the Company/ KFin or their DPs for easier and faster correspondence.

Members can register their email id by sending duly filled Form ISR-1 to the Company/KFin which can be downloaded from the weblink <https://www.adityabirlacapital.com/investor-relations/shareholder-centre> or <https://ris.kfintech.com/clientservices/isc/isrforms.aspx>

Dispute Resolution Mechanism

SEBI has vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/76 dated 30th May 2022, issued a Standard Operating Procedure (SOP) for dispute resolution under Stock Exchanges Arbitration Mechanism, for dispute redressal between the Listed Company / Registrar and Share Transfer Agents (RTA) and its shareholder(s) / investor(s).

The Arbitration Mechanism shall be initiated post exhausting all actions for resolution of complaints including those received through SEBI SCORES Portal.

Pursuant to SEBI Circular No. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/131 dated 31st July 2023, the Company has also registered on Smart Online Dispute Resolution (ODR) portal which can be accessed through the weblink <https://smartodr.in/login>.

Loss of Shares

In case of loss/misplacement of shares, investors are requested to immediately inform the same by writing a letter addressed to KFin at e-mail ID einward.ris@kfintech.com along with the proof of holding.

Members can write to KFin at e-mail ID einward.ris@kfintech.com for more details.

Non-Resident Shareholders

Non-resident members are requested to immediately notify the following to KFin in respect of shares held

in physical form by sending duly filled and signed ISR forms and to their DPs in respect of shares held in dematerialised form:

- Indian address for sending all communications, if not provided earlier;
- E-mail id and Phone No. (s), if any;
- Change in their residential status on return to India for permanent settlement;
- Particulars of the Bank Account maintained with a bank in India, if not furnished earlier; (Please send a photocopy of cancelled cheque leaf); and
- RBI permission with date to facilitate prompt credit of dividend, if issued by Company in their Bank Accounts.

Equity Shares in Unclaimed Suspense Account

Regulation 39(4) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with Schedule VI provides the manner of dealing with the shares issued in physical form pursuant to a public issue or any other issue and which remain unclaimed with the Company. In case your shares are lying unclaimed with the Company, you are requested to claim the same on submission of necessary documents to the Company/ KFin.

A report in respect of the Equity Shares lying in the Unclaimed Suspense Account as on 31st March 2025 is as under:

Sr. No	Description	Number of Shareholders	Number of Equity Shares
1	Aggregate number of shareholders and the outstanding shares lying in the Unclaimed Suspense Account as at 1 st April 2024	26,315	35,86,116
2	Number of shareholders who have approached the Company for transfer of shares from the and to whom shares were transferred from the Unclaimed Suspense Account during the year	90	35,808
3	Aggregate number of shareholders and the outstanding shares lying in the Unclaimed Suspense Account as at 31 st March 2025	26,225	35,50,308*

*The voting rights on the shares in the suspense account as on 31st March 2025, shall remain frozen till the rightful owners of such shares claim the same.



In view of the above, the Company had sent several reminders to shareholders informing them the status of their shares and asking them to provide documents to claim the undelivered share certificates.

Equity Shares in Suspense Escrow Demat Account

Shareholders who failed to submit the dematerialisation request within 120 days post issuance of letter of Confirmation can claim the shares transferred to Suspense Escrow Demat account on submission of necessary documents to the Company/KFin.

A report in respect of the Equity Shares lying in the Suspense Escrow Demat Account as on 31st March 2025 is as under:

Sr. No	Description	Number of Shareholders	Number of Equity Shares
1	Aggregate number of shareholders and the outstanding shares lying in the Suspense Escrow Demat Account as at 1 st April 2024	29	9,124
2	Number of Shares transferred to Suspense Escrow Demat Account	37	15,672
3	Number of shareholders who have approached the Company for transfer of shares from the and to whom shares were transferred from the Suspense Escrow Demat Account during the year	12	8,441
4	Aggregate number of shareholders and the outstanding shares lying in the Suspense Escrow Demat Account as at 31 st March 2025	54	16,355

Transfer of unclaimed/unpaid amounts to the Investor Education and Protection Fund

Pursuant to sections 124 and 125 of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ('IEPF Rules'), fractional warrants amount on sale of fractional shares, not claimed for a period of 7 years from the date of warrant, are transferred to the Investor Education and Protection Fund ("IEPF").

Statement of fractional warrants credited to IEPF during the year:

Amount credited (in ₹)	Financial year to which amount relates
25,86,227.88	2017-18

The details of unclaimed fractional warrant amount transferred to the IEPF Authority, are uploaded on the Company's website at <https://www.adityabirlacapital.com/investor-relations/shareholder-centre>.

The fractional amounts transferred to IEPF can be claimed from the IEPF Authority by following the refund procedure as detailed on the website of IEPF Authority at <https://www.iepf.gov.in/IEPF/refund.html>.

Company's Website

You are requested to visit the Company's website i.e. <https://www.adityabirlacapital.com/investor-relations/shareholder-centre> for:

- Information on investor services offered by the Company.
- Downloading of various forms/formats, viz., ISR-1, ISR-2, ISR-3, ISR-4, Nomination form SH-13, ECS Mandate form, Indemnity, Affidavits, etc.

Web-based Query Redressal System

Members may utilise the facility extended by the Registrar and Transfer Agent for redressal of queries, by visiting <https://ris.kfintech.com/> and clicking on 'INVESTORS SERVICES' option for query registration through free identity registration process. Investors can submit their query in the 'Investor Support' option provided on the above website, which would generate the grievance registration number through which Members can track the status.

K-PRISM

Members are requested to take note that, KFin provides a secure mobile interface "K-PRISM" through which investors who utilise the corporate registry services of KFin will now be able to access their application status, download Annual Reports, standard forms, etc and keep track of upcoming General Meetings all on the go, in a hassle free, paper-less process. The mobile application is available for download on the Android Play Store and a desktop version can be

Corporate Governance Report (Contd.)

accessed at <https://kprism.kfintech.com>. Members can download the mobile application and register themselves (onetime) for availing a host of services viz. consolidated portfolio view serviced by KFin, Dividends status etc., and send requests for change of Address, updation of Mobile number, E-mail address and so on.

Correspondence with the Company

Shareholders/Beneficial Owners are requested to quote their Folio No. /DP ID and Client ID, as the case may be, in all correspondence with KFin Technologies Limited at Hyderabad. All correspondence regarding shares of the Company should be addressed to KFin at e-mail ID einward.ris@kfintech.com. KFin has also designated toll free number, i.e. 1800 309 4001 for investor services where they can register their complaints/queries to facilitate speedy and prompt redressal.

Service of Documents in Electronic Form (Green Initiative in Corporate Governance)

In order to conserve paper and the environment, the Ministry of Corporate Affairs ("MCA"), Government of India, has allowed companies to send Notices of General Meetings/other Notices, Audited Financial Statements, Board's Reports, Auditors' Reports, etc., henceforth to their shareholders electronically as a part of its Green Initiative in Corporate Governance.

Shareholders can avail e-communication facility by registering their e-mail address with the Company by sending the request on e-mail to abc.secretarial@adityabirlacapital.com / einward.ris@kfintech.com.

Benefits of registering your e-mail address for availing e-communication:

- it will enable you to receive communication promptly;
- it will avoid loss of documents in postal transit; and
- it will help in eliminating wastage of paper, reduce paper consumption and, in turn, save trees.

Feedback: Members are requested to give us their valuable suggestions for improvement of the investor services to the Corporate Office or Registered Office or via email at abc.secretarial@adityabirlacapital.com.

20. PLANT LOCATION:

The Company is engaged in financial services business and does not have any plant.

21. INVESTOR CORRESPONDENCE:

(i) Registered Office:

Aditya Birla Capital Limited
Indian Rayon Compound,
Veraval - 362 266, Gujarat
Tel: +91 2876 243257
E-mail: abc.secretarial@adityabirlacapital.com

(ii) Corporate Office:

Aditya Birla Capital Limited
One World Centre, Tower I,
18th Floor, Jupiter Mill Compound, 841 Senapati Bapat
Marg, Elphinstone Road, Mumbai- 400 013
Tel: +91 22 6723 9101
E-mail: abc.secretarial@adityabirlacapital.com

(iii) Registrar & Transfer Agent:

a. For Equity Shares:

KFin Technologies Limited
Unit: Aditya Birla Capital Limited
Selenium Tower B, Plot No. 31-32, Gachibowli,
Financial District, Nanakramguda, Serilingampally,
Hyderabad - 500 032
Tel: +91 40 6716 1630
Toll Free no: 1800 309 4001
E-mail: einward.ris@kfintech.com

b. For Debt Securities:

MUFG Intime India Private Limited
Unit: Aditya Birla Capital Limited
1st Floor, C-101, 247 Park, LBS Marg,
Vikhroli West, Mumbai City,
Maharashtra - 400083
Tel: +91 810 811 4949
Email: bonds.helpdesk@linkintime.co.in



Code of Conduct Declaration

As provided under Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, I hereby declare that all the Members of the Board and Senior Management personnel of the Company have affirmed Compliance with the Code of Conduct for Board and Senior Management Personnel of the Company during the financial year ended 31st March 2025.

Vishakha Mulye

Managing Director &

Chief Executive Officer (Designate)

Date: 13th May 2025

CEO - CFO Certification

To,
The Board of Directors
Aditya Birla Capital Limited

We certify that:

1. We have reviewed the Audited Financial Statements of Aditya Birla Capital Limited ("the Company") for the year ended 31st March 2025 and to the best of our knowledge and belief:
 - a. these statements do not contain any materially untrue statement or omit any material fact or contain statement that might be misleading;
 - b. these statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws and regulations.
2. To the best of our knowledge and belief, no transactions entered by the Company during the year ended 31st March 2025, which are fraudulent, illegal or violative of the Company's Code of Conduct.
3. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of the internal control systems of the Company pertaining to the financial reporting. We have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or proposed to be taken to rectify the deficiencies.
4. We have indicated to the Auditors and the Audit Committee:
 - i. significant changes in the Company's internal control over financial reporting, if any, during the period ended 31st March 2025;
 - ii. significant changes in accounting policies, if any, during the period have been disclosed in the notes to the Financial Statements; and
 - iii. instances of significant fraud of which we have become aware and involvement therein, if any, of the management or other employees having a significant role in the Company's internal control system over financial reporting.

Place: Mumbai
Date: 13th May 2025

Vishakha Mulye

Managing Director &
Chief Executive Officer (Designate)

Pinky Mehta

Chief Financial Officer

Certificate on Corporate Governance

To,
The Members,
Aditya Birla Capital Limited
Indian Rayon Compound
Veraval Gujarat- 362266

We have examined all the relevant records of Aditya Birla Capital Limited ('the Company') for the purpose of certifying compliance of the conditions of Corporate Governance as stipulated in Regulation 17 to 27, clauses (b) to (i) and (t) of Sub regulation (2) of Regulation 46 and Para C, D and E of Schedule V to the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') for the period from 1st April 2024 to 31st March 2025. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of certification.

In our opinion and to the best of our information and according to the explanations and information furnished to us, we certify that the Company, to the extent applicable, has complied with the conditions of Corporate Governance as stipulated in Regulation 17 to 27, clauses (b) to (i) and (t) of Sub regulation (2) of Regulation 46 and Para C, D and E of Schedule V of the Listing Regulations.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation process adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. This certificate is neither an audit nor an expression of opinion on the financial statements of the Company.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For **N L Bhatia & Associates**
Practising Company Secretaries
UIN: P1996MH055800
P/R No.: 6392/2025

Date: 2nd July 2025
Place: Mumbai

N. L Bhatia
Partner
FCS: 1176
COP. No.: 422
UDIN: F001176G000332705



Certificate of Non-Disqualification of Directors

[Pursuant to Regulation 34(3) and Schedule V Para-C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members,
Aditya Birla Capital Limited
Indian Rayon Compound
Veraval Gujarat- 362266

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Aditya Birla Capital Limited having L64920GJ2007PLC058890 and having registered office Indian Rayon Compound, Veraval Gujarat – 362266 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ended on 31st March 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such Statutory Authority:

Sr. No.	Name of Director	DIN	Date of appointment in Company
1.	Mr. Kumar Mangalam Birla	00012813	26 th October 2017
2.	Mr. Sushil Agarwal	00060017	26 th October 2017
3.	Mr. Hayagreeva Ravikumar Puranam	00280010	26 th June 2017
4.	Mr. Arun Kumar Adhikari	00591057	26 th June 2017
5.	Ms. Vijayalakshmi Iyer	05242960	26 th June 2017
6.	Mr. Romesh Sobti	00031034	14 th January 2021
7.	Mr. Subhash Chandra Bhargava*	00020021	1 st September 2016

*Mr. Subhash Chandra Bhargava (DIN: 00020021), Independent Director is not associated with the Company with effect from 1st September 2024 pursuant to completion of his second term.

Ensuring the eligibility for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **N L Bhatia & Associates**
Practising Company Secretaries
UIN: P1996MH055800
P/R No.: 6392/2025

Date: 2nd July 2025
Place: Mumbai

N L Bhatia
Partner
FCS: 1176
COP. No.: 422
UDIN:F001176G000332628

Annexure A

Annual Report on Corporate Social Responsibility (CSR) Activities for the Financial Year Ended 31st March 2025

1. BRIEF OUTLINE ON CSR POLICY OF THE COMPANY:

CSR Policy of the Company is enunciated in accordance with Section 135 of Companies Act, 2013 read with Corporate Social Responsibility Rules, 2014 (as amended from time to time) and CSR Voluntary Guidelines issued by Ministry of Corporate Affairs.

Our CSR Vision is 'to actively contribute to the social and economic development of the communities in which we operate. In so doing build a better, sustainable way of life for the weaker sections of society and raise the country's human development index" (Ms. Rajashree Birla, Chairperson, Aditya Birla Centre for Community Initiatives and Rural Development)'

Our CSR Activities are undertaken broadly in the area of 'Education', 'Health Care', 'Women Empowerment & Sustainable Livelihood' and 'Sports'.

Our Board of Directors, our Management and all of our employees subscribe to the philosophy of compassionate care. We believe and act on an ethos of generosity and compassion, characterised by a willingness to build a society that works for everyone. This is the cornerstone of our CSR policy.

Post effectiveness of the Scheme of Amalgamation with effect from 1st April 2025, Aditya Birla Finance Limited (ABFL) is amalgamated with the Company and ABFL stands dissolved without being wound up. This report on CSR activities include details of CSR budget and CSR expenditure of erstwhile ABFL for FY 2024-25.

2. COMPOSITION OF CSR COMMITTEE:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
Members				
1.	Mr. Arun Adhikar	Chairman (Independent Director)	1	1
2.	Mr. P H Ravikumar	Member (Independent Director)	1	1
3.	Ms. Vijayalakshmi Iyer	Member (Independent Director)	1	1
Permanent Invitees				
4.	Ms. Rajashree Birla	Chairperson, Aditya Birla Centre for Community Initiatives and Rural Development	1	1
5.	Dr. Pragnya Ram	Group Executive President, Corporate Communications and CSR	1	1
6.	Ms. Vishakha Mulye	Managing Director & Chief Executive Officer (Designate)	1	1

3. Web-link where the Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the Company is <https://www.adityabirlacapital.com>**4. Executive summary along with the web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of Sub-rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report):** Annexed for erstwhile ABFL as Annexure B

- 5. (a) Average net profit of the company as per sub-section (5) of section 135:** ₹ 2,157.46 Crore*
- (b) Two percent of average net profit of the company as per sub section (5) of section 135:** ₹ 43.15 Crore* (out of the total amount CSR obligation for erstwhile ABFL is ₹ 42.80 Crore)
- (c) Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years:** Nil
- (d) Amount required to be set off for the Financial Year, if any:** Nil
- (e) Total CSR obligation for the Financial Year [(b) + (c) - (d)]:** ₹ 43.15 Crore* (out of the total amount, CSR obligation for erstwhile ABFL is ₹ 42.80 Crore)



6. (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project):

- **Current Project:** - ₹ 41.30 Crore* (out of the total CSR amount spent, the amount spent for erstwhile ABFL is ₹ 40.95 Crore)
- **Ongoing Project:** ₹ 1.00 Crore* (this entire amount is of erstwhile ABFL)

(b) Amount spent in Administrative Overheads and Impact Assessment: ₹ 0.86 Crore* (this entire amount is of erstwhile ABFL)

(c) Total amount spent for the Financial Year [(a)+(b)]: ₹ 42.16 Crore* (out of the total CSR amount spent, the amount spent for erstwhile ABFL is ₹ 41.81 Crore)

*Pursuant to the Composite Scheme of Amalgamation between (erstwhile) Aditya Birla Finance Limited (ABFL) and Aditya Birla Capital Limited (ABCL) these figures are combined CSR amounts of both the companies

(d) **CSR amount spent or unspent for the Financial Year:** The below mentioned data is for erstwhile ABFL, as ABCL did not have any unspent amount during FY25.

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
42,15,76,990	99,99,034	30 th April 2025		Not applicable	

(e) Excess amount for set-off, if any: Nil

Sl. No.	Particular	Amount (in ₹)
(1)	(2)	(3)
(i)	Two percent of average net profit of the company as per sub-section (5) of section 135	
(ii)	Total amount spent for the Financial Year	
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	Nil
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	
(v)	Amount available for set off in succeeding Financial Years [(iii)-(iv)]	

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

The below mentioned data is for erstwhile ABFL, as ABCL was not required to spend CSR amount in the preceding 3 financial years.

1	2	3	4	5	6		7	8
Sl. No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under sub-section (6) of section 135 (in ₹)	Balance Amount in Unspent CSR Account under sub-section (6) of section 135 (in ₹)	Amount Spent in the Financial Year (in ₹)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to sub- section (5) of section 135, if any		Amount remaining to be spent in succeeding Financial Years (in ₹)	Deficiency, if any
					Amount (in ₹)	Date of Transfer		
1	2023-24	1,00,00,000	Nil	29,05,29,149	Nil	NA	Nil	Nil
2	2022-23	Nil	Nil	28,01,83,180	Nil	NA	Nil	Nil
3	2021-22	5,77,05,869	Nil	15,17,79,946	Nil	NA	Nil	Nil

Annexure A (Contd.)

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: None**If Yes, enter the number of Capital assets created/ acquired**

NIL

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
(1)	(2)	(3)	(4)	(5)	(6)		
					CSR Registration Number, if applicable	Name	Registered address
Not Applicable							

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): Not applicable**Arun Adhikari**

Independent Director and
Chairman – CSR Committee
DIN: 00591057

Vijayalakshmi Iyer

Independent Director
DIN: 05242960

Annexure B

IMPACT ASSESSMENT REPORT (FY 2024-25)

Aditya Birla Capital Limited (ABCL) CSR Programs



Impact Assessment Report (Contd.)

ABOUT ADITYA BIRLA CAPITAL LIMITED

Aditya Birla Capital Limited ("ABCL") is a listed systemically important non-deposit taking Non-Banking Financial Company (NBFC) and the holding company of the financial services business. ABCL and its subsidiaries/JVs provides a comprehensive suite of financial solutions across loans, investment and payment to serve the diverse needs of customers across their lifecycles. Powered by over 60,000 employees, the business of ABCL have a nationwide reach with over 1,623 branches and more than 2,00,000 agents /channel partners along with several bank partners.

ABOUT ADITYA BIRLA CAPITAL LIMITED (ABCL) CSR PROGRAMS

Aditya Birla Capital Limited's Corporate Social Responsibility (CSR) policy is committed to uplifting underserved communities by making a meaningful and lasting impact on their quality of life. The CSR team adopts a participatory approach, identifying and selecting projects through community consultations and comprehensive need assessments to prioritise initiatives with the highest potential for transformative change. Based on these insights, the Foundation has identified key

focus areas: education, healthcare, sustainable livelihoods & women's empowerment.

CRISIL has evaluated 8 projects implemented through ABCL's CSR budget.

About CRISIL: CRISIL is a global, agile and innovative analytics company driven by its mission of making markets function better. We are India's foremost provider of ratings, gradings, data, research, training, analytics and verification solutions. We have delivered efficient solutions to over 1,00,000 customers. CRISIL's businesses operate from India, US, UK, Argentina, Poland, China, Hong Kong and Singapore.

CRISIL Limited is a stock exchange listed entity in India and was incorporated on 29th January 1987. CRISIL is majority owned by S&P Global Inc., a leading provider of transparent and independent ratings, benchmarks, analytics and data to the capital and commodity markets worldwide.

Sr. No	Implementing Partner/NGO	Program Name	Program Brief
1	Buddy4Study India Foundation	Aditya Birla Capital Scholarship Program	This program aims to provide financial assistance and mentorship support to deserving school and college students to ensure the continuity of their education.
2	DB Tech Society	DB Tech Skill Development Training Program	DB Tech provides vocational training to unemployed youth (18-35) through 3 centres across India, offering training, mobilization, registration, and placement services to help them secure formal employment.
3	Dhan Foundation	Community Healthcare Program for Women and Children	This program aims to improve the healthcare and nutrition of women and children by increasing access to quality healthcare services.
4	I-Hear Foundation	Hearing Impairment and diagnostic program	The I-Hear Foundation supports individuals with profound hearing loss by facilitating access to cochlear implants and upgrades, helping them transition from a 'World of Silence' to a 'World of Sound'.
5	Pride India Foundation	Enhancing public healthcare infrastructure	This project focused on strengthening the public healthcare in Navi Mumbai through the enhancement of the dialysis services and establishing two state-of-the-art Paediatric Intensive Care Units (PICUs), thereby improving access to quality medical care for underserved communities.
6	WISH Foundation	Improving quality of health service delivery in PHCS in Rajasthan	The program aimed to enhance paediatric care across primary healthcare facilities—including Health Centres, by upgrading infrastructure, modernising medical equipment, strengthening staff capabilities and introducing digital innovations such as the Prasav Watch app.
7	Self-Reliant Initiatives through Joint Action (SRIJAN)	Ensuring Environmental Sustainability & Economic Empowerment	The project aims to double the income and enhance the self-sufficiency of farmers by developing and strengthening land and water resources, improving agricultural practices and promoting climate-resilient farming in two tribal districts of Rajasthan.
8	GoSports Foundation	Rahul Dravid Athlete Mentorship Program	The program provides mentorship and support to India's emerging Olympians and Paralympians across various disciplines. The program focuses on the comprehensive growth of athletes, addressing aspects such as career guidance, nutrition, training, performance enhancement and injury management.

STUDY METHODOLOGY

Considering this, our scoring matrix employs different indicators to measure the effectiveness and impact of each individual program based on its specific objectives and goals.

Evaluation methodology

The impact analysis has been conducted using both quantitative and qualitative methods based on program structures.

- Quantitative tools- Survey based semi-structured interviews
- Qualitative tools- Key Informant Interviews (KIIs) and Focused Group Discussions (FGDs).

These tools were used to interact with key program stakeholders to identify the key program indicators along with key review of program documents.

The impact analysis has been developed using the framework of Organisation for Economic Cooperation and Development Assistance Committee (OECD DAC) as follows:

- Relevance
- Coherence
- Effectiveness
- Efficiency
- Impact
- Sustainability

The indicators used to assess relevance, coherence, efficiency and sustainability within our matrix are similar for all programs. However, the parameters of effectiveness and impact are specific to each individual program or project.

The below section will provide a summary on key evaluation indicators for each program:






Impact Assessment Report (Contd.)

1. WISH Foundation

The Lords Education and Health Society (LEHS)/ WISH Foundation and Aditya Birla Capital Limited (ABCL) partnered to strengthen 199 Health Centers in Rajasthan. The project aimed to improve healthcare services for rural populations, especially women and children. It focused on infrastructure upgradation, capacity building and community engagement across primary healthcare facilities—including 120 Primary Health Centres (PHCs), 10 Urban PHCs (UPHCs), and 69 Sub-Centres.

Partnership year – 2016-17

Sample – 65 patients/care takers from 30 PHCs in Rajasthan, 3 senior doctors, nurses, pharmacists and 1 district administrative were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Clear objectives: The program was highly relevant to the target community, addressing the need for quality healthcare services in rural Rajasthan. ✓ Adequate alignment with CSR, Govt., and SDGs: The initiative was well-aligned with ABCL's CSR policy and the MoU with LEHS Foundation. It supported the government's priority of strengthening public healthcare infrastructure. Also, the program contributed to the Sustainable Development Goals (SDGs) of ensuring good health and well-being. 		
 Efficiency	<ul style="list-style-type: none"> ✓ Efficient documentation: The program documentation process was efficient, with clear key performance indicators and data collection. ✓ Well-developed program process: The program adhered to timelines and submitted documents to ABCL as required. The initiative also had a well-established process for monitoring and evaluation. ✓ High quality program staff: The quality of program staff was high, with good involvement of stakeholders. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Improved awareness: The program effectively raised awareness among beneficiaries about healthcare services and improved the quality-of-service delivery in PHCs. ✓ Significant inclusion: The initiative covered marginalised groups, including those from economically weaker sections. ✓ Infrastructural improvement: The program achieved significant coverage, with 30 PHCs upgraded and equipped with essential medical equipment. ✓ Positive feedback from beneficiaries: The program had a positive impact on the health and wellbeing of pregnant women and new mothers. 		
 Impact	<ul style="list-style-type: none"> ✓ Significant program impact: The program had a significant impact on the lives of patients, providing high-quality healthcare services and improving their well-being. The initiative addressed the critical need for maternal and child healthcare, reducing morbidity and mortality rates. ✓ High satisfaction: The program received positive feedback from patients and caregivers, with high satisfaction levels. ✓ Significant contribution to improvement of healthcare outcomes: The program contributed to the improvement of healthcare outcomes in rural Rajasthan. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Strong feedback mechanism: The program established a feedback system for beneficiaries, ensuring their concerns were addressed ✓ Strong partnership: The program had a strong partnership with local stakeholders, ensuring long-term commitment and support. 		

CRISIL Limited's View: This initiative revitalised 199 PHCs across rural Rajasthan, significantly improving maternal and child health through accessible, high-quality care and strong community engagement. To strengthen the impact, scaling to underserved districts with digital integration and continuous frontline training is recommended.








2. Dhan Foundation

As part of its CSR initiative, ABCL supported Dhan Foundation's community healthcare program in Tamil Nadu and Odisha, which provided nutrition, healthcare and education to pregnant women and new mothers, with a focus on vulnerable populations, to improve health outcomes and reduce disparities. The program successfully utilised innovative approaches like telemedicine to increase access to healthcare, empowering women to make informed decisions about their health and well-being.

Partnership year – 2021-22

Sample – 65 pregnant women, 123 new mothers (0-24 months), 10 Asha workers and 3 doctors were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Relevance of the initiative: Dhan Foundation's partnership with ABCL was relevant to the needs of the target community, as it addressed the critical issue of financial inclusion and livelihood enhancement. ✓ Precise objectives: The collaboration was aligned with the Foundation's mission to empower marginalised communities and ABCL's expertise in financial services complemented the Foundation's grassroots presence. ✓ Adequate alignment with CSR, Govt., and SDGs: The partnership was also relevant to the national and international development goals, as it contributed to the achievement of the Sustainable Development Goals (SDGs), particularly Goal 1 (No Poverty) and Goal 8 (Decent Work and Economic Growth). ✓ Coherence: The partnership was coherent with the government's policies and programs, as it supported the national agenda for financial inclusion and rural development. 		
 Efficiency	<ul style="list-style-type: none"> ✓ Well-developed program: The program was efficient in terms of resource utilization, as it leveraged the strengths and expertise of both organisations to achieve common goals. ✓ High quality program staff: The collaboration was efficient in terms of program implementation, as it used a phased approach to scale up the program and minimise risks. ✓ Cost-effective initiative: The partnership was efficient in terms of cost-effectiveness, as it achieved significant outcomes at a lower cost per beneficiary compared to similar programs. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Effective program implementation: Dhan Foundation's partnership with ABCL was effective in achieving its intended outcomes. The collaboration was successful in building the capacity of local communities. ✓ Positive feedback from beneficiaries: The partnership was effective in promoting sustainable livelihoods, as it increased the income of beneficiaries and improved their food security and well-being. 		
 Impact	<ul style="list-style-type: none"> ✓ Significant program impact: The program had a significant impact on the lives of the target community, as it improved their economic well-being and reduced poverty. ✓ Positive impact on socio-economic mobility: The collaboration had a positive impact on the local economy, as it increased economic activity and created new job opportunities. ✓ Empowered community: The partnership had a lasting impact on the community, as it built their capacity and empowered them to take control of their own development. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Feedback mechanism: The program was sustainable in the long term, as it established a robust institutional framework and built the capacity of local organisations to manage and scale up the program. ✓ High program sustainability: The collaboration was sustainable in terms of financial viability, as it generated revenue streams and reduced dependence on external funding. 		

CRISIL Limited's View: The community healthcare initiative has significantly improved health outcomes and resilience among women in underserved regions by integrating telemedicine, nutrition, and maternal care through a scalable, cost-effective model. To sustain and expand its impact, the program should replicate its community-led approach in high-need areas and leverage data for adaptive, gender-sensitive planning.






Impact Assessment Report (Contd.)

3. Pride India Foundation

ABCL, in collaboration with The PRIDE India and Navi Mumbai Municipal Corporation (NMMC), has strengthened public healthcare by enhancing dialysis services at Vashi NMMC hospital, and established two state-of-the-art Paediatric ICU (PICU) Wards in Nerul and Airoli NMMC Hospitals. The initiative upgraded infrastructure and provided essential medical equipment, enabling patients to receive high-quality treatment and improving their well-being.

Partnership year – 2022-23

Sample – 20 patients, 6 doctors, nurses and hospital administrators were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Relevant to target community: The program was highly relevant to the target community, addressing the growing concern of Chronic Kidney Disease (CKD) in Navi Mumbai. ✓ Adequate alignment with CSR, Govt., and SDGs: The initiative was well-aligned with ABCL's CSR policy and the MoU with NMMC. The program supported the government's priority of strengthening public healthcare infrastructure. Also, it contributed to the Sustainable Development Goals (SDGs) of ensuring good health and well-being. 		
 Efficiency	<ul style="list-style-type: none"> ✓ Efficient application process: The program had a streamlined application process through a digital platform, making it easy for students to access. ✓ Well-documented program: The program documentation process was efficient, with clear key performance indicators and data collection. ✓ Adherence to compliance: The program adhered to timelines and submitted documents to ABCL as required. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Awareness among beneficiaries: The program effectively raised awareness among beneficiaries about CKD and dialysis services. ✓ Coverage of marginalised groups: The initiative covered marginalised groups, including those from economically weaker sections. ✓ Enhanced health service: The program achieved significant coverage, with 10 dialysis machines and other medical equipment provided. 		
 Impact	<ul style="list-style-type: none"> ✓ Enhanced well-being: The program had a significant impact on the lives of patients, providing high-quality dialysis services and improving their well-being. ✓ Positive impact on socio-economic mobility: The initiative addressed the critical need for paediatric care, establishing two state-of-the-art Paediatric ICU Wards. ✓ High satisfaction: The program received positive feedback from patients and caregivers, with high satisfaction levels. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Effective feedback mechanism: The program established a feedback system for beneficiaries, ensuring their concerns were addressed. ✓ Clear exit plan: An exit plan was in place, with NMMC responsible for managing and maintaining the upgraded facilities. 		






CRISIL Limited's View: The ABCL–PRIDE India–NMMC initiative has strengthened public healthcare in Navi Mumbai by bridging critical gaps in dialysis and pediatric care through advanced infrastructure and inclusive outreach. To sustain and scale its impact, the model should be replicated across urban health systems with continued capacity-building for municipal staff.

4. I-Hear Foundation

The Hearing Impairment and Diagnostic Program, a collaboration between I-Hear Foundation and ABCL, provides comprehensive hearing healthcare services to underprivileged communities, including free hearing screenings, comprehensive audiological evaluations, and **cochlear implants along with upgrades**.

Partnership year – 2021-22

Sample – 28 patients and 2 doctors were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Aligned with needs of target community: The program was highly relevant to the needs of the target community, as it addressed the critical issue of limited access to quality diagnostic facilities and treatment options for individuals with hearing impairments. ✓ Clear objectives: The program's objectives, such as comprehensive hearing healthcare, free hearing screenings, audiological evaluations and empowerment of individuals with hearing impairments, were well-defined and aligned with the needs of the target community. ✓ Adequate alignment with CSR, Govt., and SDGs: The program was coherent with ABCL's CSR policy, as it aligned with the Company's commitment to promoting social inclusion and accessibility. ✓ Coherence: The program was also coherent with the government's priority of promoting healthcare and education and aligned with the Sustainable Development Goals (SDGs). 		
 Efficiency	<ul style="list-style-type: none"> ✓ Well-developed program processes and KPIs: The program's documentation process was efficient, with clear and concise reports submitted to ABCL in a timely manner. The program's key performance indicators (KPIs) were well-defined and tracked, allowing for effective monitoring and evaluation of the program's progress. ✓ Efficient documentation process and data collection: The program's data collection and analysis were efficient, with a robust system in place to collect and analyse data on the program's outcomes. ✓ High quality program staff: The program staff were knowledgeable and experienced, and played a crucial role in the program's success. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Coverage of marginalised groups: The program was effective in covering marginalised groups, including children and adults with hearing impairments from rural and underserved areas. ✓ Effective program implementation: The program's level of effectiveness was high, with significant improvements in the hearing and communication abilities of the beneficiaries. 		
 Impact	<ul style="list-style-type: none"> ✓ Effective program impact: The program had a good impact on the lives of the beneficiaries, with improved hearing and communication abilities, increased confidence, and enhanced quality of life. ✓ Sustainability of impact: The program's impact was sustained over time, with long-term benefits reported by the beneficiaries. ✓ Broad impact: The program's benefits were not limited to the individual beneficiaries only but also to their families and communities. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Existing feedback mechanism: The program had a robust feedback system in place, allowing beneficiaries to provide feedback and suggestions for improvement. ✓ Sustainable partnership: The program's sustainability was ensured through the establishment of partnerships with local organisations and stakeholders. 		

CRISIL Limited's View: The Hearing Impairment and Diagnostic Program has transformed lives by restoring hearing and fostering inclusion through advanced diagnostics and compassionate outreach. To scale its impact, expanding mobile diagnostic units and integrating hearing care into primary health systems via strategic partnerships is essential.






Impact Assessment Report (Contd.)

5. Buddy4study

The Aditya Birla Capital Scholarship Programme, in collaboration with Buddy4Study India Foundation, supports meritorious students from underprivileged backgrounds by providing financial assistance, mentorship and holistic development opportunities. Spanning from Class 1 to professional undergraduate levels, the initiative offers scholarships, career counselling, and skill-building workshops, fostering a more inclusive and equitable education ecosystem in India.

Partnership year – 2021-22

Sample – 80 students were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ High program relevance: The program addressed the significant social issue of financial constraints faced by underprivileged students, providing them with access to education. ✓ Precise objectives: The program had a clear and well-defined objective of providing financial aid and mentorship to deserving students, aligning with its overall mission and vision. ✓ Adequate alignment with CSR, Govt., and SDGs: The program aligned with Aditya Birla Capital Limited's Corporate Social Responsibility (CSR) goals, government schemes such as the National Education Policy, and the United Nation's Sustainable Development Goals (SDGs), particularly SDG 4 (Quality Education). 		
 Efficiency	<ul style="list-style-type: none"> ✓ Well-developed program process: The program had a streamlined application process through a digital platform, making it easy for students to access. ✓ Structured KPIs: The program had thorough eligibility checks in place to ensure that scholarships are awarded to the most deserving students. ✓ Efficient disbursement process: The initiative had an efficient disbursement process, ensuring that scholarships were awarded and disbursed to students. ✓ Low administrative costs: The program had low administrative costs, ensuring that a significant portion of the budget was utilised for the actual scholarship awards, rather than administrative expenses. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Effective program implementation: The program's implementation was effective, with a focus on enabling underprivileged students to continue their education. ✓ Positive feedback from beneficiaries: The program received positive feedback from beneficiaries, indicating high satisfaction with the scholarship program and its impact on their educational and career aspirations. ✓ Enhanced academic performance: The program led to improved academic performance and better career prospects for the beneficiaries. 		
 Impact	<ul style="list-style-type: none"> ✓ Significant impact: The program had a significant impact on the lives of the beneficiaries, transforming their educational and career prospects. ✓ Positive impact on socio-economic mobility: The program enabled beneficiaries to enhance their economic status and pursue further higher education. ✓ Inspiration for future generations: The program undoubtedly inspired future generations of students, creating role models and motivating them to pursue higher education and career aspirations. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Need of a feedback mechanism: The program can develop feedback systems from beneficiary students. ✓ Moderate program sustainability: The program's sustainability was moderate, as it relied on continued funding from Aditya Birla Capital Limited (ABCL) and other stakeholders. 		

CRISIL Limited's View: The Aditya Birla Capital Scholarship Programme, in partnership with Buddy4Study, empowers underprivileged students by removing financial barriers and fostering academic and socio-economic advancement. To ensure sustained impact, institutionalising structured beneficiary feedback is recommended.








6. Self-Reliant Initiatives through Joint Action (SRIJAN)

The SRIJAN foundation, in partnership with ABCL, has introduced a comprehensive initiative aimed at strengthening community collectives to enhance sustainable livelihoods, environmental sustainability and economic empowerment in Rajasthan's tribal districts of Udaipur, Pali and Karauli. It promotes natural resource management and smart farming to improve incomes and food security, along with enhancing climate resilience and gender equality.

Partnership year – 2019-20

Sample – 181 farmers and 5 community leaders across Rajasthan were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Clear objectives: The program was aligned with the needs of rural communities in Rajasthan's tribal districts, addressing key challenges such as water scarcity, soil degradation and limited market access. ✓ Relevant to the target audience: The initiative complemented existing government policies and programs, demonstrating a clear understanding of the local context and ecosystem. The program's focus on women-led farming practices and natural resource management was relevant to the target community's needs. ✓ Adequate alignment with CSR, Govt., and SDGs: The initiative was aligned with the Sustainable Development Goals (SDGs) and the government's priority areas. 		
 Efficiency	<ul style="list-style-type: none"> ✓ Well-developed program processes and KPIs: The program had a well-structured and coordinated approach to project management, with clear Key Performance Indicators (KPIs) and a robust data collection system. ✓ High quality program staff: The program staff were involved in the implementation and stakeholders were engaged throughout the process. ✓ Efficient documentation process: The program adhered to timelines and submitted required documents to ABCL, demonstrating good governance and accountability. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Enhanced awareness among beneficiaries: The program was effective in raising awareness among beneficiaries. ✓ Social inclusion: The initiative covered marginalised groups, including women and Scheduled Tribes. ✓ Effective program implementation: This initiative had a significant impact on the extent of coverage. The program level effectiveness scores were high, most respondents expressing satisfaction with the program. 		
 Impact	<ul style="list-style-type: none"> ✓ Significant outcome: The program had a significant impact on the target community, with 93% of respondents observing improved irrigation for crops. Also, the initiative improved agricultural productivity, with maximum of reported increased crop yield. ✓ Better market access: The program enhanced market access, with 56% of respondents knowing about Farmer Producer Organisations (FPOs). ✓ Improved socio-economic mobility: The program contributed to the overall development and growth of the rural economy, with 80% of respondents reporting improved livelihoods. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Enhanced livelihood: The initiative had an exit plan, with 93% of respondents reporting that the program had improved their livelihoods. ✓ Better food quality: The program promoted sustainable agricultural practices, with 81% of households consuming organically grown food. ✓ Empowered community: The initiative strengthened community institutions, with 93% of respondents reporting membership in Village Development Committees (VDCs). 		

CRISIL Limited's View: The ABCL-SRIJAN partnership transformed Rajasthan's tribal districts by embedding climate-smart agriculture, water stewardship and women-led livelihoods, boosting food security and resilient incomes for over 80% of households. To scale impact, integrating digital agri-tools and expanding agroecological training will deepen climate resilience and sustainability.






Impact Assessment Report (Contd.)

7. DB Tech Society

In collaboration with Aditya Birla Capital Limited, DB Tech Skill Development Training Institutes provided market-driven skill development training to economically and socially marginalised youth aged between 18-35 years bridging the gap between education and employment. The program offered training, mobilization, registration, and placement services to help them secure formal employment by acquiring soft skills and access better job opportunities.

Partnership year – 2016-17

Sample – 80 trainees were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Clear objectives: The program had a clear and well-defined aim of helping the youth to acquire the required livelihood and soft skills in an environment of learning and mentoring that is responsive to the individual's emotional and developmental needs. ✓ Adequate alignment with CSR, Govt., and SDGs: The program aligned with ABCL's Corporate Social Responsibility (CSR) goals, government schemes such as the National Education Policy, and the United Nation's Sustainable Development Goals (SDGs), particularly SDG 8 (Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all) and SDG 4 (Quality Education). 		
 Efficiency	<ul style="list-style-type: none"> ✓ Well-developed program: The program had an application process through the training centres and a digital platform, making it easy to access. ✓ Efficient counselling: Significantly trainees had discussions with DB Tech trainers to understand the program components, indicating a high level of engagement and interest in the course content. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Successful program implementation: The program's implementation was effective, with a focus on enabling underprivileged students to continue their education. ✓ Positive feedback from beneficiaries: The program received positive feedback from beneficiaries, indicating high satisfaction with the scholarship program and its impact on their educational and career aspirations. ✓ Improved job acquisition: The program led to improved academic performance and better career prospects for the beneficiaries. 		
 Impact	<ul style="list-style-type: none"> ✓ Modest impact on program level: The program had a slight impact on the lives of the beneficiaries, transforming their career prospects. ✓ Improvement in socio-economic status of beneficiaries: The program had a positive impact on socio-economic mobility, enabling beneficiaries to improve their economic status and break the cycle of poverty. Among past trainees, half of the surveyed trainees confirmed an increase in their income since the placement. ✓ Skill enhancement of trainees: 64% of the past trainees said that the initiative has been impactful in developing knowledge and skill in the respective sectors. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Developed feedback mechanism: The program developed feedback systems for from beneficiaries as both current and past trainees reported that feedback was sought by the training centre. ✓ Moderate program sustainability: The program's sustainability was moderate, as it relied on continued funding from Aditya Birla Capital Limited (ABCL) and other stakeholders. 		

CRISIL Limited's View: The DB Tech Skill Development Training Institutes have empowered marginalised youth by imparting market-relevant skills, enhancing employability and enabling socio-economic mobility. To deepen long-term impact, the program should strengthen industry linkages for sustained placements and scale its adaptive feedback-driven model.








8. GoSports Foundation

The Rahul Dravid Athlete Mentorship Program, in partnership with GoSports Foundation, provides holistic support to India's emerging Olympians and Paralympians across various disciplines, addressing key aspects of an athlete's journey. The program offers personalized mentorship, career guidance, nutrition, training, performance enhancement and injury management to help athletes succeed. It focuses on long-term impact, preparing them for life beyond sports.

Partnership year – 2022-23

Sample – 30 athletes, 5 coaches and athlete managers and 1 nutritionist were interviewed

Extremely satisfactory		Satisfactory	Not satisfactory
Key indicators	Findings		
 Relevance and Coherence	<ul style="list-style-type: none"> ✓ Clear objectives: The program was aligned with the needs of emerging athletes across various sports disciplines, addressing key aspects of an athlete's journey. The initiative complemented existing government policies and programs, demonstrating a clear understanding of the local context and ecosystem. ✓ Relevance: The program's focus on holistic development, including skill enhancement, psychological conditioning, leadership development, training and financial literacy, was relevant to the target community's needs. ✓ Adequate alignment with CSR, Govt., and SDGs: The initiative was aligned with the Sustainable Development Goals (SDGs) and the government's priority areas. 		
 Efficiency	<ul style="list-style-type: none"> ✓ Well-development program: The management of resources by GoSports in collaboration with ABCL was satisfactory, as they were able to organize various support services for athletes, including physiotherapy, mental well-being sessions, nutrition planning and financial support. ✓ Accessibility and outreach: The program leveraged technology to provide online training and support services to athletes, increasing the reach and accessibility of the program while reducing costs. ✓ Effective partnerships: The program fostered partnerships with other organisations and stakeholders to access additional resources and expertise, enhancing the overall impact and efficiency of the program. 		
 Effectiveness	<ul style="list-style-type: none"> ✓ Improved performance: A staggering 100% of athletes reporting that the support from GoSports significantly improved their performance. ✓ Effective implementation: The program's effectiveness was evident in the high level of satisfaction among athletes with the various support services provided, including physiotherapy, nutrition planning and financial support. ✓ Empowered athletes: The program resulted in a significant increase in the number of athletes who achieved their performance goals. The program contributed to the development of a positive and supportive community of athletes, with 90% of athletes reporting that they felt supported and motivated by their peers. 		
 Impact	<ul style="list-style-type: none"> ✓ Significant program impact: The program improved the performance of individual athletes and contributed to the development of sports in the country. ✓ Inspiration for future generations: The program inspired a new generation of athletes and sports enthusiasts, with 75% of athletes reporting that they had inspired others to take up sports. ✓ Positive impact on sports industry: The program contributed to the growth and development of the sports industry in the country, with several athletes going on to become coaches, mentors and leaders in their respective sports. 		
 Sustainability	<ul style="list-style-type: none"> ✓ Existing feedback mechanism and exit plan: The program had some mechanisms in place to ensure long-term viability, such as feedback systems for beneficiaries and an exit plan. ✓ Strong network of alumni: The program established a network of alumni and partners who could provide ongoing support and guidance to athletes. 		

CRISIL Limited's View: The Rahul Dravid Athlete Mentorship Program, through the GoSports–ABCL partnership, has redefined athlete development by blending elite training with life-skills mentorship, driving 100% performance and personal growth outcomes. To scale its impact, institutionalising peer mentorship and expanding rural access via decentralised training hubs is the key.

Business Responsibility & Sustainability Report

SECTION A: GENERAL DISCLOSURE

I. DETAILS OF THE LISTED ENTITY

1	Corporate Identity Number (CIN) of the Listed Entity	L64920GJ2007PLC058890
2	Name of the Listed Entity	Aditya Birla Capital Limited (ABCL)
3	Year of incorporation	2007
4	Registered Office Address	Indian Rayon Compound, Veraval – 362266, Gujarat
5	Corporate Address	18 th floor, One World Centre, Jupiter Mills Compound, 841, Senapati Bapat, Mumbai – 400013, Maharashtra
6	E-mail	abc.secretarial@adityabirlacapital.com
7	Telephone	+91 22 4356 7111
8	Website	https://www.adityabirlacapital.com/
9	Financial year for which reporting is being done	2024-2025
10	Name of the Stock Exchange(s) where shares are listed	BSE Limited, National Stock Exchange of India Limited, and Luxembourg Stock Exchange (GDRs)
11	Paid-up Capital	INR 26,07,01,08,220
12	Contact Person	
	Name of the Person	Mr. Vijay Deshwal, Chief Strategy Officer and Head Investor Relations
	Telephone	+91 22 4356 7111
	Email address	vijay.deshwal@adityabirlacapital.com
13	Reporting Boundary	The disclosures under this report are made on consolidated basis for Aditya Birla Capital Limited and all its Subsidiaries and Associate companies (ABCL). Subsidiaries and associate companies in the reporting boundary are as covered in Section A- Q. 23. Please note: The disclosures made under Principle 6 cover data for selected ABCL offices as follows – 3 Corporate offices and 16 of its largest branches, which collectively account for approximately 40% of the pan India carpet area.
14	Name of Assurance provider	DNV Business Assurance India Pvt. Ltd. (DNV)
15	Type of Assurance obtained	Reasonable Assurance

II. PRODUCT/SERVICES

16	Details of business activities	Sr.	Description of Main Activity	Description of Business Activity	% Turnover of the Entity
		1.	Financial Services	Aditya Birla Capital Limited (ABCL), formerly registered with the Reserve Bank of India (RBI) as a Systemically Important Core Investment Company (CIC), underwent a strategic reorganisation through a Scheme of Amalgamation with its wholly owned subsidiary, Aditya Birla Finance Limited (ABFL). The scheme was approved by the Board on 11 th March 2024, sanctioned by the National Company Law Tribunal (NCLT) on 24 th March 2025, and became effective from 1 st April 2025, with the appointed date being 1 st April 2024. Pursuant to the merger, ABFL has been amalgamated into ABCL, which now operates as a unified entity engaged in lending, financing, and distribution of financial and insurance products across India. While ABCL has applied to the RBI for registration as a Non-Banking Financial Company – Investment and Credit Company (NBFC-ICC), it is permitted to operate as an NBFC-ICC in the interim, as per the No Objection Certificate (NOC) received from the RBI. The Company now serves a diverse customer base including retail, High Net-worth Individuals (HNI), ultra HNIs, Micro, Small and Medium Enterprises (MSMEs), and corporate clients.	100%



17 Products/Services sold by the entity

Sr.	Product/Service	NIC Code	% of Total Segmental Turnover contributed
1.	Aditya Birla Capital Limited (post amalgamation with Aditya Birla Finance Limited - NBFC)	6492	32.13%
2.	Aditya Birla Sun Life Insurance Company Limited – Life Insurance	65110	45.93%
3.	Aditya Birla Health Insurance Limited – Health Insurance	6512	9.63%
4.	Aditya Birla Housing Finance Limited – Housing Finance	6492	5.53%
5.	Aditya Birla Sun Life AMC Limited – Asset Management	66301	4.13%
6.	Aditya Birla Money Limited – Stock and Securities Broking	66120, 64990	0.94%
7.	Aditya Birla Capital Digital Limited	64990	0.08%
8.	Aditya Birla ARC Limited*	66190	0.99%
9.	Aditya Birla Wellness Private Limited	86909	0.04%
10.	Aditya Birla Sun Life Pension Fund Management Limited	65300	0.02%
11.	Aditya Birla Insurance Brokers Limited (Discontinued Operation)	66220	0.55%
12.	Aditya Birla PE Advisors Private Limited	-	0.00%
13.	Aditya Birla Financial Shared Services Limited	82990	0.02%
14.	Aditya Birla Trustee Company Private Limited	-	0.00%
15.	Aditya Birla Sun Life Trustee Private Limited	6619	0.00%
16.	Aditya Birla Stressed Asset AMC Private Limited	66309	0.01%
17.	Aditya Birla Special Situations Fund I	-	0.00%

*Based on consolidated segmental turnover excluding inter-segment eliminations.

III. OPERATIONS

18 Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	No. of Offices	Total
National	0	1,623	1,623
International	Various international markets through the subsidiaries of its associate company in Dubai, Singapore, and Mauritius		

19 Market served by the entity

Location	Numbers
a. No. of Locations	
National (No. of States)	PAN India
International (No. of Countries)	
b. What is the contribution of exports as a percentage of the total turnover of the entity?	0%
c. A brief on types of customers	<p>As a financial services company with diverse offerings, ABCL serves a wide spectrum of clients within its reporting boundary, including individual customers, investors, and borrowers to high-net-worth individuals (HNWIs), small and medium enterprises (SMEs), and group-level corporate clients across sectors.</p> <p>In line with our priority of elevating financial well-being and fostering prosperity for our customers, we remain focused on catering to our diverse mix of client segments through a comprehensive product suite that spans across insurance, investments, loans and payments.</p>

Business Responsibility & Sustainability Report (Contd.)

IV. EMPLOYEES

20. Details as at the end of Financial Year:

S. No	Particulars	Total (A)	Male		Female		Others	
			No. (B)	% (B/A)	No. (C)	% (C/A)	No. (D)	% (D/A)
a. Employees and workers (including differently abled)								
Employees								
1	Permanent Employees (A)	60,187	40,454	67%	19,732	33%	1*	-
2	Other than Permanent Employees (B)	0	0	0	0	0	0	0
3	Total Employees (A+B)	60,187	40,454	67%	19,732	33%	0	0
Workers								
4	Permanent Workers (C)	0	0	0	0	0	0	0
5	Other than Permanent Workers (D)	0	0	0	0	0	0	0
6	Total Workers (C+D)	0	0	0	0	0	0	0
b. Differently abled employees and workers								
Employees								
7	Permanent Employees (E)	37	29	78%	8	22%	0	0
8	Other than Permanent Employees (F)	0	0	0	0	0	0	0
9	Total Employees (E+F)	37	29	78%	8	22%	0	0
Workers								
10	Permanent Workers (G)	0	0	0	0	0	0	0
11	Other than Permanent Workers (H)	0	0	0	0	0	0	0
12	Total Differently abled Workers (G+H)	0	0	0	0	0	0	0

* Note: 1 individual among the total employees is identified as transgender

21. Participation/Inclusion/Representation of women

S. No	Category	Total (A)	No. and % of females	
			Year ended 31 st March 2025	Year ended 31 st March 2025
1.	Board of Directors	6	1	17%
2.	Key Management Personnel	3	2	67%

22. Turnover rate for permanent employees and workers (Disclose trends for the past 3 years)

Category	FY 2024-2025 (Turnover rate in current FY)			FY 2023-24 (Turnover rate in previous FY)			FY 2022-23 (Turnover rate in the FY prior to previous FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	41.36%	33.62%	38.87%	46.13%	36.29%	43.15%	42.00%	29.24%	38.20%
Permanent Workers	-	-	-	-	-	-	-	-	-



V. HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

23. (a) Names of holding / subsidiary / associate companies / joint ventures

S. No	Name of the holding / subsidiary / associate companies / joint ventures (A)	Indicate whether holding / Subsidiary / Associate / or Joint Venture	% of shares held by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1.	Grasim Industries Limited	Holding	-	No
2.	Aditya Birla Finance Limited (Amalgamated with ABCL w.e.f. 1 st April 2025)	Subsidiary	100	Yes
3.	Aditya Birla Housing Finance Limited	Subsidiary	100	
4.	Aditya Birla Money Limited	Subsidiary	73.53	
5.	Aditya Birla Sun Life Trustee Private Limited	Subsidiary	50.85	
6.	Aditya Birla Wellness Private Limited	Subsidiary	51	
7.	Aditya Birla Financial Shared Services Limited	Subsidiary	100	
8.	Aditya Birla Capital Digital Limited	Subsidiary	100	
9.	Aditya Birla Sun Life Insurance Company Limited	Subsidiary	51	
10.	Aditya Birla ARC Limited	Subsidiary	100	
11.	Aditya Birla Stressed Asset AMC Private Limited	Subsidiary	100	
12.	Aditya Birla Sun Life Pension Fund Management Limited	Subsidiary	51	
13.	Aditya Birla PE Advisors Private Limited	Subsidiary	100	
14.	Aditya Birla Trustee Company Private Limited	Subsidiary	100	
15.	Aditya Birla Sun Life AMC Limited	Associate	44.94	
16.	Aditya Birla Sun Life AMC (Mauritius) Limited	Subsidiary of associate	44.94	
17.	Aditya Birla Sun Life Asset Management Company Pte. Ltd., Singapore	Subsidiary of associate	44.94	
18.	Aditya Birla Sun Life Asset Management Company Ltd., Dubai	Subsidiary of associate	44.94	
19.	Aditya Birla Health Insurance Co. Limited	Associate	45.89	

VI. CSR DETAILS

24 Whether CSR is applicable as per section 135 of Companies Act, 2013:

Yes

- i. Turnover ₹ 15,418.68 Crore
- ii. Net worth ₹ 25,193.64 Crore

Business Responsibility & Sustainability Report (Contd.)

VII. TRANSPARENCY AND DISCLOSURES COMPLIANCES**25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct**

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in Place (Yes/No)	If yes, then provide web-link for grievance redressal policy	FY2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
			Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Yes	Grievance redressal for communities is managed by implementation partners, agencies.	-	-		-	-	-
Investors (other than shareholders)	-	Stakeholder Engagement Policy Whistleblower Policy						-
Shareholders	Yes	Stakeholder Engagement Policy Whistleblower Policy	18	0		29	1	-
Employees and workers	Yes	Stakeholder Engagement Policy Whistleblower Policy						-
Customers	Yes	Stakeholder Engagement Policy ; ABCD App , ABCL website link , ABHI Policy , ABML Website link , ABSLAMC website link , ABSLI website link	45,382	1,554		11,668	208	-
Value Chain Partners	Yes	-						-
Others (Please specify) (ABHFL)	-	-	-	-	-	-	-	-



26. Overview of the entity's material responsible business conduct issues.

S. No	Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
1	Risk Management (Including ESG risks)	Opportunity	ABCL acknowledges the vital importance of robust risk management in driving business goals and creating long-term value for its stakeholders. The Company remains committed to addressing a broad spectrum of risks, including those arising from market volatility, while also acknowledging the complex and evolving nature of business risks linked to Environmental, Social, and Governance (ESG) considerations — with a particular focus on climate change.	ABCL's Risk Management Committee (RMC) oversees key aspects of risk management. The Risk Management Framework is designed to detect, address, and mitigate new risks promptly and effectively. Aligned with core goals such as oversight, data-driven strategic decision-making, and strong internal controls, this framework reflects ABCL's commitment to addressing evolving challenges. By implementing this comprehensive system, ABCL fosters a culture that emphasizes policies and procedures to counteract emerging risks. The RMC also plays a crucial role in managing ESG and related risks, adopting a proactive and adaptable approach to address new risks and their financial impacts.	Positive: Leveraging its robust risk management framework and the vigilant oversight of the Committee, the Company continues to demonstrate its commitment towards managing emerging risks effectively. Its proactive approach helps mitigate unforeseen risks, including ESG and climate-related challenges, reducing potential costs to resources, assets, and business performance. This strategic focus underscores the Company's commitment to managing financial impacts, maintaining resilience, and enhancing profitability in a dynamic risk environment.
2	Data Security and Privacy	Risk	The financial services industry is experiencing a major shift driven by rapid digitisation and evolving operating models, which also bring emerging risks, especially around data security and privacy. As digital adoption deepens, safeguarding against cybersecurity threats and ensuring the protection of customer data remain top priorities for ABCL. Such risks could impact ABCL's IT infrastructure, including internal and external databases, and compromise customers' financial security, with possible repercussions for the Company's reputation and market position.	ABCL remains firmly committed to maintaining the confidentiality of both employee and customer data. The Company's approach to data privacy is built on a unified compliance framework that is consistently implemented across all its subsidiaries and associate entities. This framework is underpinned by strong principles and procedures designed to meet regulatory standards for secure data handling and protection. To mitigate risks such as data breaches and cyber-attacks, the Company has implemented a robust reporting and resolution mechanism for both customers and employees, supported by resilient IT and data systems. These efforts are complemented by the ongoing reinforcement of Data Loss Prevention (DLP) policies. Reflecting the effectiveness of these safeguards, during FY'24, no security breaches or data loss incidents were reported.	Negative: Insufficient investment in data security and privacy measures can negatively impact: 1. Fraud Prevention and Operational Resilience: Weak or insufficient systems heighten the risk of fraud, data breaches, and disruptions to business operations. 2. Regulatory Compliance: Gaps in IT infrastructure and privacy controls may result in non-compliance with applicable regulations, exposing the Company to potential fines, legal penalties, and reputational harm.

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S. No	Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
3	Corporate Governance	Risk	ABCL acknowledges the dynamic nature of financial markets and the constantly evolving regulatory landscape within the financial services sector. Regulatory changes, particularly those impacting product offerings, can introduce considerable risks if the Company's systems and responses are not sufficiently timely or well-aligned. Furthermore, the growing emphasis on regulatory disclosures and compliance related to ESG factors brings with it a new dimension of ESG-related risks that the Company must proactively address.	ABCL remains steadfast in its commitment to promoting ethical business conduct and maintaining the highest standards of corporate governance. To reinforce this, the Company has established comprehensive frameworks and policies that shape its operational and governance-related decision-making. The Board of Directors plays a pivotal role in actively overseeing the management of ESG-related risks and opportunities, ensuring consistent and robust governance practices across all subsidiaries and associate entities.	<p>Negative: Shortcomings or limitations in the oversight and monitoring of ABCL's governance practices, along with any lapses in compliance, may adversely impact the Company in several ways:</p> <ol style="list-style-type: none"> 1. ESG Ratings 2. Market Reputation (Indirect financial impact) 3. Investment Attractiveness 4. Regulatory Exposure
4	Climate Strategy and emissions management	Opportunity	As a financial services company, ABCL faces notable transition risks linked to climate change. These include potential devaluation of carbon-intensive assets in its investment portfolio as the global economy moves towards greener alternatives, impacting the Company's asset management and wealth management services. Regulatory risks also remain prominent, with evolving environmental policies potentially increasing compliance costs and influencing insurance underwriting and lending practices. While physical climate risks tend to have a more indirect effect on financial institutions, ABCL may still be impacted through disruptions faced by its borrowers and the assets it insures.	The Company views its climate action initiatives as a key driver of long-term stakeholder value creation and a means to create a lasting, positive impact on the natural environment. Ongoing efforts include enhancing energy efficiency by progressively replacing conventional incandescent lighting with energy-efficient LED systems across office premises. The Company is also expanding the deployment of solar panels at select office locations, reinforcing its shift toward renewable energy and lowering its carbon footprint. Beyond energy, the Company remains committed to sustainable practices in other operational areas, such as waste management, evidenced by the implementation of a composting system at its Mumbai corporate office.	<p>Positive: The Company's strong commitment to tackling climate change has the potential to improve its risk management strategies (physical and transition risks) and enhance its investment attractiveness to global, ESG-aware investors.</p>
5	Employee well-being	Opportunity	ABCL is dedicated to ensuring the holistic well-being of its employees, recognising this commitment as a chance to foster a culture of innovation, enhanced organisational performance, and brand reputation. The Company regards its workforce as its most valuable asset and places strong emphasis on creating a supportive, inclusive, and nurturing work environment.	ABCL is a firm advocate of equality, diversity, and inclusion, and has institutionalized a wellness-driven culture through a comprehensive framework that addresses the physical, financial, social, and emotional well-being of its employees. Key initiatives under this framework include annual health check-ups, Mediclaim coverage, access to a digital health platform, emergency helplines, insurance benefits, scholarships for employees' children, educational support for the underprivileged, eldercare services, and mental health counselling.	<p>Positive: By fostering a culture that prioritises holistic well-being, ABCL stands to:</p> <ol style="list-style-type: none"> 1. Support personal development: Help employees reach their full potential, contributing to a more engaged and productive workforce (with indirect financial benefits). 2. Attract and retain top talent: Create a workplace that values health and happiness, enhancing talent acquisition and retention while optimising talent management costs. 3. Strengthen employer reputation: Reinforce its standing as a leading employer known for meaningful careers and a strong work-life balance.



S. No	Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
6	Diversity, Equality, and Inclusion	Opportunity	ABCL upholds diversity and equal opportunity as core organisational commitments. The Company remains a strong proponent of equality, diversity, and inclusion (DEI), recognising these principles as a continuous opportunity to harness the perspectives of a diverse workforce—thereby fostering innovation, collaboration, and shared growth.	Diversity and equal opportunity are deeply embedded in ABCL's values and culture. This year, the Company has maintained its focus on improving gender representation across all levels of the organisation (33%), reinforcing its pledge toward gender equity and inclusive growth.	<p>Positive: ABCL sees diversity and inclusion as strategic enablers of long-term stakeholder value and sustainable business growth. A diverse and inclusive workforce helps the Company:</p> <ol style="list-style-type: none"> 1. Strengthen its position as an equal opportunity employer. 2. Enhance diversity in leadership and strategic decision-making, including succession planning and Board composition. 3. Infuse varied perspectives that support business innovation and expansion.
7	Financial Inclusion	Opportunity	<p>ABCL recognizes the increasing importance of providing access to financial services for traditionally underserved communities as a means to contribute to India's development story. Leveraging its extensive range of affordable financial products, including micro-insurance, lending, and investment options, the company sees a dual opportunity:</p> <ol style="list-style-type: none"> 1. Contributing to the National Mission: There is an opportunity to actively engage in the wider national objective of promoting financial inclusion for groups such as rural populations, women, micro, small and medium enterprises (MSMEs), and youth. 2. Unlocking Economic Value: A chance to broaden its customer base, extend market reach, and diversify revenue streams, thereby creating long-term economic value for the Company. 	<p>To address risks related to issues such as low financial awareness, customer protection concerns, and potential misconduct in sales practices, ABCL has implemented several safeguards:</p> <ul style="list-style-type: none"> • Precise identification of key target segments and a thorough understanding of their financial requirements. • Development of value-added products that are tailored based on needs assessment and adhere to the principles of responsible pricing. • Commitment to the highest ethical standards and responsible selling by providing staff with training on ethical sales and marketing practices. • Additionally, the establishment of fact-checking procedures has been put in place to verify the accuracy of information disseminated about its product offerings. 	<p>Positive: By continuing to prioritise financial inclusion, ABCL reinforces its role as a trusted and inclusive financial services provider, helping customers progress toward holistic financial well-being while supporting the Group's long-term growth and purpose-driven mission.</p>

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S. No	Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
8	Digitalisation	Opportunity	<p>The evolving and continuous digital transformation of operational processes, encompassing customer experience and service, offers ABCL the opportunity to:</p> <ol style="list-style-type: none"> 1. Leverage technology and unify data systems across the Group to support sustained customer base expansion. 2. Enhance service delivery in terms of speed, accessibility, and quality—especially for underserved or remote segments. 3. Transition toward paperless operations, thereby promoting efficiency and sustainability. 	<p>Recognising the potential risks that accompany digitization, ABCL has instituted robust monitoring and verification mechanisms. Key initiatives include:</p> <ul style="list-style-type: none"> • Use of DigiLocker for seamless KYC processes • Adoption of eSign for secure digital signatures • Deployment of analytics-driven models to guide decision-making across lending, investment, and insurance functions <p>These efforts support a frictionless, paperless onboarding process, improve turnaround time (TAT), reduce the need for physical interaction, and enhance oversight in a digital environment.</p>	<p>Positive: By continuing to prioritise digital transformation, ABCL is well-positioned to deliver a seamless, integrated customer experience. This focus enhances connectivity, system interoperability, grievance redressal, and overall service quality. Leveraging the power of One ABC is expected to expand the customer base, positively impacting business growth and revenue streams.</p>
9	Customer Satisfaction and Relationship Management	Risk	<p>Given the wide range of customer segments ABCL serves, maintaining high levels of customer satisfaction and delivering consistently positive service experiences are vital. Failure to do so can lead to:</p> <ol style="list-style-type: none"> 1. Brand and Reputation: Adverse effects on the brand and reputation in the market. 2. Customer Acquisition: Impacts on customer acquisition and any expansion plans. 3. Existing Customer Base: Potential repercussions on the existing customer base 	<p>To address these challenges, ABCL has established a multi-layered grievance redressal mechanism, including a four-tier system that integrates advanced AI technologies such as Chatbots and e-Bots, along with traditional support channels like email and call centers. A well-defined escalation matrix ensures timely resolution of unresolved grievances.</p> <p>The Company is also actively enhancing its One ABC digital ecosystem to streamline customer engagement and strengthen relationships. In addition, regular customer satisfaction surveys are conducted at various touchpoints to gather insights and refine service offerings.</p> <p>ABCL remains committed to embedding customer-centricity at the heart of all operational processes, with the goal of delivering seamless, positive, and consistent experiences.</p>	<p>Negative: Customer dissatisfaction or any challenges in delivering a positive experience can have a direct effect on:</p> <ol style="list-style-type: none"> 1. Customer trust levels 2. Potential for customer acquisition and retention 3. Brand reputation, and 4. Potential for business expansion and growth



S. No	Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
10	Reputation Management	Opportunity	There is an opportunity for ABCL to solidify its position as a trusted financial services provider in India. By prioritizing customer satisfaction, ethical practices, and ESG (Environmental, Social, and Governance) aspects, ABCL can leverage its extensive network to introduce products and initiatives that resonate with these values. This approach not only aligns with the growing emphasis on ESG in the financial sector but also enhances the Company's appeal to conscientious consumers, potentially leading to increased loyalty and market share.	<p>To counteract the risks such as greenwashing or the misrepresentation of the Company's achievements in ESG areas, ABCL has taken steps to ensure that its sustainability communications are authentic and reflect the genuine advancements made across all sectors.</p> <p>The focus remains on providing stakeholders with thorough and validated information, as well as latest updates on the Company's progress. To maintain the quality of its disclosures, the company aligns its annual sustainability report with global reporting frameworks such as GRI.</p> <p>ABCL is dedicated to maintaining its reputation as a responsible and ESG-conscious financial services provider.</p>	Positive: By dedicating specific resources to prioritise and implement reputation management strategies, ABCL can improve their standing as a responsible provider of financial services. Adopting this proactive stance can contribute to the Company's growth and add to its efforts in value creation.
11	Community development	Opportunity	ABCL sees community development as a valuable opportunity to strengthen its business by fostering goodwill and building strong relationships with local populations. By investing in community initiatives, the company can enhance its corporate image, gain the trust of potential customers, and create a loyal customer base. These efforts can lead to a more robust market presence and open up new avenues for financial inclusion, as communities that benefit from ABCL's programs are more likely to engage with its services. Moreover, community development aligns with ESG goals, which can attract socially responsible investors and partners, further bolstering ABCL's position in the market.	<p>The Company's commitment to community development is centered on building and strengthening communities. ABCL makes significant contributions to community betterment through CSR initiatives carried out under 'The Aditya Birla Centre for Community Initiatives and Rural Development.'</p> <p>The focus remains on actively interacting with and supporting communities across India, around several areas such as education, healthcare, sustainable livelihoods, financial inclusion, and the empowerment of women.</p> <p>To manage and alleviate potential risks or complaints related to stakeholder engagement in its CSR activities, ABCL have set up a grievance resolution mechanism. Through consistent interaction with implementation partners, such as NGOs, the Company is able to effectively address any issues raised by the beneficiaries of its CSR initiatives.</p> <p>ABCL considers community development as an opportunity to promote fairness and socio-economic growth on a large scale within the country.</p>	Negative: The inefficient administration of community development programmes, resource allocation, and stakeholder engagement practices could adversely impact the Company's reputation. Challenges like mismanagement of financial resources can impact community trust, which can influence the programme scope, spending, effectiveness, and adherence to regulatory requirements, including the mandated level of expenditure on community development (CSR).

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S. No	Material Issue Identified	Indicate whether risk or opportunity	Rationale for identifying the risk/opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
12	Stakeholder Engagement	Opportunity	Stakeholder engagement is an opportunity for ABCL to build stronger relationships, gain valuable insights, and enhance trust across its network. By actively involving stakeholders in its decision-making processes, the company can better understand their needs and expectations, leading to more informed and effective strategies. This collaborative approach can also foster loyalty, create advocates for the brand, and improve the Company's reputation. Moreover, stakeholder feedback can drive innovation and help ABCL to identify new business opportunities, ensuring that its services remain relevant and competitive in the dynamic financial market.	ABCL recognizes the critical role that a diverse set of stakeholders plays in its success, encompassing employees, customers, suppliers, regulators, and partner organisations such as NGOs involved in CSR initiatives. The Company is committed to meaningful engagement with these groups, guided by clear procedures and standards. By employing a structured approach tailored to each stakeholder category, ABCL ensures appropriate interactions at various levels, including the provision of grievance redressal mechanisms. This systematic engagement not only addresses concerns promptly but also strengthens relationships and contributes to the Company's overall sustainability and growth.	Negative: Inadequate stakeholder engagement or inconsistent communication practices can create multiple risks. For example: <ol style="list-style-type: none"> 1. Customers – An impact on customer trust, loyalty, retention, and in turn business growth 2. Employees- An impact on talent attraction and retention, and in turn on talent management budgeting 3. Shareholders – An impact on sharing of material information, effective shareholder engagement and alignment 4. Regulatory bodies – An impact on sharing of accurate and complete information for compliance, in turn creating risks such as fines and penalties

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

The National Guidelines for Responsible Business Conduct (NGRBCs) as prescribed by the Ministry of Corporate Affairs advocates the following nine principles referred to as P1 to P9.

- | | |
|-----------|---|
| P1 | Business should conduct and govern themselves with Ethics, Transparency and Accountability |
| P2 | Businesses should provide goods and services that are safe and contribute to sustainability throughout their life cycle |
| P3 | Businesses should promote the wellbeing of all employees |
| P4 | Businesses should respect the interests of, and be responsive towards all stakeholders, especially those who are disadvantaged, vulnerable and marginalised |
| P5 | Businesses should respect and promote human rights |
| P6 | Business should respect, protect, and make efforts to restore the environment |
| P7 | Businesses, when engaged in influencing public and regulatory policy, should do so in a responsible manner |
| P8 | Businesses should support inclusive growth and equitable development |
| P9 | Businesses should engage with and provide value to their customers and consumers in a responsible manner |



Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
1 Policy and Management Processes									
a. Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
b. Has the policy been approved by the Board? (Yes/No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
c. Web Link of the Policies, if available	<p>Employee-specific policies are accessible only by employees on intranet HRMS portal and are not shared in the public domain. Other policies of the Company are available on the website of the Company.</p> <p>A comprehensive list of the policies and codes of the Company is available here: ABCL policies and code</p> <p>Web links for policies relating to the principles and its core elements are as follows:</p> <ul style="list-style-type: none"> • Remuneration Policy: ABCL Executive Remuneration Policy • POSH: ABCL policy on prevention of sexual harassment • Risk Management Policy: ABCL risk management policy • CSR Policy: ABCL corporate social responsibility policy • Whistle Blower Policy: ABCL Whistleblower Policy • Code of Conduct for Board and Senior Management: ABCL Code of Conduct for the BOD and Senior Management • Supply Chain and Procurement Policy: ABCL Supply Chain and Procurement Policy 								
2 Whether the entity has translated the policy into procedures. (Yes / No)	Y	Y	Y	Y	Y	Y	Y	Y	Y
3 Do the enlisted policies extend to your value chain partners? (Yes/No)	The Supply Chain and Procurement Policy extends to ABCL's value chain partners. In addition, the Whistleblower Policy applies to certain segments of the value chain, including outsourced, temporary, and contract personnel affiliated with the Company.								
4 Name of the national and international codes/certifications/labels/ standards (e.g., Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustee) standards (e.g., SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	P9: ABCL's Information and Cyber Security policies are in compliance with the requirements of ISO 27001.								
5 Specific commitments, goals and targets set by the entity with defined timelines, if any.	<p>ABCL remains committed to advancing its ESG agenda and integrating sustainability into its operations, products, and stakeholder engagement.</p> <p>Towards environmental sustainability, a key focus remains on improving resource efficiency and climate action, with ongoing efforts to increase renewable energy adoption.</p> <p>On the social front, the Company is committed to fostering diversity and inclusion and employee well-being through robust health and wellness programmes, parental care benefits, and work-life balance initiatives. The Company also seeks to drive greater financial inclusion through its digital-first approach and expansion of customer-centric offerings across underserved markets.</p> <p>In line with its CSR strategy, the Company remains committed to serving communities, with a focus on advancing development in India's aspirational districts.</p> <p>All commitments are designed to align with applicable regulatory requirements, BRSR Core principles, and the Company's broader vision of delivering long-term value for all stakeholders.</p>								
6 Performance of the entity against the specific commitments, goals, and targets along with reasons in case the same are not met.	<p>During FY'25, ABCL has demonstrated significant progress on ESG aspects.</p> <p>On environmental aspects, our renewable energy adoption advanced with 200 kW of new solar capacity added (achieving a cumulative 340.55 kW capacity across 13 branches), contributing to the Company's broader carbon reduction goals. Waste management performance remained strong, with 37 metric tonnes of non-hazardous waste responsibly recycled, supporting the Company's circularity ambitions.</p> <p>In social outcomes, gender diversity improved steadily, reaching 33% women representation in the workforce, in line with diversity and inclusion objectives. The Company continued to scale its health and wellness programmes, ensuring a supportive work environment, while maintaining a strong focus on improving financial inclusion through digital platforms.</p> <p>The Company's CSR initiatives progressed as planned, with positive outcomes reported across education, healthcare, livelihoods, and WASH, contributing to meaningful community impact across 14 aspirational districts in India.</p>								

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Governance, Leadership and Oversight

7 Statement by director responsible for the BRSR report, highlighting ESG related challenges, targets and achievement:

At ABCL, our purpose-led approach continues to anchor our sustainability vision and ESG strategy. As a diversified financial services organisation, we recognize the evolving environmental and social challenges around us, particularly the urgency of climate change and the call for inclusive, equitable development. In response, we have embedded ESG considerations at the core of how we operate, grow, and engage with stakeholders.

FY'25 marked another year of purposeful progress. Our strategy remains focused on minimising environmental impact, championing social inclusion, and upholding the highest standards of governance. By aligning with the Aditya Birla Group's values and our own commitment to long-term stakeholder value, we continue to act decisively on our ESG priorities.

Environmental Stewardship

We have made tangible progress in advancing resource efficiency and climate action. The use of green energy at our key offices in Mumbai, the installation of solar panels across our 13 branches, and the recycling of around 37 metric tonnes of waste, including sanitary napkins,—demonstrate our commitment to reducing emissions and promoting circularity. These efforts underscore our transition to more sustainable waste and energy management practices.

People and Inclusion

Our people-first philosophy is reflected in a vibrant, inclusive, and supportive work culture. Women now represent 33% of our workforce, reflecting a strong CAGR of around 6.7% in gender diversity since FY'23. We continue to enhance our policies that enable work-life balance, including day-care support and tailored parental benefits. These efforts reaffirm our belief that diversity and well-being are foundational to a resilient and high-performing organisation.

Responsible Growth and Customer Centricity

We continue to scale our digital-first, customer-centric model through the One ABC approach offering seamless, integrated services while expanding reach to underserved communities through customised financial solutions. Our focus remains on enabling financial inclusion while enhancing customer experience across touchpoints.

Our achievements in FY25 reflect a growing maturity in integrating ESG across our business strategy. We remain focused on deepening our impact—environmentally, socially, and economically—while staying aligned with national priorities and global sustainability goals. As we look ahead, we remain steadfast in our journey to build an organisation that not only delivers business performance but also contributes meaningfully to the sustainable and inclusive development of society. Responsible business is not just a strategic choice—it is our enduring commitment to future generations.

8	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy(ies).	The Risk Management Committee within the Company holds the responsibility for the implementation and oversight of the Business Responsibility policies. The Chief Risk Officer (CRO), is the highest authority in charge of enforcing the Business Responsibility policy, ensuring that the Company's operations align with its commitment to sustainable and responsible business practices.
9	Does the entity have a specified Committee of the Board/ Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	Yes, the Risk Management Committee leads the sustainability and ESG (Environmental, Social, and Governance) agenda at ABCL. Collaborating with business heads and function heads across the Company, the Risk Management Committee endeavours to integrate ESG considerations into the ethos of its businesses and the Company's operations. This joint effort ensures that ESG principles are in harmony with the Company's overarching mission and vision.

Subject for Review	Indicate whether review was undertaken by Director / Committee of the Board/ Any other Committee									Frequency (Annually/ Half yearly/ Quarterly/ Any other – please specify)								
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow up action	The aforementioned policies have been approved by the Board, it's Committees or the Senior Management of the Company, where applicable.									Policies are reviewed periodically, given factors such as regulatory requirements, or recommendations from relevant industry associations								
Compliance with statutory requirements of relevance to the principles, and rectification of any non-compliances	The Company has the required policies and procedures in place to ensure compliance with laws applicable to the Company									Periodic, need-basis.								

Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
11. Has the entity carried out independent assessment/ evaluation of the working of its policies by an external agency? (Yes/ No). If yes, provide name of the agency.	No. Currently, the entity is actively engaged in an internal review of its policies. The company continues to prioritise sustainability, and considers it as a core, driving value for the organisation.								

**12. If answer to question (1) above is “No” i.e. not all Principles are covered by a policy, reasons to be stated:**

Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the Principles material to its business (Yes/No)									
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)									
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)					Not Applicable				
The entity does not have the financial or/ human and technical resources available for the task (Yes/No)									
Any other reason (please specify)									

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SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

PRINCIPLE 1: BUSINESSES SHOULD CONDUCT AND GOVERN THEMSELVES WITH INTEGRITY, AND IN A MANNER THAT IS ETHICAL, TRANSPARENT AND ACCOUNTABLE.**ESSENTIAL INDICATORS**

1. Percentage coverage by training and awareness programmes on any of the NGRBC Principles during the financial year:

				(₹ Crore)
Segment	Total number of training & awareness programmes held	Topics/principles covered under the training and its impact		%age of persons in respective category covered by the awareness programmes
Board of Directors*	Nil	The Company conducts orientation programmes for new Directors, during which Senior Management provides presentations to familiarise them with the Company's business, including its subsidiaries and associates. These sessions cover regulatory developments, industry practices, departmental systems and policies, particularly governance frameworks and compliance processes. Key focus areas include risk management and data/information security. Additionally, at each quarterly Board Meeting, Directors are updated on significant regulatory changes and the performance of the Company and its group entities.		-
Employees and KMPs	1,271	The Company's training and development framework includes various modules such as Induction, Functional, and Mandatory Regulatory programs. These cover key areas including Information Security Refreshers, Code of Conduct, Prohibition of Insider Trading, Prevention of Sexual Harassment, the Whistleblower Policy, and Behavioral and Leadership Skills. Additionally, in November 2023, a capacity-building workshop on the BRSR (Business Responsibility and Sustainability Reporting) principles and indicators was conducted. This session highlighted the relevance of BRSR to the Company's operations and was attended by functional heads from departments including HR, Finance, Legal, Risk, Administration, IT, and CSR, across the Company and its subsidiaries, as applicable.		91%
Workers	-	-		-

* No new Directors were appointed during FY 2024-25; hence, no training or awareness programmes were conducted by the Company.

2. Details of fines / penalties / punishment / award / compounding fees / settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format.

a. Monetary

Type	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the case	Has an appeal been preferred? (Yes/No)
Penalty	Principle 1	SEBI	INR 1,00,00,000	SEBI issued a show cause notice dated 25 th May 2021 ("SCN") to the erstwhile ABFL in the matter of CG Power and Industrial Solutions Limited ("CG Power") alleging, among others that in order to benefit its loans getting repaid, the commission and omission on the part of erstwhile ABFL amounted to participation in the fraudulent scheme for diversion of assets from CG Power for the benefit of BILT Graphic Paper Products Limited to the detriment of CG Power's minority shareholders, violating regulations 3 (b), (c), (d) and regulation 4 (1) of the SEBI (Prohibition of Fraudulent and Unfair Trade Practices relating to Securities Market) Regulations, 2003 read with sections 12A (a), (b) and (c) of the SEBI Act. By way of an order dated 4 th October 2022 ("SEBI Order"), SEBI imposed a penalty of ₹1.00 Crores on erstwhile ABFL with respect to the same.	Yes, Appeal has been filed with SAT



Type	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the case	Has an appeal been preferred? (Yes/No)
Settlement					
Compounding fee				NIL	

b. Non-Monetary

Type	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Brief of the case	Brief of the case	Has an appeal been preferred? (Yes/No)
Imprisonment					
Punishment				NIL	

3. Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed.

Erstwhile ABFL filed an appeal dated 21st October 2022 against the SEBI Order before Securities Appellate Tribunal ("SAT"). Subsequently, SAT passed an order on 27th February 2023, imposing a stay on the SEBI Order, subject to Erstwhile ABFL depositing 50% of the SEBI Penalty. Accordingly, the penalty has been deposited, and the matter is pending before SAT.

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.

Yes, the Company has established an Anti-Corruption and Anti-Bribery Policy, which is aligned with its broader governance framework, including the Code of Conduct. This policy reinforces the Company's commitment to ethical business practices and integrity across all operations. The policy is available on ABCL's website: [ABCL Anti Corruption and Anti Bribery Policy](#)

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:

Nil

6. Details of complaints with regard to conflict of interest:

Nil

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest.

Nil

8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods or services procured) in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Number of days of accounts payables	20.67	26.08

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9. Open-ness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	Year ended 31 st March 2025	Year ended 31 st March 2024
Concentration of Purchases*	a. Purchases from trading houses as % of total purchases	Not Applicable	Not Applicable
	b. Number of trading houses where purchases are made from	Not Applicable	Not Applicable
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	Not Applicable	Not Applicable
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	Not Applicable	Not Applicable
	b. Number of dealers / distributors to whom sales are made	Not Applicable	Not Applicable
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	Not Applicable	Not Applicable
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases)	-	-
	b. Sales (Sales to related parties / Total Sales)	-	-
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)	Loans and Advances given to*: <ul style="list-style-type: none"> ABREL EPC Limited: ₹ 16 Cr (0.01%) O2 Renewable Energy XXII Private Limited: ₹ 115 Cr (0.07%) Birla Advanced Knits Private Limited: ₹ 15 Cr (0.01%) Applause Entertainment Private Limited: ₹ 375 Cr (0.24%) Azure Jouel Private Limited: ₹ 120 Cr (0.08%) Loan and Advances Outstanding Balance*: <ul style="list-style-type: none"> ABREL EPC Limited: ₹ 33.73Cr (0.02%) Aditya Birla Renewables Green Power Private Limited: ₹ 51.45 Cr (0.03%) O2 Renewable Energy XXII Private Limited: ₹ 115 Cr (0.07%) Birla Advanced Knits Private Limited: ₹ 14.99 Cr (0.01%) Applause Entertainment Private Limited: ₹ Nil Azure Jouel Private Limited: ₹ Nil Ms. Vishakha Mulye: ₹ 5.20 Cr (0.003%) 	Loans and Advances given to*: <ul style="list-style-type: none"> ABREL EPC Limited: ₹ 318.66 Cr (0.25%) O2 Renewable Energy XXII Private Limited: ₹ Nil Birla Advanced Knits Private Limited: ₹ Nil Applause Entertainment Private Limited: ₹ 300 Cr (0.24%) Azure Jouel Private Limited: ₹ 330 Cr (0.26%) Aditya Birla Green Power Limited: ₹ Nil Loan and Advances Outstanding Balance*: <ul style="list-style-type: none"> ABREL EPC Limited: ₹ 237.73 Cr (0.19%) Aditya Birla Renewables Green Power Private Limited: ₹ 53.56 Cr (0.04%) O2 Renewable Energy XXII Private Limited: ₹ Nil Birla Advanced Knits Private Limited: ₹ Nil Applause Entertainment Private Limited: ₹ 125 Cr (0.10%) Azure Jouel Private Limited: ₹ 90 Cr (0.07%) Ms. Vishakha Mulye: ₹ 5.60 Cr (0.004%)



Parameter	Metrics	Year ended 31 st March 2025	Year ended 31 st March 2024
d.	Investments (Investments in related parties / Total Investments made)	Investments made in: <ul style="list-style-type: none"> Chaitanya India Fin Credit Private Limited: ₹ 33.36 Cr (0.03%) Aditya Birla Health Insurance Co. Limited: ₹ 183.55 Cr (0.17%) Aditya Birla Wellness Private Limited: ₹ 7.14 Cr (0.01%) Investment closing balance**: NCDs: <ul style="list-style-type: none"> Grasim Industries Limited: ₹ 25.11 Cr (0.02%) Ultra Tech Cement Limited: ₹ 65.23 Cr (0.06%) Chaitanya India Fin Credit Private Limited: ₹ 24.16 Cr (0.02%) Equity shares in Joint venture/Associate <ul style="list-style-type: none"> Aditya Birla Sun Life AMC Limited: ₹ 1,674.96 Cr (1.55%) Aditya Birla Sun Life Trustee Private Limited: ₹ 1.06 Cr (0.001%) Aditya Birla Wellness Private Limited: ₹ 11.53 Cr (0.01%) Aditya Birla Health Insurance Co. Limited: ₹ 3,169.62 Cr (2.93%) 	Investments made in: <ul style="list-style-type: none"> Chaitanya India Fin Credit Private Limited: ₹ 25.11 Cr (0.03%) Investment Closing Balance:** NCDs: <ul style="list-style-type: none"> Grasim Industries Limited: ₹ 29.99 Cr (0.03%) UltraTech Cement Limited: ₹ 19.99 Cr (0.02%) Chaitanya India Fin Credit Private Limited: ₹ 23.51 Cr (0.02%) Equity shares in Joint venture/Associate <ul style="list-style-type: none"> Aditya Birla Sun Life AMC Limited: ₹ 1,430.44 Cr (1.50%) Aditya Birla Sun Life Trustee Private Limited: ₹ 0.86 Cr (0.0009%) Aditya Birla Wellness Private Limited: ₹ 9.14 Cr (0.01%) Aditya Birla Health Insurance Co. Limited: ₹ 2,957.65 Cr (3.11%)

Note: Comparative figures for the year ended 31st March 2024 have been restated to include the impact of amalgamation of erstwhile Aditya Birla Finance Limited with Aditya Birla Capital Limited

* This is % of total loans outstanding as at the end of the year based on Consolidated Financial Statements.

** This is % of total investments outstanding at the end of the year based on Consolidated Financial Statements.

LEADERSHIP INDICATORS

- Awareness programmes conducted for value chain partners on any of the NGRBC Principles during the financial year:

Not applicable

- Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No) If Yes, provide details of the same.

ABCL takes a declaration from Board Members and Senior Management on an annual basis, in order to document members' consent and information in the context of managing conflict of interest issues. This is available on the website of the Company at: [ABCL Appendix-II](#)

PRINCIPLE 2: BUSINESSES SHOULD PROVIDE GOODS AND SERVICES IN A MANNER THAT IS SUSTAINABLE AND SAFE

ESSENTIAL INDICATORS

- Percentage of R&D and Capital Expenditure (CAPEX) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

Type	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)	Details of improvement in social and environmental aspects
Research & Development (R&D)	-	-	-
Capital Expenditure (CAPEX)	12.37%	13.36%	The Company has undertaken several digital initiatives to drive improvements in both social and environmental aspects. These include building end-to-end digital journeys to eliminate paper-based applications; enabling eNACH and Digital KYC; leveraging Account Aggregator frameworks to avoid the need for physical bank statements; eliminating physical movement of files and documents; and promoting digital self-service channels (such as WhatsApp) in place of physical queries and requests. Collectively, these efforts have contributed to reducing the Company's carbon footprint and paper usage across financial transactions.

Business Responsibility & Sustainability Report (Contd.)

2. a. Does the entity have procedures in place for sustainable sourcing? (Yes/No)

As a financial services provider, the Company's direct impact on resource consumption is relatively minimal and primarily confined to its operational activities. Given the nature of its offerings, sustainable sourcing has limited applicability to its products. ABCL, however, remains committed to upholding the Aditya Birla Group's core values, which emphasize resource conservation and the adoption of sustainable, responsible business practices, to have a minimal effect on the natural environment.

b. If yes, what percentage of inputs were sourced sustainably?

Not applicable

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

Product	Process to safely reclaim the product
a. Plastics (including packaging)	Not Applicable
b. E-Waste	Not Applicable
c. Hazardous Waste	Not Applicable
d. Other Waste	Not Applicable

4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Not applicable

LEADERSHIP INDICATORS**1. Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?**

Not Applicable

2. If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.

Not Applicable

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

Nil

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format:

Not Applicable

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

Not applicable. As the Company operates primarily in the Financial Services sector and is not engaged in the production or manufacturing of physical or tangible products, there are no products or packaging materials to be reclaimed at the end of their life cycle.



PRINCIPLE 3: BUSINESSES SHOULD RESPECT AND PROMOTE THE WELL-BEING OF ALL EMPLOYEES, INCLUDING THOSE IN THEIR VALUE CHAINS

ESSENTIAL INDICATORS

1. a. Details of measures for the well-being of employees:

Category	% of employees covered by										
	Total (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		No. (B)	% (B/A)	No. (C)	% (C/A)	No. (D)	% (D/A)	No. (E)	% (E/A)	No. (F)	% (F/A)
Permanent Employees											
Male	40,454	40,454	100%	40,454	100%	-	-	40,454	100%	-	-
Female	19,732	19,732	100%	19,732	100%	19,732	100%	-	-	19,732	100%
Others	1	1	100%	1	100%	-	-	-	-	-	-
Total	60,187	60,187	100%	60,187	100%	19,732	33%	40,454	67%	19,732	33%
Other than Permanent Employees											
Male	-	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-

The Company remains steadfast in its commitment to the holistic well-being of its workforce, reflecting its identity as a purpose-driven and people-first organisation.

Our goal is to create a lively and stimulating work environment. ABCL underscores the significance of health and well-being by implementing various wellness programmes and initiatives. Our focus remains to offer support and care in order to create a happier workforce, and a vibrant and positive work culture.

As part of this ongoing commitment, ABCL offers health checkups through on-site health camps, offering a holistic well-being and healthcare app, and extensive benefits and support programmes for new parents needing support in their journey towards maintaining a healthy work-life balance and to help meet their childcare needs.

We continue to relentlessly prioritise the well-being of our workforce, guided by our core values and mindset of fostering a culture of positivity, and considering employee well-being as a non-negotiable proposition.

b. Details of measures for the well-being of workers: Not Applicable

Category	% of workers covered by										
	Total (A)	Health Insurance		Accident Insurance		Maternity Benefits		Paternity Benefits		Day Care Facilities	
		No. (B)	% (B/A)	No. (E)	% (C/A)	No. (D)	% (D/A)	No. (E)	% (E/A)	No. (F)	% (F/A)
Permanent Workers											
Male	-	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-
Other than Permanent Workers											
Male	-	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format:

Category	(₹ Crore)	
	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Cost incurred on well-being measures as a % of total revenue of the company	0.33%	0.14%

Business Responsibility & Sustainability Report (Contd.)

2. Details of retirement benefits, for Current FY and Previous Financial Years

Sr.	Benefits	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
		No. of employees covered as a % of total employees	No. of workers covered as a % of total worker	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total worker	Deducted and deposited with the authority (Y/N/N.A.)
1	PF	100%	-	Y	100%	-	Y
2	Gratuity	100%	-	Y	100%	-	Y
3	ESI	NA	-	NA	NA	-	NA
4	Others – please specify	NA	-	NA	NA	-	NA

3. Accessibility of workplaces: Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes. The Company has ensured that its office premises have the facility for elevators, and / or ramps wherever possible, and accessibility-centric designs in common spaces such as restrooms. In its Mumbai offices, there is provisioning of elevators, which helps enable mobility for differently abled employees and visitors.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

As part of Aditya Birla Group, ABCL follows the principles of Equal Opportunities and is committed to provide equal employment opportunities without any discrimination or harassment based on factors such as race, religion, gender, or any other characteristics.

Aligned with its Anti-Harassment and Anti-Discrimination policy, ABCL provides equal employment opportunities to all existing and prospective staff and maintains a working environment free from discrimination, harassment, and bullying. The policy is available here: [ABCL Anti Harassment and Discrimination](#)

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

Gender	Permanent Employees	
	Return to work rate	Retention Rate
Male	100%	52.11%
Female	100%	45.74%
Total	100%	51.35%

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

Particulars	Yes/No	Details of the mechanism in brief
Permanent Employees	Yes	The Company has policies with established grievance resolution procedures.
Other than Permanent Employees	Yes	Details of the same are provided in Section A – Q25.

7. Membership of employees and worker in association(s) or Unions recognised by the listed entity:

Nil



8. Details of training given to employees and workers:

Category	FY 2024-25 (Current FY)					FY 2023-24 (Previous FY)				
	Total (A)	On Health and safety measures		On Skill upgradation		Total (A)	On Health and safety measures		On Skill upgradation	
		No. (B)	% (B/A)	No. (E)	% (C/A)		No. (B)	% (B/A)	No. (E)	% (C/A)
Employees										
Male	27,925	26,844	96%	26,949	97%	24,109	22,277	92%	22,403	93%
Female	9,219	8,894	96%	8,922	97%	7,526	6,978	93%	7,067	94%
Total	37,144	35,738	96%	35,871	97%	31,635	29,255	92%	29,470	93%
Workers										
Male	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-

9. Details of performance and career development reviews of employees and worker:

Category	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who had a career review (B)	% (B/A)	Total employees / workers in respective category (C)	No. of employees / workers in respective category, who had a career review (D)	% (D/C)
Employees						
Male	40,454	40,454	100%	24,109	24,109	100%
Female	19,732	19,732	100%	7,526	7,526	100%
Others	1	1	100%	-	-	-
Total	60,187	60,187	100%	31,635	31,635	100%
Workers						
Male	-	-	-	-	-	-
Female	-	-	-	-	-	-
Total	-	-	-	-	-	-

10. Health and safety management system:

a.	Whether an occupational health and safety management system has been implemented by the entity? (Yes/No)	Yes
	What is the coverage of such system?	As part of its commitment to health and safety management, the Company conducts regular training sessions on fire safety and the use of firefighting equipment for all employees. To further enhance preparedness and reinforce safety protocols, periodic evacuation drills are also conducted across all office locations.
b.	What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?	This is not directly applicable, given the nature of business.
c.	Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Yes/ No)	Given the nature of the business (in financial services), the Company does not have exposure to / limited exposure to work related hazards. Hence, this indicator has limited applicability.
d.	Do the employees/ worker of the entity have access to non-occupational medical and healthcare services? (Yes/ No)	Yes.

Business Responsibility & Sustainability Report (Contd.)

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	Nil	Nil
	Workers	NA	NA
Total recordable work-related injuries	Employees	Nil	Nil
	Workers	NA	NA
No. of fatalities	Employees	Nil	Nil
	Workers	NA	NA
High consequence work-related injury or ill-health (excluding fatalities)	Employees	Nil	Nil
	Workers	NA	NA

12. Describe the measures taken by the entity to ensure a safe and healthy workplace.

ABCL is committed to fostering a safe, healthy, and inclusive workplace that empowers employees to perform at their best and supports a culture of holistic well-being.

The Company places strong emphasis on safeguarding employee rights and maintaining health and safety practices that align with applicable industry standards and legal frameworks. Continuous engagement with employees and key stakeholders helps identify and proactively address any health, safety, or well-being-related concerns.

ABCL upholds human rights as a non-negotiable principle. The Company regularly trains and sensitises employees across all levels on human rights issues and maintains a strict stance against any form of forced labour, discrimination, or harassment. We fully respect employees' rights to freedom of association, including the right to form or join trade unions, and participate in collective bargaining without interference.

The well-being and safety of our people remain central to ABCL's ethos and are considered foundational to our purpose-driven growth journey.

13. Number of Complaints on the following made by employees and workers:

Category	FY 2024-25 (Current FY)			FY 2023-24 (Previous FY)		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	Nil	Nil	-	Nil	Nil	-
Health & Safety	Nil	Nil	-	Nil	Nil	-

14. Assessments for the year:

Topic	Percentage of plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	Not applicable
Working Conditions	Not applicable



15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.

Not applicable

LEADERSHIP INDICATORS

1. Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N).

- a. Employees (Yes/No): Yes, ABCL offers Nishchint Plan which is designed to offer reassurance and financial protection to our management cadre employees and their families. Nishchint aims to provide a safety net against unforeseen life events such as premature death or serious debilitating illnesses, risks that may not be adequately covered by other insurance types like mediclaim or accident policies.
- b. Workers (Yes/No): Not applicable

2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.

Not applicable

3. Provide the number of employees / workers having suffered high consequence work related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:

Category	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2024-25 (Current FY)	FY 2023-2024 (Previous FY)	FY 2024-25 (Current FY)	FY 2023-2024 (Previous FY)
Employees	NA	NA	NA	NA
Workers	-	-	-	-

4. Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No).

Not applicable

5. Details on assessment of value chain partners:

Topic	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	-
Working Conditions	-

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.

Not applicable

Business Responsibility & Sustainability Report (Contd.)

PRINCIPLE 4: BUSINESSES SHOULD RESPECT THE INTERESTS OF AND BE RESPONSIVE TO ALL ITS STAKEHOLDERS**ESSENTIAL INDICATORS****1. Describe the processes for identifying key stakeholder groups of the entity:**

At ABCL, we identify stakeholders as individuals or groups contributing to or creating value for the organisation in alignment with its core vision and mission. These stakeholder groups span both internal and external audiences and include employees across all management levels, shareholders, investors, customers, suppliers, distribution partners, knowledge partners, regulatory bodies, lenders, researchers, and the communities impacted by the Company's CSR initiatives.

The identification of key stakeholder groups is undertaken through a collaborative approach involving internal leadership and external thematic experts. This process is guided by factors such as the nature and intensity of engagement, geographical relevance, statutory and regulatory compliance requirements, and the thematic focus of the Company's programs and business operations.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group:

Stakeholder Group	Whether identified as Vulnerable & Marginalised Group (Yes/No)	Channels of communication	Frequency of engagement (Annually/ Half yearly/ Quarterly / others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Employees	No	<ul style="list-style-type: none"> Emails and meetings Internal portals Employee satisfaction survey Training programmes Performance appraisal Grievance redressal mechanisms 	On-going	<ul style="list-style-type: none"> Ensuring fair wages and rewards, and a healthy work-life balance Training and skill development, and Career growth opportunities
Customers	No	<ul style="list-style-type: none"> Customer feedback surveys Emails/phone calls/meetings In-person customer visits 	Annual	<ul style="list-style-type: none"> Post engagement support Grievances Resolution Advisor
Shareholders	No	<ul style="list-style-type: none"> Press releases Investor meets and conferences Investor grievance redressal General Meetings Email correspondences Registrar and Transfer Agent as point of contact 	Quarterly and annual, event based	<ul style="list-style-type: none"> Communication on: Financial Performance
Regulatory bodies – RBI/ SEBI/ IRDAI/ PFRDA	No	<ul style="list-style-type: none"> Direct engagement Hosted events Participation as panelists and industry representatives 	As required	<ul style="list-style-type: none"> Performance and compliance reports shared with regulators including SEBI and IRDAI
Rating Research Agencies	No	<ul style="list-style-type: none"> Direct Engagement, as required 	As required	<ul style="list-style-type: none"> Measuring performance on ESG-linked and financial parameters
Local Communities	Yes	<ul style="list-style-type: none"> Baseline surveys Focus group interviews Program implementation 	As required	<ul style="list-style-type: none"> Impact assessment of CSR interventions Monitoring and evaluation



LEADERSHIP INDICATORS

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

The Board is periodically apprised of key developments related to ESG matters. Where relevant, feedback from the Directors is actively sought. The Company encourages regular and constructive engagement between stakeholders and the Board to facilitate informed discussions on economic, environmental, and social issues.

2. Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

Yes. ABCL engages with key internal and external stakeholders as part of its ESG materiality assessment process to identify, prioritise, and manage relevant environmental and social topics. This engagement helps in understanding stakeholder expectations and identifying areas for improvement. Inputs gathered are used to shape policies and drive strategic action on material ESG issues. The most recent ESG materiality assessment was carried out in FY 2021-22.

3. Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalised stakeholder groups.

The Company identifies disadvantaged, vulnerable, and marginalised stakeholders through structured needs assessment and actively engages with them via its CSR initiatives. The company aims to foster diversity and inclusion within its workforce, with women currently constituting 33% of the total employees. An annual survey is also conducted to encourage all employees to share their experiences at ABCL, and the results aid the Company in identifying potential areas for improvement.

As a part of its CSR initiatives, the company also encourages community development through a commitment to sustainable impact and inclusive growth of its external vulnerable and marginalised stakeholders groups in the community. Some of the focus areas include:

- Ensuring equitable access to healthcare for underserved populations through structured response, recovery, and rehabilitation efforts.
- Supporting education for tribal children, underprivileged but high-performing students, and children and women at Anganwadi centers.
- Empowering women through skills development, resources, and support aimed at promoting economic independence and social equality.

Business Responsibility & Sustainability Report (Contd.)

PRINCIPLE 5: BUSINESSES SHOULD RESPECT AND PROMOTE HUMAN RIGHTS**ESSENTIAL INDICATORS**

1. Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	FY 2024-25 Current FY			FY 2023-24 Previous FY		
	Total (A)	No. of employees / workers covered (B)	% (B / A)	Total (C)	No. of employees / workers covered (D)	% (D / C)
Employees						
Permanent	60,187	60,187	100%	46,688	46,688	100%
Other than permanent	-	-	-	-	-	-
Total Employees	60,187	60,187	100%	46,688	46,688	100%
Workers						
Permanent	-	-	-	-	-	-
Other than permanent	-	-	-	-	-	-
Total	-	-	-	-	-	-

2. Details of minimum wages paid to employees and workers, in the following format:

Category	FY 2024-25 Current FY					FY 2023-24 Previous FY				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (A)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent										
Male	40,454	0	0	40,454	100%	32,091	0	0	32,091	100%
Female	19,732	0	0	19,732	100%	14,594	0	0	14,594	100%
Others	1	-	-	1	100%	-	-	-	-	-
Other than Permanent										
Male	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-
Workers										
Permanent										
Male	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-
Other than Permanent										
Male	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-

3. Details of remuneration/salary/wages, in the following format:

- a. Median remuneration / wages:

	Male		Female		Other	
	Number	Median remuneration	Number	Median remuneration	Number	Median remuneration
Board of Directors (BoD)*	5	9,75,000	1	17,00,000	-	-
Key Managerial Personnel	1	95,00,000	2	6,29,78,430	-	-
Employees other than BoD and KMP	40,453	3,50,000	19,730	2,50,000	1	2,50,000
Workers	-	-	-	-	-	-

* Only sitting fees is paid to all Directors.



- b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Gross wages paid to females as % of total wages	21%	20.28%

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

Yes. ABCL has established multiple committees that are responsible for addressing human rights impacts and related concerns. The Company enforces a strict zero-tolerance policy towards workplace sexual harassment and complies with the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013, which mandates the formation of Internal Complaints Committees.

Additionally, the Company has instituted a Whistleblower Policy and Vigil Mechanism to enable Directors and employees to confidentially report any concerns related to ethical violations or human rights issues.

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

The Company maintains a strict policy of zero tolerance and prohibition against any forms of exploitative or forced labour, as well as any kind of abuse. The Company protects the rights of its employees, communities, and everyone impacted by its operations, including contractors and suppliers, in alignment with globally acknowledged standards such as the Social Accountability 8000 International Standard and other relevant international guidelines. Its stringent policy prohibits exploitative labour, forced labour, and all forms of abuse, and abides by international frameworks. It has established an Internal Committee (IC) in accordance with the POSH Act (2013), a Code of Conduct Committee, and a Whistleblower Policy to address and resolve any grievances.

6. Number of Complaints on the following made by employees and workers:

Category	FY 2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual Harassment	26	7	-	25	7	-
Discrimination at workplace	0	0	-	0	0	-
Child Labour	0	0	-	0	0	-
Forced Labour/ Involuntary Labour	0	0	-	0	0	-
Wages	0	0	-	0	0	-
Other human rights related issues	0	0	-	0	0	-

7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	26	25
Complaints on POSH as a % of female employees / workers	0.13%	0.17%
Complaints on POSH upheld	8	25

8. Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.

ABCL upholds a discrimination-free environment through its Anti-Harassment and Anti-Discrimination Policy. This policy prohibits harassment based on protected characteristics, promotes equal opportunities, and includes a robust grievance redressal process with zero tolerance for retaliation. Additionally, the Company has formed an Internal Committee (IC), in adherence to the POSH Act 2013 for Protection Against Sexual Harassment at Workplace (POSH) concerns. The IC manages cases

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and ensures that all complaints made are kept confidential. The policy includes mechanisms such as maintaining confidentiality, prohibiting retaliation, and ensuring that the complainant is not victimised or discriminated against for filing a complaint. Additionally, the policy provides for appropriate support measures for the complainant during the resolution process.

9. Do human rights requirements form part of your business agreements and contracts? (Yes/No)

No. However, ABCL is in the process of integrating social aspects, including Human rights, in its vendor agreements and contracts.

10. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child Labour	
Forced/Involuntary Labour	
Sexual Harassment	0%
Discrimination at workplace	
Wages	
Others – please specify	

11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above.

Not applicable

LEADERSHIP INDICATORS

1. Details of a business process being modified / introduced as a result of addressing human rights grievances/complaints.

Not applicable

2. Details of the scope and coverage of any Human Rights Due Diligence conducted.

Not applicable

3. Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Yes. Wherever possible, offices premises of ABCL and its subsidiaries have been designed to be accessible for differently abled visitors. The Company has ensured that its office premises have the facility for elevators, and / or ramps wherever possible, and accessibility-centric designs in common spaces such as restrooms. In its Mumbai offices, there is provisioning of elevators, which helps enable mobility for differently-abled employees and visitors.

4. Details on assessment of value chain partners:

	% of value chain partners (by value of business done with such partners) that were assessed
Child Labour	
Forced/involuntary Labour	
Sexual Harassment	ABCL has a human rights policy in place that extends to all its subsidiaries and associate companies, which strives to influence its value chain partners to adhere to the same. The Company, however, does not conduct a formal assessment of its value chain partners
Discrimination at workplace	
Wages	
Others – please specify	

5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.

Not Applicable



PRINCIPLE 6: BUSINESSES SHOULD RESPECT AND MAKE EFFORTS TO PROTECT AND RESTORE THE ENVIRONMENT

ESSENTIAL INDICATORS

1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
From renewable sources		
Total Electricity Consumption (A) (GJ)	16,181.45	84,230.95
Total Fuel Consumption (B) (GJ)	0.0	0.0
Energy Consumption through other sources (C) (GJ)	0.0	0.0
Total Energy Consumption from renewable sources (A+B+C) (GJ)	16,181.45	84,230.95
From non-renewable sources		
Total Electricity Consumption (D) (GJ)	27,444.69	11,571.61
Total Fuel Consumption (E) (GJ)	530.94	209.77
Energy Consumption through other sources (F) (GJ)	0.0	0.0
Total Energy Consumption from non-renewable sources (D+E+F) (GJ)	27,975.63	11,781.38
Total Energy Consumption (A+B+C+D+E+F) (GJ)	44,157.08	96,012.33
Energy Intensity per million USD of turnover (Total energy consumption / Revenue from operations in rupees) (GJ per ₹ Crore)	1.09	2.46
Energy Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumption / Revenue from operations adjusted for PPP) (GJ per million USD)	2.25	0.0000056
Energy Intensity in terms of physical output (GJ per Full Time Equivalent)*	3.74	11.79
Energy intensity (optional) – the relevant metric may be selected by the entity	-	-

* Full Time Equivalent considered for intensity calculations in terms of physical output is aligned with the boundary conditions stated in Section A of this report

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes. DNV Business Assurance India Pvt. Ltd. (DNV).

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Not applicable. ABCL does not have sites/facilities identified as designated consumer under the Performance, Achieve and Trade (PAT) Scheme of the Government of India.

3. Provide details of the following disclosures related to water, in the following format:

Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Water withdrawal by source (in kilolitres)		
(i) Surface water	0.0	0.0
(ii) Groundwater	0.0	0.0
(iii) Third party water***	677,104	525,240
(iv) Seawater / desalinated water	0.0	0.0
(v) Others (Rainwater harvesting)	0.0	0.0
Total volume of Water Withdrawal (in kilolitres) (i + ii + iii + iv + v)	677,104	525,240

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Parameter	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Total volume of Water Consumption (in kilolitres)	677,104	525,240
Water Intensity per rupee of turnover (Water consumed/ Revenue from operations) (kilolitre per ₹ Crore)	16.68	13.45
Water Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP) (kilolitre per million USD)	34.46	0.00003078
Water Intensity in terms of physical output* (kilolitre per Full Time Equivalent)	57.40	11.25

* Full Time Equivalent considered for intensity calculations in terms of physical output is aligned with the boundary conditions stated in Section A of this report.

**Third Party withdrawal includes water from property owners, tankers and 20l water cans. Water consumption calculated as per CGWA Govt. of India estimates, i.e. 45 litre/head/day. is considered for reporting water withdrawal as currently we do not monitor actual water withdrawal.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes. DNV Business Assurance India Pvt. Ltd. (DNV)

4. Provide the following details related to water discharged:

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Water discharge by destination and level of treatment (in kilolitres)		
i. To Surface water		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
ii. To Groundwater		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
iii. To Seawater		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
iv. Sent to third-parties		
- No treatment	-	-
- With treatment	-	-
v. Others- Please specify		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
Total water discharged (in kilolitres)	-	-

Note: * ABCL, as a financial services company, does not engage in activities that could pollute water with harmful chemicals. The only water discharged is from the washrooms. Currently, we do not monitor water discharge.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes. DNV Business Assurance India Pvt. Ltd. (DNV).

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.

While the Company does not directly operate a Zero Liquid Discharge (ZLD) system, the Corporate Offices have implemented sustainable wastewater management practices. The building management operates a Sewage Treatment Plant (STP) that treats all wastewater generated on-site. The treated water is then recycled for non-potable uses, including toilet flushing, urinals, and gardening in common areas. This approach significantly reduces water discharge and promotes water conservation in line with responsible operational practices.



6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	FY 2024-25 (Current FY)	FY 2023-24 (Previous FY)
NOx		Not available	Not available
SOx			
Particulate matter (PM)			
Persistent organic pollutants (POP)			
Volatile organic compounds (VOC)			
Hazardous air pollutants (HAP)			
Others			

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Please specify unit	FY 2024-25 (Current FY)	FY 2023-24 (Previous FY)
Total Scope 1 Emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	39.60	848.77
Total Scope 2** Emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	5,541.77	2,297.41
Total Scope 1 and Scope 2** Emissions	tCO ₂ e	5,581.37	3146.18
Total Scope 1 and Scope 2** Emissions Intensity per rupee of turnover (Total Scope 1 and Scope 2 GHG Emissions / Revenue from operations)	tCO ₂ e/₹ Crore	0.14	0.08
Total Scope 1 and Scope 2** Emissions Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG Emissions / Revenue from operations adjusted for PPP)	tCO ₂ e / million USD	0.28	0.000000184
Total Scope 1 and Scope 2** Emissions Intensity in terms of physical output*	tCO ₂ e/Full Time Equivalent	0.47	0.39
Total Scope 1 and Scope 2** Emissions Intensity (optional) – the relevant metric may be selected by the entity	-		-

*Full Time Equivalent considered for intensity calculations in terms of physical output is aligned with the boundary conditions stated in Section A of this report

**Market Based approach has been used for Scope 2 Calculations

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes. DNV Business Assurance India Pvt. Ltd. (DNV)

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

Yes. The Company continues to advance its transition to renewable energy by expanding solar panel installations across its offices. As of the reporting period, solar panels have been installed at 13 branches with a cumulative capacity of 340.55 kW, of which approximately 200 kW was added in the last year. These initiative underscore ABCL's commitment towards reducing its overall emissions portfolio.

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9. Provide details related to waste management by the entity, in the following format:

Category	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Plastic waste (A)	4.61	0.912
E-waste (B)	2.46	3.808
Bio-medical waste (C)	1.30	0.95
Construction and demolition waste (D)	0.0	0.0
Battery waste (E)	0.0	0.0
Radioactive waste (F)	0.0	0.0
Total other Hazardous waste (G)	0.0	0.078
Total other Non-hazardous waste generated (H) - (Includes food, paper, metal, and glass waste)	87.86	28.94
Total (A+B + C + D + E + F + G+ H)	96.23	34.69
Waste Intensity per rupee of turnover (Total waste generated / Revenue from operations) (MT/ ₹ Crore)	0.002	0.00089
Waste Intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP) (MT/ million USD)	0.005	0.0000000020
Waste Intensity in terms of physical output (MT/ Full Time Equivalent)*	0.008	0.0043

For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)

Category of waste	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
(i) Recycled	36.97	34.69
(ii) Re-used	0.0	0.0
(iii) Other recovery operations – composting, bio-fertilizer, cattle fodder	42.73	0.0
Total	79.71	34.69

For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)

Category of waste	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
(i) Incineration	2.99	0.0
(ii) Landfilling	1.06	0.0
(iii) Other disposal operations – Disposed by Municipality	12.47	0.0
Total	16.52	0.0

* Full Time Equivalent considered for intensity calculations in terms of physical output is aligned with the boundary conditions stated in Section A of this report

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

Yes. DNV Business Assurance India Pvt. Ltd. (DNV).

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

As a Financial Services organisation not involved in the production or manufacturing of tangible products, the Company primarily generates non-hazardous waste including food waste, paper, metal, glass, plastic, and e-waste from its operations. Demonstrating its commitment to responsible waste management, the Company has implemented several initiatives to ensure the effective segregation, handling, and disposal of waste across its offices.:

- The Company has partnered with a vendor ViaGreen for management of the limited waste generated through its operations. ViaGreen collects the waste every alternate day, and rewards ABCL in the form of Swachh Bharat Points in return. The Company can redeem these points to purchase upcycled or recycled products for its offices. E.g. recycled stationery like note pads, cloth bags etc.



- To address the waste generated by use of sanitary napkins, the Company continues to work with its vendor Padcare Labs, which supports ABCL's efforts in this space - by managing the recycling of sanitary hygiene pads, in turn preventing landfill pollution

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:

Not Applicable

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Not Applicable

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format:

Yes, the company is compliant to all applicable environmental laws and regulations given the operations of the entity.

LEADERSHIP INDICATORS

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):

For each facility / plant located in areas of water stress, provide the following information:

- Name of the area: Jaipur, Indore, Lucknow, Chennai, Bengaluru, Gurgaon
- Nature of operations: Office spaces
- Water withdrawal, consumption and discharge in the following format:

Water Withdrawal by source (in Kilolitres)	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
Source (i) Surface water	0.0	
Source (ii) Groundwater	0.0	
Source (iii) Third party water	15,986	
Source (iv) Seawater / desalinated water	0.0	
Source (v) Others- Please specify	0.0	
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	15,986	
Total volume of water consumption (in kilolitres)	15,986	
Water intensity per rupee of turnover (Water consumed / turnover)	0.39	
Water intensity (optional)	-	
Water discharge by destination and level of treatment (in kilolitres)		
i. To Surface water		
- No treatment	-	
- With treatment - please specify level of treatment	-	
ii. To Groundwater		
- No treatment	-	
- With treatment - please specify level of treatment	-	
iii. To Seawater		
- No treatment	-	
- With treatment - please specify level of treatment	-	

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Water Withdrawal by source (in Kilolitres)	FY 2024-25 (Current Financial Year)	FY 2023-24 (Previous Financial Year)
iv. Sent to third-parties		
- No treatment	-	
- With treatment – please specify level of treatment	-	
v. Others- Please specify:		
- No treatment	-	
- With treatment – please specify level of treatment	-	
Total water discharged (in kilolitres)		

Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

2. Please provide details of total Scope 3 emissions & its intensity, in the following format

Parameter	Please specify unit	FY 2024-25 (Current FY)	FY 2023-24 (Previous FY)
Total Scope 3 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	tCO ₂ e	Not available	Not available
Total Scope 3 Emissions per rupee of turnover (Total Scope 3 GHG Emissions / Revenue from operations)	tCO ₂ e / million USD	Not available	Not available
Total Scope 3 Emissions Intensity (optional) – the relevant metric may be selected by the entity		Not available	Not available

Note: Indicate if any independent assessment/ evaluation/ assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency.

No

3. With respect to the ecologically sensitive areas reported at Question 10 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.

The Company does not have any operations in ecologically sensitive areas and therefore, this indicator is not applicable.

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions/ effluent discharge/ waste generated, please provide details of the same as well as outcome of such initiatives as per the following format:

Sr. No.	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
1	Recycling of dry office waste & wet waste generated from ABCL office areas	ABCL has collaborated with ViaGreen at select office locations to manage in-house waste across categories such as paper, plastics, metal, glass, e-waste, etc. Under this initiative, waste is collected every alternate day by ViaGreen. The program includes a reward mechanism, where ABCL earns Swachh Bharat Points for the waste contributed. These points can be redeemed to procure upcycled or recycled products for use within ABCL's offices, thereby promoting a circular economy and responsible consumption.	<ul style="list-style-type: none"> In FY25 the Company has recycled 24,366 Kgs of dry office waste which has the potential to offset 70.83 MTCO₂.
2	Recycling of sanitary napkins/pads	In its efforts to adopt more sustainable sanitary waste disposal practices, ABCL has partnered with Padcare Labs, a reputed hygiene management company. Padcare Labs utilizes its patented technology, 'PadCareX', to recycle used sanitary pads, effectively preventing them from ending up in landfills or being incinerated, both of which contribute to environmental pollution. This initiative was first implemented at ABCL's Mumbai offices and has since been expanded to other key locations, including Noida and Chennai, reflecting the Company's commitment to sustainable and responsible waste management across its operations.	In FY25 alone, ABCL supported the recycling of over 1297 Kgs of sanitary pads marking a significant milestone in our ongoing efforts to divert waste from landfills and reduce air pollution caused by incineration. As a result of our efforts, in FY25, we have saved over 25,946 Litres of landfill area - by redirecting the waste to make paper from its recycled output.



Sr. No.	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
3	Harnessing Solar energy	The Company continues to advance its transition to renewable energy by expanding solar panel installations across its offices. As of the reporting period, solar panels have been installed at 13 branches with a cumulative capacity of 340.55 kW, of which approximately 200 kW was added in the last year..	This initiative has enabled the Company to increase the share of renewable energy in its operational energy mix, contributing to a measurable reduction in grid-based electricity consumption and associated greenhouse gas emissions across its office locations.
4	Composting food waste	At ABCL's Mumbai and Thane office, the wet waste, including the food waste from the on-site cafeteria, is composted in/by an Organic Waste Compost Machine (OWC).	The manure generated from the Organic Waste Machine is used for the plantations and horticulture of the office properties. Thus, the wet waste is recycled and re-used efficiently and sustainably in the form of compost.
5	Installation of Auto Power Generated and Conserved System (APGC)	APGC has been installed in the urinals to replace the old battery-powered sensors. APGC is an innovative solution where the power required to operate an automatic urinal flushing system is auto generated by the flushing system itself.	<ul style="list-style-type: none"> • It helps save water required for hygienic flushing in urinals. • This helps save heavy battery consumption and external electric power consumption. • APGC conserves power through advanced microchip technology that enables the system to function 24x7 with continuous and steady power supply.
6	Introduction of centralised bins across our branches	The Company has introduced centralised, clearly labelled waste collection bins across its branches to facilitate proper segregation of waste into categories such as dry and wet waste, promoting more effective and responsible waste management across office locations.	This initiative has improved waste segregation at source across branches, enabling more effective recycling and responsible disposal, while reducing the volume of waste sent to landfills.

5. Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.

The Company has implemented a Business Continuity Policy or Plan (BCP) that outlines comprehensive measures for people, processes, and technology to ensure the continuation of business operations in the face of unforeseen threats. These disruptions may include natural disasters, operational setbacks, or damage to critical IT infrastructure. The BCP is designed to mitigate the impact of such events and maintain the Company's operational integrity.

6. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard?

Not Applicable

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impact.

The Company has not conducted any assessment of value chain partners during the reporting period.

8. Disclosure of green credits generated or procured by the listed entity and its top-10 value chain partners.

Not Available

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PRINCIPLE 7: BUSINESSES WHEN ENGAGING IN INFLUENCING PUBLIC AND REGULATORY POLICY, SHOULD DO SO IN A MANNER THAT IS RESPONSIBLE AND TRANSPARENT**ESSENTIAL INDICATORS****1. a) Number of affiliations with trade and industry chambers/ associations:**

The Company is an active member of five (5) trade and industry chambers/associations.

b) List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

Sr.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers / associations (State/National)
1	The Associated Chambers of Commerce and Industry of India (ASSOCHAM)	National
2	The Confederation of Indian Industry (CII)	National
3	Federation of Indian Chambers of Commerce and Industry (FICCI)	National
4	Indian Banks Association (IBA)	National
5	Bombay Chamber of Commerce and Industry	National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Nil

LEADERSHIP INDICATORS**1. Details of Public Policy positions advocated by the entity**

S. No.	Public Policy Advocated	Method resorted for such advocacy	Whether information available in public domain?	Frequency of review by the board	Web link, if available
	None	-	-	-	-



PRINCIPLE 8: BUSINESSES SHOULD PROMOTE INCLUSIVE GROWTH AND EQUITABLE DEVELOPMENT.

ESSENTIAL INDICATORS

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Not Applicable

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity:

Not Applicable

3. Describe the mechanisms to receive and redress grievances of the community.

The Company's CSR team adopts a comprehensive approach to identifying projects and partnering with NGOs for social initiatives. Projects are selected based on stakeholder consultations, including input from local communities and subject-matter experts. Implementation is carried out through transparent collaboration with credible NGOs, as mandated by the Ministry of Corporate Affairs (MCA).

Timely engagement with various stakeholders strengthens our grievance redressal mechanisms. The resolution process is prompt, fair, and community-centric, aiming to deliver equitable outcomes. Monitoring is supported by evaluations, validations, and authentications that assess the economic, social, and environmental impacts.

Community involvement in project planning and execution plays a crucial role in fostering a sense of ownership. Furthermore, collaborative efforts toward continuous improvement driven by stakeholder feedback significantly contribute to creating a sustainable and meaningful impact on community well-being.

4. Percentage of input material (inputs to total inputs by value) sourced from local or small-scale suppliers:

	FY 2024-25 Current FY	FY 2023-2024 Previous FY
Directly sourced from MSMEs/ Small producers	Data not Available	Data not Available
Directly from within India	Data not Available	Data not Available

5. Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost

Location	FY 2024-25 Current FY	FY 2023-2024 Previous FY
Rural	14.49%	16.18%
Semi-urban	0.05%	0.05%
Urban	29.83%	65.58%
Metropolitan	55.63%	18.18%

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LEADERSHIP INDICATORS

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Not Applicable

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

Sr.	State	Aspirational District	Amount Spent in INR	Details of Initiative
1.	Uttar Pradesh	Siddarthnagar	5,538,309	Improving quality of education to enhance the learning levels of children in school.
		Shravasti	1,31,21,772	Enhance the learning levels of children in schools by improve the quality of education and by strengthening infrastructure to create a conducive learning environment.
2.	Rajasthan	Karauli	1,05,44,218	Strengthening community collectives to address sustainable livelihood goal.
3.	Bihar	Muzaffarpur	2,00,00,000	<ul style="list-style-type: none"> Improving quality of education through infrastructure development in schools. Development of Model Anganwadi centres and nutrition support.
4.	Tamil Nadu	Ramnath Puram	1,44,60,699	Providing quality healthcare services in remote areas through Tele-medicine focused on Maternal & Child Health
5.	Maharashtra	Osmanabad	70,00,000	Access to healthcare services through Mobile Medical Units; Facilities for Maternal & Child Health care
		Nandurbar	84,00,000	Remedial classes for the aspiring underprivileged student
6.	Jharkhand	Latehar	28,91,603	Sustainable livelihood opportunity for women, ensuring food security through livestock based livelihood and vegetable farming
		Gumla	91,56,745	Sustainable livelihood opportunity for women, ensuring food security through livestock based livelihood and vegetable farming
7.	Orissa	Koraput	93,94,530	<ul style="list-style-type: none"> Providing quality healthcare services in remote areas through Tele-medicine focused on Maternal & Child Health Providing support to orphanages towards better facility for WASH and Education
		Kandhamal	14,41,810	Providing support to orphanages towards better facility for WASH and Education
		Nabarangpur	22,01,175	Providing support to orphanages towards better facility for WASH and Education
		Kalahandi	5,59,679	Providing support to orphanages towards better facility for WASH and Education
		Raygada	66,716	Providing support to orphanages towards better facility for WASH and Education

3. (a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalised /vulnerable groups? (Yes/No)

No

- (b) From which marginalised /vulnerable groups do you procure?

Not Applicable

- (c) What percentage of total procurement (by value) does it constitute?

Not Applicable



4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge

Not Applicable

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.

Not Applicable

6. Details of beneficiaries of CSR Projects.

Sr.	CSR Project	No. of persons benefited from CSR Projects	% of beneficiaries from vulnerable and marginalised group
1	Health: <ul style="list-style-type: none"> Comprehensive maternal & child health care Preventive health awareness program Healthcare through teleconsultation Cancer care: diagnostic, treatment, counselling, support, partnering Govt. institution for efficient access to care Healthcare to underprivileged through Mobile Medical Units Mental Health: Awareness, counselling, screening, treatment etc. Need based health care initiatives like Cochlear implants, Congenital heart surgeries, surgeries to underprivileged, etc. Health infrastructure upgrade in government hospitals 	4,44,221	67%
2	Education: <ul style="list-style-type: none"> Strengthening of anganwadi's and school infrastructure for conducive learning environment Digital education Disseminate science learning through a Mobile Science Lab, refurbishment of school science labs and innovation centres Scholarship support for meritorious students from financially poor background Student friendly supplementary education program in English, Math and Marathi for the underprivileged student. Housing support to tribal families Support to orphan children 	1,44,157	66%
3	Women Empowerment & Sustainable Livelihood: <ul style="list-style-type: none"> Improving incomes from agriculture and allied livelihood activities Soil & Water conservation and Strengthening women institutions (Self Help Group) Financial Literacy Women micro-entrepreneurial activities Strengthening community collectives to address sustainable livelihood goal. Vocational skilling of youth Holistic support to sport athletes 	1,42,052	95%

PRINCIPLE 9: BUSINESSES SHOULD ENGAGE WITH AND PROVIDE VALUE TO THEIR CONSUMERS IN RESPONSIBLE MANNER

ESSENTIAL INDICATORS

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.

The Company has instituted a comprehensive four-tier grievance redressal mechanism to manage consumer complaints and feedback effectively. This mechanism incorporates both traditional and digital tools, including AI-powered Chat Bots and e-Bots, alongside conventional email and call-based services, making it convenient for consumers to reach out and have their concerns addressed through a structured escalation matrix.

Business Responsibility & Sustainability Report (Contd.)

The Company and its subsidiaries continue to provide multiple channels through which customers can seek redressal and share feedback. For example, ABHFL offers customers the option to raise any grievance pertaining to services provided or to report any improper misconduct by ABHFL or its representatives through its Customer Service Helpline on 1800-270-7000, via email at care.housingfinance@adityabirlacapital.com, in writing, addressed to ABHFL's corporate office in R Tech Park, Mumbai, or in-person at any ABHFL branch. Similarly, ABSLI offers the opportunity to raise grievances through multiple channels and across escalation levels. This includes, for example, calling on their Customer Service Helpline (Toll Free) -1-800-270-7000, emailing at care.lifeinsurance@adityabirlacapital.com, or through a visit to any ABSLI branch. Similarly, for ABFL, customers can email and lodge their complaints at grievance.finance@adityabirlacapital.com.

Aditya Birla Money Ltd. (ABML) also maintains a four-level grievance redressal mechanism. At Level 1, customers may call the Customer Service Helpline at 1800-270-7000, email at care.stocksandsecurities@adityabirlacapital.com, write to the corporate office in Guindy, Chennai, or visit the nearest ABML branch during business hours. If not resolved, Level 2 allows escalation to Head of Customer Care Cell. Unresolved issues can be further escalated to the Level 3 Compliance Officer and Principal Nodal Officer at abm-chn.compliance@adityabirlacapital.com. If satisfactory resolution is still not received within a month, Level 4 allows customers to appeal directly to the CEO at ceo.stocksandsecurities@adityabirlacapital.com.

All customer interactions, including complaints and resolutions, are systematically logged, tracked, and monitored through the Company's Customer Relationship Management (CRM) system. This ensures timely, effective, and well-documented resolution of grievances. Additionally, to continually improve customer experience, the Company regularly conducts customer satisfaction surveys at various stages of the customer journey. These feedback mechanisms help in identifying service gaps and improving customer engagement.

2. Turnover of products and/ services as a percentage of turnover from all products/service that carry information.

Type	As a percentage to total turnover
Environment and Social parameters relevant to product	Not applicable
Safe and responsible usage	Not applicable
Recycling and/or safe disposal	Not applicable

3. Number of consumer complaints

Category	FY 2024-25 Current Financial Year			FY 2023-24 Previous Financial Year		
	Received during the year	Pending resolution at the end of year	Remarks	Received during the year	Pending resolution at the end of year	Remarks
Data privacy	0	0	-	0	0	No data breach was reported as on 31 st March 2024
Advertising	-	-	-	-	-	-
Cyber-security	0	0	-	0	0	No Cyber security breaches were reported as on 31 st March 2024
Delivery of essential services	-	-	-	-	-	-
Restrictive Trade Practices	-	-	-	-	-	-
Unfair Trade Practices	-	-	-	-	-	-
Others	45,382	1,554	-	11,668	208	-

**4. Details of instances of product recalls on account of safety issues**

Type	Number	Reason for recall
Voluntary recalls		
Forced recalls		Not Applicable

5. Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/ No) If available, provide a web-link of the policy.

Yes, the Privacy policy of the Company is available in the public domain and can be accessed via the Company's website:

<https://www.adityabirlacapital.com/privacy-policy>.

6. Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products / services.

No corrective actions were required during the reporting period, as there were no reported issues pertaining to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products/services.

7. Provide the following information relating to data breaches:**a. Number of instances of data breaches**

Nil

b. Percentage of data breaches involving personally identifiable information of customers

Nil

c. Impact, if any, of the data breaches

Not Applicable

LEADERSHIP INDICATORS**1. Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).**

Information on various products and services of the Company is available on the Company's website, mobile application, all leading Fintech platforms, through distributors, the Company's call centre, and offline (branches). Link to the Company's website: <https://www.adityabirlacapital.com/?lob=true>

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.

The Company educates consumers on safe and responsible product usage through regular email and SMS communications, social media campaigns, and continuous updates on its website. All loan applicants and co-applicants are informed about responsible usage through the Most Important Terms and Conditions (MITC) and Fair Practice Code (FPC), detailing charges, penalties, grievance redressal, and escalation procedures. Communications are shared in the customer's preferred language to ensure clarity and informed decision-making.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.

The Company informs its consumers of any risk of disruption/discontinuation of services through the following means of communication: (a) Call Centre (b) Website (c) Email/SMS/WhatsApp (d) ABC branches.

4. a) Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable)? If yes, provide details in brief.

Yes. We ensure that product information is easily accessible to customers through a range of channels, including digital platforms, the corporate website, branch offices, commercial advertisements, office screen savers, and posters. This commitment to transparency and customer education extends well beyond the requirements set by local regulations.

In addition, the launch of the ABCD Direct-to-Consumer (D2C) platform, accessible through an App, further strengthens the Company's digital footprint. The platform is designed to digitally acquire customers at scale, enable seamless cross-selling and up-selling, and evolve into a comprehensive, full-stack financial services provider. This foray is yet another marker of our commitment to creating enhanced value for all our stakeholders.

b) Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)

Yes, the company conducts regular customer satisfaction surveys at various stages of the customer journey.



Independent Assurance Statement

to the Management of Aditya Birla Capital Limited

Aditya Birla Capital Limited (Corporate Identity Number L67120GJ2007PLC058890, hereafter referred to as 'ABCL' or 'the Company') has commissioned DNV Business Assurance India Private Limited ('DNV', 'us' or 'we') to undertake an independent reasonable level of assurance of the Company's disclosures in its Business Responsibility and Sustainability Report (hereafter referred to as 'BRSR') for the Financial Year (FY) 2024-25. The disclosures include the BRSR Core indicators as per Annexure 17A of Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155, dated 11th November 2024.



Our Conclusion:

Based on our review and procedures followed for a reasonable level of assurance, DNV is of the opinion that, in all material aspects, the BRSR Core Key Performance Indicators (KPIs) under the 9 ESG attributes (as listed in Annexure I of this statement) for FY 2024-25 are reported in accordance with reporting requirements outlined in Industry Standard on Reporting of BRSR Core.

Assurance Methodology/Standard and Level of Assurance

The engagement for a reasonable level of assurance has been carried out in accordance with DNV's VeriSustain™ protocol, V6.0, which is based on our professional experience and international assurance practice, and the international standard in Assurance Engagements, ISAE 3000 (revised) - Assurance Engagements other than Audits or Reviews of Historical Financial Information. DNV's VeriSustain™ Protocol, V6.0 has been developed in accordance with the most widely accepted reporting and assurance standards. Apart from DNV's VeriSustain™ protocol (V6.0), DNV team has also followed ISO 14064-3 - Specification with guidance for the verification and validation of greenhouse gas statements to evaluate disclosures wrt. Greenhouse gas emissions.

Scope of Work and Boundary

The scope of our engagement includes a reasonable level of assurance of the '9 BRSR Core Attributes' for the period FY 2024-25 (as listed in Annexure I of this statement).

The reporting and assurance boundary covers the performance of ABCL and its 12 subsidiaries, 2 associate companies, 3 subsidiaries of the associate companies and 1 Holding (as mentioned in ABCL's BRSR Section A-Q.23) in India (1623 branches & corporate offices) that fall under the direct operational control of the Company's Legal structure, unless otherwise stated in the table below,

BRSR Core Indicator	Reporting & Assurance Boundary
Principle 6, Essential Indicator 1, 7	Reported for 3 corporate offices and 16 branches
Principle 6, Essential Indicator 9	Reported for 3 corporate offices and 1 Branch
Principle 6, Essential Indicator 4, Principle 8, Essential Indicator 4	Not reported as it is currently not being monitored

Reporting Criteria and Standards

The disclosures have been prepared by ABCL in reference to:

- Industry Standard on Reporting of BRSR Core, Circular No.: SEBI/HO/CFD/CFD-PoD-1/P/CIR/2024/177 dated Dec 20, 2024.
- BRSR Core (Annexure 17A) and BRSR reporting guidelines (Annexure 16) as per Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155, dated 11th November 2024.
- Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard.

Our competence, and Independence

DNV applies its own management standards and compliance policies for quality control, which are based on the principles enclosed within ISO/IEC 17029:2019-Conformity Assessment - General principles and requirements for validation and verification bodies and accordingly maintains a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards, and applicable legal and regulatory requirements. DNV has complied with the Code of Conduct during the assurance engagement. DNV's established policies and procedures are designed to ensure that DNV, its personnel and, where applicable, others are subject to independence requirements (including personnel of other entities of DNV) and maintain independence where required by relevant ethical requirements.

This engagement work was carried out by an independent team of sustainability assurance professionals. During the reporting period i.e FY 2024-25, DNV, to the best of its knowledge, was not involved in any non-audit/non-assurance work with the Company and its Group entities which could lead to any Conflict of Interest. DNV was not involved in the preparation of any statements or data included in the Report except for this Assurance Statement. DNV maintains complete impartiality toward stakeholders interviewed during the assurance process.

Independent Assurance Statement (Contd.)

Basis of our conclusion

As part of the assurance process, a multi-disciplinary team of assurance specialists performed assurance work for selected sites of ABCL. We carried out the following activities:

- Reviewed the disclosures under BRSR Core, encompassing the framework for assurance consisting of a set of Key Performance Indicators (KPIs) under 9 ESG attributes. The Industry Standard on Reporting of BRSR Core used a basis of reasonable level of assurance.
- Evaluation of the design and implementation of key systems, processes and controls for collecting, managing and reporting the BRSR Core indicators. Assessment of operational control and reporting boundaries.
- Seek extensive evidence across all relevant areas, ensuring a detailed examination of BRSR Core indicators.
- DNV audit team conducted on-site audits for data testing and also, to assess the uniformity in reporting processes and also quality checks at different locations of the Company. Sites for data testing and reporting system checks were selected based on the percentage contribution each site makes to the reported indicator, complexity of operations at each location (high/low/medium) and reporting system within the organisation. Sites selected for audits are listed in Annexure II.
- Interviews with selected senior managers and concerned internal stakeholders responsible for management of disclosures and review of selected evidence to support environmental KPIs and metrics disclosed in the Report. We were free to choose interviewees and interviewed those with overall responsibility of monitoring, data collation and reporting the selected indicators.
- Verification of the consolidated reported performance disclosures in context to the Principle of Completeness as per VeriSustain™ Protocol, V6.0 for reasonable level of assurance for the disclosures.
- The assurance engagement considers an uncertainty of $\pm 5\%$ based on materiality threshold for estimation/measurement errors and omissions.
- DNV has not been involved in evaluation or assessment of any financial data/performance of the company. DNV opinion on specific BRSR Core indicators (for total revenue from operations; Principle 3, Question 1(c) of Essential Indicators for Spending on measures towards well-being of employees and workers – cost incurred as a % of total revenue of the company; Principle 8, Question 4 of Essential Indicators, Principle 1, Question 8 of Essential Indicators and Principle 1, Question 9 of Essential Indicators) relies on the third party audited financial reports of the Company. DNV does not take any responsibility of the financial data reported in the audited financial reports of the Company.
- The assessment is limited to data and information within the defined Reporting Period. Any data outside this period is not considered within the scope of assurance.
- Data outside the operations specified in the assurance boundary is excluded from the assurance, unless explicitly mentioned otherwise in this statement.
- The assurance does not cover the Company's statements that express opinions, claims, beliefs, aspirations, expectations, aims, or future intentions. Additionally, assertions related to Intellectual Property Rights and other competitive issues are beyond the scope of this assurance.
- The assessment does not include a review of the Company's strategy or other related linkages expressed in the Report. These aspects are not within the scope of the assurance engagement.
- The assurance does not extend to mapping the Report with reporting frameworks other than those specifically mentioned. Any assessments or comparisons with frameworks beyond the specified ones are not considered in this engagement.
- Aspects of the Report that fall outside the mentioned scope and boundary are not subject to assurance. The assessment is limited to the defined parameters.
- The assurance engagement does not include a review of legal compliances. Compliance with legal requirements is not within the scope of this assurance, and the Company is responsible for ensuring adherence to relevant laws.

Inherent Limitations

DNV's assurance engagement assume that the data and information provided by the Company to us as part of our review have been provided in good faith, is true, complete, sufficient, and authentic, and is free from material misstatements. The assurance scope has the following limitations:



Use and distribution of Assurance statement

This assurance statement, including our conclusion has been prepared solely for the exclusive use and benefit of management of the company and solely for the purpose for which it is provided. To the fullest extent permitted by law, DNV does not assume responsibility to anyone other than company for DNV's work or this assurance statement. We have not performed any work, and do not express any conclusion, on any other information that may be published outside of the Report and/or on Company's website for the current reporting period.

The use of this assurance statement shall be governed by the terms and conditions of the contract between DNV and ABCL. DNV does not accept any liability if this assurance statement is used for any purpose other than its intended use, nor does it accept liability to any third party in respect of this assurance statement.

Responsibility of the Company

ABCL has the sole responsibility for the preparation of the BRSR and is responsible for all information disclosed in the BRSR Core and BRSR. The company is responsible for maintaining processes and procedures for collecting, analysing and reporting the information and also, ensuring the quality and consistency of the information presented in the Report. ABCL is also responsible for ensuring the maintenance and integrity of its website and any referenced BRSR disclosures on their website.

DNV's Responsibility

In performing this assurance work, DNV's responsibility is to the Management of the Company; however, this statement represents our independent opinion and is intended to inform the outcome of the assurance to the stakeholders of the Company. DNV disclaims any liability or co-responsibility for any decision a person or entity would make based on this assurance statement.

For DNV Business Assurance India Private Limited,

Ankita Parab
Lead Verifier

Anjana Sharma
Assurance Reviewer

Assurance Team: Himanshu Babbar, Shilpa Swarnim, Goutam Banik, Varsha Bohiya

03/07/2025, Mumbai, India.

Independent Assurance Statement (Contd.)

Annexure I

BRSR CORE INDICATORS' DATA - FOR REASONABLE LEVEL OF ASSURANCE

Attribute	Parameter	Unit	Verified Data
Green-house gas (GHG) footprint Greenhouse gas emissions may be measured in accordance with the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard*	Total Scope 1 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	MT CO ₂ equivalent	39.60
	Total Scope 2 emissions (Break-up of the GHG (CO ₂ e) into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	MT CO ₂ equivalent (market-based)	5,541.77
	Total Scope 1 and Scope 2 emission intensity per rupee of turnover	tCO ₂ e/ ₹ Crore	0.14
	Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP)	tCO ₂ e/ million USD	0.28
	Total Scope 1 and Scope 2 emission intensity in terms of physical output	tCO ₂ e/full time equivalent	0.47
Water footprint	Total water consumption**	KL	677,104
	Water consumption intensity	KL/ ₹ Crore	16.68
		KL/ million USD	34.46
		KL/ full time equivalent	57.40
	Water Discharge by destination and levels of Treatment	KL	Not monitored
Energy footprint	Total energy consumed	GJ	44,157.08
	% of energy consumed from renewable sources	%	36.6%
	Energy intensity	GJ/ ₹ Crore	1.09
		GJ/ million USD	2.25
		GJ/ full time equivalent	3.74
Embracing circularity - details related to waste management by the entity	Plastic waste (A)	MT	4.61
	E-waste (B)	MT	2.46
	Bio-medical waste (C)	MT	1.30
	Construction and demolition waste (D)	MT	0
	Battery waste (E)	MT	0
	Radioactive waste (F)	MT	0
	Hazardous waste (H) other	MT	0
	Other Non-hazardous waste generated (I): Others	MT	87.86
	Total (A+B + C + D + E + F + G+ H+I)	MT	96.23
	Waste intensity per rupee of turnover from operations	MT/ ₹ Crore	0.002
		MT/ million USD	0.005
	Waste intensity- physical output	MT/full time equivalent	0.008
	Total waste recovered through recycling, re-using or other recovery operations		
	(i) Recycled	MT	36.97
	(ii) Re-used	MT	0
	(iii) Other recovery operations	MT	42.73
	Total	MT	79.71
	total waste disposed by nature of disposal method		
	(i) Incineration	MT	2.99
	(ii) Landfilling	MT	1.06
	(iii) Other disposal options	MT	12.47
	Total	MT	16.52



Attribute	Parameter	Unit	Verified Data
Enhancing Employee Wellbeing and Safety	Spending on measures towards well-being of employees and workers – cost incurred as a % of total revenue of the company (Excluding Workers)		0.33%
	Details of safety related incidents for employees and workers (including contract-workforce e.g. workers in the Company's construction sites)	LTIFR	Employees: Nil, Workers: NA
		Total recordable work-related injuries	Employees: Nil, Workers: NA
		No .of fatalities	Employees: Nil, Workers: NA
		High consequence work-related injury or ill-health (excluding fatalities)	Employees: Nil, Workers: NA
Enabling Gender Diversity in Business	Gross wages paid to females as % of wages paid		21%
	Complaints on POSH	Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	26
		Complaints on POSH as a % of female employees / workers	0.13%
		Complaints on POSH upheld	8
Enabling Inclusive Development	Input material sourced from following sources as % of total purchases –and from within India	Directly sourced from MSMEs/small producers	Not monitored
		Directly from within India	Not monitored
	Job creation in smaller towns – Wages paid to persons employed in smaller towns (permanent or non-permanent /on contract) as % of total wage cost	Rural	14.49%
		Semi-urban	0.05%
		Urban	29.83%
		Metropolitan	55.63%
Fairness in Engaging with Customers and Suppliers	Instances involving loss / breach of data of customers as a percentage of total data breaches or cyber security events		Nil
	Number of days of accounts payable		20.67
Open-ness of business	Concentration of purchases & sales done with trading houses, dealers, and related parties. Loans and advances & investments with related parties		
	Concentration of Purchases	Purchases from trading houses as % of total purchases	NA
		Number of trading houses where purchases are made from	NA
		Purchases from top 10 trading houses as % of total purchases from trading houses	NA
	Concentration of Sales	Sales to dealers / distributors as % of total sales	NA
		Number of dealers / distributors to whom sales are made	NA
		Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	NA

Independent Assurance Statement (Contd.)

Attribute	Parameter	Unit	Verified Data
	Shares of RPTs in	Purchases (Purchases with related parties / Total Purchases)	-
		Sales (Sales to related parties / Total Sales)	-
		Loans & advances (Loans & advances given to related parties / Total loans & advances)	Loans and Advances given to: ABREL EPC Limited: ₹ 16 Cr (0.01%) O2 Renewable Energy XXII Private Limited: ₹ 115 Cr (0.07%) Birla Advanced Knits Private Limited: ₹ 15 Cr (0.01%) Applause Entertainment Private Limited: ₹ 375 Cr (0.24%) Azure Jouel Private Limited: ₹ 120 Cr (0.08%) Loan and Advances Outstanding Balance: ABREL EPC Limited: ₹ 33.73 Cr (0.02%) Aditya Birla Renewables Green Power Private Limited: ₹ 51.45 Cr (0.03%) O2 Renewable Energy XXII Private Limited: ₹ 115 Cr (0.07%) Birla Advanced Knits Private Limited: ₹ 14.99 Cr (0.01%) Ms. Vishakha Mulye: ₹ 5.20 Cr (0.003%) Applause Entertainment Pvt Ltd: Nil Azure Jouel Pvt Ltd : Nil
		Investments (Investments in related parties / Total Investments made)	Investments made in: Chaitanya India Fin Credit Private Limited: ₹ 33 Cr (0.03%) Aditya Birla Health Insurance Co. Limited: ₹ 184 Cr (0.17%) Aditya Birla Wellness Private Limited: ₹ 7 Cr (0.01%) Investment closing balance: Grasim Industries Limited: ₹ 25.11 Cr (0.02%) Ultra Tech Cement Limited: ₹ 65.23 Cr (0.06%) Chaitanya India Fin Credit Private Limited: ₹ 24.16 Cr (0.02%) Equity shares in Joint venture/Associate: Aditya Birla Sun Life AMC Limited: ₹ 1674.96 Cr (1.55%) Aditya Birla Sun Life Trustee Private Limited: ₹ 1.06 Cr (0.001%) Aditya Birla Wellness Private Limited: ₹ 11.53 Cr (0.01%) Aditya Birla Health Insurance Co. Limited: ₹ 3169.62 Cr (2.93%)

* Scope 1 GHG emissions are calculated based on 2006 IPCC Guidelines for National Greenhouse Gas Inventories, IPCC sixth assessment report, GHG Protocol 2024. Scope 2 GHG emissions for Indian operations are calculated based on the Grid Electricity EF - Central Electricity Authority, Govt. of India, CO₂ baseline database for Indian Power Sector, version 20, December 2024. Scope 2 emission data have been calculated by a market-based approach.

** Water consumption calculated as per CGWA Govt. of India, 2016 estimates, i.e. 45 litre/head/day. ABCL has considered water consumption for reporting third-party water withdrawal in BRSR, as currently the Company does not monitor actual water withdrawal.



Annexure II

S.no	Site	Location
1.	Head Office	Mumbai, Maharashtra
2.	Offices/Branches - on-site audits including Corporate Offices	Mumbai & Thane, Maharashtra- R-Tech Park, G- Corp Tech Park Chennai, Tamil Nadu- Oval and Guindy Kolkata, West Bengal Bangalore, Karnataka Noida and Delhi
3.	Offices/Branches - for Remote audits	Ahmedabad, Gujarat Lucknow, Uttar Pradesh Bhubaneshwar, Orissa

Independent Auditor's Report

To the Members of
Aditya Birla Capital Limited

REPORT ON THE AUDIT OF THE STANDALONE FINANCIAL STATEMENTS

Opinion

1. We have audited the accompanying Standalone Financial Statements of **Aditya Birla Capital Limited** ('the Company'), which comprise the Standalone Balance Sheet as at 31st March 2025, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Cash Flow and the Standalone Statement of Changes in Equity for the year then ended, and notes to the Standalone Financial Statements, including a summary of the material accounting policies and other explanatory information (hereinafter referred to as the 'Standalone Financial Statements').
2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, the relevant circulars, guidelines and directions issued by the Reserve Bank of India (RBI) from time to time ('RBI Guidelines') and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2025, and its profit (including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards SAs are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

4. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Standalone Financial Statements for the financial year ended 31st March 2025. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



5. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Impairment of loans to customers (Refer Note 2 for material accounting policies and Note 7 for credit risk disclosures)	
<p>As at 31st March 2025, the Company has reported gross loan assets of ₹ 1,24,122.94 crore against which an impairment loss of ₹ 1,778.43 crore has been recorded. The Company recognized impairment provision for loan assets based on the Expected Credit Loss ("ECL") approach laid down under 'Ind AS 109 – Financial Instruments'.</p> <p>The estimation of ECL involves significant management judgement and estimates and the use of different modelling techniques and assumptions which could have a material impact on reported profits. Significant management judgement and assumptions involved in measuring ECL is required with respect to:</p> <ul style="list-style-type: none"> ensuring completeness and accuracy of the data used to create assumptions in the model. determining the criteria for a significant increase in credit risk. factoring in future economic assumptions techniques used to determine probability of default, loss given default and exposure at default. <p>These parameters are derived from the Company's internally developed statistical models and other historical data.</p> <p>Disclosure</p> <p>The disclosures regarding the Company's application of Ind AS 109 are key to explaining the key judgements and material inputs to the ECL results. Further, disclosures to be provided as per RBI circulars with regards to Non-Performing Assets and provisions is also an area of focus.</p> <p>Considering the significance of the above matter to the overall financial statements and extent of management's estimates and judgements involved, it required significant auditor attention. Accordingly, we have identified this as a key audit matter.</p>	<p>Our audit included assessing the appropriateness of management's judgment and estimates used in the ECL computation through procedures that included, but were not limited to, the following:</p> <ul style="list-style-type: none"> Obtained an understanding of the modelling techniques adopted by the Company including the key inputs and assumptions; Considered the Company's accounting policies for estimation of Expected Credit Loss on loans and assessing compliance with the policies in terms of Ind AS 109; Obtained an understanding of the management's updated processes, systems and controls implemented in relation to impairment allowance process. Verification of the computation of the ECL including reasonableness of the methodology and assumption used to determine macro-economic overlays; Tested on sample basis, the design and operating effectiveness of key controls over completeness and accuracy of the key inputs and assumptions considered for calculation, recording, monitoring of the impairment loss recognized and staging of assets; On a test check basis, assessed the critical assumptions and input data used in the estimation of Expected Credit Loss models for specific key credit risk parameters, such as the movement logic between stages, Exposure at default (EAD), probability of default (PD) or loss given default (LGD); Obtained written representations from management and those charged with governance on whether they believe significant assumptions used in calculation of expected credit losses are reasonable; Assessed the appropriateness and adequacy of the related presentation and disclosures of Note 50 "Financial risk management" disclosed in the accompanying financial statements in accordance with the applicable accounting standards and related RBI Circulars and Resolution Framework.

Information other than the Standalone Financial Statements and Auditor's Report thereon

6. The Company's Board of Directors are responsible for the preparation of other information. The other information comprises the information included in the Board's Report (including annexures thereto) and Management Discussion and Analysis ("MD&A") (collectively referred to as "Other Information"), but does not include the Standalone Financial Statements and our Auditor's Report thereon. The Other Information is expected to be made available to us after the date of this Auditors' Report.

Our opinion on the Standalone Financial Statements does not cover the Other Information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the Other Information identified above when it becomes available and, in doing so, consider whether the Other Information is materially inconsistent with the Standalone Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the Other Information, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Independent Auditor's Report (Contd.)

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

7. The accompanying Standalone Financial Statements have been approved by the Company's Board of Directors. The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the Ind AS specified under section 133 of the Act, RBI Guidelines and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.
8. In preparing the Standalone Financial Statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management and Board of Directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
9. The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

10. Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit

conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

11. As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
 - Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system with reference to the Standalone Financial Statements in place and the operating effectiveness of such controls based on our audit;
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors;
 - Conclude on the appropriateness of the Management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained upto the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern;



- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the Standalone Financial Statements of the Company to express an opinion on the Standalone Financial Statements.

12. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
13. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
14. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the financial year ended 31st March 2025 and are therefore the Key Audit Matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

15. As described in Note 65 to the Standalone Financial Statements regarding the amalgamation of erstwhile Aditya Birla Finance Limited ("ABFL") with the Company with an appointed date of 1st April 2024, which has become effective on 1st April 2025 and accordingly, the Standalone Financial Statements for the year ended 31st March 2024 have been restated by the Company after recognizing the impact of the amalgamation from the appointed date. Further, we did not audit the Standalone Financial Statements of erstwhile ABFL for the year ended 31st March 2024 which were audited by other auditors, whose reports have been furnished to us by the management

and our opinion on the Standalone Financial Statements, to the extent they have been derived from such financial statements is based on the report of such auditors.

16. These Standalone Financial Statements include the figures for the year ended 31st March 2024 which were audited by predecessor auditors who expressed an unmodified opinion as relevant on those Standalone Financial Statements vide their audit report dated 13th May 2024.

Our opinion on the Standalone Financial Statements is not modified in respect of above matters.

Report on Other Legal and Regulatory Requirements

17. As required by Section 197(16) of the Act based on our audit, we report that the Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under section 197 read with Schedule V to the Act.
18. As required by the Companies (Auditor's Report) Order, 2020 ('the Order') issued by the Central Government of India in terms of Section 143(11) of the Act we give in the Annexure I, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
19. Further to our comments in Annexure I, as required by Section 143(3) of the Act based on our audit, we report, to the extent applicable, that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit of the accompanying Standalone Financial Statements;
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books, except for the matters stated in paragraph 19(g)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended) ("the Rules");
 - c) the Standalone Financial Statements dealt with by this report are in agreement with the books of account;
 - d) in our opinion, the aforesaid Standalone Financial Statements comply with Ind AS specified under section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;

Independent Auditor's Report (Contd.)

- e) on the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2025 from being appointed as a director in terms of section 164(2) of the Act;
- f) with respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company as on 31st March 2025 and the operating effectiveness of such controls, refer to our separate Report in Annexure II wherein we have expressed an unmodified opinion; and
- g) with respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company, as detailed in note 45 to the Standalone Financial Statements, has disclosed the impact of pending litigations on its financial position as at 31st March 2025;
 - ii. The Company, as detailed in note 5 and 7 to the Standalone Financial Statements, has made provision as at 31st March 2025, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts;
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended 31st March 2025. The Company, as detailed in note 68 to the Standalone Financial Statements, has regularly transferred the required amounts to the Investor Education and Protection Fund;
 - iv. a. The management has represented that, to the best of its knowledge and belief, as disclosed in note 59 to the Standalone Financial Statements, no funds have been advanced or loaned or invested (either from borrowed funds or securities premium or any other sources or kind of funds) by the Company to or in any person or entity, including foreign entities ('the intermediaries'), with the understanding, whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ('the Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b. The management has represented that, to the best of its knowledge and belief, as disclosed in note 59 to the Standalone Financial Statements no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ('the Funding Parties'), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ('Ultimate Beneficiaries') or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
 - c. Based on such audit procedures performed as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the management representations under sub-clauses (a) and (b) above contain any material misstatement.
 - v. The Company has neither declared nor paid any dividend during the year; and
 - vi. Based on our examination, which included test checks, the Company has used various accounting software for maintaining its books of account which have a feature of recording



audit trail (edit log) facility, which have operated throughout the year for all relevant transactions recorded in the software, except in respect of a) in one accounting software where the audit trail feature at database level was not enabled for part of the year; b) no audit trail feature for recording earlier values of the modified data was enabled at the database level throughout the year in respect of four accounting software(s) to log any direct data changes; and c) in respect of three accounting software(s), which are hosted at a third-party service provider location, where the activities have been outsourced by the Company, independent service auditors report has been made available to us for the

part of the year, however it does not contain any reporting reference in regard to audit trail feature at the database level, we are unable to comment whether audit trail feature in the aforesaid software at the database level was enabled and operated throughout the year or not. Based on our procedures performed, we did not notice any instance of the audit trail feature being tampered with. In respect of the aforesaid databases, in the absence of audit trail for the said period, the question of our commenting on whether the audit trail was tampered with, does not arise. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For **M M Nissim & Co LLP**

Chartered Accountants

Firm Regn. No. 107122W/W100672

Sanjay Khemani

Partner

Membership No.: 044577

UDIN: 25044577BMOBER8914

Mumbai

13th May 2025

Annexure I

referred to in Paragraph 18 of the Independent Auditor's Report of even date to the members of Aditya Birla Capital Limited on the Standalone Financial Statements for the year ended 31st March 2025

Based on the information and explanations provided by the Company including representations made by the management and the books of account and records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

- i. a. (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and relevant details of Right-of-use assets.
(B) The Company has maintained proper records showing full particulars of intangible assets.
- b. Physical verification of Property, Plant and Equipment has been carried out by the management during the year in accordance with the phased program of verification of all tangible assets over a maximum period of three years. The management has not observed any material discrepancy on such verification.
- c. The title deeds of all the immovable properties owned by the Company (properties where the company is the lessee, lease agreements are executed in favour of the lessee) are held in the name of the Company, except in respect of following properties:

Description of property	Gross carrying value ₹ in crore	Held in Name of	Whether held in the name of promoter, director or their relative or employee	Period held – indicate range, where appropriate	Reason for not being held in name of company
Office Branch at Ahmedabad	0.26	Aditya Birla Finance Limited ("ABFL")	No	FY 2010-11	The merger of ABFL with the Company has become effective from 1 st April 2025.

- d. During the year, the Company has not revalued any of its Property, Plant and Equipment (including Right-of-Use assets) and intangible assets.
- e. No proceedings have been initiated during the year or are pending against the Company as at 31st March 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder. Accordingly, reporting under clause 3(i)(e) of the Order is not applicable to the Company.
- ii. a. The Company does not hold any inventory. Accordingly, reporting under clause 3(ii)(a) of the Order is not applicable to the Company.
- b. The Company has working capital limit in excess of ₹ 5 crore sanctioned by banks and financial institutions based on the security of current assets. The quarterly returns/statements, in respect of the working capital limits have been filed by the Company with such banks and financial institutions and as per the information and explanations given to us and as verified by us, such returns/statements are materially in agreement with the unaudited books of account of the Company during the respective periods.
- iii. a. As explained in note no. 1 of the Standalone Financial Statements, the Company is a Non-Banking Finance Company and its principal business is to give loans. Accordingly, reporting under clause 3(iii)(a) of the Order is not applicable to the Company.
- b. The investments made, guarantee provided, security given and terms and conditions of the grant of all loans and advances in the nature of loans are not, prima facie, prejudicial to the Company's interest.
- c. As explained in note no. 1 to the Standalone Financial Statements, various regulations, circulars and norms issued by the Reserve Bank of India including Master Circular – Prudential norms on Income Recognition, Asset Classification and Provisioning pertaining to Advances are applicable to the Company, being a NBFC. In respect of loans and advances in the nature of loans granted by the Company, we report that the schedule of repayment of principal and payment of interest has been stipulated and the repayments/receipts of principal and interest are generally regular except in respect of certain borrowers where delays have been observed in payment of interest and repayment of principal as stipulated. Summary position as on 31st March 2025 of borrowers who have delayed payment/repayment is as under:

Delays bucket *	Principal outstanding of such borrowers (₹ crore)*
1-30 days	7,929.25
31-60 days	1,103.81
61-90 days	810.31
More than 90 days	2,777.45
Total	12,620.82

*Multiple loans to a single borrower has been classified in the same bucket as loan with highest no. of days delay with aggregate outstanding of loans to such borrower.



- d. In respect of 42,755 borrowers, where an amount is overdue for more than 90 days in respect of loans and advances in the nature of loans granted in course of the business operations of the Company, which aggregates to ₹ 2,777.45 crore as at 31st March 2025, reasonable steps, as per the policies and procedures of the Company, have been taken for recovery of principal and interest overdue.
- e. As stated in note no. 1 of the Standalone Financial Statements, the Company has been permitted by RBI to continue to carry on the business of NBFC-ICC, and its principal business is to give loans. Accordingly, reporting under clause 3(iii)(e) of the Order is not applicable to the Company.
- f. The Company has not granted any loans or advances in the nature of loans which are repayable on demand or without specifying any terms or period of repayment during the year. Accordingly, reporting under clause 3(iii)(f) of the Order is not applicable to the Company.
- iv. In our opinion, and according to the information and explanations given to us, the Company has not granted any loans, made investments or provided guarantees or securities to the parties that are covered under the provisions of sections 185 or 186 of the Companies Act, 2013, and hence reporting under clause 3(iv) of the Order is not applicable.
- v. The provisions of the sections 73 to 76 and any other relevant provisions of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended), are not applicable to the Company, as the Company is regulated by RBI and as stated in clause 3 (iii) (c) of the Order, the Company has been permitted by RBI to continue to carry on the business of NBFC-ICC, and also the Company has not accepted any deposits from public or there is no amount which has been considered as deemed deposit within the meaning of sections 73 to 76 of the Act. Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.
- vi. The Central Government has not specified maintenance of cost records under sub-section (1) of section 148 of the Act, in respect of Company's products/business activity. Accordingly, reporting under clause 3(vi) of the Order is not applicable.
- vii. a. In our opinion, and according to the information and explanations given to us, undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues, as applicable, have been regularly deposited with the appropriate authorities by the Company though there has been a delay in a few instances. Further, there are undisputed amounts payable in respect thereof were outstanding at the year-end for a period of more than six months from the date they became payable as follows:

Name of Statute	Nature of dues	Amount in crore	Period to which amount relates	Due date	Date of payment
Professional tax pertaining to 7 states	Professional Tax	0.11	April 24 to August 24	various due dates	Not paid

- b. According to the information and explanations given to us, there are no statutory dues referred in sub-clause (a) which have not been deposited with the appropriate authorities on account of any dispute except for the following:

Name of the Statute	Nature of dues	Amount involved (crore)	Amount unpaid (crore)	Period to Which the unpaid amount relates	Forum where dispute is pending
Income Tax Act, 1961	Income Tax	0.56	0.56	AY 2007-08	Income Tax Officer (Assessing Officer)
		52.30	52.30	AY 2011-12	Bombay High Court
		1.89	1.89	AY 2012-13	Commissioner of Income Tax (Appeals)
		0.01	0.01	AY 2013-14	Income Tax Officer (Assessing Officer)
		0.00*	0.00*	AY 2014-15	
		0.00*	0.00*	AY 2015-16	
		29.70	29.70	AY 2017-18	Commissioner of Income Tax (Appeals)
		41.52	41.52	AY 2018-19	
		10.19	10.19	AY 2020-21	
Finance Act, 1994	Service Tax	0.70	0.70	FY 2014-15, 2015-16	Custom, Excise and Service Tax Appellate Tribunal, Mumbai
Central Goods & Service Tax, 2017	Goods and Services Tax	9.19	9.19	FY 2017-18	Appellate Authority

* Denominates amount less than 1 lakh.

Annexure I (Contd.)

- viii. No transaction was surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961), which have not been recorded in the books of accounts.
- ix. a. The Company has not defaulted in repayment of its loans or other borrowings or in the payment of interest thereon to any lender during the year.
- b. The Company has not been declared a willful defaulter by any bank or financial institution or other lender or government or any government authority.
- c. Money raised by way of term loans were applied for the purposes for which these were obtained, though idle/surplus funds, which were not required for immediate utilisation, have been invested in readily realisable liquid investments.
- d. On an overall examination of the Standalone Financial Statements of the Company, funds raised by the Company on short term basis have not been utilized for long term purposes.
- e. The Company has subsidiaries, associate or joint ventures during the year. Further, on an overall examination of the Standalone Financial Statements of the Company, the Company has not taken any funds from any entity or person on accounts of or to meet the obligation of its subsidiary.
- f. The Company have subsidiaries, associate or joint ventures during the year. Further, the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, associate and joint ventures.
- x. a. The Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, reporting under clause 3(x)(a) of the Order are not applicable to the Company.
- b. The Company has not made any preferential allotment or private placement of shares or fully, partly, or optionally convertible debentures during the year. Accordingly, the provisions stated under clause 3(x)(b) of the Order are not applicable to the Company.
- xi. a. No fraud by the Company or on the Company has been noticed or reported during the period covered by our audit except for misappropriation of assets of the Company by its employees or by the customers of the Company identified by the management during the year, involving amounts aggregating to ₹ 8.88 crore as mentioned in Note 72 of the accompanying Standalone Financial Statements. The Company has initiated necessary action against the employees and customers connected to such instances including termination of their employment contracts, wherever required and recovery of the amounts.
- b. No report under section 143(12) of the Act has been filed with the Central Government for the period covered by our audit.
- c. We have taken into consideration the whistle blower complaints received by the Company during the year and provided to us, when performing our audit.
- xii. The Company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, reporting under clause 3(xii) of the Order is not applicable to the Company.
- xiii. In our opinion and according to the information and explanations given to us, all transactions entered into by the Company with the related parties are in compliance with sections 177 and 188 of the Act, where applicable. Further, the details of such related party transactions have been disclosed in the Standalone Financial Statements, as required under Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified in Companies (Indian Accounting Standards) Rules 2015 as prescribed under section 133 of the Act.
- xiv. a. In our opinion, the Company has an internal audit system as required under section 138 of the Act which is commensurate with the size and the nature of its business.
- b. We have considered the reports issued by the Internal Auditors of the Company till date for the period under audit.
- xv. According to the information and explanation given to us, the Company has not entered into any non-cash transactions with its directors or persons connected with them and accordingly, provisions of section 192 of the Act are not applicable to the Company.
- xvi. a. The Company is required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 and as stated in note no. 1 of the Standalone Financial Statements, the Company has surrendered both the CoR and RBI has permitted the Company to continue to carry on the business of NBFC-ICC.
- b. As stated in note no. 1 of the Standalone Financial Statements, RBI has permitted the Company to continue to carry on the business of NBFC-ICC.



Hence, the Company has conducted Non-Banking Financial activities basis the aforesaid approval from RBI. Further, Company has not conducted any Housing Finance activities and is not required to obtain CoR for such activities from the RBI.

- c. According to the information and explanations given to us, the Company has surrendered its Core Investment Company (CIC) certificate and has made application for registration as NBFC-ICC.
- d. The Group (as defined in Core Investment Companies (Reserve Bank) Directions, 2016) has more than one Core Investment Companies ('CICs') as a part of its group. The Group has three unregistered CICs.
- xvii. The Company has not incurred any cash loss in the current as well as the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.
- xx a. According to the information and explanations given to us, in respect of other than ongoing projects, the Company has transferred unspent Corporate Social Responsibility (CSR) amount, to a Fund specified in Schedule VII to the Companies Act, 2013 before the date of this report and within a period of six months of the expiry of the financial year in compliance with second proviso to sub-section (5) of section 135 of the said Act.

Financial year	Amount unspent on CSR activities "other than Ongoing Projects" as at Balance Sheet date (in crore)	Amount transferred to Fund specified in Schedule VII within 6 months from the end of the Financial Year (in crore)	Amount transferred after the due date (specify the date of deposit)	Amount pending to be transferred as at the report date
2024-25	1.00	1.00	Nil	Nil

- b. According to the information and explanations given to us, there is no unspent amount under subsection (5) of section 135 of the Companies Act, pursuant to any ongoing project, has been transferred to special account in compliance with the provision of sub-section (6) of section 135 of the said Act. Accordingly, reporting under clause 3(xx)(b) of the Order not applicable for the year.
- xxi. The reporting under clause 3(xxi) is not applicable in respect of audit of Standalone Financial Statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **M M Nissim & Co LLP**

Chartered Accountants

Firm's Registration No: 107122W/W100672

Sanjay Khemani

Partner

Membership No. 044577

UDIN: 25044577BMOBER8914

Mumbai
13th May 2025

Annexure II

to the Independent Auditor's Report of even date to the members of Aditya Birla Capital Limited on the Standalone Financial Statements for the year ended 31st March 2025

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE STANDALONE FINANCIAL STATEMENTS UNDER CLAUSE (I) OF SUB-SECTION 3 OF SECTION 143 OF THE COMPANIES ACT, 2013 ('THE ACT')

(Referred to in paragraph 19(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

1. In conjunction with our audit of the Standalone Financial Statements of Aditya Birla Capital Limited ('the Company') as at and for the year ended 31st March 2025, we have audited the Internal Financial Controls with reference to Standalone Financial Statements of the Company as at that date.

Board of Directors' responsibilities for Internal Financial Controls

2. The Company's Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ('the Guidance Note') issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of the Company's business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's responsibility for the audit of the Internal Financial Controls with reference to Standalone Financial Statements

3. Our responsibility is to express an opinion on the Company's Internal Financial Controls with reference to Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the ICAI prescribed under Section 143(10) of the Act, to the extent applicable to an audit of Internal Financial Controls with reference to Standalone Financial Statements, and the Guidance Note issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform

the audit to obtain reasonable assurance about whether adequate Internal Financial Controls with reference to Standalone Financial Statements were established and maintained and if such controls operated effectively in all material respects.

4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the Internal Financial Controls with reference to Standalone Financial Statements and their operating effectiveness. Our audit of Internal Financial Controls with reference to Standalone Financial Statements includes obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error.
5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's Internal Financial Controls with reference to Standalone Financial Statements.

Meaning of Internal Financial Controls with Reference to Standalone Financial Statements

6. A company's Internal Financial Controls with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's Internal Financial Controls with reference to Standalone Financial Statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Standalone Financial Statements.



Inherent Limitations of Internal Financial Controls with Reference to Standalone Financial Statements

7. Because of the inherent limitations of Internal Financial Controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the Internal Financial Controls with reference to Standalone Financial Statements to future periods are subject to the risk that the Internal Financial Controls with reference to Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Mumbai
13th May 2025

Opinion

8. In our opinion, the Company has, in all material respects, adequate Internal Financial Controls with reference to Standalone Financial Statements and such controls were operating effectively as at 31st March 2025, based on the Internal Financial Controls with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal controls stated in the Guidance Note issued by the ICAI.

For **M M Nissim & Co LLP**

Chartered Accountants

Firm's Registration No: 107122W/W100672

Sanjay Khemani

Partner

Membership No. 044577

UDIN: 25044577BMOBER8914

Standalone Balance Sheet

as at 31st March 2025

		(₹ crore)		
Sr. No.	Particulars	Note No.	As at 31 st March 2025	As at 31 st March 2024
ASSETS				
(1)	Financial Assets			
(a)	Cash and Cash Equivalents	3	2,376.77	199.34
(b)	Bank Balances other than (a) above	4	0.01	1,044.07
(c)	Derivative Financial Instruments	5	31.03	10.41
(d)	Receivables	6		
(i)	Trade Receivables		35.13	28.91
(ii)	Other Receivables		9.06	14.80
(e)	Loans	7	1,22,344.51	1,03,916.49
(f)	Investments	8	12,829.40	11,634.90
(g)	Other Financial Assets	9	417.81	81.91
Sub Total - Financial Assets			1,38,043.72	1,16,930.83
(2)	Non-Financial Assets			
(a)	Current Tax Assets (Net)	10 (A)	56.00	31.40
(b)	Deferred Tax Assets (Net)	11	492.97	367.86
(c)	Investment Property	12	13.50	13.94
(d)	Property, Plant and Equipment	13	130.77	96.20
(e)	Right-of-Use Assets	46	239.01	284.97
(f)	Intangible Assets Under Development	14	15.14	10.79
(g)	Goodwill	15	64.46	64.46
(h)	Other Intangible Assets	16	54.24	44.56
(i)	Other Non-Financial Assets	17	190.08	224.20
(j)	Assets Held for Sale		-	0.09
Sub Total - Non-Financial Assets			1,256.17	1,138.47
Total Assets			1,39,299.89	1,18,069.30
LIABILITIES AND EQUITY				
LIABILITIES				
(1)	Financial Liabilities			
(a)	Derivative Financial Instruments	5	128.38	86.73
(b)	Trade Payables	18		
(i)	Total Outstanding Dues of Micro Enterprises and Small Enterprises		44.91	3.65
(ii)	Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises		384.90	573.92
(c)	Debt Securities	19	37,065.73	30,527.10
(d)	Borrowings (other than Debt Securities)	20	69,860.79	58,893.03
(e)	Subordinated Liabilities	21	4,209.16	2,872.01
(f)	Lease Liabilities	46	266.45	302.75
(g)	Other Financial Liabilities	22	1,748.26	2,293.36
Sub Total - Financial Liabilities			1,13,708.58	95,552.55
(2)	Non-Financial Liabilities			
(a)	Current Tax Liabilities (Net)	10(B)	176.49	257.54
(b)	Provisions	23	121.77	104.31
(c)	Other Non-Financial Liabilities	24	99.41	120.96
Sub Total - Non-Financial Liabilities			397.67	482.81
(3)	Equity			
(a)	Equity Share Capital	25	2,607.01	2,600.02
(b)	Other Equity	26	22,586.63	19,433.92
Sub Total - Equity			25,193.64	22,033.94
Total Liabilities and Equity			1,39,299.89	1,18,069.30

Material Accounting Policies

2

The accompanying Notes are an integral part of the Standalone Financial Statements.

In terms of our report attached
For M M Nissim & Co LLP
 Chartered Accountants
 Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of
Aditya Birla Capital Limited

Sanjay Khemani
 Partner
 Membership No. 044577

Vishakha Mulye
 Chief Executive Officer

Arun Kumar Adhikari
 Director
 (DIN: 00591057)

Vijayalakshmi Iyer
 Director
 (DIN: 05242960)

Mumbai, 13th May 2025

Pinky Mehta
 Chief Financial Officer
 Mumbai, 13th May 2025

Santosh Haldankar
 Company Secretary



Standalone Statement of Profit and Loss

for the year ended 31st March 2025

		(₹ crore)		
Sr. No.	Particulars	Note No.	Year ended 31 st March 2025	Year ended 31 st March 2024
REVENUE FROM OPERATIONS				
(a)	Interest Income	27	14,029.35	12,134.06
(b)	Dividend Income	28	236.60	78.32
(c)	Fees and Commission Income	29	495.34	511.31
(d)	Net Gain on Fair Value Changes	30	277.02	183.79
(e)	Net Gain on De-recognition of Financial Instruments at Amortised Cost	31	97.15	18.54
(f)	Gain on Sale of Investments	32	283.22	635.77
1	Total Revenue from Operations		15,418.68	13,561.79
2	Other Income	33	134.39	63.39
3	Total Income (1+2)		15,553.07	13,625.18
4 EXPENSES				
(a)	Finance Costs	34	7,981.36	6,468.64
(b)	Impairment on Financial Instruments	35	1,447.57	1,355.66
(c)	Employee Benefits Expense	36	1,119.07	968.54
(d)	Depreciation and Amortisation Expense	37	133.80	122.45
(e)	Other Expenses	38	944.47	927.48
	Total Expenses		11,626.27	9,842.77
5	Profit Before Tax (3-4)		3,926.80	3,782.41
	Tax Expense			
(a)	Current Tax		978.20	933.29
(b)	Short/(Excess) Provision for Current Tax Related to Earlier Years		(0.44)	(30.08)
(c)	Deferred Tax		(8.18)	(55.95)
6	Total Tax Expenses		969.58	847.26
7	Profit After Tax for the Year (5-6)		2,957.22	2,935.15
8	Other Comprehensive Income (OCI)			
(a)	Items that will not be Reclassified to Profit or Loss			
(i)	Remeasurement Gain on Defined Benefit Plan		(10.48)	6.57
	Income Tax Impact of the above		2.57	(1.66)
(ii)	Changes in Fair Value of Equity Instruments carried at FVTOCI		1.01	0.88
	Income Tax Impact of the above		(0.25)	(0.22)
(b)	Items that will be Reclassified to Profit or Loss			
(i)	Fair Value Change on Derivatives designated as Cash Flow Hedge		(63.04)	(26.81)
	Income Tax Impact of the above		15.87	6.75
	Other Comprehensive Income for the Year		(54.32)	(14.49)
9	Total Comprehensive Income (After Tax) (7+8)		2,902.90	2,920.66
10	Earnings Per Equity Share of ₹ 10 each	39		
	Basic - ₹		11.36	11.49
	Diluted - ₹		11.26	11.40

Material Accounting Policies

2

The accompanying Notes are an integral part of the Standalone Financial Statements.

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No. 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Standalone Statement of Cash Flows

for the year ended 31st March 2025

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
A Cash Flow From Operating Activities		
Profit Before Tax	3,926.80	3,782.41
Adjustments For-		
Expense on Employee Stock Options Scheme	46.86	50.00
Impairment on Financial Instruments	1,447.57	1,355.66
Net Gain on Fair Value Changes	(277.02)	(183.79)
Gain on Sale of Investment	(283.22)	(635.77)
Depreciation and Amortisation	133.80	122.45
Net Gain on Derecognition of Financial Instruments at Amortised Cost	(47.84)	(15.04)
Finance Costs on Lease Liabilities	20.41	18.92
(Profit)/Loss on Sale of Property, Plant and Equipment	0.51	0.14
Operating Profit Before Working Capital Changes	4,967.87	4,494.98
Adjustments For-		
(Increase)/Decrease in Trade and Other Receivables	47.24	42.82
(Increase)/Decrease in Loans	(19,871.65)	(26,419.69)
(Increase)/Decrease in Other Assets	(346.83)	(26.56)
Increase/(Decrease) in Trade Payables	(147.76)	(100.18)
Increase/(Decrease) in Provisions	6.98	29.02
Increase/(Decrease) in Other Liabilities	(219.41)	1,846.32
Cash Used in Operations	(15,563.56)	(20,133.29)
Income Taxes Paid	(1,083.42)	(690.37)
Net Cash Used in Operating Activities	(16,646.98)	(20,823.66)
B Cash Flow from Investing Activities		
Addition to Property, Plant and Equipment and Intangible Assets	(108.04)	(110.38)
Proceeds from Sale of Property, Plant and Equipment	4.23	0.75
Investments in Subsidiary Companies	(1,818.61)	(411.50)
Investments in Joint Venture Companies	(190.69)	-
Purchase of Long-Term Investments	(470.58)	-
Proceeds from Sale of Investment in a Subsidiary and an Associate Company	283.53	639.00
Proceeds from Redemption of Preference Shares of a Subsidiary Company	53.43	-
Proceeds from Sale of Long-Term Investments	-	226.21
(Purchase)/Sale of Current Investments (Net)	1,572.16	(2,975.73)
Movement in Bank Deposits with original maturity greater than three months (Net)	1,044.17	(1,001.00)
Net Cash From/(Used) in Investing Activities	369.60	(3,632.65)



Standalone Statement of Cash Flows (Contd.)

for the year ended 31st March 2025

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
C Cash Flow from Financing Activities		
Exercise of Employee Stock Options	72.84	70.27
Proceeds from Shares Issued by the Company (Net of Share Issue Expenses)	-	2,962.63
Proceeds from Long-Term Borrowings	38,525.79	26,889.11
Repayment of Long-Term Borrowings	(16,632.26)	(12,985.78)
Short-Term Borrowings (Net)	(3,439.37)	7,377.02
Repayment of Lease Liabilities (Including Interest thereon)	(67.69)	(51.11)
Proceeds Received as Share Application Money Pending for Allotment (Net)	(4.50)	4.40
Net Cash from Financing Activities	18,454.81	24,266.54
D Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	2,177.43	(189.77)
E Opening Cash and Cash Equivalents	199.34	389.11
F Closing Cash and Cash Equivalents (D+E)	2,376.77	199.34

Note - Cash Flow Used in Operations includes:

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest Received	13,720.50	11,546.69
Interest Paid	(7,641.39)	(6,122.41)
Dividend Received	236.59	78.32

Note: The above Statement of Cash Flows has been prepared under the indirect method as set out in Ind AS 7 'Statement of Cash Flows'.

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No. 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Standalone Statement of Changes in Equity

for the year ended 31st March 2025

(A) EQUITY SHARE CAPITAL

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Balance at the beginning of the Year	2,600.02	2,417.99
Changes in Equity Share Capital during the Year	6.99	182.03
Balance at the end of the Year	2,607.01	2,600.02

(B) OTHER EQUITY

For the year ended 31st March 2024

(₹ crore)

Particulars	Share Application Money Pending Allotment	Reserves and Surplus							Items of Other Comprehensive Income		Other Equity
		Special Reserve	Capital Reserve	Capital Redemption Reserve	Securities Premium Reserve	Share Options Outstanding Account	Retained Earnings		Equity Instrument through Other Comprehensive Income	Cash Flow Hedge Reserve	
							Surplus as per the Statement of Profit and Loss	General Reserve			
Balance as at 1 st April 2023	1.18	1,649.81	(15.40)	10.00	6,109.62	192.13	5,593.00	17.67	2.20	(2.25)	13,557.96
Profit for the Year	-	-	-	-	-	-	2,935.15	-	-	-	2,935.15
Other Comprehensive Income/(Loss) for the Year	-	-	-	-	-	-	4.91	-	0.66	(20.06)	(14.49)
Total Comprehensive Income for the Year	-	-	-	-	-	-	2,940.06	-	0.66	(20.06)	2,920.66
Issue of Equity Shares (Refer Note 60)	-	-	-	-	2,824.29	-	-	-	-	-	2,824.29
Share Issue Expenses	-	-	-	-	(37.37)	-	-	-	-	-	(37.37)
Share Application Money Pending for Allotment (Net)	4.40	-	-	-	-	-	-	-	-	-	4.40
Transfer to Special Reserve	-	587.03	-	-	-	-	(587.03)	-	-	-	-
Transfer to General Reserve on Account of Lapse of Vested Options	-	-	-	-	-	(0.79)	-	0.79	-	-	-
Exercise of ESOP	-	-	-	-	63.95	-	-	-	-	-	63.95
Transfer from Share Options Outstanding Account on Exercise of Options	-	-	-	-	41.03	(41.03)	-	-	-	-	-
ESOP Charge for the Year	-	-	-	-	-	100.03	-	-	-	-	100.03
Balance as at 31 st March 2024	5.58	2,236.84	(15.40)	10.00	9,001.52	250.34	7,946.03	18.46	2.86	(22.31)	19,433.92



Standalone Statement of Changes in Equity (Contd.)

for the year ended 31st March 2025

For the year ended 31st March 2025

(₹ crore)

Particulars	Share Application Money Pending Allotment	Reserves and Surplus							Items of Other Comprehensive Income		Other Equity
		Special Reserve	Capital Reserve	Capital Redemption Reserve	Securities Premium Reserve	Share Options Outstanding Account	Retained Earnings		Equity Instrument through Other Comprehensive Income	Cash Flow Hedge Reserve	
							Surplus as per the Statement of Profit and Loss	General Reserve			
Balance as at 1 st April 2024	5.58	2,236.84	(15.40)	10.00	9,001.52	250.34	7,946.03	18.46	2.86	(22.31)	19,433.92
Profit for the Year	-	-	-	-	-	-	2,957.22	-	-	-	2,957.22
Other Comprehensive Income/(Loss) for the Year	-	-	-	-	-	-	(7.91)	-	0.76	(47.17)	(54.32)
Total Comprehensive Income for the Year	-	-	-	-	-	-	2,949.31	-	0.76	(47.17)	2,902.90
Share Application Money Pending for Allotment (Net)	(4.50)	-	-	-	-	-	-	-	-	-	(4.50)
Transfer to Special Reserve	-	591.44	-	-	-	-	(591.44)	-	-	-	-
Transfer to General Reserve on Account of Lapse of Vested Options	-	-	-	-	-	(1.63)	-	1.63	-	-	-
Reversal of Deferred Tax Liability created earlier on account of Business Combination	-	-	-	-	-	-	98.82	-	-	-	98.82
Exercise of ESOP	-	-	-	-	65.86	-	-	-	-	-	65.86
Transfer from Share Options Outstanding Account on Exercise of Options	-	-	-	-	52.18	(52.18)	-	-	-	-	-
ESOP Charge for the Year	-	-	-	-	-	89.63	-	-	-	-	89.63
Balance as at 31 st March 2025	1.08	2,828.28	(15.40)	10.00	9,119.56	286.16	10,402.72	20.09	3.62	(69.48)	22,586.63

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No. 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 01

CORPORATE INFORMATION - BRIEF DESCRIPTION ABOUT THE COMPANY

Aditya Birla Capital Limited ("ABCL" and "the Company") (CIN: L64920GJ2007PLC058890) is a public limited company domiciled in India, having its registered office at Indian Rayon Compound, Veraval - 362 266, Gujarat. The Company is a subsidiary of Grasim Industries Limited.

The Board of Directors of the Company at its meeting held on 11th March 2024, had approved a Scheme of Amalgamation of Aditya Birla Finance Limited ("ABFL", "Amalgamating Company") (a wholly owned subsidiary of the Company) with the Company under Sections 230 to 232, read with other applicable provisions of the Companies Act, 2013 ("the Act"), and the Rules framed thereunder.

Pursuant to the Scheme of Amalgamation approved by the Hon'ble National Company Law Tribunal (NCLT) under Sections 230-232 of the Companies Act, 2013, erstwhile Aditya Birla Finance Limited ("the ABFL"), a then wholly owned subsidiary of the Company, was amalgamated with the Company ("ABCL") with effect from the Appointed Date, i.e., 1st April 2024. The Scheme became effective upon filing of the certified order of the NCLT with the Registrar of Companies on 1st April 2025. The ABCL was holding CoR No. B.01.00555 dated 6th July 2017 as NBFC-CIC. Further, erstwhile ABFL was also holding CoR No. N.01.00500 dated 9th August 2011 as NBFC-ICC. Further, in accordance with the no objection letter issued by the Reserve Bank of India ("RBI"), while approving the Scheme, the Certificates of Registration held by the erstwhile ABFL as NBFC-ICC and by the Company as NBFC-CIC have been surrendered, and a fresh application for registration of the Company as an NBFC-ICC has been made. Pending the receipt of Registration as NBFC-ICC, the RBI has permitted the Company to operate as an NBFC-ICC.

The financial statements are authorised for issue by the Board of Directors of the Company at its meeting held on 13th May 2025.

NOTE: 02 MATERIAL ACCOUNTING POLICIES

A. Basis of Preparation

The Standalone Financial Statements of the Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013, read together with the Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time, and other relevant provisions of the Act and the guidelines and directives issued by the Reserve Bank of India (RBI), to the extent applicable. The financial statements have been prepared and presented on a going concern basis.

i. Basis of Measurement

The financial statements have been prepared under the historical cost convention, as modified by the application of fair value measurements required or allowed by the relevant accounting standards. Accounting policies have been consistently applied to all periods presented, unless otherwise stated.

Financial assets and financial liabilities are generally reported on a gross basis, except when there is an unconditional legally enforceable right to offset the recognised amounts without being contingent on a future event, and the parties intend to settle on a net basis in the following circumstances:

- i. The normal course of business
- ii. The event of default
- iii. The event of insolvency or bankruptcy of the Company and/or its counterparties.

ii. Use of Estimates and Judgements and Estimation Uncertainty

The preparation of the financial statements requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosed amount of contingent liabilities. Areas involving a higher degree of judgement or complexity, or areas where the assumptions are significant to the Company, are discussed in Note 2(0) - Significant Accounting Judgements, Estimates and Assumptions.

iii. Presentation of Financial Statements:

The Company presents its financial statements to comply with Division III of Schedule III of the Companies Act, 2013, which provides general instructions for the preparation of financial statements of a non-banking financial company (NBFC to comply with Ind AS) and the requirements of Ind AS.

iv. Functional and Presentation Currency

The financial statements are presented in Indian Rupees in crore, which is determined to be the functional currency of the Company and the currency of the primary economic environment in which the Company operates, and rounded off to two decimal places as permitted by Division III of Schedule III of the Act, except when otherwise indicated.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

B. Financial Instruments

i. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Classification of Financial Instruments

The classification depends on the contractual terms of the financial assets' cash flows and the Company's business model for managing financial assets. The Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective.

The Company classifies its financial assets into the following measurement categories:

1. Financial assets to be measured at amortised cost
2. Financial assets to be measured at fair value through other comprehensive income
3. Financial assets to be measured at fair value through profit or loss account

The business model is assessed on the basis of aggregated portfolios based on observable factors. These factors include:

- Reports reviewed by the entity's Key Management Personnel on the performance of the financial assets.
- The risks impacting the performance of the business model (and the financial assets held within that business model) and its management thereof.
- The compensation of the managing teams (for example, whether the compensation is based on the fair value of the assets managed or on the contractual cash flows collected).
- The expected frequency, value and timing of trades.

The business model assessment is based on reasonably expected scenarios without taking 'worst case' or 'stress case' scenarios into account.

The Company also assesses the contractual terms of the financial assets on the basis of its contractual cash flow characteristics that are solely for the payments of principal and interest on the principal amount outstanding.

'Principal' is defined as the fair value of the financial asset at initial recognition and may change over the life of the financial asset (for example, if there are repayments of principal or amortisation of the premium/discount).

In making this assessment, the Company considers whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

Sales, that are infrequent and insignificant in value both individually and in aggregate, are considered to be consistent with the business model whose objective is to hold and collect the contractual cash flows.

The Company classifies its financial liabilities at amortised costs unless it has designated liabilities at fair value through the profit and loss account or is required to measure liabilities at fair value through profit or loss.

ii. Financial Assets

• Initial Recognition and Measurement

All financial assets are recognised initially at fair value. Further, in the case of financial assets not recorded at fair value through profit or loss, transaction costs, that are attributable to the acquisition of the financial asset, are added to the fair value. Trade receivables that do not contain a significant financing component are measured at transaction price. Investments in Subsidiaries, Associates and Joint Ventures are accounted at cost in accordance with Ind AS 27.

• Subsequent Measurement - Financial Assets Measured at Amortised Cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

- a) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b) Contractual terms of the asset give rise on specified dates to cash flows that are solely for the payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the Effective Interest Rate method (EIR). Amortised cost is calculated by taking into account any fees or costs that are an integral part of the EIR. The amortisation

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is included in interest income in the Statement of Profit and Loss. The losses arising from impairment are recognised in the Statement of Profit and Loss.

These financial assets comprise bank balances, trade receivables, loans, investments and other financial assets.

- **Subsequent Measurement - Financial Assets Measured at Fair Value through Other Comprehensive Income**

Debt instruments: A 'debt instrument' is classified as at the Fair Value through Other Comprehensive Income (FVTOCI) if both of the following criteria are met:

- a) The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b) The asset's contractual cash flows represent Solely Payment of Principal and Interest (SPPI).

Debt instruments included within the FVTOCI category are measured initially, as well as at each reporting date at fair value. Fair value movements are recognised in the Other Comprehensive Income (OCI). However, the Company recognises interest income, impairment losses and reversals and foreign exchange gain or loss in the Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to the Statement of Profit and Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

- **Equity Instruments Designated Under FVTOCI:**

All equity investments in the scope of the Ind AS 109 are measured at fair value. For all such equity investments, the Company may make an irrevocable election to present the subsequent changes in the fair value in OCI. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition, and is irrevocable.

If the Company decides to classify an equity instrument at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from the OCI to the Statement of Profit and Loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

- **Subsequent Measurement - Items at Fair Value through Profit or Loss**

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as at amortised cost or as FVTOCI, is classified at FVTPL.

In addition, the Company may elect to designate a debt instrument, which otherwise meets amortised cost or FVTOCI criteria, at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Debt instruments included within the FVTPL category are measured at fair value with all the changes recognised in the Statement of Profit and Loss.

Equity instruments included within the Fair Value through Profit or Loss (FVTPL) category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

iii. Financial Liabilities and Equity Instruments

- **Classification as Debt or Equity**

Debt and equity instruments, issued by the Company, are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of financial liability and an equity instrument.

- **Equity Instruments**

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

- **Initial Recognition and Measurement**

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Company's financial liabilities include borrowings, overdrafts, trade and other payables, etc.

- **Subsequent Measurement**

The measurement of financial liabilities depends on their classification, as described below:



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- **Financial Liabilities at FVTPL**

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL. Financial liabilities are classified as held for trading, if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by Ind AS 109.

Gains or losses on liabilities held for trading are recognised in the Statement of Profit and Loss.

Financial liabilities, designated upon initial recognition at FVTPL, are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied.

- **Loans and Borrowings**

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in the Statement of Profit and Loss when the liabilities are derecognised as well as through the EIR amortisation process.

- Amortised cost is calculated by considering any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

iv. Recognition and Derecognition of Financial Assets and Liabilities

- **Recognition:**

A financial asset or a financial liability is recognised in the Balance Sheet when the Company becomes a party to the contractual provisions of the instrument, which is generally on the trade date. Loans and receivables are recognised when cash is advanced (or settled) to the borrowers. Financial assets at fair value through profit or loss are recognised initially at fair value. All other financial assets are recognised initially at fair value plus directly attributable transaction costs.

- **Derecognition:**

- **Financial Assets**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised when:

- a) The right to receive cash flows from the asset has expired, or
- b) The Company has transferred its right to receive cash flows from the asset, or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either
 - i. the Company has transferred substantially all the risks and rewards of the asset, or
 - ii. the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

- **Financial Liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

v. Impairment of Financial Assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a) Financial assets, that are debt instruments, are measured at amortised cost, e.g., loans, debt securities, deposits, and other balances.
- b) Financial assets that are measured as at FVTOCI.
- c) Loan commitments which are not measured as at FVTPL.
- d) Financial guarantee contracts which are not measured as at FVTPL.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines whether there has been a significant increase in the credit risk since initial recognition. If the credit risk has not increased significantly, 12-month ECL is used to provide

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for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in the credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

The Company has established a policy to perform an assessment at the end of each reporting period of whether the credit risk has increased significantly since initial recognition by considering the change in the risk of default occurring over the remaining life of the financial instrument.

To calculate ECL, the Company estimates the risk of a default occurring on the financial instrument during its expected life. ECLs are estimated based on the present value of all cash shortfalls over the remaining expected life of the financial asset, i.e., the difference between the contractual cash flows, that are due to the Company under the contract, and the cash flows that the Company expects to receive are discounted at the effective interest rate of the loan.

The Company groups its loans into Stage 1, Stage 2 and Stage 3, based on the applied impairment methodology, as described below:

Stage 1: 12-month ECL

For exposures where there has not been a significant increase in credit risk since initial recognition and that are not credit impaired upon origination, the portion of the lifetime ECL associated with the probability of default events occurring within the next 12 months is recognised.

Stage 2: Lifetime ECL – Not Credit Impaired

For exposures where there has been a significant increase in credit risk since initial recognition but are not credit impaired, a lifetime ECL (i.e., reflecting the remaining lifetime of the financial asset) is recognised.

Stage 3: Lifetime ECL – Credit Impaired

Exposures are assessed as credit impaired when one or more events, that have a detrimental impact on the estimated future cash flows of that asset, have occurred. For exposures that have become credit impaired, a lifetime ECL is recognised and interest revenue is calculated by applying the effective interest rate to the amortised cost (net of provision) rather than the gross carrying amount.

ECL impairment loss allowance (or reversal) during the period is recognised as income/expense in the Statement

of Profit and Loss. This amount is reflected under the head 'Impairment on Financial Instruments' in the Statement of Profit and Loss. On the other side, for financial assets measured as at amortised cost, ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the Balance Sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.

In terms of the requirement as per the RBI notification no. RBI/2019-20/170 DOR (NBFC).CC.PD. No.109/22.10.106/2019-20 dated 13th March 2020 on Implementation of Indian Accounting Standards, Non-Banking Financial Companies (NBFCs) are required to create an impairment reserve for any shortfall in impairment allowances under Ind AS 109 and Income Recognition, Asset Classification and Provisioning (IRACP) norms (including provision on standard assets). The impairment allowances under Ind AS 109 made by the Company exceeds the total provision required under IRACP (including standard asset provisioning), as at 31st March 2025 and, accordingly, no amount is required to be transferred to impairment reserve.

vi. Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

vii. Write-Offs

The Company reduces the gross carrying amount of a financial asset when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Company determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subjected to write-offs. The Company reserves the right to recover such written-off amount. Any subsequent recoveries against such loans are credited to the Statement of Profit and Loss.

viii. Derivative Financial Instruments and Hedge Accounting

The Company enters into forward contracts to hedge the foreign currency risk of firm commitments and highly probable forecast transactions. Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their



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fair value at the end of each reporting period. The resulting gain or loss is recognised in the Statement of Profit and Loss immediately, unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in the Statement of Profit and Loss depends on the nature of the hedging relationship and the nature of the hedged item.

The Company enters into derivative financial instruments, viz., foreign exchange forward contracts, interest rate swaps and cross currency swaps to manage its exposure to interest rate and foreign exchange rate risks. The Company does not hold derivative financial instruments for speculative purposes.

Hedge Accounting: The Company designates certain hedging instruments in respect of foreign currency risk and interest rate risk as cash flow hedges. Such hedges are expected to be highly effective in achieving offsetting changes in fair value or cash flows, and are assessed on an ongoing basis to determine that they actually have been highly effective throughout the financial reporting periods for which they were designated.

The effective portion of changes in the fair value of the designated portion of derivatives that qualify as cash flow hedges is recognised in Other Comprehensive Income and accumulated under the heading of cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the Statement of Profit and Loss.

Amounts previously recognised in Other Comprehensive Income and accumulated in other equity relating to effective portion as described above are re-classified to the Statement of Profit and Loss in the periods when the hedged item affects profit or loss. However, when the hedged forecast transaction results in the recognition of a non-financial asset or a non-financial liability, such gains and losses are transferred from equity and included in the initial measurement of the cost of the non-financial asset or non-financial liability.

Hedge accounting is discontinued when the hedging instrument expires, terminated, or exercised, without replacement or rollover (as part of the hedging strategy), or if its designation as a hedge is revoked, or when it no longer qualifies for hedge accounting. Any gain or loss recognised in Other Comprehensive Income and accumulated in other equity at that time remains in other equity and is recognised when the forecast transaction is ultimately recognised in the Statement of Profit and Loss. When a forecast transaction is no longer expected to occur,

the gain or loss accumulated in other equity is recognised immediately in the Statement of Profit and Loss.

ix. Determination of Fair Value

On initial recognition, all the financial instruments are measured at fair value. For subsequent measurement, the Company measures certain categories of financial instruments (as explained in Notes Nos. 2(B)(i) and 2(B)(ii)) at fair value on each Balance Sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset considers a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances, and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

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- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation at the end of each reporting period.

C. Revenue from Operations

Revenue is recognised to the extent that it is probable that the economic benefit will flow to the Company and the revenue can be reliably measured, and there exists reasonable certainty of its recovery.

i. Interest Income

For all debt instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the EIR. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the EIR, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call ad similar options) but does not consider the ECL.

Any subsequent changes in the estimation of the future cash flows are recognised in interest income with the corresponding adjustment to the carrying amount of the assets.

Interest income on credit impaired assets is recognised by applying the EIR to the net amortised cost (net of provision) of the financial asset.

ii. Dividend Income

Dividend income is recognised:

- When the right to receive the payment is established which is generally when shareholders approve the dividend,
- it is probable that the economic benefits associated with the dividend will flow to the entity, and
- the amount of the dividend can be measured reliably.

iii. Rental Income

Rental income arising from operating leases is recognised on a straight-line basis over the lease term. In cases where the increase is in line with expected general inflation, rental income is recognised as per the contractual terms.

iv. Fees and Commission Income

Fees and commissions are recognised when the Company satisfies the performance obligation, at transaction price based on a five-step model as set out below, unless included in the effective interest calculation:

Step 1: Identify contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.

Step 2: Identify performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

Step 3: Determine the transaction price: The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Company allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Company expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognise revenue when (or as) the Company satisfies a performance obligation.

v. Net Gain/(Loss) on Fair Value Changes

Any differences between the fair values of financial assets classified as fair value through the profit or loss (refer Note 30), held by the Company on the Balance Sheet date is recognised as an unrealised gain/(loss). In cases there is a net gain/(loss) in the aggregate, the same is recognised in "Net Gain on Fair Value Changes" under Revenue from operations in the Statement of Profit and Loss. Similarly, any realised gain or loss on sale of financial instruments measured at FVTPL is recognised in net gain/(loss) on fair value changes.

Similarly, any differences between the fair values of financial assets classified as fair value through other comprehensive income are disclosed in the OCI.



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However, net gain/(loss) on derecognition of financial instruments classified as amortised cost is presented separately under the respective head in the Statement of Profit and Loss.

D. Expenses

i. Finance Costs

Finance costs represent Interest expense recognised by applying the EIR to the gross carrying amount of financial liabilities other than financial liabilities classified as FVTPL.

Interest expense includes issue costs that are initially recognised as part of the carrying value of the financial liability and amortised over the expected life using the effective interest method. These include fees and commissions payable to advisers and other expenses, such as external legal costs, provided these are incremental costs that are directly related to the issue of a financial liability.

ii. Retirement and Other Employee Benefits

• Short-Term Employee Benefit

All employee benefits payable wholly within twelve months of rendering the service are classified as short-term employee benefits. These benefits include short-term compensated absences, such as paid annual leave. The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees is recognised as an expense during the period. Benefits such as salaries and wages, etc., and the expected cost of the bonus/ex-gratia are recognised in the period in which the employee renders the related service.

• Post-Employment Employee Benefit

a) Defined Contribution Schemes

The Company makes defined contribution to Government-Managed Employee Provident Fund, Government-Managed Employee Pension Fund, Employee Deposit-Linked Insurance, Employee State Insurance and Superannuation Schemes which are recognised in the Statement of Profit and Loss on accrual basis. Payments to the defined contribution retirement benefit plans are recognised as an expense when employees

have rendered the service entitling them to the contribution.

If the contribution payable to the scheme for the service received before the Balance Sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognised as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for the services received before the Balance Sheet date, then excess is recognised as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

b) Defined Benefit Expenses

The Company's liabilities under Payment of Gratuity Act and long-term compensated absences are determined on the basis of actuarial valuation made at the end of each financial year using the projected unit credit method. Obligation is measured at the present value of estimated future cash flows using a discounted rate that is determined by reference to market yields at the Balance Sheet date on Government bonds, where the currency and terms of the Government bonds are consistent with the currency and estimated terms of the defined benefit obligation.

The Company presents the entire leave as a provision in the Balance Sheet, since it does not have any unconditional right to defer its settlement for twelve months after the reporting date.

Remeasurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets, are recognised immediately in the Balance Sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss at the earliest of:

- The date of the plan amendment or curtailment, and
- The date that the Company recognises related restructuring costs.

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Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Company recognises the following changes in the net defined benefit obligation under employee benefit expenses in the Statement of Profit and Loss.

- Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements,
- Net interest expense or income.

An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, attrition rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, these liabilities are highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

• Other Long-Term Employee Benefits

The Company's liabilities towards compensated absences to employees are accrued on the basis of valuations, as at the Balance Sheet date, carried out by an independent actuary using Projected Unit Credit Method. The Company presents the provision for compensated absences under the provisions in the Balance Sheet.

Actuarial gains and losses comprise experience adjustments and the effects of changes in actuarial assumptions, and are recognised immediately in the Statement of Profit and Loss.

iii. Share-Based Payments

Equity-settled share-based payments to employees are measured by reference to the fair value of the equity instruments at the grant date using Black-Scholes Model.

The fair value, determined at the grant date of the equity-settled share-based payments, is charged to profit and loss on the straight-line basis over the vesting period of the option, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

In case of forfeiture/lapse stock option, which is not vested, amortised portion is reversed by credit to

employee compensation expense. In situation where the stock option expires unexercised, the related balance standing to the credit of the Employee Stock Options Outstanding Account is transferred within equity.

iv. Leases

The Company as a Lessee

The Company's lease assets primarily consist of leases for office buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (1) the contract involves the use of an identified asset; (2) the Company has substantially all of the economic benefits from use of the asset through the period of the lease; and (3) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises Right-Of-Use ("ROU") Asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangement includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities include these options when it is reasonably certain that they will be exercised.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right-of-use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts



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may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e., the higher of the fair value less cost to sell and the value in use) is determined on an individual asset basis, unless the asset generates cash flows that are largely dependent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of the leases. Lease liabilities are remeasured with a corresponding adjustment to the related right-of-use asset, if the Company changes its assessment on exercise of an extension or a termination option.

Lease liability and ROU asset have been separately presented in the Balance Sheet, and lease payments have been classified as financing cash flows.

The following is the summary of practical expedients elected on initial application:

1. Applied a single discount rate to a portfolio of leases of similar assets in similar economic environment with a similar end date.
2. Applied the exemption not to recognise right-of-use assets and liabilities for leases with less than 12 months of lease term on the date of initial application.
3. Excluded the initial direct costs from the measurement of the right-of-use asset at the date of initial application.
4. Applied the practical expedient to grandfather the assessment of which transactions are leases. Accordingly, for all contracts as on 1st April 2019, Ind AS 116 is applied only to contracts that were previously identified as leases under Ind AS 17.

Critical Accounting Judgements and Key Sources of Estimation Uncertainty

Critical judgements required in the application of Ind AS 116 may include, among others, the following:

- Identifying whether a contract (or part of a contract) includes a lease;

- Determining whether it is reasonably certain that an extension or termination option will be exercised;
- Classification of lease agreements (when the entity is a lessor);
- Determination of whether variable payments are in substance fixed;
- Establishing whether there are multiple leases in an arrangement; and
- Determining the stand-alone selling prices of lease and non-lease components.

Key sources of estimation uncertainty in the application of Ind AS 116 may include, among others, the following:

- Estimation of the lease term;
- Determination of the appropriate rate to discount the lease payments; and
- Assessment of whether a right-of-use asset is impaired.

v. Impairment of Non-Financial Assets

The carrying amounts of non-financial assets are reviewed at each reporting date if there is any indication of impairment based on internal/external factors. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest company of cash-generating units, for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment, at least annually, and whenever there is an indication then the asset may be impaired.

An asset is treated as impaired when the carrying cost of the assets exceeds its recoverable value. The recoverable amount is the greater of the assets net selling price and value in use. In assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market

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assessments of the time value of money and risks specific to the asset. In determining net selling price, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

An impairment loss, if any, is charged to the Statement of Profit and Loss in the year in which an asset is identified as impaired. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount, since the last impairment loss was recognised. The reversal is limited, so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the Statement of Profit or Loss.

vi. Borrowing Costs

Borrowing costs, that are directly attributable to the acquisition, construction, or production of a qualifying asset, are capitalised as a part of the cost of such asset till such time the asset is ready for its intended use. A qualifying asset is an asset that necessarily requires a substantial period of time to get ready for its intended use or sale.

All other borrowing costs are expensed in the period in which they occur at amortised cost using Effective Interest Rate (EIR).

Borrowing costs consist of interest and other costs that an entity incurs in connection with borrowing funds.

vii. Taxes

Current Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from, or paid to, the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted, or substantively enacted, by the reporting date in the Indian Income-tax Act, 1961.

Current income tax relating to items recognised directly in equity is recognised in equity and not in the Statement of Profit and Loss. The Management periodically

evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions, where appropriate.

Deferred Tax

Deferred tax is provided on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date, and are recognised to the extent that it becomes probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss account is recognised either in OCI or in equity. Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Indirect Taxes

Goods and Services Tax paid is on acquisition of assets or on incurring expenses. Expenses and assets are recognised net of the Goods and Services Tax paid, except:

- When the input tax credit for tax incurred on a purchase of assets or services cannot be availed, in which case the tax paid is recognised as part of the cost of acquisition of the asset or as part of the respective expense item, as applicable.
- When receivables and payables are recorded with the amount of tax included.



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The net amount of tax recoverable from, or payable to, the taxation authority is included as a part of receivables or payables in the Statement of Assets and Liabilities.

E. Property, Plant and Equipment (PPE) and Investment Property

All items of property, plant and equipment are stated at historical cost, net of accumulated depreciation and impairment loss, if any. The cost comprises the purchase price and any attributable cost of bringing the asset to its working condition for its intended use, including relevant borrowing costs and any expected costs of decommissioning.

The cost of an item of PPE is recognised as an asset if, and only if, it is probable that the economic benefits associated with the item will flow to the Company in future periods, and the cost of the item can be measured reliably. Expenditure incurred after the PPE have been put into operations, such as repair and maintenance expenses, are charged to the Statement of Profit and Loss, during the period in which they are incurred. PPE, individually costing less than Rupees five thousand, are fully depreciated in the year of purchase.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss, when the asset is derecognised. The date of disposal of an item of property, plant and equipment is the date the recipient obtains control of that item in accordance with the requirements for determining when a performance obligation is satisfied in Ind AS 115.

Depreciation Methods, Estimated Useful Lives and Residual Value

Depreciation on the property, plant and equipment is provided on straight-line method using the rates arrived as per estimates made by the Management, supported by technical assessment, which coincides with the useful lives of assets as specified in Schedule II of the Companies Act, 2013, except for the assets specified below. The Company has used the following useful lives of the property, plant and equipment to provide depreciation.

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Asset	Useful Life as Prescribed by Schedule II of the Companies Act, 2013	Estimated Useful Life by the Company
Office Computers and Electronic Equipment (including Plant & Machinery)	3 Years	4 Years
Vehicles	8 Years	5 Years
Furniture, Fixtures and Other Office Equipment	10 Years	7 Years
Office Equipment	5 Years	4 Years
Leasehold Improvements	Over the primary period of the lease	Lower of 3 Years or primary period

Useful life of assets different from prescribed in Schedule II has been estimated by the Management, supported by technical assessment.

Depreciation on assets acquired/sold during the year is recognised on a pro-rata basis to the Statement of Profit and Loss from/till the date of acquisition or sale.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Investment Property

Investment property is property held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment property is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is stated at cost less accumulated depreciation and impairment losses, if any.

The Company, based on technical assessment made by the Management, depreciates the building on a straight-line basis overestimated useful lives of 60 years. The Management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used.

Asset Category	Useful Life as Prescribed by Schedule II of the Companies Act, 2013	Estimated Useful Life
Investment Property	60 Years	60 Years

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Though the Company measures investment property, using cost-based measurement, the fair value of investment property is disclosed in Note No. 12.

F. Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses, if any. Intangible assets are amortised on straight-line basis over a period of 3 years. The useful lives of intangible assets are assessed as finite.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment, whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the Statement of Profit and Loss, unless such expenditure forms part of carrying value of another asset.

Gains or losses from derecognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognised in the Statement of Profit and Loss, when the asset is derecognised.

Intangible assets not ready for the intended use on the date of Balance Sheet are disclosed as intangible assets under development.

Intangible assets and their useful lives are as under:

Assets	Estimate Useful Life
Exclusive Images	3 Years
Computer Software	3 Years

Goodwill that arises on a business combination is not amortised, but it is tested for impairment annually or more frequently, if events or changes in circumstances indicate that the asset may be impaired and is carried at cost less accumulated impairment losses.

G. Provisions and Contingencies

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the Statement of Profit and Loss, net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent Liabilities

A contingent liability is a possible obligation that arises from past events, whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Company does not recognise a contingent liability, but discloses its existence in the financial statements.

Contingent Assets

Contingent assets are not recognised in the financial statements since this may result in the recognition of income that may never be realised. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset and is recognised.

H. Segment Reporting

Operating segments are identified based on monitoring of operating results by the Chief Operating Decision Maker ("CODM") separately for the purpose of making decision about resource allocation and performance assessment. An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components, and for which discrete



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

financial information is available. The Company's operating segments consist of "Lending" and "Investing and Others".

The "Lending" segment consists of Loans (personal, business, etc.), loan against property, structured finance, working capital loans, wealth management, distribution of financial products, etc. The "Investing and Others" segment includes investments in Group Companies.

The Company prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Company as a whole.

I. Business Combination Under Common Control

A common control business combination, involving entities or businesses in which all of the combining entities or businesses are ultimately controlled by the same party or parties, both before and after the business combination and where the control is not transitory, is accounted for in accordance with Appendix C to Ind AS 103 'Business Combinations'.

Business combinations involving entities or businesses under common control are accounted for using the pooling of interest method as follows:

- The assets and liabilities of the combining entities are reflected at their carrying amounts.
- No adjustments are made to reflect fair values or recognise new assets or liabilities. Adjustments are made only to harmonise significant accounting policies.
- The financial information in the financial statements in respect of prior periods are restated as if the business combination had occurred from the beginning of the preceding period in the financial statements, irrespective of the actual date of the combination.
- The identity of the reserves is preserved and appear in the financial statements of the transferee in the same form in which they appeared in the financial statements of the transferor.

J. Foreign Currency Translation

Initial Recognition - Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

Conversion - Foreign currency monetary items are re-translated using the exchange rate prevailing at the

reporting date. Non-monetary items, which are measured in terms of historical cost denominated in a foreign currency, are reported using the exchange rate at the date of the transaction.

Exchange Differences - All exchange differences are accounted in the Statement of Profit and Loss or Other Comprehensive Income as permitted under the relevant Ind AS.

K. Statement of Cash Flows

Statement of Cash Flows are reported using the indirect method, whereby the net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The Statement of Cash Flows from operating, investing and financing activities of the Company are segregated.

L. Bank Balances and Other Cash and Cash Equivalent

Cash and cash equivalents comprise the net amount of short-term, highly liquid investments that are readily convertible to known amounts of cash (short-term deposits with an original maturity of three months or less), and are subject to an insignificant risk of change in value. They are held for the purposes of meeting short-term cash commitments (rather than for investment or other purposes).

M. Investment in Subsidiaries, Associates and Joint Ventures:

Investment in subsidiaries, associates and joint ventures are recognised at cost, and are not adjusted to fair value at the end of each reporting period as allowed by Ind AS 27 'Separate Financial Statement'. Cost of investment represents amount paid for the acquisition of the said investments.

The Company reviews the carrying amount of its investments in subsidiaries, associates and joint ventures at the end of each reporting period, to determine whether there is any indication that those investments have impaired. If any such indicator exists, the recoverable amount of the investment is estimated in order to determine the extent of impairment loss (if any) and provided for accordingly. Such impairment loss is reduced from the carrying value of the investments.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

N. New Standards or Amendments to the Existing Standards and Other Pronouncements:

Ministry of Corporate Affairs (MCA) notifies new standard or amendments to the existing standards under the Companies (Indian Accounting Standards) Rules as issued from time to time. As on 31st March 2025, there are no standards notified or amendment to any of the existing standards under the Companies (Indian Accounting Standards) Rules, 2015.

O. Significant Accounting Judgements, Estimates and Assumptions

The preparation of financial statements in conformity with Ind AS requires the Management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosure and the disclosure of contingent liabilities, at the end of the reporting period. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected. Although these estimates are based on the Management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future periods.

In particular, information about significant areas of estimation, uncertainty and critical judgements in applying accounting policies, that have the most significant effect on the amounts recognised in the financial statements, is included in the following notes:

i. Business Model Assessment

Classification and measurement of financial assets depends on the results of the Solely Payments of Principal and Interest and the business model test. The Company determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed and how the managers of the assets are compensated.

The Company monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Company's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets.

ii. Estimation of Defined Benefit Plans (Gratuity Benefits)

Refer Note 2(D)(ii)

iii. Fair Value Measurement:

When the fair values of financial assets and financial liabilities recorded in the Balance Sheet cannot be measured based on quoted prices in active markets, their fair value is measured using various valuation techniques. The inputs to these models are taken from observable markets, where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

iv. Impairment of Loans Portfolio

The measurement of impairment losses across all categories of financial assets requires judgement, in particular, the estimation of the amount and timing of future cash flows and collateral values when determining impairment losses and the assessment of a significant increase in credit risk. These estimates are driven by a number of factors, changes which can result in different levels of allowances.

It has been the Company's policy to regularly review its models in the context of actual loss experience and adjust when necessary. The impairment loss on loans and advances is disclosed in more detail in Note No. 7.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

v. Provisions other than Impairment on Loan Portfolio and Contingent Liabilities

The Company operates in a regulatory and legal environment that, by nature, has a heightened element of litigation risk inherent to its operations. As a result, it is involved in various litigations, arbitrations and proceedings in the ordinary course of the Company's business.

When the Company can reliably measure the outflow of economic benefits in relation to a specific case and considers such outflows to be probable, the Company records a provision against the case. Where the probability of outflow is considered to be remote, or probable, but a reliable estimate cannot be made, a contingent liability is disclosed.

Given the subjectivity and uncertainty of determining the probability and amount of losses, the Company takes into account a number of factors including legal advice, the stage of the matter and historical evidence from similar incidents. Significant judgement is required to conclude on these estimates.

vi. Effective Interest Rate (EIR) Method

The EIR is the rate that exactly discounts estimated future cash flows of the financial instrument through the expected life of the financial instrument or, where appropriate, a shorter period, to the net carrying amount. The future cash flows are estimated taking into account all the contractual terms of the instrument. The calculation of the EIR includes all fees paid or received between parties to the contract that are incremental and directly attributable to the specific lending arrangement, transaction costs, and all other premiums or discounts. For financial assets measured at fair value through profit and loss ("FVTPL"), transaction

costs are recognised in the Statement of Profit and Loss at initial recognition.

vii. Recognition of Deferred Tax Assets for Carried Forward Losses

Refer Note No. 2(D)(vii)

viii. Estimation of Useful Life of Property, Plant and Equipment and Intangible Assets

Refer Note No. 2(E) and 2(F)

ix. Share-Based Payments

The Company measures the cost of equity-settled transactions with employees using Black-Scholes Model to determine the fair value of the liability incurred on the grant date. Estimating fair value for share-based payment transactions requires determination of the most appropriate valuation model, which is dependent on the terms and conditions of the grant.

This estimate also requires determination of the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield, and making assumptions about them.

x. Long-Term Incentive Plan

The Company pays Long-Term Incentives to certain employees on fulfilment of prescribed criteria/ conditions. The Company's liability towards Long-Term Incentive is determined actuarially based on certain assumptions regarding rate of Interest, staff attrition and mortality, as per Projected Unit Credit Method. Expenses towards Long-Term Incentive are recognised in the Statement of Profit and Loss.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 03 | CASH AND CASH EQUIVALENTS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Balances with Banks in		
Current Accounts	1,908.14	199.34
Fixed Deposits (with original maturity upto 3 months)	468.63	-
Total	2,376.77	199.34

NOTE: 04 | BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Fixed Deposit Accounts (with original maturity period of more than 3 months)	0.01	1,042.81
Money Due for Refund on Fractional Shares	-	0.26
Earmarked Balances with Banks	-	1.00
Total	0.01	1,044.07

NOTE: 05 | DERIVATIVE FINANCIAL INSTRUMENTS - ASSETS AND LIABILITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Derivative Financial Instruments - Assets		
- Designated at Fair Value through Profit or Loss	0.02	0.08
- Measured at Fair Value through Other Comprehensive Income	31.01	10.33
	31.03	10.41
Derivative Financial Instruments - Liabilities		
- Designated at Fair Value through Profit or Loss	0.02	3.62
- Measured at Fair Value through Other Comprehensive Income	128.36	83.11
	128.38	86.73

Derivatives held for risk management purposes include hedges that meet the hedge accounting requirements. The table below shows the fair values of derivative financial instruments recorded as assets or liabilities together with their notional amounts. The notional amounts indicate the value of transactions outstanding at the period end, and are not indicative of either the market risk or credit risk.

(₹ crore)						
Particulars	As at 31 st March 2025			As at 31 st March 2024		
	Notional Amounts	Fair Value - Assets	Fair Value - Liabilities	Notional Amounts	Fair Value - Assets	Fair Value - Liabilities
Part I						
(i) Currency Derivatives						
(a) Currency Forward	37.29	-	6.52	37.29	2.40	-
(ii) Interest Rate Derivatives						
(a) Cross Currency Interest Rate Swaps	5,609.16	31.01	118.61	2,381.59	7.63	83.04
(b) Interest Rate Swaps	625.00	0.02	3.25	800.00	0.38	3.69
Total	6,271.45	31.03	128.38	3,218.88	10.41	86.73



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025			As at 31 st March 2024		
	Notional Amounts	Fair Value - Assets	Fair Value - Liabilities	Notional Amounts	Fair Value - Assets	Fair Value - Liabilities
Part II						
Included in the above (Part I) are derivatives held for hedging and risk management purposes as follows:						
(i) Fair Value Hedging						
(a) Interest Rate Swaps	175.00	0.02	0.02	500.00	0.08	3.62
(ii) Cash Flow Hedging						
(a) Cross Currency Interest Rate Swaps	5,609.16	31.01	118.61	2,381.59	7.63	83.04
(b) Currency Forward	37.29	-	6.52	37.29	2.40	-
(c) Interest Rate Swaps	450.00	-	3.23	300.00	0.30	0.07
Total	6,271.45	31.03	128.38	3,218.88	10.41	86.73

Note a): Hedging Activities and Derivatives

The Company is exposed to certain risks relating to its External Commercial Borrowings and Non-Convertible Debentures. The primary risks managed using derivative instruments are foreign currency risk and interest rate risk. The Company's risk management strategy and how it is applied to manage risk is explained in Note 50.

Note b): Derivatives Designated as Hedging Instruments

(i) Cash Flow Hedges

The Company is exposed to foreign currency risk arising from its External Commercial Borrowings amounting to ₹ 5,646.44 crore. Interest on the borrowings is payable at a floating rate. The Company economically hedged the foreign currency risk arising from the debt with a 'receive floating pay fixed' cross currency interest rate swap ('swap'). The notional amount of swap is disclosed in the table below. The swap contract converts the cash outflows of the foreign currency borrowings as per the table below to cash outflows in INR with a notional amount of ₹ 5,609.16 crore at fixed interest rate.

Name of the Lender	Foreign Currency Denominated Borrowings Amount		Interest Rate Type		Notional Amount of Swap (₹ crore)		Interest Rate Swap Type	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
JPY Denominated (in JPY crore) (Maturity Range: February 2026 to March 2026)	838.94	838.94	Floating Rate Interest	Floating Rate Interest	519.84	519.84	Fixed Rate Interest	Fixed Rate Interest
USD Denominated (in USD crore) (Maturity Range: March 2026 to March 2028)	60.00	22.50	Floating Rate Interest	Floating Rate Interest	5,089.32	1,861.76	Fixed Rate Interest	Fixed Rate Interest

There is an economic relationship between the hedged item and the hedging instrument as the terms of the cross currency swap contract match that of the foreign currency borrowings (notional amount, interest payment dates, principal repayment date, etc.). The Company has established a hedge ratio of 1:1 for the hedging relationships as the underlying risk of the cross currency swap are identical to the hedged risk components. To test the hedge effectiveness, the Company uses the hypothetical derivative method and compares the changes in the fair value of the hedging instruments against the changes in fair value of the hedged items attributable to the hedged risks. The hedge ineffectiveness can arise mainly if there is a change in the credit risk of the Company or the counterparty.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

The Company has also taken overnight index swap deals to hedge its Cash flows for underlying NCDs. The details are disclosed in the table below:

Particulars	Borrowings Amount (₹ crore)		Interest Rate Type		Notional Amount of Swap (₹ crore)		Interest Rate Swap Type	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Interest Rate Swaps	450.00	300.00	Floating Rate Interest	Floating Rate Interest	450.00	300.00	Fixed Rate Interest	Fixed Rate Interest

The Impact of the Hedging Instruments and Hedge Items on the Balance Sheet is as follows:

Hedging Instruments

Particulars	Notional Amount (₹ crore)		Carrying Amount (₹ crore)		Line Item in the Statement of Financial Position	Change in Fair Value Used for Measuring Ineffectiveness for the Year	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024		As at 31 st March 2025	As at 31 st March 2024
Cross Currency Interest Rate Swaps	5,609.16	2,381.59	(87.60)	(75.41)	Derivative Financial Instruments	(9.12)	(51.68)
Currency Forward	37.29	37.29	(6.52)	2.40	Derivative Financial Instruments	(6.67)	2.40
Interest Rate Swaps	450.00	300.00	(3.23)	0.24	Derivative Financial Instruments	(2.57)	(0.05)
Total	6,096.45	2,718.88	(97.35)	(72.77)		(18.36)	(49.33)

Hedge Items

Particulars	Change in Fair Value Used for Measuring Ineffectiveness for the Year (Net of Tax)		Cash Flow Hedge Reserve	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Foreign Currency Denominated Floating Rate Borrowings	(28.80)	29.28	(67.06)	(22.47)
Debt Securities (NCDs)	-	-	(2.42)	0.16
Total	(28.80)	29.28	(69.48)	(22.31)

The Effect of the Cash Flow Hedge in the Statement of Profit and Loss and Other Comprehensive Income is as follows:

Particulars	Total Hedging Gain/(Loss) Recognised in OCI		Hedge Ineffectiveness Recognised in the Statement of Profit and Loss	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Debt Securities (NCDs)	(2.57)	(0.05)	0.03	0.02
Foreign Currency Denominated Floating Rate Borrowings	(44.59)	(20.01)	-	-
Total	(47.16)	(20.06)	0.03	0.02



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Movement in Cash Flow Hedge Reserve

(₹ crore)

Particulars	As at 1 st April 2024	Add/Less: Changes in Fair Value	Add/Less: Deferred Tax	As at 31 st March 2025
Cash Flow Hedge Reserve	(22.31)	(63.04)	15.87	(69.48)
Total	(22.31)	(63.04)	15.87	(69.48)

(₹ crore)

Particulars	As at 1 st April 2023	Add/Less: Changes in Fair Value	Add/Less: Deferred Tax	As at 31 st March 2024
Cash Flow Hedge Reserve	(2.25)	(26.81)	6.75	(22.31)
Total	(2.25)	(26.81)	6.75	(22.31)

(ii) Fair Value Hedge

Fair value hedges hedge the exposure to changes in the fair value of a recognised asset or liability, or an identified portion of such an asset or liability, that is attributable to a particular risk and could affect profit or loss. For designated and qualifying fair value hedges, the cumulative change in the fair value of a hedging derivative is recognised in the Statement of Profit and Loss under Net Gain on fair value changes. Meanwhile, the cumulative change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item in the Balance Sheet, and is also recognised in the Statement of Profit and Loss under Net Gain on fair value changes. The Company classifies a fair value hedge relationship when the hedged item (or group of items) is a distinctively identifiable asset or liability hedged by one or a few hedging instruments.

The Impact of the Hedging Instruments on the Balance Sheet is as follows:

Hedging Instruments

(₹ crore)

Particulars	Notional Amount		Carrying Amount		Line Item in the Statement of Financial Position	Change in Fair Value Used for Measuring Ineffectiveness for the Year	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024		As at 31 st March 2025	As at 31 st March 2024
Interest Rate Swaps	175.00	500.00	-	(3.55)	Derivative Financial Instruments	3.55	2.49

Hedge Items

(₹ crore)

Particulars	Notional Amount		Accumulated Fair Value Adjustment - Liability		Line Item in the Statement of Financial Position	Change in Fair Value Used for Measuring Ineffectiveness for the Year	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024		As at 31 st March 2025	As at 31 st March 2024
Fixed Rate NCD	175.00	500.00	0.02	(3.45)	Derivative Financial Instruments	(3.46)	(2.31)

The Effect of the Fair Value Hedge in the Statement of Profit and Loss is as follows:

(₹ crore)

Particulars	Hedge Ineffectiveness Recognised in the Statement of Profit and Loss		Line in the Statement of Profit and Loss that includes Hedge Ineffectiveness
	As at 31 st March 2025	As at 31 st March 2024	
Interest Rate Swaps	(0.03)	0.18	Net Gain on Fair Value Changes

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Note c): The following table shows the Maturity Profile of Hedging Derivatives based on their Notional Amounts.

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	0 to 12 Months	1 to 5 Years	Over 5 Years	Total	0 to 12 Months	1 to 5 Years	Over 5 Years	Total
(i) Cross Currency Interest Rate Swaps	931.49	4,677.67	-	5,609.16	-	2,381.59	-	2,381.59
(ii) Currency Forward	-	37.29	-	37.29	37.29	-	-	37.29
(iii) Interest Rate Swaps	175.00	450.00	-	625.00	375.00	425.00	-	800.00
Total	1,106.49	5,164.96	-	6,271.45	412.29	2,806.59	-	3,218.88

NOTE: 06 RECEIVABLES

(A) Trade Receivables

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Secured, Considered Good	-	-
Unsecured, Considered Good	33.15	22.35
Less: Impairment Loss Allowances	(0.22)	(0.11)
Unsecured, which have significant increase in Credit Risk	2.42	9.48
Less: Impairment Loss Allowances	(0.22)	(3.21)
Unsecured, Credit Impaired	1.72	1.71
Less: Impairment Loss Allowances	(1.72)	(1.31)
Total	35.13	28.91

(B) Other Receivables

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Receivables from Related Parties (Unsecured, Considered Good)	9.06	14.80
Total	9.06	14.80

Notes:

- No Trade Receivables are due from directors or other officers of the Company, either severally or jointly with any other person, nor any Trade Receivable are due from firms or private companies in which any director is a partner, a director or a member.
- Date of transaction considered as due date of payment.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(c) Ageing Schedule of Trade Receivables is as follows:

As at 31st March 2025

(₹ crore)

Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment					Total Exposure	Loss Allowance	Total
			Less than 6 Months	6 Months - 1 Year	1-2 Years	2-3 Years	More than 3 Years			
(i) Undisputed Trade Receivables – Considered Good	23.24	-	9.91	-	-	-	-	33.15	(0.22)	32.93
(ii) Undisputed Trade Receivables – which have significant increase in Credit Risk	-	-	2.42	-	-	-	-	2.42	(0.22)	2.20
(iii) Undisputed Trade Receivables – Credit Impaired	-	-	1.06	0.55	0.09	-	0.02	1.72	(1.72)	-
(iv) Disputed Trade Receivables – Considered Good	-	-	-	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in Credit Risk	-	-	-	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – Credit Impaired	-	-	-	-	-	-	-	-	-	-
Total	23.24	-	13.39	0.55	0.09	-	0.02	37.29	(2.16)	35.13

As at 31st March 2024

(₹ crore)

Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment					Total Exposure	Loss Allowance	Total
			Less than 6 Months	6 Months - 1 Year	1-2 Years	2-3 Years	More than 3 Years			
(i) Undisputed Trade Receivables – Considered Good	18.48	-	3.87	-	-	-	-	22.35	(0.11)	22.24
(ii) Undisputed Trade Receivables – which have significant increase in Credit Risk	-	-	9.48	-	-	-	-	9.48	(3.21)	6.27
(iii) Undisputed Trade Receivables – Credit Impaired	-	-	1.48	0.16	0.07	-	-	1.71	(1.31)	0.40
(iv) Disputed Trade Receivables – Considered Good	-	-	-	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in Credit Risk	-	-	-	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – Credit Impaired	-	-	-	-	-	-	-	-	-	-
Total	18.48	-	14.83	0.16	0.07	-	-	33.54	(4.63)	28.91

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 07 | LOANS

(₹ crore)

Particulars	As at 31 st March 2025						As at 31 st March 2024					
	At Fair Value					Total	At Fair Value					Total
	Amortised Cost	Through Other Comprehensive Income	Through Profit or Loss Account	Designated at through Profit or Loss Account	Sub Total		Amortised Cost	Through Other Comprehensive Income	Through Profit or Loss Account	Designated at through Profit or Loss Account	Sub Total	
Loans	1,24,122.94	-	-	-	-	1,24,122.94	1,05,695.51	-	-	-	-	1,05,695.51
Other Loans and Advances	-	-	-	-	-	-	1.38	-	-	-	-	1.38
Total (A) - Gross	1,24,122.94	-	-	-	-	1,24,122.94	1,05,696.89	-	-	-	-	1,05,696.89
Less: Impairment Loss Allowance	(1,778.43)	-	-	-	-	(1,778.43)	(1,780.40)	-	-	-	-	(1,780.40)
Total (A) - Net	1,22,344.51	-	-	-	-	1,22,344.51	1,03,916.49	-	-	-	-	1,03,916.49
i) Secured by Tangible Assets	81,110.79	-	-	-	-	81,110.79	65,463.71	-	-	-	-	65,463.71
ii) Secured by Intangible Assets	432.11	-	-	-	-	432.11	509.53	-	-	-	-	509.53
iii) Covered by Bank and Government Guarantee	4,416.96	-	-	-	-	4,416.96	4,960.39	-	-	-	-	4,960.39
iv) Secured by Book Debts, Inventories, Fixed Deposits, and Other Working Capital Items	6,448.37	-	-	-	-	6,448.37	5,614.69	-	-	-	-	5,614.69
v) Unsecured	31,714.71	-	-	-	-	31,714.71	29,148.57	-	-	-	-	29,148.57
Total (B) - Gross	1,24,122.94	-	-	-	-	1,24,122.94	1,05,696.89	-	-	-	-	1,05,696.89
Less: Impairment Loss Allowance	(1,778.43)	-	-	-	-	(1,778.43)	(1,780.40)	-	-	-	-	(1,780.40)
Total (B) - Net	1,22,344.51	-	-	-	-	1,22,344.51	1,03,916.49	-	-	-	-	1,03,916.49
Loans in India												
i) Public Sector	1,304.85	-	-	-	-	1,304.85	353.04	-	-	-	-	353.04
ii) Others	1,22,818.09	-	-	-	-	1,22,818.09	1,05,343.85	-	-	-	-	1,05,343.85
Total [C(I)] - Gross	1,24,122.94	-	-	-	-	1,24,122.94	1,05,696.89	-	-	-	-	1,05,696.89
Less: Impairment Loss Allowance	(1,778.43)	-	-	-	-	(1,778.43)	(1,780.40)	-	-	-	-	(1,780.40)
Total [C(I)] - Net	1,22,344.51	-	-	-	-	1,22,344.51	1,03,916.49	-	-	-	-	1,03,916.49
Loans outside India												
Less: Impairment Loss Allowance	-	-	-	-	-	-	-	-	-	-	-	-
Total [C(II)] - Net	-	-	-	-	-	-	-	-	-	-	-	-
Total [C(I) and C(II)]	1,22,344.51	-	-	-	-	1,22,344.51	1,03,916.49	-	-	-	-	1,03,916.49

Note: Impairment loss allowance includes non-fund-based exposure's impairment loss allowance of ₹ 1.43 crore.

NOTE: 07 | DISCLOSURE PURSUANT TO IND AS 107 "FINANCIAL INSTRUMENTS: DISCLOSURES"

(a) Reconciliation of Gross Carrying Amount - Loans:

(₹ crore)

Loans	As at 31 st March 2025				As at 31 st March 2024			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Opening Balance of Gross Carrying Amount	1,00,952.21	2,094.24	2,649.06	1,05,695.51	75,767.59	2,187.36	2,507.10	80,462.05
New Assets Originated or Purchased	65,858.23	253.73	199.62	66,311.58	60,350.10	504.10	289.03	61,143.23
Assets Derecognised or Repaid (excluding Write-Offs)	(44,367.50)	(644.64)	(924.70)	(45,936.84)	(33,339.76)	(522.08)	(345.08)	(34,206.92)
Transfers to Stage 1	524.01	(388.41)	(135.60)	-	691.99	(659.47)	(32.52)	-
Transfers to Stage 2	(1,316.45)	1,352.68	(36.23)	-	(1,051.38)	1,070.71	(19.33)	-
Transfers to Stage 3	(1,133.77)	(376.34)	1,510.11	-	(536.56)	(257.48)	794.04	-
Amounts Written-off	(1,085.34)	(377.14)	(484.83)	(1,947.31)	(929.77)	(228.90)	(544.18)	(1,702.85)
Closing Balance of Gross Carrying Amount	1,19,431.39	1,914.12	2,777.43	1,24,122.94	1,00,952.21	2,094.24	2,649.06	1,05,695.51



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(b) Reconciliation of Loss Allowance Provision - Loans:

(₹ crore)

ECL	As at 31 st March 2025				As at 31 st March 2024			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Opening Balance of ECL Allowance	377.63	80.32	1,322.45	1,780.40	374.73	70.66	1,157.94	1,603.33
Increase in New/Existing Assets Originated or Purchased	1,148.72	417.54	478.58	2,044.84	946.66	243.10	711.29	1,901.05
Assets Derecognised or Repaid (excluding Write-Offs)	(40.34)	-	(59.16)	(99.50)	(24.02)	(3.01)	(0.76)	(27.79)
Transfers to Stage 1	44.90	(5.61)	(39.29)	-	20.60	(11.31)	(9.29)	-
Transfers to Stage 2	(7.64)	11.16	(3.52)	-	(6.31)	15.70	(9.39)	-
Transfers to Stage 3	(22.52)	(12.65)	35.17	-	(4.26)	(5.92)	10.18	-
Amounts Written-off	(1,085.34)	(377.14)	(484.83)	(1,947.31)	(929.77)	(228.90)	(537.52)	(1,696.19)
Closing Balance of ECL Allowance	415.41	113.62	1,249.40	1,778.43	377.63	80.32	1,322.45	1,780.40

The above disclosure has been prepared based on the impact of exposures transferred between stages during the period, or changes in items within the same stage. Hence, write-offs during the year (including settlements and technical write-offs) are reported according to the staging (i.e., Stage 1, 2, or 3) at the start of the year. The classification of fresh loan disbursements is based on the staging status at the end of the period.

(c) Expected Credit Loss - Loans:

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Gross Carrying Amount	1,19,431.39	1,914.12	2,777.43	1,24,122.94	1,00,952.21	2,094.24	2,649.06	1,05,695.51
Less: Impairment Loss Allowance	415.41	113.62	1,249.40	1,778.43	377.63	80.32	1,322.45	1,780.40
Net Carrying Amount	1,19,015.98	1,800.50	1,528.03	1,22,344.51	1,00,574.58	2,013.92	1,326.61	1,03,915.11

(d) An Analysis of Changes in the Gross Carrying Amount and the corresponding ECL Allowances in relation to Non-Fund-Based Exposures is as follows:

(₹ crore)

Non-Funded Exposures	Total Non-Fund Exposures (not included in the tables above)				ECL on Non-Fund Exposures			
	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
Opening Balance as at 31 st March 2023	2,138.82	1.00	2.00	2,141.82	0.92	0.00	-	0.92
Net Movement	(449.62)	(1.00)	(2.00)	(452.62)	(0.24)	0.04	-	(0.20)
Closing Balance as at 31st March 2024	1,689.20	-	-	1,689.20	0.68	0.04	-	0.72
Net Movement	(139.32)	-	-	(139.32)	1.12	(0.04)	-	1.08
Closing Balance as at 31st March 2025	1,549.88	-	-	1,549.88	1.80	-	-	1.80

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(e) Other Disclosures

(₹ crore)

Particulars	31 st March 2025		31 st March 2024	
Name of the Subsidiary Companies/Associates/Firms or Companies in which Directors are interested*	Amount Outstanding	Maximum Balance Outstanding During the Year Ended	Amount Outstanding	Maximum Balance Outstanding During the Year Ended
(i) Subsidiary Companies/Associates				
Aditya Birla Stressed Asset AMC Private Limited	-	-	-	4.39
Aditya Birla ARC Limited	-	6.00	6.00	40.00
(ii) Firms or Companies in which Directors are interested				
Applause Entertainment Private Limited	-	300.00	125.00	300.00
Azure Jouel Private Limited	-	120.00	90.00	190.00

* Used for business purpose.

NOTE: 08 | INVESTMENTS

As at 31st March 2025

(₹ crore)

Particulars	Amortised Cost	At Fair Value				Sub Total	At Cost	Total
		Through Other Comprehensive Income	Through Profit or Loss Account	Designated at through Profit or Loss Account				
i) Investment in Government Securities	-	-	3,769.66	-	3,769.66	-	-	3,769.66
ii) Investment in Equity Instruments	-	4.97	0.79	-	5.76	-	-	5.76
iii) Investment in Alternate Funds	-	-	-	-	-	-	-	-
iv) Investment in Debentures	364.18	-	1,636.87	-	1,636.87	-	-	2,001.05
v) Investment in Security Receipts	-	-	102.24	-	102.24	-	-	102.24
vi) Investment in Pass through Certificates	4.68	-	-	-	-	-	-	4.68
vii) Investment in Mutual Funds	-	-	372.59	-	372.59	-	-	372.59
(viii) Investment in Equity Shares of Subsidiaries	-	-	-	-	-	5,267.20	5,267.20	
(ix) Investment in Equity Shares of Joint Ventures	-	-	-	-	-	1,205.98	1,205.98	
(x) Investment in Equity Shares of Associates	-	-	-	-	-	29.75	29.75	
(xi) Investment in Preference Shares of Subsidiaries	97.79	-	20.21	-	20.21	-	-	118.00
Total Gross (A)	466.65	4.97	5,902.36	-	5,907.33	6,502.93	12,876.91	
(i) Investments in India	466.65	4.97	5,902.36	-	5,907.33	6,502.93	12,876.91	
(ii) Investments Outside India	-	-	-	-	-	-	-	
Total (B)	466.65	4.97	5,902.36	-	5,907.33	6,502.93	12,876.91	
Less: Impairment Loss Allowance (C)	2.44	-	-	-	-	45.07	47.51	
Total Net [D = (A)-(C)]	464.21	4.97	5,902.36	-	5,907.33	6,457.86	12,829.40	



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

As at 31st March 2024

(₹ crore)

Particulars	Amortised Cost	At Fair Value			Sub Total	At Cost	Total
		Through Other Comprehensive Income	Through Profit or Loss Account	Designated at through Profit or Loss Account			
i) Investment in Government Securities	-	-	5,025.56	-	5,025.56	-	5,025.56
ii) Investment in Equity Instruments	-	3.97	0.68	-	4.65	-	4.65
iii) Investment in Alternate Funds	-	-	11.80	-	11.80	-	11.80
iv) Investment in Debentures	3.85	-	816.51	-	816.51	-	820.36
v) Investment in Security Receipts	-	-	-	-	-	-	-
vi) Investment in Pass through Certificates	-	-	-	-	-	-	-
vii) Investment in Mutual Funds	-	-	1,155.59	-	1,155.59	-	1,155.59
(viii) Investment in Equity Shares of Subsidiaries	-	-	-	-	-	3,458.16	3,458.16
(ix) Investment in Equity Shares of Joint Ventures	-	-	-	-	-	1,015.30	1,015.30
(x) Investment in Equity Shares of Associates	-	-	-	-	-	29.75	29.75
(xi) Investment in Preference Shares of Subsidiaries	144.19	-	20.40	-	20.40	-	164.59
Total Gross (A)	148.04	3.97	7,030.54	-	7,034.51	4,503.21	11,685.76
(i) Investments in India	148.04	3.97	7,030.54	-	7,034.51	4,503.21	11,685.76
(ii) Investments Outside India	-	-	-	-	-	-	-
Total (B)	148.04	3.97	7,030.54	-	7,034.51	4,503.21	11,685.76
Less: Impairment Loss Allowance (C)	-	-	-	-	-	50.86	50.86
Total Net [D = (A)-(C)]	148.04	3.97	7,030.54	-	7,034.51	4,452.35	11,634.90

Note: The Company received dividend of ₹ 0.01 crore (Previous Year: ₹ 2.70 crore) from its FVTPL securities, recorded as dividend income.

NOTE: 09 | OTHER FINANCIAL ASSETS

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Security Deposits (Unsecured, Considered Good)	45.28	40.24
Excess Interest Spread on Direct Assignment	62.89	15.04
Less: Impairment Loss Allowances	(0.73)	(0.22)
Collateralised Borrowings and Lending Obligations	300.23	-
Other Receivables	10.14	26.85
Total	417.81	81.91

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 10 | A. CURRENT TAX ASSETS (Net)

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Advance Payment of Taxes (Net of Provision for Taxation ₹ 979.10 crore; 31 st March 2024: ₹ 109.66 crore)	56.00	31.40
Total	56.00	31.40

B. CURRENT TAX LIABILITIES (Net)

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Provision for Income Tax (Net of Advance Tax ₹ 2,436.33 crore; 31 st March 2024: ₹ 1,327.57 crore)	176.49	257.54
Total	176.49	257.54

NOTE: 11 | DEFERRED TAX

Deferred Tax Assets

(₹ crore)							
Particulars	As at 1 st April 2023	Movement P&L	Movement OCI	As at 31 st March 2024	Movement- P&L	Movement OCI/Other Equity	As at 31 st March 2025
Expected Credit Loss Allowances	390.57	35.87	-	426.44	(3.90)	-	422.54
Employee Benefits Provisions	16.68	2.22	(1.69)	17.21	(0.05)	2.50	19.66
Depreciation and Amortisation	12.18	3.98	-	16.16	1.63	-	17.79
Items Designated as Cash Flow Hedge	0.76	-	6.75	7.51	-	15.87	23.38
Carry Forward Long-Term Capital Loss	2.40	(2.40)	-	-	-	-	-
Others	(11.15)	16.55	(0.22)	5.18	13.69	(0.26)	18.61
Total	411.44	56.22	4.84	472.50	11.37	18.11	501.98

Deferred Tax Liabilities

(₹ crore)							
Particulars	As at 1 st April 2023	Movement P&L	Movement OCI	As at 31 st March 2024	Movement- P&L	Movement OCI/Other Equity	As at 31 st March 2025
Impact of Fair Valuation on account of Business Combination*	98.82	-	-	98.82	-	(98.82)	-
Gain on Fair Valuation of Investments in Units of Mutual Funds	1.71	(0.63)	-	1.08	5.39	-	6.47
Income from Preference Shares Held at Amortised Cost	3.84	0.90	-	4.74	(2.20)	-	2.54
Total	104.37	0.27	-	104.64	3.19	(98.82)	9.01
Deferred Tax Assets/(Liabilities) Net				367.86			492.97

*Deferred Tax on account of difference between Fair Value and Carrying Value of a Subsidiary at the time of Business Combination as per Ind AS-103 'Business Combination'.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 12 | INVESTMENT PROPERTY

		(₹ crore)
Particulars		Amount
Gross Carrying Value		
As at 1 st April 2023		16.87
As at 31 st March 2024		16.87
As at 31 st March 2025		16.87
Accumulated Depreciation		
As at 1 st April 2023		2.50
For the Year		0.43
As at 31 st March 2024		2.93
For the Year		0.44
As at 31 st March 2025		3.37
Net Carrying Value as at 31 st March 2024		13.94
Net Carrying Value as at 31 st March 2025		13.50

The Company has carried out the valuation activity through a Registered Valuer in terms of the Companies Act, 2013, to assess fair value of its Investment Property. As per report provided by the valuer, the fair value is ₹ 20.45 crore as on 31st March 2025 (31st March 2024 ₹ 19.02 crore).

The fair value of Investment Property has been derived using the Direct Comparison Method based on recent market prices, without any significant adjustments being made in observable data. Accordingly, fair value estimates for Investment Property is classified as Level 3.

The Company has no restrictions on the realisability of its Investment Property, and has no contractual obligations to purchase, construct or develop Investment Property.

Information regarding Income and Expenditure of Investment Property:

		(₹ crore)
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Rental Income Derived from Investment Property	0.58	0.53
Direct Operating Expenses (including Repairs and Maintenance) associated with Rental Income	(0.06)	(0.06)
Profit arising from Investment Property before Depreciation and Indirect Expenses	0.52	0.47
Depreciation for the Year	(0.44)	(0.43)
Profit/(Loss) arising from Investment Property before Indirect Expenses	0.08	0.04

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 13 | PROPERTY, PLANT AND EQUIPMENT

(₹ crore)							
Particulars	Freehold Buildings	Leasehold Improvements	Plant and Equipments	Office Equipments	Furniture and Fixtures	Vehicles	TOTAL
Gross Carrying Value							
As at 1 st April 2023	0.21	21.43	34.84	10.25	5.68	24.61	97.02
Additions	-	16.79	33.02	4.38	4.78	15.32	74.29
Disposals	-	0.27	2.27	1.69	0.17	5.03	9.43
As at 31 st March 2024	0.21	37.95	65.59	12.94	10.29	34.90	161.88
Additions	-	10.78	23.05	4.48	2.95	46.74	88.00
Disposals	-	0.90	8.82	0.92	0.12	8.43	19.19
As at 31 st March 2025	0.21	47.83	79.82	16.50	13.12	73.21	230.69
Accumulated Depreciation							
As at 1 st April 2023	0.03	8.26	13.40	5.55	3.12	10.19	40.55
For the Year	-	8.96	12.93	2.48	2.91	6.41	33.69
Disposals	-	0.25	2.25	1.67	0.17	4.22	8.56
As at 31 st March 2024	0.03	16.97	24.08	6.36	5.86	12.38	65.68
For the Year	-	12.87	17.61	3.15	2.51	12.53	48.67
Disposals	-	0.81	8.65	0.89	0.06	4.02	14.43
As at 31 st March 2025	0.03	29.03	33.04	8.62	8.31	20.89	99.92
Net Carrying Value as at 31 st March 2024	0.18	20.98	41.51	6.58	4.43	22.52	96.20
Net Carrying Value as at 31 st March 2025	0.18	18.80	46.78	7.88	4.81	52.32	130.77

Note: Redeemable Non-Convertible Debentures are secured by charge on immovable property of the Company.

NOTE: 14 | INTANGIBLE ASSETS UNDER DEVELOPMENT (IAUD)

(₹ crore)	
Particulars	Amount
As at 1 st April 2023	8.90
Additions	7.98
Disposals	-
Transferred to Other Intangible Assets	6.09
As at 31 st March 2024	10.79
Additions	14.30
Disposals	-
Transferred to Other Intangible Assets	9.95
As at 31 st March 2025	15.14

Ageing Schedule of Intangible Assets Under Development is as follows:

As at 31st March 2025

(₹ crore)					
Particulars	Amount in IAUD for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Projects in Progress	14.30	0.02	0.82	-	15.14



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

As at 31st March 2024

(₹ crore)

Particulars	Amount in IAUD for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Projects in Progress	8.15	2.64	-	-	10.79

The Company does not have any project temporarily suspended whose completion is overdue or has exceeded its cost compared to its original plan.

NOTE: 15 | GOODWILL

Goodwill has arisen upon the scheme of amalgamation of Aditya Birla Finance Limited with the Company, and it is tested for impairment based on an indicator or annually and provides for impairment, if any.

(₹ crore)

Particulars	Amount
As at 1 st April 2023	64.46
Impairment of Goodwill	-
As at 31 st March 2024	64.46
Impairment of Goodwill	-
As at 31 st March 2025	64.46

NOTE: 16 | OTHER INTANGIBLE ASSETS

(₹ crore)

Particulars	Exclusive Images	Computer Software	TOTAL
Gross Carrying Value			
As at 1 st April 2023	4.94	223.69	228.63
Additions	-	22.03	22.03
Disposals	-	-	-
As at 31 st March 2024	4.94	245.72	250.66
Additions	-	37.55	37.55
Disposals	-	1.02	1.02
As at 31 st March 2025	4.94	282.25	287.19
Accumulated Amortisation			
As at 1 st April 2023	4.94	161.21	166.15
For the Year	-	39.95	39.95
Disposals	-	-	-
As at 31 st March 2024	4.94	201.16	206.10
For the Year	-	27.87	27.87
Disposals	-	1.02	1.02
As at 31 st March 2025	4.94	228.01	232.95
Net Carrying Value as at 31 st March 2024	-	44.56	44.56
Net Carrying Value as at 31 st March 2025	-	54.24	54.24

Note: All intangible assets are other than internally generated.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 17 | OTHER NON-FINANCIAL ASSETS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Capital Advances	3.69	25.54
Goods and Services Tax, and Service Tax Receivables	25.21	36.31
Prepaid Expenses	68.33	44.25
Gratuity Assets Receivables (Refer Note No. 41)	49.24	42.26
Others	43.61	75.84
Total	190.08	224.20

NOTE: 18 | TRADE PAYABLES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	44.91	3.65
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	384.90	573.92
Total	429.81	577.57

Note:

This information, as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006, has been determined to the extent such parties have been identified on the basis of information available with the Company.

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year;	44.91	3.65
The amount of interest paid by the Company in terms of Section 16 of MSMED Act, 2006, along with the amounts of the payment made to the suppliers beyond the appointed day during the year;	-	-
Amounts of the payment made to the suppliers beyond the appointed day during the year; the amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act, 2006;	-	-
The amount of interest accrued and remaining unpaid at the end of each accounting year;	-	-
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under Section 23 of the MSMED Act, 2006.	-	-

Following is the Ageing Schedule of Trade Payables is as follows:

As at 31st March 2025

(₹ crore)							
Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment				Total
			Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Dues - MSME	-	-	44.67	0.01	0.18	0.05	44.91
(ii) Undisputed Dues - Others	260.86	-	123.63	0.12	0.25	0.04	384.90
(iii) Disputed Dues - MSME	-	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-	-
Total	260.86	-	168.30	0.13	0.43	0.09	429.81



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Following is the Ageing Schedule of Trade Payables is as follows:

As at 31st March 2024

(₹ crore)

Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment				Total
			Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Dues - MSME	-	-	3.29	0.31	0.05	-	3.65
(ii) Undisputed Dues - Others	490.88	-	81.86	0.64	0.06	0.48	573.92
(iii) Disputed Dues - MSME	-	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-	-
Total	490.88	-	85.15	0.95	0.11	0.48	577.57

Notes:

1. Date of transaction considered as due date of payment.
2. The disclosures regarding micro and small enterprises have been determined to the extent such parties have been identified on the basis of information available with the Company and relied upon by the auditors.

NOTE: 19 DEBT SECURITIES

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	At Amortised Cost	At Fair Value through Profit or Loss Account	Designated at Fair Value through Profit or Loss Account	Total	At Amortised Cost	At Fair Value through Profit or Loss Account	Designated at Fair Value through Profit or Loss Account	Total
Secured								
Redeemable Non-Convertible Debentures	29,316.82	-	182.74	29,499.56	20,099.32	-	497.87	20,597.19
Unsecured								
Redeemable Non-Convertible Debentures	263.77	-	-	263.77	212.45	-	-	212.45
Commercial Papers	7,302.40	-	-	7,302.40	9,717.46	-	-	9,717.46
Total	36,882.99	-	182.74	37,065.73	30,029.23	-	497.87	30,527.10
Debt Securities in India	36,882.99	-	182.74	37,065.73	30,029.23	-	497.87	30,527.10
Debt Securities Outside India	-	-	-	-	-	-	-	-
Total	36,882.99	-	182.74	37,065.73	30,029.23	-	497.87	30,527.10

Note: Redeemable Non-Convertible Debentures are secured by way of mortgage on the immovable property and/or first pari-passu charge by hypothecation of book debts/loan receivables of the Company as stated in the respective Information Memorandum/Key Information Document.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Note 19(a): Redeemable Non-Convertible Debentures (Secured) as at 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
PRINCIPAL PROTECTED (10-YEAR G-SEC PRICE LINKED) SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES PPMLD E3 FY 2022-23. DATE OF MATURITY 09/04/2025	10,00,000	26 th August 2022	122.75	Coupon linked to performance of Underlying/ Reference Index Scenario If performance of underlying on final fixing date Coupon 1 Greater than 50% p.a. of Digital Level 7.2941% p.a. (7.3100% p.a. XIRR (Annualised yield)) 2 Less than or equal to 50% p.a. of Digital Level 0 % p.a.	9 th April 2025	Redeemable at par at the end of 957 days from the date of allotment
7.69% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD A3 FY 2020-21. DATE OF MATURITY 25/04/2025	10,00,000	28 th April 2020	26.77	7.69% p.a.	25 th April 2025	Redeemable at par at the end of 1,823 days from the date of allotment
7.60% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES C1 FY2022-23. DATE OF MATURITY 06/06/2025	10,00,000	8 th June 2022	116.72	7.60% p.a.	6 th June 2025	Redeemable at par at the end of 1,094 days from the date of allotment
7.60% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE I ABFL NCD SERIES C1 FY2022-23. DATE OF MATURITY 06/06/2025	10,00,000	14 th June 2022	265.26	7.60% p.a.	6 th June 2025	Redeemable at par at the end of 1,088 days from the date of allotment
7.60% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE II ABFL NCD SERIES C1 FY2022-23. DATE OF MATURITY 06/06/2025	10,00,000	1 st July 2022	265.26	7.60% p.a.	6 th June 2025	Redeemable at par at the end of 1,071 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	26 th June 2018	54.54	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 2,557 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	12 th July 2022	320.80	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 1,080 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	28 th September 2022	26.73	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 1,002 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	29 th November 2022	26.73	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 940 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (IV) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	9 th February 2023	32.08	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 868 days from the date of allotment
Zero Coupon 7.80% XIRR SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES D1. DATE OF MATURITY 11/07/2025	10,00,000	12 th July 2022	398.67	7.80% p.a. on XIRR basis	11 th July 2025	Redeemable at par at the end of 1,095 days from the date of allotment
6.40% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES J2 FY 2021-22. DATE OF MATURITY 22/07/2025	10,00,000	21 st January 2022	354.28	6.40% p.a.	22 nd July 2025	Redeemable at par at the end of 1,278 days from the date of allotment
7.50% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES E1 FY 2022-23. DATE OF MATURITY 18/08/2025	10,00,000	18 th August 2022	418.22	7.50% p.a.	18 th August 2025	Redeemable at par at the end of 1,096 days from the date of allotment
7.50% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES E1 FY 2022-23. DATE OF MATURITY 18/08/2025	10,00,000	19 th September 2022	486.18	7.50% p.a.	18 th August 2025	Redeemable at par at the end of 1,064 days from the date of allotment
7.90% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES G1 FY 2022-23. DATE OF MATURITY 19/09/2025	10,00,000	14 th October 2022	528.23	7.90% p.a.	19 th September 2025	Redeemable at par at the end of 1,071 days from the date of allotment
8.77% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD Q1 FY 2015-16. DATE OF MATURITY 17/10/2025	10,00,000	19 th October 2015	15.58	8.77% p.a.	17 th October 2025	Redeemable at par at the end of 3,651 days from the date of allotment
8.71% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD S1 FY 2015-16. DATE OF MATURITY 31/10/2025	5,00,000	3 rd November 2015	253.29	8.71% p.a.	31 st October 2025	Redeemable at par at the end of 3,650 days from the date of allotment
6.25% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I1 FY 2020-21. DATE OF MATURITY 23/12/2025	10,00,000	23 rd December 2020	76.23	6.25% p.a.	23 rd December 2025	Redeemable at par at the end of 1,826 days from the date of allotment
7.93% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H4 FY 2022-23. DATE OF MATURITY 15/01/2026	10,00,000	29 th November 2022	312.94	7.93% p.a.	15 th January 2026	Redeemable at par at the end of 1,143 days from the date of allotment
7.88% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES I3 FY 2022-23. DATE OF MATURITY 12/02/2026	10,00,000	30 th December 2022	407.51	7.88% p.a.	12 th February 2026	Redeemable at par at the end of 1,140 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.88% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES I3 FY 2022-23. DATE OF MATURITY 12/02/2026	10,00,000	2 nd February 2023	152.82	7.88% p.a.	12 th February 2026	Redeemable at par at the end of 1,106 days from the date of allotment
7.88% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES I3 FY 2022-23. DATE OF MATURITY 12/02/2026	10,00,000	2 nd February 2023	154.55	7.88% p.a.	12 th February 2026	Redeemable at par at the end of 1,106 days from the date of allotment
8.85% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD W3 FY 2015-16. DATE OF MATURITY 23/02/2026	10,00,000	23 rd February 2016	10.08	8.85% p.a.	23 rd February 2026	Redeemable at par at the end of 3,653 days from the date of allotment
8.90% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD X1 FY 2015-16. DATE OF MATURITY 06/03/2026	10,00,000	9 th March 2016	10.05	8.90% p.a.	6 th March 2026	Redeemable at par at the end of 3,649 days from the date of allotment
7.95% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H2 FY 2022-23. DATE OF MATURITY 28/03/2026	10,00,000	18 th November 2022	614.12	7.95% p.a.	18 th March 2026	Redeemable at par at the end of 1,216 days from the date of allotment
8.90% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD Z3 FY 2015-16. DATE OF MATURITY 20/03/2026	10,00,000	21 st March 2016	5.01	8.90% p.a.	20 th March 2026	Redeemable at par at the end of 3,651 days from the date of allotment
6.55% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES D1. DATE OF MATURITY 24/07/2026	10,00,000	26 th July 2021	517.22	6.55% p.a.	24 th July 2026	Redeemable at par at the end of 1,824 days from the date of allotment
6.55% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) SERIES D1 FY 2021-22. DATE OF MATURITY 24/07/2026	10,00,000	27 th July 2023	232.75	6.55% p.a.	24 th July 2026	Redeemable at par at the end of 1,093 days from the date of allotment
6.55% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) SERIES D1 FY 2021-22. DATE OF MATURITY 24/07/2026	10,00,000	3 rd September 2024	310.33	6.55% p.a.	24 th July 2026	Redeemable at par at the end of 689 days from the date of allotment
6.55% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) SERIES D1 FY 2021-22. DATE OF MATURITY 24/07/2026	10,00,000	27 th September 2024	77.58	6.55% p.a.	24 th July 2026	Redeemable at par at the end of 665 days from the date of allotment
8.30% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES L2 FY 2022-23. DATE OF MATURITY 16/09/2026	1,00,000	21 st March 2023	210.73	8.30% p.a.	16 th September 2026	Redeemable at par at the end of 1,275 days from the date of allotment
8.30% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES L2 FY 2022-23. DATE OF MATURITY 16/09/2026	1,00,000	5 th July 2024	215.74	8.30% p.a.	16 th September 2026	Redeemable at par at the end of 803 days from the date of allotment



Notes forming part of the Standalone Financial Statements

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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
8.30% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) ABFL NCD SERIES L2 FY 2022-23. DATE OF MATURITY 16/09/2026	1,00,000	21 st August 2024	90.31	8.30% p.a.	16 th September 2026	Redeemable at par at the end of 756 days from the date of allotment
6.45% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES G2. DATE OF MATURITY 01/10/2026	10,00,000	4 th October 2021	116.73	6.45% p.a.	1 st October 2026	Redeemable at par at the end of 1,823 days from the date of allotment
6.45% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) SERIES G2. DATE OF MATURITY 01/10/2026	10,00,000	22 nd November 2024	167.48	6.45% p.a.	1 st October 2026	Redeemable at par at the end of 678 days from the date of allotment
6.45% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) SERIES G2. DATE OF MATURITY 01/10/2026	10,00,000	10 th December 2024	243.61	6.45% p.a.	1 st October 2026	Redeemable at par at the end of 660 days from the date of allotment
8.00% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES I. DATE OF MATURITY 09/10/2026	1,000	9 th October 2023	212.66	8.00% p.a.	9 th October 2026	Redeemable at par at the end of 1,096 days from the date of allotment
SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES II. DATE OF MATURITY 09/10/2026	1,000	9 th October 2023	12.00	7.9924% p.a. on XIRR basis	9 th October 2026	Redeemable at par at the end of 1,096 days from the date of allotment
FBIL 6M OIS + 1.69% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES K3 FY 2023-24. DATE OF MATURITY 26/02/2027	1,00,000	29 th February 2024	201.36	8.01% p.a.	26 th February 2027	Redeemable at par at the end of 1,093 days from the date of allotment
FBIL 6M OIS + 1.69% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES K3 FY 2023-24. DATE OF MATURITY 26/02/2027	1,00,000	28 th June 2024	100.68	8.01% p.a.	26 th February 2027	Redeemable at par at the end of 973 days from the date of allotment
FBIL 6M OIS + 1.69% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) ABFL NCD SERIES K3 FY 2023-24. DATE OF MATURITY 26/02/2027	1,00,000	31 st July 2024	151.02	8.01% p.a.	26 th February 2027	Redeemable at par at the end of 940 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	18 th March 2024	1,191.50	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,157 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	28 th March 2024	85.32	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,147 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	30 th April 2024	230.87	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,114 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	16 th May 2024	428.62	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,098 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (IV) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	6 th June 2024	211.02	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,077 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (V) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	27 th September 2024	80.30	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 964 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (VI) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	21 st October 2024	25.09	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 940 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (VII) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	22 nd November 2024	30.11	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 908 days from the date of allotment
8.33% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (VIII) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	30 th January 2025	80.30	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 839 days from the date of allotment
Zero Coupon 8% XIRR SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C1 FY 2017-18. DATE OF MATURITY 11/06/2027	10,00,000	13 th June 2017	9.09	8.00% p.a. on XIRR basis	11 th June 2027	Redeemable at par at the end of 3,650 days from the date of allotment
Zero Coupon 8.35% XIRR SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE I ABFL NCD SERIES C1 FY 2017-18. DATE OF MATURITY 11/06/2027	10,00,000	11 th March 2024	90.89	8.35% p.a. on XIRR basis	11 th June 2027	Redeemable at par at the end of 1,187 days from the date of allotment
Zero Coupon 7.95% XIRR SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE II ABFL NCD SERIES C1 FY 2017-18. DATE OF MATURITY 11/06/2027	10,00,000	10 th October 2024	110.89	7.95% p.a. on XIRR basis	11 th June 2027	Redeemable at par at the end of 974 days from the date of allotment
7.95% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES I1 FY 2022-23. DATE OF MATURITY 03/12/2027	10,00,000	5 th December 2022	51.23	7.95% p.a.	3 rd December 2027	Redeemable at par at the end of 1,824 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.92% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES I2 FY 2022-23. DATE OF MATURITY 27/12/2027	10,00,000	27 th December 2022	417.88	7.92% p.a.	27 th December 2027	Redeemable at par at the end of 1,826 days from the date of allotment
7.92% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES FURTHER ISSUANCE I SERIES ABFL NCD I2 FY 2022-23. DATE OF MATURITY 27/12/2027	10,00,000	18 th March 2025	101.92	7.92% p.a.	27 th December 2027	Redeemable at par at the end of 1,014 days from the date of allotment
8.12% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES L1 FY 2022-23. DATE OF MATURITY 06/03/2028	1,00,000	6 th March 2023	524.86	8.12% p.a.	6 th March 2028	Redeemable at par at the end of 1,827 days from the date of allotment
8.12% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES L1 FY 2022-23. DATE OF MATURITY 06/03/2028	1,00,000	21 st March 2023	75.77	8.12% p.a.	6 th March 2028	Redeemable at par at the end of 1,812 days from the date of allotment
8.01% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES B1 FY 2023-24. DATE OF MATURITY 02/05/2028	1,00,000	2 nd May 2023	1,072.58	8.01% p.a.	2 nd May 2028	Redeemable at par at the end of 1,827 days from the date of allotment
7.90% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES C1 FY 2023-24. DATE OF MATURITY 08/06/2028	1,00,000	8 th June 2023	347.85	7.90% p.a.	8 th June 2028	Redeemable at par at the end of 1,827 days from the date of allotment
7.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE I SERIES ABFL NCD C1 FY 2023-24. DATE OF MATURITY 8/06/2028	1,00,000	18 th March 2025	1,044.60	7.90% p.a.	8 th June 2028	Redeemable at par at the end of 1,178 days from the date of allotment
7.97% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES D1 FY 2023-24. DATE OF MATURITY 13/07/2028	1,00,000	13 th July 2023	369.47	7.97% p.a.	13 th July 2028	Redeemable at par at the end of 1,827 days from the date of allotment
7.97% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES D1 FY 2023-24. DATE OF MATURITY 13/07/2028	1,00,000	27 th July 2023	617.54	7.97% p.a.	13 th July 2028	Redeemable at par at the end of 1,813 days from the date of allotment
7.97% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE II SERIES ABFL NCD D1 FY 2023-24. DATE OF MATURITY 13/07/2028	1,00,000	3 rd March 2025	738.94	7.97% p.a.	13 th July 2028	Redeemable at par at the end of 1,228 days from the date of allotment
7.9413% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FRESH ISSUANCE ABFL NCD SERIES. L1 FY 2024-25. DATE OF MATURITY 07/08/2028	1,00,000	7 th March 2025	341.51	7.9413% p.a.	7 th August 2028	Redeemable at par at the end of 1,249 days from the date of allotment
8.05% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES III. DATE OF MATURITY 09/10/2028	1,000	9 th October 2023	242.03	8.05% p.a.	9 th October 2028	Redeemable at par at the end of 1,827 days from the date of allotment

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for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES IV. DATE OF MATURITY 09/10/2028	1,000	9 th October 2023	12.08	8.0408% p.a. on XIRR basis	9 th October 2028	Redeemable at par at the end of 1,827 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	21 st December 2018	15.65	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,653 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	27 th December 2018	72.01	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,647 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	12 th February 2019	40.18	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,600 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	29 th March 2019	156.55	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,555 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE IV SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	8 th September 2022	26.09	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 2,296 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE V SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	30 th January 2025	140.89	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 1,421 days from the date of allotment
8.16% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES K1 FY 2023-24. DATE OF MATURITY 14/02/2029	1,00,000	14 th February 2024	176.56	8.16% p.a.	14 th February 2029	Redeemable at par at the end of 1,827 days from the date of allotment
8.16% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES K1 FY 2023-24. DATE OF MATURITY 14/02/2029	1,00,000	30 th April 2024	211.87	8.16% p.a.	14 th February 2029	Redeemable at par at the end of 1,751 days from the date of allotment
8.16% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) ABFL NCD SERIES K1 FY 2023-24. DATE OF MATURITY 14/02/2029	1,00,000	24 th May 2024	146.29	8.16% p.a.	14 th February 2029	Redeemable at par at the end of 1,727 days from the date of allotment
8.16% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) ABFL NCD SERIES K1 FY 2023-24. DATE OF MATURITY 14/02/2029	1,00,000	31 st July 2024	448.96	8.16% p.a.	14 th February 2029	Redeemable at par at the end of 1,659 days from the date of allotment



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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
8.0163% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FRESH ISSUANCE SERIES ABFL NCD L2 FY 2024-25. DATE OF MATURITY 18/05/2029	1,00,000	18 th March 2025	611.24	8.0163% p.a.	18 th May 2029	Redeemable at par at the end of 1,522 days from the date of allotment
8.70% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD D1 FY 2019-20. DATE OF MATURITY 04/07/2029	10,00,000	4 th July 2019	31.05	8.70% p.a.	4 th July 2029	Redeemable at par at the end of 3,653 days from the date of allotment
8.10% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES F1 FY 2024-25. DATE OF MATURITY 07/09/2034	1,00,000	9 th September 2024	481.29	8.10% p.a.	7 th September 2029	Redeemable at par at the end of 1,824 days from the date of allotment
8.10% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES F1 FY 2024-25. DATE OF MATURITY 07/09/2029	1,00,000	21 st October 2024	267.85	8.10% p.a.	7 th September 2029	Redeemable at par at the end of 1,782 days from the date of allotment
8.0208% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FRESH ISSUANCE SERIES ABFL NCD L3 FY 2024-25. DATE OF MATURITY 18/02/2030	1,00,000	18 th March 2025	2,124.07	8.0208% p.a.	18 th February 2030	Redeemable at par at the end of 1,798 days from the date of allotment
7.24% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD K1 FY 2020-21. DATE OF MATURITY 18/02/2031	10,00,000	18 th February 2021	25.18	7.24% p.a.	18 th February 2031	Redeemable at par at the end of 3,652 days from the date of allotment
7.10% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES G1. DATE OF MATURITY 03/10/2031	10,00,000	4 th October 2021	51.65	7.10% p.a.	3 rd October 2031	Redeemable at par at the end of 3,651 days from the date of allotment
8.12% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	18 th November 2022	206.28	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,653 days from the date of allotment
8.12% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	21 st December 2022	412.56	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,620 days from the date of allotment
8.12% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	9 th February 2023	232.06	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,570 days from the date of allotment
8.12% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	15 th March 2023	103.14	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,536 days from the date of allotment

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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.80% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES V. DATE OF MATURITY 09/10/2033	1,000	9 th October 2023	14.54	7.80% p.a.	9 th October 2033	Redeemable at par at the end of 3,653 days from the date of allotment
8.10% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES VI. DATE OF MATURITY 09/10/2033	1,000	9 th October 2023	1,570.50	8.10% p.a.	9 th October 2033	Redeemable at par at the end of 3,653 days from the date of allotment
8.0343% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES E1. FY 2024-25. DATE OF MATURITY 08/08/2034	1,00,000	9 th August 2024	104.96	8.0343% p.a.	8 th August 2034	Redeemable at par at the end of 3,651 days from the date of allotment
7.91% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES G1 FY 2024-25. DATE OF MATURITY 09/10/2034	1,00,000	10 th October 2024	1,554.10	7.91% p.a.	9 th October 2034	Redeemable at par at the end of 3,651 days from the date of allotment
8.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD J1 FY 2019-20. DATE OF MATURITY 18/01/2030	10,00,000	20 th January 2020	1,015.24	8.15% p.a.	1) 25% at the end of 7 th Year (Wednesday, 20 th January 2027), 2) 25% at the end of 8 th Year (Thursday, 20 th January 2028), 3) 25% at the end of 9 th Year (Friday, 19 th January 2029), and 4) 25% at the end of 10 th Year (Friday, 18 th January 2030)	Redeemable in 4 equal annual installments at the end of 2,557 days, 2,922 days, 3,287 days and 3,651 days, respectively, from the date of allotment
7.26% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES B2. DATE OF MATURITY 30/05/2031	10,00,000	31 st May 2021	795.06	7.26% p.a.	1) 25% at the end of 7 th Year (Wednesday, 31 st May 2028), 2) 25% at the end of 8 th Year (Thursday, 31 st May 2029), 3) 25% at the end of 9 th Year (Friday, 31 st May 2030), and 4) 25% at the end of 10 th Year (Friday, 30 th May 2031)	Redeemable in 4 equal annual installments at the end of 2,557 days, 2,922 days, 3,287 days and 3,651 days, respectively, from the date of allotment
9% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD B2 FY 2019-20. DATE OF MATURITY 18/05/2029	10,00,000	20 th May 2019	1,615.88	9.00% p.a.	50% - 19 th May 2028 50% - 18 th May 2029	Redeemable in 2 equal annual installments at the end of 3,287 days and 3,651 days, respectively, from the date of allotment
Total			29,499.56			



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Note 19(b): Redeemable Non-Convertible Debentures (Unsecured) as on 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.57% UNSECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE PARTLY PAID DEBENTURES. SERIES ABFL NCD 'EP1' FY 2020-21. DATE OF MATURITY 03/08/2035	7,20,000.00	6 th August 2020	263.77	7.57%	3 rd August 2035	Redeemable at par at the end of 5,475 days from the date of allotment

Note 19(a): Redeemable Non-Convertible Debentures (Secured) as at 31st March 2024

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
PRINCIPAL PROTECTED (10 YEAR G-SEC PRICE LINKED) SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES PPMLD B1 FY 2022-23 – MAY 04, 2022. DATE OF MATURITY 03/05/2024	10,00,000	4 th May 2022	50.41	6.00% p.a. on XIRR	3 rd May 2024	Redeemable at par at the end of 730 days from the date of allotment
8.65% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C1 FY 2019-2020. DATE OF MATURITY 12/06/2024	10,00,000	24 th July 2019	105.56	8.65% p.a.	12 th June 2024	Redeemable at par at the end of 1,785 days from the date of allotment
8.65% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C1 FY 2019-2020. DATE OF MATURITY 12/06/2024	10,00,000	28 th June 2019	119.36	8.65% p.a.	12 th June 2024	Redeemable at par at the end of 1,811 days from the date of allotment
8.65% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C1 FY 2019-2020. DATE OF MATURITY 12/06/2024	10,00,000	24 th June 2019	211.77	8.65% p.a.	12 th June 2024	Redeemable at par at the end of 1,815 days from the date of allotment
8.65% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C1 FY 2019-2020. DATE OF MATURITY 12/06/2024	10,00,000	12 th June 2019	185.03	8.65% p.a.	12 th June 2024	Redeemable at par at the end of 1,827 days from the date of allotment
ZERO COUPON SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES C2. DATE OF MATURITY 14/06/2024	10,00,000	17 th June 2021	87.65	5.75% p.a. on XIRR	14 th June 2024	Redeemable at par at the end of 1,093 days from the date of allotment

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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
PRINCIPAL PROTECTED (10-YEAR G-SEC PRICE LINKED) SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES PPMLD C4 FY 2022-23 – 28 TH JUNE 2022. DATE OF MATURITY 27/06/2024	10,00,000	28 th June 2022	28.31	Coupon linked to performance of Underlying/ Reference Index Scenario, If performance of underlying on final fixing date Coupon 1. Greater than 50% of Digital Level 7.34% p.a. (7.33% XIRR (Annualised yield)) 2. Less than or equal to 50% of Digital Level 0%	27 th June 2024	Redeemable at par at the end of 730 days from the date of allotment
5.8500% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES E1. DATE OF MATURITY 02/08/2024	10,00,000	5 th August 2021	259.44	5.85% p.a.	2 nd August 2024	Redeemable at par at the end of 1,093 days from the date of allotment
ZERO COUPON SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES E2 FY 2022-23. DATE OF MATURITY 23/08/2024	10,00,000	24 th August 2022	152.16	7.26% p.a. on XIRR basis	23 rd August 2024	Redeemable at par at the end of 730 days from the date of allotment
8.71% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD S1 FY 2015-16. DATE OF MATURITY 31/10/2025	10,00,000	3 rd November 2015	506.77	8.71% p.a.	50% on 1 st November 2024 and 50% on 31 st October 2025	Redeemable at par at the end of 3,286 days from the date of allotment
ZERO COUPON SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H1 FY 2022-23. DATE OF MATURITY 28/11/2024	10,00,000	18 th November 2022	55.48	7.92% p.a. on XIRR basis	28 th November 2024	Redeemable at par at the end of 741 days from the date of allotment
3M TBILL LINKED SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES 'J1' FY 2021-22. DATE OF MATURITY 21/01/2025	10,00,000	21 st January 2022	507.95	8.60% p.a. (Floating Coupon with Quarterly Reset, Payable Annually)	21 st January 2025	Redeemable at par at the end of 1,096 days from the date of allotment
PRINCIPAL PROTECTED (10-YEAR G-SEC PRICE LINKED) SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES PPMLD E3 FY 2022-23. DATE OF MATURITY 09/04/2025	10,00,000	26 th August 2022	114.37	Coupon linked to performance of Underlying/ Reference Index Scenario, If performance of underlying on final fixing date Coupon 1. Greater than 50% of Digital Level 7.2941% p.a. (7.31% XIRR (Annualised yield)) 2. Less than or equal to 50% of Digital Level 0%	9 th April 2025	Redeemable at par at the end of 957 days from the date of allotment



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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.69% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD A3 FY 2020-21. DATE OF MATURITY 25/04/2025	10,00,000	28 th April 2020	26.76	7.69% p.a.	25 th April 2025	Redeemable at par at the end of 1,823 days from the date of allotment
7.60% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE II ABFL NCD SERIES C1 FY 2022-23. DATE OF MATURITY 06/06/2025	10,00,000	1 st July 2022	265.04	7.60% p.a.	6 th June 2025	Redeemable at par at the end of 1,071 days from the date of allotment
7.60% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE I ABFL NCD SERIES C1 FY 2022-23. DATE OF MATURITY 06/06/2025	10,00,000	14 th June 2022	265.04	7.60% p.a.	6 th June 2025	Redeemable at par at the end of 1,088 days from the date of allotment
7.60% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES C1 FY 2022-23. DATE OF MATURITY 06/06/2025	10,00,000	8 th June 2022	116.62	7.60% p.a.	6 th June 2025	Redeemable at par at the end of 1,094 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (IV) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	9 th February 2023	32.34	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 868 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	29 th November 2022	26.95	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 940 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	28 th September 2022	26.95	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 1,002 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	12 th July 2022	323.40	8.90% p.a.	26 th June 2025	Redeemable at par at the end of 1,080 days from the date of allotment
8.90% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C4 FY 2018-19. DATE OF MATURITY 26/06/2025	10,00,000	26 th June 2018	54.98	8.90 % p.a.	26 th June 2025	Redeemable at par at the end of 2,557 days from the date of allotment
ZERO COUPON SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES D1. DATE OF MATURITY 11/07/2025	10,00,000	12 th July 2022	369.77	7.80% p.a. on XIRR basis	11 th July 2025	Redeemable at par at the end of 1,095 days from the date of allotment
6.4000% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES J2. DATE OF MATURITY 22/07/2025	10,00,000	21 st January 2022	354.22	6.40% p.a.	22 nd July 2025	Redeemable at par at the end of 1,278 days from the date of allotment

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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.5000% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES E1 FY 2022-23. DATE OF MATURITY 18/08/2025	10,00,000	19 th September 2022	486.13	7.50% p.a.	18 th August 2025	Redeemable at par at the end of 1,064 days from the date of allotment
7.5000% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES E1 FY 2022-23. DATE OF MATURITY 18/08/2025	10,00,000	18 th August 2022	418.17	7.50% p.a.	18 th August 2025	Redeemable at par at the end of 1,096 days from the date of allotment
7.9000% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES G1 FY 2022-23. DATE OF MATURITY 19/09/2025	10,00,000	14 th October 2022	528.17	7.90% p.a.	19 th September 2025	Redeemable at par at the end of 1,071 days from the date of allotment
8.77% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD Q1 FY 2015-16. DATE OF MATURITY 17/10/2025	10,00,000	19 th October 2015	15.57	8.77% p.a.	17 th October 2025	Redeemable at par at the end of 3,651 days from the date of allotment
6.2500% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD ₹ 1 FY 2020-21. DATE OF MATURITY 23/12/2025	10,00,000	23 rd December 2020	76.22	6.25% p.a.	23 rd December 2025	Redeemable at par at the end of 1,826 days from the date of allotment
7.9300% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H4 FY 2022-23. DATE OF MATURITY 15/01/2026	10,00,000	29 th November 2022	312.89	7.93% p.a.	15 th January 2026	Redeemable at par at the end of 1,143 days from the date of allotment
7.8800% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I)ABFL NCD SERIES I3 FY 2022-23. DATE OF MATURITY 12/02/2026	10,00,000	2 nd February 2023	152.72	7.88% p.a.	12 th February 2026	Redeemable at par at the end of 1,106 days from the date of allotment
7.8800% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I)ABFL NCD SERIES I3 FY 2022-23. DATE OF MATURITY 12/02/2026	10,00,000	2 nd February 2023	154.45	7.88% p.a.	12 th February 2026	Redeemable at par at the end of 1,106 days from the date of allotment
7.8800% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES I3 FY 2022-23. DATE OF MATURITY 12/02/2026	10,00,000	30 th December 2022	407.25	7.88% p.a.	12 th February 2026	Redeemable at par at the end of 1,140 days from the date of allotment
8.85% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD W3 FY 2015-16. DATE OF MATURITY 23/02/2026	10,00,000	23 rd February 2016	10.08	8.85% p.a.	23 rd February 2026	Redeemable at par at the end of 3,653 days from the date of allotment
8.90% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD X1 FY 2015-16. DATE OF MATURITY 06/03/2026	10,00,000	9 th March 2016	10.05	8.90% p.a.	6 th March 2026	Redeemable at par at the end of 3,649 days from the date of allotment
7.9500% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H2 FY 2022-23. DATE OF MATURITY 28/03/2026	10,00,000	18 th November 2022	613.97	7.95% p.a.	18 th March 2026	Redeemable at par at the end of 1,216 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
8.90% SECURED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD Z3 FY 2015-16. DATE OF MATURITY 20/03/2026	10,00,000	21 st March 2016	5.01	8.90% p.a.	20 th March 2026	Redeemable at par at the end of 3,651 days from the date of allotment
6.5500% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES D1. DATE OF MATURITY 24/07/2026	10,00,000	26 th July 2021	515.73	6.55% p.a.	24 th July 2026	Redeemable at par at the end of 1,824 days from the date of allotment
6.5500% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) SERIES D1 FY 2021-22. DATE OF MATURITY 24/07/2026	10,00,000	27 th July 2023	232.08	6.55% p.a.	24 th July 2026	Redeemable at par at the end of 1,093 days from the date of allotment
8.3000% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES L2 FY 2022-23. DATE OF MATURITY 16/09/2026	1,00,000	21 st March 2023	210.47	8.30% p.a.	16 th September 2026	Redeemable at par at the end of 1,275 days from the date of allotment
6.4500% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES G2. DATE OF MATURITY 01/10/2026	10,00,000	4 th October 2021	118.56	6.45% p.a.	1 st October 2026	Redeemable at par at the end of 1,823 days from the date of allotment
8% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES I. DATE OF MATURITY 09/10/2026	1,000	9 th October 2023	212.57	8.00% p.a.	9 th October 2026	Redeemable at par at the end of 1,097 days from the date of allotment
SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES II. DATE OF MATURITY 09/10/2026	1,000	9 th October 2023	11.11	7.9924% p.a. on XIRR	9 th October 2026	Redeemable at par at the end of 1,097 days from the date of allotment
8.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD J1 FY 2019-20. DATE OF MATURITY 18/01/2030	10,00,000	20 th January 2020	1,015.29	8.15% p.a.	1) 25% at the end of 7 th Year (Wednesday, 20 th January 2027), 2) 25% at the end of 8 th Year (Thursday, 20 th January 2028), 3) 25% at the end of 9 th Year (Friday, 19 th January 2029), and 4) 25% at the end of 10 th Year (Friday, 18 th January 2030)	Redeemable at par at the end of 2,557 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
6M OIS LINKED SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES 'K3' FY 2023-24. DATE OF MATURITY 26/02/2027	1,00,000	29 th February 2024	201.33	8.46% p.a. (Floating Coupon with Semi-annually Reset, payable Semi-annually)	26 th February 2027	Redeemable at par at the end of 1,093 days from the date of allotment
8.3300% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	18 th March 2024	1,190.41	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,157 days from the date of allotment
8.3300% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES L1 FY 2023-24. DATE OF MATURITY 19/05/2027	1,00,000	28 th March 2024	85.24	8.33% p.a.	19 th May 2027	Redeemable at par at the end of 1,147 days from the date of allotment
8.00% XIRR SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD C1 FY 2017-18. DATE OF MATURITY 11/06/2027	10,00,000	13 th June 2017	8.36	8.00% p.a. on XIRR	11 th June 2027	Redeemable at par at the end of 3,650 days from the date of allotment
8.35% XIRR SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES C1 FY 2017-18. DATE OF MATURITY 11/06/2027	10,00,000	11 th March 2024	83.58	8.35% p.a. on XIRR	11 th June 2027	Redeemable at par at the end of 1,187 days from the date of allotment
7.9500% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES I1 FY 2022-23. DATE OF MATURITY 03/12/2027	10,00,000	5 th December 2022	51.23	7.95% p.a.	3 rd December 2027	Redeemable at par at the end of 1,824 days from the date of allotment
7.9200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES I2 FY 2022-23. DATE OF MATURITY 27/12/2027	10,00,000	27 th December 2022	418.12	7.92% p.a.	27 th December 2027	Redeemable at par at the end of 1,826 days from the date of allotment
8.1200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES L1 FY 2022-23. DATE OF MATURITY 06/03/2028	1,00,000	21 st March 2023	75.73	8.12% p.a.	6 th March 2028	Redeemable at par at the end of 1,812 days from the date of allotment
8.1200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES L1 FY 2022-23. DATE OF MATURITY 06/03/2028	1,00,000	6 th March 2023	524.62	8.12% p.a.	6 th March 2028	Redeemable at par at the end of 1,827 days from the date of allotment
8.0100% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES B1 FY 2023-24. DATE OF MATURITY 02/05/2028	1,00,000	2 nd May 2023	1,072.58	8.01% p.a.	2 nd May 2028	Redeemable at par at the end of days from the date of allotment
9% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD B2 FY 2019-20. DATE OF MATURITY 18/05/2029	10,00,000	20 th May 2019	1,615.98	9.00% p.a.	50% - 19 th May 2028 50% - 18 th May 2029	Redeemable at par at the end of 3,287 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.2600% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES B2. DATE OF MATURITY 30/05/2031	10,00,000	31 st May 2021	795.09	7.26% p.a.	1) 25% at the end of 7 th Year (Wednesday, 31 st May 2028), 2) 25% at the end of 8 th Year (Thursday, 31 st May 2029), 3) 25% at the end of 9 th Year (Friday, 31 st May 2030), and 4) 25% at the end of 10 th Year (Friday, 30 th May 2031)	Redeemable at par at the end of 2,557 days from the date of allotment
7.9000% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES C1 FY 2023-24. DATE OF MATURITY 08/06/2028	1,00,000	8 th June 2023	348.74	7.90% p.a.	8 th June 2028	Redeemable at par at the end of 1,827 days from the date of allotment
7.9700% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES D1 FY 2023-24. DATE OF MATURITY 13/07/2028	1,00,000	13 th July 2023	369.29	7.97% p.a.	13 th July 2028	Redeemable at par at the end of 1,827 days from the date of allotment
7.9700% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES D1 FY 2023-24. DATE OF MATURITY 13/07/2028	1,00,000	27 th July 2023	617.24	7.97% p.a.	13 th July 2028	Redeemable at par at the end of 1,813 days from the date of allotment
8.05% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES III. DATE OF MATURITY 09/10/2028	1,000	9 th October 2023	242.01	8.05% p.a.	9 th October 2028	Redeemable at par at the end of 1,827 days from the date of allotment
SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES IV. DATE OF MATURITY 09/10/2028	1,000	9 th October 2023	11.17	8.0408% p.a. on XIRR	9 th October 2028	Redeemable at par at the end of 1,827 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE IV SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	8 th September 2022	25.97	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 2,296 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	29 th March 2019	155.80	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,555 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	12 th February 2019	39.99	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,600 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	27 th December 2018	71.67	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,647 days from the date of allotment
9.15% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD I2 FY 2018-19. DATE OF MATURITY 21/12/2028	10,00,000	21 st December 2018	15.58	9.15% p.a.	21 st December 2028	Redeemable at par at the end of 3,653 days from the date of allotment
8.1600% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES K1 FY 2023-24. DATE OF MATURITY 14/02/2029	1,00,000	14 th February 2024	176.63	8.16% p.a.	14 th February 2029	Redeemable at par at the end of days from the date of allotment
8.70% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD D1 FY 2019-20. DATE OF MATURITY 04/07/2029	10,00,000	4 th July 2019	31.05	8.70% p.a.	4 th July 2029	Redeemable at par at the end of 3,653 days from the date of allotment
7.2400% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES ABFL NCD K1 FY 2020-21. DATE OF MATURITY 18/02/2031	10,00,000	18 th February 2021	25.18	7.24% p.a.	18 th February 2031	Redeemable at par at the end of 3,652 days from the date of allotment
7.100% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. SERIES G1. DATE OF MATURITY 03/10/2031	10,00,000	4 th October 2021	51.65	7.10% p.a.	3 rd October 2031	Redeemable at par at the end of 3,651 days from the date of allotment
8.1200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (III) ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	15 th March 2023	103.17	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,536 days from the date of allotment
8.1200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (II) ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	9 th February 2023	232.13	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,570 days from the date of allotment
8.1200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. FURTHER ISSUANCE (I) ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	21 st December 2022	412.67	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,620 days from the date of allotment
8.1200% SECURED RATED LISTED NON-CONVERTIBLE DEBENTURES. ABFL NCD SERIES H3 FY 2022-23. DATE OF MATURITY 18/11/2032	10,00,000	18 th November 2022	206.34	8.12% p.a.	18 th November 2032	Redeemable at par at the end of 3,653 days from the date of allotment



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for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.80% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES V. DATE OF MATURITY 09/10/2033	1,000	9 th October 2023	14.54	7.80% p.a.	9 th October 2033	Redeemable at par at the end of 3,653 days from the date of allotment
8.10% SECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE DEBENTURES. LETTER OF ALLOTMENT SERIES VI. DATE OF MATURITY 09/10/2033	1,000	9 th October 2023	1,571.28	8.10% p.a.	9 th October 2033	Redeemable at par at the end of 3,653 days from the date of allotment
Total			20,597.19			

Note 19(b): Redeemable Non-Convertible Debentures (Unsecured) as on 31st March 2024

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
7.57% UNSECURED RATED LISTED REDEEMABLE NON-CONVERTIBLE PARTLY PAID DEBENTURES. SERIES ABFL NCD 'EP1' FY 2020-21. DATE OF MATURITY 03/08/2035	10,00,000	21 st July 2017	212.45	8.70%	21 st July 2027	Redeemable at par at the end of 3,652 days from the date of allotment

Note 19(c): Commercial Papers (Unsecured) as at 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2024-25/CP178	5,00,000	20 th January 2025	149.74	7.82%	8 th April 2025	Redeemable at par at the end of 78 days from the date of allotment
ABFL/2024-25/CP179	5,00,000	22 nd January 2025	497.52	7.95%	23 rd April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP180	5,00,000	22 nd January 2025	248.76	7.95%	23 rd April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP181	5,00,000	22 nd January 2025	99.50	7.95%	23 rd April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP182	5,00,000	22 nd January 2025	99.50	7.95%	23 rd April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP183	5,00,000	22 nd January 2025	49.75	7.95%	23 rd April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP184	5,00,000	24 th January 2025	49.73	7.95%	25 th April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP185	5,00,000	24 th January 2025	49.73	7.95%	25 th April 2025	Redeemable at par at the end of 91 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2024-25/CP186	5,00,000	24 th January 2025	49.73	7.95%	25 th April 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP187	5,00,000	31 st January 2025	745.18	7.88%	30 th April 2025	Redeemable at par at the end of 89 days from the date of allotment
ABFL/2024-25/CP162	5,00,000	13 th November 2024	49.62	7.71%	7 th May 2025	Redeemable at par at the end of 175 days from the date of allotment
ABFL/2024-25/CP164	5,00,000	14 th November 2024	99.23	7.71%	7 th May 2025	Redeemable at par at the end of 174 days from the date of allotment
ABFL/2024-25/CP195	5,00,000	20 th February 2025	296.72	7.75%	22 nd May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP196	5,00,000	20 th February 2025	98.91	7.75%	22 nd May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP197	5,00,000	27 th February 2025	24.69	7.73%	29 th May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP198	5,00,000	27 th February 2025	98.76	7.73%	29 th May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP199	5,00,000	27 th February 2025	222.22	7.73%	29 th May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP200	5,00,000	27 th February 2025	98.76	7.73%	29 th May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP201	5,00,000	27 th February 2025	49.38	7.73%	29 th May 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP202	5,00,000	3 rd March 2025	493.41	7.73%	2 nd June 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP203	5,00,000	3 rd March 2025	345.39	7.73%	2 nd June 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP204	5,00,000	3 rd March 2025	148.02	7.73%	2 nd June 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP205	5,00,000	6 th March 2025	197.36	7.73%	2 nd June 2025	Redeemable at par at the end of 88 days from the date of allotment
ABFL/2024-25/CP175	5,00,000	5 th December 2024	246.67	7.65%	4 th June 2025	Redeemable at par at the end of 181 days from the date of allotment
ABFL/2024-25/CP163A	5,00,000	13 th November 2024	196.67	7.71%	20 th June 2025	Redeemable at par at the end of 219 days from the date of allotment



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for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2024-25/CP163B	5,00,000	13 th November 2024	49.17	7.71%	20 th June 2025	Redeemable at par at the end of 219 days from the date of allotment
ABFL/2024-25/CP206	5,00,000	25 th March 2025	490.99	7.85%	24 th June 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP207	5,00,000	26 th March 2025	490.92	7.85%	25 th June 2025	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2024-25/CP084	5,00,000	24 th July 2024	24.41	7.91%	24 th July 2025	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2024-25/CP0114	5,00,000	28 th August 2024	14.54	7.80%	27 th August 2025	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP120	5,00,000	4 th September 2024	241.99	7.90%	3 rd September 2025	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP121	5,00,000	4 th September 2024	24.20	7.90%	3 rd September 2025	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP122	5,00,000	4 th September 2024	24.20	7.90%	3 rd September 2025	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP129	5,00,000	10 th September 2024	96.80	7.90%	3 rd September 2025	Redeemable at par at the end of 358 days from the date of allotment
ABFL/2024-25/CP145	5,00,000	10 th October 2024	24.20	7.75%	3 rd September 2025	Redeemable at par at the end of 328 days from the date of allotment
ABFL/2024-25/CP141	5,00,000	10 th October 2024	144.85	7.75%	17 th September 2025	Redeemable at par at the end of 342 days from the date of allotment
ABFL/2024-25/CP142	5,00,000	10 th October 2024	96.57	7.75%	17 th September 2025	Redeemable at par at the end of 342 days from the date of allotment
ABFL/2024-25/CP143	5,00,000	10 th October 2024	24.14	7.75%	17 th September 2025	Redeemable at par at the end of 342 days from the date of allotment
ABFL/2024-25/CP144	5,00,000	10 th October 2024	24.14	7.75%	17 th September 2025	Redeemable at par at the end of 342 days from the date of allotment
ABFL/2024-25/CP146	5,00,000	16 th October 2024	28.81	7.75%	15 th October 2025	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP157	5,00,000	12 th November 2024	47.73	7.79%	11 th November 2025	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP188	5,00,000	31 st January 2025	23.46	7.90%	30 th January 2026	Redeemable at par at the end of 364 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2024-25/CP189	5,00,000	6 th February 2025	187.44	7.86%	6 th February 2026	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2024-25/CP190	5,00,000	6 th February 2025	23.43	7.86%	6 th February 2026	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2024-25/CP191	5,00,000	7 th February 2025	257.73	7.86%	6 th February 2026	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP192	5,00,000	7 th February 2025	93.72	7.86%	6 th February 2026	Redeemable at par at the end of 364 days from the date of allotment
ABFL/2024-25/CP193	5,00,000	10 th February 2025	23.43	7.86%	6 th February 2026	Redeemable at par at the end of 361 days from the date of allotment
ABFL/2024-25/CP194	5,00,000	11 th February 2025	140.58	7.86%	6 th February 2026	Redeemable at par at the end of 360 days from the date of allotment
Total			7,302.40			

Note 19(c): Commercial Papers (Unsecured) as at 31st March 2024

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2023-24/CP007	5,00,000	20 th April 2023	249.02	7.85%	19 th April 2024	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2023-24/CP123	5,00,000	29 th January 2024	4.97	8.50%	23 rd April 2024	Redeemable at par at the end of 85 days from the date of allotment
ABFL/2023-24/CP119	5,00,000	25 th January 2024	99.42	8.50%	25 th April 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP120	5,00,000	25 th January 2024	497.12	8.50%	25 th April 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP121	5,00,000	25 th January 2024	4.97	8.50%	25 th April 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP122	5,00,000	29 th January 2024	49.71	8.50%	25 th April 2024	Redeemable at par at the end of 87 days from the date of allotment
ABFL/2023-24/CP124	5,00,000	30 th January 2024	24.86	8.50%	25 th April 2024	Redeemable at par at the end of 86 days from the date of allotment
ABFL/2023-24/CP125	5,00,000	29 th January 2024	198.66	8.50%	29 th April 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP126A	5,00,000	30 th January 2024	14.90	8.50%	29 th April 2024	Redeemable at par at the end of 90 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2023-24/CP126B	5,00,000	30 th January 2024	9.93	8.50%	29 th April 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP127	5,00,000	30 th January 2024	24.83	8.50%	29 th April 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP128	5,00,000	30 th January 2024	49.67	8.50%	29 th April 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP129	5,00,000	31 st January 2024	149.00	8.50%	29 th April 2024	Redeemable at par at the end of 89 days from the date of allotment
ABFL/2023-24/CP130	5,00,000	31 st January 2024	297.99	8.50%	29 th April 2024	Redeemable at par at the end of 89 days from the date of allotment
ABFL/2023-24/CP134	5,00,000	1 st February 2024	99.33	8.50%	29 th April 2024	Redeemable at par at the end of 88 days from the date of allotment
ABFL/2023-24/CP133	5,00,000	1 st February 2024	744.78	8.56%	30 th April 2024	Redeemable at par at the end of 89 days from the date of allotment
ABFL/2023-24/CP135	5,00,000	1 st February 2024	148.76	8.50%	6 th May 2024	Redeemable at par at the end of 95 days from the date of allotment
ABFL/2023-24/CP136	5,00,000	5 th February 2024	247.93	8.50%	6 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP137	5,00,000	8 th February 2024	3.97	8.52%	6 th May 2024	Redeemable at par at the end of 88 days from the date of allotment
ABFL/2023-24/CP138	5,00,000	8 th February 2024	222.97	8.52%	9 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP139	5,00,000	9 th February 2024	24.77	8.52%	10 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP140	5,00,000	9 th February 2024	4.95	8.52%	10 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP142	5,00,000	12 th February 2024	49.50	8.52%	13 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP143A	5,00,000	12 th February 2024	148.51	8.52%	13 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP143B	5,00,000	12 th February 2024	99.01	8.52%	13 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP144	5,00,000	12 th February 2024	49.50	8.52%	13 th May 2024	Redeemable at par at the end of 91 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2023-24/CP145	5,00,000	12 th February 2024	74.26	8.52%	13 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP147	5,00,000	16 th February 2024	741.85	8.54%	17 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP148	5,00,000	16 th February 2024	148.37	8.54%	17 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP100	5,00,000	21 st November 2023	24.71	7.83%	20 th May 2024	Redeemable at par at the end of 181 days from the date of allotment
ABFL/2023-24/CP149	5,00,000	20 th February 2024	247.12	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP150	5,00,000	20 th February 2024	49.42	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP151	5,00,000	20 th February 2024	24.71	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP152	5,00,000	20 th February 2024	14.83	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP152A	5,00,000	20 th February 2024	9.88	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP153	5,00,000	20 th February 2024	98.85	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP153(A)	5,00,000	20 th February 2024	148.27	8.54%	20 th May 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP154	5,00,000	21 st February 2024	24.71	8.54%	20 th May 2024	Redeemable at par at the end of 89 days from the date of allotment
ABFL/2023-24/CP161	5,00,000	23 rd February 2024	395.01	8.54%	24 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP162	5,00,000	27 th February 2024	98.68	8.39%	28 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP163	5,00,000	27 th February 2024	222.04	8.39%	28 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP164	5,00,000	27 th February 2024	49.34	8.39%	28 th May 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP165	5,00,000	4 th March 2024	591.29	8.39%	3 rd June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP166	5,00,000	4 th March 2024	295.65	8.39%	3 rd June 2024	Redeemable at par at the end of 91 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2023-24/CP167	5,00,000	4 th March 2024	98.55	8.39%	3 rd June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP168	5,00,000	4 th March 2024	98.55	8.39%	3 rd June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP169	5,00,000	5 th March 2024	98.55	8.39%	3 rd June 2024	Redeemable at par at the end of 90 days from the date of allotment
ABFL/2023-24/CP170	5,00,000	5 th March 2024	492.73	8.28%	4 th June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP171	5,00,000	12 th March 2024	49.20	8.19%	11 th June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP172	5,00,000	12 th March 2024	590.44	8.19%	11 th June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP113	5,00,000	8 th December 2023	49.17	8.00%	14 th June 2024	Redeemable at par at the end of 189 days from the date of allotment
ABFL/2023-24/CP131	5,00,000	31 st January 2024	73.75	8.50%	14 th June 2024	Redeemable at par at the end of 135 days from the date of allotment
ABFL/2023-24/CP177	5,00,000	22 nd March 2024	122.85	8.05%	18 th June 2024	Redeemable at par at the end of 88 days from the date of allotment
ABFL/2023-24/CP180	5,00,000	26 th March 2024	392.54	8.05%	25 th June 2024	Redeemable at par at the end of 91 days from the date of allotment
ABFL/2023-24/CP045	5,00,000	24 th July 2023	24.43	7.61%	23 rd July 2024	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2023-24/CP141	5,00,000	9 th February 2024	24.28	8.32%	9 th August 2024	Redeemable at par at the end of 182 days from the date of allotment
ABFL/2023-24/CP160	5,00,000	23 rd February 2024	24.21	8.30%	21 st August 2024	Redeemable at par at the end of 180 days from the date of allotment
ABFL/2023-24/CP132	5,00,000	31 st January 2024	23.38	8.30%	31 st January 2025	Redeemable at par at the end of 366 days from the date of allotment
ABFL/2023-24/CP146	5,00,000	14 th February 2024	23.38	8.25%	31 st January 2025	Redeemable at par at the end of 352 days from the date of allotment
ABFL/2023-24/CP155	5,00,000	21 st February 2024	23.28	8.28%	20 th February 2025	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2023-24/CP156	5,00,000	21 st February 2024	23.28	8.28%	20 th February 2025	Redeemable at par at the end of 365 days from the date of allotment
ABFL/2023-24/CP157	5,00,000	22 nd February 2024	279.38	8.28%	20 th February 2025	Redeemable at par at the end of 364 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL/2023-24/CP158	5,00,000	23 rd February 2024	93.13	8.28%	20 th February 2025	Redeemable at par at the end of 363 days from the date of allotment
ABFL/2023-24/CP159	5,00,000	23 rd February 2024	46.56	8.28%	20 th February 2025	Redeemable at par at the end of 363 days from the date of allotment
ABFL/2023-24/CP173	5,00,000	20 th March 2024	69.63	8.08%	14 th March 2025	Redeemable at par at the end of 359 days from the date of allotment
ABFL/2023-24/CP174	5,00,000	20 th March 2024	92.84	8.08%	14 th March 2025	Redeemable at par at the end of 359 days from the date of allotment
ABFL/2023-24/CP175	5,00,000	21 st March 2024	18.57	8.08%	14 th March 2025	Redeemable at par at the end of 358 days from the date of allotment
ABFL/2023-24/CP175(A)	5,00,000	21 st March 2024	4.64	8.08%	14 th March 2025	Redeemable at par at the end of 358 days from the date of allotment
ABFL/2023-24/CP176	5,00,000	21 st March 2024	9.28	8.08%	14 th March 2025	Redeemable at par at the end of 358 days from the date of allotment
ABFL/2023-24/CP178	5,00,000	22 nd March 2024	46.42	8.08%	14 th March 2025	Redeemable at par at the end of 357 days from the date of allotment
ABFL/2023-24/CP179	5,00,000	22 nd March 2024	46.42	8.08%	14 th March 2025	Redeemable at par at the end of 357 days from the date of allotment
Total			9,717.46			

NOTE: 20 | BORROWINGS OTHER THAN DEBT SECURITIES

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	Amortised Cost	At Fair Value through Profit or Loss Account	Designated at Fair Value through Profit or Loss Account	Total	Amortised Cost	At Fair Value through Profit or Loss Account	Designated at Fair Value through Profit or Loss Account	Total
Secured								
Term Loan from Banks	54,397.13	-	-	54,397.13	45,729.15	-	-	45,729.15
External Commercial Borrowings from Foreign Banks	6,692.56	-	-	6,692.56	3,402.05	-	-	3,402.05
Loan Repayable on Demand								
Cash Credit from Banks	238.89	-	-	238.89	415.48	-	-	415.48
Collateralised Borrowing and Lending Obligation (CBLO) against Government Securities	-	-	-	-	300.22	-	-	300.22
Working Capital Demand Loan from Bank	6,969.94	-	-	6,969.94	6,540.56	-	-	6,540.56



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	Amortised Cost	At Fair Value through Profit or Loss Account	Designated at Fair Value through Profit or Loss Account	Total	Amortised Cost	At Fair Value through Profit or Loss Account	Designated at Fair Value through Profit or Loss Account	Total
Unsecured								
Loan Repayable on Demand								
Inter-Corporate Borrowing	1,562.27	-	-	1,562.27	2,505.57	-	-	2,505.57
Total	69,860.79	-	-	69,860.79	58,893.03	-	-	58,893.03
Borrowings in India	63,168.23	-	-	63,168.23	55,490.98	-	-	55,490.98
Borrowings Outside India	6,692.56	-	-	6,692.56	3,402.05	-	-	3,402.05
Total	69,860.79	-	-	69,860.79	58,893.03	-	-	58,893.03

Note 20(a): Term Loan from Banks as at 31st March 2025: Secured

(₹ crore)

Repayment Term	Tenure	Interest Range	Amount
Bullet	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	77.99
		8.01% - 9.00%	909.65
		9.01% - 10.00%	-
Annually	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	949.64
		8.01% - 9.00%	7,648.81
		9.01% - 10.00%	-
Half Yearly	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	765.92
		8.01% - 9.00%	27,693.30
		9.01% - 10.00%	1,301.86
	Above 5 years	Upto 7.00%	-
		7.01% - 8.00%	1,205.49
		8.01% - 9.00%	2,442.62
		9.01% - 10.00%	-
Quarterly	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	3,107.05
		8.01% - 9.00%	7,373.99
		9.01% - 10.00%	-
	Above 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	920.81
		9.01% - 10.00%	-
Monthly	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	-
		9.01% - 10.00%	-
Total			54,397.13

Nature of Security: Term Loan from Bank is secured by hypothecation of receivables.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Note 20(b): External Commercial Borrowings as at 31st March 2025: Secured

(₹ crore)

Repayment Term	Tenure	Interest Range	Amount
Bullet	Upto 5 years	Upto 7.00%	
		7.01% - 8.00%	2,352.24
		8.01% - 9.00%	3,311.06
	Above 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	1,029.26
Total		6,692.56	

Nature of Security: External Commercial Borrowings are secured by hypothecation of receivables.

Note 20(c): Loan Repayable on Demand from Banks as at 31st March 2025: Secured

(₹ crore)

Nature	Repayment Term	Tenure	Interest Range	Amount
Working Capital Demand Loan	Bullet	Upto 1 year	Upto 7.00%	
			7.01% - 8.00%	6,969.94
			8.01% - 9.00%	-
Cash Credit	Bullet	Upto 1 year	Upto 7.00%	-
			7.01% - 8.00%	238.89
			8.01% - 9.00%	-
Total				7,208.83

Nature of Security: Loan repayable on demand from Bank is secured by hypothecation of receivables.

Note 20(d): Loan Repayable on Demand from Banks as at 31st March 2025: Unsecured

(₹ crore)

Nature	Repayment Term	Tenure	Interest Range	Amount
Inter-Corporate Borrowings	Bullet	Upto 1 year (i.e., Max. 366 days)	7.00% - 8.00%	403.61
			8.01% - 9.00%	73.54
	Bullet	Upto 2 years (i.e., Max. 731 days)	7.00% - 8.00%	195.42
			8.01% - 9.00%	591.21
	Bullet	Upto 3 years (i.e., Max. 1,096 days)	7.00% - 8.00%	-
			8.01% - 9.00%	213.11
	Bullet	Above 3 years (i.e., Max. 3,653 days)	7.00% - 8.00%	57.19
			8.01% - 9.00%	28.19
Total				1,562.27



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Note 20(a): Term Loan from Banks as at 31st March 2024: Secured

			(₹ crore)
Repayment Term	Tenure	Interest Range	Amount
Bullet	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	77.99
		8.01% - 9.00%	560.03
		9.01% - 10.00%	-
Annually	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	249.99
		8.01% - 9.00%	8,845.62
		9.01% - 10.00%	751.21
Half Yearly	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	19,791.96
		9.01% - 10.00%	500.01
	Above 5 years	Upto 7.00%	351.21
		7.01% - 8.00%	1,054.53
		8.01% - 9.00%	2,062.27
		9.01% - 10.00%	-
Quarterly	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	23.86
		8.01% - 9.00%	10,070.81
		9.01% - 10.00%	-
	Above 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	1,255.35
		9.01% - 10.00%	-
Monthly	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	59.12
		9.01% - 10.00%	75.19
Total			45,729.15

Nature of Security: Term Loan from Bank is secured by hypothecation of receivables.

Note 20(b): External Commercial Borrowings as at 31st March 2024: Secured

(₹ crore)			
Repayment Term	Tenure	Interest Range	Amount
Bullet	Upto 5 years	Upto 7.00%	-
		7.01% - 8.00%	243.20
		8.01% - 9.00%	2,130.31
	Above 5 years	Upto 7.00%	-
		7.01% - 8.00%	-
		8.01% - 9.00%	1,028.54
Total			3,402.05

Nature of Security: External Commercial Borrowings are secured by hypothecation of receivables.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Note 20(c): Loan Repayable on Demand from Banks as at 31st March 2024: Secured

(₹ crore)				
Nature	Repayment Term	Tenure	Interest Range	Amount
Working Capital Demand Loan	Bullet	Upto 1 year	Upto 7.00%	-
			7.01% - 8.00%	3,405.56
			8.01% - 9.00%	3,135.00
Cash Credit	Bullet	Upto 1 year	Upto 7.00%	-
			7.01% - 8.00%	-
			8.01% - 9.00%	415.48
Total				6,956.04

Nature of Security: Loan repayable on demand from Bank is secured by hypothecation of receivables.

Note 20(d): Loan Repayable on Demand from Banks as at 31st March 2024: Unsecured

(₹ crore)				
Nature	Repayment Term	Tenure	Interest Range	Amount
Inter-Corporate Borrowing	Bullet	Upto 1 year (i.e., Max. 366 days)	7.00% - 8.00%	493.07
			8.01% - 9.00%	981.03
	Bullet	Upto 2 years (i.e., Max. 731 days)	7.00% - 8.00%	333.96
			8.01% - 9.00%	434.29
	Bullet	Upto 3 years (i.e., Max. 1,096 days)	7.00% - 8.00%	-
			8.01% - 9.00%	183.85
	Bullet	Above 3 years (i.e., Max. 3,653 days)	7.00% - 8.00%	53.19
			8.01% - 9.00%	26.18
Total				2,505.57

Note 20(e): Loan Repayable on Demand from Banks as at 31st March 2024: Secured

(₹ crore)				
Nature	Repayment Term	Tenure	Interest Range	Amount
Collateralised Borrowing and Lending Obligation (CBLO)	Bullet	5 days	7.15% - 7.25%	300.22
Total				300.22

Nature of Security: Loan repayable on demand from Bank is secured by Government Securities.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 21 SUBORDINATED LIABILITIES

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	Amortised Cost	At Fair Value through Profit and Loss Account	Designated at Fair Value through Profit and Loss Account	Total	Amortised Cost	At Fair Value through Profit and Loss Account	Designated at Fair Value through Profit and Loss Account	Total
Unsecured								
Perpetual Debt Instruments to the extent they do not qualify as Equity Instruments								
(i) From Banks	-	-	-	-	-	-	-	-
(ii) From Other Parties	566.43	-	-	566.43	211.40	-	-	211.40
Subordinated Debts	3,642.73	-	-	3,642.73	2,660.61	-	-	2,660.61
Total	4,209.16	-	-	4,209.16	2,872.01	-	-	2,872.01
Subordinated Liabilities in India	4,209.16	-	-	4,209.16	2,872.01	-	-	2,872.01
Subordinated Liabilities outside India	-	-	-	-	-	-	-	-
Total	4,209.16	-	-	4,209.16	2,872.01	-	-	2,872.01

Note 21(a): Perpetual Debt Instruments (Unsecured) as at 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Perpetual 'PD1' FY 2017-18	10,00,000.00	21 st July 2017	211.54	8.70%	Perpetual	Redeemable at par at the end of 3,652 days from the date of allotment, if call option is exercised.
ABFL Perpetual 'PK1' FY 2024-25	1,00,00,000.00	12 th February 2025	354.89	8.73%	Perpetual	Redeemable at par at the end of 3,834 days from the date of allotment, if call option is exercised.
Total			566.43			

Note 21(b): Subordinated Debt (Unsecured) as at 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Sub Debt Series 'A1' FY 2015-16	10,00,000.00	17 th June 2015	26.86	9.25% p.a.	6 th June 2025	Redeemable at par at the end of 3,642 days from the date of allotment
ABFL Sub Debt Series 'B1' FY 2015-16	10,00,000.00	14 th July 2015	31.94	9.25% p.a.	11 th July 2025	Redeemable at par at the end of 3,650 days from the date of allotment
ABFL Sub Debt Series 'C1' FY 2015-16	10,00,000.00	25 th August 2015	34.78	9.25% p.a.	22 nd August 2025	Redeemable at par at the end of 3,650 days from the date of allotment
ABFL Sub Debt Series 'D1' FY 2015-16	10,00,000.00	8 th March 2016	25.12	9.10% p.a.	6 th March 2026	Redeemable at par at the end of 3,650 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Sub Debt Series 'E1' FY 2015-16	10,00,000.00	10 th March 2016	8.04	9.10% p.a.	10 th March 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'F1' FY 2015-16	10,00,000.00	18 th March 2016	25.56	9.10% p.a.	10 th March 2026	Redeemable at par at the end of 3,644 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2016-17	10,00,000.00	23 rd June 2016	56.10	9.10% p.a.	23 rd June 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SD1' FY 2016-17	10,00,000.00	28 th July 2016	105.89	8.97% p.a.	28 th July 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SD2' FY 2016-17	10,00,000.00	28 th July 2016	79.37	8.95% p.a.	28 th July 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SF1' FY 2016-17	10,00,000.00	29 th September 2016	208.49	8.90% p.a.	29 th September 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SH1' FY 2016-17	10,00,000.00	21 st November 2016	205.90	8.90% p.a.	20 th November 2026	Redeemable at par at the end of 3,651 days from the date of allotment
ABFL Sub Debt Series 'SL1' FY 2016-17	10,00,000.00	9 th March 2017	10.03	8.25% p.a.	9 th March 2027	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SB1' FY 2017-18	10,00,000.00	18 th May 2017	176.82	8.50% p.a.	18 th May 2027	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SI1' FY 2018-19	10,00,000.00	4 th December 2018	257.11	9.76% p.a.	4 th December 2028	Redeemable at par at the end of 3,653 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2019-20	10,00,000.00	6 th June 2019	215.01	8.95% p.a.	6 th June 2029	Redeemable at par at the end of 3,653 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2019-20	10,00,000.00	30 th December 2019	107.50	8.95% p.a.	6 th June 2029	Redeemable at par at the end of 3,446 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2019-20	10,00,000.00	13 th February 2020	53.75	8.95% p.a.	6 th June 2029	Redeemable at par at the end of 3,401 days from the date of allotment
ABFL Sub Debt Series 'SI1' FY 2020-21	10,00,000.00	29 th December 2020	81.19	7.43% p.a.	27 th December 2030	Redeemable at par at the end of 3,650 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2021-22	10,00,000.00	11 th June 2021	79.10	7.34% p.a.	11 th June 2031	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'S11' FY 2021-22	1,00,00,000.00	6 th December 2021	35.32	7.43% p.a.	5 th December 2031	Redeemable at par at the end of 3,651 days from the date of allotment
ABFL Sub Debt Series 'S11' FY 2021-22	1,00,00,000.00	28 th February 2022	211.91	7.43% p.a.	5 th December 2031	Redeemable at par at the end of 3,567 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2023-24	1,00,000.00	26 th June 2023	167.62	8.03% p.a.	24 th June 2033	Redeemable at par at the end of 3,651 days from the date of allotment



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Sub Debt Series SC1 FY 2023-24	1,00,000.00	30 th August 2023	282.86	8.03% p.a.	24 th June 2033	Redeemable at par at the end of 3,586 days from the date of allotment
FURTHER ISSUANCE (I) ABFL Sub Debt Series 'SC1' FY 2023-24	1,00,000.00	23 rd February 2024	78.57	8.03% p.a.	24 th June 2033	Redeemable at par at the end of 3,409 days from the date of allotment
ABFL Sub Debt 'SA1' FY 2024-25	1,00,000.00	22 nd April 2024	132.22	8.31% p.a.	11 th July 2034	Redeemable at par at the end of 3,732 days from the date of allotment
FURTHER ISSUANCE (I) ABFL Sub Debt 'SA1' FY 2024-25	1,00,000.00	27 th August 2024	158.67	8.31% p.a.	11 th July 2034	Redeemable at par at the end of 3,605 days from the date of allotment
FURTHER ISSUANCE (II) ABFL Sub Debt 'SA1' FY 2024-25	1,00,000.00	16 th December 2024	607.18	8.31% p.a.	11 th July 2034	Redeemable at par at the end of 3,494 days from the date of allotment
FURTHER ISSUANCE (III) ABFL Sub Debt 'SA1' FY 2024-25	1,00,000.00	7 th January 2025	179.82	8.31% p.a.	11 th July 2034	Redeemable at par at the end of 3,472 days from the date of allotment
Total			3,642.73			

Note 21(a): Perpetual Debt Instruments (Unsecured) as at 31st March 2024

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Perpetual 'PD1' FY 2017-18	10,00,000.00	21 st July 2017	211.40	8.70%	21 st July 2027	Redeemable at par at the end of 3,652 days from the date of allotment

Note 21(b): Subordinated Debt (Unsecured) as at 31st March 2024

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Sub Debt Series 'A' FY 2014-15	10,00,000.00	12 th December 2014	51.38	9.75% p.a.	12 th December 2024	Redeemable at par at the end of 3,653 days from the date of allotment
ABFL Sub Debt Series 'B' FY 2014-15	10,00,000.00	9 th January 2015	45.89	9.45% p.a.	9 th January 2025	Redeemable at par at the end of 3,653 days from the date of allotment
ABFL Sub Debt Series 'A1' FY 2015-16	10,00,000.00	17 th June 2015	26.83	9.25% p.a.	6 th June 2025	Redeemable at par at the end of 3,642 days from the date of allotment
ABFL Sub Debt Series 'B1' FY 2015-16	10,00,000.00	14 th July 2015	31.93	9.25% p.a.	11 th July 2025	Redeemable at par at the end of 3,650 days from the date of allotment
ABFL Sub Debt Series 'C1' FY 2015-16	10,00,000.00	25 th August 2015	34.77	9.25% p.a.	22 nd August 2025	Redeemable at par at the end of 3,650 days from the date of allotment
ABFL Sub Debt Series 'D1' FY 2015-16	10,00,000.00	8 th March 2016	25.11	9.10% p.a.	6 th March 2026	Redeemable at par at the end of 3,650 days from the date of allotment

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL Sub Debt Series 'E1' FY 2015-16	10,00,000.00	10 th March 2016	8.04	9.10% p.a.	10 th March 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'F1' FY 2015-16	10,00,000.00	18 th March 2016	25.55	9.10% p.a.	10 th March 2026	Redeemable at par at the end of 3,644 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2016-17	10,00,000.00	23 rd June 2016	56.06	9.10% p.a.	23 rd June 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SD1' FY 2016-17	10,00,000.00	28 th July 2016	105.85	8.97% p.a.	28 th July 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SD2' FY 2016-17	10,00,000.00	28 th July 2016	79.32	8.95% p.a.	28 th July 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SF1' FY 2016-17	10,00,000.00	29 th September 2016	208.33	8.90% p.a.	29 th September 2026	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SH1' FY 2016-17	10,00,000.00	21 st November 2016	205.75	8.90% p.a.	20 th November 2026	Redeemable at par at the end of 3,651 days from the date of allotment
ABFL Sub Debt Series 'SL1' FY 2016-17	10,00,000.00	9 th March 2017	10.02	8.25% p.a.	9 th March 2027	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SB1' FY 2017-18	10,00,000.00	18 th May 2017	176.70	8.50% p.a.	18 th May 2027	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt Series 'SI1' FY 2018-19	10,00,000.00	4 th December 2018	257.02	9.76% p.a.	4 th December 2028	Redeemable at par at the end of 3,653 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2019-20	10,00,000.00	6 th June 2019	215.12	8.95% p.a.	6 th June 2029	Redeemable at par at the end of 3,653 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2019-20	10,00,000.00	30 th December 2019	107.56	8.95% p.a.	6 th June 2029	Redeemable at par at the end of 3,446 days from the date of allotment
ABFL Sub Debt Series 'SC1' FY 2019-20	10,00,000.00	13 th February 2020	53.78	8.95% p.a.	6 th June 2029	Redeemable at par at the end of 3,401 days from the date of allotment
ABFL Sub Debt Series 'SI 1' FY 2020-21	10,00,000.00	29 th December 2020	81.16	7.43% p.a.	27 th December 2030	Redeemable at par at the end of 3,650 days from the date of allotment
ABFL Sub Debt Series 'SC 1' FY 2020-21	10,00,000.00	11 th June 2021	79.07	7.34% p.a.	11 th June 2031	Redeemable at par at the end of 3,652 days from the date of allotment
ABFL Sub Debt NCD Series 'S11' FY 2021-22	1,00,00,000.00	6 th December 2021	35.27	7.43% p.a.	5 th December 2031	Redeemable at par at the end of 3,651 days from the date of allotment
ABFL Sub Debt NCD Series 'S11' FY 2021-22	1,00,00,000.00	28 th February 2022	211.59	7.43% p.a.	5 th December 2031	Redeemable at par at the end of 3,567 days from the date of allotment



Notes forming part of the Standalone Financial Statements

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(₹ crore)

Series Details	Face Value Per Debenture	Date of Allotment	Amount	Interest Rate (%)	Date of Redemption	Redeemable Terms
ABFL NCD Series 'SC1' FY 2023-24	1,00,000.00	26 th June 2023	167.46	8.03% p.a.	24 th June 2033	Redeemable at par at the end of 3,651 days from the date of allotment
ABFL Sub Debt NCD Series 'SC1' FY 2023-24	1,00,000.00	30 th August 2023	282.58	8.03% p.a.	24 th June 2033	Redeemable at par at the end of 3,586 days from the date of allotment
ABFL Sub Debt NCD Series 'SC1' FY 2023-24	1,00,000.00	23 rd February 2024	78.47	8.03% p.a.	24 th June 2033	Redeemable at par at the end of 3,409 days from the date of allotment
Total			2,660.61			

NOTE: 22 | OTHER FINANCIAL LIABILITIES

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Advance from Customers	335.90	394.99
Payable Related to Employees	174.58	171.20
Book Overdraft	1,021.26	1,488.42
Other Payables	216.52	238.75
Total	1,748.26	2,293.36

NOTE: 23 | PROVISIONS

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Employee Benefits		
Compensated Absences	18.76	16.43
Gratuity (Refer Note No. 41)	60.56	51.22
Long-Term Incentive Plan	42.08	36.18
Others		
Corporate Guarantees Given on behalf of a Subsidiary Company [Refer Note No. 45 (A)]	0.37	0.48
	121.77	104.31
Movement of Provision on Corporate Guarantees Given on behalf of a Subsidiary Company		
Balance at the beginning of the Year	0.48	0.62
Add: Provision Created/(Reversed) during the Year	(0.11)	(0.14)
Balance at the end of the Year	0.37	0.48

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 24 | OTHER NON-FINANCIAL LIABILITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Income Received in Advance	27.46	40.86
Tax Deducted at Source Payable	49.85	38.70
Goods and Services Tax Payable	14.93	33.33
Other Statutory Dues Payable	7.17	6.09
Unpaid Fractional Warrants	-	0.26
Others	-	1.72
Total	99.41	120.96

NOTE: 25 | SHARE CAPITAL

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Authorised:		
4,00,00,00,000 (Previous Year: 4,00,00,00,000) Equity Shares of ₹ 10/- each	4,000.00	4,000.00
	4,000.00	4,000.00
Issued, Subscribed and Paid-up:		
EQUITY SHARE CAPITAL		
2,60,70,10,822 (Previous Year: 2,60,00,21,884) Equity Shares of ₹ 10/- each fully paid-up	2,607.01	2,600.02
	2,607.01	2,600.02

1) Reconciliation of the Number of Shares Outstanding at the beginning and at the end of the Year

Sr. No.	Description	As at 31 st March 2025	As at 31 st March 2024
		Equity Shares	Equity Shares
1	Number of Shares Outstanding at the beginning of the Year	2,60,00,21,884	2,41,79,94,042
2	Allotment of Fully Paid-up Shares during the Year	69,88,938	18,20,27,842
	a) Qualified Institutional Placement (Refer Note No. 60)	-	10,00,00,000
	b) Preferential Issuance (Refer Note No. 60)	-	7,57,11,688
	c) Employee Stock Options Plan (Refer Note No. 42)	69,88,938	63,16,154
3	Number of Shares Outstanding at the end of the Year	2,60,70,10,822	2,60,00,21,884

2) Terms/Rights Attached to Equity Shares

The Company has only one class of Equity Shares having a par value of ₹ 10 per Share. Each holder of Equity Shares is entitled to one vote per Share.

In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive remaining assets of the Company. The distribution will be in proportion to the number of the Equity Shares held by the shareholders.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

3) Equity Shares in the Company Held by each Shareholder holding more than 5 per cent Shares and the Number of Equity Shares Held are as under:

Sr. No.	Name of the Shareholder	As at 31 st March 2025		As at 31 st March 2024	
		No. of Shares Held	% of Total Paid-up Equity Share Capital	No. of Shares Held	% of Total Paid-up Equity Share Capital
1	Grasim Industries Limited	1,36,98,09,351	52.54%	1,36,98,09,351	52.68%
2	Birla Group Holdings Private Limited	22,19,50,922	8.51%	18,45,06,156	7.10%

4) The Number of Equity Shares Held in the Company by each Promoter is as under:

Sr. No.	Name of the Promoter	As at 31 st March 2025			As at 31 st March 2024	
		No. of Shares Held	% of Total Paid-up Equity Share Capital	% Change during the Year	No. of Shares Held	% of Total Paid-up Equity Share Capital
1	Grasim Industries Limited	1,36,98,09,351	52.54%	-0.14%	1,36,98,09,351	52.68%
2	Birla Group Holdings Private Limited	22,19,50,922	8.51%	1.42%	18,45,06,156	7.10%
3	Essel Mining and Industries Limited	5,36,92,810	2.06%	-0.01%	5,36,92,810	2.07%
4	Hindalco Industries Limited	3,95,11,455	1.52%	0.00%	3,95,11,455	1.52%
5	Surya Kiran Investments Pte Limited	3,76,49,337	1.44%	0.00%	3,76,49,337	1.45%
6	Pilani Investment and Industries Corporation Limited	3,36,01,721	1.29%	0.00%	3,36,01,721	1.29%
7	PT Indo Bharat Rayon	2,80,05,628	1.07%	0.00%	2,80,05,628	1.08%
8	Thai Rayon Public Company Limited	26,95,000	0.10%	0.00%	26,95,000	0.10%
9	Mr. Kumar Mangalam Birla	22,68,790	0.09%	0.09%	51,790	0.00%
10	PT Sunrise Bumi Textiles	17,76,250	0.07%	0.00%	17,76,250	0.07%
11	PT Elegant Textile Industry	11,32,250	0.04%	0.00%	11,32,250	0.04%
12	Birla Institute of Technology and Science	9,25,687	0.04%	0.00%	9,25,687	0.04%
13	Ms. Rajashree Birla	7,73,989	0.03%	0.00%	7,73,989	0.03%
14	Renuka Investments and Finance Limited	3,39,059	0.01%	0.00%	3,39,059	0.01%
15	Ms. Vasavadatta Bajaj	1,65,951	0.01%	0.00%	1,65,951	0.01%
16	Aditya Vikram Kumar Mangalam Birla HUF	1,25,608	0.00%	0.00%	1,25,608	0.00%
17	Birla Industrial Finance (India) Limited	1,22,479	0.00%	0.00%	1,22,479	0.00%
18	Birla Consultants Limited	1,22,334	0.00%	0.00%	1,22,334	0.00%
19	Ms. Neerja Birla	1,02,286	0.00%	0.00%	1,02,286	0.00%
20	Birla Industrial Investments (India) Limited	26,119	0.00%	0.00%	26,119	0.00%
21	Vikram Holdings Private Limited	1,050	0.00%	0.00%	1,050	0.00%
22	Vaibhav Holdings Private Limited	938	0.00%	0.00%	938	0.00%
23	Rajratna Holdings Private Limited	938	0.00%	0.00%	938	0.00%
24	Umang Commercial Company Private Limited [#]	-	-	-1.44%	3,74,44,766	1.44%
25	ECE Industries Limited	-	-	-0.02%	4,71,931	0.02%

[#] Umang Commercial Company Private Limited has been merged with Birla Group Holdings Private Limited.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

5) During the last five years:

- (a) Aggregate number and class of shares allotted as fully paid-up pursuant to contract(s) without payment being received in cash - Nil
 - (b) Aggregate number and class of shares allotted as fully paid-up by way of bonus shares - Nil
 - (c) Aggregate number and class of shares bought - Nil
- 6) Details of the Shares reserved for issue under Employee Stock Options Plan (ESOP) of the Company are disclosed in Note No. 42.

NOTE: 26 | OTHER EQUITY

Particulars			(₹ crore)
	As at 31 st March 2025	As at 31 st March 2024	
1) Special Reserve			
Special Reserve u/s 45-IC of the Reserve Bank of India Act, 1934			
Opening Balance	2,236.84	1,649.81	
Addition:			
Transfer from Surplus in the Statement of Profit and Loss	591.44	587.03	
	2,828.28	2,236.84	
2) Capital Reserve	(15.40)	(15.40)	
3) Capital Redemption Reserve	10.00	10.00	
4) Securities Premium Reserve			
Opening Balance	9,001.52	6,109.62	
Addition:			
Issue of Equity Shares on account of Qualified Institution Placement and Preferential Issuance	-	2,824.29	
Exercise of ESOP	65.86	63.95	
Transferred from Share Options Outstanding on Exercise of ESOPs	52.18	41.03	
Deduction:			
Share Issue Expenses	-	(37.37)	
	9,119.56	9,001.52	
5) Share Options Outstanding Account			
Opening Balance	250.34	192.13	
Addition:			
Charge for the Period	89.63	100.03	
Deduction:			
Transfer to General Reserve on account of Lapse of Vested Options	(1.63)	(0.79)	
Transfer to Securities Premium on Exercise of Options	(52.18)	(41.03)	
	286.16	250.34	
6) Surplus in Profit and Loss Account			
Opening Balance	7,946.03	5,593.00	
Addition:			
Profit for the Year	2,957.22	2,935.15	
Reversal of Deferred Tax Liability created earlier on account of Business Combination	98.82		
Deduction:			
Transfer to Special Reserve	(591.44)	(587.03)	
Other Comprehensive Income/(Losses) for the Year arising from Remeasurement Gains/(Losses) on Defined Benefit Plans	(7.91)	4.91	
	10,402.72	7,946.03	



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
7) General Reserve		
Opening Balance	18.46	17.67
Addition:		
Transfer from Share Options Outstanding Account on account of Lapse of Vested Options	1.63	0.79
	20.09	18.46
8) Fair Value through Other Comprehensive Income		
Equity Instrument through Other Comprehensive Income		
Opening Balance	2.86	2.20
Addition during the Year	0.76	0.66
	3.62	2.86
Cash Flow Hedge Reserve		
Opening Balance	(22.31)	(2.25)
Addition during the Year	(47.17)	(20.06)
	(69.48)	(22.31)
9) Share Application Money Pending Allotment		
Opening Balance	5.58	1.18
Movement during the Year	(4.50)	4.40
	1.08	5.58
Total Other Equity	22,586.63	19,433.92

Nature and Purpose of Reserves

(a) Special Reserve

The Company created a reserve pursuant to the Reserve Bank of India Act, 1934 (the "RBI Act"), in terms of Section 45-IC of the RBI Act by transferring the amount not less than 20 per cent of its net profit every year as disclosed in the Statement of Profit and Loss, and before any dividend is declared.

(b) Capital Reserve

Reserve is created on account of business combination transactions.

(c) Capital Redemption Reserve

Capital redemption reserve created on redemption of preference shares from retained earnings.

(d) Securities Premium Reserve

This is created on account of premium received upon issuance of Equity Shares.

(e) Share Options Outstanding

The reserve is created to recognise the fair value of the options issued to employees of the Company, Subsidiaries, Associates and Joint Ventures, under the Company's Employee Stock Options Scheme.

(f) Surplus in Profit and Loss Account

Retained earnings represent the amount of accumulated earnings of the Company.

(g) General Reserve

Created upon unexercised employee stock options that have expired.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(h) Other Comprehensive Income

The Company has elected to recognise changes in the fair value of certain instruments in equity securities and debt instruments in other comprehensive income. These changes are accumulated with the FVTOCI reserve within equity. The Company transfers amounts from this reserve to retained earnings when the relevant equity securities are derecognised.

The Company uses hedging instruments as part of its management of foreign currency risk and interest rate risk associated on borrowings. For hedging foreign currency and interest rate risk, the Company uses foreign currency forward contracts and cross currency interest rate swaps. To the extent these hedges are effective, the change in fair value of the hedging instrument is recognised in the cash flow hedging reserve. Amount recognised in the cash flow hedging reserve is reclassified to the Statement of Profit and Loss, when the hedged item affects profit or loss (e.g., interest payments).

NOTE: 27 | INTEREST INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest on Loans		
On Financial Assets Measured at Amortised Cost	13,663.65	11,733.40
Interest Income from Investments		
On Financial Assets Measured at Amortised Cost	26.79	17.83
On Financial Assets Classified at Fair Value through Profit or Loss	241.97	233.46
Interest on Deposits with Banks		
On Financial Assets Measured at Amortised Cost	24.37	79.01
Other Interest Income		
On Financial Assets Measured at Amortised Cost	72.57	70.36
Total	14,029.35	12,134.06

NOTE: 28 | DIVIDEND INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Dividend Income from Investment in Associate	175.03	75.62
Dividend Income from Investment in Subsidiary	61.56	-
Dividend Income on Financial Assets Classified at Fair Value through Profit or Loss	0.01	2.70
Total	236.60	78.32

NOTE: 29 | FEES AND COMMISSION INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Advisory and Other Fee Income	297.74	392.10
Brokerage and Commission Income	197.60	119.21
Total	495.34	511.31



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Revenue from Contracts with Customers

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Type of Services		
Advisory and Other Fee Income	297.74	392.10
Brokerage and Commission Income	197.60	119.21
Geographical Markets		
India	495.34	511.31
Outside India	-	-
Timing of Revenue Recognition		
Services Transferred at a point in time	495.34	511.31
Services Transferred over time	-	-
Contract Balances		
Fees, Commission and Other Receivables	33.33	22.38

Details of Income from Insurance Partners as required by Insurance Regulatory and Development Authority of India (Registration of Corporate Agents) Regulations, 2015

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Aditya Birla Health Insurance Co. Limited	52.59	23.53
Aditya Birla Sun Life Insurance Company Limited	34.69	16.10
Reliance General Insurance Company Limited	0.01	0.18
Liberty General Insurance Limited	0.81	0.32
HDFC Life Insurance Company Limited	0.02	-
ICICI Lombard General Insurance Company Limited	1.10	0.20
Total	89.22	40.33

NOTE: 30 NET GAIN ON FAIR VALUE CHANGES

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Net Gain/(Loss) on Financial Instruments at Fair Value through Profit or Loss		
On Trading Portfolio		
Investments	196.83	125.03
Derivatives	(0.03)	(0.02)
On Financial Instruments Carried at Fair Value through Profit or Loss	80.13	58.60
On Financial Instruments Designated at Fair Value through Profit or Loss	0.09	0.18
Total	277.02	183.79
Fair Value Changes:		
Realised	225.68	101.19
Unrealised	51.34	82.60
Total	277.02	183.79

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 31 | NET GAIN ON DERECOGNITION OF FINANCIAL INSTRUMENTS AT AMORTISED COST

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Net Gain on Derecognition of Financial Instruments at Amortised Cost	97.15	18.54
Total	97.15	18.54

NOTE: 32 | GAIN ON SALE OF INVESTMENTS

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
On Equity Investment	283.22	635.77
Total	283.22	635.77

NOTE: 33 | OTHER INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest Income - Others	39.95	15.12
Miscellaneous Income	94.44	48.27
Total	134.39	63.39

NOTE: 34 | FINANCE COSTS

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest on Financial Liabilities Measured at Amortised Cost		
Debt Securities	2,568.44	1,987.68
Borrowings other than Debt Securities	5,097.37	4,182.97
Subordinated Liabilities	274.07	222.92
Lease Liabilities (Refer Note No. 46)	20.41	18.91
Other Interest Expenses	10.47	5.15
Interest on Financial Liabilities Measured at Fair Value through Profit or Loss		
Debt Securities	10.60	51.01
Total	7,981.36	6,468.64

NOTE: 35 | IMPAIRMENT ON FINANCIAL INSTRUMENTS

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Impairment on Financial Instruments Measured at Amortised Cost		
Bad Debts/Advances Written Off (Net of Recoveries)	1,640.86	1,441.63
Impairment Loss Allowance on		
Loans (Stage III)	5.90	164.50
Less: Delinquency Support	(274.22)	(256.12)
Sub Total - Loans (Stage III)	(268.32)	(91.62)



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Loans (Stage I and II)	71.08	12.57
Direct Assignments	0.51	0.22
Trade Receivables	(2.47)	2.89
Investments	5.91	(10.03)
Total	1,447.57	1,355.66

NOTE: 36 EMPLOYEE BENEFITS EXPENSE

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Salaries and Wages	990.07	846.10
Contribution to Provident and Other Funds (Refer Note No. 41)	41.68	33.77
Contribution to Gratuity Funds (Refer Note No. 41)	8.31	8.05
Expenses on Employee Stock Options Scheme	46.86	50.00
Staff Welfare Expenses	32.15	30.62
Total	1,119.07	968.54

NOTE: 37 DEPRECIATION AND AMORTISATION EXPENSES

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Depreciation of Property, Plant and Equipment	47.93	32.87
Depreciation on Investment Property	0.07	0.07
Amortisation of Intangible Assets	27.87	39.95
Amortisation of Lease Assets (Refer Note No. 46)	57.93	49.56
Total	133.80	122.45

NOTE: 38 OTHER EXPENSES

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Rent	27.54	27.78
Repairs and Maintenance	20.99	16.67
Communication Expenses	9.20	10.60
Printing and Stationery	4.74	5.25
Advertisement and Sales Promotion Expenses	46.20	55.80
Legal and Professional Expenses	135.27	106.58
Insurance	115.97	86.59
Collection Cost	102.91	213.19
Business Support Expenses	155.31	154.10
Travelling and Conveyance	41.42	37.09
Water and Electricity Charges	11.57	7.51
Rates and Taxes	4.48	2.38
Information Technology Expenses	113.31	95.21
Corporate Social Responsibility (CSR) Expenses	43.15	30.11

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Directors' Sitting Fees	1.26	0.43
Loss on Sale of Property, Plant and Equipment	0.51	0.14
Miscellaneous Expenses	110.64	78.05
Total	944.47	927.48

Auditors' Fees and Expenses (Net of GST Credit Availed)*

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Statutory Audit Fees	1.30	2.25
Limited Review Fees	1.77	1.44
Tax Audit Fees	0.24	0.17
Certification and Other Services [#]	0.13	1.61
Reimbursement of Expenses	0.29	0.33
Goods and Services Tax (Net of Input Credit)	0.26	0.22
Total	3.99	6.02

* Includes fees paid to auditors of erstwhile ABFL

[#] ₹ 1.57 crore related to qualified institutional placement and preferential issuance adjusted in securities premium in FY 2023-24.

Details of CSR Expenditure

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
a) Gross amount required to be spent by the Company during the Year	43.15	30.11
b) Amount spent during the Year	43.15	29.05
(i) Construction/Acquisition of any Asset	-	-
(ii) On purpose other than (i) above	43.15	29.05
c) Shortfall at the end of the Year*	0.98	0.98
d) Total of previous years Shortfall/(Excess)	-	-
e) Reason for Shortfall	NA	NA
f) Nature of CSR Activities	Refer Note 1	Refer Note 1
g) Details of Related Party Transactions	Refer Note 2	Refer Note 2
h) Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	NA	NA

Note 1: Nature of CSR Activities

For FY 2024-25: Promoting education including providing education in Anganwadi Centres and Government Schools and remedial classes for tribal students, health care, training to support athletes qualifying in Asian games and empowering women.

For FY 2023-24: Promoting education including providing education in Anganwadi Centres and Government Schools and remedial classes for tribal students, health care, ensuring environment sustainability by increasing water availability and livelihoods, training to support athletes qualifying in Asian games and empowering women.

Note 2: The total amount spent for CSR activity includes amount paid to Aditya Birla Capital Foundation

*There is a change in the Regulation stating that if the CSR contribution of the Company lying in the bank account of the respective NGO is unspent at the end of a FY, the same is required to be returned to the Company, and has to be maintained in a separate bank account by the Company. The balance shown here is the same unspent amounts transferred back by NGOs.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 39 DISCLOSURE AS REQUIRED BY INDIAN ACCOUNTING STANDARD (IND AS) 33 - EARNINGS PER SHARE

Basic Earnings Per Share (EPS) is calculated by dividing the profit after tax for the year by the weighted-average number of equity shares outstanding during the year.

Diluted EPS is calculated by dividing the profit after tax for the year by the weighted-average number of equity shares outstanding during the year plus the weighted-average number of equity shares that would be issued on conversion of all the dilutive potential equity shares into equity shares of the Company.

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Profit After Tax for the Year	2,957.22	2,935.15
Weighted-Average Number of Equity Shares for Basic Earning Per Share	2,60,41,85,255	2,55,53,68,985
Effect of Dilution:		
Employee Stock Options	2,29,12,543	1,96,30,531
Weighted-Average Number of Ordinary Shares for Diluted Earnings Per Share	2,62,70,97,797	2,57,49,99,516
Earnings Per Share		
Basic Earnings Per Share (₹)	11.36	11.49
Diluted Earnings Per Share (₹)	11.26	11.40

NOTE: 40 INCOME TAX

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Current Income Tax Charges	978.20	933.29
Short/(Excess) Provision for Current Tax Related to Earlier Years (Net)	(0.44)	(30.08)
Deferred Tax Relating to origination and reversal of temporary differences	(8.18)	(55.95)
Income Tax Expenses Reported in the Statement of Profit and Loss	969.58	847.26
Reconciliation of Tax Expenses and the accounting profit multiplied by India's Domestic Tax Rate for 31st March 2025		
Accounting Profit Before Income Tax (A)	3,926.80	3,782.41
At India's Statutory Income Tax Rate of 25.168%	988.30	951.96
Excess Provision for Current Tax Related to Earlier Years	(0.44)	(30.08)
Reversal of Deferred Tax Liability during the Year	0.15	7.73
Tax on Non-Deductible Expenses	14.28	6.67
Tax rate difference adjustment on account of sale of subsidiary and partial stake sale in Associate	(31.43)	(89.77)
Others	(1.28)	0.75
Income Tax Expense Reported in the Statement of Profit and Loss (B)	969.58	847.26
Effective Income Tax Rate for the Year (B/A %)	24.69%	22.40%

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 41 | RETIREMENT BENEFITS

A) Defined Benefits Plans:

The Company has a defined benefit gratuity plan (funded). The Company's defined benefit gratuity plan is a final salary plan for employees, which requires contributions to be made to a separately administered fund. The gratuity plan is governed by the Payment of Gratuity Act, 1972. Under the Act, employee who has completed five years of service is entitled to specific benefit. The level of benefits provided depends on the member's length of service and last drawn salary.

The following tables summarises the components of net benefit expense recognised in the Statement of Profit and Loss, and the funded status and amounts recognised in the Balance Sheet for the gratuity plan.

Particulars	(₹ crore)	
	As at/For the Year ended 31 st March 2025	As at/For the Year ended 31 st March 2024
(i) Amounts Recognised in the Balance Sheet in respect of Gratuity		
Present Value of the funded Defined Benefits Obligations at the end of the Year	60.56	51.22
Rights from insurance policies that exactly match the amount and timing of some of the benefits payable under the plan.	(49.24)	(42.26)
Net (Assets)/Liabilities	11.32	8.96
(ii) Amounts Recognised in Employee Benefits Expenses in the Statement of Profit and Loss in respect of Gratuity		
Current Service Cost *	8.65	8.60
Interest on Net Defined Benefits Liabilities/(Assets)	0.63	0.75
Net Gratuity Cost	9.28	9.35
(iii) Amount Recognised in Other Comprehensive Income (OCI) for the Year [Gain/(Loss)]		
Actual Returns on Plan Assets excluding Interest Income	0.30	(1.15)
Group Company Allocation	0.60	0.42
Actuarial Changes Arising from Changes in Demographic Assumptions	(6.94)	(6.91)
Actuarial Changes Arising from Changes in Financial Assumptions	4.83	4.01
Actuarial Changes Arising from Changes in Experience Assumptions	12.15	(2.45)
Closing Amount Recognised in Other Comprehensive Income (OCI) for the Year	10.94	(6.08)
Reconciliation of Present Value of the Obligations and the Fair Value of the Plan Assets:		
(iv) Change in Present Value of the Obligations:		
Opening Defined Benefits Obligations	51.22	47.03
Current Service Cost	8.65	8.60
Interest Cost	3.65	3.36
Actuarial Changes Arising from Changes in Demographic Assumptions	(6.94)	(6.91)
Actuarial Changes Arising from Changes in Financial Assumptions	4.83	4.01
Actuarial Changes Arising from Changes in Experience Assumptions	12.15	(2.45)
Group Company Allocation	0.60	0.42
Benefits Paid	(13.60)	(2.84)
Closing Defined Benefits Obligations	60.56	51.22
(v) Change in Fair Value of the Plan Assets:		
Opening Fair Value of the Plan Assets	42.26	35.72
Interest Income on Plan Assets	3.02	2.61
Return on Reimbursement Rights (excluding amounts included in interest income on plan assets)	(0.30)	1.15
Contributions by the Employer	4.26	7.02
Benefits Paid	-	(4.24)
Closing Fair Value of the Plan Assets	49.24	42.26

* Current service cost net of recovery from subsidiaries, associates and joint ventures is ₹ 8.31 crore.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(vi) Maturity Profile of Defined Benefits Obligations

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Within 1 year	12.76	7.08
2 to 5 years	39.37	31.58
6 years and above	48.70	57.01
Total	100.83	95.67

Notes:

- (i) Estimated amount of contribution expected to be paid to the fund during the annual period after the Balance Sheet date is ₹ 21.02 crore (Previous Year: ₹ 15.83 crore).
- (ii) The Weighted-Average duration to the payment of these cash flows is 4 years (Previous Year 6 years).

(vii) The Fair Value of Major Categories of Plan Assets are as follows:

(₹ crore)

Disaggregation of Plan Assets	As at 31 st March 2025	As at 31 st March 2024
	Non-Quoted Value	Non-Quoted Value
Government Debt Instruments	0.99%	0.80%
Corporate Bonds	0.10%	0.08%
Insurer Managed Funds	88.98%	90.74%
Others	9.93%	8.38%
Grand Total	100.00%	100.00%

(viii) Principal Actuarial Assumptions at the Balance Sheet Date

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Discount Rate	6.5% - 6.7%	7.5% - 7.21%
Salary Escalation	7.5% - 8.9%	7.5% - 8.01%
Expected Return on Reimbursement Rights	6.5% - 6.7%	7.15% - 7.21%
Mortality Rate during Employment	100% of IALM 2012 - 14	100% of IALM 2012 - 14
Normal Retirement Age	60 years	60 years
Attrition/Withdrawal Rates, Based on Age:		
Upto 30 years	32.00%	37.00%
31- 40 years	35.00%	34.00%
41- 50 years	22.00%	19.00%
Above 50 years	20.00%	7.00%

Note: The above information is certified by actuary, and this has been relied upon by the auditors.

The estimates of future salary increases considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

Obligation is measured at the present value of estimated future cash flows using a discounted rate that is determined by reference to market yields as at the Balance Sheet date.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(ix) Quantitative Sensitivity Analysis for Significant Assumption is as below:

Increase/Decrease in Present Value of Defined Benefits Obligations at the end of the Year

Particulars	(₹ crore)			
	As at 31 st March 2025		As at 31 st March 2024	
	Amount	(%)	Amount	(%)
i) 50 Bps Increase in Discount Rate	59.27	-2.13%	49.83	-2.72%
ii) 50 Bps Decrease in Discount Rate	61.90	2.22%	52.68	2.85%
iii) 50 Bps Increase in Salary Growth Rate	61.89	2.19%	52.68	2.84%
iv) 50 Bps Decrease in Salary Growth Rate	59.27	-2.13%	49.81	-2.74%

The sensitivity analysis above has been determined based on a method that extrapolates the impact on defined benefit obligation, as a result of reasonable changes in key assumptions occurring at the end of the year.

B) Defined Contribution Plans:

The Company makes Provident Fund, Pension Fund, Employee State Insurance Scheme, Maharashtra Labour Welfare Fund, and National Pension Scheme contributions, which are defined contribution plans for qualifying employees. Under the schemes, the Company is required to contribute a specified percentage of the payroll costs to fund the benefits. The contributions payable to these plans by the Company are at rates specified in the rules of the Schemes.

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Contribution to Employees' Provident Fund	29.25	24.87
Contribution to Employees' Pension Fund	8.51	7.39
Contribution to Employees' State Insurance Corporation	0.16	0.10
Contribution to Maharashtra Labour Welfare Fund	0.04	0.03
Contribution to National Pension Scheme	4.45	2.64
Contribution to Superannuation Fund	0.20	0.22
Total	42.61	35.25

Note: Contributions to these plans net of recovery from subsidiaries, associates and joint ventures is ₹ 41.68 crore.

NOTE: 42 | DISCLOSURE UNDER EMPLOYEE STOCK OPTIONS SCHEME

(A) Stock Options Scheme 2017

At the Annual General Meeting held on 19th July 2017, the shareholders of the Company approved the grant of not more than 3,22,86,062 Equity Shares by way of grant of Stock Options ("ESOPs") and Restricted Stock Units ("RSUs"). The Scheme allows the Grant of Stock Options to employees of the Company, and its Group Company(ies), including its Holding Company, Subsidiary Company(ies) and Associate Company(ies) (whether working in India or outside India) that meet the eligibility criteria. Each Stock Option confers a right upon the Grantee to apply for 1 (one) Equity Share.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2023-2024 are given hereunder:

Features	LTIP 2	LTIP 1	LTIP 1
Instrument	ESOP	RSU	PRSU
Plan Period	2023-2026	2023-2024	2023-2025
Quantum of Grant	20,07,180	1,14,962	6,45,669
Vesting Period	50% vesting in first year and 50% in second year from the Date of Grant	100% vesting in one year from the Date of Grant	100% vesting in second year from the Date of Grant
Vesting Condition(s)	75% of annual planning and budget targets	Continued employment	60% of Cumulative planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	2 nd August 2023	2 nd August 2023	2 nd August 2023
Grant/Exercise Price (₹ Per Share)	124.15	10.00	10.00

Granted during the Financial Year - 2022-2023 are given hereunder:

Features	LTIP 2	LTIP 1	LTIP 1
Instrument	ESOP	RSU	RSU
Plan Period	2022-2025	2022-2023	2022-2023
Quantum of Grant	11,73,306	13,94,915	1,65,434
Vesting Period	Equal vesting over 3 years from the Date of Grant	100% vesting at the end of one year from the Date of Grant	100% vesting at the end of third year from the Date of Grant
Vesting Condition(s)	Continued employment	Continued employment	Continued employment
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	1 st August 2022	1 st August 2022	15 th March 2023
Grant/Exercise Price (₹ Per Share)	106.35	10.00	10.00

Granted during the Financial Year - 2021-2022 are given hereunder:

Features	LTIP 2	LTIP 2
Instrument	ESOP	ESOP
Plan Period	2021-2025	2021-2025
Quantum of Grant	2,69,352	1,40,352
Vesting Period	Equal vesting in 4 years from the Date of Grant	Equal vesting in 4 years from the Date of Grant
Vesting Condition(s)	75% of the Profit Before Tax achievement against annual performance target immediately preceding the Date of Vesting	75% of the Profit Before Tax achievement against annual performance target immediately preceding the Date of Vesting
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	14 th May 2021	30 th September 2021
Grant/Exercise Price (₹ Per Share)	119.40	114.15

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2020-2021 are given hereunder:

Features	LTIP 2	LTIP 3
Instrument	ESOP	ESOP
Plan Period	2021-2022	2021-2022
Quantum of Grant	1,10,424	1,40,439
Vesting Period	One year from the Date of Grant	One year from the Date of Grant
Vesting Condition(s)	75% of the Profit Before Tax achievement against annual performance target	75% of the Profit Before Tax achievement against annual performance target
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	5 th February 2021	5 th February 2021
Grant/Exercise Price (₹ Per Share)	90.40	90.40

Granted during the Financial Year - 2019-2020 are given hereunder:

Features	LTIP 2	LTIP 2	LTIP 3	LTIP 3	LTIP 2	LTIP 3
Instrument	ESOP	ESOP	ESOP	RSU	ESOP	RSU
Plan Period	2019-2023	2019-2023	2019-2024	2019-2021	2020-2024	2020-2023
Quantum of Grant	5,60,376	3,07,020	4,41,704	7,686	7,98,768	5,23,810
Vesting Period	25% p.a. (4 years)	25% p.a. (4 years)	20% p.a. (5 years)	100% (2 years)	25% p.a. (4 years)	100% (3 years)
Vesting Condition(s)	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Continued employment	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Continued employment
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	2 nd August 2019	18 th October 2019	18 th October 2019	18 th October 2019	25 th February 2020	25 th February 2020
Grant/Exercise Price (₹ Per Share)	82.40	76.40	76.40	10.00	87.05	10.00



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2018-2019 are given hereunder:

Features	LTIP 3	LTIP 3
Instrument	ESOP	RSU
Plan Period	2018-2023	2018-2020
Quantum of Grant	16,23,834	3,00,000
Vesting Period	20% p.a. (5 years)	100% (2 years)
Vesting Condition(s)	75% of the Profit Before Tax achievement against annual performance target	Continued employment
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	9 th April 2018	9 th April 2018
Grant/Exercise Price (₹ Per Share)	115.00	10.00

Granted during the Financial Year - 2017-2018 are given hereunder:

Features	LTIP 1	LTIP 2	LTIP 3
Instrument	RSU	ESOP	ESOP
Plan Period	2017-2019	2017-2021	2017-2019
Quantum of Grant	43,43,750	1,15,57,872	13,98,886
Vesting Period	100% (2 years)	25% p.a. (4 years)	100% (2 years)
Vesting Condition(s)	Continued employment	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Continued employment Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	11 th August 2017	11 th August 2017	11 th August 2017
Grant/Exercise Price (₹ Per Share)	10.00	115.00	10.00
Value of Equity Shares as on the Date of Grant of Original Option (₹ Per Share)	139.00	139.00	139.00

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Details of Activities in the Plan as on 31st March 2025

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Options/RSUs Outstanding at beginning of the Year	19,17,944	67,62,112	9,16,403	1,14,70,812
Granted during the Year	-	-	-	-
Exercised during the Year	(7,34,902)	(24,36,218)	-	(29,66,431)
Lapsed/Expired during the Year	(1,08,130)	(42,054)	-	-
Options/RSUs Outstanding at the end of the Year	10,74,912	42,83,840	9,16,403	85,04,381
Options/RSUs Unvested at the end of the Year	-	14,59,708	6,45,669	-
Options/RSUs Exercisable at the end of the Year	10,74,912	28,24,132	2,70,734	85,04,381

Details of Activities in the Plan as at 31st March 2024

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Options/RSUs Outstanding at beginning of the Year	19,78,782	1,01,95,506	2,70,734	1,24,01,881
Granted during the Year	1,14,962	-	6,45,669	20,07,180
Exercised during the Year	(1,48,050)	(32,41,794)	-	(29,26,310)
Lapsed/Expired during the Year	(27,750)	(1,91,600)	-	(11,939)
Options/RSUs Outstanding at the end of the Year	19,17,944	67,62,112	9,16,403	1,14,70,812
Options/RSUs Unvested at the end of the Year	2,80,396	20,46,378	6,45,669	24,48,884
Options/RSUs Exercisable at the end of the Year	16,37,548	47,15,734	2,70,734	90,21,928

Fair Valuation

The Fair Value of the options used to compute proforma Net Profit and Earnings Per Share has been done by an Independent Valuer on the date of grant using Black-Scholes-Merton Formula. The Key Assumptions and the Fair Value are as:

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Risk-Free Interest Rate	6.5% to 7.4%	6.2% to 7.0%	6.5% to 7.2%	6.5% to 7.6%
Option Life (Years)	3.5 to 5.5	3.5 to 6.5	4.5	3.5 to 7.5
Expected Volatility	38.5% to 41.8%	36.2% to 46.5%	35.4% to 41.6%	37.0% to 46.5%
Expected Dividend Yield (%)	-	-	-	-
Weighted-Average Fair Value Per Option (₹)	98.5 to 188.4	41.5 to 119.4	131.6 to 189.1	73.1 to 119.9



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

B) Stock Option and Performance Stock Unit Scheme 2022

The shareholders of the Company, vide a special resolution passed through Postal Ballot on 16th October 2022, approved the Scheme titled "Aditya Birla Capital Limited Employee Stock Options and Performance Stock Unit Scheme 2022" ("ABCL Scheme 2022") for granting Employee Stock Options ("Options") and Employee Performance Stock Units ("PSUs") (collectively referred to as the "Stock Options"), exercisable into not more than 4,10,71,270 Equity Shares. ABCL Scheme 2022 allows the grant of Stock Options to employees of the Company, and its Group Company(ies), including its Holding Company, Subsidiary Company(ies) and Associate Company(ies) (whether working in India or outside India) that meet the eligibility criteria. Each Stock Option confers a right upon the Grantee to apply for 1 (one) Equity Share.

Granted during the Financial Year - 2024-2025 are given hereunder:

Features	LTIP 2	LTIP 1	LTIP 2	LTIP 1
Instrument	ESOP	RSU	ESOP	RSU
Plan Period	2024-2027	2024-2027	2025-2028	2025-2028
Quantum of Grant	1,35,495	18,34,524	86,651	42,811
Vesting Period	50% vesting in first year and 50% in second year from the Date of Grant	100% vesting in third year from the Date of Grant	50% vesting in first year and 50% in second year from the Date of Grant	100% vesting in third year from the Date of Grant
Vesting Condition(s)	75% of annual planning and budget targets	60% of Cumulative planning and budget targets	75% of annual planning and budget targets	60% of Cumulative planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	30 th October 2024	30 th October 2024	3 rd February 2025	3 rd February 2025
Grant/Exercise Price (₹ Per Share)	204.50	10.00	176.60	10.00

Pursuant to the Scheme (Refer Note No. 65), the Nomination, Remuneration and Compensation Committee of the Board of Directors of the Company, at its Meeting held on 31st March 2025, has approved the following Grant of Stock Options to the eligible employees of the Amalgamating Company (erstwhile ABFL), under ABCL Scheme 2022 in lieu of the Options granted by the Amalgamating Company.

Instrument	Stock Options	Stock Options	Stock Options	Stock Options	Stock Options
Quantum of Grant	56,62,070	2,62,607	15,768	56,927	16,708
Grant/Exercise Price (₹ Per Share)	93.20	116.70	116.70	116.70	174.20
Date of Original Grant by Amalgamating Company	5 th November 2022	30 th September 2023	1 st November 2023	30 th January 2024	14 th October 2024
Vesting Period	50% Vest on 5 th November 2024	50% Vest on 30 th September 2025	50% Vest on 1 st November 2025	50% Vest on 30 th January 2026	50% Vest on 14 th October 2026
	50% Vesting on 5 th November 2025	50% Vesting on 30 th September 2026	50% Vesting on 1 st November 2026	50% Vesting on 30 th January 2027	50% Vesting on 14 th October 2027
Exercise Period	5 years from the date of original grant by Amalgamating Company				

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Granted during Financial Year - 2023-2024 are given hereunder:

Features	LTIP 1	LTIP 2
Instrument	RSU	ESOP
Plan Period	2023-2027	2023-2027
Quantum and Date of Grant	1,35,481 1,59,291 16,40,750 10,35,219	3,37,331 3,26,435 2,04,428 10,68,855
Vesting Period	100% vesting at the end of third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant
Vesting Condition(s)	Continued Employment and Rating of Delivered Full Performance (DFP) and above in the year of vesting. 60% of Cumulative Aggregate PBT for 3 years	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	11 th May 2023 2 nd August 2023 3 rd November 2023 1 st February 2024	11 th May 2023 2 nd August 2023 3 rd November 2023 1 st February 2024
Grant/Exercise Price (₹ Per Share)	10.00	170.90 - 196.10



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2022-2023 are given hereunder:

Instrument	PSU	ESOP	PSU	ESOP
Plan Period	2022-2025	2022-2025	2022-2025	2022-2025
Quantum of Grant	59,53,984 3,01,081 1,05,649	1,27,75,439	8,51,231	3,28,321
Vesting Period	100% vesting at the end of third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant
Vesting Condition(s)	Continued Employment and Rating of DFP and above in the year of vesting. 60% of Cumulative Aggregate PBT for 3 years	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against Annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	7 th November 2022 2 nd February 2023 15 th March 2023	7 th November 2022	2 nd February 2023	15 th March 2023
Grant/Exercise Price (₹ Per Share)	10.00	124.20	136.50	145.00

Details of Activities in the Plan as on 31st March 2025 and 31st March 2024

Particulars	31 st March 2025		31 st March 2024	
	RSU	ESOP	RSU	ESOP
Options/RSUs Outstanding at beginning of the Year	88,13,708	1,47,92,938	63,60,714	1,39,54,991
Granted during the Year	18,77,335	62,36,226	29,70,741	19,37,049
Exercised during the Year	(13,235)	(8,38,152)	-	-
Lapsed/Expired during the Year	(9,36,768)	(12,12,175)	(5,17,747)	(10,99,102)
Options/RSUs Outstanding at the end of the Year	97,41,040	1,89,78,837	88,13,708	1,47,92,938
Options/RSUs Unvested at the end of the Year	97,41,040	1,08,76,760	88,13,708	1,47,92,938
Options/RSUs Exercisable at the end of the Year	-	81,02,077	-	-

Fair Valuation

The fair value of the options used to compute proforma net profit and earnings per share has been done by an independent valuer on the date of grant using Black-Scholes Merton Formula. The Key Assumptions and the Fair Value are as:

Features	LTIP 1	LTIP 2
Instrument	RSU	ESOP
Risk-Free Interest Rate (%)	7.3% - 7.6%	7.3% - 7.6%
Option Life (Years)	5.5	4.5 to 5.5
Expected Volatility	40.4% to 41.8%	37.4% to 42.7%
Expected Dividend Yield (%)	-	-
Weighted-Average Fair Value Per Option (₹)	117.60 to 197.70	57.20 to 100.00

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

C) ABCL Incentive Plan 2017

The Scheme titled as "ABCL Incentive Scheme for Stock Options and Restricted Stock Units – 2017 (ABCL Incentive Scheme)" was approved by the shareholders through postal ballot on 10th April 2017. The Nomination, Remuneration and Compensation Committee of the Company, at its meeting held on 15th January 2018, granted 14,65,927 ESOPs and 2,52,310 Restricted Stock Units (RSUs) (collectively called as "Stock Options") to the eligible grantees pursuant to the Composite Scheme of Arrangement between erstwhile Aditya Birla Nuvo Limited (now merged with Grasim Industries Limited), Grasim Industries Limited and Aditya Birla Capital Limited. The Stock Options allotted under the Scheme are convertible into equal number of Equity Shares.

The vesting conditions and the vesting dates under the ABCL Incentive Scheme shall follow the same vesting conditions, as applicable to the Grantees, under the corresponding Grasim Employee Benefit Schemes 2006 and 2013.

Particulars	ABCL Incentive Scheme	
	Options	RSUs
Plan Period	As per Grasim Employee Benefits Schemes 2006 and 2013.	
Quantum of Grant	14,65,927	2,52,310
Method of Accounting	Fair Value	Fair Value
Vesting Period	The Options and RSUs shall deemed to have been vested from the original date of grant under the Grasim ESOP Schemes 2006 and 2013, and shall be subject to a minimum vesting period of one year from the date of original grant, and would vest not earlier than one year and not later than five years from the date of grant of Options and RSUs, or such other period as may be determined by the Nomination, Remuneration and Compensation Committee.	
Vesting Condition(s)	Achievement of threshold level of budgeted annual performance target	
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	15 th January 2018	15 th January 2018
Grant/Exercise Price (₹ Per Share)	10.00	10.00

Re-granted during the Financial Year - 2020-2021 are given hereunder:

Particulars	Options
Plan Period	2021-2022
Quantum of Grant	25,585
Method of Accounting	Fair Value
Vesting Period	One year from the Date of Grant
Vesting Condition(s)	Achievement of threshold level of budgeted annual performance target
Exercise Period	5 years from the Date of Vesting
Grant Date	5 th March 2021
Grant/Exercise Price (₹ Per Share)	10.00

Details of Activities in the Plan

Particulars	ABCL Incentive Scheme			
	31 st March 2025		31 st March 2024	
	Options	RSUs	Options	RSUs
Options/RSUs Outstanding at the beginning of the Year	15,324	3,418	15,324	3,418
Granted during the Year	-	-	-	-
Exercised during the Year	-	-	-	-
Lapsed/Expired during the Year	-	-	-	-
Options/RSUs Outstanding at the end of the Year	15,324	3,418	15,324	3,418



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 43 MATURITY ANALYSIS OF ASSETS AND LIABILITIES

The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled. With regard to loans and advances to customers, the Company uses the same basis of expected repayment behaviour as used for estimating the EIR.

(₹ crore)

Particulars	31 st March 2025			31 st March 2024		
	Within 12 Months	After 12 Months	Total	Within 12 Months	After 12 Months	Total
I ASSETS						
(1) Financial Assets						
(a) Cash and Cash Equivalents	2,376.77	-	2,376.77	199.34	-	199.34
(b) Bank Balances other than (a) above	0.01	-	0.01	1,043.81	0.26	1,044.07
(c) Derivative Financial Instruments	13.62	17.41	31.03	0.30	10.11	10.41
(d) Receivables						
(i) Trade Receivables	35.13	-	35.13	28.91	-	28.91
(ii) Other Receivables	9.06	-	9.06	14.80	-	14.80
(e) Loans*	29,640.83	92,703.68	1,22,344.51	29,367.36	74,549.13	1,03,916.49
(f) Investments	5,891.37	6,938.03	12,829.40	7,011.04	4,623.86	11,634.90
(g) Other Financial Assets	380.74	37.07	417.81	45.80	36.11	81.91
Sub Total	38,347.53	99,696.19	1,38,043.72	37,711.36	79,219.47	1,16,930.83
(2) Non-Financial Assets						
(a) Current Tax Assets (Net)	-	56.00	56.00	-	31.40	31.40
(b) Deferred Tax Assets (Net)	-	492.97	492.97	-	367.86	367.86
(c) Investment Property	-	13.50	13.50	-	13.94	13.94
(d) Property, Plant and Equipment	-	130.77	130.77	-	96.20	96.20
(e) Right-of-Use Assets	7.92	231.09	239.01	0.34	284.63	284.97
(f) Intangible Assets Under Development	-	15.14	15.14	-	10.79	10.79
(g) Goodwill	-	64.46	64.46	-	64.46	64.46
(h) Other Intangible Assets	-	54.24	54.24	-	44.56	44.56
(i) Other Non-Financial Assets	181.61	8.47	190.08	195.12	29.08	224.20
(j) Assets Held for Sale	-	-	-	0.09	-	0.09
Sub Total	189.53	1,066.64	1,256.17	195.55	942.92	1,138.47
Total Assets	38,537.06	1,00,762.83	1,39,299.89	37,906.91	80,162.39	1,18,069.30
II LIABILITIES						
(1) Financial Liabilities						
(a) Derivative Financial Instruments	52.50	75.88	128.38	2.77	83.96	86.73
(b) Payables						
(i) Trade Payables						
(ii) Total Outstanding Dues of Micro Enterprises and Small Enterprises	44.91	-	44.91	3.65	-	3.65
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	384.90	-	384.90	573.92	-	573.92
(c) Debt Securities	13,481.87	23,583.86	37,065.73	12,395.83	18,131.27	30,527.10
(d) Borrowings (other than Debt Securities)	27,028.27	42,832.52	69,860.79	22,374.23	36,518.80	58,893.03
(e) Subordinated Liabilities	329.66	3,879.50	4,209.16	218.01	2,654.00	2,872.01

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	31 st March 2025			31 st March 2024		
	Within 12 Months	After 12 Months	Total	Within 12 Months	After 12 Months	Total
(f) Lease Liabilities	54.14	212.31	266.45	64.76	237.99	302.75
(g) Other Financial Liabilities	1,747.73	0.53	1,748.26	2,293.00	0.36	2,293.36
Sub Total	43,123.98	70,584.60	1,13,708.58	37,926.17	57,626.38	95,552.55
(2) Non-Financial Liabilities						
(a) Current Tax Liabilities (Net)	176.49	-	176.49	257.54	-	257.54
(b) Provisions	60.00	61.77	121.77	35.56	68.75	104.31
(c) Other Non-Financial Liabilities	99.41	-	99.41	120.70	0.26	120.96
Sub Total	335.90	61.77	397.67	413.80	69.01	482.81
Total Liabilities	43,459.88	70,646.37	1,14,106.25	38,339.97	57,695.39	96,035.36

* Stage 3 loans have been considered in after 12 months bucket.

Note: Classification of Loans under the different maturity buckets is based on the due date, which has been relied upon by the auditors.

NOTE: 44 CHANGE IN LIABILITIES ARISING FROM FINANCING ACTIVITIES

(₹ crore)

Particulars	As at 1 st April 2024	Cash Flows	Other* (Non-Cash)	As at 31 st March 2025
Debt Securities	30,527.10	6,286.84	251.79	37,065.73
Borrowings Other than Debt Securities	58,893.03	10,890.32	77.44	69,860.79
Subordinate Liabilities	2,872.01	1,277.00	60.15	4,209.16
Total Liabilities from Financing Activities	92,292.14	18,454.16	389.38	1,11,135.68

(₹ crore)

Particulars	As at 1 st April 2023	Cash Flows	Other* (Non-Cash)	As at 31 st March 2024
Debt Securities	23,534.86	6,806.00	186.24	30,527.10
Borrowings Other than Debt Securities	44,785.97	14,069.35	37.71	58,893.03
Subordinate Liabilities	2,449.90	405.00	17.11	2,872.01
Total Liabilities from Financing Activities	70,770.73	21,280.35	241.06	92,292.14

Note: *The above amounts are including interest accrued but not due.

NOTE: 45 CONTINGENT LIABILITIES AND COMMITMENTS

A) Contingent Liabilities

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Disputed Income Tax Liability ^(a)	74.31	40.81
Disputed Service Tax/GST Liability ^(b)	9.89	1.80
Claims Against the Company Not Acknowledged as Debts	2.35	2.30
Corporate Guarantees, Guarantee on Overdraft, Letter of Credit and Letter of Comfort Given by the Company on behalf of the Clients	315.43	75.92
Corporate Guarantees Given to National Housing Bank on behalf of Subsidiary ^(c)	1,234.45	1,605.72
Total	1,636.43	1,726.55



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(a) Disputed Income Tax Liability

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Disallowances of depreciation on intangibles, Disallowance of donation forming part of CSR expenditure u/s 80G, Disallowance of certain expenses, Disallowance under Section 14A, Disallowance of PF/ESIC, Disallowance of CENVAT credit w/off.	44.00	10.49
Interest on Non-Performing Assets (NPA)	30.31	30.32
Total	74.31	40.81

Note: Interest and consequential changes, if any, arising on settlement of those contingent liabilities are not ascertainable.

(b)(i) Show Cause-cum-Demand Notice No. ST/Audit-III/P-3/Gr-7/Aditya Birla/SCN/2016 dated 9th May 2017 was issued to the Company demanding service tax of ₹ 0.70 crore on penal/default interest.

(ii) Show Cause-cum-Demand Notice issued under GST as on 31st March 2025 on various date in multiple states issued to the Company ₹ 9.19 crore.

(c) The Company has issued corporate guarantees to the National Housing Bank on behalf of its subsidiary, Aditya Birla Housing Finance Limited (ABHFL), of ₹ 3,500 crore upto 31st March 2025 (31st March 2024: ₹ 3,500 crore) for ABHFL borrowing, against which the amount outstanding in the books of ABHFL as at 31st March 2025 is ₹ 1,234.45 crore (31st March 2024: ₹ 1,607.52 crore). As per the terms of the Guarantee, the Company's liability is capped at the outstanding amount on invocation.

B) Capital and Other Commitments

- (i) Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances) on account of property, plant and equipment is ₹ 11.00 crore (31st March 2024: ₹ 7.63 crore) and on account of intangible assets is ₹ 12.35 crore (31st March 2024: ₹ 19.45 crore).
- (ii) Undisbursed commitments where the Company does not have an unconditional rights to cancel the undrawn/unavailed/unused portion of the loan at any time during the subsistence of the loan is Nil.
- (iii) Pursuant to the Shareholders' Agreement entered into with Sun Life Financial (India) Insurance Investments Inc. and its holding Company Sun Life Assurance Company of Canada by Aditya Birla Capital Limited, in respect of Aditya Birla Sun Life Insurance Company Limited (ABSLI), the Company will infuse its share of capital in ABSLI from time to time to meet the solvency requirement, prescribed by the regulatory authority. Transfer of investments in ABSLI is restricted by the terms contained in Shareholders' Agreements entered into by the Aditya Birla Capital Limited.
- (iv) Pursuant to the Shareholders' Agreement entered into with Momentum Metropolitan Strategic Investments (Proprietary) Limited and Platinum Jasmine A 2018 Trust by Aditya Birla Capital Limited, in respect of Aditya Birla Health Insurance Co. Limited (ABHI), the Company will infuse its share of capital in ABHI from time to time to meet the solvency requirement, prescribed by the regulatory authority.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 46 | DISCLOSURE PURSUANT TO INDIAN ACCOUNTING STANDARD 116 (IND AS 116)

Following are the Changes in the Carrying Value of Right-of-Use Assets

		(₹ crore)
Particulars		Leasehold Premises
Gross Carrying Value		
Balance as at 1 st April 2023		269.81
Additions		165.42
Disposals		57.54
Balance as at 31 st March 2024		377.69
Additions		22.33
Disposals		18.32
Balance as at 31 st March 2025		381.70
Accumulated Amortisation		
As at 1 st April 2023		76.81
Additions		51.32
Disposals		35.41
Balance as at 31 st March 2024		92.72
Additions		59.27
Disposals		9.30
Balance as at 31 st March 2025		142.69
Net Carrying Value as at 31 st March 2024		284.97
Net Carrying Value as at 31 st March 2025		239.01

Amounts Recognised in the Statement of Profit and Loss

		(₹ crore)
Particulars	As at 31 st March 2025	As at 31 st March 2024
Depreciation Expenses on Right-of-Use Assets	59.27	51.32
Less: Recovery of Expenses from Subsidiaries, Joint Ventures and Associates	(1.34)	(1.76)
	57.93	49.56
Interest Expenses on Lease Liabilities	20.84	19.39
Less: Recovery of Expenses from Subsidiaries, Joint Ventures and Associates	(0.43)	(0.48)
	20.41	18.91
Expenses Relating to Leases of Low Value Assets	27.48	27.79
Income from Sub-Leasing Right-of-Use Assets	19.83	17.28
Gains/(Losses) Arising from Changes in Lease Agreements	1.86	3.69

The following is the Break-up of Current and Non-Current Lease Liabilities

		(₹ crore)
Particulars	As at 31 st March 2025	As at 31 st March 2024
Current Lease Liabilities	54.14	64.76
Non-Current Lease Liabilities	212.31	237.99
Total	266.45	302.75



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

The following is the Movement in Lease Liabilities

Particulars	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
Opening Balance	302.75	202.38
Additions	21.20	157.26
Surrender of Premises	(10.65)	(25.17)
Finance Cost Accrued during the Period	20.84	19.39
Payment of Lease Liabilities	(67.69)	(51.11)
Closing Balance	266.45	302.75

The table below provides details regarding the Contractual Maturities of Lease Liabilities on an undiscounted basis:

Particulars	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
Less than one year	71.31	66.93
One to five years	195.14	223.23
More than five years	54.87	86.12
Total	321.32	376.28

The Group does not face any significant liquidity risk with regard to its lease liabilities, as the current assets are sufficient to meet the obligations related to lease liabilities, as and when they fall due.

NOTE: 47 RELATED PARTY DISCLOSURES

List of Related Parties as per Ind AS 24:

(A) Holding Company

Grasim Industries Limited

(B) Subsidiaries

Aditya Birla Finance Limited (Amalgamated with Aditya Birla Capital Limited w.e.f. Appointed Date of 1st April 2024)

Aditya Birla Housing Finance Limited

Aditya Birla Sun Life Insurance Company Limited

Aditya Birla Sun Life Pension Fund Management Limited (100% Subsidiary of Aditya Birla Sun Life Insurance Company Limited)

Aditya Birla Capital Digital Limited

Aditya Birla Money Limited

Aditya Birla Money Mart Limited (Merged with Aditya Birla Financial Shared Services Limited w.e.f. 2nd July 2024)

Aditya Birla Money Insurance Advisory Services Limited (Merged with Aditya Birla Money Mart Limited w.e.f. 1st July 2024)

Aditya Birla Insurance Brokers Limited (Ceased to be a Subsidiary w.e.f. 30th August 2024)

Aditya Birla Financial Shared Services Limited

Aditya Birla Capital Technology Services Limited (Merged with Aditya Birla Financial Shared Services Limited w.e.f. 2nd July 2024)

Aditya Birla Trustee Company Private Limited

Aditya Birla PE Advisors Private Limited

Aditya Birla ARC Limited

Aditya Birla Stressed Asset AMC Private Limited

ABARC-AST-008-Trust

ABARC-AST-010-Trust

Aditya Birla Special Situation Fund – 1

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Other Related Parties where Transactions have taken place during the Year:

(C) Associate

Aditya Birla Sun Life AMC Limited

(D) Joint Ventures

Aditya Birla Health Insurance Co. Limited

Aditya Birla Wellness Private Limited

Aditya Birla Sun Life Trustee Private Limited

(E) Fellow Subsidiaries

UltraTech Cement Limited

ABREL (MP) Renewables Limited

ABREL EPC Limited

ABREL Green Energy Limited

ABREL Solar Power Limited

ABREL SPV 2 Limited

Aditya Birla Renewables Energy Limited

Aditya Birla Renewables Green Power Private Limited (formerly known as Waacox Energy Private Limited)

Aditya Birla Renewables Limited

Aditya Birla Renewables Solar Limited

Aditya Birla Renewables SPV 1 Limited

Aditya Birla Renewables Subsidiary Limited

Aditya Birla Renewables Utkal Limited

(F) Joint Ventures/Associates of Holding Company and its Subsidiaries

Aditya Birla Science & Technology Company Private Limited

Bhubaneswari Coal Mining Limited

Birla Advanced Knits Private Limited

O2 Renewable Energy XXII Private Limited

(G) Key Managerial Personnel of the Company and its Holding Company

Mr. Kumar Mangalam Birla (Chairman and Non-Executive Director)

Dr. Santrupt Misra (Non-Executive Director) (Ceased to be a Director w.e.f. 18th August 2023)

Mr. Sushil Agarwal (Non-Executive Director)

Mr. Romesh Sobti (Non-Executive Director)

Mr. Arun Kumar Adhikari (Independent Director)

Mr. P. H. Ravikumar (Independent Director)

Mr. S. C. Bhargava (Independent Director) (Ceased to be a Director w.e.f. 31st August 2024)

Ms. Vijayalakshmi Rajaram Iyer (Independent Director)

Ms. Vishakha Mulye (Chief Executive Officer - Aditya Birla Capital Limited)

Mr. Rakesh Singh (Chief Executive Officer - Lending Business)



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Mr. Tushar Shah (Chief Executive Officer - Project & Structured Finance - Lending Business)

Mr. Harikrishna Agarwal (Managing Director of Grasim Industries Limited) (Ceased to be a Director w.e.f. 31st March 2025)

Mr. Adesh Kumar Gupta (Independent Director - Grasim Industries Limited)

(H) Close Members of Key Managerial Personnel

Ms. Neerja Birla

Ms. Advaitesha Birla

Ms. Vibha Singh

Ms. Anahita Singh

Ms. Anushka Singh

Mr. Dinesh Kumar Gupta

(I) Other Related Parties in which Key Managerial Personnel or their close members are interested

Aditya Birla Management Corporation Private Limited

Birla Management Centre Services Private Limited (Ceased to be related party w.e.f. 1st August 2024)

Birla Group Holdings Private Limited

Chaitanya India Fin Credit Private Limited

Svatantra Microfin Private Limited

Svatantra Online Services Private Limited

Applause Entertainment Private Limited

Azure Jouel Private Limited

Olive Bar & Kitchen Private Limited

(J) Post-Employment Benefit Plans

Century Rayon Employees' Provident Fund Trust No.1

Century Rayon Employees' Provident Fund Trust No.2

Grasim Industries Limited Employees' Gratuity Fund

UltraTech Provident Fund

			(₹ crore)
Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
(I)	Income		
1.	Dividend Income		
	Aditya Birla Sun Life AMC Limited	175.02	75.62
	Aditya Birla Insurance Brokers Limited	61.56	-
2.	Interest Income/Fair Value Gain		
a)	On Investments		
	Aditya Birla Money Limited	5.81	5.49
	Aditya Birla Special Situation Fund – 1	4.68	32.32
	Chaitanya India Fin Credit Private Limited	3.94	3.60
	Aditya Birla Money Mart Limited	1.23	4.48

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

			(₹ crore)
Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
b)	On Loans		
	Applause Entertainment Private Limited	13.54	25.26
	ABREL EPC Limited	12.54	24.35
	O2 Renewable Energy XXII Private Limited	5.74	-
	Aditya Birla Renewables Green Power Private Limited	5.12	5.22
	Azure Jouel Private Limited	3.80	10.13
	Birla Advanced Knits Private Limited	1.24	-
	Aditya Birla ARC Limited	0.12	0.81
	Aditya Birla Stressed Asset AMC Private Limited	-	0.02
	Ms. Vishakha Mulye	0.19	0.20
3.	Rent Income from Investment Property		
	Aditya Birla Sun Life Insurance Company Limited	0.58	0.53
4.	MF/FD/Alternate Asset Commission Received on behalf of Investment done by Related Party		
	Aditya Birla Renewables Limited	0.59	₹
	UltraTech Cement Limited	0.52	0.20
	Grasim Industries Limited	0.43	0.26
	Svatantra Microfin Private Limited	0.25	0.18
	Aditya Birla Science & Technology Company Private Limited	0.15	0.08
	ABREL SPV 2 Limited	0.03	0.01
	Bhubaneswari Coal Mining Limited	0.03	0.07
	Aditya Birla Health Insurance Co. Limited	0.01	0.01
	ABREL Green Energy Limited	0.01	-
	Aditya Birla Renewables Green Power Private Limited	0.01	0.01
	Aditya Birla Renewables Energy Limited	0.01	0.01
	Aditya Birla Renewables Solar Limited	0.01	-
	Aditya Birla Renewables SPV 1 Limited	₹	-
	Aditya Birla Renewables Subsidiary Limited	₹	0.01
	ABREL Solar Power Limited	₹	₹
	Aditya Birla Renewables Utkal Limited	₹	-
	ABREL (MP) Renewables Limited	₹	-
	Aditya Birla Trustee Company Private Limited	₹	₹
	Svatantra Online Services Private Limited	₹	₹
	Olive Bar & Kitchen Private Limited	₹	0.01
	Ms. Neerja Birla	0.01	-
	Ms. Advaitesha Birla	₹	-
	Mr. Rakesh Singh	0.12	0.08
	Ms. Vibha Singh	0.01	₹
	Ms. Anushka Singh	₹	₹
	Ms. Anahita Singh	₹	₹
	Mr. Harikrishna Agarwal	₹	-
	Mr. Adesh Kumar Gupta	₹	₹
	Mr. Dinesh Kumar Gupta	₹	₹



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

		(₹ crore)	
Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
5.	Brokerage/Commission Income		
	Aditya Birla Health Insurance Co. Limited	52.59	23.53
	Aditya Birla Sun Life Insurance Company Limited	34.69	16.10
	Aditya Birla Money Limited	6.16	5.58
	Aditya Birla Sun Life AMC Limited	1.51	2.65
	Aditya Birla Money Limited	0.42	0.26
	Aditya Birla Housing Finance Limited	0.02	-
6.	Other Rental Income		
	Aditya Birla Sun Life Insurance Company Limited	8.22	5.40
	Aditya Birla Housing Finance Limited	6.21	7.24
	Aditya Birla Health Insurance Co. Limited	3.65	2.80
	Aditya Birla Sun Life AMC Limited	1.37	1.20
	Aditya Birla Money Limited	0.26	0.22
	Aditya Birla Capital Digital Limited	0.18	0.03
	Aditya Birla Money Insurance Advisory Services Limited	0.03	0.17
	Aditya Birla Insurance Brokers Limited	0.02	0.02
(II)	Expenses		
1.	Interest Expenses		
	Aditya Birla Sun Life Insurance Company Limited	46.53	36.16
	Grasim Industries Limited	7.04	0.24
	UltraTech Provident Fund	0.73	0.73
	Century Rayon Employees' Provident Fund Trust No.2	0.38	0.38
	Century Rayon Employees' Provident Fund Trust No.1	0.08	0.08
2.	Brokerage Expenses/Service Charges		
	Aditya Birla Capital Digital Limited	17.55	1.79
	Grasim Industries Limited	0.87	0.01
	Aditya Birla Money Limited	0.76	0.38
	Aditya Birla Money Insurance Advisory Services Limited	0.54	4.60
3.	Services Received/Other Expenses		
	Aditya Birla Management Corporation Private Limited	79.13	52.35
	Aditya Birla Financial Shared Services Limited	52.58	35.98
	Aditya Birla Sun Life Insurance Company Limited	3.55	3.63
	Aditya Birla Housing Finance Limited	1.09	1.75
	Aditya Birla Capital Technology Services Limited	1.05	4.42
	Aditya Birla Money Limited	0.08	0.05
	Aditya Birla Capital Digital Limited	0.07	0.29
	Ms. Anahita Singh	0.27	0.25
(III)	Reimbursement of Expenses		
1.	Reimbursement of Employee Costs		
	Aditya Birla Money Limited	4.66	4.72
	Aditya Birla Sun Life Insurance Company Limited	0.77	1.58
	Aditya Birla Insurance Brokers Limited	0.68	1.40
	Aditya Birla Capital Digital Limited	0.50	0.09
	Aditya Birla Sun Life AMC Limited	0.22	0.01
	Aditya Birla Housing Finance Limited	0.19	0.17

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

			(₹ crore)
Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
	Grasim Industries Limited	0.14	0.21
	Aditya Birla Financial Shared Services Limited	0.08	0.13
	Aditya Birla Health Insurance Co. Limited	0.04	₹
2.	Expenses Reimbursed - Others		
	Aditya Birla Financial Shared Services Limited	24.46	18.37
	Aditya Birla Sun Life Insurance Company Limited	8.57	8.56
	Birla Management Centre Services Private Limited	4.06	5.63
	Aditya Birla Sun Life AMC Limited	1.18	1.86
	Aditya Birla Management Corporation Private Limited	0.96	0.35
	Aditya Birla Health Insurance Co. Limited	0.77	0.79
	Aditya Birla Wellness Private Limited	0.38	0.31
	Aditya Birla Insurance Brokers Limited	0.36	-
	Aditya Birla Capital Digital Limited	0.35	-
	Aditya Birla Capital Technology Services Limited	0.32	3.20
	Aditya Birla Money Limited	0.07	0.12
	Birla Group Holdings Private Limited	0.02	-
	Grasim Industries Limited	0.01	0.09
(IV)	Expenses Recovered		
1.	ESOP Charges (Net)		
	Aditya Birla Sun Life Insurance Company Limited	10.60	2.54
	Aditya Birla Housing Finance Limited	5.27	5.00
	Aditya Birla Health Insurance Co. Limited	4.89	7.24
	Aditya Birla Financial Shared Services Limited	3.77	2.85
	Aditya Birla Capital Digital Limited	1.90	0.18
	Aditya Birla Sun Life AMC Limited	1.27	0.48
	Aditya Birla Sun Life Pension Fund Management Limited	0.30	0.05
	Aditya Birla Money Limited	0.29	0.12
	Aditya Birla Wellness Private Limited	0.13	0.13
	Aditya Birla Capital Technology Services Limited	0.12	0.47
	Aditya Birla Stressed Asset AMC Private Limited	0.03	0.02
	Aditya Birla Insurance Brokers Limited	-	₹
2.	Other Expenses		
	Aditya Birla Sun Life Insurance Company Limited	35.26	37.91
	Aditya Birla Sun Life AMC Limited	29.47	33.18
	Aditya Birla Housing Finance Limited	5.20	5.49
	Aditya Birla Capital Digital Limited	5.03	4.08
	Aditya Birla Financial Shared Services Limited	4.21	0.37
	Grasim Industries Limited	1.31	-
	Aditya Birla Insurance Brokers Limited	1.09	3.17
	Aditya Birla Health Insurance Co. Limited	1.00	1.17
	Aditya Birla Money Insurance Advisory Services Limited	0.88	0.28
	Aditya Birla Money Limited	0.64	0.41
	Aditya Birla ARC Limited	0.18	0.42
	Aditya Birla Management Corporation Private Limited	0.07	-
	Aditya Birla Sun Life Pension Fund Management Limited	0.01	-



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
(V) Investments Made/Redeemed during the Year			
1. Investment in Equity Shares			
	Aditya Birla Housing Finance Limited	1,200.00	-
	Aditya Birla Capital Digital Limited	460.00	228.00
	Aditya Birla Health Insurance Co. Limited	183.55	-
	Aditya Birla Sun Life Insurance Company Limited	158.61	178.50
	Aditya Birla Wellness Private Limited	7.14	-
2. Investment in Preference Shares			
	Aditya Birla ARC Limited	-	5.00
3. Other Investments Made during the Year			
	Chaitanya India Fin Credit Private Limited	33.36	25.11
	Aditya Birla Special Situation Fund – 1	17.99	85.69
4. Redemption of Investments			
	Aditya Birla Money Mart Limited (Investment in Preference Shares)	53.43	-
	Chaitanya India Fin Credit Private Limited	33.72	42.62
	Aditya Birla Special Situation Fund – 1	29.54	256.89
(VI) Asset/Liability Transactions			
1. Loans and Advances Given			
	Applause Entertainment Private Limited	375.00	300.00
	Azure Jouel Private Limited	120.00	330.00
	O2 Renewable Energy XXII Private Limited	115.00	-
	ABREL EPC Limited	16.00	318.66
	Birla Advanced Knits Private Limited	15.00	-
	Aditya Birla ARC Limited	-	70.00
2. Repayment of Loans and Advances			
	Applause Entertainment Private Limited	500.00	175.00
	ABREL EPC Limited	220.00	286.00
	Azure Jouel Private Limited	210.00	240.00
	Aditya Birla ARC Limited	6.00	64.00
	Aditya Birla Renewables Green Power Private Limited	2.11	2.46
	Birla Advanced Knits Private Limited	0.01	-
	Aditya Birla Stressed Asset AMC Private Limited	-	4.39
	Ms. Vishakha Mulye	0.40	0.39
3. Deposits Placed			
	Aditya Birla Sun Life Insurance Company Limited	0.49	0.36
	Aditya Birla Sun Life AMC Limited	0.07	0.06
4. Deposits Received			
	Aditya Birla Sun Life Insurance Company Limited	1.08	-
	Aditya Birla Health Insurance Co. Limited	0.66	0.16
	Aditya Birla Housing Finance Limited	0.36	-
	Aditya Birla Sun Life AMC Limited	0.16	-
	Aditya Birla Money Limited	0.03	-
5. Assignment of Receivables			
	Grasim Industries Limited	648.27	-
	UltraTech Cement Limited	159.82	9.04

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

		(₹ crore)	
Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
6.	Purchase of Assets		
	Aditya Birla Health Insurance Co. Limited	0.14	-
	Aditya Birla Financial Shared Services Limited	0.07	0.40
	Aditya Birla Housing Finance Limited	0.04	0.09
7.	Sale of Assets		
	Aditya Birla Housing Finance Limited	₹	-
8.	Insurance Claim Settlement Received		
	Aditya Birla Sun Life Insurance Company Limited	10.33	5.34
9.	Inter-Corporate Borrowings Taken during the Period		
	Grasim Industries Limited	25.00	50.00
10.	Inter-Corporate Borrowings Repaid during the Period		
	Grasim Industries Limited	75.00	-
11.	Issue of Redeemable Non-Convertible Debentures to:		
	Grasim Industries Limited	210.00	-
	Aditya Birla Sun Life Insurance Company Limited	50.00	-
12.	Payments Made/(Received) to Provident Fund Trust and Gratuity Trust		
	Grasim Industries Limited Employees' Gratuity Fund	2.26	2.02
	Grasim Industries Limited Employees' Gratuity Fund	-	(4.24)
(VII) Outstanding Balances			
1.	Loans and Advances		
	O2 Renewable Energy XXII Private Limited	115.00	-
	Aditya Birla Renewables Green Power Private Limited	51.45	53.56
	ABREL EPC Limited	33.73	237.73
	Birla Advanced Knits Private Limited	14.99	-
	Aditya Birla ARC Limited	-	6.00
	Applause Entertainment Private Limited	-	125.00
	Azure Jouel Private Limited	-	90.00
	Ms. Vishakha Mulye	5.20	5.60
2.	Receivables		
	Aditya Birla Health Insurance Co. Limited	9.02	12.42
	Aditya Birla Sun Life Insurance Company Limited	7.80	6.66
	Aditya Birla Sun Life AMC Limited	3.26	5.69
	Aditya Birla Housing Finance Limited	3.10	3.60
	Aditya Birla Capital Digital Limited	0.90	0.53
	Aditya Birla Money Limited	0.28	1.31
	Aditya Birla ARC Limited	0.02	0.08
	Aditya Birla Wellness Private Limited	-	0.03
	Aditya Birla Insurance Brokers Limited	-	0.52
3.	Deposits Receivable		
	Aditya Birla Management Corporation Private Limited	6.15	6.15
	Aditya Birla Sun Life Insurance Company Limited	2.43	1.94
	Aditya Birla Sun Life AMC Limited	1.33	1.26
	Aditya Birla Money Limited	0.05	0.05
	Aditya Birla Health Insurance Co. Limited	0.04	0.04
4.	Prepaid Expenses		
	Aditya Birla Financial Shared Services Limited	4.04	1.37
	Aditya Birla Capital Technology Services Limited	-	0.42



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
5.	Payables		
	Aditya Birla Financial Shared Services Limited	13.61	10.54
	Aditya Birla Management Corporation Private Limited	12.02	8.84
	Aditya Birla Capital Digital Limited	1.10	-
	Grasim Industries Limited	0.39	0.02
	Aditya Birla Wellness Private Limited	0.07	-
	Aditya Birla Sun Life AMC Limited	0.04	-
	Aditya Birla Capital Technology Services Limited	-	0.52
	Grasim Industries Limited Employees' Gratuity Fund	-	2.26
	Birla Management Centre Services Private Limited	-	0.67
	Aditya Birla Money Insurance Advisory Services Limited	-	0.16
6.	Deposits Payable		
	Aditya Birla Sun Life Insurance Company Limited	1.87	0.80
	Aditya Birla Health Insurance Co. Limited	1.03	0.38
	Aditya Birla Housing Finance Limited	0.66	0.30
	Aditya Birla Sun Life AMC Limited	0.31	0.15
	Aditya Birla Money Limited	0.13	0.10
7.	Inter-Corporate Borrowings Payable		
	Grasim Industries Limited	-	50.00
8.	Non-Convertible Debentures		
	Aditya Birla Sun Life Insurance Company Limited	600.00	550.00
	Grasim Industries Limited	210.00	-
	UltraTech Provident Fund	8.00	8.00
	Century Rayon Employees' Provident Fund Trust No.2	4.30	4.30
	Century Rayon Employees' Provident Fund Trust No.1	0.90	0.90
9.	Interest Accrued/Payable		
	Aditya Birla Sun Life Insurance Company Limited	31.66	27.37
	Grasim Industries Limited	5.77	0.24
	Century Rayon Employees' Provident Fund Trust No.2	0.17	0.17
	Century Rayon Employees' Provident Fund Trust No.1	0.04	0.04
	UltraTech Provident Fund	0.04	0.04
10.	Investment in Equity Shares		
	Aditya Birla Housing Finance Limited	2,417.66	1,217.66
	Aditya Birla Sun Life Insurance Company Limited	1,676.64	1,518.03
	Aditya Birla Health Insurance Co. Limited	1,181.07	997.52
	Aditya Birla Capital Digital Limited	713.00	253.00
	Aditya Birla Money Limited	248.30	248.30
	Aditya Birla ARC Limited	100.00	100.00
	Aditya Birla Financial Shared Services Limited	93.25	0.05
	Aditya Birla Sun Life AMC Limited	29.75	29.84
	Aditya Birla Wellness Private Limited	24.89	17.75
	Aditya Birla Stressed Asset AMC Private Limited	14.80	14.80
	Aditya Birla PE Advisors Private Limited	3.50	3.50
	Aditya Birla Trustee Company Private Limited	0.05	0.05
	Aditya Birla Sun Life Trustee Private Limited	0.02	0.02

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

			(₹ crore)
Sr. No.	Particulars (Brief Description - Company-wise and Item-wise)	Year ended 31 st March 2025	Year ended 31 st March 2024
	Aditya Birla Money Mart Limited	-	93.20
	Aditya Birla Capital Technology Services Limited	-	9.27
	Aditya Birla Insurance Brokers Limited	-	0.30
11.	Investment in Preference Shares		
	Aditya Birla Money Limited	97.79	91.99
	Aditya Birla ARC Limited	21.00	21.00
	Aditya Birla Money Mart Limited	-	52.20
	Aditya Birla Capital Technology Services Limited	-	14.98
12.	Investment in Others		
	Chaitanya India Fin Credit Private Limited	24.16	23.51
	Aditya Birla Special Situation Fund – 1	-	11.55
(VIII) Key Managerial Personnel:			
1.	Directors' Sitting Fees		
	Mr. Kumar Mangalam Birla	0.05	0.05
	Dr. Santrupt Misra	-	0.08
	Mr. Sushil Agarwal	0.14	0.12
	Mr. Romesh Sobti	0.06	0.06
	Mr. Arun Kumar Adhikari	0.17	0.12
	Mr. P. H. Ravikumar	0.15	0.13
	Mr. S. C. Bhargava	0.27	0.33
	Ms. Vijayalakshmi R Iyer	0.17	0.19
2.	Remuneration to Key Managerial Personnel		
	Short-Term Employee Benefits	31.41	25.81
	Other Long-Term Benefits	2.74	2.74
	Post-Employment Benefits	0.61	0.55

(IX) Corporate Guarantees Issued:

The Company has issued corporate guarantees to the National Housing Bank on behalf of its subsidiary, Aditya Birla Housing Finance Limited (ABHFL), of ₹ 3,500 crore upto 31st March 2025 (31st March 2024: ₹ 3,500 crore) for ABHFL borrowing, against which the amount outstanding in the books of ABHFL as at 31st March 2025 is ₹ 1,234.45 crore (31st March 2024: ₹ 1,607.52 crore). As per the terms of the Guarantee, the Company's liability is capped at the outstanding amount on invocation.

Notes:

- Figures of ₹ 50,000 or less have been denoted by ₹.
- The related party relationships have been as identified by the Management on the basis of the requirements of the Indian Accounting Standard Ind AS-24 'Related Party Disclosures', and the same have been relied upon by the Auditors.
- The relationships disclosed above are for the entities where control exists and with whom transactions have taken place during the year.
- Remuneration to Key Managerial Personnel excludes provision for gratuity, pension and compensated absences, since it is provided on actuarial basis for the Company as a whole.
- The Non-Convertible Debentures' balance shown above includes purchase and sale from secondary market, and are held by related party as on reporting dates.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 48 CAPITAL MANAGEMENT

For the purpose of the Company's capital management, capital includes issued equity capital, share premium and all other reserves attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximise the shareholder value.

The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using a capital adequacy ratio, which is weighted assets divided by total capital derived as per the RBI requirements. As per the RBI guidelines, the Company, being a Non-Banking Finance Company, has to maintain 15% of capital adequacy ratio.

For Capital to Risk (Weighted) Assets Ratio (CRAR), refer Note No. 72(B).

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowings in the current year.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31st March 2025 and 31st March 2024.

NOTE: 49 FINANCIAL INSTRUMENTS

Note 49.1: Other Disclosure Pursuant to Ind AS 107 "Financial Instruments: Disclosures"

(a) Category-wise Classification for Applicable Financial Assets:

Particulars	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
(I) Measured at Amortised Cost:		
i) Cash and Cash Equivalents	2,376.77	199.34
ii) Bank Balance other than Cash and Cash Equivalents	0.01	1,044.07
iii) Trade and Other Receivables	44.19	43.71
iv) Loans	1,22,344.51	1,03,916.49
v) Investments in Debentures	361.74	3.85
vi) Investments in Pass through Certificates	4.68	-
vii) Investments in Preference Shares	97.79	144.19
viii) Other Financial Assets	417.81	81.91
Sub Total	1,25,647.50	1,05,433.56
(II) Measured at Fair Value through Profit or Loss (FVTPL)		
i) Investment in Government Securities	3,769.66	5,025.56
ii) Investment in Equity instruments	0.79	0.68
iii) Investment in Alternate Funds	-	11.80
iv) Investment in Debentures	1,636.87	816.51
v) Investment in Security Receipts	102.24	-
vi) Investment in Mutual Funds	372.59	1,155.59
vii) Investment in Preference Shares	20.21	20.40
Sub Total	5,902.36	7,030.54
(III) Designated at Fair Value through Profit or Loss (FVTPL)		
i) Derivative Financial Instruments	0.02	0.08
Sub Total	0.02	0.08

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Particulars	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
(IV) Measured at Fair Value through Other Comprehensive Income (FVTOCI):		
i) Investment in Equity instruments	4.97	3.97
ii) Derivative Financial Instruments	31.01	10.33
Sub Total	35.98	14.30
Total (I+II+III+IV)	1,31,585.86	1,12,478.48

(b) Category-wise Classification for Applicable Financial Liabilities:

Particulars	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
(I) Measured at Amortised Cost:		
i) Trade and Other Payables	429.81	577.57
ii) Debt Securities	36,882.99	30,029.23
iii) Borrowings (other than Debt Securities)	69,860.79	58,893.03
iv) Subordinated Liabilities	4,209.16	2,872.01
v) Lease Liabilities	266.45	302.75
vi) Other Financial Liabilities	1,748.26	2,293.36
Sub Total	1,13,397.46	94,967.95
(II) Designated at Fair Value through Profit or Loss (FVTPL)		
i) Derivative Financial Instruments Not Designated as Cash Flow Hedges	0.02	3.62
ii) Debt Securities	182.74	497.87
Sub Total	182.76	501.49
(III) Measured at Fair Value through Other Comprehensive Income (FVTOCI)		
i) Derivative Financial Instruments Designated as Cash Flow Hedges	128.36	83.11
Sub Total	128.36	83.11
Total (I+II+III)	1,13,708.58	95,552.55

(c) Fair value of Financial Assets and Financial Liabilities Measured at Amortised Cost:

Particulars	As at 31 st March 2025		As at 31 st March 2024	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets				
Loans	1,22,344.51	1,22,344.51	1,03,916.49	1,03,916.49
Investment in Preference Shares	97.79	97.79	144.19	144.19
Investment in Debentures	361.74	361.74	3.85	3.85
Investments in Pass through Certificates	4.68	4.63	-	-
Total	1,22,808.72	1,22,808.67	1,04,064.53	1,04,064.53
Financial Liabilities				
Debt Securities	36,882.99	37,225.37	30,029.23	30,066.17
Borrowings (other than Debt Securities)	69,860.79	69,860.79	58,893.03	58,893.03
Subordinated Liabilities	4,209.16	4,253.35	2,872.01	2,857.25
Lease Liabilities	266.45	266.45	302.75	302.75
Total	1,11,219.39	1,11,605.96	92,097.02	92,119.20

Valuation Methodologies of Financial Instruments Not Measured at Fair Value: Below are the methodologies and assumptions used to determine fair values for the above financial instruments, which are not recorded and measured at fair value in the Company's financial statements. These fair values were calculated for disclosure purposes only.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Short-Term Financial Assets and Liabilities: The carrying amounts of cash and cash equivalents, bank balance, trade receivables, other financial assets, trade payables and other financial liabilities are considered to be the same as their fair values, due to their short-term nature.

Borrowings

Floating Rate Borrowings: Floating rate borrowings are valued on the basis of Applicable Benchmark (viz., Tenor-Linked T-Bill, Repo Rate, Tenor-Linked MCLR, or any external benchmark, as the case may be) + Spread, if applicable.

Fixed Rate Borrowings: Fixed rated borrowings are valued on the basis of valuation report shared by ICRA.

Note 49.2: Disclosure Pursuant to Ind AS 113 "Fair Value Measurement"

The fair value of a financial instrument on initial recognition is normally the transaction price (fair value of the consideration given or received). Subsequent to initial recognition, the Company determines the fair value of financial instruments that are quoted in active markets using the quoted bid prices (financial assets held) or quoted ask prices (financial liabilities held) and using valuation techniques for other instruments. Valuation techniques include discounted cash flow method, market comparable method, recent transactions happened in the Company and other valuation models.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement date under current market conditions (i.e., an exit price), regardless of whether that price is directly observable or estimated using a valuation technique. In order to show how fair values have been derived, financial instruments are classified based on a hierarchy of valuation techniques, as explained below:

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments, units of mutual funds (open ended) and traded bonds that have quoted price. The fair value of all equity instruments (including bonds), which are traded in the stock exchanges, is valued using the closing price as at the reporting period.

Level 2: The fair value of financial instruments that are not traded in an active market is determined using valuation techniques, which maximise the use of observable market data and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3.

(A) Fair Value Hierarchy of Financial Assets and Financial Liabilities

(a) Measured at Amortised Cost:

As at 31st March 2025

(₹ crore)					
Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
Loans	-	-	1,22,344.51	1,22,344.51	Discounted Cash Flow approach
Investment in Preference Shares	-	-	97.79	97.79	Discounted Cash Flow approach
Investment in Debentures	-	361.74	-	361.74	
Investments in Pass through Certificates	-	4.63	-	4.63	
Total Financial Assets	-	366.37	1,22,442.30	1,22,808.67	
Financial Liabilities:					
Debt Securities	-	29,922.97	7,302.40	37,225.37	Discounted Cash Flow approach
Borrowings (other than Debt Securities)	-	-	69,860.79	69,860.79	Discounted Cash Flow approach
Subordinated Liabilities	-	4,253.35	-	4,253.35	
Lease Liabilities	-	-	266.45	266.45	Discounted Cash Flow approach
Total Financial Liabilities	-	34,176.32	77,429.64	1,11,605.96	

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

As at 31st March 2024

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
Loans	-	-	1,03,916.49	1,03,916.49	Discounted Cash Flow approach
Investment in Preference Shares	-	-	144.19	144.19	Discounted Cash Flow approach
Investment in Debentures	-	3.85	-	3.85	
Total Financial Assets	-	3.85	1,04,060.68	1,04,064.53	
Financial Liabilities:					
Debt Securities	-	20,348.70	9,717.47	30,066.17	Discounted Cash Flow approach
Borrowings (other than Debt Securities)	-	-	58,893.03	58,893.03	Discounted Cash Flow Approach
Subordinated Liabilities	-	2,857.25	-	2,857.25	
Lease Liabilities	-	-	302.75	302.75	Discounted Cash Flow approach
Total Financial Liabilities	-	23,205.95	68,913.25	92,119.20	

(b) Measured at Fair Value through Profit or Loss (FVTPL)

As at 31st March 2025

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
i) Investment in Government Securities	-	3,769.66	-	3,769.66	
ii) Investment in Equity Instruments	0.79	-	-	0.79	
iii) Investment in Alternate Funds	-	-	-	-	
iv) Investment in Debentures	-	1,636.87	-	1,636.87	
v) Investment in Security Receipts	-	9.80	92.44	102.24	Discounted Cash Flow approach
vi) Investment in Mutual Funds	-	372.59	-	372.59	
vii) Investment in Preference Shares	-	-	20.21	20.21	Discounted Cash Flow approach
Total Financial Assets	0.79	5,788.92	112.65	5,902.36	

As at 31st March 2024

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
i) Investment in Government Securities	-	5,025.56	-	5,025.56	
ii) Investment in Equity Instruments	0.68	-	-	0.68	
iii) Investment in Alternate Funds	-	11.80	-	11.80	
iv) Investment in Debentures	-	816.51	-	816.51	
v) Investment in Security Receipts	-	-	-	-	
vi) Investment in Mutual Funds	-	1,155.59	-	1,155.59	
vii) Investment in Preference Shares	-	-	20.40	20.40	Discounted Cash Flow approach
Total Financial Assets	0.68	7,009.46	20.40	7,030.54	



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(c) Designated at Fair Value through Profit or Loss (FVTPL)

As at 31st March 2025

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
Derivative Financial Instruments	-	0.02	-	0.02	
Total Financial Assets	-	0.02	-	0.02	
Financial Liabilities:					
Derivative Financial Instruments Not Designated as Cash Flow Hedges	-	0.02	-	0.02	
Debt Securities	-	182.74	-	182.74	
Total Financial Liabilities	-	182.76	-	182.76	

As at 31st March 2024

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
Derivative Financial Instruments	-	0.08	-	0.08	
Total Financial Assets	-	0.08	-	0.08	
Financial Liabilities:					
Derivative Financial Instruments Not Designated as Cash Flow Hedges	-	3.62	-	3.62	
Debt Securities	-	497.87	-	497.87	
Total Financial Liabilities	-	501.49	-	501.49	

(d) Measured at Fair Value through Other Comprehensive Income (FVTOCI)

As at 31st March 2025

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
Investment in Equity Instruments	-	-	4.97	4.97	Refer (e)
Derivative Financial Instruments	-	31.01	-	31.01	
Total Financial Assets	-	31.01	4.97	35.98	
Financial Liabilities:					
Derivative Financial Instruments Designated as Cash Flow Hedges	-	128.36	-	128.36	
Total Financial Liabilities	-	128.36	-	128.36	

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

As at 31st March 2024

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total	Valuation Technique for Level 3 Items
Financial Assets:					
Investment in Equity Instruments	-	-	3.97	3.97	Refer (e)
Derivative Financial Instruments	-	10.33	-	10.33	
Total Financial Assets	-	10.33	3.97	14.30	
Financial Liabilities:					
Derivative Financial Instruments Designated as Cash Flow Hedges	-	83.11	-	83.11	
Total Financial Liabilities	-	83.11	-	83.11	

(e) Valuation Techniques

Equity Instruments: The majority of equity instruments are actively traded on stock exchanges with readily available active prices on a regular basis. Such instruments are classified as Level 1. Unlisted equity securities are classified at Level 3.

Investment in Preference Shares: Investment made in preference share is not actively traded on stock exchange, and such instruments are classified as Level 2.

Investment in Government Securities: The fair values of investments made in Government Securities is based on valuation report from Financial Benchmarks India Private Limited, as at the reporting period, and the same are classified under Level 2.

Investment in Alternate Funds, Mutual Funds and Security Receipts: Investment in Alternate Funds, Mutual Funds and Security Receipts: Such instruments are measured based on their published net asset value (NAV), taking into account redemption and/or other restrictions. Such instruments are generally Level 2. NAV represents the price at which the issuer will issue further units, and the price at which issuers will redeem such units from the investors.

Investment in Debt Securities: Fair value of these instruments is derived based on the indicative quote of price and yields prevailing in the market as at reporting date. The Company has used quoted price of national stock exchange, wherever bonds are traded actively. In cases where debt securities are not actively traded, the Company has used CRISIL corporate bond valuer model for measuring fair value, i.e., fair value has been computed using the Fixed Income Money Market and Derivatives Association of India ('FIMMDA') data on corporate bond spreads, and such instruments are classified as Level 2.

Derivative Financial Instruments: A generally accepted framework for the valuation of the swap explains the position in each leg of the swap as a 'bond'. Therefore, a receive floating - pay fixed swap can be viewed as a portfolio consisting a short position in fixed bond and long position a floating rate bond. The value of the swap is the net proceeds from such bond positions, i.e., Receipt - Payment. The swaps were valued on and with inputs from the swap providers using the terms of the swap contract.

Equity Shares Measured at Fair Value through Other Comprehensive Income: Unquoted equity shares are measured at fair value through other comprehensive income on the basis of the net worth of the investee company, and are classified as Level 3.

The Company has determined that the carrying values of cash and cash equivalents, bank balances, trade receivables, loans, Investment in debentures, trade payables, short-term debts, borrowings, bank overdrafts and other current liabilities are a reasonable approximation of their fair value and, hence, their carrying values are deemed to be fair values.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(B) Movements in Level 3 Financial Instruments Measured at Fair Value

The following tables show a reconciliation of the opening and closing amounts of Level 3 financial assets and liabilities, which are recorded at fair value:

For the Year ended 31st March 2025

(₹ crore)

Particulars	As at 1 st April 2024	Purchase/ (Sales)	Transfers into/(from) Level 3	Statement of Profit and Loss	Other Comprehensive Income	At 31 st March 2025
Investment in Equity Instruments	3.97	-	-	-	1.00	4.97
Investment in Security Receipts	-	92.44	-	-	-	92.44
Investment in Preference Shares	20.40	-	-	(0.19)	-	20.21
Total Financial Assets Measured at Fair Value on a Recurring Basis	24.37	92.44	-	(0.19)	1.00	117.62

For the Year ended 31st March 2024

(₹ crore)

Particulars	As at 1 st April 2023	Purchase/ (Sales)	Transfers into/(from) Level 3	Statement of Profit and Loss	Other Comprehensive Income	At 31 st March 2024
Investment in Equity Instrument	3.09	-	-	-	0.88	3.97
Investment in Preference Shares	17.84	5.00	-	(2.44)	-	20.40
Total Financial Assets Measured at Fair Value on a Recurring Basis	20.93	5.00	-	(2.44)	0.88	24.37

(C) Sensitivity of Fair Value Measurements to Changes in Unobservable Market Data

The following table summarises the quantitative information about the significant unobservable inputs used in Level 3 fair value measurements.

(₹ crore)

Particulars	Fair Value as at		Rates for Sensitivity	Impact of Increase in Rates on Total Comprehensive Income Statement			
	31 st March 2025	31 st March 2024		31 st March 2025	31 st March 2025	31 st March 2024	31 st March 2024
				Favourable	Unfavourable	Favourable	Unfavourable
Investment in Equity Instrument*	4.97	3.97	5.00%	0.25	(0.25)	0.20	(0.20)
Investment in Security Receipts	92.44	-	5.00%	4.62	(4.62)	-	-
Investment in Preference Shares	20.21	20.40	5.00%	1.01	(1.01)	1.02	(1.02)

*Above instruments are measured at Fair Value through Other Comprehensive Income on the basis of the net worth of the investee company.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 50 | RISK MANAGEMENT

(a) Financial Risk Management Objectives and Policies

The Company's principal financial liabilities comprise borrowings (including Debt Securities and Subordinate Liabilities) and trade and other payables. The main purpose of these financial liabilities is to finance and support the Company's operations. The Company's principal financial assets include loans, investments, cash and cash equivalents and other receivables that derive directly from its operations.

The Company is exposed certain Risks such as Market Risk, Credit Risk, Liquidity Risk, etc., The Company's senior management oversees the management of these risks. The Company's senior management is supported by a Risk Management Committee that advises on financial risks and the appropriate financial risk governance framework for the Company. The Risk Committee provides assurance to the Company's senior management that the Company's financial risk activities are governed by appropriate policies and procedures, and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

The Company has identified and implemented comprehensive policies and procedures to assess, monitor and manage risk throughout the Company. The risk management process is continuously reviewed, improved and adapted in the changing risk scenario, and the agility of the risk management process is monitored and reviewed for its appropriateness in the changing risk landscape. The process of ongoing risk evaluation involves re-assessing the risk landscape in response to specific events, while simultaneously considering the long-term economic outlook.

The Company has an elaborate process for risk management. Major risks identified by the businesses and functions are systematically addressed through mitigating actions on a continuing basis.

Operational and Business Risk

Operational risk refers to the risk of loss arising from activities conducted within an entity, due to inadequate structures, system failures, untrained personnel, or inefficient products or processes. To strengthen the overall framework, a Board-approved Operational Risk Management Framework has been established, and is executed by a dedicated team within the Risk Management function. A bottom-up Risk and Control Self-Assessment (RCSA) process is employed to identify high-risk areas and potential gaps, serving as an early warning mechanism to enable timely initiation of remedial measures.

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. In the case of the Company, market risk primarily comprises of interest rate risk. Financial instruments affected by market risk include loans and borrowings.

The analyses exclude the impact of movements in market variables on the carrying values of gratuity, other post-retirement obligations and provisions.

The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks. This is based on the financial assets and financial liabilities held on 31st March 2025 and 31st March 2024.

Equity Investment Risk

The Company's investments in listed and non-listed equity securities are accounted at cost in the financial statements net of impairment. The expected cash flows from these entities are regularly monitored internally and also independently by third party valuer, wherever necessary, to identify impairment indicators.



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for the year ended 31st March 2025

Interest Rate Risk

Interest rate risk is the risk of loss in the Company's net income out of change in the level of interest rates and/or their implied volatility. To mitigate the interest rate risk, ALM policy of the Company stipulates interest rate sensitivity gap of all the time buckets. The Interest rate sensitivity statement is prepared every month and placed before Asset-Liability Committee ("ALCO"). The statement captures the duration of rate sensitive assets and liabilities of the Company. The impact of change in interest rate on the earning of the Company is also measured every month, and the same is presented to ALCO.

(₹ crore)

Year ended 31 st March 2025	Hypothetical Increase/ (Decrease) in Basis Points	Impact on Profit Before Tax		Impact on Equity	
Borrowings	25/(25)	(97.18)	97.18	(73.19)	73.19
	50 (50)	(194.37)	194.37	(146.37)	146.37
Loans	25/(25)	220.92	(220.92)	166.38	(166.38)
	50 (50)	441.85	(441.85)	332.75	(332.75)

(₹ crore)

Year ended 31 st March 2024	Change in Interest Rate	Impact on Profit Before Tax		Impact on Equity	
Borrowings	25/(25)	(63.46)	63.46	(49.24)	49.24
	50 (50)	(126.91)	126.91	(98.48)	98.48
Loans	25/(25)	174.88	(174.88)	135.70	(135.70)
	50 (50)	349.75	(349.75)	271.41	(271.41)

The following table sets forth, for the periods indicated, the break-up of borrowings into variable rate and fixed rate.

(₹ crore)

Particulars	31 st March 2025	31 st March 2024
Variable Rate Borrowings	38,873.00	25,382.62
Fixed Rate Borrowings	70,945.00	65,981.52
Variable Rate Loans	88,369.86	69,950.60
Fixed Rate Loans	34,512.68	34,559.07

Notes:

1. Borrowings having contractual tenor less than 12 months are considered as floating rate.
2. Face value of borrowings has been considered for above disclosure.

Foreign Exchange Risk

Foreign exchange risk is the risk of impact related to fair value or future cash flows of an exposure in foreign currency, which fluctuate due to changes in foreign exchange rates. The Company's exposure to the risk of fluctuation in foreign exchange rates primarily relates to its External Commercial Borrowings. The Company uses derivative instruments like cross currency swaps to hedge exposure to foreign currency risk.

The Company has taken foreign currency floating rate borrowings, which are linked to USD SOFR or JPY TONA. For managing the foreign currency risk and interest rate risk, arising from changes in applicable benchmark (USD SOFR or JPY TONA) on such borrowings, the Company has entered into Cross Currency Swap (CCS) for the entire loan liability covering the entire tenor of the loan along with the interest payable. Under the terms of the CCS, the Company pays interest at the fixed rate to the swap counterparty in INR and receives the floating interest payments based on the applicable benchmark (USD SOFR or JPY TONA) in foreign currency.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Credit Risk

Credit risk refers to the potential loss the Company may suffer if customers or counterparties fail to fulfil their contractual obligations. The Company manages and mitigates credit risk by establishing limits on the level of exposure it is willing to accept for individual counterparties, as well as for specific geographic regions and industry sectors. These exposures are continuously monitored to ensure compliance with the defined limits.

The Company has instituted a credit quality review process to enable early detection of potential changes in the creditworthiness of counterparties, including periodic re-assessment of collateral. Counterparty limits are determined through a credit risk classification system, which assigns a risk rating to each counterparty. These risk ratings are reviewed and updated on a regular basis. The credit quality review process is designed to allow the Company to evaluate potential losses arising from its exposures and to implement corrective measures as necessary.

Impairment Assessment

The Company is using Expected Credit Loss (ECL) model for credit loss provisioning.

The ECL model ensures:

- (a) timely recognition of expected credit losses (ECLs),
- (b) a structured assessment of significant increases in credit risk, leading to enhanced disclosure standards, and
- (c) the development of more accurate business ratios.

The following references provide details on the Company's impairment assessment and measurement methodologies, and should be read alongside the Material Accounting Policy Information provided in Note No. 2.

- An overview of the Company's internal grading system (refer to the section Definition of Default below).
- Details on how the Company defines, calculates, and monitors Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD) (refer to sections The Company's Internal Rating and PD Estimation Process, Probability of Default, and Exposure at Default below).
- Criteria used by the Company to determine when there has been a significant increase in credit risk (refer to Significant Increase in Credit Risk below).
- The Company's policy for segmenting financial assets assessed on a collective basis (refer to Grouping Financial Assets Measured on a Collective Basis below).
- ECL calculation methodologies across Stage 1, Stage 2, and Stage 3 assets (refer to Probability of Default, Exposure at Default, and Loss Given Default sections below).

Definition of Default

The Company categorises a financial instrument as defaulted and, therefore, as Stage 3 (credit-impaired) for ECL purposes—when the borrower is 90 days past due on contractual payments.

Additionally, as part of a qualitative assessment, the Company evaluates several indicators of unlikelihood to pay, including:

- a) Significant financial difficulties faced by the borrower or issuer;
- b) Breach of contractual obligations, such as defaults or overdue payments;
- c) Increased likelihood of bankruptcy or financial reorganisation of the borrower; and
- d) Any material adverse development/news, etc.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

The Company's Internal Rating and PD Estimation Process

Internal Rating

In line with regulatory expectations (as outlined by the Reserve Bank of India), a robust internal credit rating framework has been established to support effective credit risk management. The Company has developed its internal rating framework in collaboration with CRISIL. Ratings are assigned to all eligible customers or portfolio pools, and are integral to internal decision-making processes.

As per the Company's policy, eligible borrowers must have an internal credit rating of at least 'investment grade' according to the internal credit model or possess a valid and current external rating.

Probability of Default (PD)

PD represents the likelihood that a borrower will default within a one-year horizon (used for Stage 1 assets). For Stage 2 assets, where there is a significant increase in credit risk, the PD is assessed over the borrower's lifetime.

Exposure at Default (EAD)

EAD represents the gross exposure or potential exposure under a facility at the point of default. It estimates the total outstanding amount that is owed by the borrower at the time of default.

Loss Given Default (LGD)

LGD is expressed as the percentage of the EAD that is expected to be lost in the event of default. It is influenced by factors such as the type and value of collateral, expected recovery proceeds, and recovery costs, all considered on a net present value (NPV) basis.

Significant Increase in Credit Risk

- a) A significant increase in credit risk is deemed to have occurred when account performance deteriorates and there is no foreseeable resolution.
- b) For large borrowers, a comprehensive assessment of multiple risk factors—industry risk, business risk, management risk, financial risk, and banking and facility-level conduct—is undertaken to determine whether credit risk has significantly increased.
- c) Credit ratings are also utilised as indicators of significant credit risk changes. These ratings evaluate a borrower's capacity and willingness to meet financial obligations promptly and consistently, serving as a measure of the relative risk of default.
- d) Any other material negative/adverse news/development.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Collateral Security:

The Company's Net Exposure to Credit Risk, after taking into account credit risk mitigation, has been tabulated below:

(₹ crore)

Particulars	As at 31 st March 2025			As at 31 st March 2024		
	Outstanding	Cash Collateral	Nature of Non-Cash Collateral	Outstanding	Cash Collateral	Nature of Non-Cash Collateral
Financial Assets						
Cash and Cash Equivalents	2,376.77	-		199.34	-	
Bank Balance other than Cash and Cash Equivalents	0.01	-		1,044.07	-	
Derivative Financial Instruments	31.03	-		10.41	-	
Trade and Other Receivables	44.19	-		43.71	-	
Loans	1,22,344.51	-	Refer footnote below	1,03,916.49	-	Refer footnote below
Investments	12,829.40	-		11,634.90	-	
Other Financial Assets	417.81	-		81.91	-	
Total	1,38,043.72	-		1,16,930.83	-	

The Company by way of loan sanction letter and other loan securing documents agrees with its customers on collateral security to be provided by the customers in secured loan exposures that are subject to credit risk. Collateral security enables us to recover all or part of the outstanding exposure by liquidating the collateral asset provided, in cases where the borrower is unable or unwilling to fulfil its primary obligations.

Collateral security accepted by the Company could be in the form of:

- Financial collateral in the form of pledge of equity shares, units of mutual funds, assignment of life insurance policies;
- Current assets in the form of inventories meant for sale or receivables arising out of the sale of finished goods;
- Fixed asset (in the form of immovable properties – real estate, Plant and Machinery, Equipment);
- Third-party obligation (in the form of irrevocable unconditional guarantee issued by bank, Third party);
- Risk participation from Credit Guarantee Fund Trust for Micro and Small Enterprises (CGTMSE); and
- Assignment of borrower's rights and interests under agreements with third parties.

In addition, the Company also stipulates escrow of cash flows and a Debt Service Reserve Account (DSRA) for specific loans.

Collateral serves to mitigate the inherent risk of credit loss in an exposure, by either improving recoveries in the event of a default or substituting the borrower.

As part of the assessment of a credit transaction the availability, adequacy and suitability of collateral for the transaction is evaluated and decided upon. The Company's processes include verification of the title to the collateral offered and valuation by technical experts where warranted. The Company accepts as collateral only securities of good quality and have in place legally effective and enforceable documentation.

For guarantee's taken, the guarantor's creditworthiness is assessed during the credit assessment process of the transaction. The Company has collateral type specific haircuts in place, which are reviewed at intervals as appropriate to the type of collateral.

The Company recognises that collateral can be a credit mitigant (alternative source of repayment), but does not replace or dilute the underwriting standards the Company adopts to underwrite credit exposures.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(b) Forward-Looking Information

The Company determines impairment allowances based on the Expected Credit Loss (ECL) model under Ind AS, using empirical portfolio performance adjusted for forward-looking macro-economic factors. Provisioning under this approach remains higher than the floor levels prescribed by the RBI for NBFCs. ECL estimation is statistically validated, incorporating historical data, current conditions, and anticipated portfolio performance. It is based on three key components: Probability of Default (PD), Loss Given Default (LGD), and Exposure at Default (EAD). The Company's PD models intrinsically account for macro-economic influences, considering factors such as GDP trends and extraordinary events like demonetisation. With most portfolios having weathered one to two economic cycles, default probabilities reflect upturns, downturns, and stable conditions.

Additionally, the Industry Rating Module, developed with CRISIL, integrates forward-looking indicators—such as demand-supply dynamics, trade factors, and policy changes—enhancing the transition from through-the-cycle to point-in-time risk assessment.

Grouping Financial Assets Measured on a Collective Basis

The Company calculates ECLs either on a collective or an individual basis.

Asset classes where the Company calculates ECL on an individual basis include:

1. Corporate Portfolio

Asset classes where the Company calculates ECL on a collective basis include:

1. Retail Portfolio

The ECL methodology allows for individual assessment for corporates and, therefore, these loans are generally measured individually as each of these exposures have unique characteristics and structuring. For retail exposures and exposures which can be clubbed in homogenous pools, ECL is measured on a collective basis. This has been arrived at based on common characteristics like nature of product, customer profile, etc .

(c) Analysis of Risk Concentration

Concentration analysis are presented for Portfolio Pool, Location, Top Borrower Exposures, Group Exposures, etc., These are regularly analysed and presented for further review/action. Based on the exposures of the Company towards various sectors, analysis is as follows:

Top 20 Industry Sectors	As at 31 st March 2025
	(%)
Commercial Real Estate (CRE and CRE - RH)	10.89%
Real Estate Activities - Builders and Contractors	7.65%
Commercial Real Estate (CRE and CRE - RH) LAP	6.48%
Electricity, Gas, Steam and Water Supply	2.86%
Construction - Infrastructure	2.30%
NBFCs Against Receivable	2.11%
Transportation, Logistics and Allied Services	1.91%
Wholesale Trade and Commission Trade (Except of Motor Vehicles and Motorcycles)	1.87%
Renewable Energy	1.85%
Hotels, Motels and Resorts	1.78%
Textiles, Readymade Garments, Apparels - Spinning, Manufacturing and Trading	1.57%
Personal Loans	1.32%
Chemicals and Related Products	1.28%
Automobiles and Ancillaries	1.21%
Food and Beverages	1.17%
Hospital and Medical Business	1.14%

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Top 20 Industry Sectors	As at 31 st March 2025 (%)
Metals (Manufacturing of Basic and Structural, Casting)	1.05%
Brokers/Traders - Shares, Securities	1.05%
Retail Trade (Except of Motor Vehicles and Motor Cycles)	0.88%
Real Estate Activities - Builders and Contractors - LAP	0.82%
Top 20 Industry Exposures	51.19%

Top 20 Industry Sectors	As at 31 st March 2024 (%)
Commercial Real Estate (CRE and CRE - RH)	10.67%
Commercial Real Estate (CRE and CRE - RH) LAP	7.38%
Real Estate Activities - Builders and Contractors	4.11%
Other Trade (Wholesale/Retail)	2.66%
Energy Renewable	2.58%
Hotels, Motels and Resorts	2.34%
Finance - Investment/Others	2.25%
NBFCs Against Receivable	2.13%
Transportation, Logistics and Allied Services	2.11%
NBFCs - Others	2.08%
Textiles, Readymade Garments, Apparels - Spinning, Manufacturing and Trading	1.96%
Food and Beverages	1.53%
Real Estate Activities - Builders and Contractors - LAP	1.52%
Construction/Maintenance of Roads	1.48%
Automobiles and Ancillaries	1.40%
Chemicals and Related Products	1.37%
Hospital and Medical Business	1.34%
Business and Self-Employed	1.28%
Education	1.23%
Brokers/Traders - Shares, Securities	0.85%
Top 20 Industry Exposures	52.27%

Note: Industry Sectors tagging on loans are done by the Company's Management as per internal MIS, which have been relied upon by the auditors.

(d) Liquidity Risk and Funding Management

Liquidity risk is defined as the risk that the Company will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the Company might be unable to meet its payment obligations, when they fall due, as a result of mismatches in the timing of the cash flows under both normal and stress circumstances.

The Company manages its liquidity requirement by analysing the maturity pattern of the Company's cash flows of financial assets and financial liabilities. The Asset-Liability Management of the Company is periodically reviewed by its Asset-Liability Management Committee.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

The Company maintains a portfolio of highly marketable and diverse assets that are assumed to be easily liquidated in the event of an unforeseen interruption in cash flow. The Company also has lines of credit that it can access to meet liquidity needs. In accordance with the Company's policy, the liquidity position is assessed under a variety of scenarios, giving due consideration to stress factors relating to both the market in general and specifically to the Company. Net liquid assets consist of cash. The ratios during the year were as follows:

Advances to Borrowings Ratios

Particulars	As at 31 st March 2025	As at 31 st March 2024
Year-end	110.09%	112.58%
Maximum	113.26%	112.58%
Minimum	110.09%	110.77%
Average	111.57%	111.78%

Borrowings from banks and financial institutions and issue of debentures are considered as important sources of funds to finance lending to customers. They are monitored using the advances to borrowings ratio, which compares loans and advances to customers as a percentage of secured and unsecured borrowings.

Analysis of Financial Liabilities by Remaining Contractual Maturities

The table below summarises the maturity profile of the undiscounted cash flows of the Company's financial liabilities:

As at 31st March 2025

Particulars	Within 12 Months	After 12 Months	Total
(₹ crore)			
Financial Liabilities			
Derivative Financial Liability	52.50	75.88	128.38
Trade Payables*			
- Micro and Small Enterprises	44.91	-	44.91
- Other than Micro and Small Enterprises	384.90	-	384.90
Debt Securities	14,965.98	30,526.49	45,492.47
Borrowings (other than Debt Securities)	31,675.02	48,213.27	79,888.29
Subordinated Liabilities	489.58	5,748.73	6,238.31
Lease Liabilities	71.31	250.01	321.32
Other Financial Liabilities	1,747.73	0.53	1,748.26

As at 31st March 2024

Particulars	Within 12 Months	After 12 Months	Total
(₹ crore)			
Financial Liabilities			
Derivative Financial Liability	2.77	83.96	86.73
Trade Payables*			
- Micro and Small Enterprises	3.65	-	3.65
- Other than Micro and Small Enterprises	573.92	-	573.92
Debt Securities	13,370.02	23,372.05	36,742.07
Borrowings (other than Debt Securities)	26,206.49	41,197.33	67,403.82
Subordinated Liabilities	331.83	3,695.83	4,027.66
Lease Liabilities	66.93	309.35	376.28
Other Financial Liabilities	2,293.00	0.36	2,293.36

*Trade payables is based on the estimate of actual payment.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

The table below shows the contractual expiry by maturity of the Corporate Guarantees and Letter of Comfort given by the Company on behalf of clients.

As at 31st March 2025

(₹ crore)			
Particulars	Within 12 Months	After 12 Months	Total
Corporate Guarantees and Letter of Comfort Given by the Company on behalf of Clients	306.93	8.50	315.43
Total	306.93	8.50	315.43

As at 31st March 2024

(₹ crore)			
Particulars	Within 12 Months	After 12 Months	Total
Corporate Guarantees and Letter of Comfort Given by the Company on behalf of Clients	69.58	6.34	75.92
Total	69.58	6.34	75.92

NOTE: 51 | SEGMENT DISCLOSURES

In accordance with Ind AS 108 on Segment Reporting, the Company has identified two business segments, i.e., 'Lending' and 'Investing and Others'.

Operating segments are defined as components of an enterprise, for which discrete financial information is available, and evaluated regularly by Chief Operating Decision Maker (CODM), in deciding how to allocate resources and assessing performance.

Reportable Segments	Operations
Lending	Includes loans (personal, business, etc.), loan against property, structured finance, working capital loans, wealth management, distribution of financial products, etc.
Investing and Others	Investment in group companies.

Information about Reportable Segments

(₹ crore)		
Particulars	For the Year ended 31 st March 2025	For the Year ended 31 st March 2024
Segment Revenue from Operations		
a) Lending	14,788.96	12,702.22
b) Investing and Others	629.72	859.57
Total	15,418.68	13,561.79
Less: Inter-Segment Revenue from Operations	-	-
Total Revenue from Operations	15,418.68	13,561.79
Segment Results (Profit Before Tax)		
a) Lending	3,359.61	2,987.07
b) Investing and Others	567.19	795.34
Total	3,926.80	3,782.41



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Segment Assets		
a) Lending	1,31,745.13	1,10,778.95
b) Investing and Others	7,007.63	6,906.77
	1,38,752.76	1,17,685.72
Less: Inter-Segment Elimination	(1.84)	(15.68)
Add: Unallocated Corporate Assets	548.97	399.26
Total	1,39,299.89	1,18,069.30
Segment Liabilities		
a) Lending	1,13,857.33	95,711.67
b) Investing and Others	74.27	81.83
	1,13,931.60	95,793.50
Less: Inter-Segment Elimination	(1.84)	(15.68)
Add: Unallocated Corporate Liabilities	176.49	257.54
Total	1,14,106.25	96,035.36

(₹ crore)

Particulars	For the Year ended 31 st March 2025	For the Year ended 31 st March 2024
Depreciation and Amortisation Cost		
a) Lending	133.07	121.69
b) Investing and Others	0.73	0.76
Total	133.80	122.45

NOTE: 52 REGISTRATION OF CHARGES OR SATISFACTION WITH REGISTRAR OF COMPANIES (ROC)

The Company has complied with the charge creation or satisfaction registration with ROC on its assets within the statutory year.

NOTE: 53 RELATIONSHIP WITH STRUCK-OFF COMPANIES

(₹ crore)

Name of the Company	Nature of Transaction with Struck-Off Company	Balance Outstanding		Relationship with Struck-Off Company
		As at 31 st March 2025	As at 31 st March 2024	
Emirate Fashions Private Limited	Outstanding Balance (Loan Given)	0.10	0.10	No
Chennai School of Ship Management Private Limited	Outstanding Balance (Loan Given)	-	0.81	No
Lakshayprime Marketing Private Limited	Outstanding Balance (Loan Given)	0.07	-	No
Digikore Studios Limited	Outstanding Balance (Loan Given)	0.60	-	No
Total		0.77	0.91	

The above disclosure has been prepared basis the relevant information compiled by the Company on best effort basis, which has been relied upon by the auditors.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 54 | DISCLOSURE ON REVENUE RECOGNITION AS PER IND AS 115

Reconciliation of Revenue Recognised from Contract Liabilities:

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Closing Contract Liability - Advance from Customers	27.46	40.86

The Contract Liability outstanding at the beginning of the year has been recognised as revenue during the year ended 31st March 2025.

NOTE: 55 | EXPENDITURE IN FOREIGN CURRENCY

(₹ crore)		
Particulars	31 st March 2025	31 st March 2024
Finance Cost	64.18	47.90
Employee Benefit Expenses	0.60	1.74
Information Technology Expenses	0.05	0.14
Intangible Assets Under Development	0.78	1.31
Legal and Professional Charges	0.27	3.75
Miscellaneous Expenses	0.73	0.28
Total	66.61	55.12

Unhedged foreign currency payable and receivable as at 31st March 2025 and 31st March 2024 is Nil.

NOTE: 56 | DISCLOSURE PERTAINING TO STOCK STATEMENT FILED WITH BANKS OR FINANCIAL INSTITUTIONS

The Company has availed of the facility (Secured Borrowings) from the lenders inter alia on the condition that, the Company shall provide or create or arrange to provide or have created, security interest by way of a first pari passu charge of the loans.

Details Reported in the Quarterly Stock Statement and as per Books of Account in the Financial Year 2024-2025

(₹ crore)		
Quarter Ended	As per the Statement Filed with Bank	As per the Books of Account
June 2024	95,711.36	95,711.36
September 2024	1,00,532.66	1,00,532.66
December 2024	1,04,038.01	1,04,038.01
March 2025	1,10,747.13	1,10,747.13

Details Reported in the Quarterly Stock Statement and as per Books of Account in the Financial Year 2023-2024

(₹ crore)		
Quarter Ended	As per the Statement Filed with Bank	As per the Books of Account
June 2023	77,643.85	77,643.85
September 2023	84,583.79	84,583.79
December 2023	88,518.81	88,518.81
March 2024	94,747.31	94,747.31



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 57 ANALYTICAL RATIOS FOR THE YEAR ENDED 31ST MARCH 2025

Particulars	Capital to Risk-Weighted-Assets Ratio (CRAR)	Tier I CRAR	Tier II CRAR	Liquidity Coverage Ratio*
Numerator*	Total Capital Funds	Capital Funds – Tier I	Capital Funds – Tier II	Total HQLA (Maintained)
Denominator*	Total Risk-Weighted-Assets	Total Risk-Weighted-Assets	Total Risk-Weighted-Assets	Total Net Cash Outflows
Current Period	18.22%	15.94%	2.28%	168.85%
Previous Period reported as Core Investment Company#	111.04%	Not Applicable	Not Applicable	Not Applicable
% Variance	Not Applicable	Not Applicable	Not Applicable	Not Applicable
Reason for Variance (if above 25%)	Not Applicable	Not Applicable	Not Applicable	Not Applicable

*Average of four quarters

Refer Note No. 71

NOTE: 58

Money raised by way of borrowing from bank and financial institution have been applied by the Company for the purposes for which they were raised, other than temporary deployment pending application of proceeds.

NOTE: 59 ULTIMATE BENEFICIARY

No funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediaries shall, directly or indirectly, lend or invest in other persons or entities identified in any manner, whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

No funds (which are material either individually or in the aggregate) have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner, whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

NOTE: 60

- The Company has sold its entire stake of 50.002% in Aditya Birla Insurance Brokers Limited ("ABIBL") to Edme Services Private Limited, part of the Samara Capital Group and an affiliate of Samara Alternate Investment Fund on 30th August 2024 and, accordingly, ABIBL has ceased to be a Subsidiary of the Company w.e.f. 30th August 2024. The Company has recognised gain of ₹ 262.74 crore (Net of Tax, Gain is ₹ 225.17 crore) during the year ended 31st March 2025.
- The Hon'ble NCLT has sanctioned the Scheme, vide order dated 2nd July 2024 for amalgamation of Aditya Birla Money Insurance Advisory Services Limited ("ABMIASL"), Aditya Birla Money Mart Limited ("ABMML") and Aditya Birla Capital Technology Services Limited ("ABCTSL") with Aditya Birla Financial Shared Services Limited ("ABFSSL"), all wholly owned subsidiaries of the Company. As per the Hon'ble NCLT order, the effective date of the Scheme is 2nd July 2024 and, accordingly, ABMIASL, ABMML and ABCTSL has ceased to exist.
- During the year ended 31st March 2024, the Company had sold 1,39,94,199 Equity Shares of Aditya Birla Sun Life AMC Limited ("ABSLAMC") representing 4.86% of the issued and paid-up equity share capital of ABSLAMC, and recognised gain of ₹ 635.77 crore (Net of Tax, Gain is ₹ 566.17 crore).

During the year ended 31st March 2025, the Company has further sold 3,90,728 Equity Shares of ABSLAMC, representing 0.14% of the issued and paid-up equity share capital of ABSLAMC, and has recognised gain of ₹ 20.48 crore (Net of Tax, Gain is ₹ 18.19 crore).

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

- 4) The Company during the financial year 2023-24, issued equity share capital through Qualified Institutional Placement of 10,00,00,000 shares to Qualified Institutional Buyers, and through Preferential Issuance of 7,57,11,688 shares to its Promoter and a member of Promoter Group entity, all aggregating to ₹ 3,000 crore. In accordance with Ind AS 32, the costs, that are attributable directly to the above transaction, have been adjusted against securities premium reserve.

NOTE: 61

The Company has not been declared wilful defaulter by any bank or financial institution or other lender.

NOTE: 62

No proceedings have been initiated or pending against the Company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

NOTE: 63

The Company has not defaulted in repayment of principal and interest during the year ended and as at the Balance Sheet date 31st March 2025.

NOTE: 64

During the year ended 31st March 2024, the Finance Committee of the Board of Directors of erstwhile ABFL at its Meeting held on 21st September 2023 approved the Prospectus for the issue of Secured, Redeemable, Non-Convertible Debentures ("NCDs") of the face value of ₹ 1,000 each for an amount aggregating upto ₹ 1,000 crore ("Base Issue Size") with an option to retain oversubscription upto ₹ 1,000 crore ("Green Shoe Option") for an aggregate amount upto ₹ 2,000 crore ("Issue Size"), which is within the overall limit of ₹ 5,000 crore. Thereafter, the Company (erstwhile ABFL) has allotted by way of public issue 2,00,00,000 NCDs having face value of ₹ 1,000 each aggregating upto ₹ 2,000 crore. The said NCDs were subsequently allotted on 9th October 2023, and listed on the National Stock Exchange of India Limited and the BSE Limited.

NOTE: 65 BUSINESS COMBINATION

Pursuant to the Scheme of Amalgamation approved by the Hon'ble National Company Law Tribunal (NCLT) under Sections 230-232 of the Companies Act, 2013, erstwhile Aditya Birla Finance Limited ("the ABFL"), then a wholly owned subsidiary of the Company, was amalgamated with the Company ("ABCL") with effect from the Appointed Date, i.e., 1st April 2024. The Scheme became effective upon filing of the certified order of the NCLT with the Registrar of Companies on 1st April 2025.

As per the Scheme, all the shares of erstwhile ABFL, which were held by the ABCL (either directly and/or through nominees), has been cancelled. The holders of Non-Convertible Debentures (NCDs) of erstwhile ABFL have become holders of NCDs of ABCL on the same terms and conditions (including same rights, interests and benefits).

The amalgamation has been accounted for as a common control business combination in accordance with Appendix C of Ind AS 103 – Business Combinations, using the pooling of interest method. Accordingly:

- The assets, liabilities, and reserves of the erstwhile ABFL have been transferred to and vested in the ABCL at their respective carrying values.
- The Standalone Financial Statements for the year ended 31st March 2025 include the financials of the erstwhile ABFL for the year ended 31st March 2025 (merged financial statements).
- The comparative figures for the year ended 31st March 2024 have been restated to include the corresponding figures of the erstwhile ABFL for that period after carrying out adjustments with respect to amalgamation.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Further, in accordance with the no objection letter issued by the Reserve Bank of India ("RBI"), while approving the Scheme, the Certificates of Registration held by the erstwhile ABFL as NBFC-ICC and by the Company as NBFC-CIC have been surrendered, and a fresh application for registration of the Company as an NBFC-ICC has been made. Pending the receipt of Registration as NBFC-ICC, the RBI has permitted the Company to operate as an NBFC-ICC.

The assets and liabilities of erstwhile ABFL taken over as per the scheme are as follows:

Particulars	As at 31 st March 2024 (Appointed Date)	As at 31 st March 2023 (Comparative Period)
ASSETS		
Financial Assets		
(a) Cash and Cash Equivalents	190.31	387.63
(b) Bank Balances other than (a) above	1.00	-
(c) Derivative Financial Instruments	10.41	0.84
(d) Receivables	-	-
(i) Trade Receivables	28.91	40.31
(ii) Other Receivables	-	-
(e) Loans	1,03,905.27	78,849.50
(f) Investments	5,862.38	3,702.70
(g) Other Financial Assets	80.75	147.52
Non-Financial Assets		
(a) Current Tax Assets (Net)	28.50	151.51
(b) Deferred Tax Assets (Net)	468.76	406.53
(c) Property, Plant and Equipment	90.85	51.30
(d) Right-of-Use Assets	274.36	187.50
(e) Intangible Assets Under Development	10.79	8.90
(f) Other Intangible Assets	44.56	62.44
(g) Other Non-Financial Assets	214.90	126.14
Total Assets	1,11,211.75	84,122.82
LIABILITIES		
Financial Liabilities		
(a) Derivative Financial Instruments	86.73	13.69
(b) Payables	-	-
(I) Trade Payables	-	-
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	3.65	2.89
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	573.23	694.68
(II) Other Payables	-	-
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	-	-
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	-	-
(c) Debt Securities	30,527.10	23,534.86
(d) Borrowings (other than Debt Securities)	58,893.03	44,785.97
(e) Subordinated Liabilities	2,872.01	2,449.90
(f) Lease Liabilities	290.97	196.48
(g) Other Financial Liabilities	2,274.28	689.20
Non-Financial Liabilities		
(a) Current Tax Liabilities (Net)	256.55	136.64
(b) Provisions	79.20	64.64
(c) Other Non-Financial Liabilities	111.48	127.66
Total Liabilities	95,968.23	72,696.61

Other Equity of amalgamating company (erstwhile ABFL) amounting to ₹ 8,896.69 crore has been recorded in the books of amalgamated company.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 66

The Company has not traded or invested in Crypto Currency or Virtual Currency during the financial year ended 31st March 2025.

NOTE: 67

There is no income surrendered/disclosed as income during the current/previous year in the tax assessments under Income-tax Act, 1961, that has not been recorded in the books of account.

NOTE: 68

There are no amounts due and outstanding to be credited to Investor Education and Protection Fund as at 31st March 2025.

NOTE: 69

The Indian Parliament has approved the Code on Social Security, 2020, which subsumes the Provident Fund and the Gratuity Act and rules thereunder. The Ministry of Labour and Employment has also released draft rules thereunder on 13th November 2020, and has invited suggestions from stakeholders. The Company will evaluate the rules, assess the impact, if any, and account for the same once the rules are notified and become effective.

NOTE: 70

The Letter of Comfort were issued for availing credit facilities/credit rating by subsidiaries of ₹ 345 crore, with an explicit clause that it is not in the nature of financial guarantee.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 71

The figures for the current financial year under the disclosure as required in RBI Master Directions represent the figures of the Amalgamated Company from the appointed date 1st April 2024. The figures/ratios for the previous financial year are the same as disclosed in the previous year audited financial statement of the Company. Hence, figures/ratios for the current year ended, 31st March 2025 are not comparable with figures, for the previous year ended 31st March 2024.

NOTE: 72

DISCLOSURE AS REQUIRED BY THE MASTER DIRECTION – RESERVE BANK OF INDIA (NON-BANKING FINANCIAL COMPANY – SCALE-BASED REGULATION) DIRECTIONS 2023 (DISCLOSURES ARE MADE AS PER IND AS FINANCIAL STATEMENTS, EXCEPT OTHERWISE STATED)

(A) Schedule to the Balance Sheet of an NBFC

		(₹ crore)			
Sr. No.	Particulars	31 st March 2025		31 st March 2024*	
		Amount Outstanding	Amount Overdue	Amount Outstanding	Amount Overdue
Liabilities Side:					
1)	Loans and Advances Availed by the NBFCs inclusive of interest accrued thereon but not paid:				
(a)	Debentures: Secured (including interest accrued but not due of ₹ 1,078.22 crore; 31 st March 2024: NA*)	29,499.56	-	-	-
	Unsecured (including interest accrued but not due of ₹ 11.77 crore; 31 st March 2024: NA*) (other than falling within the meaning of public deposits) (see note 1)	263.77	-	-	-
(b)	Term loans, external commercial borrowings and working capital demand loans (including interest accrued but not due of ₹ 93.42 crore; 31 st March 2024: NA*)	68,059.63	-	-	-
(c)	Inter-corporate loans and borrowings (including interest accrued but not due of ₹ 79.65 crore; 31 st March 2024: NA*)	1,562.27	-	-	-
(d)	Commercial paper (net of unamortised discount of ₹ 142.60 crore; 31 st March 2024: NA*)	7,302.40	-	-	-
(e)	Subordinate debt (including interest accrued but not due of ₹ 169.73 crore; 31 st March 2024: NA*)	3,642.73	-	-	-
(f)	Perpetual debts (including interest accrued but not due of ₹ 13.43 crore; 31 st March 2024: NA*) (see note 2)	566.43	-	-	-
(g)	Other loans (cash credit and CBLO) (including interest accrued but not due of ₹ Nil; 31 st March 2024: NA*)	238.89	-	-	-
Total		1,11,135.68	-	-	-

Notes:

- As defined in paragraph 2(1)(xii) of the Non-Banking Financial Companies Acceptance of Public Deposits (Reserve Bank of India) Directions, 1998.
- During the year ended 31st March 2025, the Company has raised ₹ 353 crore (31st March 2024: ₹ Nil) through perpetual debt instrument. Closing balance as on 31st March 2025 is ₹ 566.43 crore (31st March 2024: ₹ 211.40 crore), the same is 2.74% (31st March 2024: NA*) of Tier I Capital as on 31st March 2025.

*Refer Note No. 71

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

		(₹ crore)	
Sr. No.	Particulars	31 st March 2025	31 st March 2024*
		Amount Outstanding	Amount Outstanding
Assets Side:			
2)	Break-up of Loans and Advances including Bills Receivables (other than those included in (4) below):		
(a)	Secured	92,408.23	-
(b)	Unsecured (includes those in nature of loans, and excludes advances recoverable in cash or kind or for value to be received, advance payment of taxes and other deposits)	31,714.71	11.22
		1,24,122.94	11.22
3)	Break-up of Leased Assets and Stock on Hire and Hypothecation Loans counting towards AFC activities:		
(a)	Lease Assets including Lease Rentals Under Sundry Debtors:		
(i)	Financial Lease	-	-
(ii)	Operating Lease	-	-
(b)	Stock on Hire including Hire Charges Under Sundry Debtors:		
(i)	Assets on Hire	-	-
(ii)	Reposessed Assets	-	-
(c)	Other Loans counting towards AFC activities:		
(i)	Loans where assets have been reposessed	-	-
(ii)	Loans other than (a) above	-	-
		-	-
	Total	1,24,122.94	11.22

*Refer Note No. 71

		(₹ crore)	
Sr. No.	Particulars	31 st March 2025	31 st March 2024*
		Amount Outstanding	Amount Outstanding
Assets Side:			
4)	Break-up of Investments:		
	Short-Term Investments:		
(a)	Quoted:		
(i)	Shares: 1. Equity	-	0.09
	2. Preference	-	-
(ii)	Debentures and Bonds	1,587.70	-
(iii)	Units of Mutual Funds	-	-
(iv)	Government Securities	3,769.66	-
(v)	Others	-	-
(b)	Unquoted:		
(i)	Shares: 1. Equity	-	-
	2. Preference	97.79	52.20
(ii)	Debentures and Bonds	-	-
(iii)	Units of Mutual Funds	372.59	1,155.59
(iv)	Government Securities	-	-
(v)	Others (Security Receipts and PTC)	14.48	-
	Long-Term Investments:		
(a)	Quoted:	-	-
(i)	Shares: 1. Equity	237.26	236.46
	2. Preference	-	-
(ii)	Debentures and Bonds	207.56	-



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars	31 st March 2025	31 st March 2024*
		Amount Outstanding	Amount Outstanding
	(iii) Units of Mutual Funds	-	-
	(iv) Government Securities	-	-
	(v) Others (Security Receipts)	92.44	-
	(b) Unquoted:		
	(i) Shares: 1. Equity	6,226.37	11,428.53
	2. Preference	20.21	112.39
	(ii) Debentures and Bonds	203.34	-
	(iii) Units of Mutual Funds	-	-
	(iv) Government Securities	-	-
	(v) Others (PMS and alternate fund)	-	-
	Total	12,829.40	12,985.26

*Refer Note No. 71

5) Borrower Group-wise Classification of Assets Financed as in (2) and (3) above:

(₹ crore)

Category	31 st March 2025			31 st March 2024*		
	Secured	Unsecured	Total	Secured	Unsecured	Total
(a) Related Parties						
(i) Subsidiaries	-	-	-	-	5.98	5.98
(ii) Companies in the same group	200.43	15.12	215.55	-	-	-
(iii) Other Related Parties	-	4.79	4.79	-	5.01	5.01
(b) Other than Related Parties						
(i) Companies in the same group	-	-	-	-	-	-
(ii) Others	92,207.80	31,694.80	1,23,902.60	-	0.23	0.23
Total	92,408.23	31,714.71	1,24,122.94	-	11.22	11.22

*Refer Note No. 71

6) Investor Group-wise Classification of all Investments (Current and Long-Term) in Shares and Securities (both Quoted and Unquoted):

(₹ crore)

Category	31 st March 2025		31 st March 2024*	
	Market Value/ Break-up or Fair Value or NAV	Book Value (Net of Provisions)	Market Value/ Break-up or Fair Value or NAV	Book Value (Net of Provisions)
(a) Related Parties				
(i) Subsidiaries	17,232.51	6,575.87	26,613.40	11,829.59
(ii) Companies in the same group	29.13	29.13	-	-
(iii) Other Related Parties	-	-	-	-
(b) Other than Related Parties				
(i) Companies in the same group	-	-	-	-
(ii) Others	6,224.40	6,224.40	1,155.59	1,155.59
Total	23,486.04	12,829.40	27,768.99	12,985.18

Note: Book Value represents carrying value of investment.

*Refer Note No. 71

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)		
Category	31 st March 2025	31 st March 2024*
7) Other Information:		
(a) Gross Non-Performing Assets (Stage 3):		
(i) Related Parties	-	-
(ii) Other than Related Parties	2,777.43	-
(b) Net Non-Performing Assets (Stage 3):		
(i) Related Parties	-	-
(ii) Other than Related Parties	1,528.03	-
(c) Assets Acquired in Satisfaction of Debt:	-	-

Note: The above amounts are including Interest Accrued.

*Refer Note No. 71

(B) Capital Risk Adequacy Ratio (CRAR)

(₹ crore)			
Sr. No.	Particulars	31 st March 2025	31 st March 2024*
(i)	CRAR (%)	18.22	111.04
(ii)	CRAR - Tier I Capital (%)	15.94	NA
(iii)	CRAR - Tier II Capital (%)	2.28	NA
(iv)	Tier I Capital	20,678.75	-
(v)	Tier II Capital	2,962.90	-
(vi)	Amount of Subordinated Debt Raised as Tier-II Capital	3,642.73	-
(vii)	Amount Raised by Issue of Perpetual Debt Instruments	566.43	-

Note: Amounts of Subordinated Debt and Perpetual Debt shown above are outstanding balances (including interest accrued thereon) as on 31st March 2025.

*Refer Note No. 71

(C) Derivatives

(I) Forward Rate Agreement/Interest Rate Swap (also Includes Currency Interest Rate Swaps)

(₹ crore)			
Sr. No.	Particulars	31 st March 2025	31 st March 2024*
(i)	The notional principal of swap agreements	6,271.45	-
(ii)	Losses which would be incurred if counterparties failed to fulfil their obligations under the agreements	31.03	-
(iii)	Collateral required by the applicable NBFC upon entering into swaps	-	-
(iv)	Concentration of credit risk arising from the swaps	-	-
(v)	The fair value of the swap book	(97.35)	-

*Refer Note No. 71

(II) Exchange Traded Interest Rate (IR) Derivatives

The Company has not traded in Exchange Traded Interest Rate Derivative during the financial year ended 31st March 2025 (31st March 2024: Nil)*.

*Refer Note No. 71



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(III) Disclosures on Risk Exposure in Derivatives

Qualitative Disclosure - The Company enters into derivative agreements to mitigate the foreign exchange risk and interest rate risk pertaining to its external commercial borrowings and non-convertible debenture. Detailed description of the policies and risk mitigation strategies are disclosed as per Note No. 2 (B)(viii), Note No. 5 and Note No. 50 of the financial statements.

Quantitative Disclosures -

Sr. No.	Particulars	31 st March 2025		31 st March 2024*	
		Currency Derivatives	Interest Rate Derivatives	Currency Derivatives	Interest Rate Derivatives
(i)	Derivatives (Notional Principal Amount) for Hedging	37.29	6,234.16	-	-
(ii)	Marked-to-Market Positions				
	(a) Asset (+)	-	31.03	-	-
	(b) Liability (-)	(6.52)	(121.86)	-	-
(iii)	Credit Exposure	-	-	-	-
(iv)	Unhedged Exposures	-	-	-	-

Note: The above disclosure includes Non-Convertible Debentures in Indian currency at variable interest rate amounting to ₹ 450.00 crore, which is hedged.

*Refer Note No. 71

(D) Unsecured Advances

Sr. No.	Particulars	31 st March 2025	31 st March 2024*
(i)	Unsecured Advances (inclusive of Doubtful Advances)	31,714.71	6.00

Out of the above amount, advances for which intangible securities such as charge over the rights, licences, authority, etc., are taken as collateral: NIL

*Refer Note No. 71

(E) Exposures

(I) Exposure to Real Estate Sector

Category	31 st March 2025	31 st March 2024*
Direct Exposure		
(i) Residential Mortgages Lending fully secured by mortgages on residential property that is or will be occupied by the borrower or that is rented Exposure would also include non-fund-based (NFB) limits	-	-
(ii) Commercial Real Estate Lending secured by mortgages on commercial real estates (office buildings, retail space, multi-purpose commercial premises, multi-family residential buildings, multi-tenanted commercial premises, industrial or warehouse space, hotels, land acquisition, development and construction, etc.) Exposure would also include non-fund-based (NFB) limits	37,025.07	-
(iii) Investments in Mortgage Backed Securities (MBS) and Other Securitised Exposures		
a) Residential	-	-
b) Commercial Real Estate	-	-
(iv) Investment Property	13.50	13.94

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)		
Category	31 st March 2025	31 st March 2024*
Indirect Exposure		
(i) Fund-Based and Non-Fund-Based Exposures on National Housing Bank and Housing Finance Companies	-	-
Fund-Based**	2,417.66	1,217.66
Non-Fund-Based***	1,234.45	1,607.52
Total Exposure to Real Estate Sector	40,690.68	2,839.12

*Refer Note No. 71

**Represents investments in Equity Shares in Aditya Birla Housing Finance Limited.

***Represents Corporate Guarantee given to National Housing Bank on behalf of Aditya Birla Housing Finance Limited.

Note: The above excludes loan against property, which are not for the purpose of acquiring residential property, that is or will be occupied by the borrower or that is rented.

(II) Exposure to Capital Market

(₹ crore)		
Particulars	31 st March 2025	31 st March 2024*
(i) Direct investment in equity shares, convertible bonds, convertible debentures and units of equity-oriented mutual funds the corpus of which is not exclusively invested in corporate debt (see note);	6,458.66	11,665.00
(ii) Advances against shares/bonds/debentures or other securities or on clean basis to individuals for investment in shares (including IPOs/ESOPs), convertible bonds, convertible debentures, and units of equity-oriented mutual funds;	2,256.96	-
(iii) Advances for any other purposes where shares or convertible bonds or convertible debentures or units of equity-oriented mutual funds are taken as primary security;	5,261.99	-
(iv) Advances for any other purposes to the extent secured by the collateral security of shares or convertible bonds or convertible debentures or units of equity-oriented mutual funds, i.e., where the primary security other than shares/convertible bonds/convertible debentures/units of equity-oriented mutual funds does not fully cover the advances;	-	-
(v) Secured and unsecured advances to stockbrokers and guarantees issued on behalf of stockbrokers and market makers;	1,160.05	-
(vi) Loans sanctioned to corporates against the security of shares/bonds/debentures or other securities or on clean basis for meeting promoter's contribution to the equity of new companies in anticipation of raising resources;	-	-
(vii) Bridge loans to companies against expected equity flows/issues;	-	-
(viii) Underwriting commitments taken up by the NBFCs in respect of primary issue of shares or convertible bonds or convertible debentures or units of equity-oriented mutual funds;	-	-
(ix) Financing to stockbrokers for margin trading;	-	-
(x) All exposures to Alternative Investment Funds:	-	-
(i) Category I	-	-
(ii) Category II	-	-
(iii) Category III	-	-
Total Exposure to Capital Market	15,137.66	11,665.00

Notes:

- Above does not include Investment in Convertible and Non-Convertible Preference Shares of ₹ 97.79 crore and ₹ 20.40 crore, respectively (Previous Year: ₹ 20.4 crore and ₹ 144.19 crore, respectively).
- Includes Listed and Unlisted Securities.

*Refer Note No. 71



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(F) Asset-Liability Management

Maturity pattern of certain items of Assets and Liabilities

As at 31st March 2025

(₹ crore)

Particulars	1 to 7 Days	8 to 14 Days	15 to 30 Days	Over 1 Month and upto 2 Months	Over 2 Months and upto 3 Months	Over 3 Months and upto 6 Months	Over 6 Months and upto 1 Year	Over 1 Year and upto 3 Years	Over 3 Years and upto 5 Years	Over 5 Years	Total
Deposits	-	-	-	-	-	-	-	-	-	-	-
Advances**	1,482.74	370.40	1,669.75	2,874.10	2,857.27	7,763.33	17,390.25	37,592.69	19,070.22	31,273.76	1,22,344.51
Investments	4,142.27	-	-	-	1,842.27	0.55	99.83	41.36	211.49	6,491.63	12,829.40
Borrowings***	806.49	2,310.43	3,430.52	1,582.79	7,792.32	7,815.33	15,065.81	37,153.21	21,414.87	7,071.35	1,04,443.12
Foreign Currency Assets	-	-	-	-	-	-	-	-	-	-	-
Foreign Currency Liabilities (not included in Borrowings above)	-	-	47.01	61.89	2.36	23.35	1,931.49	4,626.46	-	-	6,692.56

As at 31st March 2024*

(₹ crore)

Particulars	1 to 7 Days	8 to 14 Days	15 to 30 Days	Over 1 Month and upto 2 Months	Over 2 Months and upto 3 Months	Over 3 Months and upto 6 Months	Over 6 Months and upto 1 Year	Over 1 Year and upto 3 Years	Over 3 Years and upto 5 Years	Over 5 Years	Total
Deposits	-	-	-	-	-	-	-	-	-	-	-
Advances**	-	0.02	-	5.97	0.02	0.05	0.11	0.50	4.55	-	11.22
Investments	1,155.59	-	-	-	-	0.09	-	144.19	-	11,685.40	12,985.27
Borrowings***	-	-	-	-	-	-	-	-	-	-	-
Foreign Currency Assets	-	-	-	-	-	-	-	-	-	-	-
Foreign Currency Liabilities (also included in Borrowings above)	-	-	-	-	-	-	-	-	-	-	-
Other Financial Assets	-	-	-	-	-	-	-	-	-	-	-
Other Financial Liabilities	-	-	-	-	-	-	18.46	0.60	-	-	19.06

Note: Classification of assets and liabilities under the different maturity buckets is based on the same estimates and assumptions as used by the Company for Compiling the return submitted to RBI, which has been relied upon by the auditors.

*Refer Note No. 71

**Advances includes loan and advances in the nature of Loans (net of ECL provisions) and excludes deposits.

*** Commercial papers shown net of unamortised discounting charges ₹ 142.60 crore (31st March 2024: ₹ 161.53 crore).

(G) Details of Single Borrower Limit (SGL)/Group Borrower Limit (GBL) Exceeded

Single Borrower Limit (SGL) or Group Borrower Limit (GBL) did not exceed the limits prescribed under the prudential norms.

- (H) The Company has no specific programme for financing its parent company products. However, in its general lending business, the Company may have funded some entities which may have been customer(s) of its ultimate parent company: Grasim Industries Limited.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(I) Disclosures as required for Liquidity Risk

(i) Funding Concentration based on Significant Counterparty (both Deposits and Borrowings)

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024*
No. of Significant Counterparties	17	-
Amount	80,075.34	-
Percentage of Funding Concentration to Total Deposits	NA	-
Percentage of Funding Concentration to Total Liabilities	70.18%	-

*Refer Note No. 71

Notes:

1. A "Significant Counterparty" is defined as a single counterparty or group of connected or affiliated counterparties accounting in aggregate for more than 1% of the NBFCNDSI's, NBFC-Ds total liabilities and 10% for other non-deposit taking NBFCs.
2. The amount represents the outstanding principal as of the reporting date.

(ii) Top 20 Large Deposits – Not Applicable for 31st March 2025 and 31st March 2024

(iii) Top 10 Borrowings

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024*
Total Amount of Top 10 Borrowings	68,089.80	NA
Percentage of Amount of Top 10 Borrowings to Total Liabilities	59.67%	NA

Note: The amount represents the outstanding principal as of the reporting date.

*Refer Note No. 71

(iv) Funding Concentration based on Significant Instrument/Product

(₹ crore)

Sr. No.	Name of the Instrument	As at 31 st March 2025		As at 31 st March 2024*	
		Amount	% of Total Liabilities	Amount	% of Total Liabilities
1	Term Loan	54,397.13	47.67%	-	-
2	Non-Convertible Debentures (Secured)	29,499.56	25.85%	-	-
3	Commercial Paper	7,302.40	6.40%	-	-
4	Working Capital/Short-Term Facilities	7,208.83	6.32%	-	-
5	External Commercial Borrowings	6,692.56	5.87%	-	-
6	Subordinate Debt	3,642.73	3.19%	-	-
7	Inter-Corporate Borrowings	1,562.27	1.37%	-	-
Total		1,10,305.48	96.67%	-	-

Note: A "Significant Instrument/Product" is defined as a single counterparty or group of connected or affiliated counterparties accounting in aggregate for more than 1% of the NBFCNDSI's, NBFC-Ds total liabilities and 10% for other non-deposit taking NBFCs.

*Refer Note No. 71



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(v) Stock Ratios

Sr No.	Particulars	As at 31 st March 2025	As at 31 st March 2024*
1	Commercial Papers to Total Liabilities	6.40%	-
2	Commercial Papers to Total Assets	5.24%	-
3	NCDs (Original Maturity < 1 year) to Total Liabilities	Nil	NA
4	NCDs (Original Maturity < 1 year) to Total Assets	Nil	NA
5	Other Short-Term Liabilities** to Total Liabilities	31.63%	34.03%
6	Other Short-Term Liabilities** to Total Assets	25.91%	0.44%

*Refer Note No. 71

** Other Short-Term Liabilities excludes Commercial Paper as considered in 1 and 2.

(vi) Institutional Set-up for Liquidity Risk Management

The Company has an Asset-Liability Committee ("ALCO"), a management-level committee to handle liquidity risk management. The ALCO meetings are held at periodic intervals. At the apex level, the Risk Committee (RC), a sub-committee of the Board of Directors of the Company, oversees the liquidity risk management. The RC subsequently updates the Board of Directors on the same.

(vii) Quarter on Quarter Liquidity Coverage Ratio for the Year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars	Quarter ended 31 st March 2025		Quarter ended 31 st December 2024		Quarter ended 30 th September 2024		Quarter ended 30 th June 2024	
		Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average
Total High-Quality Liquid Assets (HQLA)									
1	Total High-Quality Liquid Assets (HQLA)	4,807.52	4,807.52	4,387.58	4,387.58	6,123.20	6,123.20	6,163.23	6,163.23
Cash Outflows									
2	Deposits (for deposit taking companies)	-	-	-	-	-	-	-	-
3	Unsecured Wholesale Funding	2,785.11	3,202.88	2,187.75	2,515.91	2,811.37	3,233.07	3,375.23	3,881.52
4	Secured Wholesale Funding	3,423.58	3,937.12	1,898.22	2,182.96	1,792.45	2,061.32	1,687.70	1,940.86
5	Additional Requirements, of which	-	-	-	-	-	-	-	-
	(i) Outflows related to Derivative Exposures and Other Collateral Requirements	-	-	-	-	-	-	-	-
	(ii) Outflows related to Loss of Funding on Debt Products	-	-	-	-	-	-	-	-
	(iii) Credit and Liquidity Facilities	-	-	-	-	-	-	-	-
6	Other Contractual Funding Obligations	1,524.03	1,752.64	2,021.72	2,324.98	5,686.37	6,539.33	4,466.53	5,136.51
7	Other Contingent Funding Obligations	275.84	317.22	226.26	260.20	238.19	273.92	286.45	329.42
8	Total Cash Outflows	8,008.56	9,209.86	6,333.95	7,284.05	10,528.38	12,107.64	9,815.91	11,288.31

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars	Quarter ended 31 st March 2025		Quarter ended 31 st December 2024		Quarter ended 30 th September 2024		Quarter ended 30 th June 2024	
		Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average
Cash Inflows									
9	Secured Lending	-	-	-	-	-	-	-	-
10	Inflows from Fully Performing Exposures	3,283.46	2,462.60	3,391.40	2,543.55	3,259.82	2,444.87	3,100.13	2,325.10
11	Other Cash Inflows	8,196.40	6,147.30	5,995.23	4,496.42	7,406.58	5,554.93	5,963.21	4,472.41
12	Total Cash Inflows	11,479.86	8,609.90	9,386.63	7,039.97	10,666.40	7,999.80	9,063.34	6,797.51
Total Adjusted Value									
13	Total HQLA	4,807.52	4,807.52	4,387.58	4,387.58	6,123.20	6,123.20	6,163.23	6,163.23
14	Total Net Cash Outflows	-	2,302.47	-	1,821.01	-	4,107.84	-	4,490.81
15	Liquidity Coverage Ratio (%)		208.80%		240.94%		149.06%		137.24%

(₹ crore)

Sr. No.	Particulars	Quarter ended 31 st March 2024*		Quarter ended 31 st December 2023*		Quarter ended 30 th September 2023*		Quarter ended 30 th June 2023*		
		Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	Total Unweighted- Average	Total Weighted- Average	
Total High-Quality Liquid Assets (HQLA)										
1	Total High-Quality Liquid Assets (HQLA)	-	-	-	-	-	-	-	-	
Cash Outflows										
2	Deposits (for deposit taking companies)	-	-	-	-	-	-	-	-	
3	Unsecured Wholesale Funding	-	-	-	-	-	-	-	-	
4	Secured Wholesale Funding	-	-	-	-	-	-	-	-	
5	Additional Requirements, of which	-	-	-	-	-	-	-	-	
	(i) Outflows related to Derivative Exposures and Other Collateral Requirements	-	-	-	-	-	-	-	-	
	(ii) Outflows related to Loss of Funding on Debt Products	-	-	-	-	-	-	-	-	
	(iii) Credit and Liquidity Facilities	-	-	-	-	-	-	-	-	
6	Other Contractual Funding Obligations	-	-	-	-	-	-	-	-	
7	Other Contingent Funding Obligations	-	-	-	-	-	-	-	-	
8	Total Cash Outflows	-	-	-	-	-	-	-	-	
Cash Inflows										
9	Secured Lending	-	-	-	-	-	-	-	-	
10	Inflows from Fully Performing Exposures	-	-	-	-	-	-	-	-	



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars	Quarter ended 31 st March 2024*		Quarter ended 31 st December 2023*		Quarter ended 30 th September 2023*		Quarter ended 30 th June 2023*	
		Total Unweighted-Average	Total Weighted-Average	Total Unweighted-Average	Total Weighted-Average	Total Unweighted-Average	Total Weighted-Average	Total Unweighted-Average	Total Weighted-Average
11	Other Cash Inflows	-	-	-	-	-	-	-	-
12	Total Cash Inflows	-	-	-	-	-	-	-	-
Total Adjusted Value									
13	Total HQLA	-	-	-	-	-	-	-	-
14	Total Net Cash Outflows	-	-	-	-	-	-	-	-
15	Liquidity Coverage Ratio (%)	-	-	-	-	-	-	-	-

*Refer Note No. 71

Notes:

1. In computing the above information, certain estimates/assumptions have been made by the Company's Management, which have been relied upon by the auditors.
2. Unweighted values must be calculated as outstanding balances maturing or callable within 30 days (for inflows and outflows).
3. Weighted values must be calculated after the application of respective haircuts (for HQLA) and stress factors on inflow and outflow.
4. The calculation has been arrived based on average daily computation.

(viii) Qualitative Disclosure

- a) The main drivers of their LCR results and the evolution of the contribution of inputs to the LCR's calculation over time: RBI had introduced the liquidity coverage ratio (LCR) to ensure that NBFC has an adequate stock of unencumbered high-quality liquid assets (HQLA) to survive a significant liquidity stress lasting for a period of 30 days. LCR is defined as a ratio of HQLA to the total net cash outflows estimated for the next 30 calendar days. At 31st March 2025, the applicable minimum LCR required to be maintained by NBFC is 100%.

The Company has an Asset-Liability Committee ("ALCO"), a management-level committee to handle liquidity risk. The ALCO meets at periodic intervals. At the apex level, the Risk Committee (RC), a sub-committee of the Board of Directors of the Company, oversees the liquidity risk management. The RC subsequently updates the Board of Directors on the same.

- b) Intra-period changes as well as changes over time: The details for the four quarters ended 30th June 2024, 30th September 2024, 31st December 2024 and year ended 31st March 2025 are disclosed in Note No. 72-I(vii).
- c) The composition of HQLAs

(₹ crore)

High-Quality Liquid Assets (HQLA)	Quarter ended 31 st March 2025		Quarter ended 31 st December 2024		Quarter ended 30 th September 2024		Quarter ended 30 th June 2024	
	Unweighted-Amount	Weighted-Amount	Unweighted-Amount	Weighted-Amount	Unweighted-Amount	Weighted-Amount	Unweighted-Amount	Weighted-Amount
Total	4,807.52	4,807.52	4,387.58	4,387.58	6,123.20	6,123.20	6,163.23	6,163.23
Cash and Callable FDs	572.80	572.80	513.55	513.55	589.04	589.04	497.26	497.26
G-Sec/T-Bills	3,269.95	3,269.95	3,062.04	3,062.04	4,077.85	4,077.85	4,571.70	4,571.70
Others	964.77	964.77	811.99	811.99	1,456.31	1,456.31	1,094.27	1,094.27

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

High-Quality Liquid Assets (HQLA)	Quarter ended 31 st March 2024*		Quarter ended 31 st December 2023*		Quarter ended 30 th September 2023*		Quarter ended 30 th June 2023*	
	Unweighted-Amount	Weighted-Amount	Unweighted-Amount	Weighted-Amount	Unweighted-Amount	Weighted-Amount	Unweighted-Amount	Weighted-Amount
Total	-	-	-	-	-	-	-	-
Cash and Callable FDs	-	-	-	-	-	-	-	-
G-Sec/T-Bills	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-

*Refer Note No. 71

d) Concentration of Funding Sources

Name of the Source	% of Total Liabilities	
	As at 31 st March 2025	As at 31 st March 2024*
Bank	66.98%	-
Mutual Funds	6.33%	-
Insurance	7.15%	-
PF and Others	6.68%	-
Corporates	5.95%	-
FIs	6.91%	-
Total	100.00%	-

*Refer Note No. 71

e) Currency Mismatch in the LCR:

The Company has taken foreign currency borrowings. The Company has entered into cross currency swap and forward contracts to hedge the foreign currency risk on such borrowings.

f) Other Inflows and Outflows in the LCR Calculation that are not captured in the LCR common template but which the institution considers to be relevant for its liquidity profile:

All inflows/outflows considered relevant has been considered for LCR calculation.

(J) Registration/Licence/Authorisation Obtained from other Financial Sector Regulators:

Regulator	Registration No.	Date of Registration/Renewal
Insurance Regulatory and Development Authority of India - Corporate Agent	CA0868	Valid from 13 th September 2023 to 12 th September 2026
AMFI for Distribution of Mutual Funds	ARN-118681	Valid from 4 th February 2023 to 3 rd February 2026
APMI for Distribution as Portfolio Manager	APRN03430	Valid from 19 th July 2023 to 18 th February 2026

(K) Penalties Levied, if any, during the Year: Nil



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(L) Investments

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024*
Value of Investments		
(i) Gross Value of Investments		
(a) In India	12,876.91	13,051.61
(b) Outside India	-	-
(ii) Provision for Depreciation		
(a) In India	47.51	66.43
(b) Outside India	-	-
(iii) Net Value of Investment		
(a) In India	12,829.40	12,985.18
(b) Outside India	-	-
Movement of Provisions Held towards Depreciation on Investments		
(i) Opening Balance	66.43	60.77
(ii) Add: Provisions made during the Year	5.91	5.66
(iii) Less: Write-off/Write-back of excess provisions during the Year	(24.83)	-
(iv) Closing Balance	47.51	66.43

*Refer Note No. 71

(M) Provisions and Contingencies

(₹ crore)

Break-up of 'Provisions and Contingencies' shown under the head expenditure in the Statement of Profit and Loss	31 st March 2025	31 st March 2024*
Provisions for Depreciation on Investment	5.91	5.66
Provision towards NPA**	(73.05)	-
Provision made towards Income Tax	969.58	81.06
Other Provision and Contingencies	(0.11)	(0.14)
Provision for Standard Assets***	71.08	0.01

*Refer Note No. 71

**This does not include provision created and written-off during the year.

***Represents impairment loss allowance on Stage 1 and Stage 2 assets.

(N) Concentration of Advances, Exposures and NPAs

(i) Concentration of Advances

(₹ crore)

Particulars	31 st March 2025	31 st March 2024*
Total Advances to twenty largest borrowers (including Interest Accrued)	8,194.59	NA
Percentage of Advances to twenty largest borrowers to Total Advances of the NBFC	6.60%	NA

*Refer Note No. 71

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(ii) Concentration of Exposures

(₹ crore)		
Particulars	31 st March 2025	31 st March 2024*
Total Exposure to twenty largest borrowers/customers** (including Interest Accrued)	12,962.59	NA
Percentage of Exposures to twenty largest borrowers/customers to Total Exposure of the NBFC on borrowers/customers	9.62%	NA

*Refer Note No. 71

**The above calculation is as per loans outstanding as at the year end.

(iii) Concentration of NPAs

(₹ crore)		
Particulars	31 st March 2025	31 st March 2024*
Total Exposure to top four NPA (Stage 3) Accounts (including Interest Accrued)	512.29	-

*Refer Note No. 71

(iv) Sector-wise NPAs (Stage 3)

			(₹ crore)
Sr. No.	Sector	31 st March 2025	31 st March 2024*
		Percentage of NPAs (Stage 3 Loans) to Total Advances in that Sector	Percentage of NPAs (Stage 3 Loans) to Total Advances in that Sector
(1)	Agriculture and Allied Activities	6.11%	-
(2)	MSME	1.14%	-
(3)	Corporate Borrowers	1.42%	-
(4)	Services	2.05%	-
(5)	Unsecured Working Capital Loans	5.41%	-
(6)	Other Personal Loans	2.63%	-

*Refer Note No. 71

(v) Movement of NPAs (Stage 3)

(₹ crore)		
Particulars	31 st March 2025	31 st March 2024*
(1) Net NPAs to Net Advances (%)	1.24%	-
(2) Movement of NPAs (Gross Stage 3 Assets)		
(a) Opening Balance	2,649.06	-
(b) Additions during the Year	1,709.73	-
(c) Reductions during the Year	(1,581.36)	-
(d) Closing Balance	2,777.43	-
(3) Movement of Net NPAs (Net Stage 3 Assets)		
(a) Opening Balance	1,326.61	-
(b) Additions during the Year	1,195.98	-
(c) Reductions during the Year	(994.56)	-
(d) Closing Balance	1,528.03	-
(4) Movement of Provisions for NPAs (Stage 3 Provisions)		
(a) Opening Balance	1,322.45	-
(b) Provisions made during the Year	513.75	-
(c) Write-off/Write-back of Excess Provisions	(586.80)	-
(d) Closing Balance	1,249.40	-

Note: The above amounts are including Interest Accrued.

*Refer Note No. 71



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(O) Details of Ratings Assigned by Credit Rating Agencies and Migration of Ratings during the Year

Instrument	Credit Rating Agency	31 st March 2025	31 st March 2024*
Commercial Paper	ICRA Limited	[ICRA] A1+	ICRA A1+
	India Ratings & Research Private Limited	IND A1+	
	Crisil Ratings	CRISIL A1+	CRISIL A1+
Non-Convertible Debentures (NCD)	ICRA Limited	[ICRA] AAA Stable	[ICRA] AAA Stable
	India Ratings & Research Private Limited	IND AAA Stable	
	Crisil Ratings	Crisil AAA Stable	
Subordinated Debt	CARE Limited	CARE AAA Stable	
	ICRA Limited	[ICRA] AAA Stable	
	India Ratings & Research Private Limited	IND AAA Stable	
	Crisil Ratings	Crisil AAA Stable	
Unsecured NCD	ICRA Limited	[ICRA] AAA Stable	
Perpetual Debt	ICRA Limited	[ICRA] AA+ Stable	
	India Ratings & Research Private Limited	IND AA+ Stable	
	Crisil Ratings	CRISIL AA+ Stable	
Principal Protected Market-Linked Debenture	India Ratings & Research Private Limited	IND PP-MLD AAA Stable	
Public Issue of NCDs	ICRA Limited	[ICRA] AAA Stable	
	India Ratings & Research Private Limited	IND AAA Stable	
Long-Term Bank Loans	ICRA Limited	[ICRA] AAA	
	India Ratings & Research Private Limited	IND AAA Stable	
	Crisil Ratings	CRISIL AAA Stable	
Short-Term Bank Loans	ICRA Limited	[ICRA] A1+	
	India Ratings & Research Private Limited	IND AAA Stable	
	Crisil Ratings	CRISIL AAA Stable	

Note: There were no migrations of ratings during the year.

*Refer Note No. 71

(P) Disclosure of Complaints

Customer Complaints

(₹ crore)

Sr. No.	Particulars	31 st March 2025	31 st March 2024*
(a)	No. of complaints pending at the beginning of the Year	136	-
(b)	No. of complaints received during the Year	38,521	-
(c)	No. of complaints redressed during the Year	37,151	-
(d)	No. of complaints pending at the end of the Year	1,506	-

*Refer Note No. 71

Note: The above information has been extracted from Complaint Management System (CMS).

In line with the guidance received from the regulator in FY 2024-25, we have added complaints received at our Lending Service Providers (LSPs) to our overall complaints count. We have also aligned our definition of complaints to extant regulatory guidelines (Master Directions on Internal Ombudsman – December 2023). Since these changes were implemented in FY 2024-25, hence, it is not comparable with the FY 2023-24 data.

(Q) During the FY2024-25, there were no draw down from Reserves (Previous Year: Refer Note No. 71).

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(R) Overseas assets (for those with joint ventures and subsidiaries abroad): Nil (Previous Year: Refer Note No. 71)

(S) The Company has not sponsored any off-balance sheet SPV, which are required to be consolidated as per accounting norms.

(T) Frauds Committed Against the Company

(₹ crore)

Sr. No.	Particulars	31 st March 2025	31 st March 2024*
(a)	No. of Cases of Fraud which occurred during the Year	154	-
(b)	Amount Involved (₹)	8.88	-
(c)	Amount Recovered (₹)	1.83	-
(d)	Amount Provided/Loss (₹)	7.04	-

*Refer Note No. 71

Note: The disclosures given in the above notes pursuant to RBI Notification are only to the extent that they are applicable to the Company.

(U) Sectoral Exposure

(₹ crore)

Sectors	31 st March 2025			31 st March 2024*		
	Total Exposure (includes on Balance Sheet and Off-Balance Sheet Exposure)	Gross NPAs	Percentage of Gross NPAs to Total Exposure in that Sector	Total Exposure (includes on Balance Sheet and Off-Balance Sheet Exposure)	Gross NPAs	Percentage of Gross NPAs to Total Exposure in that Sector
1. Agriculture and Allied Activities	264.62	16.22	6.13%	-	-	-
2. Industry						
2.1 Micro and Small	7,449.10	100.11	1.34%	-	-	-
2.2 Medium	1,046.32	10.38	0.99%	-	-	-
2.3 Large	15,114.39	218.54	1.45%	-	-	-
2.4 Others, if any, please specify	1,501.90	3.89	0.26%	-	-	-
Total of Industry	25,111.71	332.92	1.33%	-	-	-
3. Services						
3.1 Transport Operators	583.59	5.99	1.03%	-	-	-
3.2 Computer Software	285.03	3.09	1.09%	-	-	-
3.3 Tourism, Hotel and Restaurants	2,368.60	8.98	0.38%	-	-	-
3.4 Shipping	-	-	0.00%	-	-	-
3.5 Professional Services	4,574.24	364.64	7.97%	-	-	-
3.6 Trade	5,385.68	69.16	1.28%	-	-	-
3.7 Commercial Real Estate	20,726.91	359.44	1.73%	-	-	-
3.8 NBFCs	3,609.96	11.96	0.33%	-	-	-
3.9 Aviation	-	-	0.00%	-	-	-
3.10 Other Services	17,524.73	206.91	1.18%	-	-	-
Total of Services	55,058.74	1,030.17	1.87%	-	-	-
4. Retail Loans						
4.1 Housing Loans (incl. Priority Sector Housing)	-	-	-	-	-	-
4.2 Consumer Durables	-	-	-	-	-	-
4.3 Credit Card Receivables	-	-	-	-	-	-
4.4 Vehicle/Auto Loans	-	-	-	-	-	-
4.5 Education Loans	-	-	-	-	-	-



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sectors	31 st March 2025			31 st March 2024*		
	Total Exposure (includes on Balance Sheet and Off-Balance Sheet Exposure)	Gross NPAs	Percentage of Gross NPAs to Total Exposure in that Sector	Total Exposure (includes on Balance Sheet and Off-Balance Sheet Exposure)	Gross NPAs	Percentage of Gross NPAs to Total Exposure in that Sector
4.6 Advances Against Fixed Deposits (incl. FCNR(B), etc.)	-	-	-	-	-	-
4.7 Advances to Individuals Against Shares, Bonds	-	-	-	-	-	-
4.8 Advances to Individuals Against Gold	-	-	-	-	-	-
4.9 Micro Finance Loan/SHG Loan	-	-	-	-	-	-
4.10 Other Retail Loans , if any, please specify	35,148.87	1,121.17	3.19%	-	-	-
Total of Personal Loans	35,148.87	1,121.17	3.19%	-	-	-
5. Other Non-Food Credit, if any	10,093.83	276.95	3.13%	1,619.36	-	-
Total Loans and Advances	1,25,677.77	2,777.43	2.23%	1,619.36	-	-

*Refer Note No. 71

Note: The classification of sectors into Micro, Small, Medium, and Large is based on the plant and machinery data of the client at the time of onboarding.

(V) Intra-Group Exposures

(₹ crore)

Particulars	31 st March 2025	31 st March 2024*
Total Amount of Intra-Group Exposures***	8,059.80	13,443.11
Total Amount of Top Twenty Intra-Group Exposures	8,055.01	13,443.11
Percentage of Intra-Group Exposures to Total Exposure of the Company on Borrowers/Customers	5.98%	100.00%

*Refer Note No. 71

#Includes outstanding corporate guarantee as on reporting date given to National Housing Bank on behalf of Aditya Birla Housing Finance Limited.

**Includes investment in Subsidiaries, Joint Venture, Associates and Inter-Corporate Deposits.

(W) Unhedged Foreign Currency Exposure

The Company does not have any unhedged foreign currency exposures. Please refer Note No. 50: Risk Management.

(X) Disclosure of Complaints

(a) Summary Information on Complaints Received by the NBFCs from Customers and from the Offices of Ombudsman

(₹ crore)

Sr. No.	Particulars	31 st March 2025	31 st March 2024*
Complaints Received by the Company from its Customers			
1	Number of complaints pending at beginning of the Year	136	-
2	Number of complaints received during the Year	38,521	-
3	Number of complaints disposed during the Year	37,151	-
3.1	Of which, number of complaints rejected by the Company	2,849	-
4	Number of complaints pending at the end of the Year	1,506	-

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Particulars	31 st March 2025	31 st March 2024*
Maintainable Complaints Received by the Company from Office of Ombudsman			
5	Number of maintainable complaints received by the Company from Office of Ombudsman	1,836	-
5.1	Of 5, number of complaints resolved in favour of the Company by Office of Ombudsman	1,730	-
5.2	Of 5, number of complaints resolved through conciliation/mediation/advisories issued by Office of Ombudsman	106	-
5.3	Of 5, number of complaints resolved after passing of Awards by Office of Ombudsman against the Company	-	-
6	Number of Awards unimplemented within the stipulated time (other than those appealed)	-	-

Note: The above information has been extracted from Complaint Management System (CMS).

In line with the guidance received from the regulator in FY 2024-25, we have added complaints received at our Lending Service Providers (LSPs) to our overall complaints count. We have also aligned our definition of complaints to extant regulatory guidelines (Master Directions on Internal Ombudsman – December 2023). Since these changes were implemented in FY 2024-25, hence, it is not comparable with the FY 2023-24 data.

*Refer Note No. 71

(b) Top Five Grounds of Complaints Received by the Company from Customers

Grounds of Complaints, (i.e., Complaints relating to)	Number of complaints pending at the beginning of the Year	Number of complaints received during the Year	% increase/decrease in the number of complaints received over the previous Year*	Number of complaints pending at the end of the Year	Of 5, number of complaints pending beyond 30 Days
1	2	3	4	5	6
31st March 2025					
Payment Related	23	8,213	-	220	15
Delay in Account Closure	18	7,079	-	286	25
Alleged Fraud	18	5,228	-	275	0
Disbursement Related	3	4,647	-	39	0
Collection Behavior Related	24	4,067	-	308	0
Others	50	9,287	-	378	13
Total	136	38,521	-	1,506	53
31st March 2024*					
Bureau Related	NIL	NIL	NIL	NIL	NIL
Pre-Closure/Closure	NIL	NIL	NIL	NIL	NIL
Payment Related	NIL	NIL	NIL	NIL	NIL
Alleged Fraud	NIL	NIL	NIL	NIL	NIL
Customer Experience	NIL	NIL	NIL	NIL	NIL
Others	NIL	NIL	NIL	NIL	NIL
Total	NIL	NIL	NIL	NIL	NIL

*Refer Note No. 71



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(Y) Related Party Disclosure

Related Party Transactions

Related Party	Holding Company	Subsidiaries, Fellow Subsidiaries and Fellow Subsidiaries of Holding Company				Associates/ Joint Ventures and Associates/ Joint Ventures of Holding Company				Key Management Personnel				Relatives of Key Management Personnel				Directors				Relative of Directors				Others				Total			
		31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025									
Borrowings [#]		215.77	-	631.66	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Deposits [#]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Placement of Deposits [#]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Advances [#]		-	-	85.18	6.00	129.99	-	-	5.20	5.60	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investments [#]		-	-	5,385.99	10,850.98	1,235.73	1,045.13	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security Deposit Payable [#]		-	-	2.67	0.25	1.34	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security Deposit Receivable [#]		-	-	2.48	-	1.37	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Fixed/Other Assets		-	-	0.11	0.02	0.14	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Fixed/Other Assets		-	-	0.00	0.18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Paid		7.04	-	46.53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Received		-	-	29.50	10.80	6.99	-	-	0.19	0.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business Support Expenses ^{**}		-	-	53.67	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Assignment of Receivables ^{**}		648.27	-	159.82	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Issue of NCDs ^{**}		210.00	-	50.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security Premium on Equity Share Capital Issued ^{**}		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loans and Advances Given ^{**}		-	-	16.00	1.61	130.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Loans and Advances ^{**}		-	-	228.11	-	0.01	-	-	0.40	0.39	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Inter-Corporate Borrowings Taken ^{**}		25.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Inter-Corporate Borrowings ^{**}		75.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Redemption of Investment ^{**}		-	-	82.97	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses Reimbursed (Net) ^{***}		0.15	0.08	41.03	18.10	2.59	0.04	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses Recovered ^{***}		1.31	-	74.78	131.43	36.93	41.62	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade Payables ^{***}		0.39	0.01	14.71	1.30	0.11	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment Made during the Year ^{**}		-	-	1,836.60	2,011.50	190.69	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent Income ^{***}		-	-	15.50	0.53	5.02	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables/Prepaid Balance ^{***}		-	-	16.14	24.83	12.28	5.85	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

Related Party	Holding Company	Subsidiaries, Fellow Subsidiaries and Fellow Subsidiaries of Holding Company			Associates/ Joint Ventures and Associates/ Joint Ventures of Holding Company			Key Management Personnel			Relatives of Key Management Personnel			Directors			Relative of Directors			Others			Total
		31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025			
Items																							
Dividend Income***	-	-	61.56	-	175.02	75.62	-	-	-	-	-	-	-	-	-	-	-	-	-	-	236.58	75.62	
Remuneration Paid***	-	-	-	-	-	-	34.76	16.84	-	-	-	-	-	-	-	-	-	-	-	-	34.76	16.84	
Sitting Fees***	-	-	-	-	-	-	-	-	1.66	0.90	-	-	-	-	-	-	-	-	-	-	1.66	0.90	
Contribution to Gratuity Trust***	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2.26	-2.22	2.26	-2.22		
Other Transactions	1.30	-	78.61	-	97.13	-	0.12	-	0.00	-	0.28	-	0.01	-	0.37	-	-	-	-	-	177.82	-	

Maximum Balance Outstanding during the Year

Related Party	Holding Company	Subsidiaries, Fellow Subsidiaries and Fellow Subsidiaries of Holding Company			Associates/ Joint Ventures and Associates/ Joint Ventures of Holding Company			Key Management Personnel			Relatives of Key Management Personnel			Directors			Relative of Directors			Others			Total
		31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025	31 st March 2024*	31 st March 2025			
Items																							
Borrowings	21000	-	600.00	-	-	-	-	-	-	-	-	-	-	-	-	213.20	-	1,023.20	-	-	-	-	
Deposits	-	-	2.42	0.25	-	1.34	-	-	-	-	-	-	-	-	-	-	-	3.76	-	-	0.25		
Placement of Deposits	-	-	2.48	-	-	1.37	-	-	-	-	-	-	-	-	-	6.15	-	10.00	-	-	-		
Advances	-	-	313.29	44.39	-	130.00	-	5.95	5.95	-	-	-	-	-	-	420.00	-	869.24	-	50.34	-		
Investments	-	-	5397.54	10850.98	1,235.73	1,045.13	-	-	-	-	-	-	-	-	-	33.14	-	6666.42	-	11896.11	-		

Refer Note No. 71

***Item shown separately as its total aggregate value exceeds 5% of total related party transactions during the period.

**** These items have been reported solely for the purpose of consistency and comparability, as they were disclosed in the previous year's financial statements. There is no material impact on the current reporting period.

items represents balances outstanding at the end of the reporting period.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(Z) Remuneration to Non-Executive Directors**

(₹ crore)

Particulars	31 st March 2025	31 st March 2024*
Kumar Mangalam Birla	0.05	0.05
Sushil Agarwal	0.14	0.12
Romesh Sobti	0.06	0.06
Dr. Santrupt Misra (Till 18 th August 2023)	-	0.08
Vijayalakshmi R Iyer	0.17	0.19
Arun Kumar Adhikari	0.17	0.12
P. H. Ravikumar	0.15	0.13
Subhash Chandra Bhargava	0.27	0.15
Nagesh Pinge	0.20	-
Rajat Jain	0.16	-
Sunil Srivastav	0.29	-

*Refer Note No. 71

**Including sitting fees for attending CC4 Committee meeting of the Company.

(AA) Loans to Directors, Senior Officers and Relatives of Directors

(₹ crore)

Particulars	31 st March 2025	31 st March 2024*
Directors and their Relatives	-	-
Entities associated with Directors and their Relatives	-	-
Senior Officers and their Relatives	5.31	5.48

*Refer Note No. 71

(AB) Breach of Covenant

There are no instances of breach of covenant of loan availed or debt securities issued.

(AC) Divergence in Asset Classification and Provisioning

There is no divergence in asset classification and provisioning.

(AD) Revenue Recognition

There are no such circumstances in which revenue has been postponed pending the resolution of significant uncertainties.

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(AE) Prudential Floor for ECL

As on 31st March 2025

(₹ crore)

Asset Classification as per RBI Norms	Asset Classification as per Ind AS 109	Gross Carrying Amount as per Ind AS 109	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP Norms	Difference between Ind AS 109 Provisions and IRACP Norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7) = (4)-(6)
Performing Assets						
Standard	Stage 1	1,19,864.10	416.94	1,19,447.16	579.23	(162.30)
	Stage 2	1,863.33	113.49	1,749.84	29.03	84.46
	Stage 3	23.83	15.00	8.83	0.10	14.90
Sub Total		1,21,751.26	545.42	1,21,205.83	608.36	(62.94)
Non-Performing Assets (NPA)						
Substandard	Stage 1	-	-	-	-	-
	Stage 2	50.98	0.20	50.78	4.32	(4.12)
	Stage 3	1,591.10	675.33	915.78	130.56	544.77
Doubtful - upto 1 year	Stage 3	187.09	56.79	130.29	117.19	(60.40)
1 to 3 years	Stage 3	643.30	331.70	311.60	264.09	67.61
More than 3 years	Stage 3	332.27	170.72	161.55	199.97	(29.24)
Sub Total for Doubtful		1,162.66	559.22	603.45	581.25	(22.03)
Loss	Stage 3	-	-	-	-	-
Sub Total for NPA		2,804.74	1,234.74	1,570.00	716.14	518.62
Other items such as guarantees, etc., which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) Norms	Stage 1	1,549.88	1.80	1,548.08	0.38	1.42
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Sub Total		1,549.88	1.80	1,548.08	0.38	1.42
Total	Stage 1	1,21,413.97	418.74	1,20,995.24	579.61	(160.88)
	Stage 2	1,914.31	113.69	1,800.62	33.35	80.34
	Stage 3	2,777.59	1,249.54	1,528.06	711.91	537.64
	Total	1,26,105.87	1,781.97	1,24,323.92	1,324.87	457.10

- In terms of the requirement as per RBI notification no. RBI/2019-20/170 DOR (NBFC).CC.PD. No.109/22.10.106/2019-20 dated 13th March 2020 on Implementation of Indian Accounting Standards, Non Banking Finance Companies (NBFCs) are required to create an impairment reserve for any shortfall in impairment allowances under Ind AS 109 and Income Recognition, Asset Classification and Provisioning (IRACP) norms (including provision on standard assets). The impairment allowances under Ind AS 109 made by the corporation exceeds the total provision required under IRACP (including standard asset provisioning), as at 31st March 2025, and, accordingly, no amount is required to be transferred to impairment reserve.
- Amounts in NPA that have been classified otherwise than as Stage-3 represent loan assets that were restructured, but have not completed one year of satisfactory performance as at the reporting date.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

As on 31st March 2024*

(₹ crore)

Asset Classification as per RBI Norms	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS 109	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP Norms	Difference between Ind AS 109 Provisions and IRACP Norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7) = (4)-(6)
Performing Assets						
Standard	Stage 1	11.27	0.05	11.22	0.05	-
	Stage 2	-	-	-	-	-
Sub Total		11.27	0.05	11.22	0.05	-
Non-Performing Assets (NPA)						
Substandard	Stage 1	-	-	-	-	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Doubtful - upto 1 year	Stage 3	-	-	-	-	-
1 to 3 years	Stage 3	-	-	-	-	-
More than 3 years	Stage 3	-	-	-	-	-
Sub Total for Doubtful		-	-	-	-	-
Loss	Stage 3	-	-	-	-	-
Sub Total for NPA		-	-	-	-	-
Other items such as guarantees, etc., which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) Norms	Stage 1	1,607.52	0.48	1,607.04	0.48	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
Sub Total		1,607.52	0.48	1,607.04	0.48	-
Total	Stage 1	1,618.79	0.53	1,618.26	0.53	-
	Stage 2	-	-	-	-	-
	Stage 3	-	-	-	-	-
	Total	1,618.79	0.53	1,618.26	0.53	-

*Refer Note No. 71

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

NOTE: 73 INFORMATION IN RESPECT OF RESTRUCTURED ASSETS IN ACCORDANCE WITH REVIEW OF GUIDELINES ON RESTRUCTURING OF ADVANCES BY NBFC (RBI/2013-14/459) DNBS. CO. PD. NO. 367/03.10.01/2013-14

The following tables set forth, for the year indicated, details of loan assets subjected to restructuring:-

(₹ crore)

Sr. No.	Type of Restructuring	Under CDR Mechanism					Under SME Debt Restructuring Mechanism				
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
1	Restructured Accounts at 1 st April 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
2	Movement in balance for account appearing in Opening Balance										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
3	Fresh restructuring during the Year ended 31 st March 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
4	Upgradations to restructured standard category during the Year ended 31 st March 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
5	Restructured standard advances at 1 st April 2024, which cease to attract higher provisioning and/or additional risk weight at 31 st March 2025 and, hence, need not be shown as restructured standard advances at 1 st April 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Type of Restructuring	Under CDR Mechanism					Under SME Debt Restructuring Mechanism				
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
6	Downgradations of restructured accounts during the Year ended 31 st March 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
7	Write-offs of restructured accounts during the Year ended 31 st March 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
8	Restructured accounts at 31 st March 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-

The following tables set forth, for the year indicated, details of loan assets subjected to restructuring:

(₹ crore)

Sr. No.	Type of Restructuring	Others					Total				
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
1	Restructured accounts at 1 st April 2024										
	No. of Borrowers	420	164	240	-	824	420	164	240	-	824
	Amount Outstanding	351.03	350.58	216.54	-	918.15	351.03	350.58	216.54	-	918.15
	Provision thereon	7.82	35.05	73.02	-	115.89	7.82	35.05	73.02	-	115.89
2	Movement in balance for account appearing in Opening Balance										
	No. of Borrowers	(116)	(22)	(25)	-	(163)	(116)	(22)	(25)	-	(163)
	Amount Outstanding	(84.35)	(52.36)	(102.92)	-	(239.63)	(84.35)	(52.36)	(102.92)	-	(239.63)
	Provision thereon	2.73	42.32	(0.22)	-	44.83	2.73	42.32	(0.22)	-	44.83
3	Fresh restructuring during the Year ended 31 st March 2025										
	No. of Borrowers	3	5	-	-	8	3	5	-	-	8
	Amount Outstanding	90.78	2.21	-	-	92.99	90.78	2.21	-	-	92.99
	Provision thereon	9.75	0.19	-	-	9.94	9.75	0.19	-	-	9.94

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Type of Restructuring	Others				Total					
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
4	Upgradations to restructured standard category during the Year ended 31 st March 2025										
	No. of Borrowers	3	(3)	-	-	-	3	(3)	-	-	-
	Amount Outstanding	4.56	(4.56)	-	-	-	4.56	(4.56)	-	-	-
	Provision thereon	0.14	(0.14)	-	-	-	0.14	(0.14)	-	-	-
5	Restructured standard advances at 1 st April 2024, which cease to attract higher provisioning and/or additional risk weight at 31 st March 2025 and, hence, need not be shown as restructured standard advances at 1 st April 2025										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
6	Downgradations of restructured accounts during the Year ended 31 st March 2025										
	No. of Borrowers	(32)	3	29	-	-	(32)	3	29	-	-
	Amount Outstanding	(22.15)	(7.28)	29.43	-	-	(22.15)	(7.28)	29.43	-	-
	Provision thereon	(5.97)	(1.79)	7.76	-	-	(5.97)	(1.79)	7.76	-	-
7	Write-offs of restructured accounts during the Year ended 31 st March 2025										
	No. of Borrowers	(26)	(55)	(91)	-	(172)	(26)	(55)	(91)	-	(172)
	Amount Outstanding	(3.35)	(18.64)	(23.80)	-	(45.79)	(3.35)	(18.64)	(23.80)	-	(45.79)
	Provision thereon	(0.25)	(19.70)	(38.77)	-	(58.72)	(0.25)	(19.70)	(38.77)	-	(58.72)
8	Restructured accounts at 31 st March 2025										
	No. of Borrowers	252	92	153	-	497	252	92	153	-	497
	Amount Outstanding	336.52	269.95	119.24	-	725.71	336.52	269.95	119.24	-	725.71
	Provision thereon	14.23	55.92	41.79	-	111.94	14.23	55.92	41.79	-	111.94



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

The following tables set forth, for the year indicated, details of loan assets subjected to restructuring:-*

(₹ crore)

Sr. No.	Type of Restructuring Asset Classification Details	Under CDR Mechanism					Under SME Debt Restructuring Mechanism				
		Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
1	Restructured accounts at 1st April 2023										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
2	Movement in balance for account appearing in Opening Balance										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
3	Fresh restructuring during the Year ended 31st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
4	Upgradations to restructured standard category during the Year ended 31st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
5	Restructured standard advances at 1st April 2023, which cease to attract higher provisioning and/or additional risk weight at 31st March 2024 and, hence, need not be shown as restructured standard advances at 1st April 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
6	Downgradations of restructured accounts during the Year ended 31st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Type of Restructuring	Under CDR Mechanism					Under SME Debt Restructuring Mechanism				
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
7	Write-offs of restructured accounts during the Year ended 31 st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
8	Restructured accounts at 31 st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-

*Refer Note No. 71

The following tables set forth, for the year indicated, details of loan assets subjected to restructuring:

(₹ crore)

Sr. No.	Type of Restructuring	Others				Total					
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
1	Restructured accounts at 1 st April 2023										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
2	Movement in balance for account appearing in Opening Balance										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
3	Fresh restructuring during the Year ended 31 st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
4	Upgradations to restructured standard category during the Year ended 31 st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sr. No.	Type of Restructuring	Others					Total				
	Asset Classification Details	Standard	Sub-Standard	Doubtful	Loss	Total	Standard	Sub-Standard	Doubtful	Loss	Total
5	Restructured standard advances at 1st April 2023, which cease to attract higher provisioning and/or additional risk weight at 31st March 2024 and, hence, need not be shown as restructured standard advances at 1st April 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
6	Downgradations of restructured accounts during the Year ended 31st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
7	Write-offs of restructured accounts during the Year ended 31st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-
8	Restructured accounts at 31st March 2024										
	No. of Borrowers	-	-	-	-	-	-	-	-	-	-
	Amount Outstanding	-	-	-	-	-	-	-	-	-	-
	Provision thereon	-	-	-	-	-	-	-	-	-	-

Note: Amount outstanding includes interest receivable.

*Refer Note No. 71

NOTE: 74 (A)	DISCLOSURE IN TERMS OF RBI CIRCULAR - RBI/2018-19/100 DBR.NO.BP. BC.18/21.04.048/2018-19 DATED 1ST JANUARY 2019; RBI/2019-20/160 DOR.NO.BP. BC.34/21.04.048/2019-20 DATED 11TH FEBRUARY 2020; RBI/2020-21/17 DOR. NO.BP.BC/4/21.04.048/2020-21 DATED 6TH AUGUST 2020; RBI/2021-22/32 DOR.STR. REC.12/21.04.048/2021-22 DATED 5TH MAY 2021 (FOR RESTRUCTURING OF ACCOUNTS OF MICRO, SMALL AND MEDIUM ENTERPRISES (MSME) SECTOR RESTRUCTURING OF ADVANCES' HAVING EXPOSURE LESS THAN OR EQUAL TO ₹ 25 CRORE)

(₹ crore)

Type of Borrower	As at 31 st March 2025		As at 31 st March 2024*	
	No. of Accounts Restructured	Amount	No. of Accounts Restructured	Amount
MSMEs	172	202.55	-	-

*Refer Note No. 71

Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025
**NOTE: 74
(B)**

DISCLOSURE IN TERMS OF RBI CIRCULAR - RBI/2020-21/16 DOR.NO.BP. BC/3/21.04.048/2020-21 DATED 6TH AUGUST 2020; RBI/2021-22/31 DOR.STR. REC.11/21.04.048/2021-22 DATED 5TH MAY 2021

For the Half-Year ended 31st March 2025

	(₹ crore)				
	(A)	(B)	(C)	(D)	(E)
Type of Borrower	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of the previous Half-Year, i.e., 30 th September 2024	Of (A), aggregate debt that slipped into NPA during the Half-Year	Of (A) amount written off during the Half-Year	Of (A) amount paid by the borrowers during the Half-Year***	Exposure to accounts classified as Standard consequent to implementation of resolution plan – Position as at the end of this Half-Year, i.e., 31 st March 2025
Personal Loans	32.08	0.92	0.26	6.33	24.57
Corporate Persons**	56.90	16.41	0.05	6.33	34.10
Of which MSMEs	56.90	16.41	0.05	6.33	34.10
Others	4.37	-	-	0.07	4.30
Total	93.35	17.33	0.31	12.73	62.97

** As defined in Section 3(7) of the Insolvency and Bankruptcy Code, 2016.

***Amount paid by the borrower during the half-year is net of interest capitalised.

NOTE: 75

DISCLOSURES PURSUANT TO MASTER DIRECTION — RESERVE BANK OF INDIA (TRANSFER OF LOAN EXPOSURES) DIRECTIONS, 2021 IN TERMS OF RBI CIRCULAR RBI/DOR/2021-22/86 DOR.STR. REC. 51/21.04.048/2021-22 DATED 24TH SEPTEMBER 2021, AS AMENDED

(a)(i) Details of Loans Not in Default that are acquired during the Year ended 31st March 2025

Particulars	31 st March 2025
Count of Loan Acquired	30,148
Amount of Loan Acquired (₹ crore)	6,247.18
Weighted-Average Maturity (Residual Maturity) (in months)	115.00
Weighted-Average Holding Period (upto Date of Acquisition) (in months)	15.00
Retention of Beneficial Economic Interest (MRR of Assignor)*	11.10%
Coverage of Tangible Security Coverage*	0.72
Rating-wise Distribution of Rated Loans	
A-	10.42%
A	5.51%
A+	1.60%
A(SO)	36.93%
A1(SO)	0.20%
Acuite A	3.97%
BBB+	0.64%
BBB-	2.80%
Unrated	37.93%

*Ratio is computed basis weighted-average of loans acquired.



Notes forming part of the Standalone Financial Statements

for the year ended 31st March 2025

(a)(ii) Details of Loans Not in Default that are Transferred during the Year ended 31st March 2025

Particulars	Through Novation	Through Assignment
Count of Loan Transferred Out	3	1,126
Amount of Loan Transferred (₹ crore)	81.68	1,247.44
Weighted-Average Maturity (Residual Maturity) (in months)	129.00	152.00
Weighted-Average Holding Period (upto Date of Acquisition) (in months)	13.00	24.00
Retention of Beneficial Economic Interest (MRR of Assignor)*	-	10.00%
Coverage of Tangible Security Coverage*	1.00	1.00
Rating-wise Distribution of Rated Loans		
A	75.30%	-
A+	24.70%	-
Unrated	-	100%

*Ratio is computed basis weighted-average of loans transferred.

(b) Details of Stressed Loans Transferred during the Year ended 31st March 2025

Particulars	To ARCs	To Permitted Transferees
No. of Accounts	179	3
Aggregate Principal Outstanding of Loans Transferred	210.65	4.47
Weighted-Average Residual Tenor of the Loans Transferred	169.93	-
Net Book Value of Loans Transferred (at the time of transfer)	176.06	-
Aggregate Consideration	184.06	29.54
Additional Consideration Realised in respect of Accounts Transferred in earlier years	-	-
Excess Provisions Reversed to the Profit and Loss Account on account of Sale of Stressed Loans	3.34	4.47
Security Receipts Recorded against this Stressed Loan Sale	92.44	-
Rating-wise Distribution of Security Receipts*		
Unrated	100.00%	-

*Security receipts recorded by the Company will be rated by approved credit rating agency within the prescribed time limit, as per RBI guidelines.

NOTE: 76 | EVENTS AFTER REPORTING DATE

There have been no events after the reporting date that require adjustments or disclosure in these financial statements.

NOTE: 77

The figures for previous year have been regrouped/rearranged/recasted, wherever necessary, to conform to current period presentation.

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No.: 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Independent Auditor's Report

To the Members of
Aditya Birla Capital Limited

REPORT ON THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Opinion

1. We have audited the accompanying Consolidated Financial Statements of **Aditya Birla Capital Limited** ("the Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group"), and its share of net profit after tax and total comprehensive income of its associate and joint ventures, which comprise the Consolidated Balance Sheet as at 31st March 2025, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash Flows and the Consolidated Statement of Changes in Equity for the year ended on that date, and notes to the financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Financial Statements").
2. In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of reports of other auditors on separate/ consolidated financial statements of such subsidiaries, associate and joint ventures referred to in the Other Matters section below, the aforesaid Consolidated Financial Statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ('Ind AS') prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group, its associates
5. We have determined the matters described below to be the key audit matters to be communicated in our report.

and joint ventures as at 31st March 2025, and their consolidated profit, consolidated total comprehensive income, consolidated cash flows and consolidated changes in equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, its associate and joint ventures in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("the ICAI") together with the ethical requirements that are relevant to our audit of consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us along with the consideration of audit report of the other auditors referred to in the 'Other Matter' paragraph below is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

4. Key audit matters are those matters that, in our professional judgement and based on the consideration of reports of other auditors on separate/ consolidated financial statements of components audited by them, were of most significance in our audit of the Consolidated Financial Statements for the financial year ended 31st March 2025. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Impairment testing of Goodwill

Carrying Value of Goodwill: ₹ 554.83 crore as at 31st March 2025

See Note 15 to Consolidated Financial Statements.

The Group has goodwill of ₹ 554.83 crore as of 31st March 2025 which represents goodwill acquired through various business combinations and allocated to Cash Generating Units ("CGU").

As per Group's policy, a CGU to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication of the unit may be impaired.

As disclosed in Note 15, impairment of goodwill is determined by assessing the recoverable amount of each CGU to which these assets relate.

Our audit procedures included the following:

Design and Controls:

- Tested the design and the operating effectiveness of internal controls over the impairment assessment process including valuation methodology used in impairment assessment on the carrying value of goodwill; and
- Obtained an understanding of the process followed by the Parent in determining the CGU to which goodwill is allocated and determination of recoverable amount of each CGU.

**Impairment testing of Goodwill****Carrying Value of Goodwill: ₹ 554.83 crore as at 31st March 2025**

See Note 15 to Consolidated Financial Statements.

We have identified the annual impairment assessment as a key audit matter because of its being an area of estimate and judgment, exposed to significant changes in external business environment and is based on the following key assumptions like:

- Determination of comparable companies;
- Internal data of the Company used for valuation purpose; and
- Market Multiples.

Substantive Procedures:

- Compared the Parent's assumptions and data to externally sourced/internal data in relation to key inputs such as share price in the market capitalisation, book value, etc.;
- Evaluated Parent's key assumptions used in the valuation methodology; and
- Tested the arithmetical accuracy of computation of recoverable amounts of each CGU.

Assessing the completeness and accuracy of the Consolidated Financial Statements disclosures made by the Group as per applicable Ind AS.

A. Key Audit Matters reported in the Standalone Financial Statements of the Parent for the year ended 31st March 2025

Key Audit Matter	How our audit addressed the key audit matter
Impairment of loans to customers (Refer Note 2 for Material Accounting Policies and Note 56 for Credit Risk Disclosures of the Consolidated Financial Statements)	
<p>As at 31st March 2025, the Parent has reported gross loan assets of ₹ 1,24,122.94 crore against which an impairment loss of ₹ 1,778.43 crore has been recorded. The Parent recognized impairment provision for loan assets based on the Expected Credit Loss ("ECL") approach laid down under 'Ind AS 109 – Financial Instruments'.</p> <p>The estimation of ECL involves significant management judgement and estimates and the use of different modelling techniques and assumptions which could have a material impact on reported profits. Significant management judgement and assumptions involved in measuring ECL is required with respect to:</p> <ul style="list-style-type: none"> • ensuring completeness and accuracy of the data used to create assumptions in the model. • determining the criteria for a significant increase in credit risk. • factoring in future economic assumptions techniques used to determine probability of default, loss given default and exposure at default. <p>These parameters are derived from the Parent's internally developed statistical models and other historical data.</p> <p>Disclosure</p> <p>The disclosures regarding the Parent's application of Ind AS 109 are key to explaining the key judgements and material inputs to the ECL results. Further, disclosures to be provided as per RBI circulars with regards to Non-Performing Assets and provisions is also an area of focus.</p> <p>Considering the significance of the above matter to the overall financial statements and extent of management's estimates and judgements involved, it required significant auditor attention. Accordingly, we have identified this as a key audit matter.</p>	<p>Our audit included assessing the appropriateness of management's judgment and estimates used in the ECL Computation through procedures that included, but were not limited to, the following:</p> <ul style="list-style-type: none"> • Obtained an understanding of the modelling techniques adopted by the Parent including the key inputs and assumptions; • Considered the Parent's accounting policies for estimation of Expected Credit Loss on loans and assessing compliance with the policies in terms of Ind AS 109; • Obtained an understanding of the management's updated processes, systems and controls implemented in relation to impairment allowance process. • Verification of the computation of the ECL including reasonableness of the methodology and assumption used to determine macro-economic overlays; • Tested on sample basis, the design and operating effectiveness of key controls over completeness and accuracy of the key inputs and assumptions considered for calculation, recording, monitoring of the impairment loss recognised and staging of assets; • On a test check basis, assessed the critical assumptions and input data used in the estimation of Expected Credit Loss models for specific key credit risk parameters, such as the movement logic between stages, Exposure at Default (EAD), Probability of Default (PD) or Loss Given Default (LGD); • Obtained written representations from management and those charged with governance on whether they believe significant assumptions used in calculation of expected credit losses are reasonable; • Assessed the appropriateness and adequacy of the related presentation and disclosures of Note 50 "Financial Risk Management" disclosed in the Standalone Financial Statements in accordance with the applicable accounting standards and related RBI circulars and Resolution Framework.

Independent Auditor's Report (Contd.)

B. Key Audit Matters reported by the Auditor of Aditya Birla Housing Finance Limited for the year ended 31st March 2025

Key Audit Matter	Auditor's Response
Provisioning based on Expected Credit Loss model (ECL) under IND AS 109 and testing of impairment of assets, more particularly the Loan Book of the Company	
<p>Subjective Estimates:</p> <p>Under IND AS 109, "Financial Instruments", allowance for loan losses are determined using expected credit loss (ECL) estimation model. The estimation of ECL on financial instruments involves significant judgment and estimates and therefore increased levels of audit focus in the Company's estimation of ECLs, which are as under:</p> <ul style="list-style-type: none"> • Data inputs – The application of ECL model requires several data inputs. This increases the risk of completeness and accuracy of the data that has been used to create assumptions in the model. • Model estimations – Inherently judgemental models are used to estimate ECL which involves determining Probabilities of Default ("PD"), Loss Given Default ("LGD"), and Exposures at Default ("EAD"). The PD and the LGD are the key drivers of estimation complexity in the ECL and as a result are considered the most significant judgemental aspect of the Company's modelling approach. • Economic scenarios – Ind AS 109 requires the Company to measure ECLs on an unbiased forward-looking basis reflecting a range of future economic indicators. Significant management judgement is applied in determining the economic scenarios used and the probability weights applied to them. <p>The effect of these matters is that, as part of our risk assessment, we determined that the impairment of loans and advances to customers, involving estimations and judgements, with a potential range of reasonable outcomes greater than our materiality for the Ind AS Financial Statements as a whole.</p>	<p>During the course of their audit, the auditors performed the following procedures:</p> <ul style="list-style-type: none"> • Review of Policy/procedures and design/controls. • Minutely going through the Board approved Policy and approach note concerning the assessment of credit and other risks and ascertainment/ageing of 'default' by the borrowers and procedures in relation to stages and ECL computation. • Testing key controls relating to selection and implementation of material macro-economic variables and the controls over the scenario selection and application of probability weights. • Assessing the design, implementation and operating effectiveness of key internal financial controls including monitoring process of overdue loans (including those which became overdue after the reporting date), measurement of provision, stage-wise classification of loans, identification of NPA accounts, assessing the reliability of management information. • Understanding management's approach, interpretation, systems and controls implemented in relation to probability of default and stage-wise bifurcation of product-wise portfolios for timely ascertainment of stress and early warning signals. • Testing and review of controls over measurement of provisions and disclosures in the Ind AS Financial Statements. • Involvement of Information system resource to obtain comfort over data integrity and process of report generation through interface of various systems. Walk through the processes which involve manual work to ascertain existence of maker-checker controls. • Understanding of models and general economic indicator criteria used for regression testing over data of the loan book. <p>Substantive Verification</p> <ul style="list-style-type: none"> • Sample testing over key inputs, data and assumptions impacting ECL calculations to assess the completeness, accuracy and relevance of data and reasonableness of economic forecast weights and model assumptions applied. • Model calculations testing through selective re-performance, wherever possible. • Assessing disclosures – Assessed whether the disclosures on key judgements, assumptions and quantitative data with respect to impairment of loans (including restructuring related disclosures) in the Ind AS Financial Statements are appropriate and sufficient as also aligned to regulatory requirements.



Key Audit Matter	Auditor's Response
Information Technology	
<p>IT Systems and Controls</p> <p>The Company's financial reporting processes are dependent on technology considering significant number of transactions that are processed daily across multiple and discrete Information Technology ('IT') systems. The Financial accounting system of the Company is interfaced with several other IT systems including Loan Management and Originating systems and several other systemic workflows.</p> <p>IT general and application controls are critical to ensure that changes to applications and underlying data are made in an appropriate manner. Adequate controls contribute to mitigating the risk of potential fraud or errors as a result of changes to the applications and data. These includes implementation of preventive and detective controls across critical applications and infrastructure.</p> <p>Due to the pervasive nature of role of information technology systems in financial reporting, in our preliminary risk assessment, we planned our audit by assessing the risk of a material misstatement arising from the technology as significant for the audit, hence the Key Audit Matter.</p>	<p>During the course of their audit, auditor performed following procedures:</p> <p>In course of audit, they, inter alia, reviewed user access management, change management, segregation of duties, system reconciliation control and key financial accounting and reporting systems.</p> <ul style="list-style-type: none"> Review of the report of IS Audit carried in earlier year(s) by an independent firm of Chartered Accountants pertaining to IT systems general controls including access rights over applications, operating systems and databases relied upon for financial reporting. Deployed our internal experts to carry out IT general controls testing and identifying gaps, if any.
	<ul style="list-style-type: none"> Our other processes include: <ul style="list-style-type: none"> Selectively recomputing interest calculations and maturity dates; Selectively re-evaluating masters updation, interface with resultant reports like LTV Report, SUD Report, Portfolio movement Report; Selective testing of the interface of SAP FA module with other IT systems like Loan Management System and other workflows; Testing of the system generated reports and accounting entries manually for core financial reporting matters (i.e. verification around the computer system); Evaluating the design, implementation and operating effectiveness of the significant accounts-related IT automated controls which are relevant to the accuracy of system calculation, and the consistency of data transmission.

C. Key Audit Matters reported by us along with other Joint Auditors of Aditya Birla Sun Life Insurance Company Limited for the year ended 31st March 2025

Information Technology Systems	
<p>The Company is dependent on its Information Technology ("IT") systems due to the significant number of transactions that are processed daily across such multiple and discrete IT systems. Also, IT application controls are critical to ensure that changes to applications and underlying data are made in an appropriate manner and under controlled environments. Appropriate controls contribute to mitigating the risk of potential fraud or errors as a result of changes to applications and data. On account of the pervasive use of its IT systems, the testing of the general computer controls of the IT systems used in financial reporting was considered to be a Key Audit Matter.</p>	<p>During the course of their audit, auditors performed the following procedures:</p> <p>With the assistance of our IT specialists, we obtained an understanding of the Company's IT applications, databases and operating systems relevant to financial reporting and the control environment. For these elements of the IT infrastructure the areas of our focus included access security (including controls over privileged access), program change controls, database management and network operations. In particular:</p> <ul style="list-style-type: none"> We tested the design, implementation, and operating effectiveness of the Company's general IT controls over the IT systems relevant to financial reporting. This included evaluation of Company's controls over segregation of duties and access rights being provisioned/modified based on duly approved requests, access for exit cases being revoked in a timely manner and access of all users being recertified during the period of audit. We also tested key automated business cycle controls and logic for the reports generated through the IT infrastructure that were relevant for financial reporting or were used in the exercise of internal financial controls with reference to financial statements. Our tests included testing of the compensating controls or alternate procedures to assess whether there were any unaddressed IT risks that would materiality impact the Financial Statements.

Independent Auditor's Report (Contd.)

D. Key Audit Matters reported by the Auditors of Aditya Birla ARC Limited for the year ended 31st March 2025**Fair Valuation of financial instruments – Security Receipts (SRs)**

Company has invested in SRs issued by various trust incorporated by the Company for acquisition of distressed credit Business. Depending on the arrangement such Investments are in the range of 100% - 15% of the total SRs issued by the various trust. The said SRs are subsequently measured at Fair Value through Profit and Loss (FVTPL) as per the business model of the Company and considered as Level 3 in the valuation hierarchy. Total investment in SRs outstanding as on 31st March 2025 is ₹ 3,736.82 lakh.

Company determines the fair value of SRs based on the Net Assets Value (NAV) report provided by the trust. The NAV of the said investment can only be estimated by the trusts using a combination of the recovery range provided by the external rating agency, estimated cash flows, collateral values, discount rate used and various other assumptions.

Considering the complexities involved and various assumptions and significant judgements made by the trust in deriving Net Assets Value of such SRs, we have considered the valuation of these investments as a key audit matter.

During the course of their audit, auditors performed the following procedures:

- tested the design and effectiveness of internal controls implemented by the management in respect of valuation of the investments including those relating to assessment of recovery plan by Asset Acquisition Committee for determination of appropriate recovery rate based on the range provided by the External Rating Agency.
- Assessment of the valuation inputs:
 - Analysed reasonableness of the estimated cash flows and recovery rate, the other relevant judgments and estimates, if any; and
 - Assessed the information used to determine the key assumptions;
 - Compared the historical estimates of the cash flows with the actual recoveries and obtained explanations for the variations, if any;
 - Compared the management's assumption of discount rate with the supporting internal/external evidence;
 - Valuation report of collateral assets.

E. Key Audit Matters reported by the Auditors of Aditya Birla Sun Life AMC Limited for the year ended 31st March 2025**Revenue from Asset Management and Advisory Fees and Portfolio Management Fees (as described in Note 2 (xiv) of their Standalone Financial Statements)**

Revenue from operations is the most significant balance in the Statement of Profit and Loss. It majorly comprises of:

- Asset Management and Advisory Fees amounting to ₹ 1,560.96 crore.
- Management Fees from Portfolio Management and Other Services amounting to ₹ 98.13 crore

There are inherent risks in computing the different revenue streams including manual input of key contractual terms and computation of applicable Assets Under Management (AUM), which could result in errors. Considering the complexity in contractual terms involving multiple schemes, it requires monitoring to ensure all financial terms and conditions are captured accurately and applied appropriately.

Any discrepancy in such computation could give rise to a material misstatement in the Financial Statements.

Accordingly, we have considered revenue from asset management and advisory fees and management fees from portfolio management as a key audit matter.

During the course of their audit, auditors performed the following procedures:

- Obtained and read the accounting policy for revenue recognition.
- Obtained an understanding of the significant revenue items and identified where there is a higher risk of error due to manual processes, complex contractual terms, and areas of judgement.
- Tested the design and operating effectiveness of key controls in place across the Company relevant to recognition of Management Fees.
- On a sample basis, obtained and tested arithmetical accuracy of revenue calculation and the reconciliation with the accounting records.
- On sample basis, verified the input of contractual terms with rates approved by the management.
- On a sample basis, checked the receipts of such income in bank statements.
- Obtained and read the investment management fee certification report, issued by statutory auditors of mutual fund schemes and reconciled the certified amount with the accounting records.
- Re-calculated Asset Management and Advisory Fees and Portfolio Management Services Fees in respect of certain sample contracts and compared with the actual fees charged by the Company for such contracts.
 - Evaluated the disclosure relating to management fee income earned by the Company.



F. Key Audit Matters reported by the Auditors of Aditya Birla Money Limited for the year ended 31st March 2025

Information Technology and General Controls

The financial accounting and reporting systems of the Company are fundamentally reliant on IT systems and IT controls to process significant volume of transactions.

Due to the complexity, large volume of transactions processed daily and reliance on automated and IT dependent manual controls, matter pertaining to adequacy and effectiveness of IT Control environment is considered as key audit matter.

Our areas of audit focus included user access management, developer access to the production environment and changes to the IT environment. These are key to ensuring, IT dependent and application based controls are operating effectively.

During the course of their audit, auditors performed the following procedures:

- They understood and assessed the overall IT control environment and the controls in place which included controls over access to systems and data, as well as system changes.
- Tested the design and operating effectiveness of IT access controls over the information systems that are important to financial reporting and various interfaces, configuration and other identified application controls.
- Tested IT general controls (logical access, change management and aspects of IT operational controls). This included testing that requests for access to systems were appropriately reviewed and authorised.
- Tested the Company's periodic review of access rights. We also inspected requests of changes to systems for appropriate approval and authorisation. In addition to the above, we tested the design and operating effectiveness of certain automated and IT dependent manual controls that were considered as key internal financial controls with reference to financial statements.
- Tested the design and operating effectiveness compensating controls in case deficiencies were identified and, where necessary, extended the scope of our substantive audit procedures.

Information other than the Consolidated Financial Statements and Auditor's report thereon

6. The Parent's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the Parent's Boards Report including annexures to the Boards Report (including annexures thereto) and Management Discussion and Analysis ("MD&A") (collectively referred to as "Other Information"), but does not include the Consolidated Financial Statements and our Auditor's Report thereon. The Other Information is expected to be made available to us after the date of this Auditor's Report.

Our opinion on the Consolidated Financial Statements does not cover the Other Information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Financial Statements, our responsibility is to read the Other Information identified above when it becomes available and, in doing so, consider whether the Other Information is materially inconsistent with the Consolidated Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the Other Information, if we conclude that there is a material misstatement therein, we are

required to communicate the matter to those charged with governance.

Responsibilities of Board of Directors' for the Consolidated Financial Statements

7. The accompanying consolidated financial statements have been approved by the Parent's Board of Directors. The Parent's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation and presentation of these Consolidated Financial Statements that give a true and fair view of the consolidated financial position, consolidated financial performance (including other comprehensive income), consolidated changes in equity and consolidated cash flows of the Group including its associate and joint ventures in accordance with the Ind AS specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 and other accounting principles generally accepted in India. The respective Board of Directors of the entities included in the Group, its associate and joint ventures are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of their respective Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and

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estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated Financial Statements by the Board of Directors of the Parent Company, as aforesaid.

8. In preparing the Consolidated Financial Statements, the respective Board of Directors of the companies in the Group, its associate and joint ventures are responsible for assessing the ability of respective companies, to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
9. The respective Board of Directors of the companies included in the Group, its associate and joint ventures are also responsible for overseeing the financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

10. Our objectives are to obtain reasonable assurance about whether the Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Financial Statements.
11. As part of an audit in accordance with SAs, specified under Section 143(10) of the Act, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis

for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Act, we are also responsible for expressing our opinion on the internal financial controls with reference to the Consolidated Financial Statements and the operating effectiveness of such controls based on our audit;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors;
- Conclude on the appropriateness of the Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group, its associate and joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group, its associate and joint ventures to cease to continue as a going concern;
- Evaluate the overall presentation, structure and content of the Consolidated Financial Statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of such entities or business activities within the Group, its associate and joint ventures to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the Consolidated Financial Statements of which we are the independent auditors. For the other entities included in the Consolidated Financial Statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We



remain solely responsible for our audit opinion. Our responsibilities in this regard are further described in paragraph (a) of the section titled "Other Matters" in this audit report.

12. We communicate with those charged with governance of the Parent, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
13. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
14. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Financial Statements of the financial year ended 31st March 2025 and are therefore the Key Audit Matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

15. We did not audit the financial statements of twelve subsidiaries, whose financial statements reflect total assets (before consolidation adjustment) of ₹ 34,932.12 crore as at 31st March 2025, net cash inflows (before consolidation adjustment) of ₹ 491.17 crore, total revenue (before consolidation adjustments) of ₹ 3,644.50 crore, total net profit after tax (before consolidation adjustments) of ₹ 286.78 crore and other comprehensive loss (before consolidation adjustments) of ₹ 2.84 crore for the year ended on that date, as considered in the Consolidated Financial Statements. These financial statements and other financial information have been audited by other auditors whose reports have been furnished to us by the Management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries is based solely on the reports of the other auditors.

16. The consolidated financial statements also include the Group's share of net profit after tax of ₹ 416.80 crore and other comprehensive income of ₹ 25.33 crore for the year ended 31st March 2025, as considered in the Consolidated Financial Statements, in respect of three joint ventures and one associate. These financial statements has been audited by other auditors whose report has been furnished to us by the Management and our opinion on the Consolidated Financial Statements, in so far as it relates to the amounts and disclosures included in respect of these joint ventures and associate, is based solely on the report of the other auditors and the procedures performed by us as stated under Auditor's Responsibilities section above.

Our opinion on the Consolidated Financial Statements above and our report on "Other Legal and Regulatory Requirements" below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of other auditors stated in paragraphs 15 and 16 above.

17. The financial statements of 1 subsidiary (i.e. Aditya Birla Sun Life Insurance Company Limited), whose financial statements reflect total assets (before consolidation adjustments) of ₹ 1,07,132.07 crore as at 31st March 2025, total revenues (before consolidation adjustments) of ₹ 22,044.15 crore, total net profit after tax (before consolidation adjustments) of ₹ 99.33 crore and other comprehensive income (before consolidation adjustments) of ₹ 30.88 crore and net cash outflow of ₹ 109.74 crore for the year ended 31st March 2025, as considered in the Statement, has been audited by us jointly with another auditor, who have expressed an unmodified opinion and have reported in the Other Matters section that:

Determination of the following is the responsibility of the Company's Appointed Actuary (the "Appointed Actuary"):

- i. The actuarial valuation of liabilities for life policies in force and for policies in respect of which premium has been discontinued but liability exists as at 31st March 2025. The actuarial valuation of these liabilities has been duly certified by the Appointed Actuary and in his opinion, the assumptions for such valuation are in accordance with the guidelines and norms issued by the Insurance Regulatory and Development Authority of India ("IRDAI") and the Institute of Actuaries of India in concurrence with the IRDAI;
- ii. Other adjustments as at and for the year ended 31st March 2025 for the purpose of Reporting Pack confirmed by the Appointed Actuary in accordance with Indian Accounting Standard 104 - Insurance Contracts:

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- a) Assessment of contractual liabilities based on classification of contracts into insurance contracts and investment contracts;
- b) Valuation and Classification of Deferred Acquisition Cost and Deferred Origination Fees on investment Contracts;
- c) Grossing up and Classification of the Reinsurance Assets; and
- d) Liability Adequacy test as at the reporting dates.

We have relied upon Appointed Actuary's certificate in this regard for forming our conclusion on the aforesaid mentioned items.

18. The Consolidated Financial Statements includes the Group share of profit after tax (net) of ₹ 2.93 crore and other comprehensive income of ₹ 25.29 crore for the year ended 31st March 2025, of Aditya Birla Health Insurance Co. Limited ("ABHIL"). The joint statutory auditors of ABHIL have expressed an unmodified opinion and have reported in the Other Matters section that:

- i. The actuarial valuation of liabilities in respect of Incurred but Not Reported (IBNR) and Incurred but Not Enough Reported (IBNER), Premium Deficiency and Free Look Reserve as at 31st March 2025, are the responsibility of the Company's Appointed Actuary and have been duly certified by the Appointed Actuary of the Company. The Appointed Actuary has also certified that the assumptions considered for such valuation are in accordance with the guidelines and norms prescribed by the IRDAI and the Institute of Actuaries of India in concurrence with the IRDAI;
- ii. Other adjustments for the purpose of the Financial Information confirmed by the Appointed Actuary in accordance with Indian Accounting Standard 104 on Insurance Contracts:
 - a) Grossing up and Classification of the Reinsurance Assets; and
 - b) Liability adequacy test as at the reporting dates.

We have relied upon the Appointed Actuary's certificate and representation made in this regard for forming our opinion on the aforesaid mentioned items.

Our opinion is not modified in respect of above matters stated in paragraphs 17 and 18.

19. These Consolidated Financial Statements include the figures for the year ended 31st March 2024 which were

audited by predecessor auditors who expressed an unmodified opinion as relevant on those Consolidated Financial Statements vide their audit report dated 13th May 2024. Our opinion on the Consolidated Financial Statements is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

20. As required by Section 143(3) of the Act, based on our audit and on the consideration of the reports of the other auditors on the separate/consolidated financial statements of the subsidiaries, associate and joint ventures referred to in the 'Other Matters section' above we report, to the extent applicable, that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements;
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept so far as it appears from our examination of those books and the report of the other auditor, except for the matters stated in paragraph 20(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended) ("the Rules");
- (c) The Consolidated Financial Statements dealt with by this report are in agreement with the books of account maintained for the purpose of preparation of Consolidated Financial Statements;
- (d) In our opinion, the aforesaid Consolidated Financial Statements comply with the IND AS specified under Section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
- (e) On the basis of the written representation received from the directors of the Parent, and taken on records by the Board of Directors of the Parent and the reports of the statutory auditors of its subsidiary companies and associate company and joint ventures incorporated in India, none of the directors are disqualified as on 31st March 2025 from being appointed as a Director in terms of Section 164(2) of the Act;
- (f) The modification relating to the maintenance of accounts and other matters connected therewith, is as stated in paragraph 20(b) above.



(g) With respect to the adequacy of the internal financial controls with reference to financial statements of the Parent and its subsidiary companies, associate company and joint venture companies incorporated in India, and the operating effectiveness of such controls, refer to our separate Report in Annexure I wherein we have expressed an unmodified opinion;

(h) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us, the Holding Company has not paid any remuneration to its directors during the year. Further, based on auditor's report of respective subsidiary companies, associate company and joint ventures incorporated in India, we report that:

3 subsidiaries have paid/provided remuneration during the current year to its directors in accordance with the provisions of Section 197 of the Act.

10 subsidiaries, 3 joint ventures and 1 associate have not paid/provided remuneration during the current year to its directors. Accordingly, the provisions of Section 197 are not applicable.

(i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of report of the other auditors on the separate /consolidated financial statements of the subsidiaries, associate and joint ventures as noted in other matter paragraph:

i. The Consolidated Financial Statements discloses the impact of pending litigations on the consolidated financial position of the Group, its associate and joint ventures, as detailed in Note 40 to the Consolidated Financial Statement;

ii. The Group has made provision as on 31st March 2025 as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts as detailed in Note 5 to the Consolidated Financial Statement in respect of such items as it relates to the Group, its associate and joint ventures;

iii. There are no amounts which are required to be transferred to the Investor Education and Protection Fund by the Holding Company, 11 subsidiaries, 3 joint ventures and one associate.

There has been no delay in transferring amounts to the Investor Education and Protection Fund by 2 subsidiary companies incorporated in India during the year ended 31st March 2025.

iv. (a) The respective Managements of the Parent and its subsidiaries, associate and joint ventures which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us and to the other auditors of such subsidiaries, associate and joint ventures respectively that, to the best of their knowledge and belief, other than as disclosed in the notes to the accounts, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company or any of such subsidiaries and joint ventures to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company or any of such subsidiaries, and joint ventures ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries as disclosed in Note 63(6) to the Consolidated Financial Statement;

(b) The respective Managements of the Parent and its subsidiaries, associate and joint ventures which are companies incorporated in India, whose Financial Statements have been audited under the Act, have represented to us and to the other auditors of such subsidiaries, associate and joint ventures respectively that, to the best of their knowledge and belief, other than as disclosed in the notes to accounts, no funds (which are material either individually or in the aggregate)

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have been received by the Company or any of such subsidiaries and joint ventures from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company or any of such subsidiaries, and joint ventures shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries as disclosed in Note 63(6) to the Consolidated Financial Statement;

- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and those performed by the auditors of the subsidiaries, associate and joint ventures which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representation under sub clause (i) and (ii) of Rule 11(e) of The Companies (Audit and Auditors) Rules, 2014, as provided under (a) and (b) above, contains any material misstatement.
- v. The Parent has neither declared nor paid any dividend during the year. Further, basis the report of statutory auditors, whose report we have relied on, 13 subsidiaries and 3 joint ventures have neither declared nor paid any dividend during the year. Further, basis the report of statutory auditor, whose report we have relied, 1 associate have paid dividend during the year and is in compliance with Section 123 of the Act.
- vi. Based on our examination, which included test checks, the Parent has used various accounting software for maintaining its books of account which have a feature of recording audit trail (edit log) facility, which have operated throughout the year for all relevant transactions recorded in the software, except in respect of a) in one accounting software where the audit trail feature at database level was not enabled for

part of the year; b) no audit trail feature for recording earlier values of the modified data was enabled at the database level throughout the year in respect of four accounting software(s) to log any direct data changes; and c) in respect of three accounting software(s), which are hosted at a third-party service provider location, where the activities have been outsourced by the Parent, independent service auditors report has been made available to us for the part of the year, however it does not contain any reporting reference in regard to audit trail feature at the database level, we are unable to comment whether audit trail feature in the aforesaid software at the database level was enabled and operated throughout the year or not. Based on our procedures performed, we did not notice any instance of the audit trail feature being tampered with. In respect of the aforesaid masters and databases, in the absence of audit trail for the said period, the question of our commenting on whether the audit trail was tampered with, does not arise. Additionally, the audit trail has been preserved by the Parent as per the statutory requirements for record retention.

Based on the examination which included test checks performed by the respective auditors of subsidiary companies, its associate and joint ventures companies incorporated in India whose financial statements have been audited under the Act, the subsidiary companies, its associate and joint ventures have used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the accounting software, except for the below mentioned exceptions by Four of the subsidiary companies, one associate and one joint venture auditor.

Based on the examination, which included test checks, three subsidiaries, one joint venture and one associate have used accounting software for maintaining its books of account for the financial year ended 31st March 2025 which have a feature of recording audit trail (edit log) facility, and the same has operated throughout the year for all relevant transactions recorded



in the software, except audit trail feature was not enabled at the database level for accounting software to log any direct data changes.

Based on the examination, which included test checks, one subsidiary audited by us along with other joint auditors has used various accounting software for maintaining its books of account for the financial year ended 31st March 2025 which have the feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software systems except:

- a) in respect of a customer masters in one premium receipting accounting software wherein earlier value is not retained;
- b) the subsidiary has used an accounting software operated by a third party software service provider, for maintaining

its books of account and in absence of an independent auditor's report covering the audit trail requirement, we are unable to comment whether audit trail feature of the said software was enabled at the database level to log any direct data changes;

- c) in respect of the accounting software related to policy administration systems, investments and derivatives, commission, and premium receipting, audit trail feature was not enabled at the database level to log any direct data changes.

Further, during the course of their audit, they did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the subsidiary as per the statutory requirements for record retention.

21. With respect to the matters specified in clause (xxi) of paragraph 3 and paragraph 4 of the Companies Auditor's Report Order, 2020 ("CARO"/ "the Order") issued by the Central Government in terms of Section 143(11) of the Act, according to the information and explanations given to us, and based on the CARO reports issued by us and the auditors of respective companies included in the Consolidated Financial Statements to which reporting under CARO is applicable, as provided to us by the Management of the Parent, we report that there are no qualifications or adverse remarks by the respective auditors in the CARO reports of the said companies included in the Consolidated Financial Statements, except for the following:

Name of the Entities	Parent Company/Subsidiary/ Joint Venture/Associate	Clause number of the CARO report which is unfavourable or qualified or adverse
Aditya Birla Capital Limited	Parent	Clause iii(c), iii(d), vii(a), vii(b), xi(a) and xi(c)
Aditya Birla Housing Finance Limited	Subsidiary	Clause iii(c), iii(d), vii(b), xi(a) and xi(c)
Aditya Birla Money Limited	Subsidiary	Clause iii(c), iii(f), vii(a) and vii(b)
Aditya Birla Capital Digital Limited	Subsidiary	Clause xi(c) and xvii
Aditya Birla ARC Limited	Subsidiary	Clause iii(c) and iii(e)
Aditya Birla Sun Life Pension Management Limited	Subsidiary	Clause xvii
Aditya Birla Financial Shared Services Limited (ABFSSL)	Subsidiary	Clause vii(b)
Aditya Birla Money Mart Limited (ABMML) (Merged with ABFSSL w.e.f. 2 nd July 2024)	Subsidiary	Clause iii(f) and vii(b)
Aditya Birla Money Insurance Advisory Services Limited (Merged with ABMML w.e.f. 1 st July 2024)	Subsidiary	Clause vii(b)
Aditya Birla Wellness Private Limited	Joint Venture	Clause vii(b)

For **M M Nissim & Co LLP**

Chartered Accountants

Firm Regn. No.: 107122W/W100672

Sanjay Khemani

Partner

Membership No.: 044577

UDIN: 25044577BMOBES1054

Mumbai

13th May 2025

Annexure “I”

Independent Auditor’s Report on the internal financial controls with reference to Consolidated Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (‘the Act’)

Referred to in paragraph 20(g) under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the members of Aditya Birla Capital Limited of even date:

In conjunction with our audit of the Consolidated Financial Statements of the **Aditya Birla Capital Limited** (hereinafter referred to as “Parent”) as of and for the year ended 31st March 2025, we have audited the internal financial controls with reference to the Consolidated Financial Statements of the Parent and such companies incorporated in India under the Act which are its subsidiary companies, and its associate company and joint venture companies, as at that date.

Board of Directors’ Responsibility for Internal Financial Controls

The respective Company’s Board of Directors of the Parent, its subsidiary companies, associate company and joint venture companies which are companies incorporated in India are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to the Consolidated Financial Statements based on the criteria established by the respective Company considering the essential component of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (‘the Guidance Note’) issued by the Institute of Chartered Accountants of India (the ‘ICAI’). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors’ Responsibility for the audit of the internal financial controls with reference to Consolidated Financial Statements

Our responsibility is to express an opinion on the internal financial controls of the Parent and its subsidiary companies, associate company and joint venture companies which are companies incorporated in India, with reference to the Consolidated Financial Statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the ICAI prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Consolidated Financial Statements, and Guidance Note issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan

and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to the Consolidated Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to these Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Consolidated Financial Statements included obtaining an understanding of internal financial controls with reference to these Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained including the audit evidence for one subsidiary audited by us jointly with another auditor and the audit evidence obtained by the other auditors of the relevant subsidiary companies, associate company and joint venture companies, which are companies incorporated in India, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to Consolidated Financial Statements.

Meaning of Internal Financial Controls with Reference to Consolidated Financial Statements

A Company’s internal financial control with reference to Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company’s internal financial control with reference to Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection



of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the Consolidated Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Consolidated Financial Statements to future periods are subject to the risk that the internal financial control with reference to these Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion to the best of our information and according to the explanations given to us and based on the consideration of the other auditors referred to in the Other Matters paragraph below, the Parent and its subsidiary companies, associate

Our opinion is not modified in respect of the above matters.

company and joint venture companies, which are companies incorporated in India, have maintained, in all material respects, an adequate internal financial controls system with reference to these Consolidated Financial Statements and such internal financial controls with reference to financial statements were operating effectively as at 31st March 2025, based on the internal financial controls established by the respective companies considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

Other Matters

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to Consolidated Financial Statements in so far as it relates to twelve subsidiary companies, one associate company and three joint venture companies, which are company incorporated in India, is based solely on the corresponding report of the auditors of such companies incorporated in India.

Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to Consolidated Financial Statements in so far as it relates to one subsidiary company, incorporated in India, is audited by us jointly with another auditor.

For **M M Nissim & Co LLP**

Chartered Accountants

Firm Regn. No.: 107122W/W100672

Sanjay Khemani

Partner

Membership No.: 044577

UDIN: 25044577BMOBES1054

Mumbai

13th May 2025

Consolidated Balance Sheet

as at 31st March 2025

(₹ crore)

Sr. No.	Particulars	Note No.	As at 31 st March 2025	As at 31 st March 2024
I	ASSETS			
(1)	Financial Assets			
(a)	Cash and Cash Equivalents	3	4,330.79	1,554.30
(b)	Bank Balances other than (a) above	4	1,672.49	2,024.71
(c)	Derivative Financial Instruments	5	534.55	360.15
(d)	Receivables	6		
(i)	Trade Receivables		688.25	698.14
(ii)	Other Receivables		11.43	16.08
(e)	Loans	7	1,52,643.80	1,23,117.76
(f)	Investments			
-	Investments of Life Insurance Business			
(i)	Investments of Life Insurance Policyholders	8A	57,437.57	46,652.12
(ii)	Investments of Life Insurance Shareholders	8B	5,067.38	4,000.98
-	Other Investments	9	7,828.81	8,486.97
(g)	Assets Held to Cover Linked Liabilities	10	37,762.26	36,005.19
(h)	Other Financial Assets	11	2,882.72	1,817.69
	Sub Total - Financial Assets		2,70,860.05	2,24,734.09
(2)	Non-Financial Assets			
(a)	Current Tax Assets (Net)		152.93	119.63
(b)	Deferred Tax Assets (Net)	12	513.27	517.91
(c)	Investment Property	13	13.50	13.94
(d)	Property, Plant and Equipment	14	357.45	255.44
(e)	Capital Work-in-Progress	43	22.08	9.65
(f)	Right-of-Use Assets	42	614.59	565.50
(g)	Intangible Assets Under Development	43	100.08	84.58
(h)	Goodwill	15	554.83	554.83
(i)	Other Intangible Assets	16	388.73	262.62
(j)	Investments in Associate and Joint Venture Companies		4,857.17	4,393.65
(k)	Other Non-Financial Assets	17	626.70	585.55
(l)	Assets Held for Sale		-	4.44
	Sub Total - Non-Financial Assets		8,201.33	7,367.74
	Total Assets		2,79,061.38	2,32,101.83



Consolidated Balance Sheet (Contd.)

as at 31st March 2025

(₹ crore)

Sr. No.	Particulars	Note No.	As at 31 st March 2025	As at 31 st March 2024
II	LIABILITIES AND EQUITY			
	LIABILITIES			
(1)	Financial Liabilities			
(a)	Derivative Financial Instruments	5	157.42	97.49
(b)	Payables	18		
-	Trade Payables			
(i)	Total Outstanding Dues of Micro Enterprises and Small Enterprises		69.30	30.89
(ii)	Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises		1,248.94	1,382.19
-	Other Payables			
(i)	Total Outstanding Dues of Micro Enterprises and Small Enterprises		-	-
(ii)	Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises		-	-
(c)	Debt Securities	19	49,751.42	36,895.55
(d)	Borrowings (other than Debt Securities)	20	83,731.22	68,834.42
(e)	Subordinated Liabilities	21	5,864.75	3,810.13
(f)	Lease Liabilities	42	661.75	599.24
(g)	Policyholders' Liabilities	22	98,350.55	85,388.46
(h)	Other Financial Liabilities	23	5,587.84	5,026.42
	Sub Total - Financial Liabilities		2,45,423.19	2,02,064.79
(2)	Non-Financial Liabilities			
(a)	Current Tax Liabilities (Net)		234.49	315.56
(b)	Deferred Tax Liabilities (Net)	12	418.08	478.54
(c)	Provisions	24	360.13	319.02
(d)	Other Non-Financial Liabilities	25	278.44	286.14
	Sub Total - Non-Financial Liabilities		1,291.14	1,399.26
(3)	Equity			
(a)	Equity Share Capital	26	2,607.01	2,600.02
(b)	Other Equity	27	27,781.71	24,217.24
	Equity Attributable to Owners of the Company		30,388.72	26,817.26
(c)	Non-Controlling Interests		1,958.33	1,820.52
	Total Equity		32,347.05	28,637.78
	Total Liabilities and Equity		2,79,061.38	2,32,101.83

Note: The assets and liabilities disclosed above consist of the amount relating to both shareholders' and life insurance policyholders' fund. The Company identifies these assets and liabilities separately to comply with Section 10 of Insurance Act, 1938, and are disclosed under Note No. 53.

Material Accounting Policies

2

The accompanying Notes are an integral part of the Consolidated Financial Statements.

In terms of our report attached

For and on behalf of the Board of Directors of

For M M Nissim & Co LLP

Aditya Birla Capital Limited

Chartered Accountants

Firm Registration No.: 107122W/W100672

Sanjay Khemani

Partner

Membership No.: 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Consolidated Statement of Profit and Loss

for the year ended 31st March 2025

		(₹ crore)		
Sr. No.	Particulars	Note No.	Year ended 31 st March 2025	Year ended 31 st March 2024
CONTINUING OPERATIONS				
1	REVENUE FROM OPERATIONS			
	(a) Interest Income	28	17,027.69	14,288.64
	(b) Dividend Income	29	0.55	2.72
	(c) Fees and Commission Income		756.01	797.47
	(d) Net Gain on Fair Value Changes	30	753.22	350.44
	(e) Net Gain on Derecognition of Financial Instruments at Amortised Cost	31	176.41	58.98
	(f) Gain on Sale of Investments		229.91	486.43
	(g) Policyholders' Income from Life Insurance Operations	53	21,642.02	17,950.07
	(h) Sale of Services		4.17	6.09
	Total Revenue from Operations		40,589.98	33,940.84
2	Other Income	32	133.77	52.99
3	Total Income (1+2)		40,723.75	33,993.83
4	EXPENSES			
	(a) Finance Costs	33	9,694.18	7,616.87
	(b) Fees and Commission Expense		73.20	69.93
	(c) Impairment on Financial Instruments	34	1,498.04	1,352.60
	(d) Employee Benefits Expense	35	1,827.01	1,483.36
	(e) Policyholders' Expenses of Life Insurance Operations	53	21,615.04	17,869.93
	(f) Depreciation and Amortisation Expense	36	246.20	188.37
	(g) Other Expenses	37	1,344.04	1,201.75
	Total Expenses		36,297.71	29,782.81
5	Profit Before Share of Associate and Joint Venture Companies and Tax (3-4)		4,426.04	4,211.02
6	Share of Profit/(Loss) of Associate and Joint Venture Companies		416.80	303.91
7	Profit Before Tax (5+6)		4,842.84	4,514.93
8	Tax Expenses			
	Relating to other than Revenue Account of Life Insurance Policyholders			
	(a) Current Tax		1,339.84	1,056.34
	(b) Short/(Excess) Provision for Current Tax Related to Earlier Years (Net)		1.27	(31.23)
	(c) Deferred Tax		51.20	35.90
	Relating to Revenue Account of Life Insurance Policyholders			
	(d) Current Tax		68.64	65.64
	Total Tax Expenses		1,460.95	1,126.65
9	Profit After Tax for the Year from Continuing Operations (Including Non-Controlling Interests) (7-8)		3,381.89	3,388.28
	DISCONTINUED OPERATIONS	52		
10	Profit Before Tax from Discontinued Operations		36.96	67.43
11	Tax Expense of Discontinued Operations		8.96	16.82
12	Profit After Tax for the Year from Discontinued Operations (including Non-Controlling Interest) (10-11)		28.00	50.61
13	Profit After Tax for the Year from Total Operations (including Non-Controlling Interests) (9+12)		3,409.89	3,438.89
14	Other Comprehensive Income	38		
	Continuing Operations			
	Relating to Revenue Account of Life Insurance Policyholders			
	(i) Items that will not be reclassified to profit or loss		(10.64)	(10.04)
	(ii) Items that will be reclassified to profit or loss		393.16	523.22
	Less: Transferred to Policyholders' Fund in the Balance Sheet		(382.52)	(513.18)
	Related to Others			
	(i) Items that will not be reclassified to profit or loss		(57.36)	55.56
	Income Tax relating to items that will not be reclassified to profit or loss		9.02	(20.67)
	(ii) Items that will be reclassified to profit or loss		33.05	21.79
	Income Tax relating to items that will be reclassified to profit or loss		4.38	(0.59)



Consolidated Statement of Profit and Loss (Contd.)

for the year ended 31st March 2025

		(₹ crore)		
Sr. No.	Particulars	Note No.	Year ended 31 st March 2025	Year ended 31 st March 2024
	Other Comprehensive Income for the Year from Continuing Operations		(10.91)	56.09
	Discontinued Operations			
	(i) Items that will not be reclassified to profit or loss		(0.11)	0.85
	Income Tax relating to items that will not be reclassified to profit or loss		0.03	(0.21)
	Other Comprehensive Income from Discontinued Operations		(0.08)	0.64
	Other Comprehensive Income for the Year from Total Operations		(10.99)	56.73
15	Total Comprehensive Income (after Tax) from Total Operations (13+14)		3,398.90	3,495.62
	Profit for the Year from Continuing Operations attributable to			
	- Owners of the Company		3,318.32	3,309.67
	- Non-Controlling Interests		63.57	78.61
	Profit for the Year from Total Operations attributable to			
	- Owners of the Company		3,332.32	3,334.98
	- Non-Controlling Interests		77.57	103.91
	Other Comprehensive Income from Total Operations attributable to			
	- Owners of the Company		(25.84)	20.94
	- Non-Controlling Interests		14.85	35.79
	Total Comprehensive Income from Total Operations attributable to			
	- Owners of the Company		3,306.48	3,355.92
	- Non-Controlling Interests		92.42	139.70
	Earnings Per Equity Share having Face Value ₹ 10 each			
	Continuing Operations:			
	Basic Earnings Per Share - (₹)		12.74	12.95
	Diluted Earnings Per Share - (₹)		12.62	12.85
	Discontinued Operations:			
	Basic Earnings Per Share - (₹)	39	0.05	0.10
	Diluted Earnings Per Share - (₹)		0.05	0.10
	Total Operations:			
	Basic Earnings Per Share - (₹)		12.80	13.05
	Diluted Earnings Per Share - (₹)		12.67	12.95

Material Accounting Policies

2

The accompanying Notes are an integral part of the Consolidated Financial Statements.

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No.: 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Consolidated Statement of Cash Flows

for the year ended 31st March 2025

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
A CASH FLOW FROM OPERATING ACTIVITIES		
Profit Before Share of Associate and Joint Venture Companies and Tax from:		
- Continuing Operations	4,426.04	4,211.02
- Discontinued Operations	36.96	67.43
Adjustments for-		
Expense on Employee Stock Options Scheme	92.87	102.65
Impairment on Financial Instruments	1,502.52	1,353.20
Net Gain on Fair Value Changes	(1,336.39)	(792.96)
Gain on Sale of Investments	(229.91)	(486.43)
Change in Valuation of Liabilities in respect of Insurance Policies in force	9,119.27	7,861.66
Depreciation and Amortisation	356.76	291.44
(Profit)/Loss on Sale of Property, Plant and Equipment	0.59	0.36
Operating Profit Before Working Capital Changes	13,968.71	12,608.37
Adjustments for-		
(Increase)/Decrease in Trade and Other Receivables	(31.80)	(306.45)
(Increase)/Decrease in Loans	(31,023.40)	(31,066.25)
(Increase)/Decrease in Other Assets	(1,246.02)	(153.60)
Increase/(Decrease) in Trade Payables	6.88	6.51
Increase/(Decrease) in Provisions	39.65	63.27
Change in Net Assets of Life Insurance Policyholders	(8,940.25)	(7,229.70)
Increase/(Decrease) in Other Liabilities	850.20	2,864.59
Cash Used in Operations	(26,376.03)	(23,213.26)
Income Taxes Paid	(1,558.60)	(887.24)
Net Cash Used in Operating Activities	(27,934.63)	(24,100.50)
B CASH FLOW FROM INVESTING ACTIVITIES		
Addition to Property, Plant and Equipment and Intangible Assets	(457.65)	(402.41)
Proceeds from Sale of Property, Plant and Equipment	9.88	4.24
Investments in Associate and Joint Venture Companies	(190.69)	-
Proceeds from Sale of Investment in Subsidiary and Associate Companies	283.69	639.00
Purchase of Long-Term Investments	(480.58)	(114.10)
Proceeds from Sale of Long-Term Investments	1,509.22	369.03
Purchase of Insurance Shareholders Investments (Net)	(1,050.74)	(628.30)
(Purchase)/Sale of Current Investments (Net)	791.12	(3,137.11)
Movement in Bank Deposits with original maturity greater than three months (Net)	345.32	(1,396.26)
Dividend Received	175.02	75.62
Net Cash From/(Used in) Investing Activities	934.59	(4,590.29)



Consolidated Statement of Cash Flows (Contd.)

for the year ended 31st March 2025

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
C CASH FLOW FROM FINANCING ACTIVITIES		
Exercise of Employee Stock Options including Subsidiaries	72.84	70.47
Proceeds from Shares issued by Aditya Birla Capital Limited (Net of Share Issue Expenses)	-	2,962.63
Proceeds from Shares Issued by Subsidiary Companies to Non-Controlling Interest	152.39	171.50
Proceeds from Long-Term Borrowings	51,045.97	32,860.11
Repayment of Long-Term Borrowings	(19,541.29)	(16,578.01)
Short-Term Borrowings (Net)	(1,718.71)	9,131.02
Payment of Lease Liabilities (including Interest thereon)	(166.75)	(107.82)
Dividend Paid to Non-Controlling Interest	(61.56)	-
Proceeds Received as Share Application Money Pending for Allotment (Net)	(4.50)	4.40
Net Cash from Financing Activities	29,778.39	28,514.30
D Net Increase/(Decrease) in Cash and Cash Equivalents (A+B+C)	2,778.34	(176.49)
E Opening Cash and Cash Equivalents	1,554.30	1,730.79
F Less: Cash and Cash Equivalents of Discontinued Operations	(1.86)	-
G Closing Cash and Cash Equivalents (D+E+F)	4,330.79	1,554.30

Additional Disclosure Pursuant to Ind AS 7: Borrowings Movement During the Year

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Opening Balance	1,09,540.10	84,320.77
Cash Flows	29,785.97	25,413.12
Others*	21.32	(193.79)
Closing Balance	1,39,347.40	1,09,540.10

* Includes fair value adjustments, foreign exchange fluctuation, interest accrued but not due, etc.

Cash Flow Used in Operations includes:

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest Received	20,415.89	16,998.83
Interest Paid	(9,129.32)	(7,237.37)
Dividend Received	288.14	271.98

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No.: 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

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Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Consolidated Statement of Changes in Equity

for the year ended 31st March 2025

(A) EQUITY SHARE CAPITAL

Particulars	As at 31 st March 2025	As at 31 st March 2024
Balance at the beginning of the Year	2,600.02	2,417.99
Changes in Equity Share Capital during the Year	6.99	182.03
Balance at the end of the Year	2,607.01	2,600.02

(B) OTHER EQUITY

For the year ended 31st March 2024

Particulars	Reserves and Surplus										Items of Other Comprehensive Income					(₹ crore)	
	Share Application Money Pending Allotment	Special Reserve	Capital Reserve	Capital Redemption Reserve	Securities Premium Reserve	Other Reserves			Retained Earnings		Debt Instrument through Other Comprehensive Income	Equity Instrument through Other Comprehensive Income	Cash Flow Hedge Reserve	Foreign Currency Translation Reserve	Equity Attributable to Owners of the Company		
						Capital Fund	Debt Redemption Reserve	Share Options Outstanding Account	Surplus as per the Statement of Profit and Loss	General Reserve							
Balance as at 1st April 2023	1.18	1,808.64	48.40	10.00	6,109.91	0.01	25.50	233.00	9,580.12	57.61	(7.62)	19.68	(2.26)	8.59	17,892.76	1,509.32	19,402.08
Profit for the Year	-	-	-	-	-	-	-	-	3,334.98	-	-	-	-	-	3,334.98	103.91	3,438.89
Other Comprehensive Income/(Loss) for the Year (Refer Note No. 38)	-	-	-	-	-	-	-	-	5.86	-	20.14	14.90	(20.06)	0.10	20.94	35.79	56.73
Total Comprehensive Income	-	-	-	-	-	-	-	-	3,340.84	-	20.14	14.90	(20.06)	0.10	3,355.92	139.70	3,495.62
Issue of Shares to Non-Controlling Interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	171.50	171.50
Issue of Equity Shares on account of Qualified Institution Placement and Preferential Issuance	-	-	-	-	2,824.29	-	-	-	-	-	-	-	-	-	2,824.29	-	2,824.29
Share Issue Expenses	-	-	-	-	(37.37)	-	-	-	-	-	-	-	-	-	(37.37)	-	(37.37)
Transfer from Surplus in Profit and Loss Account	-	-	-	-	-	-	12.75	-	(12.75)	-	-	-	-	-	-	-	-
Transfer to Special Reserve	-	645.16	-	-	-	-	-	-	(645.16)	-	-	-	-	-	-	-	-
Additions during the Year	4.40	-	-	-	-	-	-	-	-	-	-	-	-	-	4.40	-	4.40
Reclassification of Other Comprehensive Income to Profit and Loss Account on account of partial stake sale in Associate Company	-	-	-	-	-	-	-	-	0.85	-	-	-	-	(0.85)	-	-	-
Transfer to General Reserve on account of Lapse of Vested Options	-	-	-	-	-	-	-	(0.79)	-	0.79	-	-	-	-	-	-	-
Transfer from Share Options Outstanding Account on Exercise of Options	-	-	-	-	41.14	-	-	(41.14)	-	-	-	-	-	-	-	-	-
Exercise of ESOP	-	-	-	-	66.37	-	-	-	-	-	-	-	-	-	66.37	-	66.37
ESOP Charge for the Year	-	-	-	-	-	-	-	110.58	-	-	-	-	-	-	110.58	-	110.58
Others including Subvention Money	-	-	-	-	-	-	-	-	0.29	-	-	-	-	-	0.29	-	0.29
Balance as at 31st March 2024	5.58	2,453.80	48.40	10.00	9,004.34	0.01	38.25	301.65	12,264.19	58.40	12.52	34.58	(22.32)	7.84	24,217.24	1,820.52	26,037.76

Consolidated Statement of Changes in Equity (Contd.)

for the year ended 31st March 2025

For the year ended 31st March 2025

Particulars	Reserves and Surplus						Items of Other Comprehensive Income						Total Other Equity				
	Share Application Money Pending Allotment	Special Reserve	Capital Reserve	Capital Redemption Reserve	Securities Premium Reserve	Other Reserves	Retained Earnings		Debt Instrument through Other Comprehensive Income	Equity Instrument through Other Comprehensive Income	Cash Flow Hedge Reserve	Foreign Currency Translation Reserve		Equity Attributable to Owners of the Company	Non-Controlling Interests		
							Surplus as per the Statement of Profit and Loss	General Reserve									
Balance as at 1 st April 2024	5.58	2,453.80	48.40	10.00	9,004.34	0.01	38.25	301.65	12,264.19	58.40	12.52	34.58	(22.32)	7.84	24,217.24	1,820.52	26,037.76
Profit for the Year	-	-	-	-	-	-	3,332.32	-	-	-	-	-	-	-	3,332.32	77.57	3,409.89
Other Comprehensive Income/(Loss) for the Year (Refer Note No. 38)	-	-	-	-	-	-	(11.60)	-	(11.60)	-	49.62	(17.87)	(47.16)	1.17	(25.84)	14.85	(10.99)
Total Comprehensive Income	-	-	-	-	-	-	3,320.72	-	3,320.72	-	49.62	(17.87)	(47.16)	1.17	3,306.48	92.42	3,398.90
Issue of Shares to Non-Controlling Interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	152.39	152.39
Share Application Money Pending for Allotment (Net)	(4.50)	-	-	-	-	-	-	-	-	-	-	-	-	-	(4.50)	-	(4.50)
Dividend Paid to Non-Controlling Interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(61.54)	(61.54)
Transfer from Surplus in Profit and Loss Account	-	-	-	-	-	-	28.05	-	(28.05)	-	-	-	-	-	-	-	-
Transfer to Special Reserve	-	656.13	-	-	-	-	-	-	(656.13)	-	-	-	-	-	-	-	-
Reclassification of Other Comprehensive Income to Profit and Loss Account on account of Partial Stake Sale capital in Associate Company	-	-	-	-	-	-	-	-	0.02	-	-	-	-	(0.02)	-	-	-
Transfer to General Reserve on account of Lapse of Vested Options	-	-	-	-	-	-	(2.19)	-	-	2.19	-	-	-	-	-	-	-
Transfer from Share Options Outstanding Account on Exercise of Options	-	-	-	-	64.93	-	(64.93)	-	-	-	-	-	-	-	-	-	-
Exercise of ESOP	-	-	-	-	65.86	-	-	-	-	-	-	-	-	-	65.86	-	65.86
ESOP Charge for the Year	-	-	-	-	-	-	-	102.19	-	-	-	-	-	-	102.19	4.17	106.36
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	-	-	(9.43)	-	-	-	-	-	28.87	(19.44)	-	-	-	-	-	(49.26)	(49.26)
Reversal of Deferred Tax Liability created earlier on account of Business Combination	-	-	-	-	-	-	-	-	98.82	-	-	-	-	-	98.82	-	98.82
Others including Subvention Money	-	-	-	-	-	-	-	-	(4.38)	-	-	-	-	-	(4.38)	(0.37)	(4.75)
Balance as at 31 st March 2025	1.08	3,109.93	38.97	10.00	9,135.13	0.01	66.30	336.72	15,024.06	41.15	62.14	16.71	(69.48)	8.99	27,781.71	1,958.33	29,740.04

In terms of our report attached

For **M M Nissim & Co LLP**

Chartered Accountants

Firm Registration No.: 107122W/W100672

CORPORATE OVERVIEW

STATUTORY REPORTS

FINANCIAL STATEMENTS



Sanjay Khemani

Partner

Membership No.: 044577

Vishakha Muliyil

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayaalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

GENERAL INFORMATION AND BASIS OF PREPARATION

Aditya Birla Capital Limited ("ABCL" and "the Company") (CIN: L64920GJ2007PLC058890) is a public limited company domiciled in India, having its registered office at Indian Rayon Compound, Veraval – 362 266, Gujarat. The Company is a subsidiary of Grasim Industries Limited.

The Board of Directors of the Company at its meeting held on 11th March 2024, had approved a Scheme of Amalgamation of Aditya Birla Finance Limited ("ABFL", "Amalgamating Company") (a wholly owned subsidiary of the Company) with the Company under Sections 230 to 232 read with other applicable provisions of the Companies Act, 2013 ("the Act"), and the Rules framed thereunder.

Pursuant to the Scheme of Amalgamation approved by the Hon'ble National Company Law Tribunal (NCLT) under Sections 230–232 of the Companies Act, 2013, erstwhile Aditya Birla Finance Limited ("the ABFL"), a then wholly owned subsidiary of the Company, was amalgamated with the Company ("ABCL") with effect from the Appointed Date, i.e., 1st April 2024. The Scheme became effective upon filing of the certified order of the NCLT with the Registrar of Companies on 1st April 2025. The ABCL was holding CoR no. B.01.00555 dated 6th July 2017 as NBFC-CIC. Further, erstwhile ABFL was also holding CoR No. N.01.00500 dated 9th August 2011 as NBFC-ICC. Further, in accordance with the no objection letter issued by the Reserve Bank of India ("RBI"), while approving the Scheme, the Certificates of Registration held by the erstwhile ABFL as NBFC-ICC and by the Company as NBFC-CIC have been surrendered, and a fresh application for registration of the Company as an NBFC-ICC has been made. Pending the receipt of Registration as NBFC-ICC, the RBI has permitted the Company to operate as an NBFC-ICC.

The Company and its subsidiaries, joint ventures and associate (collectively referred to as "the Group") are principally engaged in the provision of financial services comprising of lending both as a non-banking financial institution and as a housing finance institution, life and health insurance, stock broking, asset management and others.

Information on the Group's structure is provided in Annexure A to Note 1.

The Group has prepared consolidated financial statements in compliance with Indian Accounting Standards ('Ind AS') notified under the Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time.

The financial statements have been prepared and presented on the going concern basis, in accordance with relevant provisions of the Act and the guidelines and directives issued

by the Reserve Bank of India (RBI), Insurance Regulatory and Development Authority of India (IRDAI), to the extent applicable.

The financial statements are authorised for issue by the Board of Directors of the Company at its meeting held on 13th May 2025.

NOTE: 01 | MATERIAL ACCOUNTING POLICIES

1.1. Presentation of Financial Statements

The Group presents its financial statements to comply with Division III of Schedule III of the Companies Act, 2013, which provides general instructions for the preparation of financial statements of a non-banking financial company (NBFC to comply with Ind AS), and the requirements of Ind AS. An analysis regarding recovery or settlement within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current) is presented in Note No. 58.

Financial assets and liabilities are generally reported gross in the Balance Sheet. They are only offset and reported net when, in addition to having an unconditional legally enforceable right to offset the recognised amounts without being contingent on a future event, the parties also intend to settle on a net basis in all of the following circumstances:

- The normal course of business, and
- The event of default.

1.2. Functional and Presentation Currency

Amounts in the financial statements are presented in Indian Rupees, which is also the Company's functional currency, in crore rounded off to two decimal places as permitted by Division III of Schedule III of the Act, except when otherwise indicated.

1.3. Principles of Consolidation

Subsidiaries

The consolidated financial statements comprise the financial statements of the Company and its Subsidiaries. Subsidiaries are entities controlled by the Group. The Group controls an investee if, and only if, the Group has:

- Power over the investee (i.e., existing rights that give it the current ability to direct the relevant activities of the investee),
- Exposure, or rights, to variable returns from its involvement with the investee, and



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- c. The ability to use its power over the investee to affect its returns.

The Group re-assesses whether it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of, during the year, are included in the consolidated financial statements from the date the Group gains control, until the date the Group ceases to control the subsidiary.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee,
- Rights arising from other contractual arrangements,
- The Group's voting rights and potential voting rights, and
- The size of the Group's holding of voting rights relating to the size and dispersion of the holdings of the other voting rights holders.

The Group combines the financial statements of the Parent and its subsidiaries line by line adding together the like items. Intra-Group transactions, balances and unrealised gains on transactions between the Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred assets. The Group offsets (eliminates) the carrying amount of the Parent's investment in each subsidiary and the Parent's portion of equity in each subsidiary.

Profit and Loss, and each component of Other Comprehensive Income (OCI) are attributed to the equity holders of the Parent of the Group and to the Non-Controlling Interests (NCI), even if this results in the Non-Controlling Interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to align their accounting policies into line with the Group's accounting policies.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between

- (i) the aggregate of the fair value of consideration received and the fair value of any retained interest; and
- (ii) the carrying amount of the assets (including goodwill) and liabilities of the subsidiary, and any non-controlling interests.

Amounts previously recognised in OCI, in relation to the subsidiary, are accounted for (i.e., reclassified to profit or loss, or transferred directly to retained earnings) in the same manner, as would be required, if the relevant assets or liabilities were disposed of. The fair value of any investment retained in the former subsidiary, at the date when control is lost, is regarded as the fair value on initial recognition for subsequent accounting under Ind AS 109, Financial Instruments, or, when applicable, the cost on initial recognition of an investment in an associate or joint venture.

On account of the regulatory restrictions on transfer of surplus/funds from the life insurance fund to shareholders, no proportion of the surplus relating to life insurance fund (including in respect of contracts without discretionary participating features), arising out of the adjustments due to application of Ind AS principles can be attributed to shareholders. Under the previous GAAP, fair valuation changes relating to the life insurance fund assets are accumulated within the liability Group "Policyholders' Funds" in a line item labelled "Credit/ (Debit) Fair Value Change Account", separately from "Policy Liabilities", "Insurance Reserves" and "Provision for Linked Liabilities". Therefore, the differences arising from the application of the Ind AS principles to the assets and liabilities of the life insurance fund be retained within the "Life Insurance Policyholders' Fund" liability Group as "Fair Valuation Differences of Policyholders' Investments" and "Policyholders' Fund – Other Adjustments".

Further, all income and expenses, pertaining to the life insurance fund, have been grouped under "Income from Life Insurance Fund" and "Expense of the Life Insurance Fund", respectively. Assets and Liabilities of Life Insurance Fund have been clubbed with respective Assets and Liabilities. Disclosure of the same is provided in Note No. 53.

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Investments in Associates and Joint Ventures

Associates:

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

Joint Ventures:

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement, have rights to the net assets of the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The Group's investments in its associates and joint ventures are accounted for using the equity method.

Under the equity method, the investments in the equity of an associate or a joint venture is initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits/losses of the investee in profit or loss, and the Group's share in other comprehensive income of the investee. Dividend received from associate and joint ventures is recognised as a reduction in the carrying amount of the investments.

Unrealised gains on transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in these entities. Unrealised losses are also eliminated, unless the transaction provides evidence of an impairment of the assets transferred.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in associate or joint venture. At each reporting date, the Group determines whether there is objective evidence that the investment in the associate or joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate or joint venture and its carrying value, and then recognises the loss as 'Share of profit/loss of an associate and a joint venture' in the Statement of Profit and Loss.

Upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate

or joint venture, upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal, is recognised in the Statement of Profit and Loss. If the ownership interest in a joint venture or an associate is reduced, but joint control or significant influence is retained, only a proportionate share of the amounts previously recognised in OCI is reclassified to the Statement of Profit and Loss, where appropriate. Changes in investors' interest in other components of equity, in such cases, are being directly recognised in equity.

1.4. Business Combination and Goodwill

The Group uses the acquisition method of accounting to account for business combinations. The acquisition date is the date on which control is transferred to the acquirer. In assessing control, potential voting rights are considered only if the rights are substantive.

The Group measures goodwill as of the applicable acquisition date at the fair value of the consideration transferred, including the recognised amount of any non-controlling interest in the acquiree, less the net recognised amount of the identifiable assets acquired, and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed, and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the re-assessment still results in an excess of the fair value of the net assets acquired over the aggregate consideration transferred, then the gain is recognised in Other Comprehensive Income (OCI) and accumulated in equity as capital reserve. However, if there is no clear evidence of bargain purchase, the entity recognises the gain directly in equity as capital reserve, without routing the same through OCI. Consideration transferred includes the fair values of the assets transferred, liabilities incurred by the Group to the previous owners of the acquiree, and equity interests issued by the Group. Consideration transferred also includes the fair value of any contingent consideration. Consideration transferred does not include amounts related to the settlement of pre-existing relationships. Any goodwill that arises on account of such a business combination is tested annually for impairment.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured, and the settlement is accounted for within equity.



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Otherwise, other contingent consideration is remeasured at fair value at each reporting date, and subsequent changes in the fair value of the contingent consideration are recorded in the Statement of Profit and Loss.

A contingent liability of the acquiree is assumed in a business combination only if such a liability represents a present obligation and arises from a past event, and its fair value can be measured reliably. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree, either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. Transaction costs that the Group incurs in connection with a business combination, such as stamp duty for title transfer in the name of the Group, finder's fees, legal fees, due diligence, fees and other professional and consulting fees, are expensed as incurred.

A cash-generating unit, to which goodwill has been allocated, is tested for impairment annually, or more frequently, when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to other assets of the unit pro-rata, based on the carrying amount of each asset in the unit. Any impairment loss for goodwill is recognised in the Statement of Profit and Loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

If the initial accounting for a business combination is incomplete by the end of the reporting period, in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted through goodwill during the measurement period, or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date. These adjustments are called

as measurement period adjustments. The measurement period does not exceed one year from the acquisition date.

1.5. Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity, and a financial liability or equity instrument of another entity.

Classification of Financial Instruments

The classification depends on the contractual terms of the financial assets' cash flows and the Company's business model for managing financial assets. The Company determines its business model at the level that best reflects how it manages groups of financial assets to achieve its business objective.

The Company classifies its financial assets into the following measurement categories:

1. Financial assets to be measured at amortised cost
2. Financial assets to be measured at fair value through other comprehensive income
3. Financial assets to be measured at fair value through profit and loss account

Financial Assets

Initial Recognition and Measurement

All financial assets are recognised initially at fair value. Further, in the case of financial assets not recorded at fair value through profit or loss, transaction costs, that are attributable to the acquisition of the financial asset, are added to the fair value. However, trade receivables that do not contain a significant financing component are measured at transaction price. Purchases or sales of financial assets, that require delivery of assets within a time frame established by regulation or convention in the marketplace (regular way trades), are recognised on the trade date, i.e., the date that the Group commits to purchase or sell the asset.

Subsequent Measurement

For the purposes of subsequent measurement, financial instruments are classified in four categories:

- Debt instruments at amortised cost,
- Debt instruments at fair value through other comprehensive income (FVTOCI),

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- Debt instruments, derivatives and equity instruments, mutual funds at fair value through profit or loss (FVTPL), and
- Equity instruments.

Evaluation of Business Model and Test

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Group determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed, and how the managers of the assets are compensated.

Debt Instruments at Amortised Cost

A 'debt instrument' is measured at the amortised cost, if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the Statement of Profit and Loss. The losses arising from impairment are recognised in the Statement of Profit and Loss.

Debt Instruments at FVTOCI

A 'debt instrument' is classified at FVTOCI, if both of the following criteria are met:

- The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- The asset's contractual cash flows represent solely payments of principal and interest (SPPI).

Debt instruments, included within the FVTOCI category, are measured initially, as well as at each reporting date at fair value. Fair value movements are recognised in the other comprehensive income (OCI), except for changes with respect to Policyholders' investments under the life insurance business (except for assets held to cover linked liabilities) relating to Revenue Account of Life Insurance Policyholders, wherein the fair value movements are included under "Policyholders' Liabilities (Life Insurance Contract Liabilities and Restricted Surplus)" in the Balance Sheet. The Group recognises interest income, impairment losses and reversals, and foreign exchange gain or loss in the Statement of Profit and Loss. On derecognition of the asset, cumulative gain or loss previously recognised in OCI is reclassified from the equity to the Statement of Profit and Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

Debt Instruments at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as at amortised cost or as FVTOCI, is classified at FVTPL.

In addition, the Group may elect to designate a debt instrument, which otherwise meets amortised cost or FVTOCI criteria, at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

Debt instruments included within the FVTPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss, except for changes with respect to Policyholders' investments under the life insurance business (except for assets held to cover linked liabilities) relating to Revenue Account of Life Insurance Policyholders, wherein the fair value movements are included under "Policyholders' Liabilities (Life Insurance Contract Liabilities and Restricted Surplus)" in the Balance Sheet.

Equity Investments

Investments in Associates and Joint Ventures are accounted using the equity method, as explained in item 1.3 above.

All other equity investments are measured at fair value. Equity instruments, which are held for trading, are classified as at FVTPL. For equity instruments, other



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than held for trading, the Group has irrevocable option to present in OCI, subsequent changes in the fair value. The Group makes such election on an instrument-by-instrument basis. The classification is made on initial recognition, and is irrevocable.

Where the Group classifies equity instruments at FVTOCI, then all fair value changes in the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to the Statement of Profit and Loss, even on sale of investment.

Equity instruments, included within the FVTPL category, are measured at fair value with all changes recognised in the Statement of Profit and Loss, except for changes with respect to Policyholders' investments under the life insurance business (except for assets held to cover linked liabilities) relating to Revenue Account of Life Insurance Policyholders, wherein the fair value movements are included under "Policyholders' Liabilities (Life Insurance Contract Liabilities and Restricted Surplus)" in the Balance Sheet.

Impairment of Financial Assets

The Group recognises loss allowances for ECLs on the following financial instruments that are not measured at FVTPL:

- a) Financial assets that are debt instruments, being measured at amortised cost e.g., loans, debt securities, deposits, and other balances.
- b) Financial assets that are measured at FVTOCI.
- c) Loan commitments which are not measured at FVTPL.
- d) Financial guarantee contracts which are not measured at FVTPL.

For recognition of impairment loss on other financial assets and risk exposure, the Group determines whether there has been a significant increase in the credit risk since initial recognition. If the credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in the credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

The Group has established a policy to perform an assessment at the end of each reporting period of whether the credit risk has increased significantly since

initial recognition by considering the change in the risk of default occurring over the remaining life of the financial instrument.

To calculate ECL, the Group estimates the risk of a default occurring on the financial instrument during its expected life. ECLs are estimated based on the present value of all cash shortfalls over the remaining expected life of the financial asset, i.e., the difference between the contractual cash flows, that are due to the Group under the contract, and the cash flows that the Group expects to receive, are discounted at the effective interest rate of the loan.

The Group groups its loans into Stage 1, Stage 2 and Stage 3, based on the applied impairment methodology, as described below:

Stage 1: 12-month ECL

For exposures where there has not been a significant increase in credit risk since initial recognition and that are not credit impaired upon origination, the portion of the lifetime ECL associated with the probability of default events occurring within the next 12 months is recognised.

Stage 2: Lifetime ECL – Not Credit Impaired

For exposures where there has been a significant increase in credit risk since initial recognition but are not credit impaired, a lifetime ECL (i.e., reflecting the remaining lifetime of the financial asset) is recognised.

Stage 3: Lifetime ECL – Credit Impaired

Exposures are assessed as credit impaired when one or more events, that have a detrimental impact on the estimated future cash flows of that asset, have occurred. For exposures that have become credit impaired, a lifetime ECL is recognised and interest revenue is calculated by applying the effective interest rate to the amortised cost (net of provision) rather than the gross carrying amount.

ECL impairment loss allowance (or reversal) during the period is recognised as income/expense in the Statement of Profit and Loss. This amount is reflected under the head 'Impairment on Financial Instruments' in the Statement of Profit and Loss. On the other side, for financial assets measured at amortised cost, ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.

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In terms of the requirement as per the RBI notification no. RBI/2019-20/170 DOR (NBFC).CC.PD. No.109/22.10.106/2019-20 dated 13th March 2020 on Implementation of Indian Accounting Standards, Non-Banking Financial Companies (NBFCs) are required to create an impairment reserve for any shortfall in impairment allowances under Ind AS 109 and Income Recognition, Asset Classification and Provisioning (IRACP) norms (including provision on standard assets). The impairment allowances under Ind AS 109 made by the Company exceeds the total provision required under IRACP (including standard asset provisioning), as at 31th March 2025 and accordingly, no amount is required to be transferred to impairment reserve.

Modification and Derecognition of Financial Assets

A modification of a financial asset occurs when the contractual terms, governing the cash flows of a financial asset, are renegotiated, or otherwise modified between initial recognition and maturity of the financial asset. A modification affects the amount and/or timing of the contractual cash flows, either immediately or at a future date. In addition, the introduction or adjustment of existing covenants of an existing loan may constitute a modification even if these new or adjusted covenants do not yet affect the cash flows immediately, but may affect the cash flows depending on whether the covenant is or is not met (e.g., a change to the increase in the interest rate that arises when covenants are breached).

The Group renegotiates loans to customers in financial difficulty to maximise collection and minimise the risk of default. A loan forbearance is granted in cases where, although, the borrower made all reasonable efforts to pay under the original contractual terms, there is a high risk of default, or default has already happened, and the borrower is expected to be able to meet the revised terms. The revised terms, in most of the cases, include an extension of the maturity of the loan, changes to the timing of the cash flows of the loan (principal and interest repayment), reduction in the amount of cash flows due (principal and interest forgiveness) and amendments to covenants.

When a financial asset is modified, the Group assesses whether this modification results in derecognition. In accordance with the Group's policy, a modification results in derecognition when it gives rise to substantially different terms. To determine if the modified terms are substantially different from the original contractual terms, the Group considers the following:

- qualitative factors, such as contractual cash flows after modification, are no longer SPPI,
- change in currency or change of counterparty,
- the extent of change in interest rates, maturity, covenants, and

If these do not clearly indicate a substantial modification, then

- A. In the case where the financial asset is derecognised, the loss allowance for ECL is remeasured at the date of derecognition to determine the net carrying amount of the asset at that date. The difference between this revised carrying amount and the fair value of the new financial asset with the new terms will lead to a gain or loss on derecognition. The new financial asset will have a loss allowance measured based on 12-month ECL, except in the rare occasions where the new loan is considered to be originated credit-impaired. This applies only in the case where the fair value of the new loan is recognised at a significant discount to its revised par amount, because there remains a high risk of default, which has not been reduced by the modification. The Group monitors credit risk of modified financial assets by evaluating qualitative and quantitative information, such as if the borrower is in the past due status under the new terms.
- B. When the contractual terms of a financial asset are modified and the modification does not result in derecognition, the Group determines if the financial asset's credit risk has increased significantly since initial recognition by comparing:
 - the remaining lifetime PD estimated based on the data at initial recognition and the original contractual terms; with
 - the remaining lifetime PD at the reporting date based on the modified terms.

For financial assets modified, where modification did not result in derecognition, the estimate of PD reflects the Group's ability to collect the modified cash flows taking into account the Group's previous experience of similar forbearance action, as well as various behavioural indicators, including the borrower's payment performance against the modified contractual terms. If the credit risk remains significantly higher than what was expected at initial recognition, the loss allowance will continue to be measured at an amount equal to lifetime ECL. The loss allowance on forborne loans will generally only



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be measured based on 12-month ECL, when there is evidence of the borrower's improved repayment behaviour following modification leading to a reversal of the previous significant increase in credit risk.

Where a modification does not lead to derecognition, the Group calculates the modification gain/loss comparing the gross carrying amount before and after the modification (excluding the ECL allowance). Then the Group measures ECL for the modified asset, where the expected cash flows, arising from the modified financial asset, are included in calculating the expected cash shortfalls from the original asset.

The Group derecognises a financial asset only when the contractual rights to the asset's cash flows expire (including expiry arising from a modification with substantially different terms), or when the financial asset and substantially all the risks and rewards of ownership of the asset are transferred to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset, and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable, and the cumulative gain/loss that had been recognised in OCI and accumulated in equity is recognised in the Statement of Profit and Loss, with the exception of equity investment designated as measured at FVTOCI, where the cumulative gain/loss previously recognised in OCI is not subsequently reclassified to the Statement of Profit and Loss.

On derecognition of a financial asset other than in its entirety (e.g., when the Group retains an option to repurchase part of a transferred asset), the Group allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part, that is no longer recognised, and the sum of the consideration received for the part no longer recognised, and any cumulative gain/loss allocated to it, that had been recognised in OCI, is recognised in the Statement of Profit and Loss. A cumulative gain/loss that had been recognised in OCI is allocated between the part

that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts. This does not apply for equity investments designated as measured at FVTOCI, as the cumulative gain/loss previously recognised in OCI is not subsequently reclassified to the Statement of Profit and Loss.

Write-Off

Loans and debt securities are written off, when the Group has no reasonable expectations of recovering the financial asset (either in its entirety or a portion of it). This is the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts, subject to the write-off. A write-off constitutes a derecognition event. The Group may apply enforcement activities to financial assets written off. Recoveries resulting from the Group's enforcement activities will result in impairment gain.

Presentation of Allowance for ECL in the Balance Sheet

Loss allowances for ECL are presented in the Balance Sheet as follows:

- For financial assets measured at amortised cost: as a deduction from the gross carrying amount of the assets; and
- Where a financial instrument includes both a drawn and an undrawn component, and the Group cannot identify the ECL on the loan commitment component separately from those on the drawn component, the Group presents a combined loss allowance for both components. The combined amount is presented as a deduction from the gross carrying amount of the drawn component.

Financial Liabilities and Equity Instruments

Classification as Debt or Equity

Debt and equity instruments, issued by the Group, are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group, after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

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Financial Liabilities

Financial Liabilities are classified, at initial recognition:

- At fair value through profit or loss,
- Loans and borrowings,
- Payables, or
- As derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and in the case of loans and borrowings, and payables are recognised net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, loans and borrowings, including bank overdrafts, financial guarantee contracts and derivative financial instruments.

Subsequent Measurements

The measurement of financial liabilities depends on their classification, as described below:

Financial Liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL. Financial liabilities are classified as held for trading, if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by Ind AS 109. Separated embedded derivatives are also classified as held for trading, unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognised in the Statement of Profit and Loss.

Financial liabilities, designated upon initial recognition at FVTPL, are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied.

Loans and Borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Gains and losses are recognised in the Statement of Profit and Loss when the liabilities are derecognised, as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

Financial Guarantee Contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs, because the specified debtor fails to make a payment when due, in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortisation.

Derecognition of Financial Liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in the Statement of Profit and Loss.

Derivatives and Hedging Activities

Derivatives are only used for economic hedging purposes and not as a speculative investment. However, where derivatives do not meet the hedge accounting criteria, they are classified as 'held for trading' for accounting purposes and are accounted for at FVTPL. Derivatives are initially recognised at fair value on the date a derivative contract is entered into, and are subsequently remeasured to their fair value at the end of each reporting period. The accounting for subsequent changes in fair value depends on whether the derivative is designated as a hedging instrument, and, if so, the nature of the item being hedged.

The Group designates certain derivatives as either:

- Hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value changes),
- Hedges of a particular risk associated with the cash flows of recognised assets and liabilities and highly probable forecast transactions (cash flow hedges), or
- Hedges of a net investment in a foreign operation (net investment hedges).



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At inception of the hedge relationship, the Group documents the economic relationship between hedging instruments and hedged items, including whether the changes in the cash flows of the hedging instrument, are expected to offset changes in cash flows of hedged items. The Group documents its risk management objective before undertaking hedge transactions.

Hedge effectiveness is the degree to which changes in cash flow of the hedged item, that are attributable to a hedged risk, are offset by changes in the cash flows of the hedging instrument. Hedge effectiveness is ascertained at the time of inception of the hedge and periodically thereafter.

The effective portion of change in the fair value of the designated hedging instrument is recognised in the other comprehensive income and accumulated under the heading cash flow hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in profit and loss, within other income.

Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same line as the recognised hedged item. The gain or loss, relating to the effective portion of the interest rate swaps hedging variable rate borrowings, is recognised in profit and loss within 'finance cost', at the same time, as the interest expense on the hedged borrowings.

When a hedging instrument expires, or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative deferred gain or loss, and deferred costs of hedging in equity at that time remains in equity until the forecast transaction occurs, resulting in the recognition of a non-financial asset.

When the forecast transaction is no longer expected to occur, the cumulative gain or loss and deferred costs of hedging, that were reported in equity, are immediately reclassified to profit or loss within other gains/(losses).

Embedded Derivatives

An embedded derivative is a component of a hybrid (combined) instrument that also includes a non-derivative host contract – with the effect that some of the cash flows of the combined instrument vary in a way similar to a stand-alone derivative. An embedded derivative causes some or all of the cash flows that otherwise would be required by the contract to be modified according to a specified interest rate, financial instrument price, commodity price,

foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract. Re-assessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss.

If the hybrid contract contains a host that is a financial asset within the scope of Ind AS 109, the Group does not separate embedded derivatives. Rather, it applies the classification requirements contained in Ind AS 109 to the entire hybrid contract. Derivatives embedded in all other host contracts are accounted for as separate derivatives and recorded at fair value, if their economic characteristics and risks are not closely related to those of the host contracts, and the host contracts are not held for trading or designated at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the Statement of Profit and Loss, unless designated as effective hedging instruments.

Offsetting of Financial Instruments

Financial assets and financial liabilities are offset, and the net amount is reported in the Balance Sheet, if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

1.6. Fair Value Measurement

The Group measures financial instruments, such as investments (other than equity investments in Subsidiaries, Joint Ventures and Associates) and derivatives at fair values at each Balance Sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group.

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The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances, and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities (for which fair value is measured or disclosed in the financial statements) are categorised within the fair value hierarchy, described as follows, based on the lowest level input, that is significant to the fair value measurement as a whole:

Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2 - Valuation techniques for which the lowest level input, that is significant to the fair value measurement, is directly or indirectly observable.

Level 3 - Valuation techniques for which the lowest level input, that is significant to the fair value measurement, is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement, as a whole) at the end of each reporting period.

The Management determines the policies and procedures for both recurring fair value measurements, such as derivative instruments and unquoted financial assets measured at fair value, and for non-recurring measurement, such as assets held for disposal in discontinued operations.

At each reporting date, the Management analyses the movements in the values of assets and liabilities, which are required to be remeasured or re-assessed as per the Group's accounting policies. For this analysis, the Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

1.7. Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, including fixed deposit with original maturity period of three months or less and short-term highly liquid investments with an original maturity of three months or less, which are subject to insignificant risk of changes in value.

1.8. Property, Plant and Equipment (PPE) and Depreciation

Property, plant and equipment are stated at acquisition or construction cost less accumulated depreciation and impairment loss. Cost comprises the purchase price and any attributable cost of bringing the asset to its location and working condition for its intended use, including relevant borrowing costs and any expected costs of decommissioning.

If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE.

The cost of an item of PPE is recognised as an asset, if, and only if, it is probable that the economic benefits associated with the item will flow to the Group in future periods, and the cost of the item can be measured reliably. Expenditure incurred after the PPE have been put into operations, such as repairs and maintenance expenses are charged to the Statement of Profit and Loss, during the period in which they are incurred.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss, when the asset is derecognised. The date of disposal of an item of property, plant and equipment is the date the recipient obtains control of that item in accordance with the requirements for determining when a performance obligation is satisfied in Ind AS 115.

Depreciation on PPE is provided on Straight-Line Method using the rates arrived at, based on the useful lives as specified in the Schedule II of the Companies Act, 2013, or estimated by the Management. The Group has used the following useful life to provide depreciation on its PPE.



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A. Assets where useful life differs from Schedule II:

Assets	Useful Life as Prescribed by Schedule II of the Companies Act, 2013	Estimated Useful Life
Buildings	30 Years	60 Years
Office Electronic Equipment	5 Years	4 Years
Office Computers (end-user devices, desktops, laptops)	3 Years	3 Years to 5 Years
Servers	6 Years	3 Years to 5 Years
Vehicles	8 Years to 10 Years	4 Years to 5 Years
Furniture and Fixtures, and Other Office Equipment	10 Years	2 Years to 10 Years

Useful life of assets different from the corresponding life specified in Schedule II has been estimated by the Management supported by technical assessments.

The estimated useful lives and residual values of the PPE are reviewed at the end of each financial year.

B. Leasehold Assets:

Asset	Estimated Useful Life
Leasehold Improvements	Period of Lease

Property, plant and equipment, individually costing less than Rupees five thousand, are fully depreciated in the year of purchase.

Depreciation on the property, plant and equipment added/discharged during the year is provided on pro-rata basis with reference to the month of addition/disposal/discharged.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Gains or losses arising from the retirement or disposal of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the asset and recognised as income or expense in the Statement of Profit and Loss.

1.9. Investment Property

Investment property is property held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment property is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is stated at cost less accumulated depreciation and impairment losses, if any.

The Group, based on technical assessment made by the Management, depreciates the building on a straight-line basis over estimated useful lives of 60 years. The Management believes that these estimated useful lives are realistic and reflect a fair approximation of the period over which the assets are likely to be used.

Asset	Useful Life as Prescribed by Schedule II of the Companies Act, 2013	Estimated Useful Life
Investment Property	60 Years	60 Years

Though the Group measures investment property using cost-based measurement, the fair value of investment property is disclosed in Note No. 14.

1.10. Intangible Assets and Amortisation

Intangible assets are recognised when it is probable that the future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably.

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses, if any.

The Group recognises internally generated intangible assets when it is certain that the future economic benefit attributable to the use of such intangible assets are probable to flow to the Company and the expenditure incurred for development of such intangible assets can be measured reliably. The cost of an internally generated intangible asset comprises of all directly attributable costs necessary to create, produce, and prepare the asset to be capable of operating in the manner intended by the Management. Research costs on internally generated assets are expensed as incurred.

Subsequent expenditure related to an item of intangible asset is added to its carrying value based on materiality, resultant increase in the future benefits from the existing asset beyond its previously assessed standard of performance and/or savings in future cost. All other expenses on maintenance of existing intangible assets and cost of replacing the intangible assets are charged to the Statement of Profit and Loss for the period during which such expenses are incurred.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment,

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whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortisation period or method, as appropriate, and are treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in the Statement of Profit and Loss, unless such expenditure forms part of carrying value of another asset. Intangible assets are amortised on a straight-line basis over their estimated useful lives.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

An intangible asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Gains or losses, arising from the retirement or disposal of an intangible asset, are determined as the difference between the net disposal proceeds and the carrying amount of the asset, and recognised as income or expense in the Statement of Profit and Loss.

Intangible Assets and their useful lives are as under:

Asset	Estimated Useful Life
Software (including Digital and Payment Application, and allied systems)	2 to 7 Years

1.11. Impairment of Non-Financial Assets

At the end of each reporting period, the Group reviews the carrying amounts of non-financial assets (other than deferred tax assets) to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to

individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units, for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing the value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset, for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but, so that, the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.12. Product Classification of Insurance Business

Insurance contracts are those contracts when the Company (the insurer) has accepted significant insurance risk from another party (the policyholders) by agreeing to compensate the policyholders, if a specified uncertain future event (the insured event) adversely affects the policyholders. As a general guideline, the Group determines whether it has significant insurance risk, if the benefits payable on death is higher by at least 5% of the fund value at any time during the term of the contract for unit-linked products or the benefits payable on death is higher by at least 5% of the premium at any time during the term



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of the contract for other than unit-linked products. Investment contracts are those contracts which are not Insurance Contracts.

1.13. Leases

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets, and the arrangement conveys a right-to-use the asset or assets, even if that right is not explicitly specified in an arrangement.

At the date of commencement of the lease, the Group recognises Right-of-Use (ROU) Asset and a corresponding Lease Liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short-term and low value leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements include the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities include these options when it is reasonably certain that they will be exercised.

Right-of-Use Assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-Use Assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right-of-Use Assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e., the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis, unless the asset generates cash flows that are largely dependent of those from other assets. In such cases, the recoverable amount is determined for the Cash-Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of the leases. Lease liabilities are remeasured with a corresponding adjustment to the related Right-of-Use Asset, if the Group changes its assessment on exercise of an extension or a termination option.

Lease liability and ROU asset have been separately presented in the Balance Sheet, and lease payments have been classified as financing cash flows.

As a Lessor

Leases, for which the Group is a lessor, are classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sub-lease separately. The sub-lease is classified as a finance or operating lease by reference to the Right-of-Use Asset arising from the head lease.

For operating leases, rental income is recognised on a straight-line basis over the term of the relevant lease.

1.14. Employee Benefits

Short-Term Employee Benefits

Liabilities for salaries and wages, including non-monetary benefits and accumulating leave balance in respect of employees' services upto the end of the reporting period, are recognised as liabilities (and expensed), and are measured at the amounts expected to be paid when the liabilities are settled.

The Group also recognises a liability and records an expense for bonuses (including performance-linked bonuses) where contractually obliged or where there is a past practice that has created a constructive obligation.

The obligations are presented as a part of "Other Financial Liabilities" or "Provisions" in the Balance Sheet.

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Defined Contribution Plans

The Group makes defined contributions to employee provident fund and employee pension schemes administered by government organisations, set up under the applicable statute, and those administered by a trust set up by Grasim Industries Limited ("the Holding Company") and superannuation schemes administered by a trust set up by the Holding Company. The Group has no further payment obligations once the contributions have been paid, except to contribute additionally any shortfall in the annual yield on the plan assets as compared to the annual return prescribed by the Central Government (there were no such additional contributions due from the Group as of 31st March 2025 and 31st March 2024). The contributions are recognised as a part of "Employee Benefits Expenses" in the period in which the employee renders services, against which such contributions are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available. The liabilities are presented within "Other Financial Liabilities" or, as the case may be, within "Provisions" in the Balance Sheet.

Defined Benefit Plans (Gratuity Obligation)

The obligation in respect of defined benefit plans, which covers Gratuity, which is provided for on the basis of an actuarial valuation at the end of each financial year. Gratuity is funded with an approved trust.

In respect of Gratuity being post-retirement benefits, remeasurements, comprising actuarial gains and losses, the effect of changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest) is reflected immediately in the Balance Sheet with a charge or credit recognised in other comprehensive income in the period in which they occur.

Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings, and will not be reclassified to the Statement of Profit and Loss, except with respect to life insurance business which relates to restricted life insurance fund relating to Revenue Account of Life Insurance Policyholders, the same has been transferred under "Policyholders' Liabilities (Life Insurance Contract Liabilities and Restricted Surplus)" in the Balance Sheet, and the same will not be reclassified to revenue account of insurance business.

Past service costs are recognised in the Statement of Profit and Loss on the earlier of:

- The date of the plan amendment or curtailment, and
- The date that the Group recognises related restructuring costs.

The Group recognises the following changes in the net defined benefits obligation under employee benefits expense in the Statement of Profit and Loss:

- Service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements); and
- Net interest expense or income.

The Group presents the above components of defined benefit costs in the Statement of Profit and Loss in the line item "Employee Benefits Expense".

The present value of the defined benefit plans liability is calculated using a discount rate, which is determined by reference to market yields at the end of the reporting period on government bonds.

The retirement benefit obligation, recognised in the Balance Sheet, represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in the future contribution to the plans.

Other Long-Term Benefits

The expected costs of other long-term employee benefits, such as long-term service incentive plan benefits (not being share-based payments) are accrued over the period of employment using the same accounting methodology, as used for defined benefit plans.

Remeasurement gains and losses, arising from experience adjustments and changes in actuarial assumptions, are charged or credited to the Statement of Profit and Loss in the period in which they arise. The obligations are presented as a part of "Provisions" in the Balance Sheet.

1.15. Employee Share-Based Payments

Equity-Settled Transactions

Equity-settled share-based payments to employees are measured by reference to the fair value of the equity instruments at the grant date using Black-Scholes Model.

The fair value, determined at the grant date of the equity-settled share-based payments, is charged to the



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Statement of Profit and Loss on the straight-line basis over the vesting period of the respective options, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

In case of forfeiture/lapse stock option, which is not vested, amortised portion is reversed by credit to employee compensation expense. In situation where the stock option expires unexercised, the related balance standing to the credit of the Employee Stock Options Outstanding Account is transferred within equity.

1.16. Foreign Currency Transactions

In preparing the financial statements of the Group, transactions in foreign currencies, other than the Group's functional currency, are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated at the rate prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in the Statement of Profit and Loss in the period in which these arise, except for:

- Exchange differences on foreign currency borrowings relating to qualifying assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;
- Exchange differences relating to qualifying effective cash flow hedges; and
- Exchange difference, arising on restatement of long-term monetary items that in substance forms part of the Group's net investment in foreign operations, is accumulated in Foreign Currency Translation Reserve (component of OCI), until the disposal of the investment, at which time, such exchange difference is recognised in the Statement of Profit and Loss.

1.17. Foreign Operations

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated into Indian Rupee, the functional currency of the Group, at the exchange rates at the reporting date. The income and expenses of foreign operations are translated into Indian Rupee at the exchange rates at the dates of the transactions or an average rate, if the

average rate approximates the actual rate at the date of the transaction. Exchange differences are recognised in OCI and accumulated in equity (as exchange differences on translating the financial statements of a foreign operation), except to the extent that the exchange differences are allocated to non-controlling interest.

When a foreign operation is disposed of in its entirety or partially such that control, significant influence or joint control is lost, the cumulative amount of exchange differences related to that foreign operation recognised in OCI is reclassified to the Statement of Profit and Loss as part of the gain or loss on disposal. If the Group disposes of part of its interest in a subsidiary, but retains control, then the relevant proportion of the cumulative amount of foreign exchange differences is re-allocated to NCI. When the Group disposes of only a part of its interest in an associate or a joint venture, while retaining significant influence or joint control, the relevant proportion of the cumulative amount of foreign exchange differences is reclassified to the Statement of Profit and Loss.

1.18. Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group, and the revenue can be reliably measured and there exists reasonable certainty of its recovery.

Interest Income

For all debt instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the EIR. EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the effective interest rate, the Group estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options), but does not consider the expected credit losses.

The Group calculates interest income by applying the EIR to the gross carrying amount of financial assets other than credit-impaired assets.

When a financial asset becomes credit-impaired and is, therefore, regarded as 'Stage 3', the Group calculates interest income by applying the effective interest rate to the net amortised cost of the financial asset. If the financial

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asset cures and is no longer credit-impaired, the Group reverts to calculating interest income on a gross basis.

For purchased or originated credit-impaired (POCI) financial assets, the Group calculates interest income by calculating the credit-adjusted EIR, and applying that rate to the amortised cost of the asset. The credit adjusted EIR is the interest rate that, at original recognition, discounts the estimated future cash flows (including credit losses) to the amortised cost of the POCI assets.

Interest income on all trading assets and financial assets, mandatorily required to be measured at FVTPL, is recognised using the contractual interest rate in net gain on fair value changes.

Dividend Income

Dividend income (including from FVTOCI investments) is recognised when the Group's right to receive the payment is established, it is probable that the economic benefits associated with the dividend will flow to the entity, and the amount of the dividend can be measured reliably. This is generally when the shareholders approve the dividend.

Insurance Companies

A. Life Insurance Business

Premium Income of Insurance Business

Premium income on Insurance contracts and Investment contracts with Discretionary Participation Feature (DPF) is recognised as income when due from policyholders. For unit-linked business, premium income is recognised when the associated units are created. Premium on lapsed policies is recognised as income when such policies are reinstated. In case of linked business, top-up premium paid by policyholders is considered as single premium, and is utilised as prescribed by the Insurance Regulatory and Development Authority of India Financial Statements Regulations. This premium is recognised when the associated units are created.

Fees and Commission Income of Insurance Business

Insurance and investment contract policyholders are charged for policy administration services, investment management services, surrenders and other contract fees. These fees are recognised as revenue over the period in which the related services are performed. If the fees are for services provided in

future periods, then they are deferred and recognised over those future periods.

Reinsurance Premium

Reinsurance premium ceded is accounted for at the time of recognition of the premium income, in accordance with the terms and conditions of the relevant treaties with the reinsurers. Impact on account of subsequent revisions to or cancellations of premium is recognised in the year in which they occur.

B. Health Insurance Business

Gross Premium

Premium (net of service tax) in respect of insurance contracts is recognised as income over the contract period or the period of risk, whichever is appropriate, after adjusting for reserve for unexpired risk. Any subsequent revisions to or cancellations of premiums are recognised in the year in which they occur.

Reinsurance Premium

Premium (net of service tax) in respect of insurance contracts is recognised as income over the contract period or the period of risk, whichever is appropriate, after adjusting for reserve for unexpired risk. Any subsequent revisions to or cancellations of premiums are recognised in the year in which they occur.

Income from items other than to which Ind AS 109 - Financial Instruments and Ind AS 104 - Insurance Contracts are applicable.

Revenue (other than for those items to which Ind AS 109 - Financial Instruments are applicable) is measured at fair value of the consideration received or receivable. Ind AS 115 - Revenue from contracts with customers outlines a single comprehensive model of accounting for revenue arising from contracts with customers and supersedes current revenue recognition guidance found within Ind AS.

The Group recognises revenue from contracts with customers based on a five-step model as set out in Ind AS 115:

Step 1: Identify contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.



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Step 2: Identify performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or services to the customer.

Step 3: Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Group allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognise revenue when (or as) the Group satisfies a performance obligation.

Brokerage Fee Income

Revenue recognition for brokerage fees can be divided into the following two categories:

Brokerage Fees – Over-Time

Fees earned for the provision of services are recognised over time as the customer simultaneously receives and consumes the benefits, as the services are rendered. These include brokerage fees, which is fixed at inception irrespective of number of transactions executed. The revenue for such contracts is recognised over the term of the contract.

Brokerage Fees – Point-in-Time

Revenue from contract with customer is recognised point-in-time when performance obligation is satisfied (when the trade is executed). These include brokerage fees, which are charged per transaction executed.

1.19. Benefits Paid (including Claims) Pertaining to Insurance Business

Claims and Benefits Paid for Life Insurance Business

Gross benefits and claims for life insurance contracts and for investment contracts with Discretionary Participation Features (DPF) include the cost of all claims arising during the year, including internal and external claims handling costs that are directly related to the processing and settlement of claims and policyholder bonuses declared on DPF contracts, as well as changes in the gross valuation of insurance and investment contract liabilities with DPF.

Death and other claims are accounted for, when notified. Survival and maturity benefits are accounted when due. Surrenders/Withdrawals under linked policies are accounted in the respective schemes when the associated units are cancelled. Repudiated claims disputed before judicial authorities are provided for based on the Management prudence considering the facts and evidence available in respect of such claims.

Gross Claims Incurred for Health Insurance Business

Claims incurred comprise of claims paid, change in estimated liability for outstanding claims made following a loss occurrence reported, change in estimated liability for claims incurred but not reported (IBNR), and claims incurred but not enough reported (IBNER), and specific settlement costs comprising legal and investigation fees, and other directly attributable expenses.

The provision is made for estimated value of outstanding claims at the Balance Sheet date on the basis of the ultimate amounts that are likely to be paid on each claim, established by the Management in the light of past experience, and progressively modified for changes, as appropriate, on availability of further information and include claim settlement costs likely to be incurred to settle outstanding claims.

Claims are recognised on the date of intimation based on estimates from surveyors/insured in the respective revenue accounts.

The estimated liability for claims incurred but not reported (IBNR) and claims incurred but not enough reported (IBNER) has been estimated by the Appointed Actuary generally accepted actuarial methods for each product category as considered appropriate depending upon the availability

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for the year ended 31st March 2025

of past data, as well as appropriateness of the different methods to the different lines of businesses.

Reinsurance Claims

Reinsurance claims are recognised when the related gross insurance claim is recognised, according to the terms of the relevant contract.

1.20. Acquisition Costs

Acquisition costs are costs that vary with and are primarily related to acquisition of insurance contracts. Acquisition costs mainly consist of commission, medical costs, policy printing expenses, stamp duty and other related expenses. These costs are expensed in the year in which they are incurred. Clawback of the first-year commission paid, if any, in future is accounted in the year in which it is recovered.

1.21. Policy Liabilities

Insurance Contracts

The policy liabilities are calculated in accordance with the accepted actuarial practice, requirements of the Insurance Act, 1938, as amended by the Insurance Laws (Amendment) Act, 2015, the Insurance Regulatory and Development Authority (Preparation of Financial Statements and Auditor's Report of Insurance Companies) Regulations, 2002 ("the IRDA Financial Statements Regulations"), notified by the Insurance Regulatory and Development Authority of India and Practice Standards prescribed by the Institute of Actuaries of India.

Investment Contracts

Liability, in respect on Investment Contracts, is recognised in accordance with Ind AS, taking into account accepted actuarial practices.

1.22. Deferred Acquisition Costs (DAC)/ Deferment Origination Fees (DOF)

The Group has identified Commission, Rewards and Recognition paid to its agents pertaining to 1st year as acquisition costs. Such acquisition costs are amortised over the period of the policy contract.

The origination fees for Investment Contracts, being premium allocation charges pertaining to the 1st, 2nd and 3rd year, have been deferred over the period of the policy contract, and since the adjustment relates to restricted life insurance fund relating to Revenue Account of Life Insurance Policyholders, the same has been transferred

under "Policyholders' Liabilities (Life Insurance Contract Liabilities and Restricted Surplus)" in the Balance Sheet.

Acquisition costs and origination fees are deferred only for Investment Contracts.

1.23. Reinsurance Assets

Reinsurance asset, being net contractual rights receivable under reinsurance contract, has been recognised on the basis of actuarial valuation.

1.24. Finance Costs

Finance costs represent interest expense recognised by applying the EIR to the gross carrying amount of financial liabilities other than financial liabilities classified as FVTPL.

Interest expense includes issue costs that are initially recognised as part of the carrying value of the financial liability and amortised over the expected life using the effective interest method. These include fees and commissions payable to advisers and other expenses, such as external legal costs, provided these are incremental costs that are directly related to the issue of a financial liability.

Borrowing costs directly attributable to acquisition or construction of an asset, which necessarily take a substantial period of time to get ready for their intended use, are capitalised as part of the cost of that asset. Other borrowing costs are recognised as an expense in the period in which they are incurred.

1.25. Provision for Current and Deferred Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted, or substantively enacted, by the reporting date in the Indian Income-tax Act, 1961.

Current income tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities, and their carrying amounts for financial reporting purposes at the reporting date.



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for the year ended 31st March 2025

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxation authority.

Where the Group controls the dividend policies of subsidiaries, and the Management is satisfied that they are expecting to distribute profit in the foreseeable future from the subsidiaries, the Group accounts the deferred tax liability based on the dividend policy/past trends, etc. Where the Group does not control the dividend policies of joint venture/associate, and the Management is satisfied that they are expecting to receive dividend in the foreseeable future, the Group accounts the deferred tax liability on the undistributed profits.

1.26. Provisions and Contingent Liabilities

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows to net present value using an appropriate pre-tax discount rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

A present obligation that arises from past events, where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount

cannot be made, is disclosed as a contingent liability. Contingent liabilities are also disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events, not wholly within the control of the Group.

Claims against the Group, where the possibility of any outflow of resources in settlement is remote, are not disclosed as contingent liabilities.

Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. However, when the realisation of income is virtually certain, then the related asset is not a contingent asset, and is recognised.

Provisions, contingent liabilities and contingent assets are reviewed at each Balance Sheet date.

1.27. Segment Reporting

Identification of Segments

Operating Segments are identified based on monitoring of operating results by the Chief Operating Decision Maker (CODM) separately for the purpose of making decision about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss, and is measured consistently with profit or loss of the Group.

Operating Segment is identified based on the nature of products and services, the different risks and returns, and the internal business reporting system.

Segment Policies

The Group prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Group as a whole.

Further, inter-segment revenue has been accounted for based on the transaction price agreed to between segments, which is primarily market based.

Unallocated Corporate Items include general corporate income and expenses, which are not attributable to segments.

1.28. Earnings Per Share (EPS)

Basic earnings per share are calculated by dividing the net profit for the year attributable to equity shareholders (after deducting preference dividends and attributable

Notes forming part of the Consolidated Financial Statements

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taxes) by the weighted-average number of equity shares outstanding, during the period. The weighted-average number of equity shares outstanding, during the period and for all periods presented, is adjusted for events, such as bonus issue, bonus element in a rights issue to the existing shareholders, share split, and reverse share split (consolidation of shares) that have changed the number of equity shares outstanding, without a corresponding change in resources.

For calculating diluted earnings per share, the net profit or loss for the year attributable to equity shareholders and the weighted-average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

1.29. Statement of Cash Flows

The Statement of Cash Flows is reported using the indirect method, whereby the net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals, or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The Statement of Cash Flows from operating, investing and financing activities of the Group are segregated.

1.30. Recent Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under the Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended 31st March 2025, MCA has not notified any new standards or amendments to the existing standards applicable to the Group.

1.31. Significant Accounting Judgements, Estimates and Assumptions

The preparation of financial statements, in conformity with the Ind AS, requires judgements, estimates and assumptions to be made, that affect the reported amounts of assets and liabilities on the date of the financial statements, the reported amounts of revenues and expenses during the reporting period and the disclosures relating to contingent liabilities as of the date of the financial statements. Although these estimates are based on the Management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in outcomes different from the estimates. The difference between actual results and estimates is recognised in the period in which the results are known or materialised. Estimates and underlying

assumptions are reviewed on an ongoing basis. Any revision to accounting estimates is recognised prospectively in the current and future periods.

Judgements

The following companies are being accounted as per equity method of accounting where Aditya Birla Capital Limited holds either directly or through its subsidiary, more than half of the equity shareholding.

- a. Aditya Birla Sun Life Trustee Company Private Limited
- b. Aditya Birla Wellness Private Limited

Estimates and Assumptions

The key assumptions, concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

Useful Lives of Property, Plant and Equipment

The Group uses its technical expertise along with historical and industry trends for determining the economic life of an asset/component of an asset. The useful lives are reviewed by the Management periodically and revised, if appropriate. In the case of a revision, the unamortised depreciable amount is charged over the remaining useful life of the assets.

Measurement of Defined Benefits Obligations

The cost of the defined benefits gratuity plan and the present value of the gratuity obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Recognition of Deferred Tax Assets and Provision for Current Tax

Deferred Tax Assets are recognised based on availability of future taxable profit against which the tax losses carried forward can be used.

The Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and established provisions, where appropriate.

Recognition and Measurement of Provisions and Contingencies

Key assumptions about the likelihood and magnitude of an outflow of resources.

Fair Value Measurement of Financial Instruments

When the fair value of financial assets and financial liabilities recorded in the Balance Sheet cannot be measured based on quoted prices in active markets, their fair values are measured using valuation techniques including the Discounted Cash Flow (DCF) model. The inputs to these models are taken from observable market, where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgement includes consideration of input such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

Impairment of Financial Assets

The measurement of impairment losses across all categories of financial assets requires judgement, in particular, the estimation of the amount and timing of

future cash flows and collateral values when determining impairment losses and the assessment of a significant increase in credit risk. These estimates are driven by several factors, changes in which can result in different levels of allowances.

The Group's ECL calculations are outputs of complex models with a number of underlying assumptions regarding the choice of variable inputs and their inter-dependencies. Elements of the ECL models that are considered accounting judgements and estimates include:

- a. The Group's internal credit grading model, which assigns PDs to the individual grades.
- b. The Group's criteria for assessing, if there has been a significant increase in credit risk, and if so, allowances for financial assets, should be measured on a lifetime ECL basis and the qualitative assessment.
- c. The segmentation of financial assets when their ECL is assessed on a collective basis.
- d. Development of ECL models, including the various formulas and the choice of inputs.
- e. Determination of associations between macro-economic scenarios and economic inputs, such as unemployment levels and collateral values, and the effect on PDs, EADs and LGDs.
- f. Selection of forward-looking macro-economic scenarios and their probability weightings, to derive the economic inputs into the ECL models.

It has been the Group's policy to regularly review its models in the context of actual loss experience and adjust when necessary.

Notes forming part of the Consolidated Financial Statements

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Annexure 'A' to Note: 1 "General Information and Basis of Preparation"

Particulars	Principal Place of Business/ Country of Incorporation	Principal Business Activity	Proportion of Ownership Interest as on 31 st March 2025	Proportion of Ownership Interest as on 31 st March 2024
SUBSIDIARIES				
Aditya Birla Finance Limited (ABFL) (Amalgamated with Aditya Birla Capital Limited w.e.f. Appointed Date of 1 st April 2024)	India	NBFC/Fund-Based Lending	-	100.00%
Aditya Birla Housing Finance Limited (ABHFL)	India	Housing Finance	100.00%	100.00%
Aditya Birla Sun Life Insurance Company Limited (ABSLI)	India	Life Insurance	51.00%	51.00%
Aditya Birla Sun Life Pension Fund Management Limited (ABSPM) (100% Subsidiary of Aditya Birla Sun Life Insurance Company Limited)	India	Pension Fund Management and Point of Presence	51.00%	51.00%
Aditya Birla Insurance Brokers Limited (ABIBL) (Ceased to be Subsidiary w.e.f. 30 th August 2024)	India	Insurance Broking and Risk Advisory Services	-	50.002%
Aditya Birla Money Limited (ABML)	India	Stock Broking, Depository Services, Portfolio Management Services	73.53%	73.53%
Aditya Birla Financial Shared Services Limited (ABFSSL)	India	Other Business Support Services	100.00%	100.00%
Aditya Birla Money Mart Limited (ABMML) (Merged with ABFSSL w.e.f. 2 nd July 2024)	India	Value Added Services and Investments	-	100.00%
Aditya Birla Money Insurance Advisory Services Limited (ABMIASL) (100% Subsidiary of ABMML) (Merged with ABMML w.e.f. 1 st July 2024)	India	Insurance Corporate Agent	-	100.00%
Aditya Birla Capital Technology Services Limited (ABCTSL) (Merged with ABFSSL w.e.f. 2 nd July 2024)	India	Financial and IT-enabled Services	-	100.00%
Aditya Birla ARC Limited (ABARC)	India	Asset Reconstruction Company	100.00%	100.00%
Aditya Birla Stressed Asset AMC Private Limited (ABSAAMC)	India	Fund Management	100.00%	100.00%
ABARC-AST-008-Trust	India	Asset Reconstruction Company	100.00%	100.00%
ABARC-AST-010-Trust	India	Asset Reconstruction Company	100.00%	100.00%
Aditya Birla Special Situation Fund – 1 (ABSSF)	India	Alternate Investment Fund	100.00%	100.00%
Aditya Birla Capital Digital Limited (ABCDL)	India	Digital Services	100.00%	100.00%
Aditya Birla PE Advisors Private Limited (ABPEAPL)	India	Private Equity Investment, Advisory and Management Services	100.00%	100.00%
Aditya Birla Trustee Company Private Limited (ABTCPL)	India	Trustee of Private Equity Fund	100.00%	100.00%



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Particulars	Principal Place of Business/ Country of Incorporation	Principal Business Activity	Proportion of Ownership Interest as on 31 st March 2025	Proportion of Ownership Interest as on 31 st March 2024
ASSOCIATE AND JOINT VENTURES				
Aditya Birla Sun Life Trustee Private Limited (ABSTPL)	India	Trustee of Aditya Birla Sun Life Mutual Fund	50.85%	50.85%
Aditya Birla Wellness Private Limited (ABWPL)	India	Providing and Servicing Incentivised Wellness and Related Programme	51.00%	51.00%
Aditya Birla Health Insurance Co. Limited (ABHICL)	India	Health Insurance	45.89%	45.89%
Aditya Birla Sun Life AMC Company Limited (ABSLAMC)	India	Asset Management and Advisory	44.94%	45.14%
Aditya Birla Sun Life AMC (Mauritius) Ltd. (100% Subsidiary of ABSLAMC)	Mauritius	Asset Management	44.94%	45.14%
Aditya Birla Sun Life AMC Ltd., Dubai (100% Subsidiary of ABSLAMC)	Dubai	Arranging Deals in Investments and Advising on Financial Product	44.94%	45.14%
Aditya Birla Sun Life AMC Pte. Ltd., Singapore (100% Subsidiary of ABSLAMC)	Singapore	Asset Management	44.94%	45.14%

Notes forming part of the Consolidated Financial Statements

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NOTE: 03 | CASH AND CASH EQUIVALENTS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Cash on Hand	6.12	4.26
Balances with Banks in		
- Current Accounts	2,764.41	729.33
- Fixed Deposit Accounts (with original maturity period of 3 months or less)	1,412.11	668.61
Cheques, Drafts on Hand	148.15	152.10
Total	4,330.79	1,554.30

NOTE: 04 | BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Fixed Deposit Accounts (with original maturity period of more than 3 months) *	1,672.49	2,023.45
Money Due for Refund on Fractional Shares	-	0.26
Earmarked Balances with Banks	-	1.00
Total	1,672.49	2,024.71

* Fixed Deposits include:

- Margins with Exchange (under lien) of ₹ 704.21 crore (Previous Year: ₹ 679.61 crore) and towards issue of Bank Guarantees (under lien) of ₹ 128.87 crore (Previous Year: ₹ 149.03 crore) of Stock and Securities Broking Business.
- Lien marked in favour of Insurance Pension Fund Regulatory Development Authority of India (PFRDA) and Insurance Regulatory Development Authority of India (IRDA) of ₹ 0.20 crore (Previous Year: ₹ 0.79 crore)
- Lien marked of ₹ 43.81 crore and ₹ 176.20 crore (Previous Year: ₹ 30.95 crore and ₹ Nil) for Bank Overdraft and the Debenture Trustee of the Escrow Account respectively.

NOTE: 05 | DERIVATIVE FINANCIAL INSTRUMENTS - ASSETS AND LIABILITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Derivative Financial Instruments - Assets		
- Designated at Fair Value through Profit or Loss	0.02	0.08
- Mandatorily at Fair Value through Profit or Loss	503.52	349.74
- Measured at Fair Value through Other Comprehensive Income	31.01	10.33
Total	534.55	360.15
Derivative Financial Instruments - Liabilities		
- Designated at Fair Value through Profit or Loss	0.02	3.62
- Mandatorily at Fair Value through Profit or Loss	29.04	10.76
- Measured at Fair Value through Other Comprehensive Income	128.36	83.11
Total	157.42	97.49



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(A) DERIVATIVE FINANCIAL INSTRUMENTS OF LENDING BUSINESS (EXCLUDING HOUSING FINANCE) ("NBFC")

Derivatives held for risk management purposes include hedges that meet the hedge accounting requirements. The table below shows the fair values of derivative financial instruments recorded as assets or liabilities together with their notional amounts. The notional amounts indicate the value of transactions outstanding at the period end, and are not indicative of either the market risk or credit risk.

(₹ crore)

Particulars	As at 31 st March 2025			As at 31 st March 2024		
	Notional Amounts	Fair Value - Assets	Fair Value - Liabilities	Notional Amounts	Fair Value - Assets	Fair Value - Liabilities
Part I						
(i) Currency Derivatives						
(a) Currency Forward	37.29	-	6.52	37.29	2.40	-
(ii) Interest Rate Derivatives						
(a) Cross Currency Interest Rate Swaps	5,609.16	31.01	118.61	2,381.59	7.63	83.04
(b) Interest Rate Swaps	625.00	0.02	3.25	800.00	0.38	3.69
Total	6,271.45	31.03	128.38	3,218.88	10.41	86.73
Part II						
Included in above (Part I) are derivatives held for hedging and risk management purposes as follows:						
(i) Fair Value Hedging						
(a) Interest Rate Swaps	175.00	0.02	0.02	500.00	0.08	3.62
(ii) Cash Flow Hedging						
(a) Cross Currency Interest Rate Swaps	5,609.16	31.01	118.61	2,381.59	7.63	83.04
(b) Currency Forward	37.29	-	6.52	37.29	2.40	-
(c) Interest Rate Swaps	450.00	-	3.23	300.00	0.30	0.07
Total	6,271.45	31.03	128.38	3,218.88	10.41	86.73

Note a): Hedging Activities and Derivatives

The NBFC is exposed to certain risks relating to its external Commercial Borrowings and Non-Convertible Debentures. The primary risks managed using derivative instruments are foreign currency risk and interest rate risk. The risk management strategy and how it is applied to manage risk is explained in Note No. 56.

Note b): Derivatives Designated as Hedging Instruments

(i) Cash Flow Hedges

The NBFC is exposed to foreign currency risk arising from its External Commercial Borrowings amounting to ₹ 5,646.44 crore. Interest on the borrowing is payable at a floating rate. The NBFC economically hedged the foreign currency risk arising from the debt with a 'receive floating pay fixed' cross currency interest rate swap ('swap'). The notional amount of swap is disclosed in the table below. The swap contract converts the cash outflows of the foreign currency borrowing as per table below to cash outflows in INR with a notional amount of ₹5,609.16 crore at fixed interest rate.

Name of the Lender	Foreign Currency Denominated Borrowing Amount		Interest Rate Type		Notional Amount of Swap (₹ in crore)		Interest Rate Swap Type	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
JPY Denominated (in JPY crore) (Maturity Range: February 2026 to March 2026)	838.94	838.94	Floating Rate Interest	Floating Rate Interest	519.84	519.84	Fixed Rate Interest	Fixed Rate Interest
USD Denominated (in USD crore) (Maturity Range : March 2026 to March 2028)	60.00	22.50	Floating Rate Interest	Floating Rate Interest	5,089.32	1,861.76	Fixed Rate Interest	Fixed Rate Interest

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for the year ended 31st March 2025

There is an economic relationship between the hedged item and the hedging instrument as the terms of the cross currency swap contract match that of the foreign currency borrowing (notional amount, interest payment dates, principal repayment date, etc.). The NBFC has established a hedge ratio of 1:1 for the hedging relationships as the underlying risk of the cross currency swap are identical to the hedged risk components. To test the hedge effectiveness, the NBFC uses the hypothetical derivative method and compares the changes in the fair value of the hedging instruments against the changes in fair value of the hedged items attributable to the hedged risks. The hedge ineffectiveness can arise mainly if there is a change in the credit risk of either parties.

The NBFC has also taken overnight index swap deals to hedge its cashflows for underlying NCDs. The details are disclosed in the table below:

Name of the Lender	Borrowing Amount		Interest Rate Type		Notional Amount of Swap		Interest Rate Swap Type	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Interest Rate Swaps	450.00	300.00	Floating Rate Interest	Floating Rate Interest	450.00	300.00	Fixed Rate Interest	Fixed Rate Interest

(₹ crore)

The Impact of the Hedging Instruments and Hedge Items on the Balance Sheet is as follows:

Hedging Instruments

Particulars	Notional Amount		Carrying Amount		Line Item in the Statement of Financial Position	Change in Fair Value Used for Measuring Ineffectiveness for the Year	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024		As at 31 st March 2025	As at 31 st March 2024
Cross Currency Interest Rate Swaps	5,609.16	2,381.59	(87.60)	(75.41)	Derivative Financial Instruments	(9.12)	(51.68)
Currency Forward	37.29	37.29	(6.52)	2.40	Derivative Financial Instruments	(6.67)	2.40
Interest Rate Swaps	450.00	300.00	(3.23)	0.24	Derivative Financial Instruments	(2.57)	(0.05)
Total	6,096.45	2,718.88	(97.35)	(72.77)		(18.36)	(49.33)

(₹ crore)

Hedge Items

Particulars	Change in Fair Value used for Measuring Ineffectiveness for the Year (Net of Tax)		Cash Flow Hedge Reserve	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Foreign Currency Denominated Floating Rate Borrowings	(28.80)	29.28	(67.06)	(22.47)
Debt Securities (NCDs)	-	-	(2.42)	0.16
Total	(28.80)	29.28	(69.48)	(22.31)

(₹ crore)

The Effect of the Cash Flow Hedge in the Statement of Profit and Loss and Other Comprehensive Income is as follows:

Particulars	Total Hedging Gain/(Loss) Recognised in OCI		Hedge Ineffectiveness Recognised in the Statement of Profit and Loss	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Debt Securities (NCDs)	(2.57)	(0.05)	0.03	0.02
Foreign Currency Denominated Floating Rate Borrowings	(44.59)	(20.01)	-	-
Total	(47.16)	(20.06)	0.03	0.02

(₹ crore)



Notes forming part of the Consolidated Financial Statements

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Movement in Cash Flow Hedge Reserve

(₹ crore)

Particulars	As at 1 st April 2024	Add/Less: Changes in Fair Value	Add/Less: Deferred Tax	As at 31 st March 2025
Cash Flow Hedge Reserve	(22.31)	(63.04)	15.87	(69.48)
Total	(22.31)	(63.04)	15.87	(69.48)

(₹ crore)

Particulars	As at 1 st April 2023	Add/Less: Changes in Fair Value	Add/Less: Deferred Tax	As at 31 st March 2024
Cash Flow Hedge Reserve	(2.25)	(26.81)	6.75	(22.31)
Total	(2.25)	(26.81)	6.75	(22.31)

(ii) Fair Value Hedge

Fair value hedges hedge the exposure to changes in the fair value of a recognised asset or liability, or an identified portion of such an asset, liability, that is attributable to a particular risk and could affect profit or loss. For designated and qualifying fair value hedges, the cumulative change in the fair value of a hedging derivative is recognised in the Statement of Profit and Loss under Net Gain on Fair Value Changes. Meanwhile, the cumulative change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item in the Balance Sheet and is also recognised in the Statement of Profit and Loss under Net Gain on Fair Value Changes. The NBFC classifies a fair value hedge relationship when the hedged item (or group of items) is a distinctively identifiable asset or liability hedged by one or a few hedging instruments.

The Impact of the Hedging Instruments on the Balance Sheet is as follows:

Hedging Instruments

(₹ crore)

Particulars	Notional Amount		Carrying Amount		Line Item in the Statement of Financial Position	Change in Fair Value Used for Measuring Ineffectiveness for the Year	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024		As at 31 st March 2025	As at 31 st March 2024
Interest Rate Swaps	175.00	500.00	-	(3.55)	Derivative Financial Instruments	3.55	2.49

Hedge Items

(₹ crore)

Particulars	Notional Amount		Accumulated Fair Value Adjustment - Liability		Line Item in the Statement of Financial Position	Change in Fair Value Used for Measuring Ineffectiveness for the Year	
	As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024		As at 31 st March 2025	As at 31 st March 2024
Fixed Rate NCD	175.00	500.00	0.02	(3.45)	Derivative Financial Instruments	(3.46)	(2.31)

The Effect of the Fair Value Hedge in the Statement of Profit and Loss is as follows:

(₹ crore)

Particulars	Hedge Ineffectiveness Recognised in the Statement of Profit and Loss		Line in the Statement of Profit and Loss that includes Hedge Ineffectiveness
	As at 31 st March 2025	As at 31 st March 2024	
Interest Rate Swaps	(0.03)	0.18	Net Gain on Fair Value Changes

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note c) : The following table shows the maturity profile of Hedging Derivatives based on their notional amounts.

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	0 to 12 Months	1 to 5 Years	Over 5 Years	Total	0 to 12 Months	1 to 5 Years	Over 5 Years	Total
(i) Cross Currency Interest Rate Swaps	931.49	4,677.67	-	5,609.16	-	2,381.59	-	2,381.59
(ii) Currency Forward	-	37.29	-	37.29	37.29	-	-	37.29
(iii) Interest Rate Swaps	175.00	450.00	-	625.00	375.00	425.00	-	800.00
Total	1,106.49	5,164.96	-	6,271.45	412.29	2,806.59	-	3,218.88

(B) DERIVATIVE FINANCIAL INSTRUMENTS OF ADITYA BIRLA SUN LIFE INSURANCE COMPANY LIMITED

Nature and Terms of Outstanding Derivative Contracts

a) Forward Rate Agreements

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
i) Total notional principal amount of forward rate agreement undertaken during the Year (Instrument-wise)		
7.06% GOI 2046 (MD 10/10/2046)	434.74	-
7.09% GOI 2054 (MD 05/08/2054)	1,456.00	-
7.09% GOI 2074 (MD 25/11/2074)	233.07	-
7.18% GOI 2037 (MD 24/07/2037)	82.27	117.56
7.25% GOI 2063 (MD 12/06/2063)	479.12	3,461.68
7.30% GOI 2053 (MD 19/06/2053)	255.41	1,966.97
7.34% GOI 2064 (MD 22/04/2064)	3,489.43	-
7.46% GOI 2073 (MD 06/11/2073)	417.21	-
8.17% GOI 2044 (MD 01/12/2044)	705.14	606.94
6.64% GOI 2035 (MD 16/06/2035)	-	-
6.67% GOI 2050 (MD 17/12/2050)	-	-
6.83% GOI 2039 (MD 19/01/2039)	-	169.17
7.26% GOI 2033 (MD 06/02/2033)	-	70.46
7.36% GOI 2052 (MD 12/09/2052)	-	1,985.47
7.40% GOI 2062 (MD 19/09/2062)	-	1,505.60
7.41% GOI 2036 (MD 19/12/2036)	-	208.04
7.54% GOI 2036 (MD 23/05/2036)	-	962.16
7.72% GOI 2049 (MD 15/06/2049)	-	135.12
7.72% GOI 2055 (MD 26/10/2055)	-	-
8.13% GOI 2045 (MD 22/06/2045)	54.15	-
8.30% GOI 2040 (MD 02/07/2040)	-	158.50
8.30% GOI 2042 (MD 31/12/2042)	43.28	247.85
8.33% GOI 2036 (MD 07/06/2036)	-	77.25
8.83% GOI 2041 (MD 12/12/2041)	-	44.84
9.23% GOI 2043 (MD 23/12/2043)	26.00	79.79
7.16% GOI 2050 (MD 20/09/2050)	35.00	-



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
ii) Total notional principal amount of forward rate agreement outstanding as on the end of the Year (Instrument-wise)		
6.64% GOI 2035 (MD 16/06/2035)	116.22	209.48
6.67% GOI 2035 (MD 15/12/2035)	13.40	13.40
6.67% GOI 2050 (MD 17/12/2050)	107.67	136.40
6.83% GOI 2039 (MD 19/01/2039)	58.29	169.17
6.95% GOI 2061 (MD 16/12/2061)	17.40	17.40
6.99% GOI 2051 (MD 15/12/2051)	68.34	83.34
7.06% GOI 2046 (MD 10/10/2046)	476.73	214.43
7.09% GOI 2054 (MD 05/08/2054)	1,456.00	-
7.09% GOI 2074 (MD 25/11/2074)	233.07	-
7.18% GOI 2037 (MD 24/07/2037)	55.92	117.56
7.25% GOI 2063 (MD 12/06/2063)	3,782.79	3,461.68
7.26% GOI 2033 (MD 06/02/2033)	9.66	70.46
7.30% GOI 2053 (MD 19/06/2053)	1,354.82	1,965.46
7.34% GOI 2064 (MD 22/04/2064)	3,489.43	-
7.36% GOI 2052 (MD 12/09/2052)	1,072.09	1,710.03
7.40% GOI 2035 (MD 09/09/2035)	20.66	36.17
7.40% GOI 2062 (MD 19/09/2062)	1,905.66	1,905.66
7.41% GOI 2036 (MD 19/12/2036)	212.15	422.52
7.46% GOI 2073 (MD 06/11/2073)	392.72	-
7.54% GOI 2036 (MD 23/05/2036)	756.48	1,127.25
7.62% GOI 2039 (MD 15/09/2039)	84.31	170.15
7.63% GOI 2059 (MD 17/06/2059)	29.40	29.40
7.72% GOI 2049 (MD 15/06/2049)	121.57	135.12
7.72% GOI 2055 (MD 26/10/2055)	59.28	93.15
7.73% GOI 2034 (MD 19/12/2034)	18.97	111.87
7.95% GOI 2032 (MD 28/08/2032)	61.94	126.83
8.13% GOI 2045 (MD 22/06/2045)	275.30	253.21
8.17% GOI 2044 (MD 01/12/2044)	1,565.67	917.20
8.24% GOI 2033 (MD 10/11/2033)	2.96	28.07
8.28% GOI 2032 (MD 15/02/2032)	40.82	50.21
8.30% GOI 2040 (MD 02/07/2040)	273.31	411.85
8.30% GOI 2042 (MD 31/12/2042)	551.80	836.71
8.32% GOI 2032 (MD 02/08/2032)	95.15	95.15
8.33% GOI 2036 (MD 07/06/2036)	286.97	370.59
8.83% GOI 2041 (MD 12/12/2041)	145.57	298.77
9.23% GOI 2043 (MD 23/12/2043)	381.34	397.38
9.20% GOI 2030 (MD 30/09/2030)	-	54.73
7.16% GOI 2050 (MD 20/09/2050)	35.00	-
iii) Notional principal amount of forward rate agreement outstanding and not 'highly effective' as at Balance Sheet Date	-	-
iv) Mark-to-market value of forward rate agreement outstanding and not 'highly effective' as at Balance Sheet Date	-	-
v) Loss which would be incurred if counterparty failed to fulfil their obligation under agreements	-	-

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

b) The fair value Mark-To-Market (MTM) gains or losses in respect of Forward Rate Agreement outstanding as at the Balance Sheet Date is stated below:

Hedging Instrument	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
6.64% GOI 2035 (MD 16/06/2035)	4.62	1.66
6.64% GOI 2035 (MD 16/06/2035)	0.51	0.22
6.67% GOI 2035 (MD 15/12/2035)	5.47	3.64
6.67% GOI 2050 (MD 17/12/2050)	2.25	1.31
6.83% GOI 2039 (MD 19/01/2039)	1.03	0.94
6.95% GOI 2061 (MD 16/12/2061)	4.38	3.54
6.99% GOI 2051 (MD 15/12/2051)	(0.56)	6.36
7.06% GOI 2046 (MD 10/10/2046)	11.20	0.00
7.09% GOI 2054 (MD 05/08/2054)	1.16	0.00
7.09% GOI 2074 (MD 25/11/2074)	1.30	1.26
7.18% GOI 2037 (MD 24/07/2037)	94.66	61.88
7.25% GOI 2063 (MD 12/06/2063)	0.41	1.31
7.26% GOI 2033 (MD 06/02/2033)	58.40	47.68
7.30% GOI 2053 (MD 19/06/2053)	(7.05)	0.00
7.34% GOI 2064 (MD 22/04/2064)	28.36	28.16
7.36% GOI 2052 (MD 12/09/2052)	1.26	1.14
7.40% GOI 2035 (MD 09/09/2035)	52.79	30.45
7.40% GOI 2062 (MD 19/09/2062)	11.45	8.49
7.41% GOI 2036 (MD 19/12/2036)	(0.94)	0.00
7.46% GOI 2073 (MD 06/11/2073)	30.28	17.42
7.54% GOI 2036 (MD 23/05/2036)	4.09	1.39
7.62% GOI 2039 (MD 15/09/2039)	1.51	0.89
7.63% GOI 2059 (MD 17/06/2059)	3.90	1.72
7.72% GOI 2049 (MD 15/06/2049)	3.81	4.60
7.72% GOI 2055 (MD 26/10/2055)	1.06	1.32
7.73% GOI 2034 (MD 19/12/2034)	5.49	6.45
7.95% GOI 2032 (MD 28/08/2032)	11.38	8.12
8.13% GOI 2045 (MD 22/06/2045)	41.47	20.41
8.17% GOI 2044 (MD 01/12/2044)	0.13	1.16
8.24% GOI 2033 (MD 10/11/2033)	4.44	3.90
8.28% GOI 2032 (MD 15/02/2032)	15.27	10.76
8.30% GOI 2040 (MD 02/07/2040)	27.39	20.24
8.30% GOI 2042 (MD 31/12/2042)	9.92	7.83
8.32% GOI 2032 (MD 02/08/2032)	13.75	8.25
8.33% GOI 2036 (MD 07/06/2036)	6.34	11.15
8.83% GOI 2041 (MD 12/12/2041)	23.49	14.07
9.23% GOI 2043 (MD 23/12/2043)	0.00	1.20
9.20% GOI 2030 (MD 30/09/2030)	0.05	0.00

c) Movement in Hedge Reserve

Hedge Reserve Account	(₹ crore)		
	As at 31 st March 2025		
	Realised	Unrealised	Total
i) Balance at the beginning of the Year	(87.34)	(485.03)	(572.37)
ii) Add: Changes in the Fair Value during the Year	(161.30)	(164.84)	(326.14)
iii) Less: Amounts Reclassified to Revenue/Profit and Loss Account	(11.99)	-	(11.99)
iv) Balance at the end of the Year	(236.65)	(649.87)	(886.52)



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Hedge Reserve Account	As at 31 st March 2024		
	Realised	Unrealised	Total
i) Balance at the beginning of the Year	(56.81)	(81.25)	(138.06)
ii) Add: Changes in the Fair Value during the Year	(37.59)	(403.78)	(441.37)
iii) Less: Amounts Reclassified to Revenue/Profit and Loss Account	(7.06)	-	(7.06)
iv) Balance at the end of the Year	(87.34)	(485.03)	(572.37)

Particulars	As at 31 st March 2025	As at 31 st March 2024
i) Name of the Counterparty	HSBC Bank, J.P.Morgan, Citi Bank, Credit Suisse, HDFC Bank, Deutsche Bank; Standard Chartered Bank, DBS, Kotak Bank, ICICI Bank, Axis Bank, Nomura Securities and Bank of America	HSBC Bank, J.P. Morgan, Citi Bank, Credit Suisse, HDFC Bank, Deutsche Bank; Standard Chartered Bank, DBS, Kotak Bank, ICICI Bank and Axis Bank
ii) Hedge Designation	Cash Flow Hedge	Cash Flow Hedge
iii) Likely impact of one percentage change in interest rate (100*PV01)		
a) Underlying being hedged	Sovereign Bonds (₹ 19.56)	Sovereign Bonds (₹ 14.64)
b) Derivative	Forward Rate Agreement (₹ 19.69)	Forward Rate Agreement (₹ 14.55)
iv) Credit Exposure*	₹ 1,360.18	₹ 951.72

***Note:** The exposure limit has been calculated on the basis of Current Equivalent Amount using CEM (Current Exposure Method). Credit Equivalent Amount is the sum of current credit exposure and potential future credit exposure.

NOTE: 06 RECEIVABLES

(A) TRADE RECEIVABLES

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Secured, Considered Good	29.41	58.87
Unsecured, Considered Good	656.86	632.74
Less: Impairment Loss Allowances Unsecured, Considered Good	(0.22)	(0.15)
Unsecured, which have significant increase in Credit Risk	2.42	9.48
Less: Impairment Loss Allowances Unsecured, which have significant increase in Credit Risk	(0.23)	(3.21)
Unsecured, Credit Impaired	9.43	10.56
Less: Impairment Loss Allowances Unsecured, Credit Impaired	(9.42)	(10.15)
Total	688.25	698.14

(B) OTHER RECEIVABLES

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Unsecured, Considered Good	11.43	16.08
Total	11.43	16.08

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(C) Ageing Schedule of Trade Receivables and Other Receivables is as follows:

As at 31st March 2025

(₹ crore)

Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment					Total
			Less than 6 Months	6 Months - 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Trade Receivables – Considered Good	27.18	0.20	655.64	0.44	0.54	1.99	0.28	686.27
(ii) Undisputed Trade Receivables – which have significant increase in Credit Risk	-	-	2.42	-	-	-	-	2.42
(iii) Undisputed Trade Receivables – Credit Impaired	-	-	1.88	1.25	0.33	1.24	1.73	6.43
(iv) Disputed Trade Receivables – Considered Good	-	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in Credit Risk	-	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – Credit Impaired	-	-	-	-	0.01	0.01	2.98	3.00
(vii) Other Receivables – Considered Good	-	-	11.43	-	-	-	-	11.43
Sub Total	27.18	0.20	671.37	1.69	0.88	3.24	4.99	709.55
Less: Impairment Loss Allowances								(9.87)
Trade Receivables								699.68

As at 31st March 2024

(₹ crore)

Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment					Total
			Less than 6 Months	6 Months - 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Trade Receivables – Considered Good	53.03	0.85	634.99	0.34	2.07	0.21	0.12	691.61
(ii) Undisputed Trade Receivables – which have significant increase in Credit Risk	-	-	9.48	-	-	-	-	9.48
(iii) Undisputed Trade Receivables – Credit Impaired	-	-	3.28	0.83	1.63	0.32	1.50	7.56
(iv) Disputed Trade Receivables – Considered Good	-	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in Credit Risk	-	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – Credit Impaired	-	-	0.01	0.01	0.01	0.01	2.97	3.00
(vii) Other Receivables – Considered Good	-	-	16.08	-	-	-	-	16.08
Sub Total	53.03	0.85	663.84	1.18	3.71	0.54	4.59	727.73
Less: Impairment Loss Allowances								(13.51)
Trade Receivables								714.22

Notes:

No Trade Receivables are due from directors or other officers of the Company either severally or jointly with any other person, nor any Trade Receivable are due from firms or private companies in which any director is a partner, a director or a member.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 07 | LOANS

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
(A) Carried at Amortised Cost		
Loans and Advances of Financing Activities	1,53,309.14	1,23,567.87
Loans Against Insurance Policies	712.09	517.52
Others	609.45	1,012.24
Total - Gross (A)	1,54,630.68	1,25,097.63
Less: Impairment Loss Allowances	(1,986.88)	(1,979.87)
Total - Net (A)	1,52,643.80	1,23,117.76
(B) Secured and Unsecured		
(i) Secured		
Secured by Tangible Assets	1,09,655.28	83,334.06
Secured by Intangible Assets	1,069.94	509.53
Covered by Bank/Government Guarantees	4,416.96	4,960.39
Secured by Book Debts, Inventories, Fixed Deposits and Other Working Capital Items	6,448.37	5,614.69
Secured by Insurance Policies	712.09	517.52
(ii) Unsecured	32,328.04	30,161.44
Total - Gross (B)	1,54,630.68	1,25,097.63
Less: Impairment Loss Allowances	(1,986.88)	(1,979.87)
Total - Net (B)	1,52,643.80	1,23,117.76
(C) (i) Loans In India		
Public Sector	1,304.85	353.04
Others	1,53,325.83	1,24,744.59
Total - Gross (C) (i)	1,54,630.68	1,25,097.63
Less: Impairment Loss Allowances	(1,986.88)	(1,979.87)
Total - Net (C) (i)	1,52,643.80	1,23,117.76
(ii) Loans Outside India	-	-
Less: Impairment Loss Allowances	-	-
Total - Net (C) (ii)	-	-
Total - Net (C) (i) and (ii)	1,52,643.80	1,23,117.76

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 8A | INVESTMENTS OF LIFE INSURANCE POLICYHOLDERS

(₹ crore)			
Particulars	As at 31 st March 2025		As at 31 st March 2024
A. Carried at Amortised Cost			
Quoted			
Investments in Government or Trust Securities		31,892.62	24,111.37
Investments in Debentures	8,103.75		7,938.91
Less: Impairment Loss Allowances	(5.90)	8,097.85	(5.09)
Investments - Others		542.50	260.68
B. Carried at Fair Value through Other Comprehensive Income			
Quoted			
Investments in Government or Trust Securities		5,317.87	5,098.71
Investments in Debentures	6,408.86		5,016.88
Less: Impairment Loss Allowances	(4.77)	6,404.09	(3.65)
Investments - Others	462.91		263.91
Less: Impairment Loss Allowances	(0.74)	462.17	-
Unquoted			
Investments - Others		287.05	67.77
C. Carried at Fair Value through Profit or Loss			
Quoted			
Investments in Equity Instruments		4,021.32	3,578.49
Investments in Mutual Funds		115.75	27.73
Unquoted			
Investments in Equity Instruments		296.35	296.41
Total		57,437.57	46,652.12
Investments In India		57,437.57	46,652.12
Investments Outside India		-	-

NOTE: 8B | INVESTMENTS OF LIFE INSURANCE SHAREHOLDERS

(₹ crore)			
Particulars	As at 31 st March 2025		As at 31 st March 2024
A. Carried at Fair Value through Other Comprehensive Income			
Quoted			
Investments in Government or Trust Securities		1,447.03	1,291.62
Investments in Debentures	3,255.31		2,519.25
Less: Impairment Loss Allowances	(3.47)	3,251.84	(3.36)
Investments in Equity Instruments		66.21	29.89
Investments - Others		29.92	15.86
Unquoted			
Investments in Equity Instruments		7.51	0.88
Investments - Others	31.68		10.67
Less: Impairment Loss Allowances	(0.17)	31.51	-



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
B. Carried at Fair Value through Profit or Loss		
Quoted		
Investments in Government Securities	8.00	7.80
Investments in Debentures/Bonds	37.45	44.22
Investments in Equity Instruments	157.03	74.55
Investments in Mutual Funds	10.01	-
Unquoted		
Investments in Mutual Funds	20.87	9.60
Total	5,067.38	4,000.98
Investments In India	5,067.38	4,000.98
Investments Outside India	-	-

NOTE: 09 | OTHER INVESTMENTS

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
A. Carried at Amortised Cost		
Debentures/Bonds	361.74	3.85
Investments in Pass Through Certificates	4.68	-
B. Carried at Fair Value through Other Comprehensive Income		
Equity Instruments	29.97	3.97
C. Carried at Fair Value through Profit or Loss		
Equity Instruments	0.79	0.68
Government Securities	4,486.08	5,291.31
Debentures/Bonds	2,353.63	1,246.49
Mutual Funds	452.32	1,367.00
Investments in Security Receipts	139.60	573.67
Total	7,828.81	8,486.97
Investments In India	7,828.81	8,486.97
Investments Outside India	-	-

NOTE: 10 | ASSETS HELD TO COVER LINKED LIABILITIES OF LIFE INSURANCE BUSINESS

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Carried at Fair Value through Profit or Loss		
Quoted		
Mutual Funds	412.89	562.74
Equity Instruments	18,465.25	17,602.36
Government or Trust Securities	11,478.15	10,016.32
Debentures	6,340.50	6,814.14
Other Investments	774.02	864.16
Other Assets	230.13	66.55
Unquoted		
Other Investments	61.32	78.92
Total	37,762.26	36,005.19
Investments In India	37,762.26	36,005.19
Investments Outside India	-	-

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 11 | OTHER FINANCIAL ASSETS

			(₹ crore)
Particulars	As at 31 st March 2025	As at 31 st March 2024	
Security Deposits (Unsecured)	148.25	135.62	
Reinsurance Assets	1,641.76	1,363.92	
Unclaimed Fund of Policyholders ¹	70.40	152.61	
Collateralised Borrowings and Lending Obligations	300.23	-	
Other Receivables (including Excess Interest Spread on Direct Assignment)	722.81	165.59	
Less: Impairment Loss Allowances	(0.73)	(0.05)	
Total	2,882.72	1,817.69	

NOTE: 12 | DEFERRED TAX

Deferred Tax Assets

									(₹ crore)
Particulars	As at 1 st April 2023	Movement P&L	Movement OCI	As at 31 st March 2024	Movement P&L	Movement OCI/Other Equity	Movement on Account of Sale of Aditya Birla Insurance Brokers Limited	As at 31 st March 2025	
Expected Credit Loss Allowances	461.55	22.40	-	483.95	(1.15)	-	(3.99)	478.81	
Employee Benefits Provisions and Other Provisions	2.41	17.53	4.82	24.76	12.64	18.48	-	55.88	
Others	12.77	(3.57)	-	9.20	(29.25)	-	(1.37)	(21.42)	
Total	476.73	36.36	4.82	517.91	(17.76)	18.48	(5.36)	513.27	

Deferred Tax Liabilities

									(₹ crore)
Particulars	As at 1 st April 2023	Movement P&L	Movement OCI	As at 31 st March 2024	Movement P&L	Movement OCI/Other Equity	Movement on Account of Sale of Aditya Birla Insurance Brokers Limited	As at 31 st March 2025	
Impact of Fair Valuation on account of Business Combination ¹	98.82	-	-	98.82	-	(98.82)	-	-	
Deferred Tax on Undistributed Earnings ²	270.38	58.71	-	329.09	60.34	-	-	389.43	
Fair Value Changes of Investments	39.46	7.23	4.57	51.26	(26.98)	5.15	-	29.43	
Deferred Tax on Remeasurement of Gains/(Losses) on Defined Benefit Plans and Others	(0.74)	(0.38)	-	(1.12)	0.43	0.03	-	(0.66)	
Investment Property	(0.22)	(0.52)	-	(0.74)	0.74	-	-	-	
Others	(6.16)	7.39	-	1.23	(1.35)	-	-	(0.12)	
Total	401.54	72.43	4.57	478.54	33.18	(93.64)	-	418.08	

- Deferred Tax on account of difference between Fair Value and Carrying Value of a Subsidiary at the time of Business Combination as per Ind AS 103 'Business Combination'.
- The Group has not recognised deferred tax liability on undistributed profits of subsidiaries, since it is able to control the timing of the reversal of temporary differences associated with such undistributed profits, and it is probable that such differences will not reverse in the foreseeable future.
- In line with accounting policy of the Group, Deferred Tax Assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carry forward of unabsorbed depreciation and unused tax losses can be utilised. Accordingly, the Group has not recognised deferred tax assets in respect of carry forward of unabsorbed depreciation and unused tax losses of ₹ 43.29 crore and ₹ 521.87 crore as of 31st March 2025, as it is not probable that taxable profits will be available in future.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 13 INVESTMENT PROPERTY

		(₹ crore)
Particulars		Amount
Gross Carrying Value		
As at 1 st April 2023		16.87
As at 31 st March 2024		16.87
As at 31 st March 2025		16.87
Accumulated Depreciation		
As at 1 st April 2023		2.50
For the Year		0.43
As at 31 st March 2024		2.93
For the Year		0.44
As at 31 st March 2025		3.37
Net Carrying Value as at 31 st March 2024		13.94
Net Carrying Value as at 31 st March 2025		13.50

The Group has carried out the valuation activity through a Registered Valuer in terms of the Companies Act, 2013, to assess fair value of its Investment Property. As per report provided by the valuer, the fair value is ₹ 20.45 crore as on 31st March 2025 (Previous Year: ₹ 19.02 crore).

The fair value of Investment Property has been derived using the Direct Comparison Method based on recent market prices, without any significant adjustments being made in observable data. Accordingly, fair value estimates for Investment Property is classified as Level 3.

The Group has no restrictions on the realisability of its Investment Property, and has no contractual obligations to purchase, construct or develop Investment Property.

Information regarding Income and Expenditure of Investment Property

		(₹ crore)
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Rental Income derived from Investment Property	0.58	0.53
Direct Operating Expenses (including Repairs and Maintenance) associated with Rental Income	(0.06)	(0.06)
Profit Arising from Investment Property before Depreciation and Indirect Expenses	0.52	0.47
Depreciation for the Year	0.44	0.43
Profit/(Loss) Arising from Investment Property before Indirect Expenses	0.08	0.04

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 14 | PROPERTY, PLANT AND EQUIPMENT

(₹ crore)

Particulars	Freehold Land*	Freehold Buildings	Leasehold Improvements	Plant and Equipment	Office Equipment	Furniture and Fixtures	Vehicles	Total
Gross Carrying Value								
As at 1st April 2023	0.15	2.76	31.73	51.16	115.30	26.73	46.10	273.93
Additions	-	-	32.13	33.02	63.30	16.58	40.81	185.84
Disposal	-	-	8.17	2.27	18.04	1.71	13.50	43.69
As at 31st March 2024	0.15	2.76	55.69	81.91	160.56	41.60	73.41	416.08
Additions	-	-	30.27	30.06	74.85	16.06	76.59	227.83
Disposal	-	-	2.08	10.50	33.25	3.62	16.13	65.58
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	-	-	3.29	-	4.39	0.95	3.48	12.11
As at 31st March 2025	0.15	2.76	80.59	101.47	197.77	53.09	130.39	566.22
Accumulated Depreciation								
As at 1st April 2023	-	0.30	5.72	21.56	70.41	9.71	18.61	126.31
For the Year	-	0.05	14.73	16.30	22.36	7.14	13.16	73.74
Disposal	-	-	4.08	6.24	17.79	0.97	10.33	39.41
As at 31st March 2024	-	0.35	16.37	31.62	74.98	15.88	21.44	160.64
For the Year	-	0.05	22.70	22.10	33.13	9.45	24.37	111.80
Disposal	-	-	1.91	10.25	32.84	3.04	7.37	55.41
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	-	-	3.11	-	2.70	0.76	1.69	8.26
As at 31st March 2025	-	0.40	34.05	43.47	72.57	21.53	36.75	208.77
Net Carrying Value as at 31st March 2024	0.15	2.41	39.32	50.29	85.58	25.72	51.97	255.44
Net Carrying Value as at 31st March 2025	0.15	2.36	46.54	58.00	125.20	31.56	93.64	357.45

Note:

- *Disputed immovable property of Subsidiary Company - Aditya Birla Money Limited
The Group has a land of ₹ 15 lakh in the name of Apollo Sindhoori Capital Investments Limited (currently known as Aditya Birla Money Limited), and the title is under dispute, and the matter is in sub judice. The land could not be registered or transferred onto the Company due to pendency at District Court at Sangareddy. As per the court order, the parties (including the Company) were required to maintain status quo with respect to schedule property until further orders.
- Details of the immovable properties whose title deeds are not held in the name of the Company as at 31st March 2025 :

Description of Property	Gross Carrying Value	Held in the Name of	Whether held in the name of promoter, director or their relative or employee	Period Held – indicate range, where appropriate	Reason for not being held in the name of the Company
Office Branch at Ahmedabad	0.26	Aditya Birla Finance Limited ("ABFL")	No	FY 2010-11	The merger of ABFL with the Company has become effective from 1 st April 2025



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 15 | GOODWILL

Particulars	(₹ crore)
As at 1st April 2023	554.83
Impairment of Goodwill	-
As at 31st March 2024	554.83
Impairment of Goodwill	-
As at 31st March 2025	554.83

Note:

- a) Carrying Value of Goodwill pertaining to Life Insurance Business CGU as on 31st March 2025 is ₹ 306.68 crore (31st March 2024 is ₹ 306.68 crore). Recoverable amount for units is based on fair value less cost of disposal calculated based on comparable company multiple.

An analysis of the sensitivity of the computation to a change in key parameters (market multiples), based on reasonably probable assumptions, did not identify any probable scenario in which the recoverable amount of the CGU would decrease below its carrying amount.

- b) Carrying Value of Goodwill pertaining to Stock and Securities CGU (Aditya Birla Money Limited) as on 31st March 2025 is ₹ 183.64 crore (31st March 2024 is ₹ 183.64 crore). Recoverable amount for the CGU is based on market price of the Company.

- c) Carrying Value of Goodwill pertaining to Lending Business (excluding Housing Finance) CGU as on 31st March 2025 is ₹ 64.46 crore (31st March 2024 is ₹ 64.46 crore). Recoverable amount for units is based on fair value less cost of disposal calculated based on comparable company multiple.

An analysis of the sensitivity of the computation to a change in key parameters (market multiples), based on reasonably probable assumptions, did not identify any probable scenario in which the recoverable amount of the CGU would decrease below its carrying amount.

NOTE: 16 | OTHER INTANGIBLE ASSETS

Particulars	Exclusive Images	Computer Software	(₹ crore)
Gross Carrying Value			TOTAL
As at 1st April 2023	4.94	547.96	552.90
Additions	-	184.77	184.77
Disposal	-	3.24	3.24
As at 31st March 2024	4.94	729.49	734.43
Additions	-	229.84	229.84
Disposal	-	40.62	40.62
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	-	20.92	20.92
As at 31st March 2025	4.94	897.79	902.73
Accumulated Amortisation			
As at 1st April 2023	4.94	379.62	384.56
For the Year	-	90.23	90.23
Disposal	-	2.98	2.98
As at 31st March 2024	4.94	466.87	471.81
For the Year	-	98.88	98.88
Disposal	-	38.00	38.00
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	-	18.69	18.69
As at 31st March 2025	4.94	509.06	514.00
Net Carrying Value as at 31st March 2024	-	262.62	262.62
Net Carrying Value as at 31st March 2025	-	388.73	388.73

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 17 | OTHER NON-FINANCIAL ASSETS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Capital Advances	10.69	36.54
Balances with Government Authorities	118.88	107.45
Advance for Expenses	76.37	22.89
Prepaid Expenses	138.76	127.54
Gratuity Assets Receivables	181.24	165.29
Others	100.76	125.84
Total	626.70	585.55

NOTE: 18 | TRADE PAYABLES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	69.30	30.89
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1,248.94	1,382.19
Total	1,318.24	1,413.08

Note:

This information, as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006, has been determined to the extent such parties have been identified on the basis of information available with the Group.

Following is the Ageing Schedule of Trade Payables:

As at 31st March 2025

(₹ crore)							
Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment				Total
			Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Dues - MSME	0.09	0.29	68.68	0.01	0.18	0.05	69.30
(ii) Undisputed Dues - Others	359.27	19.31	838.26	26.21	4.96	0.93	1,248.94
(iii) Disputed Dues - MSME	-	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-	-
Total	359.36	19.60	906.94	26.22	5.14	0.98	1,318.24

As at 31st March 2024

(₹ crore)							
Particulars	Unbilled	Not Due	Outstanding for the following periods from the Due Date of Payment				Total
			Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
(i) Undisputed Dues - MSME	0.50	3.42	24.74	1.42	0.34	0.47	30.89
(ii) Undisputed Dues - Others	524.04	38.40	746.16	54.79	7.44	11.36	1,382.19
(iii) Disputed Dues - MSME	-	-	-	-	-	-	-
(iv) Disputed Dues - Others	-	-	-	-	-	-	-
Total	524.54	41.82	770.90	56.21	7.78	11.83	1,413.08



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 19 DEBT SECURITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Secured		
(At Amortised Cost)		
Redeemable Non-Convertible Debentures	38,893.13	23,844.39
(Designated at Fair Value through Profit or Loss)		
Redeemable Non-Convertible Debentures	182.74	497.87
Sub Total	39,075.87	24,342.26
Unsecured		
(At Amortised Cost)		
Redeemable Non-Convertible Debentures	263.77	212.45
Commercial Papers	10,411.78	12,340.84
Sub Total	10,675.55	12,553.29
Total	49,751.42	36,895.55
In India	49,751.42	36,895.55
Outside India	-	-

NOTE: 20 BORROWINGS (OTHER THAN DEBT SECURITIES)

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Secured		
(At Amortised Cost)		
Term Loans from		
Banks	66,092.24	54,783.11
Others	30.56	-
External Commercial Borrowings from Foreign Banks	6,692.56	3,402.05
Loans Repayable on Demand from Banks	9,110.74	7,800.59
Repo Borrowings	200.13	-
Collateralised Borrowings and Lending Obligations (CBLO) against Government Securities	-	300.22
Sub Total	82,126.23	66,285.97
Unsecured		
(At Amortised Cost)		
Loans Repayable on Demand from		
Banks	10.99	0.89
Others (Inter-Corporate Borrowings)	1,562.27	2,505.57
Term Loans from Others	31.73	41.99
Sub Total	1,604.99	2,548.45
Total	83,731.22	68,834.42
In India	77,038.66	65,432.37
Outside India	6,692.56	3,402.05

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 21 SUBORDINATED LIABILITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
(At Amortised Cost)		
Subordinated Debt	5,287.32	3,587.73
Perpetual Debt Instruments to the extent they do not qualify as Equity Instruments	566.43	211.40
Preference Shares	11.00	11.00
Total	5,864.75	3,810.13
In India	5,165.14	3,660.24
Outside India	699.61	149.89

Repayment Terms and Interest Rate of Borrowings are as under:

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
A Debt Securities		
Secured Redeemable Non-Convertible Debentures		
Redeemable Non-Convertible Debentures are secured by way of mortgage on the immovable property and first pari-passu charge on certain financial assets of the Group:		
The repayment terms and rate of interest of debentures are as under:		
Repayment Terms: Maturing within 1 year, Rate of Interest 6.25% to 9.25% per annum (Previous Year: Rate of Interest 5.75% to 9.25% per annum)	5,627.24	2,622.20
Repayment Terms: Maturing between 1 and 3 years, Rate of Interest 6.00% to 8.50% per annum (Previous Year: Rate of Interest 5.12% to 9.25% per annum)	10,230.11	8,128.37
Repayment Terms: Maturing after 3 years, Rate of Interest 6.00% to 9.15% per annum (Previous Year: Rate of Interest 6.70% to 9.15% per annum)	22,990.84	13,381.04
Repayment linked to the receipt of distribution amount from redemption of Security Receipts (SR), against which the debentures are issued, Rate of Interest 11.50% per annum (Previous Year: Rate of Interest 11.50% per annum)	227.68	210.65
Unsecured Redeemable Non-Convertible Debentures		
Repayment Terms: Maturing after 3 years, Rate of Interest 7.57% per annum (Previous Year: Rate of Interest 8.70% per annum)	263.77	212.45
Unsecured Commercial Papers		
Commercial Papers - Rate of Interest 7.65% to 8.27% per annum (Previous Year: Rate of Interest 7.27% to 9.10% per annum)	10,411.78	12,340.84
B Borrowings (Other than Debt Securities)		
Secured Rupee Term Loans from Banks		
The Term Loans from Banks are secured by way of first pari-passu charge on the receivables of the Company and Subsidiaries		
The repayment terms and rate of interest of term loans are as under:		
Repayment Terms: Maturing upto 5 years, Rate of Interest 2.50% to 10.00% per annum (Previous Year: Rate of Interest 2.94% to 10.00% per annum)	60,951.20	49,282.65
Repayment Terms: Maturing after 5 years, Rate of Interest 5.00% to 9.00% per annum (Previous Year: Rate of Interest 3.90% to 9.00% per annum)	5,141.04	5,500.46
Secured External Commercial Borrowings from Foreign Banks		
The Term Loans from Banks are secured by way of first pari-passu charge on the receivables of the Company		



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
The repayment terms and rate of interest of term loans are as under:		
Repayment Terms: Maturing upto 5 years, Rate of Interest 7.01% to 9.00% per annum (Previous Year: Rate of Interest 7.01% to 9.00% per annum)	5,663.30	2,373.51
Repayment Terms: Maturing after 5 years, Rate of Interest 8.01% to 9.00% per annum (Previous Year: Rate of Interest 8.01% to 9.00% per annum)	1,029.26	1,028.54
Secured Loans Repayable on Demand		
Working Capital Demand Loans secured by way of charge on receivables of the Company and Subsidiaries - Rate of Interest 7.00% to 8.50% per annum (Previous Year: Rate of Interest 7.01% to 9.00% per annum)	9,110.74	7,800.59
Secured Term Loans from Others		
Repayment Terms: Between 1 - 20 Quarterly Instalments from 1 st April 2025 till 31 st January 2030 with interest rate 9.41% per annum	30.56	-
Collateralised Borrowings and Lending Obligations (CBLO) against Government Securities	-	300.22
Repo Borrowings (Rate of Interest 7.50% per annum)	200.13	-
Unsecured Rupee Term Loans from Others		
Repayment Terms: Quarterly Instalments from April 2025 till February 2029 with interest ranging from 7.75% to 9.41% per annum (Previous Year: Rate of Interest 7.00% to 9.41% per annum)	31.73	41.99
Unsecured Loans Repayable on Demand from Banks	10.99	0.89
Unsecured Loans Repayable on Demand from Others (Inter-Corporate Borrowings)		
Repayment Terms: Maturing upto 3 years, Rate of Interest 7.00% to 9.00% per annum (Previous Year: Rate of Interest 7.00% to 9.00% per annum)	1,476.88	2,426.20
Repayment Terms: Maturing after 3 years, Rate of Interest 7.00% to 9.00% per annum (Previous Year: Rate of Interest 7.00% to 9.00% per annum)	85.39	79.37
C Subordinated Liabilities (Unsecured)		
The Repayment Terms and Rate of Interest of Sub-Debts are as under:		
Subordinated Debts - Debentures 7.00% to 9.76% per annum (Redeemable from June 2025 to August 2034) (Previous Year: Rate of Interest 6.00% to 9.76% per annum)	5,287.32	3,587.73
Perpetual Debt Instruments with Rate of Interest ranging from 8.70% to 8.73% per annum (Previous Year: Rate of Interest 8.70% per annum)	566.43	211.40
0.01% Compulsorily Convertible Preference Shares	11.00	11.00

NOTE: 22

POLICYHOLDERS' LIABILITIES (LIFE INSURANCE CONTRACT LIABILITIES AND RESTRICTED SURPLUS)

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Insurance Contract Liabilities	83,480.46	60,787.67
Investment Contract Liabilities	13,510.34	23,494.84
Fair Value Changes of Policyholders' Investments		
Fair Value through Profit and Loss	284.26	447.61
Fair Value through Other Comprehensive Income	1,012.08	618.92
Policyholders' Fund Other Changes		
Fair Value through Profit and Loss	33.91	21.73
Fair Value through Other Comprehensive Income	(9.58)	(9.17)
Amortised Cost (Others)	39.08	26.86
Total	98,350.55	85,388.46

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 23 | OTHER FINANCIAL LIABILITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Deposits	5.20	6.07
Dues to Life Insurance Policyholders	1,533.11	1,156.63
Payable Related to Employees	528.81	446.54
Payable for Capex Creditors	19.05	25.93
Other Payables (including MTM - FRA payables and other payables, etc.)	3,501.67	3,391.25
Total	5,587.84	5,026.42

NOTE: 24 | PROVISIONS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Provisions for Employee Benefits		
Provision for Leave Encashment	73.64	61.38
Provision for Gratuity	203.74	172.64
Provision for Others	70.94	61.46
Others		
Provision on Corporate Guarantees Given on behalf of a Subsidiary Company [Refer Note No. 40(b)(i)]	0.37	0.48
Other Provisions	11.44	23.06
Total	360.13	319.02
Movement of Provision on Corporate Guarantees Given on behalf of a Subsidiary Company		
Balance at the beginning of the Year	0.48	0.62
Add: Provision Created/(Reversed) during the Year	(0.11)	(0.14)
Balance at the end of the Year	0.37	0.48
Movement of Other Provisions*		
Balance at the beginning of the Year	23.06	21.19
Add/Less: Provision Created/(Reversed) during the Year	(7.33)	1.87
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	(4.29)	-
Balance at the end of the Year	11.44	23.06

***Nature of Provision:**

The provision is for anticipated liability, which is made on the basis of the Management expectation as expected timing of any resulting outflow of economic benefits is uncertain.

NOTE: 25 | OTHER NON-FINANCIAL LIABILITIES

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Income Received in Advance	60.11	80.83
Statutory Dues	214.03	200.28
Others	4.30	5.03
Total	278.44	286.14



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 26 SHARE CAPITAL

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Authorised:		
4,00,00,00,000 (Previous Year: 4,00,00,00,000) Equity Shares of ₹ 10/- each	4,000.00	4,000.00
Total	4,000.00	4,000.00
Issued, Subscribed and Paid-up:		
EQUITY SHARE CAPITAL		
2,60,70,10,822 (Previous Year: 2,60,00,21,884) Equity Shares of ₹ 10/- each fully paid-up	2,607.01	2,600.02
Total	2,607.01	2,600.02

1) Reconciliation of the Number of Shares Outstanding at the beginning and at the end of the Year

Sr. No.	Description	As at 31 st March 2025 Equity Shares	As at 31 st March 2024 Equity Shares
1	Number of Shares Outstanding at the beginning of the Year	2,60,00,21,884	2,41,79,94,042
2	Allotment of Fully Paid-up Shares during the Year	69,88,938	18,20,27,842
a)	Qualified Institutional Placement (Refer Note No. 63(3))	-	10,00,00,000
b)	Preferential Issuance (Refer Note No. 63(3))	-	7,57,11,688
c)	Employee Stock Options Plan (Refer Note No. 47)	69,88,938	63,16,154
3	Number of Shares Outstanding at the end of the Year	2,60,70,10,822	2,60,00,21,884

2) Terms/Rights Attached to Equity Shares

The Company has only one class of Equity Shares having a par value of ₹ 10 per Share. Each holder of Equity Shares is entitled to one vote per Share.

In the event of liquidation of the Company, the holders of Equity Shares will be entitled to receive remaining assets of the Company. The distribution will be in proportion to the number of Equity Shares held by the shareholders.

3) Equity Shares in the Company Held by each Shareholder Holding more than 5 per cent Shares and the Number of Equity Shares Held are as under:

Sr. No.	Name of the Shareholder	As at 31 st March 2025		As at 31 st March 2024	
		No. of Shares Held	% of Total Paid-up Equity Share Capital	No. of Shares Held	% of Total Paid-up Equity Share Capital
1	Grasim Industries Limited	1,36,98,09,351	52.54%	1,36,98,09,351	52.68%
2	Birla Group Holdings Private Limited	22,19,50,922	8.51%	18,45,06,156	7.10%

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

4) The Number of Equity Shares Held in the Company by each Promoter is as under:

Sr. No.	Name of the Promoter	As at 31 st March 2025			As at 31 st March 2024	
		No. of Shares Held	% of Total Paid-up Equity Share Capital	% Change during the Year	No. of Shares Held	% of Total Paid-up Equity Share Capital
1	Grasim Industries Limited	1,36,98,09,351	52.54%	-0.14%	1,36,98,09,351	52.68%
2	Birla Group Holdings Private Limited	22,19,50,922	8.51%	1.42%	18,45,06,156	7.10%
3	Essel Mining and Industries Limited	5,36,92,810	2.06%	-0.01%	5,36,92,810	2.07%
4	Hindalco Industries Limited	3,95,11,455	1.52%	0.00%	3,95,11,455	1.52%
5	Surya Kiran Investments Pte Limited	3,76,49,337	1.44%	0.00%	3,76,49,337	1.45%
6	Pilani Investment and Industries Corporation Limited	3,36,01,721	1.29%	0.00%	3,36,01,721	1.29%
7	PT Indo Bharat Rayon	2,80,05,628	1.07%	0.00%	2,80,05,628	1.08%
8	Thai Rayon Public Company Limited	26,95,000	0.10%	0.00%	26,95,000	0.10%
9	Mr. Kumar Mangalam Birla	22,68,790	0.09%	0.09%	51,790	0.00%
10	PT Sunrise Bumi Textiles	17,76,250	0.07%	0.00%	17,76,250	0.07%
11	PT Elegant Textile Industry	11,32,250	0.04%	0.00%	11,32,250	0.04%
12	Birla Institute of Technology and Science	9,25,687	0.04%	0.00%	9,25,687	0.04%
13	Ms. Rajashree Birla	7,73,989	0.03%	0.00%	7,73,989	0.03%
14	Renuka Investments and Finance Limited	3,39,059	0.01%	0.00%	3,39,059	0.01%
15	Ms. Vasavadatta Bajaj	1,65,951	0.01%	0.00%	1,65,951	0.01%
16	Aditya Vikram Kumar Mangalam Birla HUF	1,25,608	0.00%	0.00%	1,25,608	0.00%
17	Birla Industrial Finance (India) Limited	1,22,479	0.00%	0.00%	1,22,479	0.00%
18	Birla Consultants Limited	1,22,334	0.00%	0.00%	1,22,334	0.00%
19	Ms. Neerja Birla	1,02,286	0.00%	0.00%	1,02,286	0.00%
20	Birla Industrial Investments (India) Limited	26,119	0.00%	0.00%	26,119	0.00%
21	Vikram Holdings Private Limited	1,050	0.00%	0.00%	1,050	0.00%
22	Vaibhav Holdings Private Limited	938	0.00%	0.00%	938	0.00%
23	Rajratna Holdings Private Limited	938	0.00%	0.00%	938	0.00%
24	Umang Commercial Company Private Limited [#]	-	-	-1.44%	3,74,44,766	1.44%
25	ECE Industries Limited	-	-	-0.02%	4,71,931	0.02%

[#]Umang Commercial Company Private Limited has been merged with Birla Group Holdings Private Limited.

5) During the Last Five Years :

- Aggregate number and class of shares allotted as fully paid up pursuant to contract(s) without payment being received in cash - Nil
- Aggregate number and class of shares allotted as fully paid up by way of bonus shares - Nil
- Aggregate number and class of shares bought - Nil

6) Details of the Shares reserved for issue under Employee Stock Options Plan (ESOP) of the Company are disclosed in Note No. 47.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 27 | OTHER EQUITY

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
1) Special Reserve		
Special Reserve u/s 45-IC of the Reserve Bank of India Act, 1934	2,236.85	1,649.82
Opening Balance		
Addition:		
Transfer from Surplus in the Statement of Profit and Loss	591.44	587.03
	2,828.29	2,236.85
Special Reserve u/s 29C of the National Housing Bank Act, 1987		
Opening Balance	33.12	12.08
Addition:		
Transfer from Surplus in the Statement of Profit and Loss	19.84	21.04
	52.96	33.12
Reserve u/s 36(1)(viii) of the Income-tax Act, 1961		
Opening Balance	183.83	146.74
Addition:		
Transfer from Surplus in the Statement of Profit and Loss	44.85	37.09
	228.68	183.83
	3,109.93	2,453.80
2) Capital Reserve		
Opening Balance	48.40	48.40
Deduction:		
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	(9.43)	-
	38.97	48.40
3) Securities Premium Reserve		
Opening Balance	9,004.34	6,109.91
Addition:		
Issue of Equity Shares on account of Qualified Institution Placement and Preferential Issuance	-	2,824.29
Exercise of ESOP	65.86	66.37
Transferred from Share Options Outstanding on Exercise of ESOPs	64.93	41.14
Deduction:		
Share Issue Expenses	-	(37.37)
	9,135.13	9,004.34
4) Capital Fund	0.01	0.01
5) Debenture Redemption Reserve		
Opening Balance	38.25	25.50
Addition:		
Transfer from Surplus in Profit and Loss account	28.05	12.75
	66.30	38.25
6) Share Options Outstanding Account		
Opening Balance	301.65	233.00
Addition:		
Charge for the Year	102.19	110.58
Deduction:		
Transfer to General Reserve on account of Lapse of Vested Options	(2.19)	(0.79)
Transfer to Securities Premium on Exercise of Options	(64.93)	(41.14)
	336.72	301.65

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
7) Surplus in Profit and Loss Account		
Opening Balance	12,264.19	9,580.12
Addition:		
Profit for the Year	3,332.32	3,334.98
Other Comprehensive Income/(Losses) for the Year arising from Remeasurement Gains/(Losses) on Defined Benefit Plans	(10.46)	6.49
Share of Associate/Joint Ventures in Other Comprehensive Income	(1.14)	(0.63)
Reclassification of Other Comprehensive Income to Profit and Loss Account on account of partial stake sale in Associate Company	0.02	0.85
Reversal of Deferred Tax Liability created earlier on account of Business Combination	98.82	-
Others including Subvention Money Received	(4.38)	0.29
Deduction:		
Transfer to Special Reserve	(656.13)	(645.16)
Transfer to Debenture Redemption Reserve	(28.05)	(12.75)
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	28.87	-
	15,024.06	12,264.19
8) General Reserve		
Opening Balance	58.40	57.61
Addition:		
Transfer from Share Options Outstanding Account on account of Lapse of Vested Options	2.19	0.79
Deduction:		
Derecognised on account of on Sale of Aditya Birla Insurance Brokers Limited	(19.44)	-
	41.15	58.40
9) Fair Value through Other Comprehensive Income		
Opening Balance	24.78	9.80
Addition:		
Fair Value Gain/(Loss) on Financial Assets measured at Fair Value through Other Comprehensive Income and Cash Flow Hedges	(15.41)	14.98
	9.37	24.78
10) Foreign Currency Translation Reserve		
Opening Balance	7.84	8.59
Addition:		
Arising during the Year	1.17	0.10
Deduction:		
Reclassification of Other Comprehensive Income to Profit and Loss Account on account of partial stake sale in Associate Company	(0.02)	(0.85)
	8.99	7.84
11) Capital Redemption Reserve	10.00	10.00
12) Share Application Money Pending Allotment		
Opening Balance	5.58	1.18
Movement during the Year	(4.50)	4.40
	1.08	5.58
Total Other Equity	27,781.71	24,217.24



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(a) Special Reserve

Special Reserve represents the reserve created pursuant to the Reserve Bank of India Act, 1934 the ("RBI Act"). In terms of Section 45-IC of the RBI Act, a Non-Banking Finance Company is required to transfer an amount not less than 20 per cent of its net profit to a Reserve Fund before declaring any dividend. Appropriation from this Reserve Fund is permitted only for the purposes specified by the RBI.

As per Section 29C(i) of the National Housing Bank Act, 1987, the Housing Finance Subsidiary of the Company, is required to transfer at least 20 per cent of its net profit every year to a reserve before any dividend is declared. For this purpose, any special reserve created by the Company under Section 36(1)(viii) of the Income-tax Act, 1961, is considered to be an eligible transfer.

(b) Securities Premium Reserve

Securities Premium Reserve is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of the Act.

(c) General Reserve

General Reserve is created by appropriation from profits of the current year and/or undistributed profits of previous years. As the general reserve is created by a transfer from one component of equity to another, and is not an item of other comprehensive income, items included in the general reserve will not be reclassified subsequently to profit or loss.

(d) Capital Reserve

Reserve is created on account of business combination transactions.

(e) Share Options Outstanding

The reserve is used to recognise the fair value of the options issued to employees of the Company, Subsidiaries, Associate and Joint Ventures under the Company's Employee Stock Options Scheme.

(f) Surplus in Profit and Loss Account

Retained earnings represent the amount of accumulated earnings of the Company.

(g) Debenture Redemption Reserve

Debenture Redemption Reserve is created as per requirement of the Companies (Share Capital and Debentures) Amendment Rules, 2019.

(h) Capital Redemption Reserve

Capital redemption reserve created on redemption of Preference Shares from retained earnings.

(i) Foreign Currency Translation Reserve

Exchange differences arising on translation of the foreign operations are recognised in Other Comprehensive Income as described in accounting policy, and accumulated in a separate reserve within equity.

(j) Fair Value through Other Comprehensive Income - Reserve

This reserve represents the cumulative gains and losses arising on the revaluation of equity and debt instruments measured at fair value through other comprehensive income. The Company transfers amounts from this reserve to retained earnings when the relevant equity instruments are derecognised/sold. In case of debt instruments, the same is reclassified to profit and loss, when the relevant debt instruments are derecognised/sold.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 28 | INTEREST INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest on Loans		
On Financial Assets Measured at Amortised Cost	16,181.69	13,529.59
Interest Income from Investments		
On Financial Assets Measured at Fair Value through OCI	319.87	276.61
On Financial Assets Measured at Amortised Cost	20.14	30.29
On Financial Assets Classified at Fair Value through Profit or Loss	338.05	245.43
Interest on Deposits with Banks		
On Financial Assets Measured at Fair Value through OCI	1.37	0.77
On Financial Assets Measured at Amortised Cost	93.00	127.28
Other Interest Income		
On Financial Assets Measured at Amortised Cost	73.57	78.67
Total	17,027.69	14,288.64

NOTE: 29 | DIVIDEND INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
On Financial Assets Classified at Fair Value through Profit or Loss	0.55	2.72
Total	0.55	2.72

NOTE: 30 | NET GAIN ON FAIR VALUE CHANGES

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Net Gain/(Loss) on Financial Instruments at Fair Value through Profit or Loss	753.11	350.01
Net Gain/(Loss) on Financial Instruments Designated at Fair Value through Profit or Loss	0.09	0.18
Net Gain/(Loss) on Financial Instruments at Fair Value through OCI	0.02	0.25
Total	753.22	350.44
Fair Value Changes:		
Realised	817.25	260.12
Unrealised	(64.03)	90.32
Total	753.22	350.44

NOTE: 31 | NET GAIN ON DERECOGNITION OF FINANCIAL INSTRUMENTS AT AMORTISED COST

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Income on Assigned Loans	176.41	51.56
Reversal of Expected Credit Loss on derecognition of financial instruments (net of bad debts written off) related to Housing Finance Business	-	7.42
Total	176.41	58.98



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 32 | OTHER INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest Income - Others	42.25	17.41
Profit/(Loss) on Sale of Property, Plant and Equipment	0.09	-
Miscellaneous Income	91.43	35.58
Total	133.77	52.99

NOTE: 33 | FINANCE COSTS

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest on Financial Liabilities Measured at Amortised Cost		
Debt Securities	3,330.72	2,434.61
Borrowings other than Debt Securities	5,965.93	4,826.61
Subordinated Liabilities	345.64	270.26
Other Interest Expense	11.40	7.79
Finance Costs - Lease Liabilities (Refer Note No. 42)	29.89	26.59
Interest on Financial Liabilities Measured at FVTPL		
Debt Securities	10.60	51.01
Total	9,694.18	7,616.87

NOTE: 34 | IMPAIRMENT ON FINANCIAL INSTRUMENTS

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
On Loans Held at Amortised Cost	1,497.13	1,352.37
On Trade Receivables and Others	0.91	0.23
Total	1,498.04	1,352.60

NOTE: 35 | EMPLOYEE BENEFITS EXPENSE

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Salaries and Wages	1,647.11	1,323.56
Contribution to Provident and Other Funds (Refer Note No. 46)	66.70	50.64
Contribution to Gratuity Funds (Refer Note No. 46)	12.50	11.86
Expenses on Employee Stock Options Scheme (Refer Note No. 47)	55.92	56.90
Staff Welfare Expenses	44.78	40.40
Total	1,827.01	1,483.36

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 36 DEPRECIATION AND AMORTISATION EXPENSE

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Depreciation of Property, Plant and Equipment	88.83	58.60
Depreciation on Investment Property	0.44	0.43
Amortisation of Intangible Assets	68.78	58.63
Amortisation of Lease Assets (Refer Note No. 42)	88.15	70.71
Total	246.20	188.37

NOTE: 37 OTHER EXPENSES

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Rent	20.80	15.53
Repairs and Maintenance	32.60	53.46
Insurance	131.54	97.71
Information Technology Expenses	206.00	122.05
Rates and Taxes	11.98	8.83
Advertisement and Sales Promotion Expenses	158.82	112.07
Legal and Professional Expenses (including Collection Cost)	236.05	388.10
Travelling and Conveyance	68.37	51.34
Printing and Stationery	6.94	9.80
Communication Expenses	13.32	14.43
Electricity Charges	17.77	11.53
Directors' Sitting Fees	3.53	2.17
Miscellaneous Expenses	436.32	314.73
Total	1,344.04	1,201.75

NOTE: 38 OTHER COMPREHENSIVE INCOME

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Continuing Operations		
(A) Relating to Revenue Account of Life Insurance Policyholders		
(i) Items that will not be reclassified to Profit or Loss		
Remeasurement of Post-Employment Benefit Obligations	(10.64)	(10.04)
Transferred to Policyholders' Fund in the Balance Sheet	10.64	10.04
	-	-
(ii) Items that will be reclassified to Profit or Loss		
Changes in Fair Values of FVTOCI Debt Instruments	228.32	119.44
Cash Flow Hedges	164.84	403.78
	393.16	523.22
Transferred to Policyholders' Fund in the Balance Sheet	(393.16)	(523.22)
Total	-	-



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
(B) Relating to Others		
(i) Items that will not be reclassified to Profit or Loss		
Remeasurement of Post-Employment Benefit Obligations	(13.79)	7.44
Changes in Fair Value of FVTOCI Equity Instruments	(41.66)	48.75
Share of Other Comprehensive Income of Associate and Joint Venture Companies accounted for using Equity Method of Accounting	(1.91)	(0.63)
	(57.36)	55.56
Income Tax relating to items that will not be reclassified to Profit or Loss		
Income Tax Relating to Remeasurement of Post-Employment Benefit Obligations	3.13	(1.80)
Income Tax Relating to Changes in Fair Values of FVTOCI Equity Instruments	5.89	(18.87)
Total	9.02	(20.67)
(ii) Items that will be reclassified to Profit or Loss		
Changes in Fair Values of FVTOCI Debt Instruments	68.85	41.22
Cash Flow Hedges	(63.04)	(26.81)
Share of Foreign Currency Translation Reserve (FCTR) and FVTOCI Debt Instruments of Associate and Joint Venture Companies accounted for using Equity Method of Accounting	27.24	7.38
	33.05	21.79
Income Tax relating to items that will be reclassified to Profit or Loss		
Income Tax Effect - Net Movement on FVTOCI Debt Instruments	(11.49)	(7.33)
Income Tax Effect - Net Movement on Cash Flow Hedges	15.87	6.74
	4.38	(0.59)
Other Comprehensive Income from Continuing Operations	(10.91)	56.09
Discontinued Operations		
(i) Items that will not be reclassified to Profit or Loss		
Remeasurement of Post-Employment Benefit Obligations	(0.11)	0.85
Income Tax Relating to Remeasurement of Post-Employment Benefit Obligations	0.03	(0.21)
Other Comprehensive Income from Discontinued Operations	(0.08)	0.64
Total Other Comprehensive Income from Total Operations	(10.99)	56.73

NOTE: 39**DISCLOSURE AS REQUIRED BY INDIAN ACCOUNTING STANDARD (IND AS) 33 - EARNINGS PER SHARE (EPS)**

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Weighted-Average Number of Equity Shares for calculation of Basic EPS	2,60,41,85,255	2,55,53,68,985
Add: Dilutive Impact of Employee Stock Options	2,29,12,543	1,96,30,531
Weighted-Average Number of Equity Shares for calculation of Diluted EPS	2,62,70,97,798	2,57,49,99,516
Nominal Value of Shares (₹)	10.00	10.00
Continuing Operations		
Profit for the Year for calculation of Basic EPS	3,318.32	3,309.67
Profit for the Year for calculation of Diluted EPS (Net of Impact of Employee Stock Options of Subsidiaries, Joint Ventures and Associate)	3,314.77	3,309.67
Basic EPS (₹)	12.74	12.95
Diluted EPS (₹)	12.62	12.85

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Discontinued Operations		
Profit for the Year for calculation of Basic and Diluted EPS	14.00	25.30
Basic EPS (₹)	0.05	0.10
Diluted EPS (₹)	0.05	0.10
Total Operations		
Profit for the Year for calculation of Basic EPS	3,332.32	3,334.98
Profit for the Year for calculation of Diluted EPS	3,328.77	3,334.98
Basic EPS (₹)	12.80	13.05
Diluted EPS (₹)	12.67	12.95

NOTE: 40 | CONTINGENT LIABILITIES NOT PROVIDED FOR

A) Claims against the Group not Acknowledged as Debts

		(₹ crore)	
Nature of the Statute	Brief Description of Contingent Liabilities	As at 31 st March 2025	As at 31 st March 2024
Goods and Services Tax Act, 2017/Service Tax	Various cases pertaining to indirect taxes like disallowance of CENVAT, credit of Service Tax and show cause-cum-demand notices relating to Service Tax	141.23	154.55
Income-tax Act, 1961	Various cases pertaining to demand in tax assessment for various years	74.54	43.40
Other Statutes	Claims pending in Consumer Redressal Forums, Lok Adalat, National Commission, Motor Accidental Claims Tribunal, Arbitrator, in other Courts/Authorities, other legal matters and claims against the Company not acknowledged as debts	71.51	108.57
Grand Total		287.28	306.53

B) Guarantees Given by the Group

- Includes Corporate Guarantee given to the National Housing Bank on behalf of its subsidiary Aditya Birla Housing Finance Limited (ABHFL) of ₹ 3,500 crore upto 31st March 2025, (Previous Year: as at 31st March 2024 is ₹ 3,500 crore), against which the amount outstanding in the books of ABHFL as at 31st March 2025 is ₹ 1,234.45 crore (Previous Year: as at 31st March 2024 is ₹ 16,072.52 crore). As per the terms of the Guarantee, the Company's liability is capped at the outstanding amount on invocation.
- Includes Guarantees given by the Group or on behalf of its clients of ₹ 315.68 crore as at 31st March 2025. (Previous Year: as at 31st March 2024 is ₹ 76.17 crore).
- Includes Performance Guarantee issued to Pension Fund Regulatory Development Authority (PFRDA) of ₹ 0.20 crore as at 31st March 2025. (Previous Year: as at 31st March 2024 is ₹ 0.20 crore).

NOTE: 41 | CAPITAL AND OTHER COMMITMENTS

		(₹ crore)	
Particulars		As at 31 st March 2025	As at 31 st March 2024
a) Estimated amount of contracts remaining to be executed on Capital Account and not provided for (Net of Advances)		93.03	97.80
- Towards Intangible Assets		58.00	58.71
- Towards Property, Plant and Equipment and Others		35.03	39.09
b) Uncalled Liabilities on Shares and other Investments partly paid		263.88	149.81



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

- c) Undisbursed commitments where NBFC does not have an unconditional right to cancel the undrawn/unavailed/unused portion of the loan at any time during the subsistence of the loan - ₹ Nil.
- d) The sanctioned but partially undisbursed amount of Aditya Birla Housing Finance Limited stands at ₹ 5,989.90 crore (31st March 2024: ₹ 2,892.38 crore); whereas sanctioned but fully undisbursed amount stands at ₹ 3,711.26 crore (31st March 2024: ₹ 1,824.55 crore).

NOTE: 42 | DISCLOSURE PURSUANT TO INDIAN ACCOUNTING STANDARD (IND AS) 116 - LEASES

Followings are the changes in the carrying value of Right-of-Use Assets for the year ended 31st March 2025:

		(₹ crore)
Particulars		Right-of-Use Assets
Gross Carrying Value		
Balance as at 1 st April 2023		709.69
Additions		364.21
Disposals		96.96
Balance as at 31 st March 2024		976.94
Additions		220.86
Disposals		31.99
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited		17.78
Balance as at 31 st March 2025		1,148.03
Accumulated Amortisation		
As at 1 st April 2023		316.11
Additions		127.04
Disposals		31.71
Balance as at 31 st March 2024		411.44
Additions		145.42
Disposals		12.06
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited		11.36
Balance as at 31 st March 2025		533.44
Net Carrying Value as at 31 st March 2024		565.50
Net Carrying Value as at 31 st March 2025		614.59

Amounts Recognised in the Statement of Profit and Loss

		(₹ crore)
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Amortisation Expenses on Right-of-Use Assets	145.42	127.04
Interest Expenses on Lease Liabilities	48.29	41.65
Expenses Relating to Short-Term Leases	33.22	7.79
Expenses Relating to Leases of Low Value Assets	34.31	27.85
Income from Sub-Leasing Right-of-Use Assets	19.88	10.44
Gains/(Losses) Arising from Changes in Lease Agreements	2.04	4.19
Others	-	9.71

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The following is the Break-up of Current and Non-Current Lease Liabilities as at 31st March 2025

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Current Lease Liabilities	146.24	145.62
Non-Current Lease Liabilities	515.51	453.62
Total	661.75	599.24

The following is the Movement in Lease Liabilities during the Year ended 31st March 2025

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Opening Balance	599.24	416.73
Additions	217.27	354.47
Disposal	(29.42)	(80.30)
Finance Cost Accrued	48.29	41.65
Payment of Lease Liabilities	(166.75)	(133.31)
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	(6.88)	-
Closing Balance	661.75	599.24

The table below provides details regarding the Contractual Maturities of Lease Liabilities as at 31st March 2025 on an undiscounted basis:

Particulars	(₹ crore)	
	Year ended 31 st March 2025	Year ended 31 st March 2024
Less than one year	167.64	150.64
One to five years	491.71	437.51
More than five years	148.84	146.25
Total	808.19	734.40

The Group does not face any significant liquidity risk with regard to its lease liabilities, as the current assets are sufficient to meet the obligations related to lease liabilities as and when they fall due.

NOTE: 43 CAPITAL WORK-IN-PROGRESS (CWIP)/INTANGIBLE ASSETS UNDER DEVELOPMENT (IAUD)

(a) Capital Work-in-Progress

Ageing Schedule of Capital Work-in-Progress as on 31st March 2025:

Particulars	Amount in CWIP for a Period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Projects in Progress	21.80	0.28	-	-	22.08
Projects Temporarily Suspended	-	-	-	-	-

Ageing Schedule of Capital Work-in-Progress as on 31st March 2024:

Particulars	Amount in CWIP for a Period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Projects in Progress	9.65	-	-	-	9.65
Projects Temporarily Suspended	-	-	-	-	-



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(b) Intangible Assets Under Development

Ageing Schedule of Intangible Assets Under Development as on 31st March 2025:

(₹ crore)

Particulars	Amount in IAUD for a Period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Projects in Progress	98.20	0.85	1.03	-	100.08
Projects Temporarily Suspended	-	-	-	-	-

Ageing Schedule of Intangible Assets Under Development as on 31st March 2024:

(₹ crore)

Particulars	Amount in IAUD for a Period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 Years	
Projects in Progress	80.55	3.68	0.30	0.05	84.58
Projects Temporarily Suspended	-	-	-	-	-

NOTE: 44 CURRENT INCOME TAX

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Current Tax and Short/(Excess) Provision for Current Tax Related to Earlier Years (Net)		
Continuing Operations	1,409.75	1,090.75
Discontinued Operations	9.23	16.65
Deferred Tax:		
Continuing Operations	51.20	35.90
Discontinued Operations	(0.27)	0.17
Total Tax Expenses	1,469.91	1,143.47
The Tax Expenses for the Year can be reconciled to accounting profit as follows:		
Profit Before Tax from Continuing Operations	4,842.84	4,514.93
Profit Before Tax from Discontinued Operations	36.96	67.43
Profit Before Tax from Total Operations	4,879.80	4,582.36
Applicable Tax Rate	25.168%	25.168%
Income Tax Expenses	1,228.15	1,153.29
Tax Effect of:		
Short/(Excess) Provision for Current Tax Related to Earlier Years (Net)	1.27	(31.09)
Deduction under Section 36(1)(viii) of the Income-tax Act, 1961	(9.69)	(7.16)
Allocation of Bonus to Policyholders	50.53	47.29
Income Taxed at Different Rates (including tax on gain on sale of investments in an Associate and a Subsidiary Company)	(35.63)	(100.75)
Tax Effect of Share of Associate and Joint Venture Companies	(104.90)	(76.60)
Deferred Tax on Undistributed Earnings of Associate and Joint Venture Companies	60.34	58.71
Deferred Tax Not Created on loss making Companies*	85.01	46.08
Income Not Considered for Tax Purpose	(0.84)	(8.07)
Others	195.67	61.77
At the effective Income Tax Rate of 30.12% (31st March 2024: 24.95%)	1,469.91	1,143.47

* In line with accounting policy of the Group, Deferred Tax Assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences carry forward of unabsorbed depreciation and unused tax losses can be utilised. Accordingly, the Group has not recognised Deferred Tax Assets in respect of carry forward of unabsorbed depreciation and unused tax losses of ₹ 43.29 crore and ₹ 521.87 crore as of 31st March 2025, as it is not probable that taxable profits will be available in future.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The unrecognised tax losses and unabsorbed depreciation expiring within five years and above five years are as follows -

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Expiry Date		
Within five years	10.76	28.63
Above five years	511.11	198.24
Unlimited	43.29	21.05
Total	565.16	247.92

NOTE: 45 LIST OF RELATED PARTIES WITH WHOM THE GROUP HAS TRANSACTIONS DURING THE YEAR

Holding Company

Grasim Industries Limited

Associate and Joint Ventures

Aditya Birla Sun Life AMC Limited

Aditya Birla Health Insurance Co. Limited

Aditya Birla Sun Life Trustee Private Limited

Aditya Birla Wellness Private Limited

Fellow Subsidiaries

UltraTech Cement Limited

ABREL (MP) Renewables Limited

ABREL EPC Limited

ABREL Green Energy Limited

ABREL Solar Power Limited

ABREL SPV 2 Limited

Aditya Birla Renewables Energy Limited

Aditya Birla Renewables Green Power Private Limited (formerly known as Waacox Energy Private Limited)

Aditya Birla Renewables Limited

Aditya Birla Renewables Solar Limited

Aditya Birla Renewables SPV 1 Limited

Aditya Birla Renewables Subsidiary Limited

Aditya Birla Renewables Utkal Limited

Grasim Business Services Private Limited

Joint Ventures/Associates of the Holding Company and its Subsidiaries

Aditya Birla Science & Technology Company Private Limited

Bhubaneswari Coal Mining Limited

Birla Advanced Knits Private Limited

O2 Renewable Energy XXII Private Limited



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Key Managerial Personnel of the Company and its Holding Company

Mr. Kumar Mangalam Birla (Chairman and Non-Executive Director)

Dr. Santrupt Misra (Non-Executive Director) (Ceased to be a Director w.e.f. 18th August 2023)

Mr. Sushil Agarwal (Non-Executive Director)

Mr. Romesh Sobti (Non-Executive Director)

Mr. Arun Kumar Adhikari (Independent Director)

Mr. P. H. Ravikumar (Independent Director)

Mr. S. C. Bhargava (Independent Director) (Ceased to be a Director w.e.f. 31st August 2024)

Ms. Vijayalakshmi Rajaram Iyer (Independent Director)

Ms. Vishakha Mulye (Chief Executive Officer - Aditya Birla Capital Limited)

Mr. Rakesh Singh (Chief Executive Officer - Lending Business)

Mr. Tushar Shah (Chief Executive Officer- Project & Structured Finance - Lending Business)

Mr. Harikrishna Agarwal (Managing Director of Grasim Industries Limited) (Ceased to be a Director w.e.f. 31st March 2025)

Mr. Adesh Kumar Gupta (Independent Director - Grasim Industries Limited)

Other Related Parties in which Key Managerial Personnel or their Close Members are interested

Aditya Birla Management Corporation Private Limited

Birla Management Centre Services Private Limited (Ceased to be related party w.e.f. 1st August 2024)

Birla Group Holdings Private Limited

Chaitanya India Fin Credit Private Limited

Svatantra Microfin Private Limited

Svatantra Online Services Private Limited

Applause Entertainment Private Limited

Azure Jouel Private Limited

Olive Bar & Kitchen Private Limited

Close Members of Key Managerial Personnel

Ms. Neerja Birla

Ms. Advaitesha Birla

Ms. Vibha Singh

Ms. Anahita Singh

Ms. Anushka Singh

Mr. Dinesh Kumar Gupta

Post-Employment Benefits Plans

Century Rayon Employees' Provident Fund Trust No.1

Century Rayon Employees' Provident Fund Trust No.2

Grasim Industries Limited Employees' Gratuity Fund

UltraTech Provident Fund

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

During the Year ended 31st March 2025 the following Transactions were carried out with the Related Parties:

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Interest Income/Fair Value Gain							
Grasim Industries Limited	0.58	-	-	-	-	-	0.58
	(2.31)	-	-	-	-	-	(2.31)
UltraTech Cement Limited	-	-	2.60	-	-	-	2.60
	-	-	(1.51)	-	-	-	(1.51)
Aditya Birla Renewables Green Power Private Limited	-	-	5.12	-	-	-	5.12
	-	-	(5.22)	-	-	-	(5.22)
ABREL EPC Limited	-	-	12.54	-	-	-	12.54
	-	-	(24.35)	-	-	-	(24.35)
Chaitanya India Fin Credit Private Limited	-	-	-	-	-	3.94	3.94
	-	-	-	-	-	(3.60)	(3.60)
O2 Renewable Energy XXII Private Limited	-	-	-	5.74	-	-	5.74
	-	-	-	-	-	-	-
Birla Advanced Knits Private Limited	-	-	-	1.24	-	-	1.24
	-	-	-	-	-	-	-
Applause Entertainment Private Limited	-	-	-	-	-	13.54	13.54
	-	-	-	-	-	(25.26)	(25.26)
Azure Jouel Private Limited	-	-	-	-	-	3.80	3.80
	-	-	-	-	-	(10.13)	(10.13)
Ms. Vishakha Mulye	-	-	-	-	0.19	-	0.19
	-	-	-	-	(0.20)	-	(0.20)
TOTAL	0.58	-	20.26	6.98	0.19	21.28	49.29
	(2.31)	-	(31.08)	-	(0.20)	(38.99)	(72.58)
Dividend Income							
Aditya Birla Sun Life AMC Limited	-	175.02	-	-	-	-	175.02
	-	(75.62)	-	-	-	-	(75.62)
TOTAL	-	175.02	-	-	-	-	175.02
	-	(75.62)	-	-	-	-	(75.62)
Brokerage/Commission Income							
Aditya Birla Sun Life AMC Limited	-	1.57	-	-	-	-	1.57
	-	(2.66)	-	-	-	-	(2.66)
Aditya Birla Health Insurance Co. Limited	-	80.86	-	-	-	-	80.86
	-	(54.22)	-	-	-	-	(54.22)
Grasim Industries Limited	0.43	-	-	-	-	-	0.43
	(0.26)	-	-	-	-	-	(0.26)
UltraTech Cement Limited	-	-	0.52	-	-	-	0.52
	-	-	(0.20)	-	-	-	(0.20)



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Aditya Birla Renewables Green Power Private Limited	-	-	0.01	-	-	-	0.01
	-	-	(0.01)	-	-	-	(0.01)
Svatantra Microfin Private Limited	-	-	-	-	-	0.25	0.25
	-	-	-	-	-	(0.18)	(0.18)
Aditya Birla Science & Technology Company Private Limited	-	-	-	0.15	-	-	0.15
	-	-	-	(0.08)	-	-	(0.08)
ABREL SPV 2 Limited	-	-	0.03	-	-	-	0.03
	-	-	(0.01)	-	-	-	(0.01)
Bhubaneswari Coal Mining Limited	-	-	-	0.03	-	-	0.03
	-	-	-	(0.01)	-	-	(0.01)
Aditya Birla Renewables Limited	-	-	0.59	-	-	-	0.59
	-	-	-	-	-	-	-
ABREL Green Energy Limited	-	-	0.01	-	-	-	0.01
	-	-	-	-	-	-	-
Aditya Birla Renewables Energy Limited	-	-	0.01	-	-	-	0.01
	-	-	(0.01)	-	-	-	(0.01)
Aditya Birla Renewables Solar Limited	-	-	0.01	-	-	-	0.01
	-	-	-	-	-	-	-
Aditya Birla Renewables SPV 1 Limited	-	-	₹	-	-	-	₹
	-	-	-	-	-	-	-
Aditya Birla Renewables Subsidiary Limited	-	-	₹	-	-	-	₹
	-	-	(0.01)	-	-	-	(0.01)
ABREL Solar Power Limited	-	-	₹	-	-	-	₹
	-	-	-	-	-	-	-
Aditya Birla Renewables Utkal Limited	-	-	₹	-	-	-	₹
	-	-	-	-	-	-	-
ABREL (MP) Renewables Limited	-	-	₹	-	-	-	₹
	-	-	-	-	-	-	-
Svatantra Online Services Private Limited	-	-	-	-	-	₹	₹
	-	-	-	-	-	-	-
Olive Bar & Kitchen Private Limited	-	-	-	-	-	₹	₹
	-	-	-	-	-	(0.01)	(0.01)
Mr. Rakesh Singh	-	-	-	-	0.12	-	0.12
	-	-	-	-	(0.08)	-	(0.08)
Ms. Vibha Singh	-	-	-	-	-	0.01	0.01
	-	-	-	-	-	-	-
Ms. Neerja Birla	-	-	-	-	-	0.01	0.01
	-	-	-	-	-	-	-
Ms. Anushka Singh	-	-	-	-	-	₹	₹
	-	-	-	-	-	-	-

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Ms. Anahita Singh	-	-	-	-	-	₹	₹
	-	-	-	-	-	-	-
Ms. Advaitesha Birla	-	-	-	-	-	₹	₹
	-	-	-	-	-	-	-
Mr. Harikrishna Agarwal	-	-	-	-	₹	-	₹
	-	-	-	-	-	-	-
Mr. Adesh Kumar Gupta	-	-	-	-	₹	-	₹
	-	-	-	-	-	-	-
Mr. Dinesh Kumar Gupta	-	-	-	-	-	₹	₹
	-	-	-	-	-	-	-
TOTAL	0.43	82.43	1.18	0.18	0.12	0.27	84.61
	(0.26)	(56.88)	(0.24)	(0.09)	(0.08)	(0.19)	(57.74)
Insurance Income							
Grasim Industries Limited	1.58	-	-	-	-	-	1.58
	(3.58)	-	-	-	-	-	(3.58)
UltraTech Cement Limited	-	-	1.66	-	-	-	1.66
	-	-	(3.74)	-	-	-	(3.74)
Aditya Birla Renewables Limited	-	-	0.03	-	-	-	0.03
	-	-	(0.07)	-	-	-	(0.07)
Grasim Business Services Private Limited	-	-	0.09	-	-	-	0.09
	-	-	(0.02)	-	-	-	(0.02)
Bhubaneswari Coal Mining Limited	-	-	-	0.03	-	-	0.03
	-	-	-	(0.07)	-	-	(0.07)
Aditya Birla Science & Technology Company Private Limited	-	-	-	0.03	-	-	0.03
	-	-	-	(0.05)	-	-	(0.05)
TOTAL	1.58	-	1.78	0.06	-	-	3.42
	(3.58)	-	(3.83)	(0.12)	-	-	(7.53)
Rent Income							
Aditya Birla Wellness Private Limited	-	-	-	-	-	-	-
	-	(0.41)	-	-	-	-	(0.41)
Aditya Birla Sun Life AMC Limited	-	9.33	-	-	-	-	9.33
	-	(7.65)	-	-	-	-	(7.65)
Aditya Birla Health Insurance Co. Limited	-	10.66	-	-	-	-	10.66
	-	(8.91)	-	-	-	-	(8.91)
TOTAL	-	19.99	-	-	-	-	19.99
	-	(16.97)	-	-	-	-	(16.97)
Sale of Services							
Aditya Birla Sun Life AMC Limited	-	0.87	-	-	-	-	0.87
	-	(2.35)	-	-	-	-	(2.35)
Aditya Birla Health Insurance Co. Limited	-	-	-	-	-	-	-
	-	(3.02)	-	-	-	-	(3.02)



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
TOTAL	-	0.87	-	-	-	-	0.87
	-	(5.37)	-	-	-	-	(5.37)
Interest Expenses							
Grasim Industries Limited	7.04	-	-	-	-	-	7.04
	(0.24)	-	-	-	-	-	(0.24)
Aditya Birla Health Insurance Co. Limited	-	1.86	-	-	-	-	1.86
	-	-	-	-	-	-	-
UltraTech Provident Fund	-	-	-	-	-	0.73	0.73
	-	-	-	-	-	(0.73)	(0.73)
Century Rayon Employees' Provident Fund Trust No.2	-	-	-	-	-	0.38	0.38
	-	-	-	-	-	(0.38)	(0.38)
Century Rayon Employees' Provident Fund Trust No.1	-	-	-	-	-	0.08	0.08
	-	-	-	-	-	(0.08)	(0.08)
TOTAL	7.04	1.86	-	-	-	1.19	10.09
	(0.24)	-	-	-	-	(1.19)	(1.43)
Dividend Paid							
Birla Group Holdings Private Limited	-	-	-	-	-	61.56	61.56
	-	-	-	-	-	-	-
TOTAL	-	-	-	-	-	61.56	61.56
	-	-	-	-	-	-	-
Payment of Other Services							
Grasim Industries Limited	0.16	-	-	-	-	-	0.16
	(0.53)	-	-	-	-	-	(0.53)
Aditya Birla Sun Life AMC Limited	-	4.99	-	-	-	-	4.99
	-	(2.62)	-	-	-	-	(2.62)
Aditya Birla Wellness Private Limited	-	0.42	-	-	-	-	0.42
	-	(0.34)	-	-	-	-	(0.34)
Aditya Birla Management Corporation Private Limited	-	-	-	-	-	0.96	0.96
	-	-	-	-	-	(0.40)	(0.40)
UltraTech Cement Limited	-	-	0.01	-	-	-	0.01
	-	-	(0.19)	-	-	-	(0.19)
Aditya Birla Health Insurance Co. Limited	-	1.23	-	-	-	-	1.23
	-	(3.80)	-	-	-	-	(3.80)
Birla Management Centre Services Private Limited	-	-	-	-	-	6.17	6.17
	-	-	-	-	-	(6.49)	(6.49)
Birla Group Holdings Private Limited	-	-	-	-	-	0.02	0.02
	-	-	-	-	-	-	-
TOTAL	0.16	6.64	0.01	-	-	7.15	13.96
	(0.53)	(6.76)	(0.19)	-	-	(6.89)	(14.37)

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Receipts Against Reimbursement of Expenses							
Grasim Industries Limited	1.31	-	-	-	-	-	1.31
	-	-	-	-	-	-	-
Aditya Birla Wellness Private Limited	-	0.16	-	-	-	-	0.16
	-	(0.31)	-	-	-	-	(0.31)
Aditya Birla Management Corporation Private Limited	-	-	-	-	-	0.07	0.07
	-	-	-	-	-	-	-
Aditya Birla Sun Life AMC Limited	-	61.06	-	-	-	-	61.06
	-	(58.89)	-	-	-	-	(58.89)
Aditya Birla Health Insurance Co. Limited	-	32.32	-	-	-	-	32.32
	-	(34.64)	-	-	-	-	(34.64)
Birla Management Centre Services Private Limited	-	-	-	-	-	0.03	0.03
	-	-	-	-	-	-	-
Total	1.31	93.54	-	-	-	0.10	94.95
	-	(93.84)	-	-	-	-	(93.84)
Other Expenses							
Aditya Birla Management Corporation Private Limited	-	-	-	-	-	79.13	79.13
	-	-	-	-	-	(52.35)	(52.35)
Aditya Birla Wellness Private Limited	-	0.83	-	-	-	-	0.83
	-	(0.52)	-	-	-	-	(0.52)
Aditya Birla Sun Life AMC Limited	-	1.38	-	-	-	-	1.38
	-	(0.99)	-	-	-	-	(0.99)
Aditya Birla Health Insurance Co. Limited	-	0.52	-	-	-	-	0.52
	-	(0.12)	-	-	-	-	(0.12)
Grasim Industries Limited	0.87	-	-	-	-	-	0.87
	(0.01)	-	-	-	-	-	(0.01)
Ms. Anahita Singh	-	-	-	-	-	0.27	0.27
	-	-	-	-	-	(0.25)	(0.25)
Total	0.87	2.73	-	-	-	79.40	83.00
	(0.01)	(1.63)	-	-	-	(52.60)	(54.24)
Contribution/(Receipt) to PF/ Gratuity Fund Trust							
Grasim Industries Limited Employees' Gratuity Fund	-	-	-	-	-	2.50	2.50
	-	-	-	-	-	(1.08)	(1.08)
Total	-	-	-	-	-	2.50	2.50
	-	-	-	-	-	(1.08)	(1.08)
Loans and Advances Given							
ABREL EPC Limited	-	-	16.00	-	-	-	16.00
	-	-	(318.66)	-	-	-	(318.66)
O2 Renewable Energy XXII Private Limited	-	-	-	115.00	-	-	115.00
	-	-	-	-	-	-	-



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Birla Advanced Knits Private Limited	-	-	-	15.00	-	-	15.00
	-	-	-	-	-	-	-
Applause Entertainment Private Limited	-	-	-	-	-	375.00	375.00
	-	-	-	-	-	(300.00)	(300.00)
Azure Jouel Private Limited	-	-	-	-	-	120.00	120.00
	-	-	-	-	-	(330.00)	(330.00)
Total	-	-	16.00	130.00	-	495.00	641.00
	-	-	(318.66)	-	-	(630.00)	(948.66)
Repayment of Loans and Advances							
Aditya Birla Renewables Green Power Private Limited	-	-	2.11	-	-	-	2.11
	-	-	(2.46)	-	-	-	(2.46)
ABREL EPC Limited	-	-	220.00	-	-	-	220.00
	-	-	(286.00)	-	-	-	(286.00)
Birla Advanced Knits Private Limited	-	-	-	0.01	-	-	0.01
	-	-	-	-	-	-	-
Applause Entertainment Private Limited	-	-	-	-	-	500.00	500.00
	-	-	-	-	-	(175.00)	(175.00)
Azure Jouel Private Limited	-	-	-	-	-	210.00	210.00
	-	-	-	-	-	(240.00)	(240.00)
Ms. Vishakha Mulye	-	-	-	-	0.40	-	0.40
	-	-	-	-	(0.39)	-	(0.39)
Total	-	-	222.11	0.01	0.40	710.00	932.52
	-	-	(288.46)	-	(0.39)	(415.00)	(703.85)
Investments Made during the Year							
Aditya Birla Health Insurance Co. Limited	-	183.55	-	-	-	-	183.55
	-	-	-	-	-	-	-
Aditya Birla Wellness Private Limited	-	7.14	-	-	-	-	7.14
	-	-	-	-	-	-	-
Chaitanya India Fin Credit Private Limited	-	-	-	-	-	33.36	33.36
	-	-	-	-	-	(25.11)	(25.11)
Total	-	190.69	-	-	-	33.36	224.05
	-	-	-	-	-	(25.11)	(25.11)
Payment Received on Redemption of Investments in NCDs							
Grasim Industries Limited	10.00	-	-	-	-	-	10.00
	-	-	-	-	-	-	-
Chaitanya India Fin Credit Private Limited	-	-	-	-	-	33.72	33.72
	-	-	-	-	-	(42.62)	(42.62)
Total	10.00	-	-	-	-	33.72	43.72
	-	-	-	-	-	(42.62)	(42.62)

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Assignment of Receivables							
UltraTech Cement Limited	-	-	159.82	-	-	-	159.82
	-	-	(9.03)	-	-	-	(9.03)
Grasim Industries Limited	648.27	-	-	-	-	-	648.27
	-	-	-	-	-	-	-
Total	648.27	-	159.82	-	-	-	808.09
	-	-	(9.03)	-	-	-	(9.03)
Inter-Corporate Borrowings Received							
Grasim Industries Limited	25.00	-	-	-	-	-	25.00
	(50.00)	-	-	-	-	-	(50.00)
Total	25.00	-	-	-	-	-	25.00
	(50.00)	-	-	-	-	-	(50.00)
Inter-Corporate Borrowings Repaid							
Grasim Industries Limited	75.00	-	-	-	-	-	75.00
	-	-	-	-	-	-	-
Total	75.00	-	-	-	-	-	75.00
	-	-	-	-	-	-	-
Payment to Key Management Personnel(s)							
Directors' Sitting Fees							
Mr. Kumar Mangalam Birla	-	-	-	-	0.05	-	0.05
	-	-	-	-	(0.05)	-	(0.05)
Dr. Santrupt Misra	-	-	-	-	-	-	-
	-	-	-	-	(0.08)	-	(0.08)
Mr. Sushil Agarwal	-	-	-	-	0.14	-	0.14
	-	-	-	-	(0.12)	-	(0.12)
Mr. Romesh Sobti	-	-	-	-	0.06	-	0.06
	-	-	-	-	(0.06)	-	(0.06)
Mr. Arun Kumar Adhikari	-	-	-	-	0.33	-	0.33
	-	-	-	-	(0.25)	-	(0.25)
Mr. P. H. Ravikumar	-	-	-	-	0.15	-	0.15
	-	-	-	-	(0.13)	-	(0.13)
Mr. S. C. Bhargava	-	-	-	-	0.34	-	0.34
	-	-	-	-	(0.39)	-	(0.39)
Ms. Vijayalakshmi Rajaram Iyer	-	-	-	-	0.17	-	0.17
	-	-	-	-	(0.19)	-	(0.19)
Remuneration to Key Managerial Personnel(s)							
Short-Term Employee Benefits	-	-	-	-	31.41	-	31.41
	-	-	-	-	(25.81)	-	(25.81)
Other Long-Term Benefits	-	-	-	-	2.74	-	2.74
	-	-	-	-	(2.74)	-	(2.74)



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Post-Employment Benefits	-	-	-	-	0.61	-	0.61
	-	-	-	-	(0.55)	-	(0.55)
Total	-	-	-	-	36.00	-	36.00
	-	-	-	-	(30.37)	-	(30.37)
Deposits Given/Paid Back							
Aditya Birla Sun Life AMC Limited	-	0.12	-	-	-	-	0.12
	-	(0.06)	-	-	-	-	(0.06)
Total	-	0.12	-	-	-	-	0.12
	-	(0.06)	-	-	-	-	(0.06)
Deposits Taken/Received Back							
Aditya Birla Sun Life AMC Limited	-	0.98	-	-	-	-	0.98
	-	(0.22)	-	-	-	-	(0.22)
Aditya Birla Health Insurance Co. Limited	-	1.31	-	-	-	-	1.31
	-	(0.54)	-	-	-	-	(0.54)
Total	-	2.29	-	-	-	-	2.29
	-	(0.76)	-	-	-	-	(0.76)
Payment Received for Non-Convertible Debentures							
Grasim Industries Limited	210.00	-	-	-	-	-	210.00
	-	-	-	-	-	-	-
Aditya Birla Health Insurance Co. Limited	-	25.00	-	-	-	-	25.00
	-	-	-	-	-	-	-
Total	210.00	25.00	-	-	-	-	235.00
	-	-	-	-	-	-	-
Purchase of Assets							
Aditya Birla Health Insurance Co. Limited	-	0.14	-	-	-	-	0.14
	-	-	-	-	-	-	-
Total	-	0.14	-	-	-	-	0.14
	-	-	-	-	-	-	-
Transfer of Assets							
Aditya Birla Sun life AMC Limited	-	0.09	-	-	-	-	0.09
	-	-	-	-	-	-	-
Total	-	0.09	-	-	-	-	0.09
	-	-	-	-	-	-	-
Equity Accounted Investments							
Aditya Birla Sun Life AMC Limited	-	1,674.96	-	-	-	-	1,674.96
	-	(1,430.44)	-	-	-	-	(1,430.44)
Aditya Birla Health Insurance Co. Limited	-	3,169.62	-	-	-	-	3,169.62
	-	(2,957.65)	-	-	-	-	(2,957.65)
Aditya Birla Sun Life Trustee Private Limited	-	1.06	-	-	-	-	1.06
	-	(0.86)	-	-	-	-	(0.86)
Aditya Birla Wellness Private Limited	-	11.53	-	-	-	-	11.53
	-	(9.14)	-	-	-	-	(9.14)
Total	-	4,857.17	-	-	-	-	4,857.17
	-	(4,398.09)	-	-	-	-	(4,398.09)

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Outstanding Balances							
Loans and Advances							
Aditya Birla Renewables Green Power Private Limited	-	-	51.45	-	-	-	51.45
	-	-	(53.56)	-	-	-	(53.56)
ABREL EPC Limited	-	-	33.73	-	-	-	33.73
	-	-	(237.73)	-	-	-	(237.73)
O2 Renewable Energy XXII Private Limited	-	-	-	115.00	-	-	115.00
	-	-	-	-	-	-	-
Birla Advanced Knits Private Limited	-	-	-	14.99	-	-	14.99
	-	-	-	-	-	-	-
Applause Entertainment Private Limited	-	-	-	-	-	-	-
	-	-	-	-	-	(125.00)	(125.00)
Azure Jouel Private Limited	-	-	-	-	-	-	-
	-	-	-	-	-	(90.00)	(90.00)
Ms. Vishakha Mulye	-	-	-	-	5.20	-	5.20
	-	-	-	-	(5.60)	-	(5.60)
Total	-	-	85.18	129.99	5.20	-	220.37
	-	-	(291.29)	-	(5.60)	(215.00)	(511.89)
Borrowings including Inter-Corporate Borrowings/Non-Convertible Debentures (NCDs)							
Aditya Birla Health Insurance Co. Limited	-	35.00	-	-	-	-	35.00
	-	(9.99)	-	-	-	-	(9.99)
Grasim Industries Limited	210.00	-	-	-	-	-	210.00
	(50.00)	-	-	-	-	-	(50.00)
UltraTech Provident Fund	-	-	-	-	-	8.00	8.00
	-	-	-	-	-	(8.00)	(8.00)
Century Rayon Employees' Provident Fund Trust No.2	-	-	-	-	-	4.30	4.30
	-	-	-	-	-	(4.30)	(4.30)
Century Rayon Employees' Provident Fund Trust No.1	-	-	-	-	-	0.90	0.90
	-	-	-	-	-	(0.90)	(0.90)
Total	210.00	35.00	-	-	-	13.20	258.20
	(50.00)	(9.99)	-	-	-	(13.20)	(73.19)
Deposits Receivable							
Aditya Birla Sun Life AMC Limited	-	1.71	-	-	-	-	1.71
	-	(1.72)	-	-	-	-	(1.72)
Aditya Birla Health Insurance Co. Limited	-	0.06	-	-	-	-	0.06
	-	(0.06)	-	-	-	-	(0.06)
Aditya Birla Management Corporation Private Limited	-	-	-	-	-	6.15	6.15
	-	-	-	-	-	(6.15)	(6.15)
Total	-	1.77	-	-	-	6.15	7.92
	-	(1.78)	-	-	-	(6.15)	(7.93)



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Holding Company	Associate and Joint Ventures	Fellow Subsidiaries	Joint Ventures/ Associates of Holding Company and its Subsidiaries	Key Managerial Personnel of the Company and its Holding Company	Other Related Parties	Grand Total
Deposits Payable							
Aditya Birla Sun life AMC Limited	-	2.70	-	-	-	-	2.70
	-	(1.72)	-	-	-	-	(1.72)
Aditya Birla Health Insurance Co. Limited	-	3.12	-	-	-	-	3.12
	-	(1.82)	-	-	-	-	(1.82)
Total	-	5.82	-	-	-	-	5.82
	-	(3.54)	-	-	-	-	(3.54)
Investments in NCDs							
Grasim Industries Limited	25.11	-	-	-	-	-	25.11
	(29.99)	-	-	-	-	-	(29.99)
UltraTech Cement Limited	-	-	65.23	-	-	-	65.23
	-	-	(19.99)	-	-	-	(19.99)
Chaitanya India Fin Credit Private Limited	-	-	-	-	-	24.16	24.16
	-	-	-	-	-	(23.51)	(23.51)
Total	25.11	-	65.23	-	-	24.16	114.50
	(29.99)	-	(19.99)	-	-	(23.51)	(73.49)
Others							
Amount Receivables	-	50.13	1.76	-	-	15.80	67.69
	(11.74)	(60.95)	(0.53)	-	-	(3.19)	(76.41)
Amount Payables	6.69	5.50	0.06	0.10	-	12.27	24.62
	(0.39)	(2.89)	(0.07)	(0.11)	-	(11.15)	(14.61)

- Figures of ₹ 50,000 or less have been denoted by ₹.
- Figures in brackets represent corresponding amount of Previous Year.
- The related party relationships have been as identified by the Management on the basis of the requirements of the Indian Accounting Standard Ind AS 24 'Related Party Disclosures', and the same have been relied upon by the Auditors.
- Other related parties includes "Other Related Parties in which Key Managerial Personnel or their close members are interested", "Close members of Key Managerial Personnel" and "Post-Employment Benefit Plans".
- Remuneration to Key Managerial Personnel excludes provision for gratuity, pension and compensated absences, since it is provided on actuarial basis for the Group, as a whole.
- The Non-Convertible Debentures' balance shown above includes purchase and sale from secondary market, and are held by related party as on reporting dates.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 46 | EMPLOYEE BENEFITS

Disclosures in respect of Employee Benefits Pursuant to Ind AS 19

A. The details of the Group's Defined Benefit Plans in respect of Gratuity (Funded by the Group):

General Description of the Plan and Nature of Benefits:

The Group has a defined benefit gratuity plan (funded). The gratuity plan is governed by the Payment of Gratuity Act, 1972. Under the Act, employee who has completed five years of service is entitled to specific benefit. The level of benefits provided depends on the member's length of service and last drawn salary.

Particulars	(₹ crore)	
	As at/ For the Year ended 31 st March 2025	As at/ For the Year ended 31 st March 2024
Amounts Recognised in the Balance Sheet in respect of Gratuity		
Present Value of the funded Defined Benefit Obligation	203.74	171.73
Rights from insurance policies that exactly match the amount and timing of some of the benefits payable under the plan. Those benefits have a present value of ₹ 181.24 crore	181.24	165.29
Amounts Recognised in Employee Benefits Expenses in the Statement of Profit and Loss in respect of Gratuity		
Current Service Cost	22.43	19.66
Interest on Net Defined Benefit Liabilities/(Assets)	0.24	0.37
Less: Recovery from Associate and Joint Venture Companies	(0.60)	(0.33)
Net Gratuity Cost	22.07	19.70
Amounts Recognised in Other Comprehensive Income (OCI) for the Year		
Actual Return on Reimbursement Rights excluding Interest Income	1.28	(4.30)
Actuarial changes arising from changes in demographic assumptions	(5.22)	6.90
Actuarial changes arising from changes in financial assumptions	13.31	(3.54)
Actuarial changes arising from changes in experience assumptions	15.38	4.09
Less: Amount Recovered from Associate and Joint Venture Companies	(0.48)	(0.46)
Closing Amount Recognised in OCI	24.27	2.69
Change in Defined Benefit Obligation		
Opening Defined Benefit Obligation	171.73	144.99
Current Service Cost	22.43	19.66
Interest Cost	11.75	10.32
Actuarial (Gain)/Loss	24.07	7.06
Benefits Paid	(20.80)	(12.18)
Impact of Liabilities Assumed or (Settled)	(0.40)	1.88
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	(5.95)	-
Opening Liabilities Transferred from Unfunded to Funded	0.91	-
Closing Defined Benefit Obligation	203.74	171.73
Change in Fair Value of the Reimbursement Rights:		
Opening Fair Value of the Reimbursement Rights	165.29	136.31
Interest Income on Reimbursement Rights	11.51	9.95
Actual Return on Reimbursement Rights less Interest on Reimbursement Rights	(1.28)	4.30
Contributions by the Employer	14.30	21.64
Derecognised on account of Sale of Aditya Birla Insurance Brokers Limited	(8.01)	-
Benefits Paid	(0.57)	(6.90)
Closing Fair Value of the Reimbursement Rights	181.24	165.29



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Funding Arrangement and Policy

The money contributed by the Group to the fund to finance the liabilities of the plan has to be invested. The trustees of the plan are required to invest the funds as per the prescribed pattern of investments laid out in the Income Tax Rules for such approved schemes.

(₹ crore)

Particulars	As at/ For the Year ended 31 st March 2025	As at/ For the Year ended 31 st March 2024
Maturity Profile of Defined Benefit Obligation		
Within the next 12 months (next annual reporting period)	26.71	20.28
More than 1 year and upto 5 years	92.22	75.46
Above 5 Years	141.33	133.15
The weighted-average duration to the payment of these cash flows	3.5 years to 11 years	4 years to 11 years
Quantitative sensitivity analysis for significant assumption is as below:		
Increase/Decrease in the Present Value of Defined Benefit Obligation for the Year		
i) 50 bps Increase in Discount Rate	(3.48)%	(3.51)%
ii) 50 bps Decrease in Discount Rate	2.89%	3.04%
iii) 50 bps Increase in the Rate of Salary Escalation	2.89%	3.18%
iv) 50 bps Decrease in the Rate of Salary Escalation	(3.50)%	(3.65)%
Sensitivity Analysis Method		
These sensitivities have been calculated to show the movement in defined benefit obligation in isolation, and assuming there are no other changes in the market conditions at the accounting date. There have been no changes from the previous periods in the methods and assumptions used in preparing the sensitivity analysis.		
Disaggregation of the Reimbursement Rights		
Non-Quoted Value		
Government of India Securities	0.93%	1.33%
Corporate Bonds	0.24%	0.32%
Insurer Managed Funds	85.84%	83.81%
Others	12.99%	14.54%
	100%	100%
Fair Value of the Reimbursement Rights include:		
Group's own Financial Instruments	155.57	138.53
Principal Actuarial Assumptions at the Balance Sheet Date		
Discount Rate	6.50% - 6.70%	7.15% - 7.21%
Salary Escalation	7% - 10%	7% - 10%
Expected Return on Reimbursement Rights	6.50% - 6.70%	7.15% - 7.21%

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

B. The details of the Group's Defined Benefit Plans in respect of Gratuity (Unfunded by the Group):

(₹ crore)		
Particulars	As at/ For the Year ended 31 st March 2025	As at/ For the Year ended 31 st March 2024
Amounts Recognised in the Balance Sheet in respect of Gratuity		
Present Value of the Unfunded Defined Benefit Obligation	-	0.91
Amounts Recognised in Employee Benefits Expenses in the Statement of Profit and Loss in respect of Gratuity		
Current Service Cost (Unfunded)	-	0.15
Interest on Defined Benefit Obligation	-	0.07
Net Gratuity Cost	-	0.22
Amounts Recognised in Other Comprehensive Income (OCI) for the Year		
Actuarial changes arising from changes in financial assumptions	-	0.01
Actuarial changes arising from changes in experience assumptions	-	(0.03)
	-	(0.02)
Change in Present Value of the Obligation:		
Opening Defined Benefit Obligation	0.91	0.97
Past Service Cost	-	-
Current Service Cost	-	0.15
Interest Cost	-	0.07
Actuarial changes arising from changes in financial assumptions	-	0.01
Actuarial changes arising from changes in experience assumptions	-	(0.03)
Actuarial (Gain)/Loss	-	(0.02)
Opening Liabilities Transferred from Unfunded to Funded	(0.91)	-
Benefits Paid	-	(0.26)
Closing Defined Benefit Obligation	-	0.91
Maturity Profile of Defined Benefit Obligation		
Within the next 12 months (next annual reporting period)	-	0.01
More than 1 year and upto 5 years	-	0.61
Above 5 Years	-	0.18
The weighted-average duration to the payment of these cash flows		5 years
Quantitative Sensitivity Analysis for Significant Assumption is as below:		
Increase/Decrease in Present Value of Defined Benefit Obligation at the end of the Year (in %)		
i) 50 bps Increase in Discount Rate	-	(3.30)%
ii) 50 bps Decrease in Discount Rate	-	3.29%
iii) 50 bps Increase in the Rate of Salary Escalation	-	3.29%
iv) 50 bps Decrease in the Rate of Salary Escalation	-	(3.30)%
Principal Actuarial Assumptions at the Balance Sheet Date		
Discount Rate	-	7.15%
Salary Escalation	-	7.00% - 7.50%

Estimated amount of contribution expected to be paid to the Gratuity Fund during the annual period after the Balance Sheet date is ₹ 27.17 crore (31st March 2024: ₹ 19.69 crore).



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

C Defined Contribution Plan

(₹ crore)

Particulars	For the Year ended 31 st March 2025	For the Year ended 31 st March 2024
The Company has recognised the following amounts as expense in the Statement of Profit and Loss for the Year ended:		
Provident Fund	79.66	60.96
National Pension Scheme	9.91	5.84
Employee Pension Fund	33.03	27.09
Employee State Insurance and Others	5.12	4.19
Employees Deposit-Linked Insurance	1.65	1.36
Superannuation Fund	0.40	0.39
Maharashtra Labour Welfare Fund	0.05	0.03
	129.82	99.86

NOTE: 47 | DISCLOSURES UNDER EMPLOYEE STOCK OPTIONS SCHEMES

(A) Stock Options Scheme 2017

At the Annual General Meeting held on 19th July 2017, the shareholders of the Company approved the grant of not more than 3,22,86,062 Equity Shares by way of grant of Stock Options ("ESOPs") and Restricted Stock Units ("RSUs"). The Scheme allows the Grant of Stock Options to employees of the Company, and its Group Company(ies), including its Holding Company, Subsidiary Company(ies) and Associate Company(ies) (whether working in India or outside India), that meet the eligibility criteria. Each Stock Option confers a right upon the Grantee to apply for 1 (one) Equity Share.

Granted during the Financial Year - 2023-2024 are given hereunder:

Features	LTIP 2	LTIP 1	LTIP 1
Instrument	ESOP	RSU	PRSU
Plan Period	2023-2026	2023-2024	2023-2025
Quantum of Grant	20,07,180	1,14,962	6,45,669
Vesting Period	50% vesting in first year and 50% in second year from the Date of Grant	100% vesting in one year from the Date of Grant	100% vesting in second year from the Date of Grant
Vesting Condition(s)	75% of annual planning and budget targets	Continued employment	60% of Cumulative planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	2 nd August 2023	2 nd August 2023	2 nd August 2023
Grant/Exercise Price (₹ Per Share)	124.15	10.00	10.00

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2022-2023 are given hereunder:

Features	LTIP 2	LTIP 1	LTIP 1
Instrument	ESOP	RSU	RSU
Plan Period	2022-2025	2022-2023	2022-2023
Quantum of Grant	11,73,306	13,94,915	1,65,434
Vesting Period	Equal vesting over 3 years from the Date of Grant	100% vesting at the end of one year from the Date of Grant	100% vesting at the end of third year from the Date of Grant
Vesting Condition(s)	Continued employment	Continued employment	Continued employment
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	1 st August 2022	1 st August 2022	15 th March 2023
Grant/Exercise Price (₹ Per Share)	106.35	10.00	10.00

Granted during the Financial Year - 2021-2022 are given hereunder:

Features	LTIP 2	LTIP 2
Instrument	ESOP	ESOP
Plan Period	2021-2025	2021-2025
Quantum of Grant	2,69,352	1,40,352
Vesting Period	Equal vesting in 4 years from the Date of Grant	Equal vesting in 4 years from the Date of Grant
Vesting Condition(s)	75% of the Profit Before Tax achievement against annual performance target immediately preceding the Date of Vesting	75% of the Profit Before Tax achievement against annual performance target immediately preceding the Date of Vesting
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	14 th May 2021	30 th September 2021
Grant/Exercise Price (₹ Per Share)	119.40	114.15

Granted during the Financial Year - 2020-2021 are given hereunder:

Features	LTIP 2	LTIP 3
Instrument	ESOP	ESOP
Plan Period	2021-2022	2021-2022
Quantum of Grant	1,10,424	1,40,439
Vesting Period	One year from the Date of Grant	One year from the Date of Grant
Vesting Condition(s)	75% of the Profit Before Tax achievement against annual performance target	75% of the Profit Before Tax achievement against annual performance target
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	5 th February 2021	5 th February 2021
Grant/Exercise Price (₹ Per Share)	90.40	90.40



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2019-2020 are given hereunder:

Features	LTIP 2	LTIP 2	LTIP 3	LTIP 3	LTIP 2	LTIP 3
Instrument	ESOP	ESOP	ESOP	RSU	ESOP	RSU
Plan Period	2019-2023	2019-2023	2019-2024	2019-2021	2020-2024	2020-2023
Quantum of Grant	5,60,376	3,07,020	4,41,704	7,686	7,98,768	5,23,810
Vesting Period	25% p.a. (4 years)	25% p.a. (4 years)	20% p.a. (5 years)	100% (2 years)	25% p.a. (4 years)	100% (3 years)
Vesting Condition(s)	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Continued employment	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Continued employment
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	2 nd August 2019	18 th October 2019	18 th October 2019	18 th October 2019	25 th February 2020	25 th February 2020
Grant/Exercise Price (₹ Per Share)	82.40	76.40	76.40	10.00	87.05	10.00

Granted during the Financial Year - 2018-2019 are given hereunder:

Features	LTIP 3	LTIP 3
Instrument	ESOP	RSU
Plan Period	2018-2023	2018-2020
Quantum of Grant	16,23,834	3,00,000
Vesting Period	20% (5 years)	100% (2 years)
Vesting Condition(s)	75% of the Profit Before Tax achievement against annual performance target	Continued employment
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	9 th April 2018	9 th April 2018
Grant/Exercise Price (₹ Per Share)	115.00	10.00

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2017-2018 are given hereunder:

Features	LTIP 1		LTIP 2		LTIP 3		
Instrument	RSU		ESOP		RSU		ESOP
Plan Period	2017-2019		2017-2021		2017-2019		2017-2022
Quantum of Grant	43,43,750		1,15,57,872		13,98,886		1,25,04,992
Vesting Period	100% (2 years)		25% p.a. (4 years)		100% (2 years)		20% p.a. (5 years)
Vesting Condition(s)	Continued employment	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Continued employment		Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets		
Exercise Period	5 years from the Date of Vesting		5 years from the Date of Vesting		5 years from the Date of Vesting		5 years from the Date of Vesting
Grant Date	11 th August 2017		11 th August 2017		11 th August 2017		11 th August 2017
Grant/Exercise Price (₹ Per Share)	10.00		115.00		10.00		115.00
Value of Equity Shares as on the Date of Grant of Original Option (₹ Per Share)	139.00		139.00		139.00		139.00

Details of Activities in the Plan as on 31st March 2025

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Options/RSUs Outstanding at the beginning of the Year	19,17,944	67,62,112	9,16,403	1,14,70,812
Granted during the Year	-	-	-	-
Exercised during the Year	(7,34,902)	(24,36,218)	-	(29,66,431)
Lapsed/Expired during the Year	(1,08,130)	(42,054)	-	-
Options/RSUs Outstanding at the end of the Year	10,74,912	42,83,840	9,16,403	85,04,381
Options/RSUs Unvested at the end of the Year	-	14,59,708	6,45,669	-
Options/RSUs Exercisable at the end of the Year	10,74,912	28,24,132	2,70,734	85,04,381

Details of Activities in the Plan as at 31st March 2024

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Options/RSUs Outstanding at the beginning of the Year	19,78,782	1,01,95,506	2,70,734	1,24,01,881
Granted during the Year	1,14,962	-	6,45,669	20,07,180
Exercised during the Year	(1,48,050)	(32,41,794)	-	(29,26,310)
Lapsed/Expired during the Year	(27,750)	(1,91,600)	-	(11,939)
Options/RSUs Outstanding at the end of the Year	19,17,944	67,62,112	9,16,403	1,14,70,812



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Options/RSUs Unvested at the end of the Year	2,80,396	20,46,378	6,45,669	24,48,884
Options/RSUs Exercisable at the end of the Year	16,37,548	47,15,734	2,70,734	90,21,928

Fair Valuation

The Fair Value of the options used to compute proforma Net Profit and Earnings Per Share has been done by an Independent Valuer on the date of grant using Black-Scholes-Merton Formula. The Key Assumptions and the Fair Value are as:

Features	LTIP 1	LTIP 2	LTIP 3	
Instrument	RSU	ESOP	RSU	ESOP
Risk-Free Interest Rate	6.5% to 7.4%	6.2% to 7.0%	6.5% to 7.2%	6.5% to 7.6%
Option Life (Years)	3.5 to 5.5	3.5 to 6.5	4.5	3.5 to 7.5
Expected Volatility	38.5% to 41.8%	36.2% to 46.5%	35.4% to 41.6%	37.0% to 46.5%
Expected Dividend Yield (%)	-	-	-	-
Weighted-Average Fair Value Per Option (₹)	98.5 to 188.4	41.5 to 119.4	131.6 to 189.1	73.1 to 119.9

B) Stock Options and Performance Stock Units Scheme 2022

The shareholders of the Company, vide a special resolution passed through Postal Ballot on 16th October 2022, approved the Scheme titled "Aditya Birla Capital Limited Employee Stock Options and Performance Stock Units Scheme 2022" ("ABCL Scheme 2022") for granting Employee Stock Options ("Options") and Employee Performance Stock Units ("PSUs") (collectively referred to as the, ("Stock Options")), exercisable into not more than 4,10,71,270 Equity Shares. ABCL Scheme 2022 allows the grant of Stock Options to employees of the Company, and its Group Company(ies), including its Holding Company, Subsidiary Company(ies) and Associate Company(ies) (whether working in India or outside India) that meet the eligibility criteria. Each Stock Option confers a right upon the Grantee to apply for 1 (one) Equity Share.

Granted during the Financial Year - 2024-2025 are given hereunder:

Features	LTIP 2	LTIP 1	LTIP 2	LTIP 1
Instrument	ESOP	RSU	ESOP	RSU
Plan Period	2024-2027	2024-2027	2025-2028	2025-2028
Quantum of Grant	1,35,495	18,34,524	86,651	42,811
Vesting Period	50% vesting in first year and 50% in second year from the Date of Grant	100% vesting in third year from the Date of Grant	50% vesting in first year and 50% in second year from the Date of Grant	100% vesting in third year from the Date of Grant
Vesting Condition(s)	75% of annual planning and budget targets	60% of Cumulative planning and budget targets	75% of annual planning and budget targets	60% of Cumulative planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	30 th October 2024	30 th October 2024	3 rd February 2025	3 rd February 2025
Grant/Exercise Price (₹ Per Share)	204.50	10.00	176.60	10.00

Pursuant to the Scheme (Refer Note No. 63), the Nomination, Remuneration and Compensation Committee of the Board of Directors of the Company, at its Meeting held on 31st March 2025, has approved the following Grant of Stock Options to the eligible employees of the Amalgamating Company (erstwhile ABFL), under ABCL Scheme 2022 in lieu of the Options granted by the Amalgamating Company.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Instrument	Stock Options	Stock Options	Stock Options	Stock Options	Stock Options
Quantum of Grant	56,62,070	2,62,607	15,768	56,927	16,708
Grant/Exercise Price (₹ Per Share)	93.20	116.70	116.70	116.70	174.20
Date of Original Grant by Amalgamating Company	5 th November 2022	30 th September 2023	1 st November 2023	30 th January 2024	14 th October 2024
Vesting Period	50% Vest on 5 th November 2024	50% Vest on 30 th September 2025	50% Vest on 1 st November 2025	50% Vest on 30 th January 2026	50% Vest on 14 th October 2026
	50% Vesting on 5 th November 2025	50% Vesting on 30 th September 2026	50% Vesting on 1 st November 2026	50% Vesting on 30 th January 2027	50% Vesting on 14 th October 2027
Exercise Period	5 years from the date of original grant by Amalgamating Company				

Granted during Financial Year - 2023-2024 are given hereunder:

Features	LTIP 1	LTIP 2
Instrument	RSU	ESOP
Plan Period	2023-2027	2023-2027
Quantum and Date of Grant	1,35,481 1,59,291 16,40,750 10,35,219	3,37,331 3,26,435 2,04,428 10,68,855
Vesting Period	100% vesting at the end of third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant
Vesting Condition(s)	Continued employment and Rating of Delivered Full Performance (DFP) and above in the year of vesting. 60% of Cumulative Aggregate PBT for 3 years	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	11 th May 2023 2 nd August 2023 3 rd November 2023 1 st February 2024	11 th May 2023 2 nd August 2023 3 rd November 2023 1 st February 2024
Grant/Exercise Price (₹ Per Share)	10.00	170.90 - 196.10



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Granted during the Financial Year - 2022-2023 are given hereunder:

Instrument	PSU	ESOP	PSU	ESOP
Plan Period	2022-2025	2022-2025	2022-2025	2022-2025
Quantum of Grant	59,53,984 3,01,081 1,05,649	1,27,75,439	8,51,231	3,28,321
Vesting Period	100% vesting at the end of third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant	50%:50% vesting at the end of second and third year from the Date of Grant
Vesting Condition(s)	Continued employment and Rating of DFP and above in the year of vesting. 60% of Cumulative Aggregate PBT for 3 years	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets	Employees of ABCL: 75% of the consolidated PBT achievement against Annual planning and budget targets and Employees of Subsidiaries: 75% of the PBT achievement of the respective business units against annual planning and budget targets
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	7 th November 2022 2 nd February 2023 15 th March 2023	7 th November 2022	2 nd February 2023	15 th March 2023
Grant/Exercise Price (₹ Per Share)	10.00	124.20	136.50	145.00

Details of Activities in the Plan as on 31st March 2025 and 31st March 2024

Particulars	31 st March 2025		31 st March 2024	
	RSU	ESOP	RSU	ESOP
Options/RSUs Outstanding at beginning of the Year	88,13,708	1,47,92,938	63,60,714	1,39,54,991
Granted during the Year	18,77,335	62,36,226	29,70,741	19,37,049
Exercised during the Year	(13,235)	(8,38,152)	-	-
Lapsed/Expired during the Year	(9,36,768)	(12,12,175)	(5,17,747)	(10,99,102)
Options/RSUs Outstanding at the end of the Year	97,41,040	1,89,78,837	88,13,708	1,47,92,938
Options/RSUs Unvested at the end of the Year	97,41,040	1,08,76,760	88,13,708	1,47,92,938
Options/RSUs Exercisable at the end of the Year	-	81,02,077	-	-

Fair Valuation

The fair value of the options used to compute proforma net profit and earnings per share has been done by an independent valuer on the date of grant using Black-Scholes Merton Formula. The Key Assumptions and the Fair Value are as:

Features	LTIP 1	LTIP 2
Instrument	RSU	ESOP
Risk-Free Interest Rate (%)	7.3% - 7.6%	7.3% - 7.6%
Option Life (Years)	5.5	4.5 to 5.5
Expected Volatility	40.4% to 41.8%	37.4% to 42.7%
Expected Dividend Yield (%)	-	-
Weighted-Average Fair Value Per Option (₹)	117.60 to 197.70	57.20 to 100.00

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

C) Aditya Birla Sun Life Insurance Company Limited (ABSLI)

The Nomination and Remuneration Committee of the Company has approved the following grants to employees of the Company that meet the eligibility criteria in accordance with the Stock Options Scheme. Details of grants are given as under:

Features	LTIP 1
Instrument	ESOP
Plan Period	2024-2026
Quantum of Grant	77,91,236
Method of Accounting	Fair Value
Vesting Period	100% (2 years)
Graded Vesting Period	
1 st Year	50%
2 nd Year	50%
Vesting Condition(s)	Continued employment and rating of DFP and above in the previous year of vesting/ payout
Vesting Condition - Business	75% of unit P&B PBT
Exercise Period	5 years from Date of Grant
Grant Date	1 st February 2024
Grant/Exercise Price (₹ Per Share)	63.00
Value of Equity Shares as on the Date of Grant of Original Option (₹ Per Share)	87.88

Details of Activities in the Plan as on 31st March 2025

Features	LTIP 1
Instrument	ESOP
Options Outstanding at the beginning of the Year	75,43,826
Granted during the Year	-
Exercised during the Year	-
Lapsed during the Year	6,62,168
Options Outstanding at the end of the Year	68,81,658

During the year, the Company has granted 3,51,499 Equity Shares by way of grant of Stock Options ("ESOPs") on 16th October 2024 identified as LTIP 2. The Scheme allows the Grant of Stock Options to employees of the Company that meet the eligibility criteria. Each option comprises one underlying Equity Share.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Features	LTIP 2
Instrument	ESOP
Plan Period	2025 -2027
Quantum of Grant	3,51,499
Method of Accounting	Fair Value
Vesting Period	100% (2 years)
Graded Vesting Period	
1 st Year	50%
2 nd Year	50%
Vesting Condition(s)	Continued employment and Rating of DFP and above in the previous year of vesting/ payout
Vesting Condition – Business	75% of unit P&B PBT
Exercise Period	5 years from the Date of Grant
Grant Date	16 th October 2024
Grant/Exercise Price (₹ Per Share)	78.57
Value of Equity Shares as on the Date of Grant of Original Option (₹ Per Share)	76.00

Details of Activities in the Plan as on 31st March 2025

Features	LTIP 2
Instrument	ESOP
Options Outstanding at the beginning of the Year	3,51,499
Granted during the Year	-
Exercised during the Year	-
Lapsed during the Year	-
Options Outstanding at the end of the Year	3,51,499

Details of Activities in the Plan as on 31st March 2024

Features	LTIP 1
Instrument	ESOP
Options Outstanding at the beginning of the Year	-
Granted during the Year	75,43,826
Exercised during the Year	-
Lapsed during the Year	-
Options Outstanding at the end of the Year	75,43,826

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

D) Aditya Birla Housing Finance Limited (ABHFL)

Features of the ESOP's Granted by ABHFL

Grant Date	21 st October 2022	27 th January 2023	27 th April 2023	27 th July 2023	26 th October 2023	15 th October 2024	15 th January 2025
Conversion	On exercise, 1 ESOP converts to 1 equity share of ABHFL	On exercise, 1 ESOP, converts to 1 equity share of ABHFL	On exercise, 1 ESOP, converts to 1 equity share of ABHFL	On exercise, 1 ESOP, converts to 1 equity share of ABHFL	On exercise, 1 ESOP, converts to 1 equity share of ABHFL	On exercise, 1 ESOP, converts to 1 equity share of ABHFL	On exercise, 1 ESOP, converts to 1 equity share of ABHFL
Vesting Period	3 years	3 years	3 years	3 years	3 years	3 years	3 years
Vesting Conditions	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3	On fulfilment of the ESOP plan, 50% at the end of year 2 and 3
Exercise Period	5 years from the Grant Date	5 years from the Grant Date	5 years from the Grant Date	5 years from the Grant Date	5 years from the Grant Date	5 years from the Grant Date	5 years from the Grant Date
Exercise Price (in ₹ Per ESOP)	37.20	37.20	42.50	42.50	42.50	47.20	61.10
No. of Options Granted	15,49,598	1,83,379	53,544	1,60,203	33,667	18,698	55,642
Weighted-Average Fair Value	34.60	36.50	42.50	44.60	47.20	61.10	66.70
Settlement	Settlement in equity shares of ABHFL	Settlement in equity shares of ABHFL	Settlement in equity shares of ABHFL	Settlement in equity shares of ABHFL	Settlement in equity shares of ABHFL	Settlement in equity shares of ABHFL	Settlement in equity shares of ABHFL

Details of Activities in the Plan as on 31st March 2025

Instrument	ESOP
Options Outstanding at the beginning of the Year	18,48,562
Granted during the Year	74,340
Exercised during the Year	-
Cancelled/Lapsed during the Year	-
Options Outstanding at the end of the Year	19,22,902

Details of Activities in the Plan as on 31st March 2024

Instrument	ESOP
Options/RSUs Outstanding at the beginning of the Year	17,32,977
Granted during the Year	2,47,414
Exercised during the Year	-
Cancelled/Lapsed during the Year	1,31,829
Options/RSUs Outstanding at the end of the Year	18,48,562



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

E) Aditya Birla Money Limited

Stock Options Granted under ABML – Employee Stock Options Scheme – 2014

Summary of Stock Options Granted under ABML ESOP Scheme – 2014 is as under	As at 31 st March 2024
Options Granted on 2 nd December 2015	25,09,341
Options Outstanding as on 1 st April 2023	53,845
No. of Options Granted during the Year	Nil
Method of Accounting	Intrinsic Value
Vesting Plan	25% every year
Exercise Period	Within 5 years from the Date of Vesting of respective options
Grant/Exercise Price (₹ Per Share)	₹ 34.25
Market Price as on the Date of the Grant	₹ 34.25 (previous day closing price on the Recognised Stock Exchange)
Options Reinstated during the Year	59,892
Options Forfeited/Lapsed during the Year	57,418
Options Exercised during the Year	56,319
Options Outstanding as at 31 st March 2024	Nil

The Vesting Period in respect of the Options Granted under ABML ESOP Scheme – 2014 is as follows:

Sr. No.	Vesting Date	% of Options that shall vest
1	12 months from the Date of Grant	25% of the Grant
2	24 months from the Date of Grant	25% of the Grant
3	36 months from the Date of Grant	25% of the Grant
4	48 months from the Date of Grant	25% of the Grant

ABML has granted options to the eligible employees at an exercise price of ₹ 34.25 per share, being the latest market price as per SEBI ESOP Regulations. In view of this, there being no intrinsic value (being the excess of the market price of share under ESOP over the exercise price of the option), on the date of grant, the ABML is not required to account the accounting value of option as per SEBI ESOP Regulations.

The key Assumptions are as under:

Risk-Free Interest Rate (%)	8.13%
Expected Life (No. of Years)	5 years
Expected Volatility (%)	54.26%
Dividend Yield	-
Weighted-Average Fair Value Per Option	₹ 34.25

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

F) ABCL INCENTIVE PLAN 2017

The Scheme titled as "ABCL Incentive Scheme for Stock Options and Restricted Stock Units – 2017 (ABCL Incentive Scheme)" was approved by the shareholders through postal ballot on 10th April 2017. The Nomination, Remuneration and Compensation Committee of the Company, at its meeting held on 15th January 2018, granted 14,65,927 ESOPs and 2,52,310 Restricted Stock Units (RSUs) (collectively called as "Stock Options") to the eligible grantees pursuant to the Composite Scheme of Arrangement between erstwhile Aditya Birla Nuvo Limited (now merged with Grasim Industries Limited), Grasim Industries Limited and Aditya Birla Capital Limited. The Stock Options allotted under the Scheme are convertible into equal number of Equity Shares.

The vesting conditions and the vesting dates under the ABCL Incentive Scheme shall follow the same vesting conditions, as applicable to the Grantees, under the corresponding Grasim Employee Benefits Schemes 2006 and 2013.

Particulars	ABCL Incentive Scheme	
	Options	RSUs
Plan Period	As per Grasim Employee Benefits Schemes 2006 and 2013.	
Quantum of Grant	14,65,927	2,52,310
Method of Accounting	Fair Value	Fair Value
Vesting Period	The Options and RSUs shall deemed to have been vested from the original date of grant under the Grasim ESOP Schemes 2006 and 2013, and shall be subject to a minimum vesting period of one year from the date of original grant, and would vest not earlier than one year and not later than five years from the date of grant of Options and RSUs, or such other period as may be determined by the Nomination, Remuneration and Compensation Committee.	
Vesting Condition(s)	Achievement of threshold level of budgeted annual performance target	
Exercise Period	5 years from the Date of Vesting	5 years from the Date of Vesting
Grant Date	15 th January 2018	15 th January 2018
Grant/Exercise Price (₹ Per Share)	10.00	10.00

Regranted during the Financial Year - 2020-2021 are given hereunder:

Particulars	Options
Plan Period	2021-2022
Quantum of Grant	25,585
Method of Accounting	Fair Value
Vesting Period	One year from the Date of Grant
Vesting Condition(s)	Achievement of threshold level of budgeted annual performance target
Exercise Period	5 years from the Date of Vesting
Grant Date	5 th March 2021
Grant/Exercise Price (₹ Per Share)	10.00

Details of Activities in the Plan

Particulars	ABCL Incentive Scheme			
	31 st March 2025		31 st March 2024	
	Options	RSUs	Options	RSUs
Options/RSUs Outstanding at the beginning of the Year	15,324	3,418	15,324	3,418
Granted during the Year	-	-	-	-
Exercised during the Year	-	-	-	-
Lapsed/Expired during the Year	-	-	-	-
Options/RSUs Outstanding at the end of the Year	15,324	3,418	15,324	3,418



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 48 | SEGMENT DISCLOSURES

Operating segments are defined as components of an enterprise for which discrete financial information is available, and evaluated regularly by the Chief Operating Decision Maker (CODM), in deciding how to allocate resources and assessing performance.

The Group has considered business segment as reportable segment for disclosure. The products and services included in each of the reported business segments are as follows:

SEGMENTS	ACTIVITIES
Lending (Excluding Housing Finance)	Non-Banking Financial Services
Housing Finance	Housing Finance
Life Insurance	Life Insurance
Asset Management	Asset Management
Health Insurance	Health Insurance and Ancillary Services
Stock and Securities Broking	Stock Broking, Depository Services, Portfolio Management Services
General Insurance Broking (Discontinued Operations)	Insurance Broking (Refer Note No. 52)
Other Financial Services	Asset Reconstruction, Direct to Customer (D2C) Platform, etc.

Information about Business Segments

(₹ crore)

Segment Revenue from Operations	For the Year ended 31 st March 2025			For the Year ended 31 st March 2024		
	External	Inter-Segment	Total	External	Inter-Segment	Total
Lending (Excluding Housing Finance)	14,693.58	95.38	14,788.96	12,654.36	47.86	12,702.22
Housing Finance	2,563.81	91.37	2,655.18	1,794.25	40.35	1,834.60
Life Insurance	21,963.90	88.28	22,052.18	18,214.99	39.10	18,254.09
Asset Management	1,982.29	-	1,982.29	1,634.10	-	1,634.10
Stock and Securities Broking	450.31	2.83	453.14	392.89	1.48	394.37
Health Insurance	4,632.07	3.21	4,635.28	3,458.28	0.90	3,459.18
Other Financial Services	818.37	41.48	859.85	822.72	67.35	890.07
Sub Total	47,104.33	322.55	47,426.88	38,971.59	197.04	39,168.63
Less: Inter-Segment Revenue from Operations			(322.55)			(197.04)
Total Segment Revenue from Continuing Operations			47,104.33			38,971.59
Add: General Insurance Broking (Refer Note No. 52)	264.03	0.33	264.36	563.32	1.38	564.70
Total Segment Revenue			47,368.69			39,536.29
Less: Revenue of Associate and Joint Venture Entities, profits of which are equity accounted under the Ind AS framework			(6,622.14)			(5,095.30)
Add: Elimination of Intra-Group Revenue from Transactions with Associate and Joint Venture Entities			107.79			64.55
Total Revenue from Continuing Operations			40,589.98			33,940.84

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Segment Results (Profit Before Tax)	For the Year ended 31 st March 2025	For the Year ended 31 st March 2024
Lending (Excluding Housing Finance)	3,359.61	2,987.07
Housing Finance	419.45	376.46
Life Insurance	158.40	197.61
Asset Management	1,244.54	1,008.15
Stock and Securities Broking	101.65	68.93
Health Insurance	(3.07)	(186.99)
Other Financial Services	387.42	581.33
Total Segmental Results from Continuing Operations	5,668.00	5,032.56
Add: General Insurance Broking (Refer Note No. 52)	36.96	67.43
Total Segmental Results	5,704.96	5,099.99
Less: Share of Associate and Joint Venture Partners (not included in Share of Profits of the Group) in Associate and Joint Venture Companies	(825.16)	(517.63)
Profit Before Tax	4,879.80	4,582.36

(₹ crore)

Other Information	Carrying Amount of Segment Assets as at		Carrying Amount of Segment Liabilities as at	
	31 st March 2025	31 st March 2024	31 st March 2025	31 st March 2024
Segments				
Lending (Excluding Housing Finance)	1,31,745.13	1,10,778.95	1,13,857.33	95,711.67
Housing Finance	30,410.70	18,408.44	26,644.45	16,201.49
Life Insurance	1,07,403.79	92,571.05	1,03,160.60	88,766.98
Asset Management	4,096.75	3,484.16	304.38	268.14
Stock and Securities Broking	2,630.70	2,278.91	2,234.87	1,953.40
Health Insurance	5,212.59	3,888.84	3,694.00	2,836.54
Other Financial Services	2,320.06	3,622.15	1,134.76	782.32
Total Segment	2,83,819.72	2,35,032.50	2,51,030.39	2,06,520.54
Less: Inter-Segment Elimination	(1,019.29)	(973.89)	(1,019.29)	(973.89)
Add: Unallocated Corporate Liabilities	686.89	658.01	735.80	858.97
Add: General Insurance Broking (Refer Note No. 52)	-	325.15	-	170.81
Total Segment Assets/Liabilities	2,83,487.32	2,35,041.77	2,50,746.90	2,06,576.43
Less: Assets/Liabilities of Associate and Joint Venture Entities, which are equity accounted under the Ind AS framework	(9,332.36)	(7,395.46)	(4,081.82)	(3,169.81)
Add: Elimination of Intra-Group Assets/Liabilities from Transactions with Associate and Joint Venture Entities	49.25	57.43	49.25	57.43
Add: Investments in Associate and Joint Venture Entities, which are equity accounted under the Ind AS framework	4,857.17	4,398.09	-	-
Total Assets/Liabilities	2,79,061.38	2,32,101.83	2,46,714.33	2,03,464.05

(₹ crore)

Other Information	Depreciation and Amortisation for the Year ended	
	31 st March 2025	31 st March 2024
Segments		
Lending (Excluding Housing Finance)	131.55	120.36
Housing Finance	40.75	25.70
Life Insurance	109.03	97.73
Asset Management	39.81	34.60
Stock and Securities Broking	9.78	8.23
Health Insurance	69.28	58.72
Other Financial Services	63.81	33.97
Total Segment	464.01	379.31



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Other Information	Depreciation and Amortisation for the Year ended	
	31 st March 2025	31 st March 2024
Less: Depreciation of Associate and Joint Venture Entities	109.09	93.33
Less: Depreciation of Life Insurance Policyholders' Business	108.72	97.62
Total Depreciation and Amortisation of Continuing Operations	246.20	188.37
Add: Depreciation of General Insurance Broking (Refer Note No. 52)	1.83	5.46
Total Depreciation and Amortisation	248.03	193.83

(₹ crore)

Other Information	Interest Income for the Year ended		Interest Expenses for the Year ended	
	31 st March 2025	31 st March 2024	31 st March 2025	31 st March 2024
Segments				
Lending (Excluding Housing Finance)	13,999.55	12,044.48	7,980.89	6,468.22
Housing Finance	2,436.31	1,717.99	1,530.70	1,014.23
Life Insurance	3,918.01	3,178.17	106.58	62.02
Asset Management	39.08	19.05	5.66	5.63
Stock and Securities Broking	218.94	165.08	125.96	92.22
Health Insurance	251.79	199.39	3.64	1.92
Other Financial Services	51.53	117.87	33.33	39.44
Sub Total	20,915.21	17,442.03	9,786.76	7,683.68
Less: Inter-Segment Elimination	(24.13)	(44.59)	(65.08)	(44.58)
Interest Income/Expenses	20,891.08	17,397.44	9,721.68	7,639.10
Less: Interest Income/Expenses of Associate and Joint Venture Companies	290.88	218.44	9.30	7.55
Less: Interest Income/Expenses of Life Insurance Policyholders' Business	3,572.51	2,890.36	18.20	14.68
Total Interest Income/Expenses of Continuing Operations	17,027.69	14,288.64	9,694.18	7,616.87
Add: General Insurance Broking (Refer Note No. 52)	3.29	1.94	0.20	0.38
Total Interest Income/Expenses	17,030.98	14,290.58	9,694.38	7,617.25

(₹ crore)

Impairment on Financial Instruments including Loss on Derecognition of Financial Assets at Amortised Cost (Expected Credit Loss)	For the Year ended 31 st March 2025	For the Year ended 31 st March 2024
Lending (Excluding Housing Finance)	1,444.12	1,352.43
Housing Finance	53.53	2.81
Life Insurance	4.35	0.91
Stock and Securities Broking	0.49	0.89
Other Financial Services	(0.10)	(3.53)
Total	1,502.39	1,353.51
Less: Impairment of Life Insurance Policyholders' Business	4.35	0.91
Total Impairment Expense of Continuing Operations	1,498.04	1,352.60
Add: General Insurance Broking (Refer Note No. 52)	0.13	(0.31)
Grand Total	1,498.17	1,352.29

Information about Geographical Segments

(₹ crore)

Particulars	For the Year ended	
	31 st March 2025	31 st March 2024
Segment Revenue by Geographical Market		
In India	47,343.00	39,513.29
Outside India	25.69	23.00
Total	47,368.69	39,536.29

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025**NOTE: 49**
ADDITIONAL INFORMATION PURSUANT TO SCHEDULE III OF THE COMPANIES ACT, 2013, FOR THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

(₹ crore)

Name of the Entity	Net Assets*		Share in Profit and Loss		Share in Other Comprehensive Income (OCI)		Share in Total Comprehensive Income	
	% of Consolidated Net Assets	Amount	% of Consolidated Profit and Loss	Amount	% of Consolidated Other Comprehensive Income	Amount	% of Consolidated Total Comprehensive Income	Amount
HOLDING COMPANY								
Aditya Birla Capital Limited	82.91	25,193.64	88.74	2,957.22	210.22	(54.32)	87.79	2,902.90
SUBSIDIARY COMPANIES								
Aditya Birla Housing Finance Limited	12.45	3,783.06	9.71	323.43	3.64	(0.94)	9.75	322.49
Aditya Birla Sun Life Insurance Company Limited	12.85	3,905.59	2.98	99.33	(119.51)	30.88	3.94	130.21
Aditya Birla Money Limited	0.78	236.13	2.23	74.19	2.98	(0.77)	2.22	73.42
Aditya Birla Capital Digital Limited	0.63	191.50	(9.83)	(327.44)	3.41	(0.88)	(9.93)	(328.32)
Aditya Birla Financial Shared Services Limited	0.30	90.96	0.02	0.81	0.23	(0.06)	0.02	0.75
Aditya Birla Sun Life Pension Fund Management Limited	0.20	61.74	(0.29)	(9.67)	0.58	(0.15)	(0.30)	(9.82)
Aditya Birla ARC Limited (Consolidated)	1.50	456.86	5.69	189.72	(0.23)	0.06	5.74	189.78
Aditya Birla Stressed Asset AMC Private Limited	0.13	40.84	0.07	2.17	0.08	(0.02)	0.07	2.15
Aditya Birla Special Situation Fund I	-	-	0.16	5.46	-	-	0.17	5.46
Aditya Birla PE Advisors Private Limited	0.02	4.51	0.00	0.09	-	-	0.00	0.09
Aditya Birla Trustee Company Private Limited	0.00	0.45	0.00	0.003	-	-	0.00	0.00
Aditya Birla Insurance Brokers Limited (upto 30 th August 2024)	-	-	0.84	28.00	0.31	(0.08)	0.84	27.92
ASSOCIATE AND JOINT VENTURES								
Aditya Birla Sun Life AMC Limited (Consolidated, including Foreign Subsidiaries)	5.51	1,674.96	12.56	418.43	(0.11)	0.03	12.66	418.46
Aditya Birla Health Insurance Co. Limited	10.43	3,169.62	0.09	2.93	(97.88)	25.29	0.85	28.22
Aditya Birla Wellness Private Limited	0.04	11.53	(0.14)	(4.76)	(0.04)	0.01	(0.14)	(4.75)
Aditya Birla Sun Life Trustee Private Limited	0.00	1.06	0.01	0.19	-	-	0.01	0.19
Eliminations/Consolidation Adjustments	(27.75)	(8,433.73)	(12.84)	(427.78)	96.32	(24.89)	(13.69)	(452.67)
Total	100.00	30,388.72	100.00	3,332.32	100.00	(25.84)	100.00	3,306.48

Notes:

* Net Assets = Total Assets - Total Liabilities - Non-Controlling Interests



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

ADDITIONAL INFORMATION PURSUANT TO SCHEDULE III OF THE COMPANIES ACT, 2013, FOR THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2024

(₹ crore)

Name of the Entity	Net Assets*		Share in Profit and Loss		Share in Other Comprehensive Income (OCI)		Share in Total Comprehensive Income	
	% of Consolidated Net Assets	Amount	% of Consolidated Profit and Loss	Amount	% of Consolidated Other Comprehensive Income	Amount	% of Consolidated Total Comprehensive Income	Amount
HOLDING COMPANY								
Aditya Birla Capital Limited	82.16	22,033.94	88.01	2,935.15	(69.20)	(14.49)	87.03	2,920.66
SUBSIDIARY COMPANIES								
Aditya Birla Housing Finance Limited	8.43	2,259.80	8.72	290.69	0.10	0.02	8.66	290.71
Aditya Birla Sun Life Insurance Company Limited	12.89	3,456.28	4.19	139.88	345.08	72.26	6.32	212.14
Aditya Birla Money Limited	0.61	162.71	1.59	52.97	1.81	0.38	1.59	53.35
Aditya Birla Capital Digital Limited	0.22	59.83	(5.23)	(174.48)	1.91	0.40	(5.19)	(174.08)
Aditya Birla Financial Shared Services Limited	0.01	3.44	0.04	1.34	-	-	0.04	1.34
Aditya Birla Sun Life Pension Management Limited	0.22	58.56	(0.24)	(8.07)	(0.29)	(0.06)	(0.24)	(8.13)
Aditya Birla ARC Limited (Consolidated)	1.00	267.08	2.79	93.20	(0.05)	(0.01)	2.78	93.19
Aditya Birla Stressed Asset AMC Private Limited	0.14	38.70	0.21	6.94	0.05	0.01	0.21	6.95
Aditya Birla Special Situation Fund I	0.05	13.78	1.12	37.22	-	-	1.11	37.22
Aditya Birla PE Advisors Private Limited	0.02	4.42	0.01	0.19	-	-	0.01	0.19
Aditya Birla Trustee Company Private Limited	0.00	0.45	0.00	0.02	-	-	0.00	0.02
Aditya Birla Insurance Brokers Limited	0.72	193.72	1.52	50.61	3.06	0.64	1.53	51.25
Aditya Birla Money Mart Limited	0.36	95.68	0.06	2.00	(0.14)	(0.03)	0.06	1.97
Aditya Birla Money Insurance Advisory Services Limited	0.14	36.77	0.67	22.37	0.05	0.01	0.67	22.38
Aditya Birla Capital Technology Services Limited	(0.14)	(37.93)	(0.02)	(0.51)	0.05	0.01	(0.01)	(0.50)
ASSOCIATE AND JOINT VENTURES								
Aditya Birla Sun Life AMC Limited (Consolidated, including Foreign Subsidiaries)	5.33	1,430.45	11.66	389.02	(0.92)	(0.19)	11.59	388.83
Aditya Birla Health Insurance Co. Limited	11.03	2,957.64	(2.50)	(83.48)	33.31	6.97	(2.28)	(76.51)
Aditya Birla Wellness Private Limited	0.03	9.14	(0.05)	(1.77)	(0.14)	(0.03)	(0.05)	(1.80)
Aditya Birla Sun Life Trustee Private Limited	0.00	0.87	0.00	0.14	-	-	0.00	0.14
Eliminations/Consolidation Adjustments	(23.22)	(6,228.07)	(12.55)	(418.45)	(214.68)	(44.95)	(13.83)	(436.40)
Total	100.00	26,817.26	100.00	3,334.98	100.00	20.94	100.00	3,355.92

Notes:

*Net Assets = Total Assets - Total Liabilities - Non-Controlling Interests

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 50 MATERIAL PARTLY OWNED SUBSIDIARIES

(1) Financial Information of Subsidiaries that have material Non-Controlling Interest is provided below

(A) Aditya Birla Sun Life Insurance Company Limited

Name of the Entity	Principal Place of Business	Proportion of Ownership Interest	
		As at 31 st March 2025	As at 31 st March 2024
Aditya Birla Sun Life Insurance Company Limited, including Aditya Birla Sun Life Pension Fund Management Limited (100% subsidiary of Aditya Birla Sun Life Insurance Company Limited)	India	51.00%	51.00%
(₹ crore)			
Particulars		As at 31 st March 2025	As at 31 st March 2024
Proportion of Interest Held by Non-Controlling Entity		49.00%	49.00%
Accumulated Balances of Non-Controlling Interest		1,895.82	1,680.62
Summarised Financial Information for Balance Sheet			
Current Assets		8,581.61	7,760.60
Non-Current Assets		98,526.56	84,509.31
Current Liabilities		6,917.48	5,372.32
Non-Current Liabilities		96,321.37	83,467.75
(₹ crore)			
Particulars		Year ended 31 st March 2025	Year ended 31 st March 2024
Profit/(Loss) Allocated to Non-Controlling Interest		43.92	64.59
Summarised Financial Information for the Statement of Profit and Loss			
Revenue from Operations		22,047.30	18,249.44
Profit for the Year		89.66	131.81
Other Comprehensive Income		30.73	72.20
Total Comprehensive Income		120.39	204.01
Summarised Financial Information for Cash Flows			
Cash Flows from Operating Activities		6,336.70	5,429.93
Cash Flows from Investing Activities		(6,958.85)	(5,987.00)
Cash Flows from Financing Activities		733.59	540.11
Net Increase/(Decrease) in Cash and Cash Equivalents		111.44	(16.96)

(B) Aditya Birla Insurance Brokers Limited (Refer Note No. 52)



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(C) Aditya Birla Money Limited

Name of the Entity	Principal Place of Business	Proportion of Ownership Interest	
		As at 31 st March 2025	As at 31 st March 2024
Aditya Birla Money Limited	India	73.53%	73.53%
(₹ crore)			
Particulars		As at 31 st March 2025	As at 31 st March 2024
Proportion of Interest Held by Non-Controlling Entity		26.47%	26.47%
Accumulated Balances of Non-Controlling Interest		62.51	43.04
Summarised Financial Information for Balance Sheet			
Current Assets		2,296.12	1,712.87
Non-Current Assets		174.88	403.24
Current Liabilities		2,077.02	1,789.58
Non-Current Liabilities		157.85	163.82
(₹ crore)			
Particulars		Year ended 31 st March 2025	Year ended 31 st March 2024
Profit/(Loss) Allocated to Non-Controlling Interest:		19.64	14.02
Dividend Paid to Non-Controlling Interest		-	-
Summarised Financial Information for the Statement of Profit and Loss			
Revenue from Operations		447.61	390.19
Profit for the Year		74.19	52.97
Other Comprehensive Income		(0.77)	0.38
Total Comprehensive Income		73.43	53.35
Summarised Financial Information for Cash Flows			
Cash Flows from Operating Activities		(126.20)	(443.78)
Cash Flows from Investing Activities		(1.01)	(4.10)
Cash Flows from Financing Activities		173.13	402.50
Net Increase/(Decrease) in Cash and Cash Equivalents		45.92	(45.38)

NOTE: 51 INTEREST IN JOINT VENTURES AND ASSOCIATES

- (1) Below is the Associate Company of the Group which, in the opinion of the Management, is material to the Group, and has been accounted as per Equity Method of Accounting.

Name of the Entity	Principal Place of Business	Proportion of Ownership Interest		Quoted Fair Value (₹ Per Share)	
		As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Aditya Birla Sun Life AMC Limited	India	44.94%	45.14%	636.70	455.00

Aditya Birla Sun Life AMC Limited ("ABSLAMC") was incorporated on 5th September 1994.

The Company is registered with Securities and Exchange Board of India (SEBI) under the SEBI (Mutual Funds) Regulations, 1996, and the principal activity is to act as an investment manager to Aditya Birla Sun Life Mutual Fund. The Company manages the investment portfolios of Aditya Birla Sun Life Mutual Fund, India Advantage Fund Ltd., Mauritius, India Excel (Mauritius) Fund and Aditya Birla Real Estate Fund. The Company is also registered under the SEBI (Portfolio Managers) Regulations, 1993, and provides portfolio management services and investment advisory services to offshore funds and high net worth investors. Aditya Birla Sun Life AMC Limited has set up two Alternate Investment Funds (AIF), one under Category III and the other under Category II, with Securities Exchange Board of India (SEBI) under the SEBI AIF Regulations, 2012. Aditya Birla Sun Life AMC Limited has been appointed as an Investment Manager of the said AIF by the Trustee to the Fund.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(A) Summarised Financial Information of Material Associate Company

i) Summarised Balance Sheet

Aditya Birla Sun Life AMC Limited

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Current Assets		
Cash and Cash Equivalents	43.68	39.10
Other Assets	2,790.22	2,061.56
Total Current Assets	2,833.90	2,100.66
Total Non-Current Assets	1,280.53	1,401.19
Current Liabilities		
Financial Liabilities (excluding Trade Payables)	110.55	86.03
Other Liabilities	147.50	125.22
Total Current Liabilities	258.05	211.25
Non-Current Liabilities		
Financial Liabilities (excluding Trade Payables)	47.50	59.76
Other Liabilities	82.01	61.96
Total Non-Current Liabilities	129.51	121.72
Net Assets	3,726.87	3,168.88
Group Share in % - Refer Note No. 63(2)	44.94%	45.14%
Group Share in ₹	1,674.96	1,430.44
Carrying Amount	1,674.96	1,430.44

ii) Summarised Statement of Profit and Loss

Aditya Birla Sun Life AMC Limited

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Revenue from Operations	1,684.78	1,353.19
Depreciation and Amortisation Expenses	39.81	34.60
Income Tax Expenses	313.94	227.79
Profit for the Year	930.60	780.36
Group Share	418.43	389.02
Other Comprehensive Income	0.07	(0.40)
Group Share	0.03	(0.19)
Total Comprehensive Income	930.67	779.96
Group Share	418.46	388.83
Dividend Received	175.02	75.62

(B) Commitments and Contingent Liabilities in respect of Associate Company

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Group Share in Commitments in respect of Associate Companies not being included in Note No. 41	50.66	6.70
Group Share in Contingent Liabilities in respect of Associate Companies not being included in Note No. 40	5.87	7.22



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

- (2) Below is the Joint Venture Company of the Group which, in the opinion of the Management, is material to the Group which has been accounted as per Equity Method of Accounting.

Name of the Entity	Principal Place of Business	Proportion of Ownership Interest		Quoted Fair Value (₹ Per Share)	
		As at 31 st March 2025	As at 31 st March 2024	As at 31 st March 2025	As at 31 st March 2024
Aditya Birla Health Insurance Co. Limited	India	45.89%	45.89%	#	#

#Unlisted Equity - No quoted price available

Aditya Birla Health Insurance Co. Limited ("the Company") was incorporated on 22nd April 2015 as a Company under the Companies Act, 2013. The Company is registered with the Insurance Regulatory and Development Authority of India ("IRDAI") for conducting health insurance business, under Section 3 of the Insurance Act, 1938, as amended by the Insurance Laws (Amendment) Act, 2015.

(A) Summarised Financial Information of Material Joint Venture Company

(i) Summarised Balance Sheet

Aditya Birla Health Insurance Co. Limited (ABHI)

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Current Assets		
Cash and Cash Equivalents	24.46	145.49
Other Assets	1,361.70	646.71
Total Current Assets	1,386.16	792.20
Total Non-Current Assets	3,793.03	3,074.67
Current Liabilities		
Financial Liabilities (excluding Trade Payables)	361.94	306.90
Other Liabilities	3,271.81	2,499.81
Total Current Liabilities	3,633.75	2,806.71
Non-Current Liabilities		
Financial Liabilities (excluding Trade Payables)	30.18	12.92
Other Liabilities	16.13	10.07
Total Non-Current Liabilities	46.31	22.99
Net Assets	1,499.13	1,037.17
Group Share in %	45.89%	45.89%
Group Share in ABHI	3,169.62	2,957.64
Carrying Amount	3,169.62	2,957.64

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(ii) Summarised Statement of Profit and Loss

Aditya Birla Health Insurance Co. Limited

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest Income	251.79	199.39
Revenue from Operations	4,621.91	3,450.43
Interest Expense	3.64	1.92
Depreciation and Amortisation Expenses	66.17	55.35
Income Tax Expenses	-	-
Profit/(Loss) for the Year	6.38	(181.85)
Group Share	2.93	(83.48)
Other Comprehensive Income	55.12	15.20
Group Share	25.29	6.97
Total Comprehensive Income	61.50	(166.65)
Group Share	28.22	(76.51)

(B) Commitments and Contingent Liabilities in respect of Joint Venture Company

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Group Share in Commitments in respect of Joint Venture Company not being included in Note No. 41	8.10	12.20
Group Share in Contingent Liabilities in respect of Joint Venture Company not being included in Note No. 40	87.33	71.29

(3) Individually Immaterial Joint Venture Companies

The Group also has interest in Immaterial Joint Ventures that are accounted for using Equity Method of Accounting. Below is the combined financial information with respect to those entities.

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Aggregate Carrying Amount of individually Immaterial Joint Venture Companies	12.59	10.01

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Aggregate Amount of the Group Share of:		
Profit for the Year	(4.57)	(2.48)
Other Comprehensive Income	0.01	(0.03)

- (a) As per the Shareholders' agreements, Aditya Birla Sun Life Trustee Private Limited and Aditya Birla Wellness Limited cannot distribute their profits until they obtain consent from other venture partners.
- (b) Aditya Birla Capital Limited holds, either directly or through its subsidiary, more than half of the equity shares holding in the following entities. However, as per the Shareholders' agreement/statute, the Company needs to jointly decide with other Shareholders of the respective entity on certain relevant activities. Hence, the same are being accounted as per equity method of accounting.
- Aditya Birla Sun Life Trustee Private Limited
 - Aditya Birla Wellness Private Limited



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 52 | DISCONTINUED OPERATION

The Company has sold its entire stake of 50.002% in Aditya Birla Insurance Brokers Limited ("ABIBL") to Edme Services Private Limited, part of the Samara Capital Group and an affiliate of Samara Alternate Investment Fund on 30th August 2024 and, accordingly, ABIBL has ceased to be a Subsidiary of the Company w.e.f. 30th August 2024. The Company has recognised gain of ₹ 213.79 crore (Net of Tax, Gain is ₹ 176.21 crore), during the year ended 31st March 2025. Profits of ABIBL has been presented in the Consolidated Financial Statements as discontinued operations.

Summarised Financial Information of Discontinued Operations as at 30th August 2024 is as follows:

Particulars	(₹ crore)	
	As at 30 th August 2024	As at 31 st March 2024
Assets		
1. Financial Assets		
Cash and Cash Equivalents	1.86	15.24
Bank Balances other than (a) above	11.28	10.30
Trade Receivables	53.37	65.47
Loans	0.49	62.91
Investments	113.27	127.24
Other Financial Assets	0.82	1.53
Sub Total - Financial Assets	181.09	282.69
2. Non-Financial Assets		
Current Tax Assets	26.05	34.30
Deferred Tax Assets	5.36	5.08
Property, Plant and Equipment	3.71	3.26
Right-of-Use Assets	6.42	5.96
Intangible Assets Under Development	0.20	0.40
Other Intangible Assets	1.82	1.57
Other Non-Financial Assets	35.68	31.27
Sub Total - Non-Financial Assets	79.24	81.84
Total Assets	260.33	364.53
Liabilities		
1. Financial Liabilities		
Trade Payables	101.76	120.91
Lease Liabilities	6.89	6.30
Other Financial Liabilities	23.06	21.11
Sub Total - Financial Liabilities	131.71	148.32
2. Non-Financial Liabilities		
Provisions	12.22	11.98
Other Non-Financial Liabilities	17.89	10.51
Sub Total - Non-Financial Liabilities	30.11	22.49
Total Liabilities	161.82	170.81

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The Financial Results of Discontinued Operations for the Period/Year are as follows:

(₹ crore)		
Particulars	For the Period ended 30 th August 2024	For the Year ended 31 st March 2024
Revenue from Operations	256.45	551.07
Other Income	9.12	15.68
Total Income	265.57	566.75
Fees and Commission Expense	181.13	408.26
Employee Benefits Expense	28.85	54.52
Finance Cost	0.20	0.38
Impairment on Financial Instruments	0.13	(0.50)
Net Loss on Derecognition of Financial Instruments	-	0.19
Depreciation and Amortisation Expense	1.83	5.46
Other Expenses	16.47	31.01
Total Expenses	228.61	499.32
Profit Before Tax from Discontinued Operations	36.96	67.43
Current Tax	9.23	16.50
Short/(Excess) Provision for Tax Related to Earlier Years (Net)	-	0.15
Deferred Tax	(0.27)	0.17
Tax Expenses	8.96	16.82
Profit After Tax from Discontinued Operations	28.00	50.61

The Summarised Cash Flow Position of Discontinued Operations for the Period/Year is as follows:

(₹ crore)		
Particulars	As at 30 th August 2024	As at 31 st March 2024
Net Cash Generated from/(used in) Operating Activities	27.78	17.91
Net Cash Generated from/(used in) Investing Activities	82.82	(0.97)
Net Cash Generated from/(used in) Financing Activities	(123.98)	(2.59)
Net Increase/(Decrease) in Cash and Cash Equivalents from Discontinued Operations	(13.38)	14.35
Opening Cash and Cash Equivalents	15.24	0.89
Closing Cash and Cash Equivalents	1.86	15.24

NOTE: 53 | ASSETS AND LIABILITIES OF THE POLICYHOLDERS OF LIFE INSURANCE BUSINESS

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Assets		
Financial Assets		
(a) Cash and Cash Equivalents (i)	1,047.85	927.92
(b) Bank Balances other than (a) above (i)(a)	0.25	0.25
(c) Derivative Financial Instruments (x)	503.52	349.74
(d) Trade Receivables (ii)	606.34	527.47
(e) Loans (iii)	712.09	914.86
(f) Investments of Policyholders (iv)	57,437.57	47,103.55
(g) Assets Held to Cover Linked Liabilities (v)	37,762.26	36,005.19
(h) Other Financial Assets (vi)	2,287.40	1,594.24
Sub Total	1,00,357.28	87,423.22



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars		As at 31 st March 2025	As at 31 st March 2024
Non-Financial Assets			
(a) Property, Plant and Equipment	(vii)	82.64	65.13
(b) Right-to-Use of Assets		250.26	181.72
(c) Capital Work-in-Progress	(vii)	21.95	7.83
(d) Intangible Assets Under Development	(viii)	24.28	20.24
(e) Other Intangible Assets	(viii)	92.58	78.47
(f) Other Non-Financial Assets	(ix)	266.42	205.51
Sub Total		738.13	558.90
Total Assets of Policyholders of Life Insurance Business		1,01,095.41	87,982.12
EQUITY AND LIABILITIES			
Financial Liabilities			
(a) Derivative Financial Instruments	(x)	29.04	10.77
(b) Trade Payables	(xi)		
- Micro Enterprises and Small Enterprises		17.52	12.34
- Creditors other than Micro Enterprises and Small Enterprises		721.70	582.23
(c) Lease Liabilities		259.50	190.19
(d) Life Insurance Contract Liabilities and Restricted Surplus	(xiv)	98,350.55	85,388.46
(e) Other Financial Liabilities	(xii)	2,171.77	1,597.26
Sub Total		1,01,550.08	87,781.25
Non-Financial Liabilities			
(a) Provisions	(xiii)	144.59	123.82
(b) Deferred Tax Liabilities (Net)		20.12	14.87
(c) Other Non-Financial Liabilities	(xv)	117.19	97.50
Sub Total		281.90	236.19
Total Liabilities of Policyholders of Life Insurance Business		1,01,831.98	88,017.44

Note (i): Cash and Cash Equivalents

(₹ crore)

Particulars		As at 31 st March 2025	As at 31 st March 2024
Cash on Hand		6.12	4.26
Balances with Banks			
- Current Accounts		401.80	190.66
- Deposits with original maturity period of three months or less		491.78	580.90
Cheques, Drafts on Hand		148.15	152.10
Total		1,047.85	927.92

Note (i)(a): Bank Balances other than (i) above

(₹ crore)

Particulars		As at 31 st March 2025	As at 31 st March 2024
Balances at Banks			
- Deposits with original maturity of more than three months		0.25	0.25
Total		0.25	0.25

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (ii): Trade Receivables

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Trade Receivables at Amortised Cost		
Unsecured, Considered Good	606.34	527.47
Total	606.34	527.47

Note (iii): Loans at Amortised Cost

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Loans and Advances:		
Other Related Parties	-	17.68
Agents' Balances (Gross)	-	3.17
Less: Provision for Doubtful Debts	-	(0.54)
Advances Recoverable in Cash or in Kind or for Value to be Received	-	377.03
Loans Against Policies	712.09	517.52
Total	712.09	914.86
Secured		
Secured by Insurance Policies	712.09	517.52
Unsecured	-	397.34
Total	712.09	914.86
Loans within India		
Public Sectors	-	-
Others	712.09	914.86
Total	712.09	914.86

Note (iv): Financial Assets - Investments of Policyholders

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
A. Investments in Mutual Funds		
Quoted Investments		
Quoted Investments - at Fair Value through Profit or Loss	115.75	27.73
B. Investments in Equity Instruments		
Unquoted Investments		
At Fair Value through Profit or Loss	296.35	296.41
Quoted Investments		
At Fair Value through Profit or Loss	4,021.32	3,578.49
	4,317.67	3,874.90
C. Investments in Government or Trust Securities		
Quoted Investments		
At Amortised Cost	31,892.62	24,111.36
At Fair Value through Other Comprehensive Income	5,317.87	5,098.71
	37,210.49	29,210.07



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
D. Investments in Debentures		
Quoted Investments		
At Amortised Cost	8,103.75	7,938.91
Less: Allowance for Impairment Loss	5.90	5.09
	8,097.85	7,933.82
At Fair Value through Other Comprehensive Income	6,408.86	5,468.32
Less: Allowance for Impairment Loss	4.77	3.65
	6,404.09	5,464.67
	14,501.94	13,398.49
E. Other Investments		
Unquoted Investments		
At Fair Value through Other Comprehensive Income	287.05	67.77
Quoted Investments		
At Fair Value through Other Comprehensive Income	462.91	263.91
Less: Allowance for Impairment Loss	0.74	-
	462.17	263.91
At Amortised Cost	542.50	261.06
Less: Allowance for Impairment Loss	-	0.38
	542.50	260.68
	1,291.72	592.36
Total (A+B+C+D+E)	57,437.57	47,103.55

Note (v): Assets Held to Cover Linked Liabilities

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Quoted Investments at Fair Value through Profit or Loss		
Mutual Funds	412.89	562.74
Equity Instruments	18,465.25	17,602.35
Government or Trust Securities	11,478.15	10,016.32
Debentures	6,340.50	6,814.14
Other Investments	774.02	864.16
Other Assets	230.13	66.55
Unquoted Investments at Fair Value through Profit or Loss		
Other Investments	61.32	78.93
Total	37,762.26	36,005.19

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (vi): Other Financial Assets

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Security Deposits	89.00	77.40
Unclaimed Maturity Funds	70.40	152.61
Re-Insurance Assets	1,641.76	1,363.92
MTM Margin A/c - FRA Receivables	4.97	0.31
Other Advances Recoverable in cash or in kind or for value to be received	458.49	-
Advances Recoverable from Related Parties	18.36	-
Agents' Balances (Net)	2.81	-
Advance to Employees	1.39	-
SCWF Fund	0.22	-
Total	2,287.40	1,594.24

Note (vii): Property, Plant and Equipment and Capital Work-In-Progress

(₹ crore)

Particulars	Information Technology Equipment	Leasehold Improvement	Furniture and Fixtures	Vehicles	Office Equipment	Total	Capital work in Progress
As at 31st March 2025							
Gross Block Amount							
Opening Gross Block Amount	32.20	8.92	23.14	15.80	8.66	88.72	7.83
Additions	11.41	8.81	10.24	7.15	5.85	43.46	76.01
Disposals	24.31	1.09	3.36	4.24	6.58	39.58	61.89
	19.30	16.64	30.02	18.71	7.93	92.60	21.95
Accumulated Depreciation							
Opening Depreciation	16.04	(3.96)	4.80	4.04	2.67	23.59	-
Depreciation for the Year	6.00	4.57	4.73	4.70	2.71	22.71	-
Disposals	24.07	1.01	2.86	1.91	6.49	36.34	-
	(2.03)	(0.40)	6.67	6.83	(1.11)	9.96	-
Net Block Amount	21.33	17.04	23.35	11.88	9.04	82.64	21.95
As at 31st March 2024							
Gross Block Amount							
Opening Gross Block Amount	22.67	4.73	13.59	9.70	6.17	56.86	6.43
Additions	11.61	7.20	10.33	10.26	3.66	43.06	55.34
Disposals	2.08	3.01	0.78	4.16	1.17	11.20	53.94
	32.20	8.92	23.14	15.80	8.66	88.72	7.83
Accumulated Depreciation							
Opening Depreciation	12.66	(4.23)	2.81	4.91	2.03	18.18	-
Depreciation for the Year	5.37	3.25	2.68	2.96	1.79	16.05	-
Disposals	1.99	2.98	0.69	3.82	1.16	10.64	-
	16.04	(3.96)	4.80	4.05	2.66	23.59	-
Net Block Amount	16.16	12.88	18.34	11.75	6.00	65.13	7.83



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (viii): Intangible Assets and Intangible Assets Under Development

(₹ crore)

Particulars	Software	Intangible Asset Under Development
As at 31st March 2025		
Gross Carrying Amount		
Opening Gross Carrying Amount	248.35	20.24
Additions	43.67	47.77
Disposals	26.07	43.73
	265.95	24.28
Accumulated Amortisation		
Opening Amortisation	169.88	-
Amortisation for the Year	29.58	-
Disposals	26.09	-
	173.37	-
Net Carrying Amount	92.58	24.28
As at 31st March 2024		
Gross Carrying Amount		
Opening Gross Carrying Amount	204.34	17.74
Additions	45.31	47.81
Disposals	1.30	45.31
	248.35	20.24
Accumulated Amortisation		
Opening Amortisation	141.12	-
Amortisation for the Year	29.94	-
Disposals	1.18	-
	169.88	-
Net Carrying Amount	78.47	20.24

Note (ix): Other Non-Financial Assets

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Capital Advances	3.15	6.29
Prepaid Expenses	43.73	47.73
Deferred Acquisition Cost	-	0.59
Leave Encashment Fund	50.72	46.79
Gratuity Fund	96.66	83.31
Advances to Suppliers	62.14	12.83
Other Statutory Receivables	9.41	7.33
Advances to Employees	0.02	0.34
SCWF Fund	-	0.30
Other Advances	0.59	-
Total	266.42	205.51

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (x): Derivative Financial Instruments

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Interest Rate Derivatives		
Assets		
Dirty Notional Amounts	16,321.79	15,089.11
Clean Notional Amounts	15,740.51	14,625.02
Fair Value Assets	503.52	349.74
Liabilities		
Dirty Notional Amounts	4,118.74	1,508.57
Clean Notional Amounts	3,888.35	1,415.79
Fair Value Liability	29.04	10.77

Note (xi): Trade Payables

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Total Outstanding Dues to Micro and Small Enterprises	17.52	12.34
Total Outstanding Dues for Credit other than Micro and Small Enterprises	721.70	582.23
Total	739.22	594.57

Terms and Conditions of the above Financial Liabilities:

- Trade payables are non-interest bearing, and are normally settled on 60-90 day terms.
- For explanations on the Company's credit risk management processes, refer to Note No. 55.

Note (xii): Other Financial Liabilities

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
(At Amortised Cost)		
Payables for Salaries, Wages, Bonus and Other Employee Benefits	208.69	166.65
Payables for Capital Expenditure	0.04	0.01
Dues to Policyholders	1,462.74	1,003.98
Liability for Unclaimed and Terminated Cases	70.36	152.66
Deposits	5.10	3.68
Mark-to-Market - FRA Payables	424.84	268.33
Subvention Money Received	-	1.95
Total	2,171.77	1,597.26

Note (xiii): Provisions

(₹ crore)		
Particulars	As at 31 st March 2025	As at 31 st March 2024
Provision for Employee Benefits		
Leave Encashment	34.67	28.50
Long-Term Incentive Plan	7.31	9.18
Provision for Gratuity	102.61	86.14
Total	144.59	123.82



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (xiv): Life Insurance Contract Liabilities and Restricted Surplus

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Contract Liabilities of Life Insurance		
Insurance Contract Liabilities	83,480.46	60,787.67
Investment Contract Liabilities	13,510.34	23,494.84
Fair Value Changes of Policyholders' Investments		
Fair Value through Profit and Loss	284.26	447.61
Fair Value through Other Comprehensive Income	1,012.08	618.92
Policyholder Fund Other Changes		
Fair Value through Profit and Loss	33.91	21.73
Fair Value through Other Comprehensive Income	(9.58)	(9.17)
Amortised Cost (Others)	39.08	26.86
Total	98,350.55	85,388.46

Note (xv): Other Non-Financial Liabilities

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Advances from Customers	16.70	22.71
Other Payables		
Deferred Liabilities for Deposits	3.28	2.36
Deferred Fees	-	0.31
Statutory Dues	94.19	71.22
Deposits for Agents Training and Others	1.07	0.90
Subvention Money Received	1.95	-
Total	117.19	97.50

Note (xvi): Income from Life Insurance Operations

(₹ crore)

Particulars	Note No.	Year ended 31 st March 2025	Year ended 31 st March 2024
Life Insurance Premium (Net of Service Tax/GST)		18,507.63	15,057.60
Reinsurance Ceded		(595.96)	(535.94)
Fees and Commission Income		0.31	0.38
Interest Income	(xvi)A	3,572.51	2,890.36
Dividend Income		77.19	75.02
Fair Value Changes	(xvi)B	53.55	430.83
Other Income	(xvi)C	26.79	31.82
Total		21,642.02	17,950.07

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (xvi)A: Interest Income of Life Insurance Operations

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Interest on Loans		
On Financial Assets Measured at Amortised Cost	-	0.55
Interest Income from Investments		
On Financial Assets Measured at Fair Value through OCI	879.60	736.81
On Financial Assets Measured at Amortised Cost	2,603.40	2,068.03
On Financial Assets Classified at Fair Value through Profit or Loss	(5.34)	15.97
Interest on Deposits with Banks		
On Financial Assets Measured at Fair Value through OCI	6.74	3.14
On Financial Assets Measured at Amortised Cost	-	0.49
Other Interest Income		
On Financial Assets Measured at Amortised Cost	88.11	65.37
Total	3,572.51	2,890.36

Note (xvi)B: Net Gain/(Loss) on Fair Value Changes of Life Insurance Operations

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
A. On Financial Instruments at Fair Value through Profit or Loss		
On Trading Portfolio		
Equity	71.99	505.82
Others	(34.32)	(83.08)
B. On Financial Instruments at Fair Value through Other Comprehensive Income		
Debts	9.10	1.81
C. On Financial Instruments at Amortised Cost		
Debt	6.78	10.23
Equity	-	(3.95)
Total Net Gain/(Loss) on Fair Value Changes	53.55	430.83
Fair Value Changes:		
Realised	340.32	168.88
Unrealised	(286.77)	261.95

Note (xvi)C: Other Income of Life Insurance Operations

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Changes in Market Value of Leave Encashment Fund and Gratuity	11.69	14.73
Notional Interest Income	(0.33)	2.37
Deferred Lease Income on Refundable Deposits	0.47	0.35
Sub-Lease Rent Income	14.96	12.57
Others	-	1.80
Total	26.79	31.82



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (xvii): Expenses of Life Insurance Operations

(₹ crore)

Particulars	Note No.	Year ended 31 st March 2025	Year ended 31 st March 2024
Finance Costs	(xvii)A	18.20	14.68
Fees and Commission Expenses		1,359.00	908.94
Impairment on Financial Instruments	(xvii)B	4.35	0.91
Employee Benefits Expenses	(xvii)C	1,520.35	1,191.00
Benefits Payout	(xvii)D	8,849.31	7,181.98
Claims Ceded to Reinsurers		(536.98)	(379.12)
Changes in Valuation of Liabilities	(xvii)E	9,399.64	7,594.89
Depreciation and Amortisation Expense	(xvii)F	108.72	97.62
Other Expenses	(xvii)G	1,172.82	992.26
		21,895.41	17,603.16
Add: Restricted Life Insurance Surplus Retained in Policyholders' Fund		(280.37)	266.77
Total		21,615.04	17,869.93

Note (xvii)A: Finance Costs of Life Insurance Operations

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Finance Cost - Lease Liabilities	18.20	14.68
Total	18.20	14.68

Note (xvii)B: Impairment on Financial Instruments of Life Insurance Operations

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Provision for Security Deposits	(0.09)	(0.29)
Provision on Investments (ECL)	2.29	1.82
Provision for Standard and Non-Standard Assets	-	(0.05)
Provision on Agents' Receivables	0.91	(0.23)
Provision Others	1.24	(0.34)
Total	4.35	0.91

Note (xvii)C: Employee Benefits Expenses of Life Insurance Operations

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Salaries, Wages and Bonus	1,410.20	1,105.78
Contribution to Provident and Other Funds	63.12	49.22
Gratuity Expenses	7.15	5.90
Staff Welfare Expenses	21.08	26.20
ESOP Charges	18.80	3.90
Total	1,520.35	1,191.00

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Note (xvii)D: Benefits Payouts of Life Insurance Operations

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Claims by Death	1,260.04	996.45
Claims by Maturity	422.37	694.21
Annuities/Pension Payments	64.44	40.13
Surrender and Withdrawals	6,067.51	4,924.95
Other Benefits (Riders)	1,034.95	526.24
Total	8,849.31	7,181.98

Note (xvii)E: Changes in Valuation of Liabilities in Respect of Life Insurance Policies in Force of Life Insurance Operations

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Changes in Valuation of Liabilities in respect of Life Insurance Policies	11,885.24	14,117.39
Release from Funds from Future Appropriations	23.37	61.61
Changes in Premium Discontinuance Funds	11.32	93.86
Investments (Income)/Loss on Life Insurance Policyholders' Fund related to Linked Business	(2,520.29)	(6,677.97)
Total	9,399.64	7,594.89

Note (xvii)F: Depreciation and Amortisation Expense of Life Insurance Operations

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Depreciation of Property, Plant and Equipment	22.71	16.03
Amortisation of Intangible Assets	29.58	29.95
Amortisation of Right-of-Use Assets	56.43	51.64
Total	108.72	97.62

Note (xvii)G: Other Expenses of Life Insurance Operations

(₹ crore)		
Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Rent	25.59	14.72
Repairs and Maintenance of:		
Buildings	2.43	1.94
Others	30.79	11.21
Rates and Taxes	73.73	65.99
Electricity Expenses	12.11	9.23
Advertisements	37.91	243.76
Distribution Expenses	120.32	93.21
Legal and Professional Fees	54.72	45.67
Printing and Stationery	3.84	4.73
Travelling and Conveyance	36.38	23.51
Communication Expenses	8.18	9.15
Loss on Sale/Discard of Fixed Assets (Net)	0.17	-0.06
Information Technology Expenses	133.71	113.69
Miscellaneous Expenses	560.87	289.61
Others Expenses	72.07	65.90
Total	1,172.82	992.26



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 54 | A. CARRYING VALUE OF FINANCIAL INSTRUMENTS

Category-wise Classification of Financial Assets and Financial Liabilities as on 31st March 2025

(₹ crore)

Particulars	Amortised Cost	Mandatorily at FVTPL	FVTOCI	Designated at FVTPL	Total Carrying Amount
(a) Cash and Cash Equivalents	4,330.79	-	-	-	4,330.79
(b) Bank Balances other than (a) above	1,672.49	-	-	-	1,672.49
(c) Derivative Financial Instruments	-	503.52	31.01	0.02	534.55
(d) Receivables					
(i) Trade Receivables	688.25	-	-	-	688.25
(ii) Other Receivables	11.43	-	-	-	11.43
(e) Loans	1,52,643.80	-	-	-	1,52,643.80
(f) Investments					
- Investments of Life Insurance Business					
(i) Investments of Life Insurance Policyholders	40,532.97	4,433.42	12,471.18	-	57,437.57
(ii) Investments of Life Insurance Shareholders	-	233.36	4,834.02	-	5,067.38
- Other Investments	366.42	7,432.42	29.97	-	7,828.81
(g) Assets Held to Cover Linked Liabilities	-	37,762.26	-	-	37,762.26
(h) Other Financial Assets	2,882.72	-	-	-	2,882.72
Total Financial Assets	2,03,128.87	50,364.98	17,366.18	0.02	2,70,860.05
(a) Derivative Financial Instruments	-	29.04	128.36	0.02	157.42
(b) Payables					
- Trade Payables					
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	69.30	-	-	-	69.30
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1,248.94	-	-	-	1,248.94
- Other Payables					
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	-	-	-	-	-
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	-	-	-	-	-
(c) Debt Securities	49,568.68	-	-	182.74	49,751.42
(d) Borrowings (other than Debt Securities)	83,731.22	-	-	-	83,731.22
(e) Subordinated Liabilities	5,864.75	-	-	-	5,864.75
(f) Lease Liabilities	661.75	-	-	-	661.75
(g) Policyholders' Liabilities	-	-	-	98,350.55	98,350.55
(h) Other Financial Liabilities	5,587.84	-	-	-	5,587.84
Total Financial Liabilities	1,46,732.48	29.04	128.36	98,533.31	2,45,423.19

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Category-wise Classification of Financial Assets and Financial Liabilities as on 31st March 2024

(₹ crore)

Particulars	Amortised Cost	Mandatorily at FVTPL	FVTOCI	Designated at FVTPL	Total Carrying Amount
(a) Cash and Cash Equivalents	1,554.30	-	-	-	1,554.30
(b) Bank Balances other than (a) above	2,024.71	-	-	-	2,024.71
(c) Derivative Financial Instruments	-	349.74	10.33	0.08	360.15
(d) Receivables					
(i) Trade Receivables	698.14	-	-	-	698.14
(ii) Other Receivables	16.08	-	-	-	16.08
(e) Loans	1,23,117.76	-	-	-	1,23,117.76
(f) Investments					
- Investments of Life Insurance Business					
(i) Investments of Life Insurance Policyholders	32,305.87	3,902.63	10,443.62	-	46,652.12
(ii) Investments of Life Insurance Shareholders	-	136.17	3,864.81	-	4,000.98
- Other Investments	3.85	8,479.15	3.97	-	8,486.97
(g) Assets Held to Cover Linked Liabilities	-	36,005.19	-	-	36,005.19
(h) Other Financial Assets	1,817.69	-	-	-	1,817.69
Total Financial Assets	1,61,538.40	48,872.88	14,322.73	0.08	2,24,734.09
(a) Derivative Financial Instruments	-	10.76	83.11	3.62	97.49
(b) Payables					
- Trade Payables					
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	30.89	-	-	-	30.89
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1,382.19	-	-	-	1,382.19
- Other Payables					
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	-	-	-	-	-
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	-	-	-	-	-
(c) Debt Securities	36,397.68	-	-	497.87	36,895.55
(d) Borrowings (other than Debt Securities)	68,834.42	-	-	-	68,834.42
(e) Subordinated Liabilities	3,810.13	-	-	-	3,810.13
(f) Lease Liabilities	599.24	-	-	-	599.24
(g) Policyholders' Liabilities	-	-	-	85,388.46	85,388.46
(h) Other Financial Liabilities	5,026.42	-	-	-	5,026.42
Total Financial Liabilities	1,16,080.97	10.76	83.11	85,889.95	2,02,064.79



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

B. FAIR VALUES

Set out below is a comparison by the class of carrying amounts and fair value of the Group's financial instruments, other than those with carrying amounts that are reasonable approximations of fair values:

(₹ crore)

Particulars	As at 31 st March 2025		As at 31 st March 2024	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Financial Assets at Amortised Cost				
Financial Assets Related to Life Insurance Business	40,532.97	42,394.14	32,305.87	33,221.02
Loans	1,52,643.80	1,52,643.80	1,23,117.76	1,23,117.76
Investments in Debentures/Bonds	361.74	361.74	3.85	3.85
Investments in Pass Through Securities	4.68	4.63	-	-
Total	1,93,543.19	1,95,404.31	1,55,427.48	1,56,342.63
Financial Liabilities at Amortised Cost				
Debt Securities	49,568.68	49,971.30	36,397.68	36,423.01
Borrowings other than Debt Securities	83,731.22	83,731.22	68,834.42	68,834.42
Subordinated Liabilities	5,864.75	5,913.37	3,810.13	3,793.34
Total	1,39,164.65	1,39,615.89	1,09,042.23	1,09,050.77

Carrying value of loans given by the Group Approximates the fair value.

The Management assessed that loans against policies, leave encashment, advances to related party and others, security deposits, cash and cash equivalents, trade receivables, trade payables, bank overdrafts, and other current financial liabilities and assets approximate their carrying amounts, largely due to the short-term maturities of these instruments.

Financial Instruments Measured at Fair Value – Fair Value Hierarchy

All assets and liabilities, for which fair value is measured or disclosed in the financial statements, are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- **Level 1:** Category includes financial assets and liabilities that are measured in whole or in significant part by reference to published quotes in an active market.
- **Level 2:** Category includes financial assets and liabilities measured using a valuation technique based on assumptions that are supported by prices from observable current market transactions. These include assets and liabilities, for which pricing is obtained via pricing services, but where prices have not been determined in an active market, financial assets with fair values based on broker quotes and assets that are valued using the Group's own valuation models, whereby the material assumptions are market observable.
- **Level 3:** Category includes financial assets and liabilities measured using valuation techniques based on non-market observable inputs. This means that fair values are determined in whole or in part using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instrument nor are they based on available market data. The main asset classes in this category are unlisted equity investments as well as unlisted funds.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

Notes forming part of the Consolidated Financial Statements

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Valuation Technique for Level 2 Instruments

Investments in Preference Shares: Investment made in preference share is not actively traded on stock exchange and such instrument are classified as Level 2.

Investments in Government Securities: The Fair Values of investments made in Government Securities are based on valuation report from ICRA as at the reporting period, and the same are classified under Level 2.

Investments in Alternate Funds, Mutual Funds and Security Receipts: Investments in Alternate Funds, Mutual Funds and Security Receipts: Such instruments are measured based on their published net asset value (NAV), taking into account redemption and/or other restrictions. Such instruments are generally Level 2. NAV represents the price at which the issuer will issue further units and the price at which issuers will redeem such units from the investors.

Investments in Debt Securities:

a. NBFC

Fair value of these instruments is derived based on the indicative quote of price and yields prevailing in the market as at reporting date. The NBFC business has used quoted price of National Stock Exchange, wherever bonds are traded actively. In cases where debt securities are not actively traded, the business has used CRISIL corporate bond valuer model for measuring fair value, i.e., fair value has been computed using the Fixed Income Money Market and Derivatives Association of India ('FIMMDA') data on corporate bond spreads, and such instruments are classified as Level 2.

b. Life Insurance

Fair valuation of Non-Convertible Debentures, AT1 Bonds, Non-Convertible Redeemable Preference Shares are carried basis yield matrix provided by CRISIL on daily basis using CRISIL Bond Valuer to arrive at security level prices. Similarly, basis the available yield matrix valuation is derived for Commercial Paper, Certificate of Deposit, and Treasury Bills. Such instruments are classified as Level 2.

The following table analyses financial instruments measured at fair value at the reporting date, by the level in the fair value hierarchy into which the fair value measurement is categorised. The amounts are based on the values recognised in the statement of financial position.

Quantitative Disclosures of Fair Value Measurement Hierarchy for Assets as at 31st March 2025:

(₹ crore)				
Particulars	Level 1	Level 2	Level 3	Total
Assets Measured at Fair Value:				
Derivative Assets	-	534.55	-	534.55
Reinsurance Assets*	-	-	1,641.76	1,641.76
FVTOCI Assets:				
Equity	-	-	29.97	29.97
Financial Assets Related to Life Insurance Business				
Policyholders	5,317.87	7,153.31	-	12,471.18
Shareholders	1,513.24	3,313.28	7.51	4,834.03
FVTPL Assets:				
Equity	0.79	-	-	0.79
Mutual Funds	-	452.32	-	452.32
Debentures/Bonds	716.76	1,636.87	-	2,353.63
Government Securities	-	4,486.08	-	4,486.08
Other Investments	-	9.80	129.80	139.60



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total
Financial Assets Related to Life Insurance Business				
Policyholders	32,815.13	9,103.72	46.71	41,965.56
Shareholders	112.08	121.29	-	233.37
FVTPL Liabilities:				
Debt Securities	-	182.74	-	182.74
	40,475.87	26,993.96	1,855.75	69,325.58
Assets for which Fair Values are disclosed above:				
Loans	-	-	1,52,643.80	1,52,643.80
Investments in Debentures/Bonds	-	361.74	-	361.74
Investments in Pass Through Securities	-	4.63	-	4.63
Financial Assets Related to Life Insurance Business				
Policyholders	33,422.48	8,971.66	-	42,394.14
Total	73,898.35	36,331.99	1,54,499.55	2,64,729.89
Liabilities Measured at Fair Value:				
Derivative Liabilities	-	157.42	-	157.42
Insurance Contract Liabilities*	24,451.00	-	59,029.46	83,480.46
Investment Contract Liabilities*	13,497.99	-	12.35	13,510.34
Liabilities for which Fair Values are disclosed above:				
Debt Securities	-	40,860.51	9,110.79	49,971.30
Borrowings (other than Debt Securities)	-	-	83,731.22	83,731.22
Subordinated Liabilities	-	5,902.37	11.00	5,913.37
Total	37,948.99	46,920.30	1,51,894.82	2,36,764.11

*Refer Note No. 55 Risk related to Insurance Business for movement and sensitivity analysis

There have been no transfers between Level 1 and Level 2 during the period.

Quantitative Disclosures of Fair Value Measurement Hierarchy for Assets as at 31st March 2024:

(₹ crore)

Particulars	Level 1	Level 2	Level 3	Total
Assets Measured at Fair Value:				
Derivative Assets	-	360.15	-	360.15
Reinsurance Assets*	-	-	1,363.92	1,363.92
FVTOCI Assets:				
Equity	-	-	3.97	3.97
Financial Assets Related to Life Insurance Business				
Policyholders	5,098.71	5,344.90	-	10,443.61
Shareholders	1,321.50	2,542.43	0.88	3,864.81
FVTPL Assets:				
Equity	0.68	-	-	0.68
Mutual Funds	-	1,367.00	-	1,367.00
Debentures/Bonds	429.97	816.52	-	1,246.49
Government Securities	-	5,291.31	-	5,291.31
Other Investments	-	-	573.67	573.67
Financial Assets Related to Life Insurance Business				
Policyholders	30,368.43	9,472.84	-	39,841.27
Shareholders	52.02	84.16	-	136.18

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)				
Particulars	Level 1	Level 2	Level 3	Total
FVTPL Liabilities:				
Debt Securities	-	497.87	-	497.87
	37,271.31	25,777.18	1,942.44	64,990.93
Assets for which Fair Values are disclosed above:				
Loans	-	-	1,23,117.76	1,23,117.76
Investments in Debentures/Bonds	-	3.85	-	3.85
Financial Assets Related to Life Insurance Business				
Policyholders	24,836.10	8,384.92	-	33,221.02
	62,107.41	34,165.95	1,25,060.20	2,21,333.56
Liabilities Measured at Fair Value:				
Derivative Liabilities	-	97.49	-	97.49
Insurance Contract Liabilities*	24,098.67	-	36,689.00	60,787.67
Investment Contract Liabilities*	11,968.26	-	11,526.58	23,494.84
Liabilities for which Fair Values are disclosed above:				
Debt Securities	-	25,212.23	11,210.78	36,423.01
Borrowings (other than Debt Securities)	-	-	68,834.42	68,834.42
Subordinated Liabilities	-	3,782.34	11.00	3,793.34
Total	36,066.93	29,092.06	1,28,271.78	1,93,430.77

* Refer Note No. 55 Risk related to Insurance Business for movement and sensitivity analysis

There have been no transfers between Level 1 and Level 2 during the period.

Level 3 Fair Value Measurements

The significant unobservable inputs used in the fair value measurements categorised within Level 3 of the fair value hierarchy, together with a quantitative sensitivity analysis as at 31st March 2025 and 31st March 2024 are as shown below:

Financial Assets/Liabilities Related to Insurance Business (Investment in CDSL Insurance Repository)	Valuation Techniques	Significant Unobservable Inputs	Range	Sensitivity of the Input to Fair Value
For 31 st March 2025				
Private Equity Investment	Price to Book Value Method	Valuation at 10% Discount compared to peer group	0.45	6.58
Private Equity Investment		Valuation at Par with peer group	0.50	7.31
Private Equity Investment		Valuation at 10% Premium compared to peer group	0.55	8.04
For 31 st March 2024				
Private Equity Investment	Price to Book Value Method	Valuation at 10% Discount compared to peer group	0.45	6.34
Private Equity Investment		Valuation at Par with peer group	0.50	7.05
Private Equity Investment		Valuation at 10% Premium compared to peer group	0.55	7.75



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Financial Assets/Liabilities Related to Insurance Business (Investment in National Stock Excgange of India Limited)	Valuation Techniques	Significant Unobservable Inputs	Range	Sensitivity of the Input to Fair Value
For 31 st March 2025				
Private Equity Investment	Price to Book Value Method	Valuation at 10% Discount compared to peer group	8.10	3,923
Private Equity Investment		Valuation at Par with peer group	9.00	4,359
Private Equity Investment		Valuation at 10% Premium compared to peer group	9.90	4,795
For 31 st March 2024				
Private Equity Investment	Price to Book Value Method	Valuation at 10% Discount compared to peer group	7.20	2,979
Private Equity Investment		Valuation at Par with peer group	8.00	3,310
Private Equity Investment		Valuation at 10% Premium compared to peer group	8.80	3,641

Impact on Fair Value of Level 3 Financial Instruments Measured at Fair Value of Changes to Key Assumptions

The table summarises the valuation techniques together with the significant unobservable inputs used to calculate the fair value of the Group's Level 3 assets and liabilities.

Relationships between unobservable inputs have not been incorporated in this summary.

(₹ crore)

Fair Value			
As at 31 st March 2025			
Financial Assets Related to Other Business	Level 3 Assets	Valuation Technique	Significant Unobservable Inputs
Equity Shares	29.97	Net Worth of Investee Company	Instrument Price
Others	129.80	Discounted Projected Cash Flow	Expected Gross Recoveries and Discount Rates

(₹ crore)

Fair Value			
As at 31 st March 2024			
Financial Assets Related to Other Business	Level 3 Assets	Valuation Technique	Significant Unobservable Inputs
Equity Shares	3.97	Net Worth of Investee Company	Instrument Price
Others	573.67	Discounted Projected Cash Flow	Expected Gross Recoveries and Discount Rates

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Sensitivity of Fair Value Measurements to Changes in Unobservable Market Data

(₹ crore)

Particulars	As at 31 st March 2025		As at 31 st March 2024	
	Favourable Changes (+5%)	Unfavourable Changes (-5%)	Favourable Changes (+5%)	Unfavourable Changes (-5%)
Equity Shares	1.50	(1.50)	0.20	(0.20)
Others	6.49	(6.49)	28.68	(28.68)

Reconciliation of Level 3 Fair Value Instruments

(₹ crore)

Particulars	Year ended 31 st March 2025	Year ended 31 st March 2024
Balance at the beginning of the Year	1,942.44	1,789.07
Gains or Losses		
in Profit or Loss	(86.90)	51.24
in OCI	1.04	0.91
Purchases	170.74	12.24
Sales	(449.41)	-
Movement of Other Current Assets	-	-
Movement of Reinsurance Assets	277.84	88.98
Balance at the end of the Year	1,855.75	1,942.44

NOTE: 55 | RISK RELATED TO INSURANCE BUSINESS

Insurance and Financial Risk

The principal risk the Group faces under insurance contracts, is that the actual claims and benefits payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Group is to ensure that sufficient reserves are available to cover these liabilities.

The risk exposure is mitigated by diversification across a large portfolio of insurance contracts and geographical areas. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements.

Life Insurance Contracts and Investment Contracts with and without Discretionary Participation Feature (DPF)

Ind AS 104 requires products offered by the Insurance Group to classify them in Insurance Contract and Investment Contract. Each contract needs to be classified in insurance contract and investment contract based on the risk they carry.

A contract would be an insurance contract and investment contract with DPF, if the benefits payable on death is higher by:

at least 5% of the fund value at any time during the life on the contract for unit-linked products, or

at 5% of the premium at any time during the life of the contract for other than unit-linked products.

All other contracts are categorised as Investment Contracts.

For contracts with DPF, the participating nature of these contracts result in a significant portion of the insurance risk being shared with the insured party. For contracts without DPF, the Group charges for death and disability risks on a quarterly basis. Under these contracts, the Group has the right to alter these charges to take account of death and disability experience, thereby mitigating the risks to the Group.



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The main risks that the Group is exposed to are as follows:

- i) **Persistency Risk** – risk of loss arising due to policyholder experiences (lapses and surrenders) being different than expected.
- ii) **Mortality Risk** – risk of loss arising due to policyholder death experience being different than expected.
- iii) **Morbidity Risk** – risk of loss arising due to policyholder health experience being different than expected.
- iv) **Longevity Risk** – risk of loss arising due to the annuitant living longer than expected.
- v) **Investment Return Risk** – risk of loss arising from actual returns being different than expected.
- vi) **Expense Risk** – risk of loss arising from expense experience being different than expected.
- vii) **Product and Pricing Risk** – risk of loss due to incorrect pricing or not adhering to the product regulations or higher payouts due to ambiguity in terms and conditions.
- viii) **Reinsurance Risk** – The Group enters into reinsurance agreements in order to mitigate insurance risk. However, this leads to default risk from the reinsurer at the time of claim payment or also concentration risk, if all the risks are insured to one reinsurer.
- ix) **Concentration Risk** – The Group faces concentration risk by selling business to specific geography or by writing only single line business, etc.

Control Measures

The actuarial department has set up systems to continuously monitor the Group's experience with regard to parameters like policy lapses, premium persistency, maintenance expenses and investment returns. The underwriting team, with actuarial guidance, has set in place processes and procedures to review proposals. Many products offered by the Group also have an investment guarantee. The Group has set aside additional reserves to cover this risk.

Further, the possible financial effect of adverse mortality and morbidity experience has been reduced by entering into reinsurance agreements with multiple reinsurers. The Group has entered into a separate agreement with reinsurers to cover the catastrophic risks under individual and the Group business.

A further element of managing risk is to limit the exposure to individual segments of the population. In essence, being over-represented in any population segment will increase the variance of the Group's experience, and so, there are advantages to diversifying across all relevant population segments, at least until data is available to confirm which segments can be expected to have relatively favourable experience. At the present stage in the Group's development, the focus is on building new distribution, and so, geographical diversification is actively taking place. In future, the actuarial team will need to be alert to assess potential risk aggregations.

The Group has a Board-approved Risk Management Policy covering underwriting, claims and reserving for policy liabilities. The Group has a detailed claims processing manual in place. Complicated and large claims are referred to the Group's Claims Review Committee.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Life Insurance Contracts Liabilities

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	With DPF	Linked Business	Others	Total	With DPF	Linked Business	Others	Total
Gross Liabilities at the beginning of the Year	9,320.88	24,335.52	27,131.27	60,787.67	7,825.04	20,805.62	20,889.59	49,520.25
Reclassified as Insurance Contracts	10,447.85	-	1,061.68	11,509.53	-	-	-	-
Add/(Less)								
Premium	4,242.48	3,476.69	10,938.89	18,658.06	1,554.92	2,607.28	8,732.28	12,894.48
Unwinding of the Discount/Interest Credited	1,136.04	1,465.18	2,897.39	5,498.61	707.27	5,303.08	1,931.34	7,941.69
Insurance Liabilities Released	(2,425.72)	(4,272.31)	(3,543.58)	(10,241.61)	(460.31)	(4,032.86)	(2,663.75)	(7,156.92)
Undistributed Participating Policyholders Surplus (FFA)	-	13.22	10.15	23.37	-	-	61.61	61.61
Others (Expense Overrun, Contribution from S/H and Profit/Loss)	259.29	(283.81)	(2,730.65)	(2,755.17)	(306.04)	(347.60)	(1,819.80)	(2,473.44)
Gross Liabilities at the end of the Year	22,980.82	24,734.49	35,765.15	83,480.46	9,320.88	24,335.52	27,131.27	60,787.67
Recoverable from Reinsurance	4.13	27.69	1,609.94	1,641.76	4.18	23.15	1,336.59	1,363.92
Net Liabilities	22,976.69	24,706.80	34,155.21	81,838.70	9,316.70	24,312.37	25,794.68	59,423.75

Investment Contracts Liabilities

(₹ crore)

Particulars	As at 31 st March 2025				As at 31 st March 2024			
	With DPF	Linked Business	Others	Total	With DPF	Linked Business	Others	Total
At the beginning of the Year	10,447.85	11,971.92	1,075.07	23,494.84	8,649.61	10,013.54	624.16	19,287.31
Reclassified as Insurance Contracts	(10,447.85)	-	(1,061.68)	(11,509.53)	-	-	-	-
Additions								
Premium	-	1,980.47	0.24	1,980.71	2,288.40	1,603.55	473.69	4,365.64
Interest and Bonus Credited to Policyholders	-	1,016.93	0.49	1,017.42	442.49	1,339.03	58.53	1,840.05
Deductions								
Withdrawals/Claims	-	1,370.40	-	1,370.40	1,209.79	824.38	-	2,034.17
Fee Income and Other Expenses	-	18.27	4.44	22.71	-	14.84	15.10	29.94
Other Profit and Loss	-	77.47	2.52	79.99	(277.14)	142.91	66.21	(68.02)
Others (includes DAC, DOF and Profit/Loss)	-	-	-	-	-	2.07	-	2.07
At the end of the Year	-	13,503.18	7.16	13,510.34	10,447.85	11,971.92	1,075.07	23,494.84



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Reinsurance Assets

(₹ crore)

Particulars	31 st March 2025	31 st March 2024
At the beginning of the Year	1,363.92	1,274.94
Add/(Less)		
Premium	595.96	535.94
Unwinding of the Discount/Interest Credited	94.66	79.25
Insurance Liabilities Released	(536.97)	(379.12)
Others (Experience Variations)	124.19	(147.09)
At the end of the Year	1,641.76	1,363.92

Deferred Acquisition Costs

(₹ crore)

Particulars	Amount
As at 1st April 2023	1.38
Expenses Deferred	-
Amortisation	(0.79)
As at 31st March 2024	0.59
Expenses Deferred	-
Amortisation	(0.59)
As at 31st March 2025	-

Deferred Origination Fees

(₹ crore)

Particulars	Amount
As at 1st April 2023	0.69
Expenses Deferred	-
Amortisation	(0.38)
As at 31st March 2024	0.31
Expenses Deferred	-
Amortisation	(0.31)
As at 31st March 2025	-

Key Assumptions

The assumptions play vital role in calculating Insurance Liabilities for the Group. Material judgement is required in determining the liabilities and in the choice of assumptions. Best estimate assumptions in use are based on historical and current experience, internal data, some judgements and as per guidance notes/actuarial practice standards. However, for the purpose of valuation, an additional level of prudence has been kept on all the best estimate assumptions known as MfAD (Margin for Adverse Deviation). The Group keeps adequate MfAD, as prescribed in APS 7, issued by the Institute of Actuaries of India (IAI), in all assumptions over the best estimate value.

Best Estimate Assumptions are further evaluated on a continuous basis in order to ensure realistic and reasonable valuations.

Assumptions can vary by type of product, duration, gender, etc., if the experience of any category is significantly different, and data is credible for the respective category.

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The Key Assumptions, to which the Estimation of Liabilities is particularly sensitive, are as follows:

i) Mortality and Morbidity Rates

Assumptions are based on historical experience and for new products based on industry, reinsurers data. An appropriate, but not excessive, allowance may be made for expected future improvements. Assumptions may vary by type of product, distribution channel, gender, etc.

An increase in mortality/morbidity rates will usually lead to a larger number/amount of claims (and claims could occur sooner than anticipated), which will increase the liability and reduce profits for the shareholders.

ii) Longevity

Assumptions are based on standard industry and national tables, adjusted when appropriate to reflect the Group's own risk experience. An appropriate, but not excessive, prudent allowance is made for expected future improvements. Assumptions are normally differentiated by gender, underwriting class and contract type. An increase in longevity rates will lead to an increase in the number of annuity payments to be made, which will increase the liability and reduce profits for the shareholders.

iii) Investment Returns and Discount Rates

The weighted-average rate of return is derived based on a model portfolio that is assumed to back liabilities, consistent with the long-term asset allocation strategy. These estimates are based on current market returns as well as expectations about future economic and financial developments.

An increase in investment return would lead to an increase in profits for the shareholders.

Life Insurance liabilities are determined as the sum of the discounted value of the expected benefits and future administration expenses directly related to the contract, less the discounted value of the expected theoretical premiums that would be required to meet these future cash outflows. Discount rates are based on investment strategy of the Group, current industry risk rates, adjusted for the Group's own risk exposure.

A decrease in the discount rate will increase the value of the insurance liability and, therefore, reduce profits for the shareholders.

iv) Expenses and Inflation

Operating expenses assumptions reflect the projected costs of maintaining and servicing in-force policies and associated overhead expenses. The current level of expenses is taken as an appropriate expense base, adjusted for expected expense inflation, if appropriate.

An increase in the level of expenses would result in an increase in expenditure, thereby reducing profits for the shareholders.

v) Lapse, Surrender and Partial Withdrawal Rates

Lapses relate to the termination of policies due to non-payment of premiums. Surrenders relate to the voluntary termination of policies by policyholders. Policy termination assumptions are determined using statistical measures based on the Group's experience, and usually vary by product type, policy duration and sales trends.

An increase in lapse rates early in the life of the policy would tend to reduce profits for shareholders, but later increases are broadly neutral in effect.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The best estimate assumptions, that have the greatest effect on the Statement of Financial Position and the Statement of Profit and Loss of the Group, are listed below.

Portfolio Assumptions by the Type of Business Impacting Net Liabilities	Mortality Rates		Investment Returns		Lapse and Surrender Rates	
	31 st March 2025	31 st March 2024	31 st March 2025	31 st March 2024	31 st March 2025	31 st March 2024
Insurance						
With DPF	75% - 275% of IALM 2012-14	75% - 275% of IALM 2012-14	7.15% p.a.	7.15% p.a.	PY1 : 9% - 21% PY2 : 3% PY3 + : 2%	PY1 : 9% - 25% PY2 : 1% PY3 + : 1% - 2% (varying by product)
Linked Business	40 - 100% of IALM 2012-14	55% of IALM 2012-14	a) 9.0% p.a. for assets backing linked liabilities b) 6.85% p.a. for asset backing non-unit liabilities	a) 9.0% p.a. for assets backing linked liabilities b) 6.9% p.a. for asset backing non-unit liabilities	PY1 : 10% - 35% PY2 : 3.5% - 35% PY3+: 2.5% - 20% (varying by product and duration)	PY1 : 10% - 35% PY2 : 5% - 35% PY3+: 3% - 20% (varying by product and duration)
Others	20.07% - 450% of IALM 2012-14	19.4% - 407% of IALM 2012-14	6.51% - 7.58% p.a.	6.53% - 7.53% p.a.	PY1 : 0% - 40% PY2 : 0% - 15% PY3+: 0% - 12% (varying by product and duration)	PY1 : 0% - 40% PY2 : 0% - 15% PY3+: 0% - 12% (varying by product and duration)

Portfolio Assumptions by the Type of Business Impacting Net Liabilities	Partial Withdrawal		Renewal Per Policy Expense Assumptions		Inflation	
	31 st March 2025	31 st March 2024	31 st March 2025	31 st March 2024	31 st March 2025	31 st March 2024
Insurance						
With DPF	N/A	N/A	Max 862.43 Per Policy	Max 821.36 Per Policy	0.05	0.05
Linked Business	0% - 3% p.a.	0% - 3% p.a.	862.43 Per Policy	821.36 Per Policy	0.05	0.05
Others	N/A	N/A	Max 862.43 Per Policy (varies by product)	Max 821.36 Per Policy (varies by product)	0.05	0.05

Note: Commission scales have been allowed in accordance with the product filing with IRDA.

Sensitivity Analysis

The following analysis is performed for reasonably possible movements in key assumptions with all other assumptions held constant, showing the impact on gross liabilities. The correlation of assumptions will have a significant effect in determining the ultimate liabilities, but to demonstrate the impact, due to changes in assumptions, assumptions had to be changed on an individual basis. It should be noted that the movements in these assumptions are non-linear. The method used for deriving sensitivity information and significant assumptions made did not change from the previous period. The sensitivities are same as shared with Regulators during annual reporting.

(₹ crore)

Sensitivity Parameters	31 st March 2025			31 st March 2024		
	Insurance	Investments with DPF	Investments without DPF	Insurance	Investments with DPF	Investments without DPF
Lapses Increased by 10%	70,346.46	12,141.94	13,509.99	60,078.70	10,447.88	12,907.88
Lapses Decreased by 10%	72,162.95	12,141.94	13,510.79	61,425.81	10,447.88	13,197.31
Mortality Increased by 10%	72,326.47	12,141.94	13,520.90	60,989.17	10,447.88	13,103.50
Mortality Decreased by 10%	70,162.53	12,141.94	13,499.68	60,477.78	10,447.88	12,993.62
Expenses Increased by 10%	71,616.51	12,141.94	13,694.77	60,949.41	10,447.88	13,094.95

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Sensitivity Parameters	31 st March 2025			31 st March 2024		
	Insurance	Investments with DPF	Investments without DPF	Insurance	Investments with DPF	Investments without DPF
Expenses Decreased by 10%	70,833.52	12,141.94	13,362.03	60,505.17	10,447.88	12,999.51
Interest Rate Increased by 100 bps	71,171.42	12,141.94	13,312.09	60,659.68	10,447.88	13,032.70
Interest Rate Decreased by 100 bps	71,376.55	12,141.94	13,727.02	60,795.40	10,447.88	13,061.86
Inflation Rate Increased by 100 bps	71,585.88	12,141.94	13,718.26	60,996.86	10,447.88	13,105.15
Inflation Rate Decreased by 100 bps	70,926.09	12,141.94	13,377.81	60,507.25	10,447.88	12,999.95

Financial Risks

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss to other party by failing to discharge an obligation. The Group is subject to credit risk in connection with issuers of securities held in our investment portfolio and reinsurers. Losses may occur when a counterparty fails to make timely payments, pursuant to the terms of the underlying contractual arrangement or when the counterparty's credit rating or risk profile otherwise deteriorates. Credit risk can occur at multiple levels, as a result of broad economic conditions, challenges within specific sectors of the economy, or from issues affecting individual companies. Events that result in defaults, impairments or downgrades of the securities in our investment portfolio would cause the Group to record realised or unrealised losses and increase our provisions for asset default, adversely impacting earnings.

Governance structure, in the form of Investment Committee, and well defined investment policies and processes are in place to ensure that the risks involved in investments are identified and acceptable levels are defined. Stringent investment norms and approval structure ensures healthy portfolio while delivering the expected performance. All Regulatory and Internal Norms are built in the investment system, which monitors the investment limits and exposure norms on real-time basis. The Group uses systems like MSCI Barra One to evaluate and monitor risks.

The policyholders' funds are invested in accordance with regulatory norms, investment policy, fund objective of unit-linked funds and risk profile of the respective fund in fixed income segment. Majority of the investments are made in the government securities having sovereign rating and debt securities issued by reputed corporate having appropriate rating as per Investment Committee.

Derivative financial instrument: The settlement risk, the Group is exposed to, is mitigated by an adequate amount of margin money.

Industry Analysis

As on 31st March 2025

(₹ crore)

Particulars	Infrastructure	Financial and Insurance	Government	IT Services	Manufacturing	Others	Total
1 Financial Assets at FVTOCI							
Policyholders							
Debt	519.08	5,408.62	-	160.73	300.36	15.30	6,404.09
Government Securities	-	-	5,182.06	109.77	-	26.04	5,317.87
Others	-	466.15	283.07	-	-	-	749.22
Shareholders							
Debt	503.52	2,322.56	-	74.36	345.96	5.44	3,251.84
Equity	-	67.12	-	6.60	-	-	73.72
Government Securities	-	-	1,399.74	21.25	-	26.04	1,447.03
Others	-	31.51	29.92	-	-	-	61.43



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Infrastructure	Financial and Insurance	Government	IT Services	Manufacturing	Others	Total
2 Financial Assets at FVTPL							
Policyholders							
Debt	833.37	4,836.35	-	142.67	528.11	-	6,340.50
Equity	3,189.64	6,713.51	-	2,765.65	8,858.42	1,255.70	22,782.92
Government Securities	-	-	11,478.15	-	-	-	11,478.15
Mutual Fund Units	-	528.64	-	-	-	-	528.64
Others	-	243.76	591.58	-	-	230.13	1,065.47
Shareholders							
Debt	-	35.34	-	-	-	2.11	37.45
Government Securities	-	-	8.00	-	-	-	8.00
Equity	-	157.03	-	-	-	-	157.03
Mutual Fund Units	-	30.88	-	-	-	-	30.88
3 Financial Assets at Amortised Cost							
Policyholders							
Debt	1,610.39	6,163.00	-	92.60	216.71	15.15	8,097.85
Government Securities	-	-	31,837.06	55.56	-	-	31,892.62
Others	-	-	542.50	-	-	-	542.50
Total Credit Risk Exposure	6,656.00	27,004.47	51,352.08	3,429.19	10,249.56	1,575.91	1,00,267.21

As on 31st March 2024

(₹ crore)

Particulars	Infrastructure	Financial and Insurance	Government	IT Services	Manufacturing	Others	Total
1 Financial Assets at FVTOCI							
Policyholders							
Debt	382.81	4,154.21	-	174.81	270.74	30.66	5,013.23
Government Securities	-	-	4,989.94	82.73	-	26.04	5,098.71
Others	-	109.89	221.79	-	-	-	331.68
Shareholders							
Debt	359.62	1,906.91	-	63.06	175.68	10.62	2,515.89
Equity	-	30.77	-	-	-	-	30.77
Government Securities	-	-	1,244.62	20.96	-	26.04	1,291.62
Others	-	10.67	15.86	-	-	-	26.53
2 Financial Assets at FVTPL							
Policyholders							
Debt	1,037.43	4,819.99	-	170.81	754.82	31.09	6,814.14
Equity	3,141.31	5,962.65	-	3,141.99	8,127.41	1,103.90	21,477.26
Government Securities	-	-	10,016.32	-	-	-	10,016.32
Mutual Fund Units	-	590.47	-	-	-	-	590.47
Others	-	340.03	603.05	-	-	66.55	1,009.63
Shareholders							
Debt	1.54	40.18	-	-	-	2.50	44.22
Equity	-	74.55	-	-	-	-	74.55
Government Securities	-	-	7.80	-	-	-	7.80
Mutual Fund Units	-	9.60	-	-	-	-	9.60

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	Infrastructure	Financial and Insurance	Government	IT Services	Manufacturing	Others	Total
3 Financial Assets at Amortised Cost							
Policyholders							
Debt	1,552.25	6,046.86	-	97.78	216.64	20.29	7,933.82
Government Securities	-	-	24,055.80	55.57	-	-	24,111.37
Others	-	-	260.68	-	-	-	260.68
Total Credit Risk Exposure	6,474.96	24,096.78	41,415.86	3,807.71	9,545.29	1,317.69	86,658.29

Credit Exposure by Credit Rating

As on 31st March 2025

(₹ crore)

Particulars	UNR	SOVEREIGN	AAA	AA+	AA-	AA	Others	Total
1 Financial Assets at FVTOCI								
Policyholders								
Debt	-	-	5,360.36	895.55	-	148.18	-	6,404.09
Government Securities	-	5,182.06	135.81	-	-	-	-	5,317.87
Others	287.05	283.07	179.10	-	-	-	-	749.22
Shareholders								
Debt	-	-	2,346.05	715.43	67.20	122.11	1.05	3,251.84
Equity	73.72	-	-	-	-	-	-	73.72
Government Securities	-	1,399.74	47.29	-	-	-	-	1,447.03
Others	31.51	29.92	-	-	-	-	-	61.43
2 Financial Assets at FVTPL								
Policyholders								
Debt	-	-	5,495.81	547.07	82.50	215.12	-	6,340.50
Equity	22,148.49	-	371.72	241.85	-	20.86	-	22,782.92
Government Securities	-	11,478.15	-	-	-	-	-	11,478.15
Mutual Fund Units	528.64	-	-	-	-	-	-	528.64
Others	61.32	591.58	182.44	-	-	-	230.13	1,065.47
Shareholders								
Debt	-	-	37.45	-	-	-	-	37.45
Government Securities	-	8.00	-	-	-	-	-	8.00
Equity	56.61	-	-	84.78	-	15.64	-	157.03
Mutual Fund Units	10.01	-	3.18	-	-	-	17.69	30.88
3 Financial Assets at Amortised Cost								
Policyholders								
Debt	-	-	7,340.22	396.68	290.51	57.47	12.97	8,097.85
Government Securities	-	31,837.06	55.56	-	-	-	-	31,892.62
Others	-	542.50	-	-	-	-	-	542.50
Total Credit Risk Exposure	23,197.35	51,352.08	21,554.99	2,881.36	440.21	579.38	261.84	1,00,267.21



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

As on 31st March 2024

(₹ crore)

Particulars	UNR	SOVEREIGN	AAA	AA+	AA-	AA	Others	Total
1 Financial Assets at FVTOCI								
Policyholders								
Debt	-	-	4,197.72	573.83	-	241.68	-	5,013.23
Government Securities	-	4,989.94	108.77	-	-	-	-	5,098.71
Others	67.77	221.78	42.13	-	-	-	-	331.68
Shareholders								
Debt	-	-	1,887.74	287.88	51.86	269.10	19.31	2,515.89
Equity	30.77	-	-	-	-	-	-	30.77
Government Securities	-	1,244.62	47.00	-	-	-	-	1,291.62
Others	10.67	15.86	-	-	-	-	-	26.53
2 Financial Assets at FVTPL								
Policyholders								
Debt	-	-	5,946.79	480.99	15.57	370.79	-	6,814.14
Equity	20,868.04	-	343.44	244.98	-	20.80	-	21,477.26
Government Securities	-	10,016.32	-	-	-	-	-	10,016.32
Mutual Fund Units	590.47	-	-	-	-	-	-	590.47
Others	78.90	603.05	261.13	-	-	-	66.55	1,009.63
Shareholders								
Debt	-	-	44.22	-	-	-	-	44.22
Equity	-	-	-	58.96	-	15.59	-	74.55
Government Securities	-	7.80	-	-	-	-	-	7.80
Mutual Fund Units	-	-	3.13	-	-	-	6.47	9.60
3 Financial Assets at Amortised Cost								
Policyholders								
Debt	-	-	7,430.22	240.84	104.80	134.04	23.92	7,933.82
Government Securities	-	24,055.80	55.57	-	-	-	-	24,111.37
Others	-	260.68	-	-	-	-	-	260.68
Total Credit Risk Exposure	21,646.64	41,415.85	20,367.86	1,887.48	172.23	1,052.00	116.25	86,658.29

It is the Group's policy to maintain accurate and consistent risk ratings across its credit portfolio. This enables the Management to focus on the applicable risks and the comparison of credit exposures across all lines of business, geographic regions and products. The rating system is supported by a variety of financial analytics combined with processed market information to provide the main inputs for the measurement of counterparty risk. All internal risk ratings are tailored to the various categories and are derived in accordance with the Group's rating policy. The attributable risk ratings are assessed and updated regularly.

The Group manages its product mix to ensure that there is no significant concentration of credit risk.

Expected Credit Loss

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- Financial assets that are measured at amortised cost, and
- Financial assets (debts) that are measured as at fair value.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

ECL has been calculated on Non-ULIP portfolio as ULIP portfolio is marked-to-market. For recognition of impairment loss on financial assets and risk exposure, the Group determines that whether there has been a significant increase in the credit risk, since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss.

Loss Given Default (LGD) of 75% has been assumed across all securities.

ECL allowance (or reversal) recognised during the period is recognised as an expense/income in the Statement of Profit and Loss.

The Group does not have any Purchased or Originated Credit-Impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/origination.

On other items, as per simplified approach, the Group makes provision on agent receivable, security deposit and other creditors as per our policy basis the ageing of corresponding assets and liabilities.

ECL Allowance computed, basis above, during the period under consideration is as follows:

	(₹ crore)
Movement of Allowances	Financial Assets and Others
As at 1st April 2023	12.47
Provided during the Year	3.92
Amounts Written Off	(0.95)
As at 31st March 2024	15.44
Provided during the Year	22.87
Amounts Written Off	(1.34)
As at 31st March 2025	36.97

Liquidity Risk

Liquidity risk is the possibility that the Group will not be able to fund all cash outflow commitments as they fall due. The Group's primary funding obligations arise in connection with the payment of policyholder benefits. Sources of available cash flow include general fund premiums and investment related inflows (such as maturities, principal repayments, investment income and proceeds of asset sales).

An asset-liability mismatch occurs when the financial terms of the Group's assets and liabilities do not correspond. These can lead to non-payment/deferment of claims, expenses, etc. Through effective cash management and capital planning, the Group ensures that it is properly funded and maintain adequate liquidity to meet obligations. Based on the Group's historical cash flows and liquidity management processes, we believe that the cash flows from our operating activities will continue to provide sufficient liquidity for us to satisfy debt service obligations and to pay other expenses, as they fall due. A governance structure, in the form of ALM Committee and well defined Asset-Liability Management framework, requires periodic monitoring of the Asset/Liability position of the Group. Insurance Business's asset-liability management techniques aim to manage the volume, mix, maturity, rate sensitivity, quality and liquidity of assets and liabilities, as a whole, so as to attain a predetermined acceptable risk/reward ratio. Further, the NAV guarantee products use proprietary monitoring mechanisms to ensure adequate ALM.

Maturity Profiles

For insurance contracts liabilities and reinsurance assets, maturity profiles are determined based on estimated timing of net cash outflows from the recognised insurance liabilities. Unearned premiums have been excluded from the analysis as they are not contractual obligations. Unit-linked liabilities are repayable or transferable on demand, and are included in the up-to-a-year column. Repayments, which are subject to notice, are treated as if notice were to be given immediately.

The Group maintains a portfolio of highly marketable and diverse assets that can be easily liquidated in the event of an unforeseeable interruption of cash flow.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The Group manages its product mix to ensure that there is no significant concentration of credit risk.

The table below summarises the expected settlement of Financial Liabilities.

Maturity Analysis on Expected Maturity Basis

As on 31st March 2025

(₹ crore)

Particulars	Less than 3 Months	3 to 12 Months	1 to 2 Years	2 to 3 Years	3 to 5 Years	> 5 Years	Total
Financial Liabilities							
Other Financial Liabilities	2,212.62	-	-	-	-	-	2,212.62
Lease Liabilities	9.95	48.32	54.77	51.99	81.34	74.72	321.09
Life Insurance Contract Liabilities and Restricted Surplus	1,760.75	1,821.69	6,077.56	9,002.96	15,123.57	64,564.02	98,350.55
Subordinated Liabilities	-	-	-	-	-	1,299.30	1,299.30
Trade and Other Payables	746.41	-	-	-	-	-	746.41

As on 31st March 2024

(₹ crore)

Particulars	Less than 3 Months	3 to 12 Months	1 to 2 Years	2 to 3 Years	3 to 5 Years	> 5 Years	Total
Financial Liabilities							
Other Financial Liabilities	1,606.50	-	-	-	-	-	1,606.50
Lease Liabilities	9.93	45.45	37.92	33.62	54.11	51.36	232.39
Life Insurance Contract Liabilities and Restricted Surplus	1,486.87	1,345.42	6,121.78	4,020.11	6,658.39	65,755.90	85,388.47
Subordinated Liabilities	-	-	-	-	-	749.69	749.69
Trade and Other Payables	599.10	-	-	-	-	-	599.10

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Group is exposed to financial and capital market risks – the risk that the fair value or future cash flows of an insurance contract or financial instrument will fluctuate because of changes or volatility in market prices. Market risk includes equity market and interest rate risks.

Market risk governance practices are in place, including independent monitoring, review and reporting to the Senior Management and the Risk Management Committee. The Group has investment policy in place, which deals with guidelines for asset allocation and portfolio limit structure, to ensure that assets back specific policyholders' liabilities.

The Group issues unit-linked investment policies in a number of its operations. In the unit-linked business, the policyholder bears the investment risk on the assets held in the unit-linked funds as the policy benefits are directly linked to the value of the assets in the fund. The Group's exposure to market risk on this business is limited to the extent that income arising from asset management charges is based on the value of assets in the fund.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the Group to cash flow interest risk, whereas fixed interest rate instruments expose the Group to fair value interest risk.

The following analysis is performed for reasonably possible movements in key variables with all other variables held constant, showing the impact on profit before tax and equity. The correlation of variables will have significant effect in determining the

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

ultimate impact of interest rate risk, but to demonstrate the impact due to changes in variables, variables had to be changed on an individual basis. It should be noted that movements in these variables are non-linear. The method used for deriving sensitivity information and significant variables have not changed from the previous period.

(₹ crore)

Market Indices	Change in Interest Rate	As at 31 st March 2025		As at 31 st March 2024	
		Impact on Profit Before Tax	Impact on Equity*	Impact on Profit Before Tax	Impact on Equity*
Interest Rate	25 Basis Point Down	Nil	201.49	Nil	179.78
	50 Basis Point Down	Nil	408.43	Nil	368.09
	25 Basis Point Up	Nil	(196.26)	Nil	(175.10)
	50 Basis Point Up	Nil	(387.50)	Nil	(345.13)

* Shock only on Interest Rate on FVTOCI instrument. Hence, no impact on Profit Before Tax considered.

Other Price Risk

Equity market risk is the potential for financial loss arising from declines or volatility in equity market prices. The Group is exposed to equity risk from a number of sources. A portion of our exposure to equity market risk arises in connection with benefit guarantees on contracts. The cost of providing for these guarantees is uncertain, and will depend upon a number of factors, including general capital market conditions, underlying fund performance, policyholder behaviour, and mortality experience, which may result in negative impacts on our net income and capital.

The Group has no significant concentration of equity price risk.

The analysis below is performed for reasonably possible movements in market indices, i.e., BSE 100 with all other variables held constant, showing the impact on profit before tax (due to changes in fair value of financial assets and liabilities, whose fair values are recorded in the Statement of Profit and Loss) and equity (that reflects changes in fair value of FVTPL financial assets). The correlation of variables will have a significant effect in determining the ultimate impact on price risk, but to demonstrate the impact due to changes in variables, variables had to be changed on an individual basis.

(₹ crore)

Market Indices	Change in Interest Rate	As at 31 st March 2025		As at 31 st March 2024	
		Impact on Profit Before Tax	Impact on Equity	Impact on Profit Before Tax	Impact on Equity*
BSE 100	10% rise	399.43	347.01	337.57	315.94
	10% fall	(399.43)	(347.01)	(337.57)	(315.94)

Operational Risks

Operational Risk means the risk of loss resulting from inadequate or failed internal processes, people and systems, frauds or from external events. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications or can lead to financial loss. The Group cannot expect to eliminate all operational risks but by initiating a rigorous control framework and by monitoring and responding to potential risks, the Group is able to manage the risks. Controls include effective segregation of duties, access controls, authorisation and reconciliation procedures, staff education, monitoring of adherence to assigned risk thresholds or limits and assessment processes.

Operational risks are managed according to the Operational Risk Management policy, and are reviewed in the Operational Risk Management Committee (ORMC) with the Leadership Team. The Group maintains an operational loss database to track and mitigate risks resulting in financial losses. The Group has also initiated a Risk Control and Self-Assessment process to embed the control testing as a part of day-to-day operations. Additionally, there is a process of policy certification to take a confirmation from stakeholders on implementation of Risk policies. To control operational risk, operating and reporting processes are reviewed and updated regularly. Ongoing training through internal and external programs is designed to equip staff at all levels to meet the demands of their respective positions. To manage and report operational risk, we use various tools including self-assessments, continuous control monitoring and review of key risk indicators. We are also in the process



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

of implementing a comprehensive workflow system at the Group level to manage operational risks in a streamlined, efficient, and integrated manner.

The Group has a robust Business Continuity Plan and Information Technology Disaster Recovery Plan in place to manage any business/technology interruption risk. Business Continuity Management System is certified against the global standard ISO 22301. It also has Business Continuity Policy to have a planned response in the event of any contingency ensuring recovery of critical activities at agreed levels within agreed timeframe thereby complying with various regulatory requirements and minimising the potential business impact.

Information Security Risk is the risk arising from IT systems (data leakage, application vulnerabilities, lack of segregation of duties and access control), human error, etc., which can cause damage to finances or reputation. Information Security risks are governed through Information Security Management System, aligned and certified against ISO 27001, which is a global benchmark. The Group has a comprehensive Information Security and Cyber security policy designed to comply with ISO 27001, IRDAI Cyber guidelines, privacy and/or data protection legislations as specified in Indian Information Technology Act, 2008, and Notification dated 11th April 2011 on protection of sensitive personal information, and it provides direction to Information Security Staff, Management and Employees regarding their roles and responsibilities towards Information Security.

Fraud management is handled through an internal committee, and is governed by the Fraud Reporting and Investigation Policy.

Capital Management Objectives and Policies

The Group has established the following capital management objectives, policies and approach to manage the risks that affect its capital position:

- i) To maintain the required level of stability of the Group, thereby providing a degree of security to policyholders
- ii) To allocate capital efficiently and support the development of business by ensuring that returns on capital employed meet the requirements of its capital providers and shareholders
- iii) To retain financial flexibility by maintaining strong liquidity and access to a range of capital markets
- iv) To align the profile of assets and liabilities taking account of risks inherent in the business
- v) To maintain financial strength to support new business growth and to satisfy the requirements of the policyholders, regulators and stakeholders
- vi) To maintain strong credit ratings and healthy capital ratios in order to support its business objectives and maximise shareholders value

The Group has met all of these requirements throughout the financial year. In reporting, financial strength, capital and solvency are measured using the rules prescribed by the Insurance Regulatory and Development Authority of India (IRDAI). These regulatory capital tests are based upon required levels of solvency, capital and a series of prudent assumptions in respect of the type of business written. The Group's capital management policy for its insurance business is to hold sufficient capital to cover the statutory requirements based on the IRDAI directives.

Regulatory Framework

Regulators are primarily interested in protecting the rights of policyholders and monitor them closely to ensure that the Group is satisfactorily managing affairs for their benefit. At the same time, regulators are also interested in ensuring that the Group maintains an appropriate solvency position to meet unforeseeable liabilities arising from economic shocks or natural disasters. The operations of the Group are subject to regulatory requirements within the jurisdictions in which it operates.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 56 | RISK RELATED TO LENDING (NBFC) AND HOUSING FINANCE (HFC) SEGMENTS

Financial Risk Management Objectives and Policies

The Group's principal financial liabilities comprise borrowings (including Debt Securities and Subordinated Liabilities) and trade, and other payables. The main purpose of these financial liabilities is to finance and support the Group's operations. The Group's principal financial assets include loans, investments, cash and cash equivalents and other receivables that derive directly from its operations.

The Group is exposed to certain Risks such as Market Risk, Credit Risk, Liquidity Risk, etc. The Group's Senior Management oversees the management of these risks. The Group's Senior Management is supported by a Risk Management Committee that advises on financial risks and the appropriate financial risk governance framework for the Group. The Risk Committee provides assurance to the Group's Senior Management that the Group's financial risk activities are governed by appropriate policies and procedures, and that financial risks are identified, measured and managed in accordance with the Group's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

The Group has identified and implemented comprehensive policies and procedures to assess, monitor and manage risk throughout the Group. The risk management process is continuously reviewed, improved and adapted in the changing risk scenario, and the agility of the risk management process is monitored and reviewed for its appropriateness in the changing risk landscape. The process of ongoing risk evaluation involves re-assessing the risk landscape in response to specific events, while simultaneously considering the long-term economic outlook.

The Group has an elaborate process for risk management. Major risks identified by the businesses and functions are systematically addressed through mitigating actions on a continuing basis.

Operational and Business Risk

Operational risk refers to the risk of loss arising from activities conducted within an entity, due to inadequate structures, system failures, untrained personnel, or inefficient products or processes. To strengthen the overall framework, a Board-approved Operational Risk Management Framework has been established, and is executed by a dedicated team within the Risk Management function. A bottom-up Risk and Control Self-Assessment (RCSA) process is employed to identify high-risk areas and potential gaps, serving as an early warning mechanism to enable timely initiation of remedial measures.

Credit Risk

Credit risk refers to the potential loss the Group may suffer, if customers or counterparties fail to fulfil their contractual obligations. The Group manages and mitigates credit risk by establishing limits on the level of exposure it is willing to accept for individual counterparties, as well as for specific geographic regions and industry sectors. These exposures are continuously monitored to ensure compliance with the defined limits.

The NBFC business has instituted a credit quality review process to enable early detection of potential changes in the creditworthiness of counterparties, including periodic re-assessment of collateral. Counterparty limits are determined through a credit risk classification system, which assigns a risk rating to each counterparty. These risk ratings are reviewed and updated on a regular basis. The credit quality review process is designed to evaluate potential losses arising from its exposures and to implement corrective measures as necessary.

Credit risk of HFC business is managed and controlled through a Credit Risks Management Framework comprising detailed risk evaluation of borrower and security. The business has developed expertise to underwrite all kinds of customer segments (salaried, self-employed professionals, self-employed non-professionals), underwriting guidelines are benchmarked to the market, and adequate internal controls have been put in place to maintain the quality of loans being approved. To mitigate collateral risk, the business has dual external valuation process, and the same is also evaluated internally.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Analysis of Maximum Exposure to Credit Risk and Collateral and Other Credit Enhancements

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
At amortised Cost		
i) Secured by Tangible Assets	1,09,655.28	83,334.06
ii) Secured by Intangible Assets	1,069.94	509.53
ii) Covered by Bank/Government Guarantees	4,416.96	4,960.39
iii) Secured by Book Debts, Inventories, Fixed Deposits and Other Working Capital Items	6,448.37	5,614.69
iv) Unsecured	31,718.59	29,149.20
Total	1,53,309.14	1,23,567.87

The NBFC and HFC, by way of loan sanction letter and other loan securing documents, agrees with its customers on collateral security to be provided by the customers in secured loan exposures that are subject to credit risk. Collateral security enables us to recover all or part of the outstanding exposure by liquidating the collateral asset provided, in cases where the borrower is unable or unwilling to fulfil its primary obligations.

Collateral security accepted could be in the form of:

- Financial collateral in the form of pledge of equity shares, units of mutual funds, assignment of life insurance policies
- Current Assets in the form of inventories meant for sale or receivables arising out of the sale of finished goods
- Fixed Assets (in the form of immovable properties – Real Estate, Plant and Machinery, Equipment)
- Third-party obligation (in the form of Irrevocable Unconditional Guarantee issued by Bank, Third party)
- Risk participation from Credit Guarantee Fund Trust for Micro and Small Enterprises (CGTMSE)
- Assignment of borrower's rights and interests under agreements with third parties.

In addition, we also stipulate escrow of cash flows and a Debt Service Reserve Account (DSRA) for project loans. Collateral serves to mitigate the inherent risk of credit loss in an exposure, by either improving recoveries in the event of a default or substituting the borrower.

As part of the assessment of a credit transaction the availability, adequacy and suitability of collateral for the transaction is evaluated and decided upon. The processes include verification of the title to the collateral offered and valuation by technical experts, where warranted. We accept as collateral only securities of good quality, and have in place legally effective and enforceable documentation.

For guarantees taken, the guarantor creditworthiness is assessed during the credit assessment process of the transaction. We have collateral type specific haircuts in place, which are reviewed at intervals as appropriate to the type of collateral.

NBFC and HFC recognises that collateral can be a credit mitigant (alternative source of repayment), but does not replace or dilute the underwriting standards adopted to underwrite credit exposures.

Forward-Looking Information

The NBFC business determines impairment allowances based on the Expected Credit Loss (ECL) model under Ind AS, using empirical portfolio performance adjusted for forward-looking macro-economic factors. Provisioning under this approach remains higher than the floor levels prescribed by the RBI for NBFCs. ECL estimation is statistically validated, incorporating historical data, current conditions, and anticipated portfolio performance. It is based on three key components: Probability of Default (PD), Loss Given Default (LGD), and Exposure at Default (EAD). The PD models intrinsically account for macro-economic influences, considering factors such as GDP trends and extraordinary events like demonetisation. With most portfolios having weathered one to two economic cycles, default probabilities reflect upturns, downturns, and stable conditions.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Additionally, the Industry Rating Module, developed with CRISIL, integrates forward-looking indicators—such as demand-supply dynamics, trade factors, and policy changes—enhancing the transition from through-the-cycle to point-in-time risk assessment.

Grouping Financial Assets Measured on a Collective Basis

The NBFC business calculates ECLs either on a collective or an individual basis.

Asset classes where the business calculates ECL on an individual basis include:

1. Corporate portfolio

Asset classes where the business calculates ECL on a collective basis include:

2. Retail portfolio

The ECL methodology allows for individual assessment for corporates and, therefore, these loans are generally measured individually as each of these exposures have unique characteristics and structuring. For retail exposures and exposures, which can be clubbed in homogenous pools, ECL is measured on a collective basis. This has been arrived at based on common characteristics like nature of product, customer profile, etc.

Analysis of Risk Concentration of NBFC Business

Concentration analyses are presented for Portfolio Pool, Location, Top Borrower Exposures, Group Exposures, etc. These are regularly analysed and presented for further review/action. Based on the exposures of NBFC business towards various sectors, analysis is as follows:

Top 20 Industry Sectors	As at 31 st March 2025
Commercial Real Estate (CRE and CRE-RH)	10.89%
Real Estate Activities - Builders and Contractors	7.65%
Commercial Real Estate (CRE and CRE-RH) LAP	6.48%
Electricity, Gas, Steam and Water Supply	2.86%
Construction - Infrastructure	2.30%
NBFCs Against Receivables	2.11%
Transportation, Logistics and Allied Services	1.91%
Wholesale Trade and Commission Trade (except of Motor Vehicles and Motorcycles)	1.87%
Renewable Energy	1.85%
Hotels, Motels and Resorts	1.78%
Textiles, Readymade Garments, Apparels - Spinning, Mfg. and Trading	1.57%
Personal Loans	1.32%
Chemicals and Related Products	1.28%
Automobiles and Ancillaries	1.21%
Food and Beverages	1.17%
Hospital and Medical Business	1.14%
Metals (Mfg. of Basic and Structural, Casting)	1.05%
Brokers/Traders - Shares, Securities	1.05%
Retail Trade (except of Motor Vehicles and Motorcycles)	0.88%
Real Estate Activities - Builders and Contractors - LAP	0.82%
Top 20 Industry Exposures	51.19%



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Top 20 Industry Sectors	As at 31 st March 2024
Commercial Real Estate (CRE and CRE-RH)	10.67%
Commercial Real Estate (CRE and CRE-RH) LAP	7.38%
Real Estate Activities - Builders and Contractors	4.11%
Other Trades (Wholesale/Retail)	2.66%
Energy Renewables	2.58%
Hotels, Motels and Resorts	2.34%
Finance - Investments/Others	2.25%
NBFCs Against Receivables	2.13%
Transportation, Logistics and Allied Services	2.11%
NBFCs Others	2.08%
Textiles, Readymade Garments, Apparels - Spinning, Mfg. and Trading	1.96%
Food and Beverages	1.53%
Real Estate Activities - Builders and Contractors - LAP	1.52%
Construction/Maintenance of Roads	1.48%
Automobiles and Ancillaries	1.40%
Chemicals and Related Products	1.37%
Hospital and Medical Business	1.34%
Business and Self-Employed	1.28%
Education	1.23%
Brokers/Traders - Shares, Securities	0.85%
Top 20 Industry Exposures	52.27%

Note:

1. Industry Sectors tagging on loans are done by the Company's Management as per internal MIS, which have been relied upon by the auditors.

Financial Risk Management and its Policies for NBFC and HFC Businesses

Liquidity Risk

Liquidity risk is defined as the risk that the NBFC and HFC will encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the NBFC and HFC might be unable to meet its payment obligations when they fall due, as a result of mismatches in the timing of the cash flows under both normal and stress circumstances.

NBFC and HFC manages its liquidity requirement by analysing the maturity pattern of NBFC and HFC's cash flows of financial assets and financial liabilities.

The Group maintains a portfolio of highly marketable and diverse assets that are assumed to be easily liquidated in the event of an unforeseen interruption in cash flow. The Group also has lines of credit that it can access to meet liquidity needs. In accordance with the Group's policy, the liquidity position is assessed under a variety of scenarios, giving due consideration to stress factors relating to both the market in general and, specifically, to the Group. Net liquid assets consist of cash.

Borrowings from banks and financial institutions and issue of debentures are considered as important sources of funds to finance lending to customers. They are monitored using the advances to borrowings ratio, which compares loans and advances to customers as a percentage of secured and unsecured borrowings.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The table below summarises the maturity profile of the undiscounted cash flows of the NBFC and HFC's financial liabilities as at 31st March 2025 and 31st March 2024.

Financial Liabilities

As at 31st March 2025

(₹ crore)

Particulars	Within 12 Months	After 12 Months	Total
Trade and Other Payables	544.24	-	544.24
Other Financial Liabilities, including Lease Liabilities and Derivative Financial Instrument	2,277.49	503.65	2,781.14
Debt Securities	17,223.42	39,921.81	57,145.23
Borrowings other than Debt Securities	35,699.00	57,786.31	93,485.31
Subordinated Liabilities	522.27	6,358.79	6,881.06
Total	56,266.42	1,04,570.56	1,60,836.98

As at 31st March 2024

(₹ crore)

Particulars	Within 12 Months	After 12 Months	Total
Trade and Other Payables	638.59	-	638.59
Other Financial Liabilities, including Lease Liabilities and Derivative Financial Instrument	2,903.80	416.16	3,319.96
Debt Securities	15,417.98	26,696.07	42,114.05
Borrowings other than Debt Securities	29,417.99	47,784.32	77,202.32
Subordinated Liabilities	348.02	4,022.05	4,370.07
Total	48,726.39	78,918.61	1,27,644.99

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. In the case of the Group, market risk primarily comprises of interest rate risk. Financial instruments affected by market risk include loans and borrowings.

The analyses exclude the impact of movements in market variables on the carrying values of gratuity, other post-retirement obligations and provisions.

The sensitivity of the relevant profit or loss item is the effect of the assumed changes in respective market risks. This is based on the financial assets and financial liabilities held at 31st March 2025 and 31st March 2024.

Interest Rate Risk

Interest rate risk is the risk of loss in net income out of change in level of interest rates and/or their implied volatility. To mitigate the interest rate risk, ALM policy of the NBFC business stipulates interest rate sensitivity gap of all the time buckets. The Interest rate sensitivity statement is prepared every month and placed before Asset-Liability Committee ("ALCO"). The statement captures the duration of rate sensitive assets and liabilities. The impact of change in interest rate on the earning is also measured every month, and the same is presented to ALCO.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Interest Rate Sensitivity of NBFC Business

(₹ crore)

Market Indices	Change in Interest Rate	31 st March 2025		31 st March 2024	
		Impact on Profit Before Tax	Impact on Equity	Impact on Profit Before Tax	Impact on Equity
Interest Rate (Borrowings)	25 Basis Point Down	97.18	73.19	63.46	49.24
	50 Basis Point Down	194.37	146.37	126.91	98.48
	25 Basis Point Up	(97.18)	(73.19)	(63.46)	(49.24)
	50 Basis Point Up	(194.37)	(146.37)	(126.91)	(98.48)

(₹ crore)

Market Indices	Change in Interest Rate	31 st March 2025		31 st March 2024	
		Impact on Profit Before Tax	Impact on Equity	Impact on Profit Before Tax	Impact on Equity
Interest Rate (Loans)	25 Basis Point Down	(220.92)	(166.38)	(174.88)	(135.70)
	50 Basis Point Down	(441.85)	(332.75)	(349.75)	(271.41)
	25 Basis Point Up	220.92	166.38	174.88	135.70
	50 Basis Point Up	441.85	332.75	349.75	271.41

The following table sets forth, for the periods indicated, the break-up of borrowings and loans into variable rate and fixed rate.

(₹ crore)

Particulars	31 st March 2025	31 st March 2024
Variable Rate Borrowings	38,873.00	25,382.62
Fixed Rate Borrowings	70,945.00	65,981.52
Variable Rate Loans	88,369.86	69,950.60
Fixed Rate Loans	34,512.68	34,559.07

Note:

1. Borrowings having contractual tenor less than 12 months are considered as floating rate.
2. Face value of borrowings has been considered for above disclosure.

Foreign Exchange Risk

Foreign exchange risk is the risk of impact related to fair value or future cash flows of an exposure in foreign currency, which fluctuate due to changes in foreign exchange rates. The Group's exposure to the risk of fluctuation in foreign exchange rates primarily relates to its External Commercial Borrowings. The Group uses derivative instruments like cross currency swaps to hedge exposure to foreign currency risk.

The Group has taken foreign currency floating rate borrowings, which are linked to USD SOFR or JPY TONA. For managing the foreign currency risk and interest rate risk, arising from changes in applicable benchmark (USD SOFR or JPY TONA) on such borrowings, the Group has entered into Cross Currency Swap (CCS) for the entire loan liability covering the entire tenor of the loan along with the interest payable. Under the terms of the CCS, the Group pays interest at the fixed rate to the swap counterparty in INR and receives the floating interest payments based on the applicable benchmark (USD SOFR or JPY TONA) in foreign currency.

Capital Management Objectives and Policies

For the purpose of the Group's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the Group. The primary objective of the Group's capital management is to maximise the shareholder value.

The Group manages its capital structure, and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The Group monitors capital using a capital adequacy ratio, which is weighted-assets divided by total capital derived as per the RBI requirements. As per the RBI guidelines, the Group, being a Non-Banking Finance group, has to maintain 15% of capital adequacy ratio of NBFC business and 15% of capital adequacy ratio of HFC business.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

The actual Capital Adequacy Ratio is as under:

Particulars	31 st March 2025	31 st March 2024
Capital Adequacy Ratio of Aditya Birla Capital Limited (Core Investment Company)	NA	111.04%
Capital Adequacy Ratio of Aditya Birla Capital Limited *	18.22%	NA
Capital Adequacy Ratio of HFC	16.54%	16.79%

*Capital Adequacy Ratio is calculated after considering impact of merger of Aditya Birla Finance Limited ("NBFC") with Aditya Birla Capital Limited with appointed date of 1st April 2024.

In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowings in the current period.

No changes were made in the objectives, policies or processes for managing capital during the years ended 31st March 2025 and 31st March 2024.

Risk Related to Other Business

Credit Risk of Other Companies

Credit risk arises when a customer or counterparty does not meet its obligations under a customer contract or financial instrument, leading to a financial loss. The Group is exposed to credit risk from its operating activities, primarily trade receivables, and from its financing/investing activities, including deposits with banks, mutual fund investments, and investments in debt securities, foreign exchange transactions. The Group has no significant concentration of credit risk with any counterparty.

The carrying amount of financial assets represents the maximum credit risk exposure.

(₹ crore)

As at 31 st March 2025	Neither Past Due Nor Impaired	Past Due But Not Impaired					Total
		< 30 Days	30 to 60 Days	61 to 90 Days	91 to 120 Days	> 120 Days	
Trade Receivables	0.20	25.77	0.24	3.09	0.30	3.23	32.83
Total	0.20	25.77	0.24	3.09	0.30	3.23	32.83

(₹ crore)

As at 31 st March 2024	Neither Past Due Nor Impaired	Past Due But Not Impaired					Total
		< 30 Days	30 to 60 Days	61 to 90 Days	91 to 120 Days	> 120 Days	
Trade Receivables	0.07	123.73	12.05	0.52	0.89	6.64	143.90
Total	0.07	123.73	12.05	0.52	0.89	6.64	143.90

(₹ crore)

Movement of ECL	31 st March 2025	31 st March 2024
Opening	8.88	10.46
Provided during the Year	0.85	0.40
Amounts Written Off	-	(1.98)
Derecognised on account of Sale of ABIBL	(2.02)	-
Closing	7.71	8.88



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for the year ended 31st March 2025

Investments, Derivative Instruments, Cash and Cash Equivalents and Bank Deposits:

Credit risk on cash and cash equivalents, deposits with banks/financial institutions is generally low, as the said deposits have been made with banks/financial institutions, who have been assigned high credit rating by international and domestic rating agencies.

Credit risk on derivative instruments is generally low, as the Group enters into the Derivative Contracts with the reputed banks.

Investments of surplus funds are made only with approved Financial Institutions/Counterparties. Investments primarily include investments in units of quoted Mutual Funds, quoted Bonds, Non-Convertible Debentures issued by Government/Semi-Government Agencies/PSU Bonds/High Investment Grade Corporates, etc. These mutual funds and counterparties have low credit risk.

The Group has standard operating procedures and investment policy for deployment of surplus liquidity, which allows investment in debt securities and mutual fund schemes of debt and arbitrage categories, and restricts the exposure in equity markets.

Compliances of these policies and principles are reviewed by internal auditors on periodical basis.

Financial Risk Management and Its Policies for Other Businesses

Liquidity Risk

Liquidity risk is defined as the risk that the Group will not be able to settle or meet its obligations on time or at reasonable price. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of undrawn credit facilities to meet obligations, when due. The Group's finance team is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by the Senior Management. The Management monitors the Group's liquidity position through rolling forecasts on the basis of expected cash flows.

Maturity Profile of Financial Liabilities

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments.

As at 31st March 2025

(₹ crore)

Particulars	On Demand	Less than 3 Months	3 to 12 Months	1 to 5 Years	More than 5 Years	Total
Debt Securities	-	1,808.39	-	-	-	1,808.39
Borrowings other than Debt Securities	10.98	4.44	11.71	46.14	-	73.27
Subordinated Liabilities	-	-	-	-	11.00	11.00
Trade and Other Payables	-	26.71	28.35	-	-	55.06
Other Financial Liabilities	437.00	95.28	601.54	7.04	-	1,140.86
Total	447.98	1,934.82	641.60	53.18	11.00	3,088.58

As at 31st March 2024

(₹ crore)

Particulars	On Demand	Less than 3 Months	3 to 12 Months	1 to 5 Years	More than 5 Years	Total
Debt Securities	-	1,283.97	56.62	152.72	-	1,493.31
Borrowings other than Debt Securities	51.22	17.79	33.69	40.19	-	142.89
Subordinated Liabilities	-	-	-	-	11.00	11.00
Trade and Other Payables	-	207.44	8.56	0.23	-	216.23
Other Financial Liabilities	486.26	67.03	57.68	6.75	-	617.73
Total	537.48	1,576.23	156.55	199.89	11.00	2,481.16

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Capital Management Objectives and Policies

The primary objective of the Group's capital management is to maximise the shareholder value, comply to the regulatory requirements and maintain an optimal capital structure to reduce the cost of capital to the Group. The Group continues its policy of a conservative capital structure, which has ensured that it retains the highest credit rating.

NOTE: 57 EXPECTED CREDIT LOSS (ECL) RISK

Impairment Assessment

The credit loss provisioning approach is based on ECL model. This model ensures (a) timely recognition of ECL, (b) a structured assessment of significant increases in credit risk, (c) the development of more accurate business ratios, which will provide better disclosure, and (d) ascertainment of better business ratios.

- The following references provide details on the Group's impairment assessment and measurement methodologies, and should be read alongside the Material Accounting Policy Information.
- An overview of the Group's internal grading system (refer to the section Definition of Default below).
 - Details on how the Group defines, calculates, and monitors Probability of Default (PD), Exposure at Default (EAD), and Loss Given Default (LGD) (refer to sections: The Group's Internal Rating and PD Estimation Process, Probability of Default, and Exposure at Default below).
 - Criteria used by the Group to determine when there has been a significant increase in credit risk (refer to: Significant Increase in Credit Risk below).
 - The Group's policy for segmenting financial assets assessed on a collective basis (refer to: Grouping Financial Assets Measured on a Collective Basis below).
 - ECL calculation methodologies across Stage 1, Stage 2, and Stage 3 assets (refer to: Probability of Default, Exposure at Default, and Loss Given Default sections below).

Definition of Default

The Group categorises a financial instrument as defaulted-and, therefore, as Stage 3 (credit-impaired) for ECL purposes-when the borrower is 90 days past due on contractual payments.

Additionally, as part of a qualitative assessment, the Group evaluates several indicators of unlikelihood to pay, including:

- a) Significant financial difficulties faced by the borrower or issuer;
- b) Breach of contractual obligations, such as defaults or overdue payments;
- c) Increased likelihood of bankruptcy or financial reorganisation of the borrower; and
- d) Any material adverse development/news, etc.

The Group's Internal Rating and PD Estimation Process

Internal Rating:

In line with regulatory expectations (as outlined by the Reserve Bank of India), a robust internal credit rating framework has been established to support effective credit risk management. The Group has developed its internal rating framework in collaboration with CRISIL. Ratings are assigned to all eligible customers or portfolio pools, and are integral to internal decision-making processes.

As per the Group's policy, eligible borrowers must have an internal credit rating of at least 'investment grade' according to the internal credit model or possess a valid and current external rating.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

Probability of Default ("PD")

PD represents the likelihood that a borrower will default within a one-year horizon (used for Stage 1 assets). For Stage 2 assets, where there is a significant increase in credit risk, the PD is assessed over the borrower's lifetime.

Exposure at Default ("EAD")

EAD represents the gross exposure or potential exposure under a facility at the point of default. It estimates the total outstanding amount that is owed by the borrower at the time of default.

Loss Given Default ("LGD")

LGD is expressed as the percentage of the EAD that is expected to be lost in the event of default. It is influenced by factors such as the type and value of collateral, expected recovery proceeds, and recovery costs, all considered on a net present value (NPV) basis.

Significant Increase in Credit Risk

- a) A significant increase in credit risk is deemed to have occurred when account performance deteriorates and there is no foreseeable resolution.
- b) For large borrowers, a comprehensive assessment of multiple risk factors-industry risk, business risk, management risk, financial risk, and banking and facility-level conduct-is undertaken to determine whether credit risk has significantly increased.
- c) Credit ratings are also utilised as indicators of significant credit risk changes. These ratings evaluate a borrower's capacity and willingness to meet financial obligations promptly and consistently, serving as a measure of the relative risk of default.
- d) Any other material negative/adverse news/development.

Grouping Financial Assets Measured on a Collective Basis

The Group calculates ECL either on a collective or an individual basis.

Asset classes where the Group calculates ECL on an individual basis include:

1. Corporate Portfolio

Asset classes where the Group calculates ECL on a collective basis include:

2. Retail Portfolio

The ECL methodology allows for individual assessment for corporates, and therefore, these loans are generally measured individually as each of these exposures has unique characteristics and structuring. For retail exposures and exposures which can be clubbed in homogeneous pools, ECL is measured on a collective basis. This has been arrived at based on common characteristics like nature of product, customer profile, etc.

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

An analysis of changes in the Gross Carrying Amount and the corresponding ECL Allowances in relation to Loans of Housing Finance Business is as follows:

A Reconciliation of Gross Carrying Amount of Housing Finance Business:

	(₹ crore)			
Particulars	Stage 1	Stage 2	Stage 3	Total
31st March 2025				
Gross Carrying Amount - Opening Balance	17,357.58	193.92	325.48	17,876.98
New Assets Originated or Purchased	17,647.15	0.13	0.33	17,647.61
Assets Derecognised or Repaid (excluding Write Offs)	(6,105.82)	(48.48)	(120.93)	(6,275.23)
Transfers to Stage 1	84.42	(59.36)	(25.06)	-
Transfers to Stage 2	(141.95)	147.49	(5.54)	-
Transfers to Stage 3	(58.43)	(18.79)	77.22	-
Amounts Written Off	(2.15)	(2.42)	(58.63)	(63.20)
Gross Carrying Amount Closing Balance	28,780.80	212.49	192.87	29,186.16
31st March 2024				
Gross Carrying Amount - Opening Balance	13,119.61	242.51	445.91	13,808.03
New Assets Originated or Purchased	8,448.01	0.27	2.75	8,451.03
Assets Derecognised or Repaid (excluding Write Offs)	(4,096.46)	(71.91)	(152.64)	(4,321.01)
Transfers to Stage 1	80.71	(62.92)	(17.79)	-
Transfers to Stage 2	(123.79)	128.01	(4.22)	-
Transfers to Stage 3	(65.77)	(40.99)	106.76	-
Amounts Written Off	(4.73)	(1.05)	(55.29)	(61.07)
Gross Carrying Amount Closing Balance	17,357.58	193.92	325.48	17,876.98

B Reconciliation of ECL Balance for Housing Finance Business is given below:

	(₹ crore)			
Particulars	Stage 1	Stage 2	Stage 3	Total
31st March 2025				
ECL Allowance - Opening Balance	74.02	15.13	109.95	199.10
New Assets Originated or Purchased	48.49	0.01	0.09	48.59
Assets Derecognised or Repaid (excluding Write Offs)	(24.36)	(4.04)	(82.13)	(110.53)
Transfers to Stage 1	3.46	(2.16)	(1.30)	-
Transfers to Stage 2	(2.82)	3.03	(0.21)	-
Transfers to Stage 3	(19.61)	(5.99)	25.60	-
Impact on Year end ECL of Exposures Transferred between Stages during the Year	18.70	2.74	(6.45)	14.99
ECL Recognised due to change in Credit Risk	(3.16)	(1.33)	41.44	36.95
Recoveries	-	-	(3.98)	(3.98)
Amounts Written Off	0.01	0.29	23.06	23.36
ECL Allowance - Closing Balance	94.73	7.68	106.07	208.48



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

	(₹ crore)			
Particulars	Stage 1	Stage 2	Stage 3	Total
31st March 2024				
ECL Allowance - Opening Balance	87.43	16.04	147.64	251.11
New Assets Originated or Purchased	38.46	0.05	0.94	39.45
Assets Derecognised or Repaid (excluding Write Offs)	(26.30)	(2.81)	(45.97)	(75.08)
Transfers to Stage 1	1.89	(1.44)	(0.45)	-
Transfers to Stage 2	(7.89)	8.45	(0.56)	-
Transfers to Stage 3	(24.15)	(15.78)	39.93	-
Impact on Year end ECL of Exposures Transferred between Stages during the Year	28.96	9.41	(5.87)	32.50
ECL Recognised due to change in Credit Risk	(24.26)	1.27	(0.95)	(23.94)
Recoveries	-	-	(4.94)	(4.94)
Amounts Written Off	(0.12)	(0.06)	(19.82)	(20.00)
ECL Allowance - Closing Balance	74.02	15.13	109.95	199.10

An analysis of changes in the Gross Carrying Amount and the corresponding ECL Allowances in relation to Loans of NBFC Business is as follows:

A Reconciliation of Gross Carrying Amount - Loans:

	(₹ crore)			
Particulars	Stage 1	Stage 2	Stage 3	Total
31st March 2025				
Loans				
Opening Balance of Gross Carrying Amount	1,00,952.21	2,094.24	2,649.06	1,05,695.51
New Assets Originated or Purchased	65,858.23	253.73	199.62	66,311.58
Assets Derecognised or Repaid (excluding Write Offs)	(44,367.50)	(644.64)	(924.70)	(45,936.84)
Transfers to Stage 1	524.01	(388.41)	(135.60)	-
Transfers to Stage 2	(1,316.45)	1,352.68	(36.23)	-
Transfers to Stage 3	(1,133.77)	(376.34)	1,510.11	-
Amounts Written Off	(1,085.34)	(377.14)	(484.83)	(1,947.31)
Closing Balance of Gross Carrying Amount	1,19,431.39	1,914.12	2,777.43	1,24,122.94
31st March 2024				
Loans				
Opening Balance of Gross Carrying Amount	75,767.59	2,187.36	2,507.10	80,462.05
New Assets Originated or Purchased	60,350.10	504.10	289.03	61,143.23
Assets Derecognised or Repaid (excluding Write Offs)	(33,339.76)	(522.08)	(345.08)	(34,206.92)
Transfers to Stage 1	691.99	(659.47)	(32.52)	-
Transfers to Stage 2	(1,051.38)	1,070.71	(19.33)	-
Transfers to Stage 3	(536.56)	(257.48)	794.04	-
Amounts Written Off	(929.77)	(228.90)	(544.18)	(1,702.85)
Closing Balance of Gross Carrying Amount	1,00,952.21	2,094.24	2,649.06	1,05,695.51

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

B Reconciliation of Loss Allowance Provision - Loans:

(₹ crore)

Particulars	Stage 1	Stage 2	Stage 3	Total
31st March 2025				
Opening Balance of ECL Allowance	377.63	80.32	1,322.45	1,780.40
Increase in New/Existing Assets Originated or Purchased	1,148.72	417.54	478.58	2,044.84
Assets Derecognised or Repaid (excluding Write Offs)	(40.34)	-	(59.16)	(99.50)
Transfers to Stage 1	44.90	(5.61)	(39.29)	-
Transfers to Stage 2	(7.64)	11.16	(3.52)	-
Transfers to Stage 3	(22.52)	(12.65)	35.17	-
Amounts Written Off	(1,085.34)	(377.14)	(484.83)	(1,947.31)
Closing Balance of ECL Allowance	415.41	113.62	1,249.40	1,778.43
31st March 2024				
Opening Balance of ECL Allowance	374.73	70.66	1,157.94	1,603.33
Increase in New/Existing Assets Originated or Purchased	946.66	243.10	711.29	1,901.05
Assets Derecognised or Repaid (excluding Write Offs)	(24.02)	(3.01)	(0.76)	(27.79)
Transfers to Stage 1	20.60	(11.31)	(9.29)	-
Transfers to Stage 2	(6.31)	15.70	(9.39)	-
Transfers to Stage 3	(4.26)	(5.92)	10.18	-
Amounts Written Off	(929.77)	(228.90)	(537.52)	(1,696.19)
Closing Balance of ECL Allowance	377.63	80.32	1,322.45	1,780.40

The above disclosure has been prepared based on the impact of exposures transferred between stages during the period, or changes in items within the same stage. Hence, write offs during the year (including settlements and technical write offs) are reported according to the staging (i.e., Stages 1, 2, or 3) at the start of the year. The classification of fresh loan disbursements is based on the staging status at the end of the period.

NOTE: 58 MATURITY ANALYSIS OF ASSETS AND LIABILITIES

The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled. With regard to loans and advances to customers, the Group uses the same basis of expected repayment behaviour as used for estimating the EIR.

(₹ crore)

Particulars	31 st March 2025			31 st March 2024		
	Within 12 Months	After 12 Months	Total	Within 12 Months	After 12 Months	Total
I ASSETS						
(1) Financial Assets						
(a) Cash and Cash Equivalents	4,330.79	-	4,330.79	1,554.30	-	1,554.30
(b) Bank Balances other than (a) above	1,577.31	95.18	1,672.49	1,677.23	347.48	2,024.71
(c) Derivative Financial Instruments	178.90	355.65	534.55	86.68	273.47	360.15
(d) Trade and Other Receivables	699.68	-	699.68	714.22	-	714.22
(e) Loans	31,601.98	1,21,041.82	1,52,643.80	31,187.23	91,930.53	1,23,117.76
(f) Investments						
- Investments of Life Insurance Business						
(i) Investments of Life Insurance Policyholders	1,910.18	55,527.39	57,437.57	1,317.68	45,334.44	46,652.12
(ii) Investments of Life Insurance Shareholders	276.86	4,790.52	5,067.38	140.67	3,860.31	4,000.98
- Other Investments	7,381.55	447.26	7,828.81	8,247.24	239.73	8,486.97
(g) Assets Held to Cover Linked Liabilities	3,780.97	33,981.29	37,762.26	3,827.19	32,178.00	36,005.19



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Particulars	31 st March 2025			31 st March 2024		
	Within 12 Months	After 12 Months	Total	Within 12 Months	After 12 Months	Total
(h) Other Financial Assets	1,170.32	1,712.40	2,882.72	393.22	1,424.47	1,817.69
Sub Total	52,908.54	2,17,951.51	2,70,860.05	49,145.66	1,75,588.43	2,24,734.09
(2) Non-Financial Assets						
(a) Current Tax Assets (Net)	-	152.93	152.93	-	119.63	119.63
(b) Deferred Tax Assets (Net)	-	513.27	513.27	-	517.91	517.91
(c) Investment Property	-	13.50	13.50	-	13.94	13.94
(d) Property, Plant and Equipment	-	357.45	357.45	-	255.44	255.44
(e) Capital Work-in-Progress	-	22.08	22.08	-	9.65	9.65
(f) Intangible Assets Under Development	-	100.08	100.08	-	84.58	84.58
(g) Goodwill	-	554.83	554.83	-	554.83	554.83
(h) Other Intangible Assets	-	388.73	388.73	-	262.62	262.62
(i) Right-to-Use of Assets	7.92	606.67	614.59	-	565.50	565.50
(j) Investments in Associate and Joint Venture Companies	-	4,857.17	4,857.17	-	4,393.65	4,393.65
(k) Other Non-Financial Assets	354.59	272.11	626.70	489.59	95.96	585.55
(l) Assets Held for Sale	-	-	-	4.44	-	4.44
Sub Total	362.51	7,838.82	8,201.33	494.03	6,873.71	7,367.74
Total Assets	53,271.05	2,25,790.33	2,79,061.38	49,639.69	1,82,462.14	2,32,101.83

(₹ crore)

Particulars	31 st March 2025			31 st March 2024		
	Within 12 Months	After 12 Months	Total	Within 12 Months	After 12 Months	Total
II LIABILITIES						
(1) Financial Liabilities						
(a) Derivative Financial Instruments	54.82	102.60	157.42	5.42	92.07	97.49
(b) Payables						
- Trade Payables						
(i) Total Outstanding Dues of Micro Enterprises and Small Enterprises	69.30	-	69.30	30.89	-	30.89
(ii) Total Outstanding Dues of Creditors other than Micro Enterprises and Small Enterprises	1,248.94	-	1,248.94	1,382.19	-	1,382.19
(c) Debt Securities	17,347.57	32,403.85	49,751.42	15,783.93	21,111.62	36,895.55
(d) Borrowings (other than Debt Securities)	31,279.51	52,451.71	83,731.22	25,686.31	43,148.11	68,834.42
(e) Subordinated Liabilities	362.35	5,502.40	5,864.75	234.21	3,575.92	3,810.13
(f) Lease Liabilities	146.24	515.51	661.75	145.62	453.62	599.24
(g) Policyholders' Liabilities	3,582.44	94,768.11	98,350.55	2,832.29	82,556.17	85,388.46
(h) Other Financial Liabilities	5,458.59	129.25	5,587.84	5,018.61	7.81	5,026.42
Sub Total	59,549.76	1,85,873.43	2,45,423.19	51,119.47	1,50,945.32	2,02,064.79
(2) Non-Financial Liabilities						
(a) Tax Liabilities (Net)	234.49	-	234.49	315.56	-	315.56
(b) Provisions	225.91	134.22	360.13	194.74	124.28	319.02
(c) Deferred Tax Liabilities (Net)	-	418.08	418.08	-	478.54	478.54
(d) Other Non-Financial Liabilities	272.22	6.22	278.44	278.77	7.37	286.14
Sub Total	732.62	558.52	1,291.14	789.07	610.19	1,399.26
Total Liabilities	60,282.38	1,86,431.95	2,46,714.33	51,908.54	1,51,555.51	2,03,464.05

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 59

In 2018, ABCL and Varde Partners ("Varde") established a strategic partnership to pursue investments in stressed and distressed assets in India. In accordance with the commercial agreements between ABCL and Varde, Aditya Birla ARC Limited ("ABARC") has recognised amounts attributable to Varde's economic interest in the funds available from the resolution and redemption of specific security receipts, in line with letter dated 28th March 2025 issued by ABCL to ABARC. The above agreements were earlier entered into by ABCL with Varde for protecting the ABARC from losses, if any, suffered by the ABARC due to the ABARC's investment in specific security receipts.

In view of the same, an estimated amount of ₹ 525 crore has been provided by ABARC by reducing 'Net Gain on Fair Value Changes' and corresponding amount, being amounts attributable to Varde has been disclosed under 'Other Financial Liabilities'. Any payment to Varde pursuant to the aforesaid shall be subject to applicable Laws and applicable Regulatory approvals.

NOTE: 60

Involvement with unconsolidated structured entities by Aditya Birla ARC Limited ("the Company")

The Company has concluded that the Assets Reconstruction trust in which it invests, but does not consolidate meet the definition of structured entities because:

- The voting rights in the Company are not dominant rights in deciding who controls them because the right relate to administrative tasks only,
- Trust activities are restricted by trust deed,
- Insufficient equity to permit the structured entity to finance its activities without substantial financial support, and
- The trust have well defined objective to provide recovery activities to investors.

The following table describes the type of structured entities that the Company does not consolidate but in which it holds an interest:

Type of Structures Entity	Nature and Purpose	Interest Held by the Company Investments in Security Receipts	As of 31 st March 2025		As of 31 st March 2024	
			SRs Issued by the Trust	SRs Subscribed by the Company	SRs Issued by the Trust	SRs Subscribed by the Company
Asset Reconstruction Trust	To acquire stressed assets for the purpose of carrying on the activity of securitisation and assets reconstruction	Acting as trustee to the Trusts	3,93,78,610	59,06,791	5,70,38,072	85,55,711

The following table sets out an analysis of the carrying amount of interest held by the Company in unconsolidated structure entities. The maximum exposure to loss in carrying amount of the asset held is as below:

Particulars	(₹ crore)	
	As at 31 st March 2025	As at 31 st March 2024
Investments in SRs	37.36	557.85
Advance to Trusts	-	13.70
Reimbursement from Trusts	-	0.01
Fees Receivables	-	9.56



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 61 | RELATIONSHIP WITH STRUCK-OFF COMPANIES

(₹ crore)

Segment	Name of the Company	Nature of Transaction with Struck-Off Company	Balance Outstanding as on 31 st March 2025	Relationship with Struck-Off Company
NBFC	Emirate Fashions Private Limited	Outstanding Balance (Loan given)	0.10	Customer
NBFC	Chennai School of Ship Management Private Limited	Outstanding Balance (Loan given)	-	Customer
NBFC	Lakshayprime Marketing Private Limited	Outstanding Balance (Loan given)	0.07	Customer
NBFC	Digikore Studios Limited	Outstanding Balance (Loan given)	0.60	Customer
Stock and Securities broking	Savinan Enterprises Private Limited	Commission Charges	₹	Creditor
Stock and Securities broking	Orion Media Private Limited	AMC Charges	-	Customer
Stock and Securities broking	Doniv Enterprises Private Limited	AMC Charges	-	Customer
Stock and Securities broking	Gurukul Commosales Private Limited	AMC Charges	-	Customer
Stock and Securities broking	Pusha Steels Limited	AMC Charges	-	Customer
Stock and Securities broking	Chaturbhuja Securities Private Limited	AMC Charges	-	Customer
Stock and Securities broking	Moneyspider Investment Services Private Limited	Commission Charges	-	Creditor
Stock and Securities broking	Virtual Securities Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	JMM Nine Stocks Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Makshi Multitrading Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Gangour Distributors Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Ceeplast Trading Company Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Indo Austro Corporation Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Ayyappan Capital Services Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Katman Finbiz Services Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Vishal Resources Pvt. Ltd.	AMC Charges	₹	Customer
Stock and Securities broking	Aanishka Construction Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Amore Garments Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Balaji Texfab Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Chahat Capital Traders Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Dynamic Infratech Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Jai Dada Steel Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Jbm Dealers Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	K Parikh Agencies Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Kartikey Brokers Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Bmp Intrade Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Newgen Financial Services Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Silicon Realty Ventures Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Shri Rajaganapathi Developers India Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Sai Kripa Wealth & Assets Limited	Commission Charges	₹	Creditor
Stock and Securities broking	Finstem Outsourcing Services India Private Limited	Commission Charges	₹	Creditor
Stock and Securities broking	Two Cents ₹ Worth Investment Consultants LLP	AMC Charges	₹	Customer

Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

(₹ crore)

Segment	Name of the Company	Nature of Transaction with Struck-Off Company	Balance Outstanding as on 31 st March 2024	Relationship with Struck Off Company
Stock and Securities broking	Savinan Enterprises Private Limited	Commission Charges	₹	Creditor
Stock and Securities broking	Orion Media Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Doniv Enterprises Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Gurukul Commosales Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Virtual Securities Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Pusha Steels Limited	AMC Charges	₹	Customer
Stock and Securities broking	Jmm Nine Stocks Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Makshi Multitrading Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Chaturbhuja Securities Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Moneyspider Investment Services Private Limited	Commission Charges	₹	Creditor
Stock and Securities broking	Gangour Distributors Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Ceeplast Trading Company Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Indo Austro Corporation Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Ayyappan Capital Services Private Limited	AMC Charges	₹	Customer
Stock and Securities broking	Katman Finbiz Services Private Limited	AMC Charges	₹	Customer
Housing Finance	Maark Vision Architects Private Limited	Loan to Customer (Receivable)	-	Customer
NBFC	Emirate Fashions Private Limited	Outstanding Balance (Loan given)	₹	Customer
NBFC	Chennai School of Ship Management Private Limited	Outstanding Balance (Loan given)	₹	Customer
NBFC	Uttam Consultancy Private Limited	Outstanding Balance (Loan given)	-	Customer
Insurance Broker	Vintage Motors Private Limited	Payable towards Distribution Fees	-	Vendor
Insurance Broker	The Riders Zone Private Limited	Payable towards Distribution Fees	-	Vendor
Insurance Broker	Dimple Motors Private Limited	Payable towards Distribution Fees	-	Vendor

NOTE: 62 | DISCLOSURE ON REVENUE RECOGNITION AS PER IND AS 115

Reconciliation of Revenue Recognised from Contract Liabilities:

(₹ crore)

Particulars	As at 31 st March 2025	As at 31 st March 2024
Closing Contract Liabilities - Advance from Customers	60.11	80.83

The Contract Liabilities outstanding at the beginning of the year has been recognised as revenue during the year ended 31st March 2025.



Notes forming part of the Consolidated Financial Statements

for the year ended 31st March 2025

NOTE: 63 | OTHER SIGNIFICANT NOTES

- Pursuant to the Scheme of Amalgamation approved by the Hon'ble National Company Law Tribunal (NCLT) under Sections 230-232 of the Companies Act, 2013, erstwhile Aditya Birla Finance Limited ("the ABFL"), a then wholly owned subsidiary of the Company, was amalgamated with the Company ("ABCL") with effect from the Appointed Date, i.e., 1st April 2024. The Scheme became effective upon filing of the certified order of the NCLT with the Registrar of Companies on 1st April 2025.
- During the year ended 31st March 2024, the Company had sold 1,39,94,199 Equity Shares of Aditya Birla Sun Life AMC Limited ("ABSLAMC") representing 4.86% of the issued and paid-up equity share capital of ABSLAMC and recognised a Gain of ₹ 486.43 crore (Net of Tax, Gain is ₹ 433.00 crore). During the year ended 31st March 2025, the Company has further sold 3,90,728 Equity Shares of ABSLAMC, representing 0.14% of the issued and paid-up equity share capital of ABSLAMC and has recognised a Gain of ₹ 16.13 crore (Net of Tax, Gain is ₹ 14.30 crore).
- The Company, during the year ended 31st March 2024, issued share capital through Qualified Institutional Placement of 10,00,00,000 shares to Qualified Institutional Buyers and through Preferential Issuance of 7,57,11,688 shares to its Promoter and a member of Promoter Group entity, both aggregating to ₹ 3,000 crore. In accordance with Ind AS 32, the costs that are attributable directly to the above transaction have been adjusted against securities premium reserve.
- Aditya Birla Sun Life Insurance Company Limited and Aditya Birla Health Insurance Co. Limited have paid ₹ 16.80 crore and ₹ 20.43 crore, respectively, in the earlier years, pursuant to the GST query with respect to GST input tax credit on business promotion expenses. Pending further developments on the same, the mentioned amount has been treated as deposit as at 31st March 2025.
- The Indian Parliament has approved the Code on Social Security, 2020, which subsumes the Provident Fund and the Gratuity Act and rules thereunder. The Ministry of Labour and Employment has also released draft rules thereunder on 13th November 2020, and has invited suggestions from stakeholders. The Group will evaluate the rules, assess the impact, if any, and account for the same once the rules are notified and become effective.
- No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Group (Ultimate Beneficiaries). The Group has not received any fund from any party(s) (Funding Party) with the understanding that the Group shall whether, directly or indirectly, lend or invest in other persons or entities identified by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- Figures of ₹ 50,000/- or less have been denoted by '₹'.

In terms of our report attached

For M M Nissim & Co LLP

Chartered Accountants

Firm Registration No.: 107122W/W100672

For and on behalf of the Board of Directors of

Aditya Birla Capital Limited

Sanjay Khemani

Partner

Membership No.: 044577

Vishakha Mulye

Chief Executive Officer

Arun Kumar Adhikari

Director

(DIN: 00591057)

Vijayalakshmi Iyer

Director

(DIN: 05242960)

Pinky Mehta

Chief Financial Officer

Mumbai, 13th May 2025

Santosh Haldankar

Company Secretary

Mumbai, 13th May 2025

Notes

Aditya Birla Capital Limited

CIN: L64920GJ2007PLC058890

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Indian Rayon Compound, Veraval, Gujarat - 362 266
Tel: +91 28762 43257

Corporate Office:

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CAPITAL**